

TOWN OF GRIMSBY



2022 CONSOLIDATED BUDGET



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2018 – 2022 TOWN COUNCIL



Councillor Ward 1
Reg Freake



Councillor Ward 1
Kevin Ritchie



Councillor Ward 2
Dave Kadwell



Mayor
Jeff Jordan



Councillor Ward 2
Lianne Vardy



Councillor Ward 3
John Dunstall



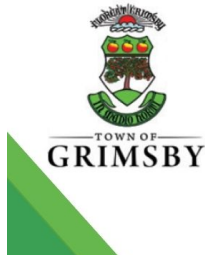
Councillor Ward 3
Randy Vaine




Councillor Ward 4
Dorothy Bothwell




Councillor Ward 4
Dave Sharpe




1  Responsible Development


4  Transportation and Road Safety

7  Community Amenities

2  Business Attraction, Growth and Retention

5  Heritage and Culture

3  Accountability and Transparency

6  Environment

EXECUTIVE SUMMARY

Building Today for a Better Tomorrow

- We are pleased to present the Town of Grimsby’s 2022 Proposed Budget.
- The 2022 Budget is about going beyond the COVID-19 pandemic recovery to build today for a better Grimsby tomorrow.
- It is a budget that builds off of the momentum gained in 2021 to advance Council’s Strategic Priorities, provide support to our residents and local businesses, and allocate resources to ensure a safe operating environment for our customers and employees, all while maintaining careful line of sight to financial sustainability and taxpayer affordability.

A Look Back at 2021

- Like all communities across Ontario, Grimsby overcame unprecedented challenges in 2021.
- While COVID-19 continued to require frequent changes in our service delivery, Council and staff once again demonstrated that the Town is an agile, high performing organization capable of delivering excellent public service.
- Council and Town staff further advanced all twenty-two initiatives outlined in [Council’s Strategic Priorities](#), provided community support throughout the pandemic and undertook various large scale projects that went above and beyond the day-to-day.
- Thanks to the leadership of this Council and the unwavering dedication of our employees, we now find ourselves in a relative position of strength.
- In 2021, the Town secured an unprecedented \$33.2 million in grant funding from upper levels of government.
- We also looked beyond our immediate business plans and listened to the needs of the community. We demonstrated that the Town is committed to the people of Grimsby through various accomplishments including:
 - Grimsby’s Got It! Buy Local Campaign
 - Vaccinations support
 - Ward boundary review
 - Open-air burn permits
 - Grimsby’s first geo-thermal building
 - Providing safe community experiences through Hometown Hockey and in-person and live-streamed Santa Clause parade.

Looking Forward to 2022 and Beyond

- As we move into 2022, we find ourselves considering how we can continue to support the immediate needs of our community during the pandemic while strengthening Grimsby's competitiveness, livability and distinct natural, historical and cultural character into the future.
- The 2022 Budget considers how the Town can assist our residents and businesses with immediate investments to support urgent needs this year. Highlights include:
 - Supporting the physical and mental health of our residents through investments in our parks, playgrounds and trail system, including Coronation Park and Whittaker Park.
 - Supporting the ongoing needs of our local businesses through an economic development strategy, continued services to access government funding programs and a strong corporate focus on business expansion and retention.
 - Planning for responsible growth and development through commencement of the official plan review, transportation master plan and Grimsby Secondary School conceptual plan.
 - Providing alternate transportation options through continued investment in NRT OnDemand with a formalized commitment to an integrated regional transit service model.
 - Increasing accessibility to the Grimsby Public Library and Art Gallery through elimination of late fees and admission fees.
 - Delivering an accountable and transparent 2022 election process with expanded voting locations and alternative voting methods.
 - Celebrate Grimsby 2022, year-round events and activities commemorating Grimsby's 100th anniversary.
 - Welcoming the 2022 Canada Summer Games.
 - Preserving and enhancing Grimsby's distinct heritage and culture through investments in Grimsby Beach and Main Street East.
 - Continued operational focus on providing exceptional municipal services through our People Strategy, which incorporates a comprehensive compensation package that ensures internal, gender and pay equity.
- The 2022 Budget also plans for a strong Grimsby into the future, laying the groundwork and supporting planning and construction for pivotal community projects. Highlights include:
 - Design for new community amenities through the Peach King Centre Expansion and Casablanca Waterfront park construction.
 - Investing in environmental sustainability through shoreline protection and tree planting.
 - Energizing our historic town centre through investment in our new "Downtown Reimagined" community vision initiative and watermain design.
 - Providing a safe, multi-modal transportation experience through the Casablanca/QEW interchange.
 - Advancing our shared fire services pilot with a fire master plan and financial review.
 - Realizing a historic Town commitment to the redevelopment of West Lincoln Memorial Hospital, with shovels in the ground in 2022.

Keeping Financial Accountability, Affordability & Sustainability at the Forefront

- All of the above investments are being proposed with careful line-of-sight to financial sustainability for our organization and affordability for our residents and businesses.
- Our projected municipal reserves at the end of 2022 are trending positively, with year-over-year improvements that have resulted in a \$19 million increase over 2018.
- The 2022 budget incorporates contribution to infrastructure reserves of \$6.2 million, an increase of 9.7%, which demonstrates long-term commitment towards establishing a sustainable asset management plan.
- We remain an affordable community compared to our Niagara neighbours with the lowest combined water, wastewater and taxes as a proportion of household income.¹
- The operating and capital needs associated with this budget package result in a 2.59% base tax levy increase over 2021, which is below the Ontario inflation rate of 5.19%. This amounts to an additional \$32 per year for an average residential household assessed at \$442,000.²
- The Town has also been able to incorporate into the 2022 budget a zero percent sewer levy increase and accommodate increased water services costs with no water rate increases.
- To fund the Town of Grimsby's historic commitment to the redevelopment of the West Lincoln Memorial Hospital, in partnership with the Town of Lincoln, Township of West Lincoln, Niagara Region, the Government of Ontario and the community through the fundraising efforts of the West Lincoln Memorial Hospital Foundation, the 2022 Budget proposes a time limited special levy with an additional 0.38% requirement. This investment amounts to an additional \$5 per year for an average household with the yearly tax increase ending when the facility is complete in 2024.

¹ 2021 BMA Study

² According to the Municipal Property Assessment Corporation (MPAC) assessment roll.

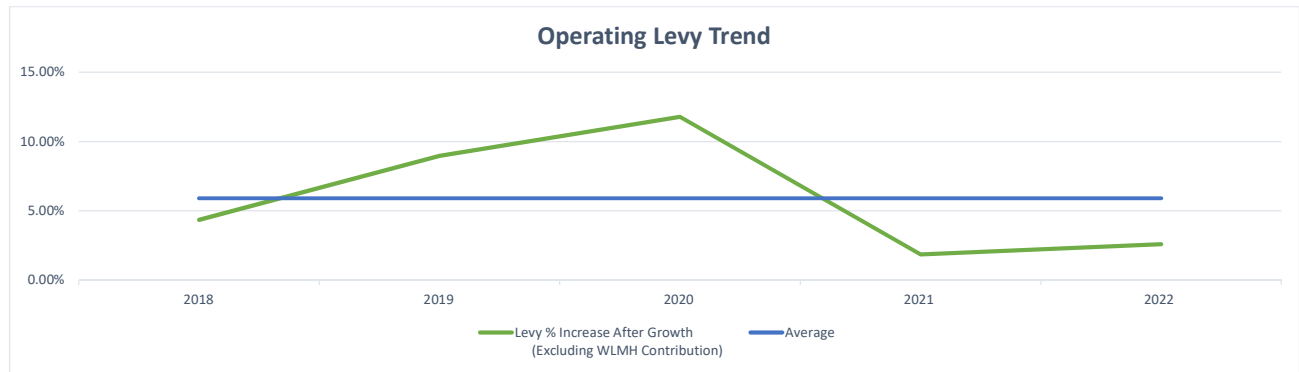


TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

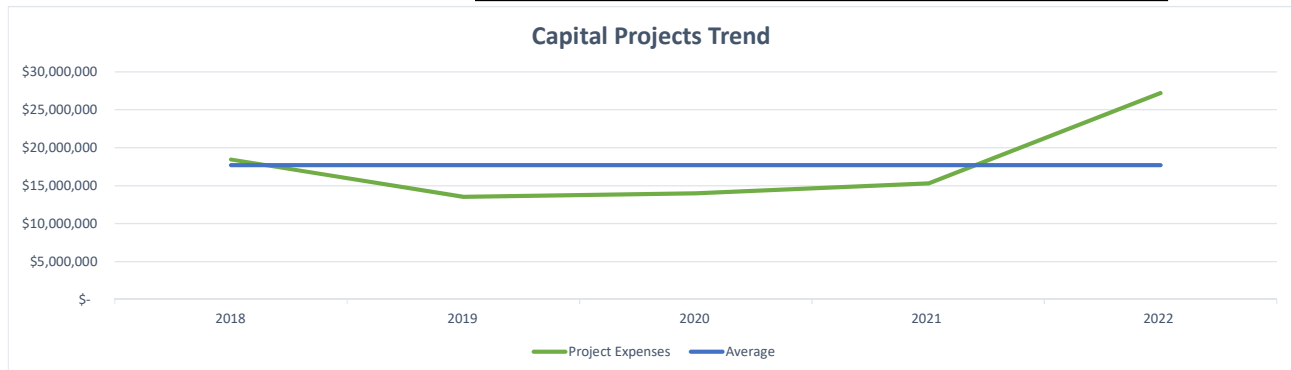
	2018	2019	2020	2021	2022	Average
Operating Levy						
Revenues Base Budget	\$ 7,984,610	\$ 9,756,840	\$ 9,231,000	\$ 10,399,307	\$ 8,566,100	
Expenses Base Budget ¹	19,128,230	22,245,360	23,401,658	25,182,400	24,084,080	
Funding Projects ²	-	-	-	-	1,291,500	
Expenses Projects ²	-	-	-	-	1,291,500	
	11,143,620	12,488,520	14,170,658	14,783,093	15,517,980	
Incremental WLMH Contribution			200,000	121,000	57,000	
	\$ 11,143,620	\$ 12,488,520	\$ 14,370,658	\$ 14,904,093	\$ 15,574,980	
Levy % Increase Before Growth (Excluding WLMH Contribution)	5.75%	12.07%	13.47%	2.87%	4.12%	7.65%
Less Assessment Growth %	-1.40%	-3.10%	-1.70%	-1.02%	-1.53%	-1.75%
Levy % Increase After Growth (Excluding WLMH Contribution)	4.35%	8.97%	11.77%	1.85%	2.59%	5.90%
Levy % Increase for WLMH Contribution			1.60%	0.84%	0.38%	
Levy % Increase	4.35%	8.97%	13.37%	2.69%	2.97%	6.47%

1) Includes contributions to capital reserves of \$2,037,000.

2) Operating Projects are a new initiative in fiscal year 2022. Historically there have been projects included in Capital Projects that would not result in a capital asset, such as studies, and thus these projects have now been separated.



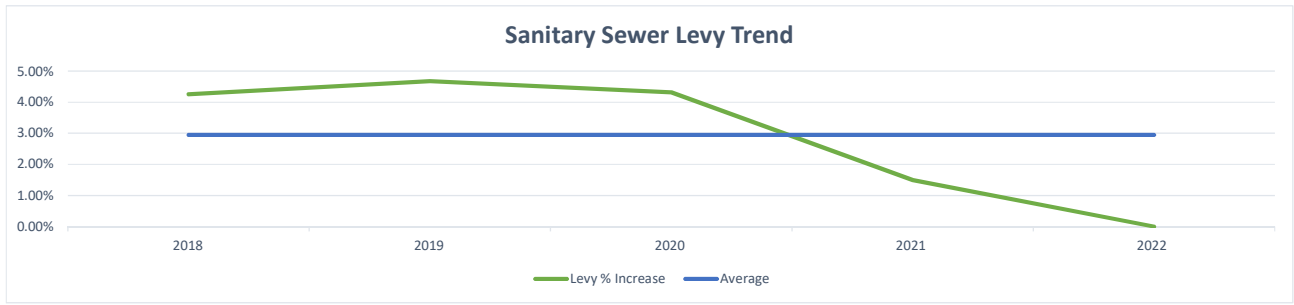
	2018	2019	2020	2021	2022
Capital Projects					
Funding	\$ 18,442,550	\$ 13,516,890	\$ 13,965,950	\$ 15,288,320	\$ 27,220,790
Expenses	18,442,550	13,516,890	13,965,950	15,288,320	27,220,790
	\$ -	\$ -	\$ -	\$ -	\$ -





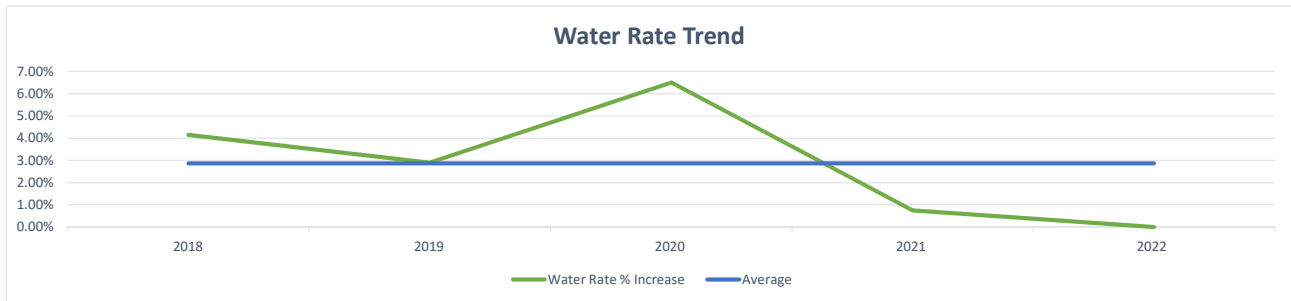
TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

	2018	2019	2020	2021	2022	Average
Sanitary Sewer System Levy						
Revenues	\$ 170,000	\$ 179,870	\$ 205,960	\$ 206,000	\$ 150,000	
Expenses	5,776,210	6,060,980	6,352,282	6,445,750	6,389,750	
Funding Projects ²	-	-	-	-	275,000	
Expenses Projects ²	-	-	-	-	275,000	
	\$ 5,606,210	\$ 5,881,110	\$ 6,146,322	\$ 6,239,750	\$ 6,239,750	
Levy % Increase	4.44%	4.90%	4.51%	1.52%	0.00%	2.95%

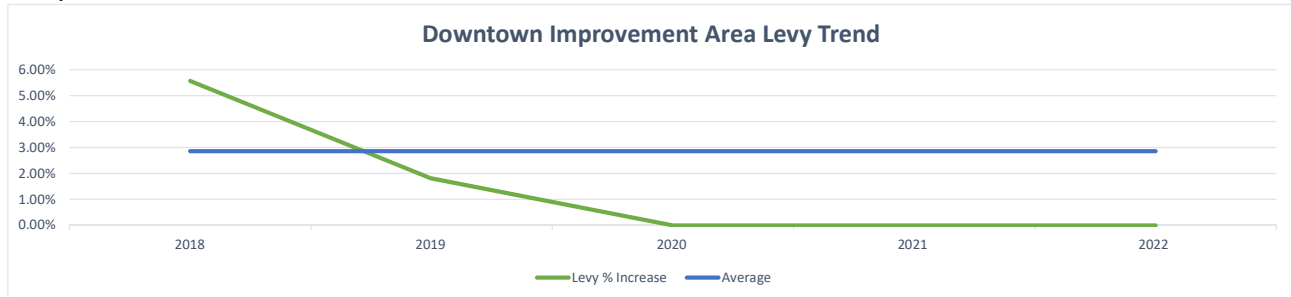


	2018	2019	2020	2021	2022	Average
Water System						
Revenues	\$ 6,674,570	\$ 6,868,000	\$ 7,278,240	\$ 7,478,700	\$ 7,519,190	
Expenses	6,674,570	6,868,000	7,278,240	7,478,700	7,519,190	
Funding Projects ²	-	-	-	-	20,000	
Expenses Projects ²	-	-	-	-	20,000	
	\$ -	\$ -	\$ -	\$ -	\$ -	

	2018	2019	2020	2021	2022	Average
Water Rates						
General fixed charge for 4 months	\$ 94.73	\$ 97.48	\$ 103.82	\$ 104.60	\$ 104.60	
General variable consumption rate per m ³	1.34	1.38	1.47	1.48	1.48	
City of Hamilton rate per m ³	2.53	2.60	2.77	2.79	2.79	
Non-metered fixed charge for 4 months	225.83	232.38	247.48	249.34	249.34	
Filling station fixed charge for 1 month	23.69	24.38	25.96	26.15	26.15	
Filling station variable consumption rate per m ³	\$ 1.34	\$ 1.38	\$ 1.47	\$ 1.48	\$ 1.48	
Water Rate % Increase	4.14%	2.90%	6.50%	0.75%	0.00%	2.86%



	2018	2019	2020	2021	2022	Average
Downtown Improvement Area Levy						
Revenues	\$ 12,340	\$ 9,200	\$ 5,000	\$ 5,000	\$ -	
Expenses	98,110	96,550	92,350	92,350	87,350	
	\$ 85,770	\$ 87,350	\$ 87,350	\$ 87,350	\$ 87,350	
Levy % Increase	5.57%	1.81%	0.00%	0.00%	0.00%	1.48%





TOWN OF GRIMSBY MULTI-YEAR PROJECTION

Purpose: The purpose of the multi-year projection is to provide a high-level understanding of the future minimum commitments the Town has made as of the preparation of the 2022 budget. These projections should be seen as the starting point for future budgets and would only maintain the status quo on service delivery. They do not include any new investments or address known risks that may be required. Actual 2023/2024 budgets will result in different estimates based on updated priorities and financial strategies.

Core Assumptions: These projections include the revised compensation strategy and a 2% minimum inflation on expenses and select revenue. Grants from other levels of government have not been inflated.

	2022	2023	2024
Operating Levy			
Revenues Base	\$ 8,566,100	\$ 8,476,340	\$ 8,606,260
Expenses Base	24,084,080	24,554,100	25,112,650
Funding Projects ¹	1,291,500		
Expenses Projects ¹	1,291,500		
	15,517,980	16,077,760	16,506,390
Incremental WLMH Contribution	57,000	57,000	
Transit Uploading to Niagara		- 250,000	
	<u>\$ 15,574,980</u>	<u>\$ 15,884,760</u>	<u>\$ 16,506,390</u>
Minimum Levy % Increase Before Growth (Excluding WLMH Contribution / Transit Uploading)	4.12%	3.23%	3.91%
Less Estimated Assessment Growth %	-1.53%	-1.50%	-1.50%
Minimum Levy % Increase After Estimated Growth (Excluding WLMH Contribution / Transit Uploading)	2.59%	1.73%	2.41%
Levy % Increase for WLMH Contribution	0.38%	0.37%	0.00%
Levy % Increase for Transit Uploading to Niagara Region	0.00%	-1.61%	0.00%
Minimum Levy % Increase After Estimated Growth	<u>2.97%</u>	<u>0.49%</u>	<u>2.41%</u>
Sanitary Sewer System			
	2022	2023	2024
Revenues	\$ 150,000	\$ 151,000	\$ 152,020
Expenses	6,389,750	6,521,710	6,655,770
Funding Projects ¹	275,000		
Expenses Projects ¹	275,000		
	<u>\$ 6,239,750</u>	<u>\$ 6,370,710</u>	<u>\$ 6,503,750</u>
Minimum Levy % Increase	0.00%	2.10%	2.09%
Water System			
	2022	2023	2024
Revenues	\$ 7,519,190	\$ 7,677,330	\$ 7,838,280
Expenses	7,519,190	7,677,330	7,838,280
Funding Projects ¹	20,000		
Expenses Projects ¹	20,000		
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Minimum Water Expense % Increase	0.54%	2.10%	2.10%
Downtown Improvement Area			
	2022	2023	2024
Revenues	\$ -	\$ -	\$ -
Expenses	87,350	89,100	90,890
	<u>\$ 87,350</u>	<u>\$ 89,100</u>	<u>\$ 90,890</u>
Minimum Levy % Increase	0.00%	2.00%	2.01%
Capital Projects			
	2022	2023	2024
Funding	\$ 27,220,790	\$ 16,338,860	\$ 8,513,600
Expenses	27,220,790	16,338,860	8,513,600
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

1) Operating Projects are reported separately in 2022. Historically there have been projects included in capital projects that would not result in a capital asset, such as studies, and thus these projects have now been separated. Operating projects have only been projected for fiscal year 2022. Going forward staff will work to forecast these initiatives for a three year period.



2022 STAFFING SUMMARY

Department	Permanent ¹		
	Full Time ²	Part Time ³	Total Positions
Administration	7	0.2	7.2
Economic Development	1	-	1
Finance	15	-	15
Human Resources	2	-	2
Information Technology	6	-	6
Fire	6	-	6
Planning	7	-	7
Building & By-Law	6	2.4	8.4
Recreation, Facilities & Culture	21	18.6	39.6
Museum	2	1.4	3.4
Art Gallery	1	2.9	3.9
Library	7	4.3	11.3
Public Works	30	6.0	36.0
Cemeteries	1	0.8	1.8
Sanitary Sewer and Water System	8	0.4	8.4
Total	120	37	157

1) The above numbers include only permanent staff and therefore excludes volunteer firefighters, temporary and contract hires. Positions are reported in the department where the employee is primarily assigned. Amounts are reported as full-time equivalent based on 35 hours (inside worker) or 40 hours (outside worker) and do not represent headcount.

2) A full time position is one that is expected to work full-time hours of 35 (inside) or 40 (outside) hours per week.

3) Part-time positions are reported based on their full-time equivalent (i.e. the total hours budgeted divided by the regular full-time hours for that position). A part-time position is one that is regularly scheduled to work up to 24 hours a week. It includes casual employees, where hours can fluctuate based on business needs.



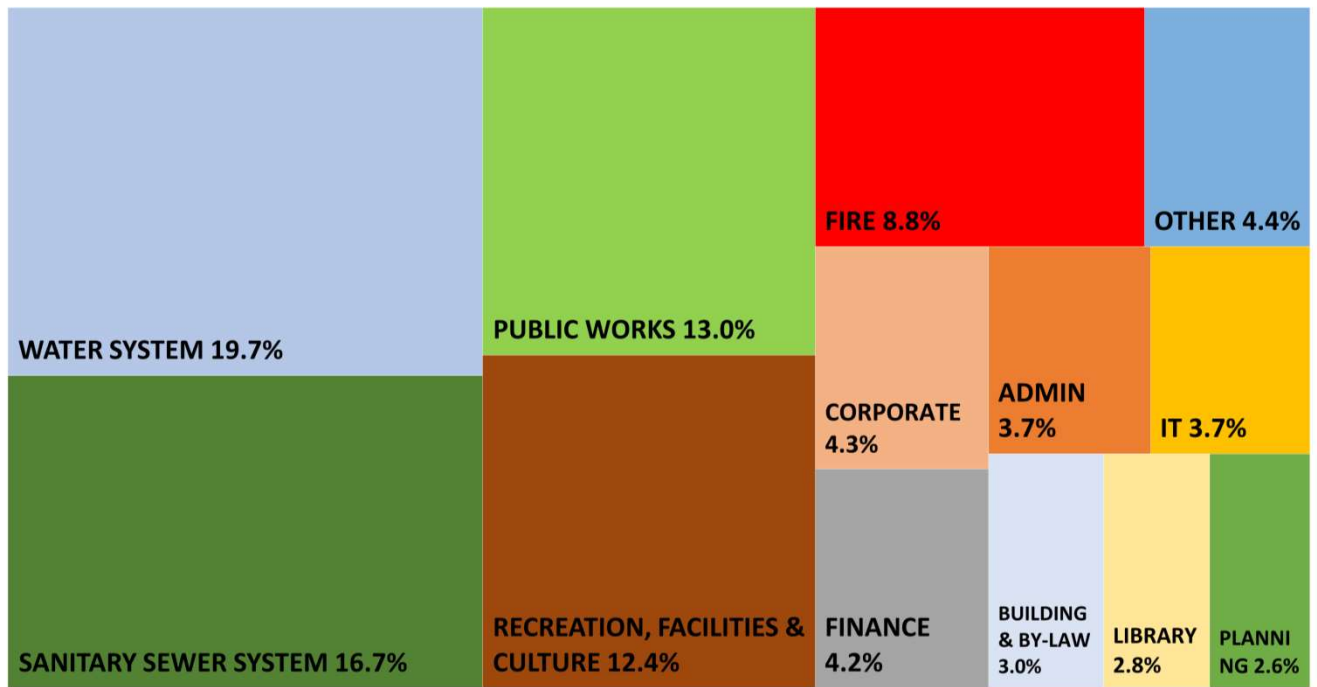
2022 OPERATING BUDGET



TOWN OF GRIMSBY 2022 OPERATING BUDGET - SUMMARY BY DEPARTMENT

	REVENUES	EXPENSES	LEVY
TAXATION	\$ 1,152,480	\$ 86,490	\$ (1,065,990)
CORPORATE	\$ 1,024,380	\$ 1,658,640	\$ 634,260
ADMINISTRATION	\$ 543,720	\$ 1,443,340	\$ 899,620
ECONOMIC DEVELOPMENT	\$ 2,940	\$ 183,760	\$ 180,820
FINANCE	\$ 829,180	\$ 1,635,970	\$ 806,790
HUMAN RESOURCES	\$ 52,980	\$ 440,740	\$ 387,760
INFORMATION TECHNOLOGY	\$ 379,740	\$ 1,419,970	\$ 1,040,230
FIRE	\$ 216,930	\$ 3,385,120	\$ 3,168,190
PLANNING	\$ 439,220	\$ 1,012,530	\$ 573,310
BUILDING & BY-LAW	\$ 1,026,610	\$ 1,159,470	\$ 132,860
RECREATION, FACILITIES & CULTURE	\$ 1,588,480	\$ 4,766,990	\$ 3,178,510
MUSEUM	\$ 108,800	\$ 337,100	\$ 228,300
ART GALLERY	\$ 119,470	\$ 374,070	\$ 254,600
LIBRARY	\$ 83,230	\$ 1,070,940	\$ 987,710
PUBLIC WORKS	\$ 756,440	\$ 4,973,790	\$ 4,217,350
CEMETERIES	\$ 241,500	\$ 192,160	\$ (49,340)
LEVY IMPACT	\$ 8,566,100	\$ 24,141,080	\$ 15,574,980
<hr/>			
SANITARY SEWER SYSTEM	\$ 150,000	\$ 6,389,750	\$ 6,239,750
WATER SYSTEM	\$ 7,519,190	\$ 7,519,190	\$ -
DIA	\$ -	\$ 87,350	\$ 87,350
TOTAL BUDGET	\$ 16,235,290	\$ 38,137,370	\$ 21,902,080

EXPENDITURES BY DEPARTMENT



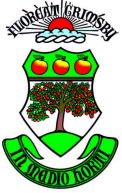


Taxation

Managed by the finance department, property tax is calculated and billed annually using the property's assessed value and the Council-approved property tax rate for most property types within the municipality. There are several property tax revenues in addition to the annual levy which are reported in this budget. Responsibilities of the department are as follows:

- Calculate, bill and collect taxes
- Review assessment roll and maintain tax collectors' roll
- Review and establish payment options
- Prepare tax certificates and remit Region and education taxes
- Prepare tax analysis and administer tax sales
- Provide technical support for appeals to Assessment Review Board (ARB) and Ontario Land Tribunal (OLT)
- Supplemental taxes are calculated and billed outside of the regular billing cycle for modifications to properties or development that lead to a change in assessment or tax code.
- Payments in lieu (PIL) are payments made to the town by the provincial or federal government where properties are exempt from property taxation.





TOWN OF GRIMSBY 2022 BUDGET REPORT TAXATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PAYMENTS IN LIEU					
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL GENERAL	26,551	-	-	-	-
COMMERCIAL OCCUPIED	302,524	-	-	-	-
COMMERCIAL VACANT LAND	30,531	-	-	-	-
PAY IN LIEU-HOSPITAL (MA 160)	7,275	-	-	-	-
RESIDENTIAL & FARM	14,364	-	-	-	-
	381,245	-	-	-	-
TOTAL REVENUES	381,245	-	-	-	-
LEVY IMPACT	381,245	-	-	-	-
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	0%	0%



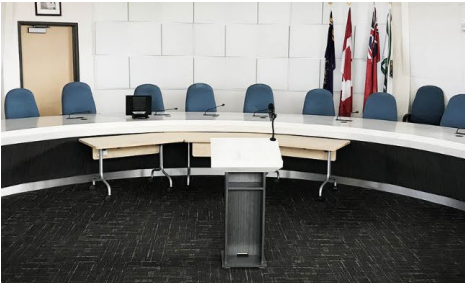
TOWN OF GRIMSBY 2022 BUDGET REPORT TAXATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TAXATION					
COMMERCIAL & INDUSTRIAL					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	1,212,194	-	-	-	-
COMMERCIAL VACANT LAND	55,956	-	-	-	-
COMMERCIAL VACANT UNIT	41,803	-	-	-	-
HYDRO SHARED PIL - CH	20,972	-	-	-	-
HYDRO SHARED PIL - IH	1,605	-	-	-	-
INDUSTRIAL NEW CONSTR FULL	65,649	-	-	-	-
INDUSTRIAL OCCUPIED	246,303	-	-	-	-
INDUSTRIAL VACANT LAND	23,621	-	-	-	-
INDUSTRIAL VACANT UNIT	9,889	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	57,776	-	-	-	-
LARGE INDUSTRIAL VACANT	11,957	-	-	-	-
NEW CONSTR COMMERCIAL FULL	233,326	-	-	-	-
OFFICE BUILDING NEW CONSTR FULL	9,182	-	-	-	-
ONTARIO HYDRO SERVICES CO.	51,200	-	-	-	-
PARKING LOTS	8,920	-	-	-	-
PIPELINES	39,431	-	-	-	-
RAILWAYS	8,793	-	-	-	-
SHOPPING CENTRE	139,340	-	-	-	-
SHOPPING CENTRE NEW CONSTRUCTIO	2,025	-	-	-	-
COMMERCIAL NEW CONSTR EXCESS LAND	1,695	-	-	-	-
	2,241,637	-	-	-	-
COMMERCIAL & INDUSTRIAL -SUPP					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	23,849	-	8,960	8,960	8,960
COMMERCIAL VACANT LAND	692	-	-	-	-
INDUSTRIAL NEW CONSTR FULL	-	-	6,280	6,280	6,280
LARGE INDUSTRIAL OCCUPIED	-	-	7,730	7,730	7,730
NEW CONSTR COMMERCIAL FULL	-	-	9,740	9,740	9,740
PIPELINES	-	-	750	750	750
	24,541	-	33,460	33,460	33,460
GENERAL REVENUE					
OTHER REVENUES					
PENALTIES&INTEREST ON TAXES	-	560,000	590,000	590,000	590,000
	-	560,000	590,000	590,000	590,000



TOWN OF GRIMSBY 2022 BUDGET REPORT TAXATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED - EDUCATION RETAINED	-	275,220	259,250	259,250	259,250
	-	275,220	259,250	259,250	259,250
RESIDENTIAL & FARM					
PROPERTY TAXATION					
FARMLANDS	62,347	-	-	-	-
MANAGED FORESTS	646	-	-	-	-
MULTI RESIDENTIAL	158,850	-	-	-	-
RESIDENTIAL & FARM	12,343,344	-	-	-	-
	12,565,187	-	-	-	-
RESIDENTIAL & FARM - SUPP					
PROPERTY TAXATION					
FARMLANDS	512	-	920	920	920
MULTI RESIDENTIAL	5,115	-	-	-	-
RESIDENTIAL & FARM	337,509	240,000	268,850	268,850	268,850
	343,136	240,000	269,770	269,770	269,770
TOTAL REVENUES	15,174,501	1,075,220	1,152,480	1,152,480	1,152,480
GENERAL ADMIN					
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	-	4,000	5,600	5,600	5,600
TAXES WRITTEN OFF	-	40,000	70,000	70,000	70,000
VACANCY REBATES	-	5,500	-	-	-
TIEG EXPENSE	-	25,900	10,890	10,890	10,890
	-	75,400	86,490	86,490	86,490
TOTAL EXPENSES	-	75,400	86,490	86,490	86,490
LEVY IMPACT	15,174,501	999,820	1,065,990	1,065,990	1,065,990
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(6.62%)	0%	0%



Corporate

The Corporate department is comprised of organization wide revenues and expenses.

Revenues

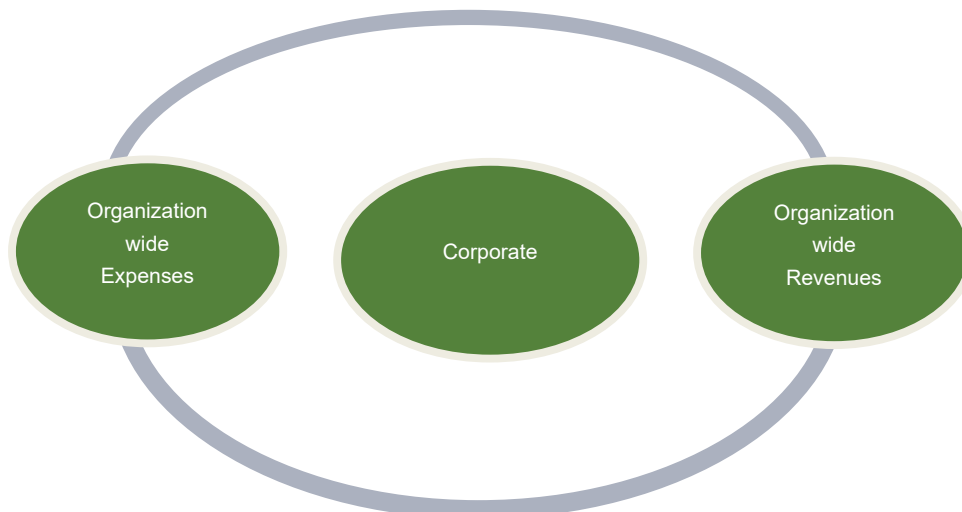
Organization wide revenues include:

- Ontario Municipal Partnership fund annual municipal allocation
- Provincial Offences Act fine allocation from the Niagara Region
- Interest income from investments and Grimsby Power Inc. promissory note
- Dividends from Niagara Power Inc., when declared
- Allocation of overhead recovery from development related fees
- Proceeds from sale of land, when finalized

Expenses

Organization wide expenses include:

- Transit system
- Legal
- Insurance





TOWN OF GRIMSBY 2022 BUDGET REPORT CORPORATE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CORPORATE					
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	8,112	1,000	-	-	-
GOVERNMENT TRANSFERS					
OTHER FINES	40,322	46,760	50,510	50,510	50,510
INVESTMENT INCOME					
INTEREST ON GRIMSBY POWER INV.	262,537	262,540	201,820	201,820	201,820
INVESTMENT INCOME-OTHER	258,170	250,000	250,000	250,000	250,000
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	205,000	205,000	-	-	-
OTHER REVENUES					
COMMERCIAL LICENCES	416	-	-	-	-
DIVIDENDS	1,180,000	300,000	-	-	-
PENALTIES&INTEREST ON TAXES	707,497	-	-	-	-
DAAP OVERHEAD RECOVERY	146,135	150,000	150,000	153,000	156,060
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	-	294,990	332,950	339,610	346,400
	2,808,189	1,510,290	985,280	994,940	1,004,790
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OMPF FUNDING GRANT	46,000	46,000	39,100	39,100	39,100
	46,000	46,000	39,100	39,100	39,100
TOTAL REVENUES	2,854,189	1,556,290	1,024,380	1,034,040	1,043,890
CORPORATE COMMITTEES					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	4,397	-	-	-	-
CONTRACTED SERVICES					
STUDIES	-	31,000	-	-	-
	4,397	31,000	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
WORKMENS' COMP. INS. PREMIUMS	82,943	-	-	-	-
RETIREE BENEFITS	74,229	-	-	-	-

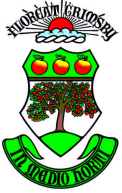


TOWN OF GRIMSBY 2022 BUDGET REPORT CORPORATE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
MATERIALS					
MISCELLANEOUS	1,123	-	-	-	-
TRANSIT SYSTEM	250,833	250,000	250,000	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	35,236	205,000	-	-	-
LEGAL	553,355	348,500	348,500	355,470	362,580
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	5,489	-	-	-	-
INSURANCE	10,241	510,620	682,140	695,780	709,700
TAXES WRITTEN OFF	119,756	-	-	-	-
VACANCY REBATES	3,099	-	-	-	-
TIEG EXPENSE	10,886	-	-	-	-
EXTERNAL TRANSFERS					
CONTRIBUTION TO OTHERS	15,000	-	-	-	-
INTERFUNCTIONAL EXPENSES					
ALLOCATION METHODOLOGY TRANSITION ACCOUNT	-	(68,410)	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	1,212,000	1,212,000	378,000	435,000	435,000
	2,374,190	2,457,710	1,658,640	1,486,250	1,507,280

HUMAN RESOURCES

SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	11,394	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	45,451	-	-	-	-
EMPLOYEE BENEFITS	5,137	-	-	-	-
REGULAR SALARIES AND WAGES	72,257	-	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	1,506	-	-	-	-
CONFERENCES/WORKSHOPS	661	-	-	-	-
COURIER SERVICES	34	-	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	724	-	-	-	-
MISCELLANEOUS (UNCLASSIFIED)	137	-	-	-	-
PRINTING STATIONERY, SUPPLIES	1,532	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT CORPORATE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	13,041	-	-	-	-
PROFESSIONAL FEES	14,210	-	-	-	-
	166,084	-	-	-	-
TOTAL EXPENSES	2,544,671	2,488,710	1,658,640	1,486,250	1,507,280
LEVY IMPACT	309,518	(932,420)	(634,260)	(452,210)	(463,390)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(31.98%)	(28.70%)	2.47%



Administration

The Administrative department is comprised of the office of the Chief Administrative Officer (CAO), the Statutory Office of the Town Clerk, Animal Control, Council and Election.

Office of the CAO & Statutory Office of the Town Clerk

Responsibilities of the CAO include:

- Providing information and advice to Council for the purpose of decision making
- Facilitating the implementation of Council decisions and ensure Town activities are aligned with Council’s Strategic Plan
- Exercising general control and management of the affairs of the municipality
- Providing leadership and oversight to the senior management team
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise

Responsibilities of the Clerk’s office includes:

- Providing secretariat services, documenting the official record of actions of Council, and safekeeping of all by-laws and minutes of the proceedings of Council
- Management of the Town’s records and information holdings including compliance with privacy legislation
- Providing commissioner services for taking affidavits and processing Freedom of Information requests
- Issuing various licenses such as marriage, dog, lottery, business as well as birth and death certificates
- Providing marriage solemnization services
- Records management including:
 - Managing the identification, classification, storage, securing, retrieving, tracking and destroying or permanent preserving of records
 - Establishing a paper and electronic solution for the Town’s records
 - Facilitating training, guidance, and support for the Records Management Program
 - Performing the annual destruction of records

Animal Control

The Town provides for the licensing, control and regulation of dogs through the ‘By-Law to Regulate Animal Care and Control’. This includes leashing requirements, dangerous dogs, animal waste provisions and the requirement of an annual dog license. The Town maintains a leash-free dog park off Lake Street at Baker North, as well as, providing Ontario Wildlife Damage Compensation Program to those who are eligible. Animal control services are currently contracted to the Lincoln County Humane Society.

Council

Council is comprised of the Mayor and two councilors for each of the four wards. The role of Council is articulated in the Municipal Act, 2001. Their duties include:

- Representing the public and considering the well-being and interests of the municipality
- Ensuring an efficient and effective operation of the town and addressing concerns that arise
- Determining which services and at which levels the municipality provides
- Ensuring administrative and controllership policies, practices, and procedures are in place to implement Council decisions
- Ensuring accountability, transparency, and financial integrity of municipal operations
- Act as representatives of the Town both within and outside the municipality

Election

Responsible for the administration and delivery of the municipal elections, which is regulated by the Municipal Elections Act, 1996. The department is also responsible for:

- Reviewing and finalizing the voters' list
- Coordinating candidates and reporting on campaign contributions
- Coordinating compliance audits on a candidates' campaign finances
- Voting procedures and a recount if required





TOWN OF GRIMSBY 2022 BUDGET REPORT ADMINISTRATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
ADMINISTRATION					
GENERAL REVENUE					
USER FEES					
COMMISSIONER FEES	644	4,000	4,000	4,080	4,160
FREEDOM OF INFORMATION FEES	(1,014)	2,500	2,500	2,550	2,600
MEETING ROOM RENTAL FEES	-	500	-	-	-
MISCELLANEOUS REVENUE	1,173	100	-	-	-
VITAL STATISTICS	2,472	2,000	2,000	2,040	2,080
OTHER REVENUES					
COMMERCIAL LICENCES	-	1,000	1,000	1,020	1,040
LOTTERY PERMITS	777	3,000	3,000	3,060	3,120
MARRIAGE LICENCES	17,640	20,000	20,000	20,400	20,810
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	-	301,400	326,220	332,740	339,390
	21,692	334,500	358,720	365,890	373,200
TOTAL REVENUES	21,692	334,500	358,720	365,890	373,200
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,497	1,390	1,290	1,330	1,340
CASUAL&PART-TIME SAL&WAGES	9,385	8,000	8,040	8,200	8,360
EMPLOYEE BENEFITS	80,858	123,530	162,240	166,780	170,920
MEAL ALLOWANCES	764	-	-	-	-
REGULAR SALARIES AND WAGES	418,266	598,590	625,860	644,280	661,120
TRAINING AND DEVELOPMENT	-	4,500	4,500	4,590	4,680
TUITIONS AND COURSES	2,107	3,000	3,500	3,570	3,640
MATERIALS					
ADVERTISING/PROMOTIONS	6,927	2,700	2,700	2,750	2,810
CONDOLENCE RECOGNITION	414	1,000	500	510	520
CONFERENCES/WORKSHOPS	5,344	5,000	5,000	5,100	5,200
COURIER SERVICES	128	150	150	150	160
EMPLOYEE RECOGNITION PROGRAM	19,996	-	-	-	-
MEETING EXPENSES	-	-	500	510	520
MEMBERSHIPS AND SUBSCRIPTIONS	15,243	12,750	13,500	13,770	14,050
MISCELLANEOUS (UNCLASSIFIED)	253	2,500	2,500	2,550	2,600
OFFICE EQUIPMENT PURCHASES	85	250	250	260	260
POSTAGE	467	400	1,000	1,020	1,040
PRINTING STATIONERY, SUPPLIES	12,151	20,500	20,500	20,910	21,330



TOWN OF GRIMSBY 2022 BUDGET REPORT ADMINISTRATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TELEPHONE	1,075	1,500	1,500	1,530	1,560
TRAVEL	-	1,500	1,500	1,530	1,560
CONTRACTED SERVICES					
CONTRACTED SERVICES	34,691	13,800	13,800	14,080	14,360
RENTS AND FINANCIAL EXPENSES					
INSURANCE	4,502	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	47,860	-	-	-	-
PHOTOCOPYING CHARGES	1,500	-	-	-	-
	663,513	801,060	868,830	893,420	916,030
TOTAL EXPENSES	663,513	801,060	868,830	893,420	916,030
LEVY IMPACT	(641,821)	(466,560)	(510,110)	(527,530)	(542,830)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			9.33%	3.41%	2.90%



TOWN OF GRIMSBY 2022 BUDGET REPORT ADMINISTRATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
ANIMAL CONTROL					
GENERAL REVENUE					
USER FEES					
DOG LICENCES	45,563	35,000	40,000	40,800	41,620
	45,563	35,000	40,000	40,800	41,620
TOTAL REVENUES	45,563	35,000	40,000	40,800	41,620
GENERAL ADMIN					
MATERIALS					
ADVERTISING/PROMOTIONS	-	500	500	510	520
MATERIALS	937	500	500	510	520
POSTAGE	499	300	700	710	730
SERVICE CHARGES	(34)	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	93,725	96,650	96,650	98,580	100,550
	95,127	97,950	98,350	100,310	102,320
TOTAL EXPENSES	95,127	97,950	98,350	100,310	102,320
LEVY IMPACT	(49,564)	(62,950)	(58,350)	(59,510)	(60,700)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(7.31%)	1.99%	2.00%



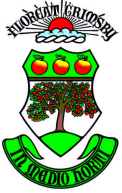
TOWN OF GRIMSBY 2022 BUDGET REPORT ADMINISTRATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
COUNCIL					
GENERAL REVENUE					
USER FEES					
GPI/NPI DIRECTORS' FEES	30,613	-	-	-	-
	30,613	-	-	-	-
TOTAL REVENUES	30,613	-	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	29,256	26,720	26,360	26,950	27,470
COUNCIL HONORARIA	221,019	220,230	225,750	230,250	234,850
EMPLOYEE BENEFITS	12,420	-	-	-	-
REGULAR SALARIES AND WAGES	62,369	-	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	6,418	2,500	5,000	5,100	5,200
CIVIC RECOGNITION	3,102	500	3,000	3,060	3,120
CONFERENCES/WORKSHOPS	407	21,700	21,700	22,130	22,580
MEETING EXPENSES	-	-	500	510	520
MEMBERSHIPS AND SUBSCRIPTIONS	1,521	910	2,000	2,040	2,080
MISCELLANEOUS	1,010	500	-	-	-
PRINTING STATIONERY, SUPPLIES	726	750	750	770	780
TELEPHONE TRAVEL	240	-	-	-	-
	123	1,600	1,600	1,630	1,660
CONTRACTED SERVICES					
PROFESSIONAL FEES	72,926	5,000	5,000	5,100	5,200
RENTS AND FINANCIAL EXPENSES					
INSURANCE	6,471	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	11,260	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	5,630	5,630	-	-	-
	434,898	286,040	291,660	297,540	303,460
TOTAL EXPENSES	434,898	286,040	291,660	297,540	303,460
LEVY IMPACT	(404,285)	(286,040)	(291,660)	(297,540)	(303,460)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			1.96%	2.02%	1.99%



TOWN OF GRIMSBY 2022 BUDGET REPORT ADMINISTRATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
ELECTION					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	50,000	50,000	145,000	-	-
	50,000	50,000	145,000	-	-
TOTAL REVENUES	50,000	50,000	145,000	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	534	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	3,933	-	-	-	-
EMPLOYEE BENEFITS	2,543	-	-	-	-
REGULAR SALARIES AND WAGES	10,422	-	-	-	-
TRAINING PROGRAMS	814	-	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	765	-	-	-	-
PRINTING STATIONERY, SUPPLIES	743	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,040	2,080
PROFESSIONAL FEES	44,774	50,000	145,000	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	30,000	30,000	37,500	38,250	39,020
	94,528	82,000	184,500	40,290	41,100
TOTAL EXPENSES	94,528	82,000	184,500	40,290	41,100
LEVY IMPACT	(44,528)	(32,000)	(39,500)	(40,290)	(41,100)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			23.44%	2.00%	2.01%



TOWN OF GRIMSBY 2022 BUDGET REPORT ADMINISTRATION

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
RECORDS MANAGEMENT					
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	7,074	-	-	-	-
REGULAR SALARIES AND WAGES	27,348	-	-	-	-
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	260	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	2,160	-	-	-	-
	36,842	-	-	-	-
TOTAL EXPENSES	36,842	-	-	-	-
LEVY IMPACT	(36,842)	-	-	-	-
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	0%	0%



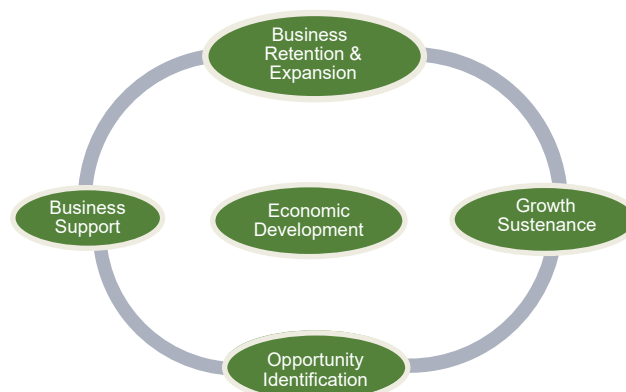
Economic Development

In 2020, the Town of Grimsby on-boarded the first Economic Development Officer (EDO). By investing in a full-time economic development staff resource, the Town has identified the importance of a professional program of economic development to the sustenance and growth of the local economy as well as the prosperity of local residents, business owners and investment stakeholders alike.

The EDO, working in close collaboration with the Grimsby Economic Development Advisory Committee (GEDAC), develops initiatives, programs and strategies that foster and develop economic drivers in the local community in order to cultivate an environment in Grimsby most conducive to business retention, growth and attraction and a desirable quality of life.

Working to deliver on the strategic priorities established by Council, economic development efforts focus on:

- Reviewing the structure and resources allocated to economic development in Grimsby and identifying opportunities for enhancement
- Supporting the growth of existing businesses by providing more mechanisms for local businesses and associations to bring their needs and concerns to the Town
- Developing and implementing a marketing strategy to clearly demonstrate Grimsby’s advantages to prospective businesses and investigating the potential for Town participation in trade missions
- Supporting programs and information for entrepreneurs and small businesses and exploring greater use of incentives to encourage new ventures





TOWN OF GRIMSBY 2022 BUDGET REPORT ECONOMIC DEVELOPMENT

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
ECONOMIC DEVELOPMENT					
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	2,700	-	-	-	-
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	15,000	15,000	-	-	-
	17,700	15,000	-	-	-
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	27,701	22,800	2,940	-	-
REGIONAL GRANTS	12,700	10,000	-	-	-
	40,401	32,800	2,940	-	-
TOTAL REVENUES	58,101	47,800	2,940	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	4,152	1,890	960	960	1,010
CASUAL&PART-TIME SAL&WAGES	31,605	10,710	6,250	3,430	3,560
EMPLOYEE BENEFITS	18,583	28,340	28,550	29,140	29,730
MEAL ALLOWANCES	809	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	-	600	-	-	-
REGULAR SALARIES AND WAGES	77,081	112,730	115,540	117,850	120,210
MATERIALS					
ADVERTISING/PROMOTIONS	1,018	5,000	5,000	5,100	5,200
CONFERENCES/WORKSHOPS	-	-	1,860	1,900	1,940
MATERIALS	85	-	-	-	-
MEETING EXPENSES	-	5,100	5,100	5,200	5,310
MEMBERSHIPS AND SUBSCRIPTIONS	-	-	6,000	6,120	6,240
MISCELLANEOUS OFFICE	3,056	1,000	1,000	1,020	1,040
EQUIPMENT PURCHASES SPECIAL	1,307	-	-	-	-
EVENT EXPENSES TELEPHONE	-	-	6,000	6,120	6,240
TRAVEL	966	-	-	-	-
WELCOME CENTRE CONTRIBUTION	-	1,400	5,000	5,100	5,200
GRANT FUNDED EXPENSES	2,374	-	-	-	-
	26,401	43,500	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	36,098	23,000	2,500	2,550	2,600



TOWN OF GRIMSBY 2022 BUDGET REPORT ECONOMIC DEVELOPMENT

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	1,100	-	-	-	-
	204,635	233,270	183,760	184,490	188,280
TOTAL EXPENSES	204,635	233,270	183,760	184,490	188,280
LEVY IMPACT	(146,534)	(185,470)	(180,820)	(184,490)	(188,280)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(2.51%)	2.03%	2.05%



Finance

The mission of the Finance department is to provide the corporation with excellent financial leadership, controllership, planning and operational services. This is to ensure Grimsby taxpayers and stakeholders benefit from an efficient, effective, and accountable town government that is financially sustainable. The Finance department ensures financial accountability and transparency of the organization through financial planning, reporting, revenue and collection services, strategic procurement, risk management, payables, and payroll and benefits services

Financial Planning and Reporting

- Provide long-range financial plans and strategic advice to Council and staff
- Establishes budget guidance and provides budget preparation support and analysis to all departments
- Manage investments, cash flow projections, issuance of debt, and reserve accounting
- Prepare financial statements, Financial Information Return reporting, and adhere to external audit requirements
- Manage capital project accounting and capital asset reporting system

Revenue and Collections

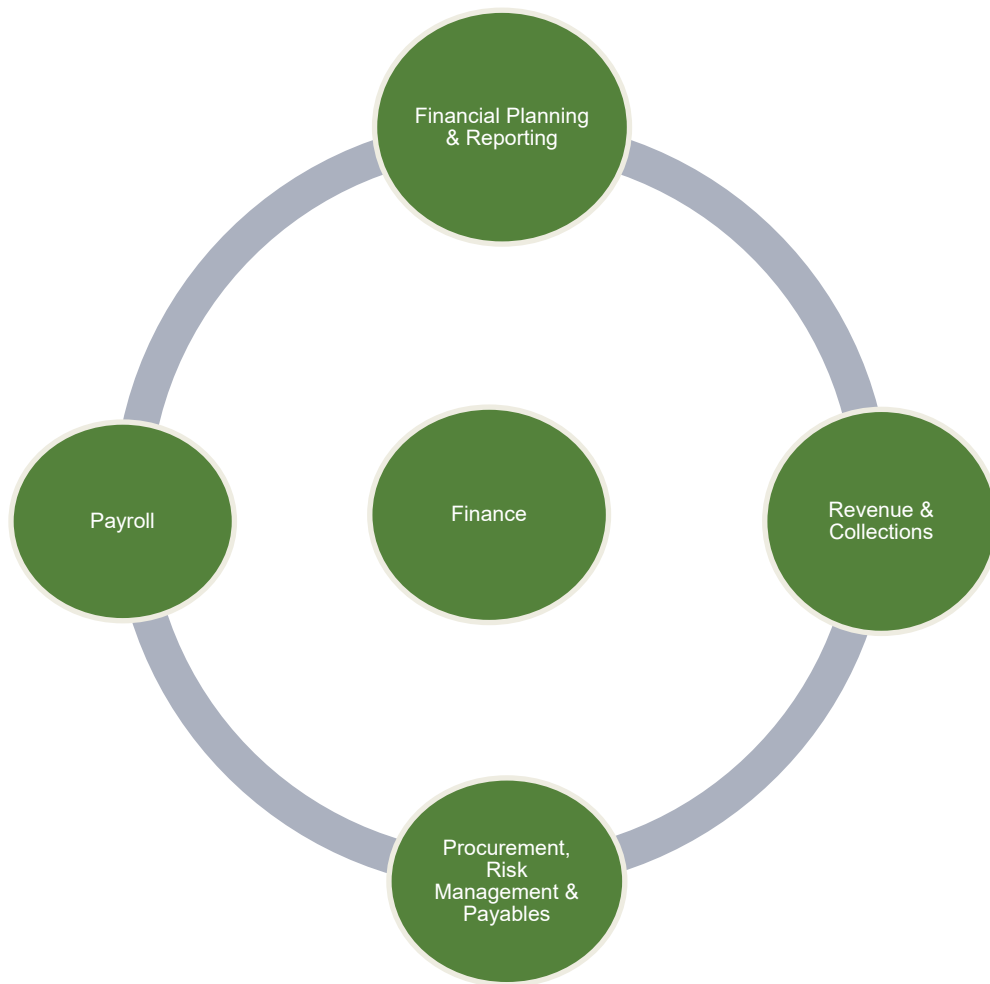
- Administer the taxation function
- Manage accounts receivable, billing, and treasury functions
- Monitor revenues in compliance with governing policies and legislation

Strategic Procurement, Risk Management and Payables

- Establishes effective and efficient procurement and payment policies, procedures and practices ensuring fairness, transparency and accountability
- Oversight and consultation on Town purchases
- Manages the Town's insurance program
- Manage accounts payable function

Payroll and Benefits

- Deliver bi-weekly payroll processing
- Benefit administration and management
- Manage OMERS pension reporting





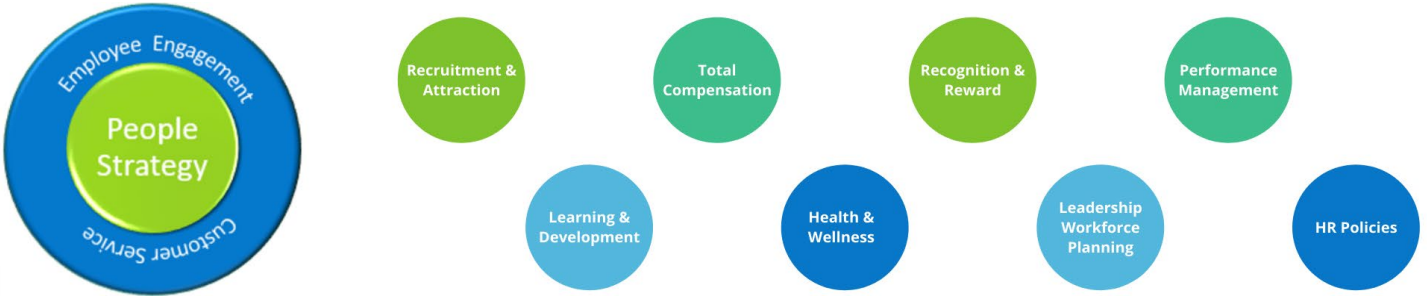
TOWN OF GRIMSBY 2022 BUDGET REPORT FINANCE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
FINANCE					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	3,213	1,000	2,500	2,550	2,600
TAX CERTIFICATES	37,232	28,000	29,500	30,090	30,690
TAX ACCOUNT FEES	53,395	41,000	43,000	43,550	44,110
TAX SALE FEES	3,500	3,000	2,500	2,550	2,600
WATER ACCOUNT TRANSFER FEES	17,300	13,800	11,250	11,480	11,700
INVESTMENT INCOME					
INTEREST INCOME	813	7,000	8,100	8,100	8,100
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	518,232	35,000	-	-	-
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	-	724,740	732,330	746,980	761,920
	633,685	853,540	829,180	845,300	861,720
TOTAL REVENUES	633,685	853,540	829,180	845,300	861,720
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	12,545	11,130	-	-	-
CASUAL&PART-TIME SAL&WAGES	90,452	63,220	-	-	-
EMPLOYEE BENEFITS	151,290	293,120	314,370	323,920	333,020
MEAL ALLOWANCES	525	500	500	510	520
REGULAR SAL & WAGES-OVERTIME	1,923	2,500	2,500	2,550	2,600
REGULAR SALARIES AND WAGES	802,451	1,060,980	1,150,530	1,189,700	1,226,740
TUITIONS AND COURSES	4,488	6,000	6,000	6,120	6,240
MATERIALS					
ADVERTISING/PROMOTIONS	7,811	-	-	-	-
CONFERENCES/WORKSHOPS	-	19,250	15,500	15,810	16,130
COURIER SERVICES	5	-	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	11,891	8,130	9,780	10,000	10,170
MISCELLANEOUS	633	800	-	-	-
OFFICE EQUIPMENT PURCHASES	257	1,500	-	-	-
POSTAGE	36,583	25,000	25,000	25,500	26,010
PRINTING STATIONERY, SUPPLIES	11,795	11,500	13,200	13,460	13,730
TRAVEL	128	2,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	131,974	40,400	10,000	10,200	10,400



TOWN OF GRIMSBY 2022 BUDGET REPORT FINANCE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CONTRACTED SERVICES-OFFICE	41	-	-	-	-
PROFESSIONAL FEES	51,360	43,500	44,590	45,480	46,390
TAX ADMINISTRATION SERVICES	-	1,000	1,000	1,020	1,040
RENTS AND FINANCIAL EXPENSES					
COMPUTER PAYROLL BANK CHARGES	37,723	42,000	42,000	42,840	43,700
INSURANCE	4,502	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	32,200	-	-	-	-
PHOTOCOPYING CHARGES	3,000	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	37,000	37,000	-	-	-
	1,430,577	1,669,530	1,635,970	1,688,130	1,737,730
TOTAL EXPENSES	1,430,577	1,669,530	1,635,970	1,688,130	1,737,730
LEVY IMPACT	(796,892)	(815,990)	(806,790)	(842,830)	(876,010)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(1.13%)	4.47%	3.94%



Human Resources

The purpose of the human resources department is to advance the Town’s People Strategy, ensuring a productive, customer focused and engaging work environment. The department establishes policies, procedures and best practices and provides advice and consultation to all leaders on human resource related matters. Responsibilities include:

- Recruitment, attraction and retention
- Compensation management, recognition and rewards
- Monitoring of laws and legislation surrounding the municipality and the workforce
- Performance management facilitated through the performance appraisal process
- Health and wellness
- Leadership, learning and development
- Developing organization culture and structure





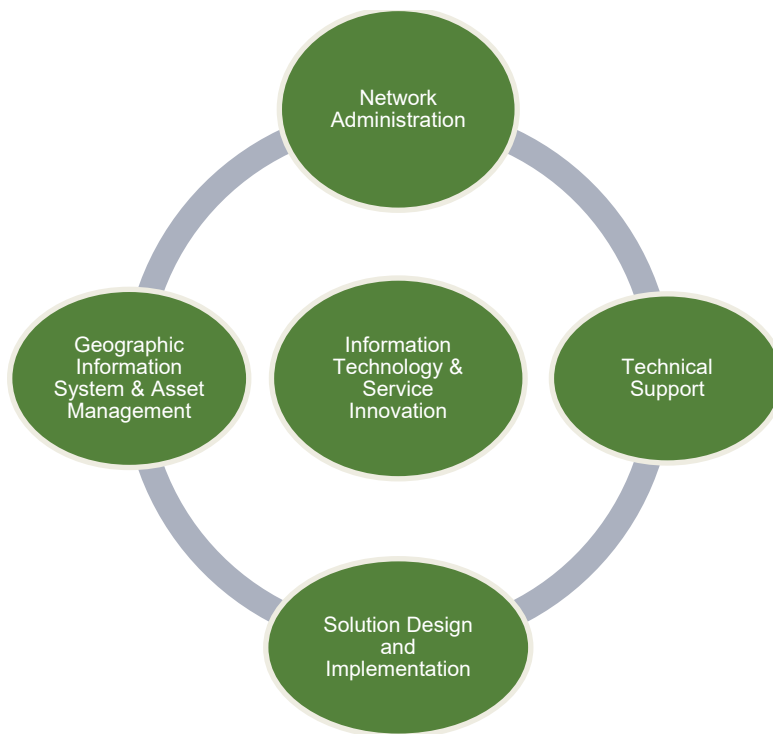
TOWN OF GRIMSBY 2022 BUDGET REPORT HUMAN RESOURCES

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
HUMAN RESOURCES					
GENERAL REVENUE					
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	-	52,680	52,980	54,040	55,120
	-	52,680	52,980	54,040	55,120
TOTAL REVENUES	-	52,680	52,980	54,040	55,120
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	-	45,430	44,390	45,780	47,150
REGULAR SALARIES AND WAGES	-	162,340	161,170	166,720	172,520
TUITIONS AND COURSES	-	-	2,000	2,040	2,080
WORKMENS' COMP. INS. PREMIUMS	-	91,000	91,000	92,820	94,680
	-	298,770	298,560	307,360	316,430
HUMAN RESOURCES					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	-	1,000	1,000	1,020	1,040
RETIREE BENEFITS	-	82,480	82,480	84,130	85,810
MATERIALS					
ADVERTISING/PROMOTIONS	-	7,000	9,000	9,180	9,360
CONFERENCES/WORKSHOPS	-	4,200	4,200	4,280	4,370
EMPLOYEE RECOGNITION PROGRAM	-	20,000	20,000	20,400	20,810
MEMBERSHIPS AND SUBSCRIPTIONS	-	2,200	3,000	3,060	3,120
PRINTING STATIONERY, SUPPLIES	-	500	1,000	1,020	1,040
TRAVEL	-	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	20,500	20,500	20,910	21,330
	-	138,880	142,180	145,020	147,920
TOTAL EXPENSES	-	437,650	440,740	452,380	464,350
LEVY IMPACT	-	(384,970)	(387,760)	(398,340)	(409,230)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0.72%	2.73%	2.73%



Information Technology and Service Innovation

The Information Technology and Service Innovation Department is responsible for management of the Town's technology infrastructure as well as working collaboratively with operational departments to develop innovative solutions. This is achieved through the use of automation and technology in order to meet goals and fulfil the Town's mission in an efficient and cost effective manner. The department's functions include technical analysis, design, procurement, implementation, maintenance and support of network infrastructure and photocopiers, communications systems, business applications, spatial solutions, and cyber security.





TOWN OF GRIMSBY 2022 BUDGET REPORT INFORMATION TECHNOLOGY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INFORMATION TECHNOLOGY & SERVICE INNOVATION					
GENERAL REVENUE					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	3,594	-	-	-	-
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	1,068,240	322,430	379,740	387,330	395,080
	1,071,834	322,430	379,740	387,330	395,080
TOTAL REVENUES					
	1,071,834	322,430	379,740	387,330	395,080
GENERAL ADMIN					
SALARIES AND BENEFITS					
CLOTHING ALLOWANCE	254	550	550	560	570
EMPLOYEE BENEFITS	118,449	135,370	144,110	148,630	152,710
MEAL ALLOWANCES	720	200	200	200	210
REGULAR SAL & WAGES-OVERTIME	16,379	-	-	-	-
REGULAR SALARIES AND WAGES	447,535	521,530	539,960	559,830	576,770
TRAINING PROGRAMS	2,507	14,500	14,500	14,790	15,090
MATERIALS					
COMPUTER SUPPLIES AND COMPONENT	3,921	6,300	6,300	6,430	6,550
CONFERENCES/WORKSHOPS	889	4,100	4,100	4,180	4,270
COURIER SERVICES	-	300	300	310	310
FIBRE OPTIC SERVICE	50,184	50,000	55,000	56,100	57,220
INTERNET COMMUNICATIONS COSTS	3,260	12,000	-	-	-
MISCELLANEOUS PRINTING	-	300	300	310	310
STATIONERY, SUPPLIES PROGRAM	-	500	500	510	520
MAINTENANCE FEES PROGRAM	235,632	256,300	386,550	449,280	457,170
MATERIALS	-	500	500	510	520
SERVICE MAINTENANCE FEE	4,666	15,600	15,600	15,910	16,230
TELEPHONE	26,972	28,500	28,500	29,070	29,650
TRAVEL	-	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	14,627	65,000	50,000	51,000	52,020
CONTRACTED SERVICES-OFFICE	153	30,000	30,000	30,600	31,210
RENTS AND FINANCIAL EXPENSES					
INSURANCE	4,502	-	-	-	-
INTERFUNCTIONAL EXPENSES					
PHOTOCOPYING CHARGES	100	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT INFORMATION TECHNOLOGY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	60,000	60,000	142,000	144,840	147,740
	990,750	1,202,550	1,419,970	1,514,080	1,550,110
TOTAL EXPENSES	990,750	1,202,550	1,419,970	1,514,080	1,550,110
LEVY IMPACT	81,084	(880,120)	(1,040,230)	(1,126,750)	(1,155,030)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			18.19%	8.32%	2.51%



TOWN OF GRIMSBY 2022 BUDGET REPORT INFORMATION TECHNOLOGY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PHOTOCOPY					
GENERAL REVENUE					
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	30,000	-	-	-	-
	30,000	-	-	-	-
TOTAL REVENUES	30,000	-	-	-	-
GENERAL ADMIN					
MATERIALS					
EQUIPMENT RENTALS-OFFICE	(598)	-	-	-	-
PRINTING STATIONERY, SUPPLIES	2,222	-	-	-	-
SERVICE MAINTENANCE FEE	8,706	-	-	-	-
	10,330	-	-	-	-
TOTAL EXPENSES	10,330	-	-	-	-
LEVY IMPACT	19,670	-	-	-	-
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	0%	0%



Fire

In 2021, the Town of Grimsby and the Town of Lincoln commenced a pilot project to establish a shared fire service to serve both municipalities. The newly formed “Niagara West Fire & Emergency Services” department relies on fully trained and qualified men and women throughout the community who serve as volunteer firefighters, full-time fire prevention, training, and administration staff to provide fire protection services and emergency management services to both communities.

Built in 1993, Fire Station 5-1 is the central fire station in Grimsby. Station 5-1 serves as the first response fire station to all incidents in Grimsby, and houses administration, fire prevention, and public fire safety. The interior of Station 5-1 was revitalized in 2018 and 2019, which is intended to extend the life of the building to enable the continuation of operations for an additional 20 years. Recent exterior work included a new 50-year steel roof.

Built in 2018, Fire Station 5-2 / Grimsby Regional Training Centre (GRTC) serves as an Emergency Operations Centre, a rural response fire station, and a fire training facility. Officially designated as a “regional training center” by the Ontario Fire College, Niagara West Fire & Emergency Services has established a capacity to deliver quality training programs to local firefighters as well as fire service personnel from across Ontario.

Niagara West Fire & Emergency Services is dedicated to the preservation of the volunteer service delivery model through, in part, the professionalization of our firefighters’ core competencies through robust training and qualification certification programs at the GRTC.

The services delivered by Niagara West Fire & Emergency Services include:

Fire Prevention, Enforcement and Public Education

Providing fire prevention services mandated by the *Fire Protection and Prevention Act* including:

- Inspecting buildings and properties upon complaint or request to ensure compliance with the Ontario Fire Code
- Supporting development in the community by reviewing building plans, site plans, and fire safety plans to address fire safety concerns
- Investigating the origin and cause of fires and explosions
- Community fire risk assessments

Providing mandated public education programs including home smoke and carbon monoxide alarm programs, home fire escape planning, and distributing fire safety materials

Firefighter Training, Development and Emergency Response

Providing ongoing firefighter training and development to ensure that fire protection services are provided to the community effectively, efficiently, and safely.

Operating the Grimsby Regional Fire Training Centre as sanctioned by the Office of the Fire Marshal and Emergency Management.

Trained volunteer firefighters provide a full range of emergency response services, including fire suppression, motor vehicle extrication, water and ice rescue, public assistance, medical first response, and hazardous materials incidents

Emergency Measures

The *Emergency Management and Civil Protection Act (EMCPA)* mandates that every municipality shall develop and implement an Emergency Management Program and an Emergency Response Plan.

Niagara West Fire & Emergency Services manages the joint Niagara West Emergency Management Program in conformance with the *EMCPA* to ensure that the Town of Grimsby is prepared to mitigate, respond to, and recover from natural disasters and other major risks that could threaten the community as follows:

- Coordinating annual reviews of the Emergency Management Program and Emergency Response Plan as mandated by the *EMCPA*
- Planning, coordinating, and delivering annual Emergency Management Program training for Town staff as mandated by the *EMCPA*
- Planning, coordinating, and delivering required annual exercises of the Emergency Response Plan as mandated by the *EMCPA*
- Maintaining the readiness of the Emergency Operations Centre at Fire Station 5-2 in case of a disaster or emergency event affecting the Town
- Coordinating municipal responses to, and recovery from major events
- Providing emergency preparedness educational material to the public during Emergency Preparedness Week and throughout the year





TOWN OF GRIMSBY 2022 BUDGET REPORT FIRE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
EMERGENCY MEASURES					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	165,000	165,000	-	-	-
	165,000	165,000	-	-	-
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	690,771	-	-	-	-
	690,771	-	-	-	-
TOTAL REVENUES	855,771	165,000	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
TRAINING PROGRAMS	1,418	3,000	3,000	3,060	3,120
MATERIALS					
EMERGENCY PLAN EXPENDITURE	308	2,300	2,000	2,040	2,080
EMERGENCY RESPONSE	145,059	150,000	-	-	-
EQUIPMENT PURCHASES	-	1,000	1,000	1,020	1,040
TELEPHONE	767	2,000	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,200	75,000	76,500	78,030
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	2,500	2,500	-	-	-
	150,052	163,000	83,000	84,660	86,350
TOTAL EXPENSES	150,052	163,000	83,000	84,660	86,350
LEVY IMPACT	705,719	2,000	(83,000)	(84,660)	(86,350)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(4,250.00%)	2.00%	2.00%



TOWN OF GRIMSBY 2022 BUDGET REPORT FIRE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
FIRE					
GENERAL REVENUE					
USER FEES					
FIRE - COSTS RECOVERED	35,330	28,000	40,000	40,800	41,620
MISCELLANEOUS REVENUE	225	-	-	-	-
RPRT & INSPT FEES	32,664	25,000	15,000	15,300	15,610
DEVELOPMENT CHARGES					
TRANSFER FROM DEVELOPMENT CHARGES	-	37,500	-	-	-
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	79,680	79,680	-	-	-
OTHER REVENUES					
GAIN ON DISPOSAL	5,700	-	-	-	-
	153,599	170,180	55,000	56,100	57,230
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	(568)	-	-	-	-
	(568)	-	-	-	-
TOTAL REVENUES	153,031	170,180	55,000	56,100	57,230
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	872	2,220	2,220	2,260	2,310
UTILITIES-HEAT	4,484	5,350	5,350	5,460	5,570
UTILITIES-LIGHT	6,663	8,500	7,500	7,650	7,800
UTILITIES-WATER	489	850	750	770	780
CONTRACTED SERVICES					
CLEANING SERVICES	7,610	8,300	8,300	8,470	8,640
GENERAL MAINTENANCE & REPAIRS	10,289	8,200	8,200	8,360	8,530
RENTS AND FINANCIAL EXPENSES					
INSURANCE	45,025	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	5,250	5,250	-	-	-
	80,682	38,670	32,320	32,970	33,630
EQUIPMENT MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	10,749	15,600	15,600	15,910	16,230



TOWN OF GRIMSBY 2022 BUDGET REPORT FIRE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
FIRE EQUIPMENT PURCHASES	8,353	10,700	10,700	10,910	11,130
RADIO REPAIRS AND MAINTENANCE	-	1,300	1,300	1,330	1,350
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	115,500	115,500	-	-	-
	134,602	143,100	27,600	28,150	28,710

FIREFIGHTING

SALARIES AND BENEFITS

CASUAL&PART-TIME SAL&WAGES	11,700	-	-	-	-
CLOTHING ALLOWANCE	783	4,230	-	-	-
TRAINING PROGRAMS	12,585	31,300	31,300	31,930	32,560
UNIFORMS AND CLOTHING	8,479	12,000	16,230	16,550	16,890
VOLUNTEER FIREFIGHTERS BENEFITS	62,994	78,480	78,480	80,020	81,600
VOLUNTEER FIREFIGHTERS WAGES	660,551	924,000	924,000	942,480	961,330
MEDICAL EXAMS & RELATED	7,882	8,500	8,500	8,670	8,840
	764,974	1,058,510	1,058,510	1,079,650	1,101,220

FLEET MTCE

SALARIES AND BENEFITS

EMPLOYEE BENEFITS	2,419	-	-	-	-
MEAL ALLOWANCES	18	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	255	-	-	-	-
REGULAR SALARIES AND WAGES	9,162	-	-	-	-

MATERIALS

1935 CHEV PUMPER	426	2,200	-	-	-
1994 FREIGHTLINER PUMPER	3,286	4,000	-	-	-
2001 SPARTAN GLADIATOR QUINT	17,283	10,250	-	-	-
2003 SPARTAN ADVANTAGE	4,233	10,250	-	-	-
2007 KME PREDATOR	2,866	10,250	-	-	-
2009 FORD F250 SQUAD 1	2,916	3,600	-	-	-
2011 FREIGHTLINER PUMP/TANKER	4,211	5,000	-	-	-
2011 GMC ACADIA	1,087	5,100	-	-	-
2013 FORD EXPLORER EXPLORER COMMAND VEHI	2,391	4,300	-	-	-
MISCELLANEOUS	3,311	5,800	-	-	-
RADIO REPAIRS AND MAINTENANCE	44	-	-	-	-
2015 DODGE RAM 3500	2,185	3,200	-	-	-
2017 DEPENDABLE TANKER	1,630	5,000	-	-	-
2017 DEPENDABLE PUMPER	8,403	8,000	-	-	-
2017 FORD F250	2,220	3,060	-	-	-
2007 FORD F450	-	1,000	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT FIRE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
2019 FORD F150	1,668	2,000	-	-	-
2019 FORD F150	1,773	2,000	-	-	-
2020 FORD F150	2,170	2,500	-	-	-
FUEL - GASOLINE	-	-	5,000	5,100	5,200
FUEL - DIESEL	-	-	5,000	5,100	5,200
FLEET REPAIRS AND MAINTENANCE	-	-	75,800	77,320	78,860
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	180,000	180,000	-	-	-
	253,957	267,510	85,800	87,520	89,260
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	6,098	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	44,833	-	-	-	-
CLOTHING ALLOWANCE	-	500	-	-	-
EMPLOYEE BENEFITS	139,753	177,850	152,730	155,900	159,130
REGULAR SAL & WAGES-OVERTIME	1,863	5,000	2,000	2,040	2,080
REGULAR SALARIES AND WAGES	395,463	672,510	601,770	613,820	626,090
MATERIALS					
FIRE PREVENTION ACTIVITIES	5,349	11,000	11,000	11,220	11,440
CONFERENCES/WORKSHOPS	814	6,500	6,500	6,630	6,760
COURIER SERVICES	122	230	230	230	240
EMPLOYEE RECOGNITION PROGRAM	-	2,000	2,000	2,040	2,080
MATERIALS	1,924	6,800	6,800	6,940	7,070
MEMBERSHIPS AND SUBSCRIPTIONS	2,620	3,500	3,500	3,570	3,640
MISCELLANEOUS OFFICE	(5,163)	-	-	-	-
EQUIPMENT PURCHASES POSTAGE	20,979	3,000	3,000	3,060	3,120
PRINTING STATIONERY, SUPPLIES	187	200	200	200	210
TELEPHONE	11	-	-	-	-
TRAVEL	8,449	9,000	9,000	9,180	9,360
	-	300	300	310	310
CONTRACTED SERVICES					
CENTRAL FIRE COMMUNICATIONS	117,527	108,590	117,000	119,340	121,730
CONTRACTED SERVICES	1,965	143,500	47,260	48,210	49,170
CONTRACTED SERVICES-OFFICE	130	-	-	-	-
PROFESSIONAL FEES	1,175	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	89,260	-	-	-	-
PHOTOCOPYING CHARGES	3,000	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT FIRE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	-	-	615,000	627,300	639,840
	836,359	1,150,480	1,578,290	1,609,990	1,642,270
TOTAL EXPENSES	2,070,574	2,658,270	2,782,520	2,838,280	2,895,090
LEVY IMPACT	(1,917,543)	(2,488,090)	(2,727,520)	(2,782,180)	(2,837,860)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			9.62%	2.00%	2.00%



TOWN OF GRIMSBY 2022 BUDGET REPORT FIRE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
FIRE STATION 2					
OTHER REVENUES					
COMMUNICATIONS TOWER RENTAL	-	-	18,000	18,360	18,730
	-	-	18,000	18,360	18,730
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	-	330	330	330	330
DEVELOPMENT CHARGES					
TRANSFER FROM DEVELOPMENT CHARGES	83,620	83,620	83,600	83,600	83,600
OTHER REVENUES					
FIRE - REGISTRATIONS	74,305	38,000	60,000	61,200	62,420
	157,925	121,950	143,930	145,130	146,350
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	11,300	-	-	-	-
	11,300	-	-	-	-
TOTAL REVENUES	169,225	121,950	161,930	163,490	165,080
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	-	5,000	5,000	5,100	5,200
UTILITIES-HEAT	5,801	6,000	6,000	6,120	6,240
UTILITIES-LIGHT	13,035	22,000	20,000	20,400	20,810
UTILITIES-WATER	2,307	2,200	2,200	2,240	2,290
CONTRACTED SERVICES					
CLEANING SERVICES	4,436	6,000	6,000	6,120	6,240
GENERAL MAINTENANCE & REPAIRS	12,025	9,000	14,000	14,280	14,570
RENTS AND FINANCIAL EXPENSES					
INSURANCE	22,512	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	5,000	5,000	-	-	-
	65,116	55,200	53,200	54,260	55,350
FINANCIAL EXPENDITURES					
MATERIALS					
PRINCIPAL REPAYMENTS	-	365,260	375,600	375,600	375,600



TOWN OF GRIMSBY 2022 BUDGET REPORT FIRE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTEREST ON LONG TERM DEBT					
INTEREST PAYMENTS	73,163	73,160	62,760	62,760	62,760
	73,163	438,420	438,360	438,360	438,360
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	23,614	-	40	40	40
REGULAR SAL & WAGES-OVERTIME	214	5,000	2,000	2,040	2,080
REGULAR SALARIES AND WAGES	88,267	-	-	-	-
MATERIALS					
OFFICE EQUIPMENT PURCHASES	260	1,000	1,000	1,020	1,040
PRINTING STATIONERY, SUPPLIES	-	1,500	1,500	1,530	1,560
TELEPHONE	3,243	3,500	3,500	3,570	3,640
FIRE - TRAINING CENTRE	28,016	15,000	20,000	20,400	20,810
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	7,690	-	-	-	-
PHOTOCOPYING CHARGES	3,000	-	-	-	-
	154,304	26,000	28,040	28,600	29,170
TOTAL EXPENSES	292,583	519,620	519,600	521,220	522,880
LEVY IMPACT	(123,358)	(397,670)	(357,670)	(357,730)	(357,800)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(10.06%)	0.02%	0.02%



Planning

The Planning Department is made up of Planning, Heritage Grimsby Advisory Committee and the Committee of Adjustment.

Planning

The Planning Department’s mission is to promote planning through the provision of information and services to council, the development community and the general public. The department is responsible for:

- Preparing official plan updates and secondary plans to ensure compliance with related legislation
- Processing approvals for official plan and zoning by-law amendments and development applications
- Undertaking land use related studies and urban design policies and guidelines
- Processing community improvement grants including Downtown Grimsby Façade Improvement grants
- Processing planning applications in accordance with the requirements of the Planning Act and associated regulations
- Coordinating the review of planning applications with internal departments and external agencies, making recommendations to Council regarding applications (official plan amendment, zoning amendment, draft plan of subdivision/condominium and site plans) in context of provincial, regional and local planning policy and good planning practices.

Heritage Grimsby Advisory Committee

The Heritage Grimsby Advisory Committee was established under Section 28 of the *Ontario Heritage Act* to provide Council with advice about the identification, conservation, alteration to, listing on the Town’s Heritage Register, registration of easements and covenants and designation of heritage properties, areas and cultural landscapes. It is also involved in educating and commemorating the local heritage of Grimsby. Other works of Heritage Grimsby include:

- Review of Heritage Permits and Grants
- Participation in Outreach and Marketing initiatives
- Development of Interpretive programs and materials such as plaques and publications
- Conducting and reviewing historical research.

Local heritage is identified as a matter of Provincial Interest under the Provincial Policy Statement and municipal planning staff provide advice and work with the Heritage Grimsby Committee in relation to the protection of Grimsby’s heritage resources.

Committee of Adjustment

The Committee of Adjustment is appointed by Council to conduct public hearings for applications for minor variances to the Town's zoning by-laws and for applications for consent, such as severances. The Committee also has the power to issue a "Certificate of Validation" and to give "Approval of a Foreclosure of or an Exercise of a Power of Sale in a Mortgage or Charge." The Committee is responsible for:

- Processing applications for minor variances
- Holding public hearing for applications
- Making decisions on applications such as minor variances, enlargements or extension of legal non-conforming uses, buildings or structures
- Consents





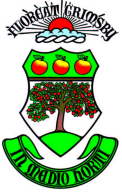
TOWN OF GRIMSBY 2022 BUDGET REPORT PLANNING

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
COMMITTEE OF ADJUSTMENT					
GENERAL REVENUE					
USER FEES					
MINOR VARIANCE APPLICATION FEE	76,539	57,420	57,420	58,570	59,740
	76,539	57,420	57,420	58,570	59,740
TOTAL REVENUES	76,539	57,420	57,420	58,570	59,740
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	48	-	-	-	-
COMMITTEE LAY MEMBERS' FEES	2,475	3,500	-	-	-
EMPLOYEE BENEFITS	9,522	8,050	7,360	7,740	8,170
MEAL ALLOWANCES	36	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	2,051	1,000	1,000	1,020	1,040
REGULAR SALARIES AND WAGES	35,554	25,290	31,640	33,560	35,600
MATERIALS					
ADMINISTRATION FEE	-	1,220	-	-	-
CONFERENCES/WORKSHOPS	500	4,000	2,000	4,040	2,080
MEMBERSHIPS AND SUBSCRIPTIONS	150	1,500	1,500	1,530	1,560
POSTAGE	-	800	800	820	830
PRINTING STATIONERY, SUPPLIES	-	500	500	510	520
TRAVEL	2,007	3,500	3,500	3,570	3,640
CONTRACTED SERVICES					
LEGAL	977	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	1,970	-	-	-	-
	55,290	49,360	48,300	52,790	53,440
TOTAL EXPENSES	55,290	49,360	48,300	52,790	53,440
LEVY IMPACT	21,249	8,060	9,120	5,780	6,300
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(13.15%)	36.62%	(9.00%)



TOWN OF GRIMSBY 2022 BUDGET REPORT PLANNING

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
HERITAGE COMMITTEE					
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	-	30	-	-	-
DEVELOPMENT CHARGES					
TRANSFER FROM DEVELOPMENT CHARGES	-	180,000	-	-	-
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	120,000	120,000	-	-	-
	120,000	300,030	-	-	-
TOTAL REVENUES	120,000	300,030	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	5,415	5,650	-	-	-
CASUAL&PART-TIME SAL&WAGES	40,593	32,020	-	-	-
EMPLOYEE BENEFITS	12,694	23,920	26,180	27,260	28,360
MEAL ALLOWANCES	198	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	(120)	-	-	-	-
REGULAR SALARIES AND WAGES	60,517	100,330	114,090	119,260	124,740
MATERIALS					
ADVERTISING/PROMOTIONS	6,207	250	5,000	5,100	5,200
MEMBERSHIPS AND SUBSCRIPTIONS	360	680	680	690	710
MISCELLANEOUS PLAQUE COSTS	46	500	500	510	520
PRINTING STATIONERY, SUPPLIES	10,151	2,700	2,700	2,750	2,810
RESTORATION WORKSHOP	355	100	100	100	100
SEMINARS	110	-	-	-	-
SMARTER NIAGARA INCENTIVES	667	-	-	-	-
TRAVEL	15,375	10,000	20,000	20,200	20,400
	-	-	500	510	520
CONTRACTED SERVICES					
PROFESSIONAL FEES	36,496	305,000	30,000	30,800	31,620



TOWN OF GRIMSBY 2022 BUDGET REPORT PLANNING

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	1,200	-	-	-	-
	190,264	481,150	199,750	207,180	214,980
TOTAL EXPENSES	190,264	481,150	199,750	207,180	214,980
LEVY IMPACT	(70,264)	(181,120)	(199,750)	(207,180)	(214,980)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			10.29%	3.72%	3.76%



TOWN OF GRIMSBY 2022 BUDGET REPORT PLANNING

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PLANNING & ZONING					
GENERAL REVENUE					
USER FEES					
OFFICIAL PLAN AMENDMENTS	15,260	29,580	29,580	30,170	30,780
PLANNING DEPT ADMIN FEES	-	500	-	-	-
REZONING APPLICATION FEES	72,447	77,050	77,050	78,590	80,160
SITE PLAN FEES - TYPE 1	152,048	131,740	131,740	134,370	137,060
SUBDIVISION APPLICATION FEES	48,173	34,240	34,240	34,920	35,620
GREEN ENERGY APPLICATION FEES	-	300	300	310	310
SITE PLAN FEES - TYPE 3	2,573	13,950	13,950	14,230	14,510
CONDOMINIUM APPLICATION FEES	50,759	73,840	73,840	75,320	76,820
SITE PLAN FEES - TYPE 2	-	21,100	21,100	21,520	21,950
DEVELOPMENT CHARGES					
TRANSFER FROM DEVELOPMENT CHARGES	-	225,000	-	-	-
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	165,000	165,000	-	-	-
	506,260	772,300	381,800	389,430	397,210
TOTAL REVENUES	506,260	772,300	381,800	389,430	397,210
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	9,559	3,230	-	-	-
CASUAL&PART-TIME SAL&WAGES	69,792	18,410	-	-	-
EMPLOYEE BENEFITS	78,235	115,540	111,820	115,260	118,820
MEAL ALLOWANCES	516	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	14,555	4,000	4,000	4,080	4,160
REGULAR SALARIES AND WAGES	353,420	418,290	468,260	483,810	500,000
TUITIONS AND COURSES	-	4,000	4,000	4,080	4,160
MATERIALS					
ADVERTISING/PROMOTIONS	10,208	22,000	22,000	22,440	22,890
APPRAISAL FEES	5,597	15,000	15,000	15,300	15,610
CONFERENCES/WORKSHOPS	2,940	6,000	6,000	6,120	6,240
COURIER SERVICES	25	100	100	100	100
FACADE IMPROVEMENTS	20,000	25,000	25,000	25,500	26,010
MEMBERSHIPS AND SUBSCRIPTIONS	5,567	5,000	5,000	5,100	5,200
MISCELLANEOUS OFFICE	388	500	-	-	-
EQUIPMENT PURCHASES POSTAGE	147	1,000	-	-	-
	3,037	2,500	5,000	5,100	5,200



TOWN OF GRIMSBY 2022 BUDGET REPORT PLANNING

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PRINTING STATIONERY, SUPPLIES	877	1,000	1,000	1,020	1,040
TELEPHONE	1,082	1,500	1,500	1,530	1,560
TRAVEL	101	2,300	2,300	2,350	2,390
PLANNING EDUCATION & OUTREACH	-	1,500	1,500	1,530	1,560
CONTRACTED SERVICES					
CONTRACTED SERVICES	24,766	-	50,000	51,000	52,020
PROFESSIONAL FEES	42,620	-	-	-	-
STUDIES	75,600	390,000	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	26,750	-	-	-	-
PHOTOCOPYING CHARGES	4,520	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	42,000	42,000	42,000	42,840	43,700
	792,302	1,078,870	764,480	787,160	810,660
TOTAL EXPENSES	792,302	1,078,870	764,480	787,160	810,660
LEVY IMPACT	(286,042)	(306,570)	(382,680)	(397,730)	(413,450)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			24.83%	3.93%	3.95%



Building & By-Law

Building

The Building Department is responsible for building permits and inspection services as it relates to receiving and reviewing plans and issuing building permits in conformance with the Ontario Building Code Act and other applicable laws. Other services provided are the issuance of property reports, inspection of properties under construction, and granting occupancies. Member of the site plan review committee for review of site plan applications and preparation of site plan agreements.

By-Law Enforcement

The By-Law Enforcement Department ensures compliance with the Town’s general and parking by-laws. The department also ensures:

- Enforcement including graffiti, noise, nuisance, pools and fences, property maintenance, signs and waste
- Resolution of general property nuisance issues including those under the Clean Yards By-Law
- Engagement of the community through outreach and education to prevent offenses from occurring or re-occurring





TOWN OF GRIMSBY 2022 BUDGET REPORT BUILDING & BY-LAW

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BUILDING					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	24,422	7,500	20,000	20,400	20,810
MISCELLANEOUS REVENUE	76,484	-	-	-	-
SEWER/DRAIN PERMITS	8,479	12,000	12,000	12,240	12,480
SIGN PERMITS	7,530	8,000	8,000	8,160	8,320
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM DEFERRED REVENUE	248,930	248,930	195,610	205,920	217,070
OTHER REVENUES					
BUILDING PERMITS	290,542	575,000	650,000	666,970	684,290
OCCUPANCY PERMITS	3,406	10,000	10,000	10,200	10,400
PLUMBING PERMITS	17,375	40,000	40,000	40,800	41,620
	677,168	901,430	935,610	964,690	994,990
TOTAL REVENUES	677,168	901,430	935,610	964,690	994,990
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	5,810	9,790	11,200	11,600	12,000
CASUAL&PART-TIME SAL&WAGES	41,122	55,670	64,060	67,960	72,090
CLOTHING ALLOWANCE	1,792	4,000	4,000	4,080	4,160
EMPLOYEE BENEFITS	124,969	117,770	119,500	123,080	126,820
MEAL ALLOWANCES	71	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	718	2,000	2,000	2,040	2,080
REGULAR SALARIES AND WAGES	403,277	490,580	442,510	457,740	473,690
TUITIONS AND COURSES	1,546	5,000	5,000	5,100	5,200
MATERIALS					
ADVERTISING/PROMOTIONS	659	650	650	660	680
CONFERENCES/WORKSHOPS	-	8,000	8,000	8,160	8,320
COURIER SERVICES	36	300	300	310	310
MEMBERSHIPS AND SUBSCRIPTIONS	2,165	6,500	2,500	2,550	2,600
MISCELLANEOUS OFFICE	35	500	500	510	520
EQUIPMENT PURCHASES OTHER	2,848	9,000	5,000	5,100	5,200
VEHICLE EXPENDITURES POSTAGE	1,572	3,000	3,000	3,060	3,120
PRINTING STATIONERY, SUPPLIES	795	1,000	1,000	1,020	1,040
REGISTRY OFFICE FEES TELEPHONE	737	4,000	4,000	4,080	4,160
	-	500	500	510	520
	1,481	2,500	2,500	2,550	2,600



TOWN OF GRIMSBY 2022 BUDGET REPORT BUILDING & BY-LAW

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TRAVEL	6,138	6,000	6,000	6,120	6,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	40,000	40,000	40,800	41,620
PROFESSIONAL FEES	-	5,000	-	-	-
RENTS AND FINANCIAL EXPENSES					
INSURANCE	11,141	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	25,830	101,030	119,920	122,320	124,770
PHOTOCOPYING CHARGES	2,000	-	-	-	-
ADMINISTRATION ALLOCATION	-	12,880	17,020	17,360	17,710
FINANCE ALLOCATION	-	21,700	26,890	27,430	27,980
HR ALLOCATION	-	24,060	24,240	24,720	25,210
LEGAL ALLOCATION	-	8,290	10,560	10,770	10,990
INSURANCE ALLOCATION	-	8,580	14,760	15,060	15,360
ALLOCATION METHODOLOGY TRANSITION ACCOUNT	-	(61,870)	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	15,000	15,000	-	-	-
	649,742	901,430	935,610	964,690	994,990
TOTAL EXPENSES	649,742	901,430	935,610	964,690	994,990
LEVY IMPACT	27,426	-	-	-	-
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	0%	0%



TOWN OF GRIMSBY 2022 BUDGET REPORT BUILDING & BY-LAW

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BY-LAW ENFORCEMENT					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	18,709	20,000	20,000	20,400	20,810
MISCELLANEOUS REVENUE	14,118	-	-	-	-
SITE ALTERATION PERMITS	-	1,000	1,000	1,020	1,040
BY-LAW RECOVERIES	-	-	20,000	20,400	20,810
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	36,880	36,880	-	-	-
OTHER REVENUES					
PARKING FINES	33,927	50,000	50,000	50,000	50,000
OTHER FINES	250	-	-	-	-
	103,884	107,880	91,000	91,820	92,660
TOTAL REVENUES	103,884	107,880	91,000	91,820	92,660
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	7,430	10,890	11,090	11,330
CASUAL&PART-TIME SAL&WAGES	-	52,440	59,900	61,100	62,320
EMPLOYEE BENEFITS	319	33,900	19,880	20,830	21,840
REGULAR SALARIES AND WAGES	1,651	118,790	87,690	92,430	97,470
CONTRACTED SERVICES					
PROFESSIONAL FEES	-	-	5,000	5,100	5,200
	1,970	212,560	183,360	190,550	198,160
TRAFFIC & PARKS CONTROL					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3,877	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	50,271	-	-	-	-
CLOTHING ALLOWANCE	-	1,000	1,000	1,020	1,040
EMPLOYEE BENEFITS	21,542	-	100	100	100
MEAL ALLOWANCES	270	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	7,455	5,000	5,000	5,100	5,200
REGULAR SALARIES AND WAGES	93,770	-	-	-	-
TUITIONS AND COURSES	-	2,000	2,000	2,040	2,080
UNIFORMS AND CLOTHING	803	1,000	1,000	1,020	1,040
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	110	400	400	410	420



TOWN OF GRIMSBY 2022 BUDGET REPORT BUILDING & BY-LAW

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
MISCELLANEOUS OTHER	52	-	-	-	-
VEHICLE EXPENDITURES	4,069	2,000	2,000	2,040	2,080
POSTAGE	1,392	1,000	1,000	1,020	1,040
PRINTING STATIONERY, SUPPLIES	3,207	4,000	4,000	4,080	4,160
TELEPHONE	468	1,000	1,000	1,020	1,040
TRAVEL	2,249	3,000	3,000	3,060	3,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	26,656	20,000	20,000	20,400	20,810
RENTS AND FINANCIAL EXPENSES					
INSURANCE	1,424	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	9,660	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	8,000	8,000	-	-	-
	235,275	48,400	40,500	41,310	42,130
TOTAL EXPENSES	237,245	260,960	223,860	231,860	240,290
LEVY IMPACT	(133,361)	(153,080)	(132,860)	(140,040)	(147,630)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(13.21%)	5.40%	5.42%



Recreation, Facilities & Culture

The Recreation, Facilities and Culture department is responsible for leisure services for residents and non-residents at the various facilities located throughout Grimsby. The department provides quality, safe and enjoyable recreation, sport and passive recreational opportunities and strives to meet and exceed the needs of the community through active engagement of individuals, partnerships, community outreach, and voluntarism and event initiatives. Other responsibilities of the department include:

- Maintaining trails, parks, sport fields, playground equipment, facilities and open spaces
- Providing camps, aquatics, fitness, arts and culture and other recreation programs during the year
- Organizing and supporting community events such as the Santa Claus parade, Civic recognition events and holiday events.
- Maintaining and developing partnerships and collaborations with community partners

The various facilities throughout Grimsby that provide recreational programming as are follows:

Carnegie Building

The Carnegie building is a heritage facility that originally housed the Grimsby Public Library. The building accommodates a number of long term tenants (Foundation of Resources for Teens) and the Grimsby Historical Society) and is also available for event rentals. The Carnegie building is located adjacent to the Art Gallery and Library. The building was restored in 2017 - 2018 with attention to heritage/historical features

Livingston Activity Centre (LAC)

The LAC is a community center that hosts a variety of programs and events and is the home of the Grimsby Seniors Club. This facility also has a lease agreement with the Niagara Region for the Seniors Day Program. Some of the programs offered at LAC include:

- Various programs and activities such as card games, theatre groups, and music clubs
- Daily fitness programs and activities such as the walking club, ping pong and shuffleboard Hosting
- Additional community services for seniors

Peach King Centre

The Peach King Centre offers a variety of fitness and recreation options as well as space for community events. Some of programs and facilities at the Peach King Centre include:

- Two indoor ice pads and an outdoor rink / summer pad
- Splash pad and mini soccer field
- Fitness facility with racquetball courts
- Fitness programs offered include yoga, pilates, nordic walking and personal training
- Auditorium and board room available for special events and private rentals

Grimsby Lions Community Pool

The Grimsby Lions Community Pool is an outdoor heated pool that operates from mid-June until Labour Day weekend each year. The Pool hosts a variety of programming including swimming lessons, a recreational summer swim team league, camp swims, and public swimming. Some of those programs include

- Teaching Water Safety and swimming lessons program through group or private lessons
- Running the Bronze levels and Leader in Training courses for future lifeguards
- Hosting Grimsby Marlins Swim Team

Elizabeth Street Pump house

The Elizabeth Street Pump house is a community facility that is available to host a variety of events. The facility includes:

- Waterfront rental facility
- Grounds - Peace Garden and gazebo

Recreation Garage

The Recreation Garage is an internal facility, which houses the vehicles and equipment required by the department. This facility is located adjacent to the Peach King Centre and is also the location of the facilities offices

East Grimsby Community Centre

The East Grimsby Community Centre is also known as the Grimsby Beach Hall, a community facility that is under a long term lease as an Ontario Early Years site.

Recreation Fleet & Equipment

Licensed and experienced staff mechanics conduct the mandatory vehicle inspections and perform repairs and maintenance to ensure the Town's fleet and equipment are safe, reliable and available for service.

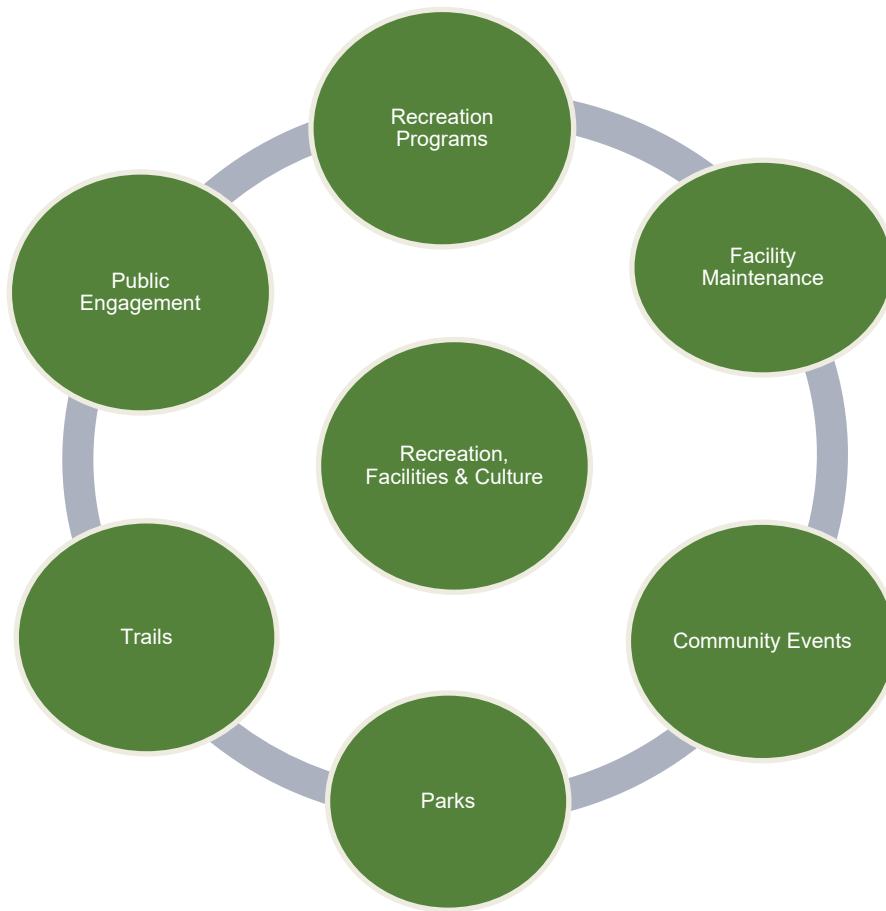
- Average # of annual inspections performed in the year - 200
- Average # of preventative maintenance services performed in the year - 50

Southward Community Park

The construction of Southward Community Park was completed in 2018. The park is a place for play, sports, fitness and enjoyment of nature. The following are available at the park:

- Community building for community events with concessions access
- 5 large soccer fields and 4 mini soccer fields
- 4 baseball diamonds
- Lease free dog park and BMX bike track
- Walking trails and skating pond

This park will be host to women's and men's baseball for the Canada Summer Games in August 2022.





TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CARNEGIE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	5,769	16,900	16,900	17,240	17,580
	5,769	16,900	16,900	17,240	17,580
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
REGIONAL GRANTS	9,272	-	-	-	-
	9,272	-	-	-	-
TOTAL REVENUES	15,041	16,900	16,900	17,240	17,580
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	1,466	-	-	-	-
REGULAR SALARIES AND WAGES	5,892	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	102	2,800	2,800	2,860	2,910
MATERIALS	525	2,600	2,650	2,700	2,760
UTILITIES-HEAT	1,334	1,800	1,800	1,840	1,870
UTILITIES-LIGHT	2,114	2,800	2,800	2,860	2,910
UTILITIES-WATER	394	520	500	510	520
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,515	5,600	3,980	4,060	4,140
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	5,000	5,000	-	-	-
	21,342	21,120	14,530	14,830	15,110
TOTAL EXPENSES	21,342	21,120	14,530	14,830	15,110
LEVY IMPACT	(6,301)	(4,220)	2,370	2,410	2,470
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(156.16%)	1.69%	2.49%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
GRAND AVE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	7,500	7,500	7,500	7,650	7,800
	7,500	7,500	7,500	7,650	7,800
TOTAL REVENUES	7,500	7,500	7,500	7,650	7,800
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	1,435	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	17	-	-	-	-
REGULAR SALARIES AND WAGES	5,768	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	-	1,000	1,000	1,020	1,040
MATERIALS	1,196	1,300	1,300	1,330	1,350
UTILITIES-HEAT	2,108	2,000	2,300	2,350	2,390
UTILITIES-LIGHT	803	1,500	1,300	1,330	1,350
UTILITIES-WATER	369	600	400	410	420
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,734	2,400	2,850	2,910	2,970
GENERAL MAINTENANCE & REPAIRS	794	4,000	4,000	4,080	4,160
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	15	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	6,000	6,000	-	-	-
	20,239	18,800	13,150	13,430	13,680
TOTAL EXPENSES	20,239	18,800	13,150	13,430	13,680
LEVY IMPACT	(12,739)	(11,300)	(5,650)	(5,780)	(5,880)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(50.00%)	2.30%	1.73%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
LIVINGSTON ACTIVITY CENTRE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	20,303	42,000	42,000	42,840	43,700
MEMBERSHIPS	470	37,000	37,000	37,000	37,000
MISCELLANEOUS REVENUE	-	2,100	2,100	2,100	2,100
PROGRAM FEES	(15)	24,500	24,500	24,990	25,490
	20,758	105,600	105,600	106,930	108,290
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
SR CIT OPERATING GRANT (PROV)	42,700	42,700	42,700	42,700	42,700
	42,700	42,700	42,700	42,700	42,700
TOTAL REVENUES	63,458	148,300	148,300	149,630	150,990
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	28	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	204	-	-	-	-
EMPLOYEE BENEFITS	2,739	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	785	-	-	-	-
REGULAR SALARIES AND WAGES	10,568	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	733	3,300	3,300	3,370	3,430
MATERIALS	2,008	3,100	3,100	3,160	3,230
SR CITIZENS CAPITAL EXPENSE	-	6,000	-	-	-
UTILITIES-HEAT	6,059	6,400	7,000	7,140	7,280
UTILITIES-LIGHT	5,682	11,000	10,000	10,200	10,400
UTILITIES-WATER	1,504	2,500	2,500	2,550	2,600
CONTRACTED SERVICES					
CLEANING SERVICES	3,704	18,000	18,360	18,730	19,100
CONTRACTED SERVICES	16,938	13,000	13,260	13,530	13,800
GENERAL MAINTENANCE & REPAIRS	995	7,000	7,000	7,140	7,280
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	23	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	14,000	14,000	-	-	-
	65,970	84,300	64,520	65,820	67,120



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	11,100	-	-	-
CASUAL&PART-TIME SAL&WAGES	-	74,600	-	-	-
EMPLOYEE BENEFITS	12,429	-	-	-	-
REGULAR SALARIES AND WAGES	46,030	-	-	-	-
MATERIALS					
PRINTING STATIONERY, SUPPLIES	91	650	650	660	680
TELEPHONE	1,354	1,600	1,600	1,630	1,660
SERVICE CHARGES	2,620	3,400	3,400	3,470	3,540
RENTS AND FINANCIAL EXPENSES					
INSURANCE	4,502	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	9,960	-	-	-	-
PHOTOCOPYING CHARGES	400	-	-	-	-
	77,386	91,350	5,650	5,760	5,880
SENIORS PROGRAMS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	5,547	-	10,880	11,140	11,320
CASUAL&PART-TIME SAL&WAGES	26,354	-	62,020	63,260	64,530
EMPLOYEE BENEFITS	8,627	-	-	-	-
REGULAR SALARIES AND WAGES	30,720	-	-	-	-
MATERIALS					
PROGRAM MATERIALS	556	1,500	1,600	1,630	1,660
GRANT FUNDED EXPENSES	10,181	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,040	2,080
	81,985	3,500	76,500	78,070	79,590
TOTAL EXPENSES	225,341	179,150	146,670	149,650	152,590
LEVY IMPACT	(161,883)	(30,850)	1,630	(20)	(1,600)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(105.28%)	(101.23%)	7,900.00%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PEACH KING CENTRE					
GENERAL REVENUE					
USER FEES					
ARENA CONCESSION REVENUE	-	4,000	4,000	4,080	4,160
DRY PAD FEES	(355)	12,000	12,000	12,240	12,480
FACILITIES RENTAL	4,778	42,000	42,000	42,840	43,700
MEMBERSHIPS	8,742	50,500	50,500	50,500	50,500
MISCELLANEOUS REVENUE	1,405	5,500	5,500	5,500	5,500
PROGRAM FEES	35,968	47,000	47,000	47,940	48,900
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	10,000	10,000	-	-	-
OTHER REVENUES					
VENDING MACHINE COMMISSIONS	732	6,000	6,000	6,000	6,000
ADVERTISING & SPONSORSHIP REVENUE	20,276	21,000	21,000	21,420	21,850
	81,546	198,000	188,000	190,520	193,090
ICE REVENUE					
USER FEES					
ADMISSION FEES	8,663	16,000	16,000	16,320	16,650
FACILITIES RENTAL	62,859	170,000	170,000	173,400	176,870
ICE RENTALS-FIGURE SKATING	32,993	70,000	70,000	71,400	72,830
ICE RENTALS-G.M.H.A.	179,194	392,000	392,000	399,840	407,840
ICE RENTALS-JR C HOCKEY	16,311	31,000	31,000	31,620	32,250
	300,020	679,000	679,000	692,580	706,440
TOTAL REVENUES	381,566	877,000	867,000	883,100	899,530
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	4,688	-	12,790	13,040	15,910
CASUAL&PART-TIME SAL&WAGES	31,390	-	70,180	71,590	87,320
CLOTHING ALLOWANCE	4,733	6,000	6,000	6,120	6,240
EMPLOYEE BENEFITS	59,508	-	210	220	220
MEAL ALLOWANCES	18	400	400	410	420
REGULAR SAL & WAGES-OVERTIME	5,959	11,000	11,000	11,220	11,440
REGULAR SAL&WAGES (SHIFT PREM)	2,449	2,460	-	-	-
REGULAR SALARIES AND WAGES	214,155	-	-	-	-
MATERIALS					
ARENA CAPITAL EXPENDITURES	-	8,000	8,000	8,160	8,320



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CLEANING & MTCE MATERIALS	6,732	13,000	13,000	13,260	13,530
EQUIPMENT REPAIRS & MTCE	18,088	25,000	25,000	25,500	26,010
FACILITY IMPROVEMENT	-	6,000	6,000	6,120	6,240
MATERIALS	14,568	22,000	22,000	22,440	27,370
UTILITIES-HEAT	34,176	48,000	48,000	48,960	59,720
UTILITIES-LIGHT	138,330	220,000	220,000	224,400	273,730
UTILITIES-WATER	7,733	12,500	12,500	12,750	15,560
CONTRACTED SERVICES					
CONTRACTED SERVICES	30,017	40,000	40,000	40,800	41,620
GENERAL MAINTENANCE & REPAIRS	13,148	31,600	22,440	22,890	23,350
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	24,994	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	65,000	65,000	-	-	-
	675,686	510,960	517,520	527,880	617,000

GENERAL ADMIN

SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	6,935	17,890	1,790	1,830	2,240
CASUAL&PART-TIME SAL&WAGES	40,581	153,160	10,790	11,000	13,420
EMPLOYEE BENEFITS	8,330	99,450	98,940	102,340	126,080
REGULAR SALARIES AND WAGES	34,278	316,320	337,120	350,730	433,690
TRAINING PROGRAMS	550	5,000	5,000	5,100	5,200
MATERIALS					
ADVERTISING/PROMOTIONS	50	750	750	770	780
MEMBERSHIPS AND SUBSCRIPTIONS	769	2,600	2,600	2,650	2,710
OFFICE EQUIPMENT PURCHASES	1,254	2,500	2,500	2,550	2,600
PRINTING STATIONERY, SUPPLIES	564	2,000	2,000	2,040	2,080
TELEPHONE	3,743	4,300	4,300	4,390	4,470
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,346	700	700	710	730
RENTS AND FINANCIAL EXPENSES					
INSURANCE	67,537	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	49,950	-	-	-	-
PHOTOCOPYING CHARGES	1,000	-	-	-	-
	216,887	604,670	466,490	484,110	594,000



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
ICE MAKING EQUIP MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	30,595	36,000	36,000	36,720	37,450
MATERIALS	4,709	13,400	13,400	13,670	13,940
	35,304	49,400	49,400	50,390	51,390
PUBLIC/PRE-SCHOOL SKATE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	384	-	2,570	2,620	2,670
CASUAL&PART-TIME SAL&WAGES	4,309	-	14,960	15,260	15,570
MATERIALS					
MISCELLANEOUS SERVICES	-	3,500	3,500	3,570	3,640
	4,693	3,500	21,030	21,450	21,880
RACQUETBALL & FITNESS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	5,055	-	5,990	6,120	6,260
CASUAL&PART-TIME SAL&WAGES	34,472	-	35,590	36,300	37,030
EMPLOYEE BENEFITS	9,303	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	148	-	-	-	-
REGULAR SALARIES AND WAGES	34,879	-	-	-	-
MATERIALS					
EQUIPMENT REPAIRS & MTCE	685	2,800	2,800	2,860	2,910
MEMBERSHIPS AND SUBSCRIPTIONS	97	420	420	430	440
PRINTING STATIONERY, SUPPLIES	1,610	-	-	-	-
PROGRAM MATERIALS	1,090	4,000	4,000	4,080	4,160
CONTRACTED SERVICES					
CONTRACTED SERVICES	825	1,200	1,200	1,220	1,250
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	326	-	-	-	-
	88,490	8,420	50,000	51,010	52,050
TOTAL EXPENSES	1,021,060	1,176,950	1,104,440	1,134,840	1,336,320
LEVY IMPACT	(639,494)	(299,950)	(237,440)	(251,740)	(436,790)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(20.84%)	6.02%	73.51%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
POOL					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	14,255	14,200	14,200	14,480	14,770
MISCELLANEOUS REVENUE	-	680	680	680	680
PROGRAM FEES	49,698	66,000	66,000	67,320	68,670
	63,953	80,880	80,880	82,480	84,120
LEVIES & GRANTS					
USER FEES					
FACILITIES RENTAL	-	200	200	200	210
	-	200	200	200	210
TOTAL REVENUES	63,953	81,080	81,080	82,680	84,330
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	772	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	7,243	-	-	-	-
EMPLOYEE BENEFITS	2,493	-	60	60	60
REGULAR SAL & WAGES-OVERTIME	1,350	3,200	3,200	3,260	3,330
REGULAR SALARIES AND WAGES	9,477	-	-	-	-
MATERIALS					
EQUIPMENT REPAIRS & MTCE	1,289	5,000	5,000	5,100	5,200
MATERIALS	4,538	5,800	5,800	5,920	6,030
POOL CHEMICALS	976	7,100	7,100	7,240	7,390
UTILITIES-HEAT	3,548	5,200	4,800	4,900	4,990
UTILITIES-LIGHT	5,315	6,100	6,100	6,220	6,350
UTILITIES-WATER	4,980	5,300	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,372	2,500	2,500	2,550	2,600
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	3,000	3,000	-	-	-
	47,353	43,200	39,560	40,350	41,150
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	13,930	-	-	-
CASUAL&PART-TIME SAL&WAGES	-	95,890	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
EMPLOYEE BENEFITS	4,941	-	-	-	-
REGULAR SALARIES AND WAGES	18,315	-	-	-	-
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	102	270	270	280	280
TELEPHONE	786	880	880	900	920
SERVICE CHARGES	111	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	7,490	-	-	-	-
	31,745	110,970	1,150	1,180	1,200
SWIMMING PROGRAM					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	9,553	-	16,010	16,340	16,730
CASUAL&PART-TIME SAL&WAGES	77,308	-	91,510	93,340	95,210
REGULAR SAL & WAGES-OVERTIME	1,867	-	-	-	-
UNIFORMS AND CLOTHING	815	700	700	710	730
MATERIALS					
MATERIALS	-	800	800	820	830
MISCELLANEOUS PROGRAM	-	250	250	260	260
MATERIALS	4,726	3,700	3,700	3,770	3,850
SWIM MEETS & SPECIAL EVENTS	-	500	500	510	520
CONTRACTED SERVICES					
CONTRACTED SERVICES	245	1,200	1,200	1,220	1,250
	94,514	7,150	114,670	116,970	119,380
TOTAL EXPENSES	173,612	161,320	155,380	158,500	161,730
LEVY IMPACT	(109,659)	(80,240)	(74,300)	(75,820)	(77,400)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(7.40%)	2.05%	2.08%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PUMP HOUSE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	4,838	24,000	24,000	24,480	24,970
	4,838	24,000	24,000	24,480	24,970
TOTAL REVENUES	4,838	24,000	24,000	24,480	24,970
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	1,790	-	70	70	70
REGULAR SAL & WAGES-OVERTIME	17	-	3,410	3,480	3,550
REGULAR SALARIES AND WAGES	7,388	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	538	3,400	3,400	3,470	3,540
MATERIALS	806	2,400	2,400	2,450	2,500
UTILITIES-HEAT	2,276	2,100	2,300	2,350	2,390
UTILITIES-LIGHT	1,593	2,800	3,000	3,060	3,120
UTILITIES-WATER	785	960	960	980	1,000
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,640	4,000	4,120	4,200	4,290
GENERAL MAINTENANCE & REPAIRS	-	2,200	1,700	1,730	1,770
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	15	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	11,000	11,000	-	-	-
	29,848	28,860	21,360	21,790	22,230
TOTAL EXPENSES	29,848	28,860	21,360	21,790	22,230
LEVY IMPACT	(25,010)	(4,860)	2,640	2,690	2,740
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(154.32%)	1.89%	1.86%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
RECREATION GARAGE					
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	16	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	41	-	-	-	-
EMPLOYEE BENEFITS	1,960	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	31	-	-	-	-
REGULAR SALARIES AND WAGES	7,854	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	535	1,400	1,450	1,480	1,510
MATERIALS	2,958	3,400	3,450	3,520	3,590
SMALL TOOLS	2,761	900	900	920	940
UTILITIES-HEAT	3,299	3,300	3,700	3,770	3,850
UTILITIES-WATER	447	460	500	510	520
CONTRACTED SERVICES					
CONTRACTED SERVICES	556	900	920	940	960
GENERAL MAINTENANCE & REPAIRS	-	750	770	790	800
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	8	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	4,000	4,000	-	-	-
	24,466	15,110	11,690	11,930	12,170
TOTAL EXPENSES	24,466	15,110	11,690	11,930	12,170
LEVY IMPACT	(24,466)	(15,110)	(11,690)	(11,930)	(12,170)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(22.63%)	2.05%	2.01%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
RECREATION PROGRAMS					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	28,753	18,000	18,000	18,360	18,730
MISCELLANEOUS REVENUE	7,764	30,000	10,000	10,000	10,000
SPECIAL EVENT FEES	-	4,800	4,800	4,900	4,990
PROGRAM FEES	183,374	123,000	305,000	311,100	317,320
CONTRACT PROGRAM FEES	20	182,000	-	-	-
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	-	-	36,000	-	-
OTHER REVENUES					
GAIN ON DISPOSAL	3,955	-	-	-	-
RESERVE FUND DONATIONS	50	-	-	-	-
	223,916	357,800	373,800	344,360	351,040
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OTHER GRANTS	9,811	-	-	-	-
	9,811	-	-	-	-
TOTAL REVENUES	233,727	357,800	373,800	344,360	351,040
ALWAY COMMUNITY CENTRE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	567	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	17	-	-	-	-
REGULAR SALARIES AND WAGES	1,970	-	-	-	-
MATERIALS					
MATERIALS	-	650	650	660	680
UTILITIES-LIGHT	1,371	2,300	2,300	2,350	2,390
UTILITIES-WATER	1,918	2,000	2,200	2,240	2,290
CONTRACTED SERVICES					
CONTRACTED SERVICES	946	2,500	2,500	2,550	2,600
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	6	-	-	-	-
	6,795	7,450	7,650	7,800	7,960



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BASEBALL DIAMOND MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	52	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	383	-	-	-	-
EMPLOYEE BENEFITS	2,136	-	-	-	-
REGULAR SALARIES AND WAGES	6,752	-	-	-	-
MATERIALS					
EQUIPMENT REPAIRS & MTCE	-	1,800	1,800	1,840	1,870
MATERIALS	6,364	7,000	7,000	7,140	7,280
UTILITIES-LIGHT	4,885	6,500	6,500	6,630	6,760
UTILITIES-WATER	605	1,800	1,600	1,630	1,660
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,345	2,600	2,600	2,650	2,710
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	8,605	-	-	-	-
	32,127	19,700	19,500	19,890	20,280
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	563	45,790	48,080	49,120	50,150
REGULAR SALARIES AND WAGES	3,173	160,290	168,110	172,060	176,100
	3,736	206,080	216,190	221,180	226,250
CONSERVATION CLUB					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	196	-	-	-	-
REGULAR SALARIES AND WAGES	771	-	-	-	-
	967	-	-	-	-
DAYCAMP					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	13,169	-	29,010	29,610	30,170
CASUAL&PART-TIME SAL&WAGES	104,821	-	159,060	162,230	165,480
EMPLOYEE BENEFITS	365	-	-	-	-
REGULAR SALARIES AND WAGES	683	-	-	-	-
UNIFORMS AND CLOTHING	-	2,000	2,000	2,040	2,080
MATERIALS					
PROGRAM MATERIALS	6,526	7,000	7,300	7,450	7,590



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CONTRACTED SERVICES					
CONTRACT SERVICE-DAY CAMP BUS	4,396	13,700	13,700	13,970	14,250
	129,960	22,700	211,070	215,300	219,570
FLOWER BASKETS MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	766	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	5,720	-	-	-	-
EMPLOYEE BENEFITS	1,158	-	10	10	10
REGULAR SAL & WAGES-OVERTIME	-	530	530	540	550
REGULAR SALARIES AND WAGES	3,854	-	-	-	-
MATERIALS					
MATERIALS	-	4,000	4,000	4,080	4,160
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	2,777	-	-	-	-
	14,275	4,530	4,540	4,630	4,720
FORMAL PLANTING/BEAUTIFICATION					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	975	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	7,276	-	-	-	-
EMPLOYEE BENEFITS	12,491	-	-	-	-
REGULAR SALARIES AND WAGES	41,792	-	-	-	-
MATERIALS					
FACILITY IMPROVEMENT	-	5,000	5,000	5,100	5,200
MATERIALS	21,139	20,000	20,000	20,400	20,810
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	12,921	-	-	-	-
	96,594	25,000	25,000	25,500	26,010
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	168	33,740	17,600	17,980	18,340
CASUAL&PART-TIME SAL&WAGES	925	260,980	97,420	99,370	101,360
EMPLOYEE BENEFITS	58,988	135,690	138,680	142,020	145,380
REGULAR SALARIES AND WAGES	209,510	487,150	511,850	524,750	538,090
TUITIONS AND COURSES	1,459	4,000	4,000	4,080	4,160
MATERIALS					
ADVERTISING/PROMOTIONS	8,354	19,000	19,000	19,380	19,770



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CONFERENCES/WORKSHOPS	769	7,500	7,500	7,650	7,800
MEMBERSHIPS AND SUBSCRIPTIONS	2,150	2,200	2,200	2,240	2,290
MISCELLANEOUS NON TRADITIONAL	645	5,000	5,000	5,100	5,200
FUNDING OFFICE EQUIPMENT	-	7,000	7,000	7,140	7,280
PURCHASES POSTAGE	1,287	5,000	5,000	5,100	5,200
PRINTING STATIONERY, SUPPLIES	8	500	500	510	520
SPECIAL PROJECTS	3,069	3,300	3,300	3,370	3,430
TELEPHONE	-	6,000	6,000	6,120	6,240
TRAVEL	1,715	3,000	3,000	3,060	3,120
SERVICE CHARGES	552	2,800	2,800	2,860	2,910
COMMUNITY PARTNERSHIPS	14,444	26,000	26,000	26,520	27,050
COMMUNITY GRANTS PROGRAM	5,763	20,000	20,000	20,400	20,810
	16,500	20,000	20,000	20,400	20,810
CONTRACTED SERVICES					
CONTRACTED SERVICES	708	14,000	14,000	14,280	14,570
RENTS AND FINANCIAL EXPENSES					
INSURANCE	22,512	-	-	-	-
FACILITY RENTAL INSURANCE	(721)	10,000	10,000	10,200	10,400
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	73,210	-	-	-	-
PHOTOCOPYING CHARGES	4,000	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	30,000	30,000	200,000	204,000	208,080
	456,015	1,102,860	1,120,850	1,146,530	1,172,810

GENERAL PARKS MTCE

SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	8,774	14,890	22,640	23,100	23,570
CASUAL&PART-TIME SAL&WAGES	54,516	120,670	123,490	125,960	128,480
CLOTHING ALLOWANCE	5,843	9,500	9,500	9,690	9,880
EMPLOYEE BENEFITS	142,000	102,190	104,320	107,100	109,890
MEAL ALLOWANCES	18	250	250	260	260
REGULAR SAL & WAGES-OVERTIME	6,606	6,150	6,150	6,270	6,400
REGULAR SALARIES AND WAGES	501,648	343,480	362,640	373,300	384,370
TUITIONS AND COURSES	4,186	2,000	2,000	2,040	2,080
MATERIALS					
EQUIPMENT REPAIRS & MTCE	5,461	7,000	7,000	7,140	7,280
FACILITY IMPROVEMENT	2,643	31,070	31,070	31,690	32,330
MATERIALS	101,055	77,000	87,000	98,740	100,510
MISCELLANEOUS	630	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
SAFETY SUPPLIES	2,604	5,300	5,400	5,510	5,620
SMALL TOOLS	900	1,600	1,650	1,680	1,720
UTILITIES-LIGHT	1,402	1,800	1,500	1,530	1,560
UTILITIES-WATER	14,557	22,000	20,000	20,400	20,810
CONTRACTED SERVICES					
CONTRACTED SERVICES	118,455	150,000	155,000	158,100	161,260
RENTS AND FINANCIAL EXPENSES					
RENTAL LEAWOOD ESTATES	-	1,000	1,000	1,020	1,040
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	131,834	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	-	-	92,000	93,840	95,720
	1,103,132	895,900	1,032,610	1,067,370	1,092,780
GRASS CUTTING - BALL DIAMONDS					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	342	-	-	-	-
REGULAR SALARIES AND WAGES	641	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	700	-	-	-	-
	1,683	-	-	-	-
GRASS CUTTING-NEIGHBOURHOOD PARKS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	193	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	861	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	560	-	-	-	-
	1,614	-	-	-	-
IRRIGATION SYSTEMS MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	1,302	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	197	-	-	-	-
REGULAR SALARIES AND WAGES	4,824	-	-	-	-
MATERIALS					
MATERIALS	723	1,200	1,200	1,220	1,250
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	6,200	6,200	6,320	6,450



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	1,813	-	-	-	-
	8,859	7,400	7,400	7,540	7,700
LAWN BOWLING GREEN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	3,370	-	10	10	10
REGULAR SAL & WAGES-OVERTIME	351	690	690	700	720
REGULAR SALARIES AND WAGES	10,343	-	-	-	-
MATERIALS					
MATERIALS	2,521	2,400	2,400	2,450	2,500
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	4,445	-	-	-	-
	21,030	3,090	3,100	3,160	3,230
MISC REC PROGRAMS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	88	-	1,550	1,570	1,600
CASUAL&PART-TIME SAL&WAGES	577	-	9,440	9,620	9,820
MATERIALS					
MISCELLANEOUS SERVICES	44	-	-	-	-
PROGRAM MATERIALS	131	6,000	6,000	6,120	6,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	24,155	18,000	18,600	18,970	19,350
	24,995	24,000	35,590	36,280	37,010
OUTDOOR ICE RINK					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	977	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	3,984	-	-	-	-
EMPLOYEE BENEFITS	7,268	-	20	20	20
REGULAR SAL & WAGES-OVERTIME	956	840	840	860	870
REGULAR SAL&WAGES (SHIFT PREM)	-	90	90	-	-
REGULAR SALARIES AND WAGES	21,771	-	-	-	-
MATERIALS					
EQUIPMENT REPAIRS & MTCE	-	1,100	1,100	1,120	1,140
MATERIALS	4,245	3,200	3,200	3,260	3,330
UTILITIES-LIGHT	13,863	22,000	22,000	22,440	22,890



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	956	4,000	7,000	7,140	7,280
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	4,422	-	-	-	-
	58,442	31,230	34,250	34,840	35,530
PLAYGROUND					
MATERIALS					
MISCELLANEOUS	24	-	-	-	-
	24	-	-	-	-
SKATEBOARD PARK					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	332	-	-	-	-
REGULAR SALARIES AND WAGES	1,000	-	-	-	-
MATERIALS					
MATERIALS	154	500	500	510	520
UTILITIES-LIGHT	615	840	750	770	780
CONTRACTED SERVICES					
CONTRACTED SERVICES	458	2,200	2,200	2,240	2,290
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	33	-	-	-	-
	2,592	3,540	3,450	3,520	3,590
SOCCER FIELD MTCE					
MATERIALS					
MATERIALS	4,488	9,000	9,000	9,180	9,360
UTILITIES-LIGHT	6,673	9,500	9,000	9,180	9,360
UTILITIES-WATER	3,936	5,300	5,300	5,410	5,510
CONTRACTED SERVICES					
CONTRACTED SERVICES	9,105	3,400	12,000	12,240	12,480
	24,202	27,200	35,300	36,010	36,710
SPECIAL EVENTS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	175	-	3,400	3,460	3,530
CASUAL&PART-TIME SAL&WAGES	1,347	-	19,430	19,820	20,210
EMPLOYEE BENEFITS	7,408	-	80	80	80
REGULAR SAL & WAGES-OVERTIME	1,864	3,990	3,990	4,070	4,150
REGULAR SALARIES AND WAGES	25,517	-	-	-	-



**TOWN OF GRIMSBY
2022 BUDGET REPORT
RECREATION, FACILITIES &
CULTURE**

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
MATERIALS					
ADVERTISING/PROMOTIONS	4,193	4,650	4,650	4,740	4,840
DOORS OPEN	-	9,000	-	-	-
PROGRAM MATERIALS	45,074	41,200	50,200	51,200	52,230
	85,578	58,840	81,750	83,370	85,040
TREE PLANTING					
MATERIALS					
MATERIALS	11,501	25,000	43,000	25,860	26,740
CONTRACTED SERVICES					
CONTRACTED SERVICES	5,479	20,000	38,000	20,760	21,540
	16,980	45,000	81,000	46,620	48,280
TOTAL EXPENSES	2,089,600	2,484,520	2,919,250	2,959,540	3,027,470
LEVY IMPACT	(1,855,873)	(2,126,720)	(2,545,450)	(2,615,180)	(2,676,430)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			19.69%	2.74%	2.34%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
RFC FLEET & EQUIP					
GENERAL REVENUE					
INTERFUNCTIONAL REVENUES					
EQUIPMENT REVENUE	205,417	-	-	-	-
	205,417	-	-	-	-
TOTAL REVENUES	205,417	-	-	-	-
FLEET MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	6	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	41	-	-	-	-
EMPLOYEE BENEFITS	5,458	-	-	-	-
MEAL ALLOWANCES	-	50	-	-	-
REGULAR SALARIES AND WAGES	18,440	-	-	-	-
MATERIALS					
VEHICLE AND EQUIPMENT REPAIRS	96,864	144,000	120,000	122,400	124,850
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	179,160	179,160	85,000	86,700	88,430
	299,969	323,210	205,000	209,100	213,280
TOTAL EXPENSES	299,969	323,210	205,000	209,100	213,280
LEVY IMPACT	(94,552)	(323,210)	(205,000)	(209,100)	(213,280)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(36.57%)	2.00%	2.00%



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
SOUTHWARD COMMUNITY PARK					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	3,900	4,900	4,900	5,000	5,100
PARK RENTALS	16,211	55,000	55,000	56,100	57,220
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	-	-	10,000	-	-
	20,111	59,900	69,900	61,100	62,320
TOTAL REVENUES	20,111	59,900	69,900	61,100	62,320
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	97	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	714	-	-	-	-
EMPLOYEE BENEFITS	2,599	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	479	-	-	-	-
REGULAR SALARIES AND WAGES	9,110	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	547	1,200	1,700	1,230	1,270
EQUIPMENT REPAIRS & MTCE	-	800	800	820	830
FACILITY IMPROVEMENT	-	4,000	4,000	4,080	4,160
MATERIALS	277	3,200	3,500	3,270	3,340
UTILITIES-HEAT	1,342	3,100	3,000	3,060	3,120
UTILITIES-LIGHT	4,031	6,500	6,000	6,120	6,240
UTILITIES-WATER	3,202	2,400	7,300	3,450	3,590
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,308	10,000	11,200	10,220	10,450
GENERAL MAINTENANCE & REPAIRS	868	1,800	1,800	1,840	1,870
SEPTIC SYSTEM MONITORING	3,418	11,000	11,000	11,220	11,440
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	9	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	25,000	25,000	-	-	-
	59,001	69,000	50,300	45,310	46,310



TOWN OF GRIMSBY 2022 BUDGET REPORT RECREATION, FACILITIES & CULTURE

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	1,140	-	-	-
CASUAL&PART-TIME SAL&WAGES	-	9,280	-	-	-
EMPLOYEE BENEFITS	87	7,880	7,810	8,080	8,280
REGULAR SALARIES AND WAGES	499	24,970	26,670	27,770	28,940
	586	43,270	34,480	35,850	37,220
GENERAL PARKS MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,097	-	1,230	1,240	1,280
CASUAL&PART-TIME SAL&WAGES	8,137	-	7,710	7,860	8,020
EMPLOYEE BENEFITS	5,714	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	144	-	-	-	-
REGULAR SALARIES AND WAGES	20,025	-	-	-	-
MATERIALS					
EQUIPMENT REPAIRS & MTCE	2,205	-	-	-	-
FACILITY IMPROVEMENT	-	4,500	4,500	4,590	4,680
MATERIALS	24,403	22,500	24,500	22,990	23,490
SMALL TOOLS	-	800	800	820	830
UTILITIES-LIGHT	16,126	25,000	26,000	25,520	26,050
CONTRACTED SERVICES					
CONTRACTED SERVICES	14,223	16,000	17,000	16,340	16,690
RENTS AND FINANCIAL EXPENSES					
INSURANCE	22,512	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	13,591	-	-	-	-
	128,177	68,800	81,740	79,360	81,040
IRRIGATION SYSTEMS MTCE					
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	9,000	9,000	9,180	9,360
	-	9,000	9,000	9,180	9,360
TOTAL EXPENSES	187,764	190,070	175,520	169,700	173,930
LEVY IMPACT	(167,653)	(130,170)	(105,620)	(108,600)	(111,610)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(18.86%)	2.82%	2.77%



Museum

The Grimsby Museum exists to engage and share with the community an appreciation of Grimsby's heritage by collecting, preserving, displaying and interpreting historical artifacts and information. Our goal is to remain a vibrant and respected community museum celebrating the unique aspects of the heritage of Grimsby. The Museum provides:

- Three exhibition galleries, including a display of the history of the Town of Grimsby
- Collection including artifacts, archives, photographs, library, and other materials relating to Grimsby's past
- Educational programs and tours are offered for elementary schools, high schools, and youth groups
- Various programs and events available for all ages, including historic walking tours and a craft market





TOWN OF GRIMSBY 2022 BUDGET REPORT MUSEUM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
MUSEUM					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	1,624	1,200	1,200	1,220	1,250
EDUCATION PROGRAMS	536	4,500	4,500	4,590	4,680
MEETING ROOM RENTAL FEES	202	1,200	1,200	1,220	1,250
MEMBERSHIPS	693	3,300	2,800	2,800	2,800
MISCELLANEOUS REVENUE	-	470	-	-	-
SPECIAL EVENT FEES	521	3,000	3,000	3,060	3,120
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	499	420	500	500	500
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVE FUNDS	9,500	9,500	-	-	-
TRANSFER FROM RESERVES	5,000	5,000	-	-	-
OTHER REVENUES					
DONATIONS	19,974	6,000	6,000	6,000	6,000
FUNDRAISING	-	15,500	15,500	15,500	15,500
GIFT SHOP SALES	8,648	7,200	7,200	7,340	7,490
RESEARCH REVENUE	193	150	200	200	210
RESERVE FUND DONATIONS	900	1,000	-	-	-
SPONSORSHIPS	-	7,000	7,000	7,000	7,000
	48,290	65,440	49,100	49,430	49,800
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
FEDERAL GRANT	19,992	1,500	26,500	26,500	26,500
MUSEUM EMPLOYMENT GRANT	12,529	10,600	10,600	10,600	10,600
OPERATING GRANT (PROV)	22,674	22,600	22,600	22,600	22,600
PROVINCIAL GRANT	-	5,500	-	-	-
	55,195	40,200	59,700	59,700	59,700
TOTAL REVENUES	103,485	105,640	108,800	109,130	109,500
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	14	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	102	-	-	-	-
EMPLOYEE BENEFITS	1,792	-	-	-	-
REGULAR SALARIES AND WAGES	7,581	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT MUSEUM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
MATERIALS					
CLEANING & MTCE MATERIALS	357	800	800	820	830
MINOR IMPROVEMENTS	225	-	-	-	-
UTILITIES-HEAT	1,484	1,700	2,000	2,040	2,080
UTILITIES-LIGHT	3,186	3,800	3,500	3,570	3,640
UTILITIES-WATER	353	500	400	410	420
CONTRACTED SERVICES					
CONTRACTED SERVICES	8,550	10,750	10,750	10,970	11,180
GENERAL MAINTENANCE & REPAIRS	646	5,000	5,000	5,100	5,200
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	17	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	7,000	7,000	-	-	-
	31,307	29,550	22,450	22,910	23,350
EMPLOYMENT GRANT PROGRAM					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,710	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	13,208	-	-	-	-
	14,918	-	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	8,880	14,790	12,310	12,960	13,650
CASUAL&PART-TIME SAL&WAGES	35,253	50,740	49,100	51,430	53,890
EMPLOYEE BENEFITS	46,194	42,240	42,250	43,130	43,980
REGULAR SALARIES AND WAGES	144,222	143,740	148,440	151,410	154,440
TUITIONS AND COURSES	-	1,200	1,200	1,220	1,250
MATERIALS					
ADVERTISING/PROMOTIONS	608	2,000	2,000	2,040	2,080
CONFERENCES/WORKSHOPS	-	1,800	1,800	1,840	1,870
COURIER SERVICES	-	30	30	30	30
EMERGENCY RESPONSE	-	5,500	-	-	-
EQUIPMENT RENTALS-OFFICE	(79)	1,300	1,300	1,330	1,350
MEMBERSHIPS AND SUBSCRIPTIONS	711	1,000	1,000	1,020	1,040
MISCELLANEOUS OFFICE	47	20	20	20	20
EQUIPMENT PURCHASES POSTAGE	-	-	1,250	1,280	1,300
PRINTING STATIONERY, SUPPLIES	31	200	200	200	210
TELEPHONE	542	1,300	1,300	1,330	1,350
	1,200	1,300	1,300	1,330	1,350



TOWN OF GRIMSBY 2022 BUDGET REPORT MUSEUM

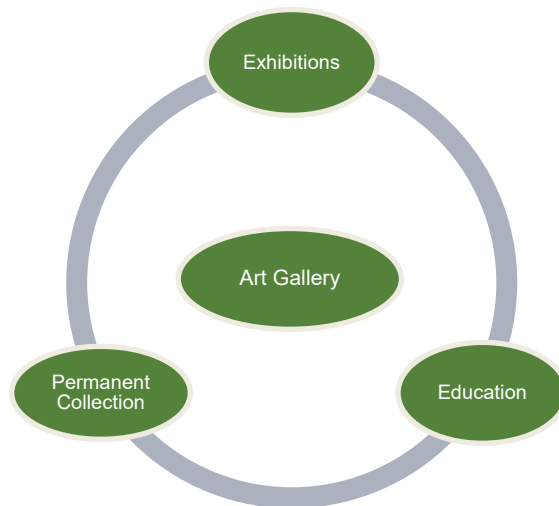
	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TRAVEL	-	400	400	410	420
VOLUNTEER RECOGNITION	-	150	150	150	160
CONTRACTED SERVICES					
CONTRACTED SERVICES	945	1,300	1,300	1,330	1,350
RENTS AND FINANCIAL EXPENSES					
INSURANCE	4,502	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	11,210	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	2,000	2,000	-	-	-
	256,266	271,010	265,350	272,460	279,740
GIFTSHOP					
MATERIALS					
ITEMS FOR RESALE	4,097	3,500	3,250	3,320	3,380
	4,097	3,500	3,250	3,320	3,380
MUSEUM DEVELOPMENT					
MATERIALS					
EQUIPMENT AND FURNITURE	232	750	750	770	780
MINOR MODIFICATIONS	1,002	9,500	1,000	1,020	1,040
PURCHASE & RESTORE ARTIFACTS	630	1,500	1,500	1,530	1,560
REFERENCE MATERIALS	-	100	100	100	100
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVE FUNDS	1,000	1,000	-	-	-
	2,864	12,850	3,350	3,420	3,480
PROGRAMS					
MATERIALS					
EDUCATION PROGRAMS	568	6,300	26,300	26,830	27,360
EXHIBITS	17,924	8,000	8,000	8,160	8,320
FUNDRAISING EXPENSES	-	8,000	8,000	8,160	8,320
HONORARIUMS FOR SPEAKERS	-	400	400	410	420
	18,492	22,700	42,700	43,560	44,420
TOTAL EXPENSES	327,944	339,610	337,100	345,670	354,370
LEVY IMPACT	(224,459)	(233,970)	(228,300)	(236,540)	(244,870)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(2.42%)	3.61%	3.52%



Art Gallery

The Grimsby Public Art Gallery’s mission is to be a public, non-profit gallery serving the Town of Grimsby and surrounding areas, to be dedicated to the exhibition, preservation, encouragement, and collection of visual art of professional standard, and to provide lectures, seminars, workshops, tours, and other forms of public education relating to visual art. The Art Gallery prides itself on:

- Permanent collection of over 2000 works by Canadian artists
- 6–8 Main Gallery exhibitions annually, featuring contemporary and historic work by Canadian artists
- Various programs & events for all ages including art classes, workshops, and special events
- Educational programs including in school and in gallery classes and tours, Virtual Exhibitions, Art In The Schools
- Wayzgoose, an internationally celebrated books art fair





TOWN OF GRIMSBY 2022 BUDGET REPORT ART GALLERY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
ART GALLERY					
GENERAL REVENUE					
Revenues					
GIFT SHOP SALES	9,487	18,000	18,000	18,360	18,730
USER FEES					
ART CLASS FEES	7,205	24,000	24,000	24,480	24,970
EDUCATION PROGRAMS	459	6,000	6,000	6,120	6,240
EVENT FEES-WAYZGOOSE	390	4,000	4,000	4,000	4,000
MEMBERSHIPS	295	1,500	1,500	1,500	1,500
MISCELLANEOUS REVENUE	-	480	-	-	-
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	6,000	6,000	-	-	-
OTHER REVENUES					
ART GALLERY COMMISSIONS	96	-	-	-	-
ART GALLERY SALES/COMMISSIONS	200	-	-	-	-
DONATIONS	4,791	2,000	3,000	3,000	3,000
FUNDRAISING	1,234	10,000	8,000	8,000	8,000
FUNDRAISING AUCTION	350	12,000	12,000	12,000	12,000
	30,507	83,980	76,500	77,460	78,440
LEVIES & GRANTS					
USER FEES					
FOUNDATIONS	-	1,000	1,000	1,000	1,000
GOVERNMENT TRANSFERS					
FEDERAL GRANT	15,682	15,000	15,000	15,000	15,000
ONTARIO ARTS COUNCIL-OPERATING	26,987	26,970	26,970	26,970	26,970
REGIONAL GRANTS	8,100	-	-	-	-
	50,769	42,970	42,970	42,970	42,970
TOTAL REVENUES	81,276	126,950	119,470	120,430	121,410
ART GALLERY EDUCATION					
MATERIALS					
HONORARIUMS FOR SPEAKERS	628	750	750	770	780
MISCELLANEOUS PROGRAM	-	100	-	-	-
MATERIALS	679	3,500	3,500	3,570	3,640
SPECIAL PROJECTS	1,471	1,500	2,500	2,550	2,600



TOWN OF GRIMSBY 2022 BUDGET REPORT ART GALLERY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CONTRACTED SERVICES					
INSTRUCTORS' FEES	2,812	7,000	7,000	7,140	7,280
	5,590	12,850	13,750	14,030	14,300
ART GALLERY SPECIAL EVENTS					
MATERIALS					
WAYZGOOSE COSTS	33	3,000	3,000	3,060	3,120
	33	3,000	3,000	3,060	3,120
BUILDING MTCE - OTHER					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	1,497	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	165	-	-	-	-
REGULAR SALARIES AND WAGES	6,011	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	181	600	600	610	620
EQUIPMENT SERVICE CONTRACT	4,433	6,000	6,000	6,120	6,240
MATERIALS	335	1,000	1,000	1,020	1,040
SECURITY	600	700	700	710	730
UTILITIES-HEAT	4,503	4,000	5,100	5,200	5,310
UTILITIES-LIGHT	20,639	17,500	23,000	23,460	23,930
UTILITIES-WATER	374	600	500	510	520
CONTRACTED SERVICES					
CLEANING SERVICES	6,958	7,850	7,850	8,010	8,170
CONTRACTED SERVICES	554	1,000	1,000	1,020	1,040
GENERAL MAINTENANCE & REPAIRS	3,668	17,000	11,000	11,220	11,440
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	23	-	-	-	-
	49,941	56,250	56,750	57,880	59,040
CAMP PROGRAM					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,965	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	14,934	-	-	-	-
	16,899	-	-	-	-



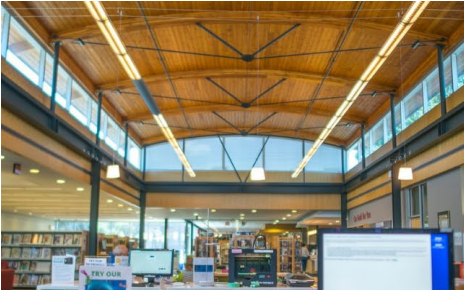
TOWN OF GRIMSBY 2022 BUDGET REPORT ART GALLERY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
EXHIBITIONS					
MATERIALS					
ARTIST FEES	6,421	6,500	8,800	8,980	9,160
CATALOGUE	-	1,750	1,750	1,790	1,820
CURATOR IN THE FIELD	750	750	750	770	780
FRAMING MATTING INSTALLATION	366	1,500	1,500	1,530	1,560
ITEMS FOR RESALE	200	-	-	-	-
MISCELLANEOUS OPENING FEES	-	100	-	-	-
RENTAL FEES TRANSPORTATION	-	500	200	200	210
FEES TRAVEL	-	1,500	5,000	5,100	5,200
	1,443	2,000	4,000	4,080	4,160
	-	500	500	510	520
	9,180	15,100	22,500	22,960	23,410
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	12,919	22,800	23,670	24,850	26,100
CASUAL&PART-TIME SAL&WAGES	90,780	111,730	113,790	119,020	124,550
EMPLOYEE BENEFITS	24,604	23,660	23,740	24,230	24,710
REGULAR SAL & WAGES-OVERTIME	80	-	-	-	-
REGULAR SALARIES AND WAGES	87,081	86,740	88,920	90,700	92,510
TRAINING AND DEVELOPMENT	150	200	200	200	210
MATERIALS					
ADVERTISING/PROMOTIONS	1,217	2,000	2,000	2,040	2,080
CONFERENCES/WORKSHOPS	-	500	500	510	520
CONSERVATION MATERIALS	-	1,000	-	-	-
EMERGENCY RESPONSE	-	3,000	-	-	-
EQUIPMENT RENTALS-OFFICE	(62)	1,400	1,400	1,430	1,460
FUNDRAISING FEES	-	3,400	2,000	2,040	2,080
MEMBERSHIPS AND SUBSCRIPTIONS	851	1,600	1,400	1,430	1,460
MISCELLANEOUS OFFICE	-	100	-	-	-
EQUIPMENT PURCHASES	130	1,000	1,000	1,020	1,040
PERMANENT COLLECTION FRAMING	675	1,500	2,000	2,040	2,080
POSTAGE	146	400	400	410	420
PRINTING STATIONERY, SUPPLIES	896	2,000	2,000	2,040	2,080
TELEPHONE	671	600	600	610	620
TRAVEL	160	500	500	510	520
SERVICE CHARGES	378	2,400	2,200	2,240	2,290



TOWN OF GRIMSBY 2022 BUDGET REPORT ART GALLERY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	869	1,000	1,000	1,020	1,040
PROFESSIONAL FEES	5,719	4,000	4,000	4,080	4,160
RENTS AND FINANCIAL EXPENSES					
INSURANCE	4,502	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	13,330	-	-	-	-
	245,096	271,530	271,320	280,420	289,930
GIFTSHOP					
Expenses					
PURCHASES	1,812	4,000	3,000	3,060	3,120
MATERIALS					
ITEMS FOR RESALE	2,404	4,000	3,000	3,060	3,120
PRINTING STATIONERY, SUPPLIES	277	750	750	770	780
	4,493	8,750	6,750	6,890	7,020
TOTAL EXPENSES	331,232	367,480	374,070	385,240	396,820
LEVY IMPACT	(249,956)	(240,530)	(254,600)	(264,810)	(275,410)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			5.85%	4.01%	4.00%



Library

The Grimsby Public Library mission is to enrich lives, connect community and inspire discovery. This mission inspires the library's vision which is to foster innovation and create connections. The library is a vital and accessible destination for culture, technology and relevant 21st century literacies.

To ensure that the library successfully fulfills its mission and vision the strategic plan lays out three strategic directions. The strategic plan will ensure to extend reach, strengthen community connections and inspire discovery.

With an ever-expanding number of services and collections, the library strives to anticipate community needs which involves providing equal access to a welcoming space, a diverse range of materials including books, literature, DVDs, magazines, cultural & educational resources and programming, and the technological equipment & devices to help our community learn and grow.

For each municipal dollar spent on the library the community receives \$6+ in value through library collections, programming and services³

Community Space:

- Available **68** hours/week for use by the community to learn, work, study, read, relax, and socialize (hours were heavily modified in 2020/2021, due to the pandemic)
- **150,000** visits to the library in a typical year
- **13,000** community members attend programs for children, teens, adults and seniors in a typical year (5,400 in 2020, due to the pandemic)
- **Hundreds** of volunteer hours supporting programs and services to the community

Literacy champion:

- Grimsby Author Series: 12 Canadian Authors, 12 Canadian books - a world-class literary event, celebrating and honouring Canadian authors, books, reading and readers! Transitioned to virtual during the pandemic.
- Avoiding Summer Literacy Loss: Summer Reading Club offered virtually to children to help maintain reading levels
- Summer reading programs for every member of the community: preschool, school aged, teens and adults.

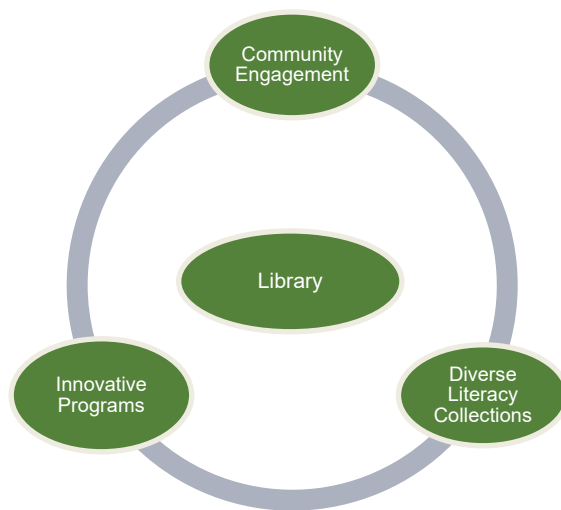
³ <http://www.ilovelibraries.org/what-libraries-do/calculator> 99

Collections:

- **64,000+** visits to Library databases such as: Ancestry.ca, Cloud Library ebooks and audio, Auto Repair Centre, hoopla and more
- **Over 120,000** items (and growing) available for borrowing (physical and digital)
- **520** seed packages from the Seed Library were distributed to help the community grow food themselves.

21st Century Technology:

- STEM programming teach children coding in a fun and interactive environment
 - 3D printing supports community creativity and innovation
 - Hundreds of hours of creativity using the Green Screen
 - Hundreds of hours of digitization of treasured family memories using Media Lab equipment
-





TOWN OF GRIMSBY 2022 BUDGET REPORT LIBRARY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
LIBRARY					
GENERAL REVENUE					
USER FEES					
ADOPT-A BOOK	3,025	2,500	2,500	2,500	2,500
CARD REPLACEMENT FEE	122	350	350	350	350
DESK REVENUE-PHOTOCOPIER	3,378	7,000	8,000	10,160	10,320
LOST/PAID ITEMS REVENUE	802	1,900	1,900	1,900	1,900
MISCELLANEOUS REVENUE	762	-	-	-	-
NON-RESIDENT MEMBERSHIP FEE	120	500	120	120	120
OVERDUE ITEMS SERVICE CHARGE	1,915	7,500	-	-	-
STORY TIME FEES	20	-	-	-	-
PROGRAMS	-	-	220	220	230
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	288	150	150	150	150
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	8,800	8,800	2,500	-	-
OTHER REVENUES					
AUTHORS' SERIES DONATIONS/TICKE	9,210	12,000	15,000	37,500	37,500
BOOK BAG SALES	31	80	40	40	40
DONATIONS	11,198	7,000	7,000	7,000	7,000
LIBRARY BOOK SALES	1,845	2,000	2,000	2,000	2,000
MERCHANDISE SALES	8	70	50	50	50
	41,524	49,850	39,830	61,990	62,160
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OPERATING GRANT (PROV)	31,391	31,390	31,390	31,390	31,390
SUMMER CAREER PLACEMENT - FED	7,218	12,600	12,010	12,010	12,010
	38,609	43,990	43,400	43,400	43,400
TOTAL REVENUES	80,133	93,840	83,230	105,390	105,560
AUTHORS' SERIES					
MATERIALS					
AUTHORS' SERIES BOOKS FOR RESAL	-	1,000	1,000	1,020	1,040
AUTHORS SERIES FACILITIES RENTAL	-	2,700	3,000	6,060	6,120
PROGRAM MATERIALS	1,391	7,000	4,000	7,080	7,160
	1,391	10,700	8,000	14,160	14,320



TOWN OF GRIMSBY 2022 BUDGET REPORT LIBRARY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BUILDING MTCE - OTHER					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	1,577	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	208	-	-	-	-
REGULAR SALARIES AND WAGES	6,332	-	-	-	-
MATERIALS					
EQUIPMENT SERVICE CONTRACT	6,719	10,000	10,000	10,200	10,400
MATERIALS	128	-	-	-	-
UTILITIES-HEAT	9,329	8,500	10,000	10,200	10,400
UTILITIES-LIGHT	37,995	47,000	47,000	47,940	48,900
UTILITIES-WATER	473	750	700	710	730
CONTRACTED SERVICES					
CLEANING SERVICES	14,375	17,850	17,850	20,360	20,720
GENERAL MAINTENANCE & REPAIRS	4,864	12,000	10,000	10,200	10,400
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	23	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	15,000	15,000	45,000	45,900	46,820
	97,023	111,100	140,550	145,510	148,370
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	21,611	27,990	33,550	35,430	37,490
CASUAL&PART-TIME SAL&WAGES	121,363	151,780	167,240	175,440	184,130
EMPLOYEE BENEFITS	95,451	115,020	110,380	113,430	116,540
REGULAR SALARIES AND WAGES	427,647	454,600	461,630	474,790	488,450
TRAINING AND DEVELOPMENT	1,382	2,000	2,000	2,040	2,080
WORKMENS' COMP. INS. PREMIUMS	-	1,500	1,500	1,530	1,560
MATERIALS					
ADVERTISING/PROMOTIONS	5,619	6,000	6,000	6,120	6,240
BOOKS-AUDIO	4,474	4,500	4,500	4,590	4,680
CONFERENCES/WORKSHOPS	2,247	3,200	3,200	3,260	3,330
COURIER SERVICES	109	150	150	150	160
EQUIPMENT SERVICE CONTRACT	9,028	23,000	15,000	15,300	15,600
LIBRARY EQUIPMENT	1,401	9,800	4,000	4,080	4,160
MEMBERSHIPS AND SUBSCRIPTIONS	900	1,800	1,800	1,840	1,870
MISCELLANEOUS OFFICE	70	-	-	-	-
EQUIPMENT PURCHASES ONLINE	1,282	-	-	-	-
COLLECTIONS	24,099	28,000	30,000	30,600	31,210



TOWN OF GRIMSBY 2022 BUDGET REPORT LIBRARY

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PERIODICALS	5,285	7,500	7,500	7,650	7,800
POSTAGE	1,284	1,200	1,500	1,530	1,560
PRINTING STATIONERY, SUPPLIES	11,191	15,500	15,000	15,300	15,610
TELEPHONE	893	1,100	1,100	1,120	1,140
TRAVEL	1,792	1,500	1,500	1,530	1,560
VIDEOS	6,554	9,000	6,000	6,120	6,240
IT SUPPLIES	9,466	11,500	10,000	10,200	10,400
CONTRACTED SERVICES					
CONTRACTED SERVICES	76	100	100	100	100
PROFESSIONAL FEES	5,900	8,780	9,090	6,770	6,960
RENTS AND FINANCIAL EXPENSES					
BANK CHARGES	975	1,000	1,000	1,020	1,040
INSURANCE	9,005	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	39,200	-	-	-	-
INTEREST ON LONG TERM DEBT					
PHOTOCOPIER SERVICE	(176)	3,650	3,650	3,720	3,800
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	48,000	48,000	18,000	18,360	18,730
	856,128	938,170	915,390	942,020	972,440
PROGRAMS AND ACTIVITIES					
MATERIALS					
PROGRAMS AND ACTIVITIES	3,053	7,500	7,000	7,140	7,280
GRANT FUNDED EXPENSES	119	-	-	-	-
	3,172	7,500	7,000	7,140	7,280
TOTAL EXPENSES	957,714	1,067,470	1,070,940	1,108,830	1,142,410
LEVY IMPACT	(877,581)	(973,630)	(987,710)	(1,003,440)	(1,036,850)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			1.45%	1.59%	3.33%



Public Works

The Public Works department is primarily responsible for the management of municipal infrastructure and assets located within the public road allowances, cemeteries and some parking lots. This includes roadways and associated transportation assets (sidewalks, streetlights, signs, boulevards, ditches, etc.), buried infrastructure (watermain, sanitary sewers and storm sewers) as well as the facilities and equipment that are needed to support these operations. The department also provides quality control and compliance for the department’s operations and also supports the corporate health and safety program.

Administration Building

The Administration Building houses the offices of the majority of the Town’s Departments and Council Chambers. The building was renovated in 2010-2011 and designed to be more sustainable through water and energy reduction and more accessible by creating a barrier-free environment.

Crossing Guards

The Town is committed to the safe movement of children in our community to and from school. The Town employs crossing guards at strategic locations for Central Public School, Nelles Public School and Smith School. Services are provided three times daily.

Engineering

The Engineering department works to ensure the Town is well-designed, safe, appealing and sustainable through planning, designing, building and renewing critical infrastructure. The Town’s critical infrastructure includes the roads, sidewalks, culverts, and storm sewers. The department’s responsibilities include:

- Overseeing annual infrastructure renewal projects and development of new infrastructure
- Maintaining infrastructure GIS database and provides support for other departments
- Providing technical expertise for planning applications

Health & Safety

The Town is dedicated to ensuring all workers have the right to a safe workplace and return home each day safe and sound. The Town has developed policies and procedures under the Occupational Health and Safety Act to make certain all employees are properly trained and aware of workplace risks and hazards. This department ensures:

- Commitment of Council and senior management for a safe workplace for all employees
- Continual training of staff through external and internal courses
- Joint Health & Safety Committee continually inspects facilities to ensure a safe work environment
- Preparation and maintenance of facility safety plans

Operations Centre

The Operation Centre supports the Transportation and Environmental Services staff. It serves as storage for Transportation and Environmental Services' fleet and equipment and other materials. The Operations Centre is also the location of the mechanic's shop and the bulk water station.

Parking Lots

The Town provides temporary parking for the downtown area through two parking lots on either side of Main St. The parking lots are available all year round and are free of charge. Additionally, the department maintains the electric charging station.

Public Works Fleet and Equipment

The Public Works Fleet and Equipment Department maintains the Public Works, Environmental Services and Fire vehicles and equipment. Staff mechanics conduct the mandatory vehicle inspections and perform repairs and maintenance to ensure the Town's fleet and equipment are safe, reliable and available for service.

Streetlights

The Town provides street lighting in the urban areas to enhance the safety of night driving. The Town also enhances the holiday spirit in December with holiday lights in the Downtown core.

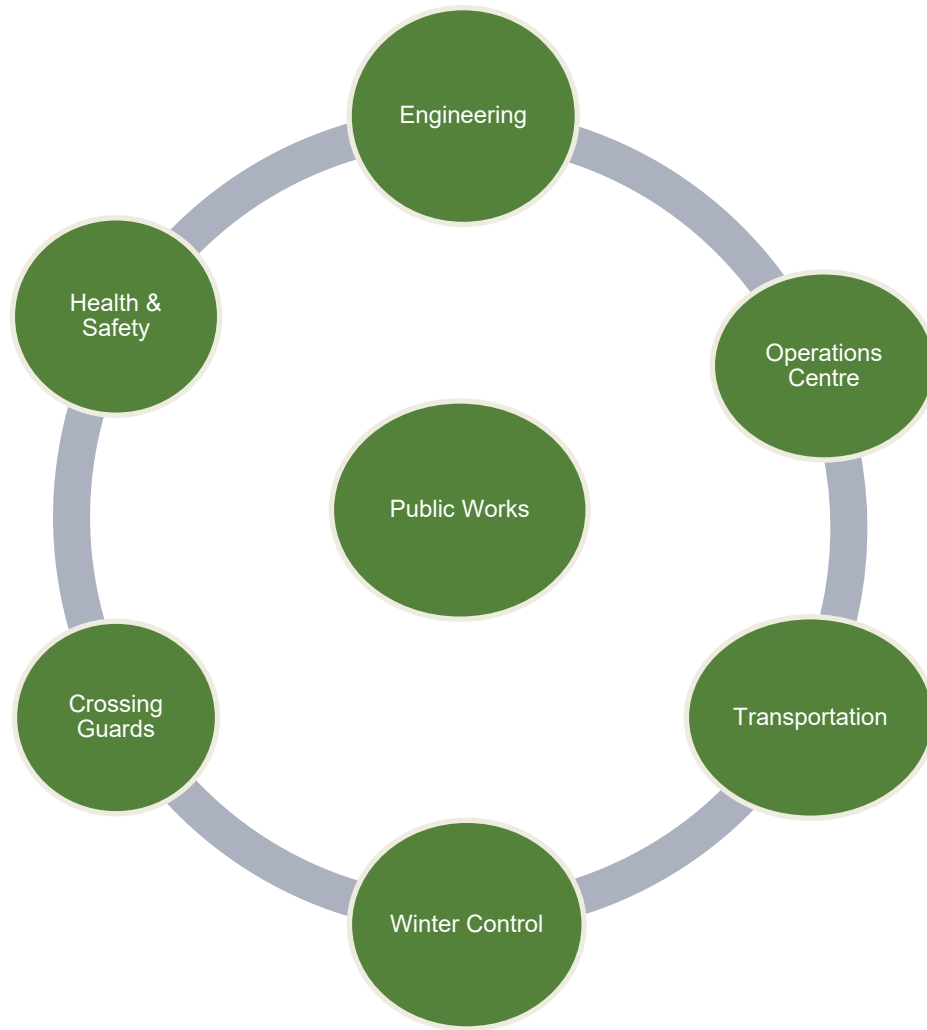
Transportation

The Transportation department is responsible for:

- Maintenance of all Town-owned roads, sidewalks, culverts, and storm sewers
- Compliance with all applicable legislation and Road Quality Management Standards
- Installation and replacement of roadway signs, street name signs on Town-owned roads
- Tree maintenance and litter clean up on Town-owned boulevards
- Maintenance of Town-owned parking lots and boulevards

Winter Control

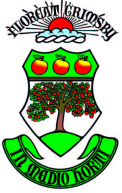
The Winter Control Department ensures that the Town's roads and sidewalks are plowed, sanded or salted in the most timely and effective manner. During the winter season, patrols are checking road and sidewalk conditions as well as monitoring weather forecasts to ensure safe passage throughout the Town. The department is also responsible for compliance with all applicable legislation and Road Quality Management Standards and thawing of frozen culverts.





TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
ADMINISTRATION BLDG					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	10,000	10,000	-	-	-
OTHER REVENUES					
DAAP OVERHEAD RECOVERY	32,869	25,000	25,000	25,500	26,010
DAAP CAPITAL RECOVERY	22,337	15,000	15,000	15,300	15,610
	65,206	50,000	40,000	40,800	41,620
TOTAL REVENUES	65,206	50,000	40,000	40,800	41,620
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	2,104	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	757	-	-	-	-
REGULAR SALARIES AND WAGES	8,251	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	3,173	5,000	5,000	5,100	5,200
MATERIALS	2,587	7,500	5,500	5,610	5,720
UTILITIES-HEAT	13,856	30,000	20,000	20,400	20,810
UTILITIES-LIGHT	55,451	55,000	55,000	56,100	57,220
UTILITIES-WATER	537	700	700	710	730
CONTRACTED SERVICES					
CLEANING SERVICES	28,995	39,800	39,800	40,600	41,410
CONTRACTED SERVICES	38,622	45,000	30,000	30,600	31,210
GENERAL MAINTENANCE & REPAIRS	6,490	40,000	30,000	30,600	31,210
RENTS AND FINANCIAL EXPENSES					
INSURANCE	18,010	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	628	-	-	-	-
IT ALLOCATION	8,850	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	11,000	11,000	80,000	81,600	83,230
	199,311	234,000	266,000	271,320	276,740



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TURBINE					
CONTRACTED SERVICES					
CONTRACTED SERVICES	736	-	-	-	-
	736	-	-	-	-
TOTAL EXPENSES	200,047	234,000	266,000	271,320	276,740
LEVY IMPACT	(134,841)	(184,000)	(226,000)	(230,520)	(235,120)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			22.83%	2.00%	2.00%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CROSSING GUARDS					
CROSSING PATROLS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	6,508	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	49,547	-	-	-	-
UNIFORMS AND CLOTHING	-	2,500	-	-	-
MEDICAL EXAMS & RELATED	60	-	340	360	360
MATERIALS					
MISCELLANEOUS	10	-	-	-	-
	56,125	2,500	340	360	360
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	12,540	13,540	13,840	14,110
CASUAL&PART-TIME SAL&WAGES	-	70,000	72,090	73,530	75,000
UNIFORMS AND CLOTHING	-	-	3,000	3,060	3,120
	-	82,540	88,630	90,430	92,230
TOTAL EXPENSES	56,125	85,040	88,970	90,790	92,590
LEVY IMPACT	(56,125)	(85,040)	(88,970)	(90,790)	(92,590)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			4.62%	2.05%	1.98%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
ENGINEERING					
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	26,122	5,000	-	-	-
PUBLIC WORKS ADMIN FEES	2,323	-	-	-	-
TREE PLANTING	37,300	15,000	15,000	15,300	15,610
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM DEFERRED REVENUE	120,000	-	-	-	-
OTHER REVENUES					
SUBDIVISION COSTS RECOVERED	-	120,000	245,000	245,000	245,000
	185,745	140,000	260,000	260,300	260,610
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROV GRANT-MOAF DRAINAGE SUP'T	-	10,000	10,000	10,000	10,000
	-	10,000	10,000	10,000	10,000
TOTAL REVENUES	185,745	150,000	270,000	270,300	270,610
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	8,249	11,460	11,910	12,120	12,350
CASUAL&PART-TIME SAL&WAGES	55,708	66,410	66,620	68,220	69,870
CLOTHING ALLOWANCE	2,445	2,200	2,200	2,240	2,290
EMPLOYEE BENEFITS	78,027	126,180	121,010	124,230	127,610
MEAL ALLOWANCES	18	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,795	-	-	-	-
REGULAR SALARIES AND WAGES	303,754	516,280	465,030	478,840	493,180
TUITIONS AND COURSES	1,702	5,000	5,000	5,100	5,200
MATERIALS					
ADVERTISING/PROMOTIONS	-	4,000	-	-	-
CONFERENCES/WORKSHOPS	3,532	5,000	5,000	5,100	5,200
COURIER SERVICES	92	300	300	310	310
MATERIALS	-	400	400	410	420
MEMBERSHIPS AND SUBSCRIPTIONS	9,875	9,500	9,500	9,690	9,880
MISCELLANEOUS OFFICE	140	3,000	3,000	3,060	3,120
EQUIPMENT PURCHASES POSTAGE	6,959	7,000	7,000	7,140	7,280
PRINTING STATIONERY, SUPPLIES	469	700	700	710	730
	1,430	4,000	4,000	4,080	4,160



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TRAVEL	5,163	11,000	10,000	10,200	10,400
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,518	1,000	1,000	1,020	1,040
RENTS AND FINANCIAL EXPENSES					
INSURANCE	67,537	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	125,150	-	-	-	-
PHOTOCOPYING CHARGES	2,000	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVE FUNDS	15,000	15,000	-	-	-
TRANSFER TO RESERVES	10,000	10,000	383,000	390,660	398,470
	702,563	798,430	1,095,670	1,123,130	1,151,510
GIS DATA MANAGEMENT					
MATERIALS					
MATERIALS	14,863	20,570	-	-	-
MISCELLANEOUS CONTRACTED SERVICES					
CONTRACTED SERVICES	-	1,930	-	-	-
	-	7,500	-	-	-
	14,863	30,000	-	-	-
QMS PROGRAM					
MATERIALS					
MATERIALS	-	1,800	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	20,000	10,000	10,200	10,400
	-	21,800	10,000	10,200	10,400
TOTAL EXPENSES	717,426	850,230	1,105,670	1,133,330	1,161,910
LEVY IMPACT	(531,681)	(700,230)	(835,670)	(863,030)	(891,300)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			19.34%	3.27%	3.28%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
HEALTH & SAFETY					
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	87	7,470	6,580	6,720	6,850
REGULAR SALARIES AND WAGES	451	28,110	23,740	24,220	24,700
TRAINING PROGRAMS	-	4,000	4,000	4,080	4,160
MATERIALS					
MATERIALS	3,789	16,000	9,300	9,490	9,680
MEMBERSHIPS AND SUBSCRIPTIONS	1,742	1,000	1,000	1,020	1,040
MISCELLANEOUS	10	4,000	-	-	-
CONTRACTED SERVICES					
STUDIES	-	5,000	-	-	-
	6,079	65,580	44,620	45,530	46,430
TOTAL EXPENSES	6,079	65,580	44,620	45,530	46,430
LEVY IMPACT	(6,079)	(65,580)	(44,620)	(45,530)	(46,430)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(31.96%)	2.04%	1.98%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
OPERATIONS CENTRE					
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	10,775	2,000	-	-	-
OTHER REVENUES					
COMMUNICATIONS TOWER RENTAL	18,428	18,000	18,000	18,360	18,730
GAIN ON DISPOSAL	85,805	-	-	-	-
SCRAP REVENUE	2,092	2,000	2,000	2,040	2,080
DAAP OVERHEAD RECOVERY	-	-	2,000	2,040	2,080
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	230,000	113,940	154,800	157,900	161,060
	347,100	135,940	176,800	180,340	183,950
TOTAL REVENUES					
	347,100	135,940	176,800	180,340	183,950
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	477	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	3,083	-	-	-	-
EMPLOYEE BENEFITS	4,306	-	-	-	-
REGULAR SALARIES AND WAGES	19,614	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	7,932	7,000	8,000	8,160	8,320
RADIO REPAIRS AND MAINTENANCE	1,091	3,000	1,500	1,530	1,560
SMALL TOOLS	251	3,000	3,000	3,060	3,120
TELEPHONE	17,250	16,000	17,000	17,340	17,690
UTILITIES-HEAT	8,044	14,000	12,000	12,240	12,480
UTILITIES-LIGHT	12,455	13,000	14,000	14,280	14,570
UTILITIES-WATER	6,730	3,000	3,000	3,060	3,120
CONTRACTED SERVICES					
CLEANING SERVICES	14,831	14,000	15,000	15,300	15,610
CONTRACTED SERVICES	19,037	27,000	24,000	24,480	24,970
RENTS AND FINANCIAL EXPENSES					
INSURANCE	22,512	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	10,672	-	-	-	-
	148,285	100,000	97,500	99,450	101,440



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	887	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	6,552	-	-	-	-
EMPLOYEE BENEFITS	27,121	-	-	-	-
REGULAR SALARIES AND WAGES	96,524	-	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	847	300	300	310	320
MISCELLANEOUS OFFICE	8,840	4,000	-	-	-
EQUIPMENT PURCHASES	177	3,000	2,000	2,040	2,080
PRINTING STATIONERY, SUPPLIES	1,119	3,000	6,000	6,120	6,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	9,898	10,000	1,000	1,020	1,040
INTERFUNCTIONAL EXPENSES					
PHOTOCOPYING CHARGES	2,000	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	-	-	70,000	71,400	72,830
	153,965	20,300	79,300	80,890	82,510
TOTAL EXPENSES	302,250	120,300	176,800	180,340	183,950
LEVY IMPACT	44,850	15,640	-	-	-
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(100.00%)	0%	0%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PARKING LOTS					
PARKING LOT MTCE					
MATERIALS					
MATERIALS	-	2,000	2,000	2,040	2,080
	-	2,000	2,000	2,040	2,080
TOTAL EXPENSES	-	2,000	2,000	2,040	2,080
LEVY IMPACT	-	(2,000)	(2,000)	(2,040)	(2,080)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	2.00%	1.96%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
PW FLEET & EQUIP					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	-	-	2,000	2,040	2,080
MISCELLANEOUS REVENUE	1,838	2,000	-	-	-
INTERFUNCTIONAL REVENUES					
EQUIPMENT REVENUE	927,961	13,850	-	-	-
INTER-DEPARTMENTAL REVENUE	-	332,400	205,100	209,200	213,380
	929,799	348,250	207,100	211,240	215,460
TOTAL REVENUES	929,799	348,250	207,100	211,240	215,460
FLEET MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	71	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	416	-	-	-	-
EMPLOYEE BENEFITS	29,553	-	-	-	-
MEAL ALLOWANCES	-	280	280	290	290
REGULAR SAL & WAGES-OVERTIME	650	-	-	-	-
REGULAR SALARIES AND WAGES	103,870	-	-	-	-
MATERIALS					
VEHICLE AND EQUIPMENT REPAIRS	333,210	355,130	355,130	362,230	369,480
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	516,460	516,460	325,000	331,500	338,130
	984,230	871,870	680,410	694,020	707,900
TOTAL EXPENSES	984,230	871,870	680,410	694,020	707,900
LEVY IMPACT	(54,431)	(523,620)	(473,310)	(482,780)	(492,440)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(9.61%)	2.00%	2.00%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
STREETLIGHTS					
EQUIPMENT MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	212	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,253	-	-	-	-
MATERIALS					
ELECTRICAL ENERGY	-	-	201,000	205,020	209,120
MATERIALS	-	-	10,000	10,200	10,400
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	25,000	25,500	26,010
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	128	-	-	-	-
	1,593	-	236,000	240,720	245,530
GR POWER EQUIP MTCE					
MATERIALS					
ELECTRICAL ENERGY	186,085	201,000	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	37,465	35,000	-	-	-
	223,550	236,000	-	-	-
TOTAL EXPENSES	225,143	236,000	236,000	240,720	245,530
LEVY IMPACT	(225,143)	(236,000)	(236,000)	(240,720)	(245,530)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	2.00%	2.00%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TRANSPORTATION					
CHARGEBACK RECOVERY					
USER FEES					
ROADS CHARGEBACK RECOVERY	27	5,000	5,000	5,100	5,200
	27	5,000	5,000	5,100	5,200
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	2,786	-	-	-	-
ROADS SERVICE CHARGE	55,874	13,000	13,000	13,260	13,530
GOVERNMENT TRANSFERS					
REGIONAL SWEEPING CHARGES	-	500	-	-	-
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	25,000	25,000	44,540	-	-
TRANSFER FROM DEFERRED REVENUE	125,000	125,000	-	-	-
	208,660	163,500	57,540	13,260	13,530
TOTAL REVENUES	208,687	168,500	62,540	18,360	18,730
BRIDGES & CULVERTS					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	19	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	117	-	-	-	-
MATERIALS					
MATERIALS	-	2,000	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,971	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	8	-	-	-	-
	2,115	2,000	2,000	2,040	2,080
BRUSHING AND TREE MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,719	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	16,468	-	-	-	-
EMPLOYEE BENEFITS	33,799	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,212	-	-	-	-
REGULAR SALARIES AND WAGES	116,406	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
MATERIALS					
MATERIALS	5,500	3,100	5,100	5,200	5,310
CONTRACTED SERVICES					
CONTRACTED SERVICES	151,631	125,000	135,000	137,700	140,450
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	84,814	-	-	-	-
	412,549	128,100	140,100	142,900	145,760
CATCH BASINS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	67	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	367	-	-	-	-
EMPLOYEE BENEFITS	1,914	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	153	-	-	-	-
REGULAR SALARIES AND WAGES	6,055	-	-	-	-
MATERIALS					
MATERIALS	1,289	500	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	27,690	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	1,638	-	-	-	-
	11,483	28,190	-	-	-
CHARGEBACK RECOVERY					
MATERIALS					
EQUIPMENT MAINTENANCE EXPENSES	999	-	-	-	-
	999	-	-	-	-
CONTROL SIGNS & OL/CH SIGNAL					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	156	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	1,162	-	-	-	-
EMPLOYEE BENEFITS	10,429	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,589	-	-	-	-
REGULAR SALARIES AND WAGES	44,517	-	-	-	-
MATERIALS					
MATERIALS	18,229	10,000	15,000	15,300	15,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	12,874	12,000	12,000	12,240	12,480



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	10,696	-	-	-	-
	99,652	22,000	27,000	27,540	28,090
DITCHING & DITCH MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	37	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	245	-	-	-	-
EMPLOYEE BENEFITS	4,480	-	-	-	-
REGULAR SALARIES AND WAGES	16,862	-	-	-	-
MATERIALS					
MATERIALS	1,673	3,000	3,000	3,060	3,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	3,000	3,000	3,060	3,120
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	12,361	-	-	-	-
	35,658	6,000	6,000	6,120	6,240
DOWNTOWN SIDEWALK MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	20	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	8	-	-	-	-
	31	-	-	-	-
DOWNTOWN TREE MTCE					
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
	-	1,000	1,000	1,020	1,040
ELECTRIC VEHICLE CHARGING STATION					
MATERIALS					
ELECTRICAL ENERGY	987	1,200	1,200	1,220	1,250
MATERIALS	-	1,000	1,000	1,020	1,040
	987	2,200	2,200	2,240	2,290
ENTRANCE CULVERT & CURB REPLACE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	7	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CASUAL&PART-TIME SAL&WAGES	51	-	-	-	-
EMPLOYEE BENEFITS	6,466	-	-	-	-
REGULAR SALARIES AND WAGES	21,850	-	-	-	-
MATERIALS					
MATERIALS	16,463	9,000	10,000	10,200	10,400
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,676	-	3,000	3,060	3,120
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	21,262	-	-	-	-
	70,775	9,000	13,000	13,260	13,520
ENTRANCE CULVERT INSTALLATION					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	25	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	184	-	-	-	-
EMPLOYEE BENEFITS	1,932	-	-	-	-
REGULAR SALARIES AND WAGES	5,162	-	-	-	-
MATERIALS					
MATERIALS	2,974	7,000	7,000	7,140	7,280
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	5,090	-	-	-	-
	15,367	7,000	7,000	7,140	7,280
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	544	26,700	9,090	9,560	10,080
CASUAL&PART-TIME SAL&WAGES	3,472	155,660	51,310	53,930	56,710
CLOTHING ALLOWANCE	-	-	6,000	6,120	6,240
EMPLOYEE BENEFITS	3,426	317,160	321,910	329,670	337,140
REGULAR SAL & WAGES-OVERTIME	-	18,050	16,000	16,320	16,650
REGULAR SALARIES AND WAGES	21,010	1,088,690	1,126,830	1,155,740	1,184,720
UNIFORMS AND CLOTHING	-	-	3,000	3,060	3,120
RENTS AND FINANCIAL EXPENSES					
UNIFORM AND CLOTHING RENTALS	-	-	9,000	9,180	9,360
INTERFUNCTIONAL EXPENSES					
OPERATION CENTRE ALLOCATION	-	37,980	51,600	52,630	53,680
	28,452	1,644,240	1,594,740	1,636,210	1,677,700



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
LEAVE PICKUP					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	6	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	41	-	-	-	-
EMPLOYEE BENEFITS	3,261	-	-	-	-
MEAL ALLOWANCES	18	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	687	-	-	-	-
REGULAR SALARIES AND WAGES	12,825	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	33,995	-	-	-	-
	50,833	-	-	-	-
LITTER PICKUP					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,348	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	8,105	-	-	-	-
EMPLOYEE BENEFITS	5,734	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	148	-	-	-	-
REGULAR SALARIES AND WAGES	20,246	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	6,231	-	-	-	-
	41,812	-	-	-	-
MISC MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	776	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	4,799	-	-	-	-
CLOTHING ALLOWANCE	5,892	6,000	-	-	-
EMPLOYEE BENEFITS	75,352	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,965	-	-	-	-
REGULAR SALARIES AND WAGES	255,301	-	-	-	-
UNIFORMS AND CLOTHING	4,700	3,000	-	-	-
MATERIALS					
MATERIALS	-	2,000	1,000	1,020	1,040
SMALL TOOLS	853	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,988	5,000	5,000	5,100	5,200
RENTS AND FINANCIAL EXPENSES					
UNIFORM AND CLOTHING RENTALS	2,421	9,000	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	4,093	-	-	-	-
	360,140	25,000	6,000	6,120	6,240
PATCH & SEAL					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	423	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	2,773	-	-	-	-
EMPLOYEE BENEFITS	4,995	-	-	-	-
REGULAR SALARIES AND WAGES	17,945	-	-	-	-
MATERIALS					
MATERIALS	4,974	7,000	7,000	7,140	7,280
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	5,414	-	-	-	-
	36,524	7,000	7,000	7,140	7,280
PATROLLING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	252	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	1,855	-	-	-	-
EMPLOYEE BENEFITS	12,579	-	-	-	-
MEAL ALLOWANCES	36	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,149	-	-	-	-
REGULAR SALARIES AND WAGES	44,140	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	3,218	-	-	-	-
	63,229	-	-	-	-
PAVEMENT MARKINGS					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	6,368	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	263	-	-	-	-
REGULAR SALARIES AND WAGES	21,481	-	-	-	-
MATERIALS					
MATERIALS	2,867	5,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	27,000	27,000	27,540	28,090



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	6,124	-	-	-	-
	37,103	32,000	32,000	32,640	33,290
PROTECTIVE BARRIERS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	50	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	367	-	-	-	-
EMPLOYEE BENEFITS	211	-	-	-	-
REGULAR SALARIES AND WAGES	1,094	-	-	-	-
MATERIALS					
MATERIALS	3,196	1,000	2,000	2,040	2,080
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	760	-	-	-	-
	5,678	1,000	2,000	2,040	2,080
RAILWAY CROSSING SIGNALS					
CONTRACTED SERVICES					
CONTRACTED SERVICES	26,114	20,000	25,000	25,500	26,010
	26,114	20,000	25,000	25,500	26,010
RIGHT OF WAY GRASS/WEED CUTTING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,860	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	15,680	-	-	-	-
EMPLOYEE BENEFITS	11,720	-	-	-	-
REGULAR SALARIES AND WAGES	40,609	-	-	-	-
MATERIALS					
MATERIALS	1,507	-	1,000	1,020	1,040
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	43,071	-	-	-	-
	115,447	-	1,000	1,020	1,040
ROAD CULVERT REPLACEMENT					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	311	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	249	-	-	-	-
REGULAR SALARIES AND WAGES	895	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
MATERIALS					
MATERIALS	3,348	5,000	5,000	5,100	5,200
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	241	-	-	-	-
	5,044	5,000	5,000	5,100	5,200
SAFETY DEVICES					
MATERIALS					
MATERIALS	3,028	3,000	4,000	4,080	4,160
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,646	-	-	-	-
	5,674	3,000	4,000	4,080	4,160
SAFETY EDUCATION					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	65	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	367	-	-	-	-
EMPLOYEE BENEFITS	1,602	-	-	-	-
REGULAR SALARIES AND WAGES	9,777	-	-	-	-
TUITIONS AND COURSES	7,417	16,000	16,000	16,320	16,650
MATERIALS					
PRINTING STATIONERY, SUPPLIES	499	1,400	1,400	1,430	1,460
TRAVEL	-	500	500	510	520
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	166	-	-	-	-
	19,893	17,900	17,900	18,260	18,630
SHOULDER MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	74	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	489	-	-	-	-
EMPLOYEE BENEFITS	1,564	-	-	-	-
REGULAR SALARIES AND WAGES	6,148	-	-	-	-
MATERIALS					
MATERIALS	-	2,000	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	6,000	6,000	6,120	6,240
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	5,846	-	-	-	-
	14,121	8,000	8,000	8,160	8,320



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
SIDEWALK MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	75	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	551	-	-	-	-
EMPLOYEE BENEFITS	2,038	-	-	-	-
REGULAR SALARIES AND WAGES	7,716	-	-	-	-
MATERIALS					
MATERIALS	2,282	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	458	500	500	510	520
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	1,517	-	-	-	-
	14,637	1,500	1,500	1,530	1,560
STORM SEWERS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,076	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	6,515	-	-	-	-
EMPLOYEE BENEFITS	10,343	-	-	-	-
MEAL ALLOWANCES	162	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	3,118	-	-	-	-
REGULAR SALARIES AND WAGES	34,159	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,771	-	2,500	2,550	2,600
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	10,807	-	-	-	-
	67,951	-	2,500	2,550	2,600
STREET SIGNS					
MATERIALS					
MATERIALS	-	4,000	2,000	2,040	2,080
	-	4,000	2,000	2,040	2,080
SWEEPING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	332	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	2,416	-	-	-	-
EMPLOYEE BENEFITS	7,743	-	-	-	-
MEAL ALLOWANCES	36	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	864	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
REGULAR SALARIES AND WAGES	26,596	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,881	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	83,555	-	-	-	-
	123,423	-	-	-	-
TRAFFIC COUNTS					
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	12,000	10,000	10,200	10,400
	-	12,000	10,000	10,200	10,400
TREE PLANTING					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	95	-	-	-	-
REGULAR SALARIES AND WAGES	526	-	-	-	-
MATERIALS					
MATERIALS	4,826	26,000	47,170	26,990	27,990
CONTRACTED SERVICES					
CONTRACTED SERVICES	53,466	26,000	49,370	26,940	27,910
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	167	-	-	-	-
	59,080	52,000	96,540	53,930	55,900
WOLVERTON RD MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	11	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	82	-	-	-	-
EMPLOYEE BENEFITS	140	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	325	-	-	-	-
REGULAR SALARIES AND WAGES	551	-	-	-	-
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,801	2,000	2,000	2,040	2,080



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	87	-	-	-	-
	2,997	3,000	3,000	3,060	3,120
TOTAL EXPENSES	1,727,768	2,041,130	2,016,480	2,021,840	2,071,910
LEVY IMPACT	(1,519,081)	(1,872,630)	(1,953,940)	(2,003,480)	(2,053,180)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			4.34%	2.54%	2.48%



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
WINTER CONTROL					
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	7,840	16,290	17,260	18,350
CASUAL&PART-TIME SAL&WAGES	-	-	89,060	94,480	100,230
EMPLOYEE BENEFITS	-	-	2,490	2,520	2,590
REGULAR SAL & WAGES-OVERTIME	-	117,260	104,000	106,080	108,190
REGULAR SALARIES AND WAGES	-	-	23,500	23,970	24,450
	-	125,100	235,340	244,310	253,810
SANDING & SALTING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	216	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	1,540	-	-	-	-
EMPLOYEE BENEFITS	17,225	-	-	-	-
MEAL ALLOWANCES	1,171	1,000	1,000	1,020	1,040
REGULAR SAL & WAGES-OVERTIME	26,845	-	-	-	-
REGULAR SALARIES AND WAGES	48,773	-	-	-	-
MATERIALS					
MATERIALS	94,052	73,000	114,000	116,280	118,610
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	104,260	-	-	-	-
	294,082	74,000	115,000	117,300	119,650
SIDEWALK PLOWING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,324	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	7,802	-	-	-	-
EMPLOYEE BENEFITS	1,758	-	-	-	-
MEAL ALLOWANCES	198	500	500	510	520
REGULAR SAL & WAGES-OVERTIME	3,001	-	-	-	-
REGULAR SALARIES AND WAGES	6,931	-	-	-	-
MATERIALS					
MATERIALS	122	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	22,875	-	-	-	-
	44,011	500	500	510	520



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
SIDEWALK SANDING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3,436	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	18,753	-	-	-	-
EMPLOYEE BENEFITS	2,204	-	-	-	-
MEAL ALLOWANCES	126	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	5,371	-	-	-	-
REGULAR SALARIES AND WAGES	5,605	-	-	-	-
MATERIALS					
MATERIALS	119	6,000	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	33,594	-	-	-	-
	69,208	6,000	-	-	-
SNOW FENCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	940	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	6,015	-	-	-	-
EMPLOYEE BENEFITS	2,432	-	-	-	-
REGULAR SALARIES AND WAGES	7,975	-	-	-	-
MATERIALS					
MATERIALS	291	3,000	3,000	3,060	3,120
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	1,712	-	-	-	-
	19,365	3,000	3,000	3,060	3,120
SNOW PLOWING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	120	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	759	-	-	-	-
EMPLOYEE BENEFITS	10,235	-	-	-	-
MEAL ALLOWANCES	1,729	1,000	1,000	1,020	1,040
REGULAR SAL & WAGES-OVERTIME	23,820	-	-	-	-
REGULAR SALARIES AND WAGES	28,766	-	-	-	-
MATERIALS					
MATERIALS	122	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	339	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT PUBLIC WORKS

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	78,018	-	-	-	-
	143,908	2,000	2,000	2,040	2,080
SNOW REMOVAL					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	120	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	879	-	-	-	-
EMPLOYEE BENEFITS	3,269	-	-	-	-
MEAL ALLOWANCES	180	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,304	-	-	-	-
REGULAR SALARIES AND WAGES	8,327	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	1,000	1,000	1,020	1,040
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	28,291	-	-	-	-
	42,370	1,000	1,000	1,020	1,040
STANDBY					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	4,819	-	-	-	-
REGULAR SALARIES AND WAGES	20,654	-	-	-	-
	25,473	-	-	-	-
WINTER DRAINAGE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	26	-	-	-	-
MEAL ALLOWANCES	18	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	179	-	-	-	-
	223	-	-	-	-
TOTAL EXPENSES	638,640	211,600	356,840	368,240	380,220
LEVY IMPACT	(638,640)	(211,600)	(356,840)	(368,240)	(380,220)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			68.64%	3.19%	3.25%



Cemeteries

The Town of Grimsby has two Cemeteries, the Grimsby Mountain Cemetery and the Queen’s Lawn Cemetery

Grimsby Mountain Cemetery

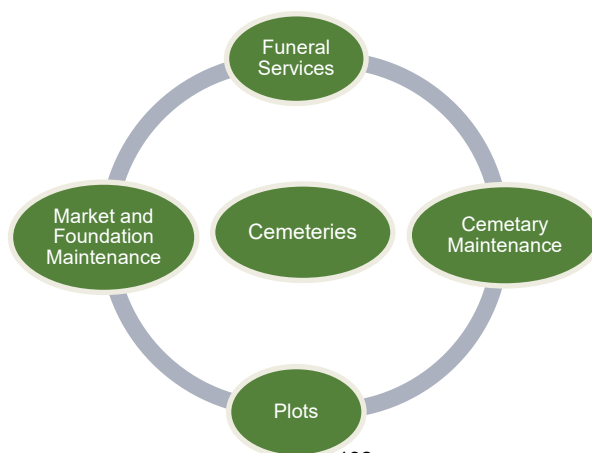
Grimsby Mountain Cemetery is located at the corner of Mountain and Elm Tree Roads and comprises 32.5 acres. The cemetery was opened in 1998 and will continue to meet the needs of Grimsby residents well into the future. The Cemetery offers a variety of interment options including full casket burial, cremated remains burial and aboveground columbarium niches. At the cemetery:

- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- Over 5,800 plots exist currently
- 40 niches exist currently

Queen's Lawn Cemetery

Queen’s Lawn Cemetery is located on Main Street East, west of Nelles Road and was opened in 1897. The Cemetery has no remaining plots for sale. At the cemetery:

- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- Over 12,200 plots exist currently





TOWN OF GRIMSBY 2022 BUDGET REPORT CEMETERIES

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
MOUNTAIN CEMETERY					
GENERAL REVENUE					
USER FEES					
BURIAL CHARGES	47,681	38,000	45,000	45,900	46,820
MISCELLANEOUS REVENUE	(14,798)	-	-	-	-
RENTAL FACILITIES	6,071	5,000	5,500	5,610	5,720
WAGES RECOVERED	2,689	4,000	4,000	4,080	4,160
PLOT RESALE	-	1,000	-	-	-
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	9,410	11,000	10,000	10,000	10,000
OTHER REVENUES					
MARKERS,FOUNDATIONS,MISC.	26,215	16,000	25,000	25,500	26,010
SALE OF PLOTS	100,499	58,350	85,000	86,700	88,430
	177,767	133,350	174,500	177,790	181,140
TOTAL REVENUES	177,767	133,350	174,500	177,790	181,140
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,506	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	9,786	-	-	-	-
EMPLOYEE BENEFITS	6,583	-	-	-	-
MEAL ALLOWANCES	36	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	842	-	-	-	-
REGULAR SALARIES AND WAGES	23,693	-	-	-	-
MATERIALS					
MATERIALS	903	3,000	1,500	1,530	1,560
SMALL TOOLS	404	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	15,277	-	-	-	-
	59,030	3,000	1,500	1,530	1,560
FUNERALS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	59	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	393	-	-	-	-
EMPLOYEE BENEFITS	3,719	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	981	-	-	-	-
REGULAR SALARIES AND WAGES	12,440	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT CEMETERIES

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	9,890	-	-	-	-
	27,482	-	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	148	2,700	1,650	1,720	1,790
CASUAL&PART-TIME SAL&WAGES	1,092	15,370	9,520	9,950	10,390
EMPLOYEE BENEFITS	6,458	11,390	11,570	11,910	12,300
REGULAR SALARIES AND WAGES	21,752	35,800	38,150	39,630	41,200
MATERIALS					
CEMETERY PLOT BUYBACK	7,321	-	1,500	1,530	1,560
LICENCE FEE	-	2,200	2,200	2,240	2,290
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	1,700	1,800	1,840	1,870
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	4,670	-	-	-	-
	41,441	69,160	66,390	68,820	71,400
GIS DATA MANAGEMENT					
MATERIALS					
MATERIALS	5,927	-	-	-	-
	5,927	-	-	-	-
MARKERS & FOUNDATIONS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	22	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	164	-	-	-	-
MATERIALS					
MATERIALS	2,179	500	1,000	1,020	1,040
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	102	-	-	-	-
	2,467	500	1,000	1,020	1,040
TOTAL EXPENSES	136,347	72,660	68,890	71,370	74,000
LEVY IMPACT	41,420	60,690	105,610	106,420	107,140
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			74.02%	0.77%	0.68%



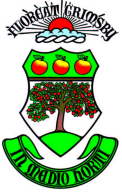
TOWN OF GRIMSBY 2022 BUDGET REPORT CEMETERIES

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
QUEENSLAWN CEMETERY					
GENERAL REVENUE					
USER FEES					
BURIAL CHARGES	59,450	40,000	45,000	45,900	46,820
MISCELLANEOUS REVENUE	(1,600)	-	-	-	-
RENTAL FACILITIES	3,655	3,000	3,000	3,060	3,120
WAGES RECOVERED	5,659	4,000	4,000	4,080	4,160
PLOT RESALE	-	300	-	-	-
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	8,202	12,000	10,000	10,200	10,400
OTHER REVENUES					
MARKERS,FOUNDATIONS,MISC.	5,310	8,000	5,000	5,100	5,200
SALE OF MEMORIAL BENCHES	-	1,000	-	-	-
SALE OF PLOTS	163	6,000	-	-	-
	80,839	74,300	67,000	68,340	69,700
TOTAL REVENUES	80,839	74,300	67,000	68,340	69,700
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3,020	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	19,539	-	-	-	-
EMPLOYEE BENEFITS	11,429	-	-	-	-
REGULAR SALARIES AND WAGES	38,700	-	-	-	-
MATERIALS					
MATERIALS	1,189	4,000	2,000	2,040	2,080
UTILITIES-LIGHT	739	1,000	900	920	940
UTILITIES-WATER	561	600	800	820	830
CONTRACTED SERVICES					
CONTRACTED SERVICES	125	-	100	100	100
RENTS AND FINANCIAL EXPENSES					
INSURANCE	4,502	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	25,008	-	-	-	-
	104,812	5,600	3,800	3,880	3,950
FUNERALS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	57	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT CEMETERIES

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CASUAL&PART-TIME SAL&WAGES	336	-	-	-	-
EMPLOYEE BENEFITS	3,050	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	2,122	-	-	-	-
REGULAR SALARIES AND WAGES	10,240	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	5,830	-	-	-	-
	21,635	-	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	148	6,320	3,810	4,010	4,220
CASUAL&PART-TIME SAL&WAGES	1,092	35,880	22,190	23,200	24,270
EMPLOYEE BENEFITS	6,389	19,380	19,590	20,110	20,640
REGULAR SALARIES AND WAGES	22,115	61,780	65,310	67,350	69,460
MATERIALS					
CEMETERY PLOT BUYBACK	4,103	3,000	5,000	5,100	5,200
LICENCE FEE	-	2,000	2,000	2,040	2,080
TELEPHONE	60	70	70	70	70
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	6,400	-	-	-	-
	40,307	128,430	117,970	121,880	125,940
GIS DATA MANAGEMENT					
MATERIALS					
MATERIALS	5,927	-	-	-	-
	5,927	-	-	-	-
MARKERS & FOUNDATIONS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	208	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	1,560	-	-	-	-
EMPLOYEE BENEFITS	307	-	-	-	-
REGULAR SALARIES AND WAGES	1,154	-	-	-	-
MATERIALS					
MATERIALS	1,847	100	1,500	1,530	1,560



TOWN OF GRIMSBY 2022 BUDGET REPORT CEMETERIES

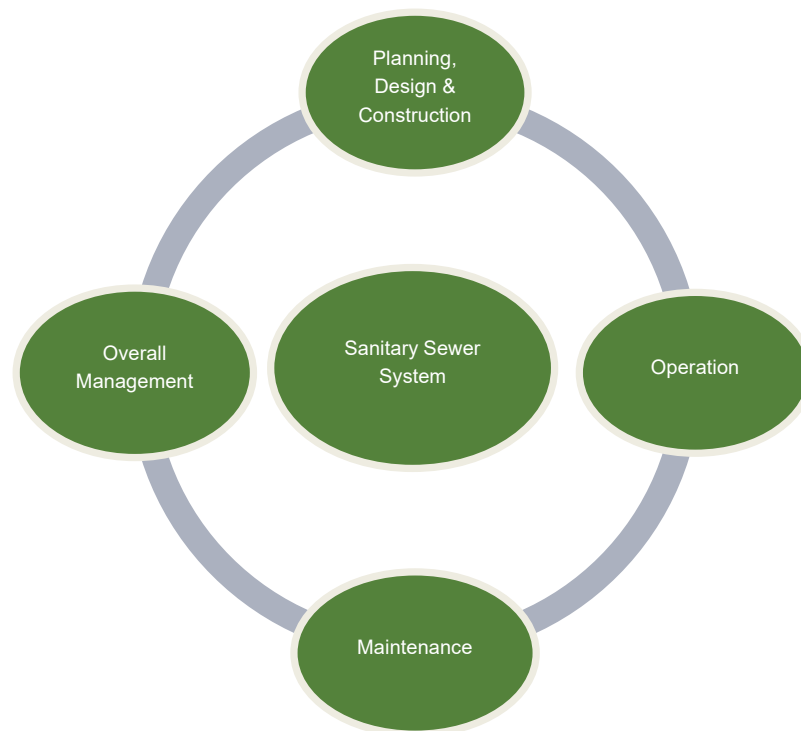
	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	1,482	-	-	-	-
	6,558	100	1,500	1,530	1,560
TOTAL EXPENSES	179,239	134,130	123,270	127,290	131,450
LEVY IMPACT	(98,400)	(59,830)	(56,270)	(58,950)	(61,750)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			(5.95%)	4.76%	4.75%



Sanitary Sewer System

The Sanitary Sewer department works to ensure the Town provides reliable sanitary sewer services that meets or exceed regulatory requirements. The department is responsible for planning, design, construction, operation, maintenance and overall management of the sanitary sewer system. The department ensures:

- Provision of reliable and continuous sanitary sewer services
- Oversee of annual infrastructure renewal projects and development of new infrastructure
- Removal of main sewer blockages and home sewer maintenance





TOWN OF GRIMSBY 2022 BUDGET REPORT SANITARY SEWER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
SANITARY SEWERS					
COMMERCIAL & INDUSTRIAL					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	512,847	-	-	-	-
COMMERCIAL VACANT LAND	4,402	-	-	-	-
COMMERCIAL VACANT UNIT	17,486	-	-	-	-
HYDRO SHARED PIL - CH	3,202	-	-	-	-
HYDRO SHARED PIL - IH	274	-	-	-	-
INDUSTRIAL NEW CONSTR FULL	20,907	-	-	-	-
INDUSTRIAL OCCUPIED	106,852	-	-	-	-
INDUSTRIAL VACANT UNIT	4,347	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	26,627	-	-	-	-
LARGE INDUSTRIAL VACANT	5,511	-	-	-	-
NEW CONSTR COMMERCIAL FULL	107,533	-	-	-	-
OFFICE BUILDING NEW CONSTR FULL	4,232	-	-	-	-
SHOPPING CENTRE	64,218	-	-	-	-
SHOPPING CENTRE NEW CONSTRUCTIO	933	-	-	-	-
COMMERCIAL NEW CONSTR EXCESS LAND	781	-	-	-	-
	880,152	-	-	-	-
COMMERCIAL & INDUSTRIAL -SUPP					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	11,052	-	-	-	-
	11,052	-	-	-	-
GENERAL REVENUE					
OTHER REVENUES					
LEACHATE TREATMENT	78,385	55,000	50,000	51,000	52,020
MAIN ST LOCAL IMPROVEMENT	22,000	-	-	-	-
	100,385	55,000	50,000	51,000	52,020
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL GENERAL	12,237	-	-	-	-
COMMERCIAL OCCUPIED	45,564	-	-	-	-
COMMERCIAL VACANT LAND	7,088	-	-	-	-
RESIDENTIAL & FARM	6,143	-	-	-	-
	71,032	-	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT SANITARY SEWER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
RESIDENTIAL & FARM					
PROPERTY TAXATION					
FARMLANDS	1,431	-	-	-	-
MULTI RESIDENTIAL	67,204	-	-	-	-
RESIDENTIAL & FARM	5,120,510	-	-	-	-
RESIDENTIAL EDUC ONLY	6,600	-	-	-	-
SEWER SERVICE CHARGE-SCHOOLS	94,870	96,000	-	-	-
	5,290,615	96,000	-	-	-
RESIDENTIAL & FARM - SUPP					
PROPERTY TAXATION					
MULTI RESIDENTIAL	3,087	-	-	-	-
RESIDENTIAL & FARM	130,485	55,000	100,000	100,000	100,000
	133,572	55,000	100,000	100,000	100,000
TOTAL REVENUES	6,486,808	206,000	150,000	151,000	152,020
FINANCIAL EXPENDITURES					
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	2,566	3,000	3,000	3,060	3,120
TAXES WRITTEN OFF	29,823	32,500	32,500	33,150	33,810
VACANCY REBATES	1,410	4,000	-	-	-
TIEG EXPENSE	6,215	6,220	6,220	6,340	6,470
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVE FUNDS	1,588,630	-	-	-	-
TRANSFER TO RESERVES	-	1,588,630	2,050,550	2,091,560	2,133,390
	1,628,644	1,634,350	2,092,270	2,134,110	2,176,790
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	5,409	2,820	340	350	380
CASUAL&PART-TIME SAL&WAGES	24,563	9,250	1,990	2,110	2,240
CLOTHING ALLOWANCE	-	1,000	2,000	2,040	2,080
EMPLOYEE BENEFITS	132,339	101,990	103,480	106,170	108,930
REGULAR SAL & WAGES-OVERTIME	169	18,050	16,000	16,320	16,650
REGULAR SALARIES AND WAGES	563,920	378,330	377,020	388,040	398,680
MATERIALS					
SEMINARS	-	2,000	2,000	2,040	2,080



TOWN OF GRIMSBY 2022 BUDGET REPORT SANITARY SEWER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,693	-	-	-	-
PROFESSIONAL FEES	10,599	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	215,250	65,670	77,950	79,510	81,100
OPERATION CENTRE ALLOCATION	-	37,980	51,600	52,630	53,680
ADMINISTRATION ALLOCATION	-	126,190	134,240	136,920	139,660
FINANCE ALLOCATION	-	212,580	212,060	216,300	220,630
HR ALLOCATION	-	8,590	8,620	8,790	8,970
VEHICLE ALLOCATION	-	99,700	61,530	62,760	64,020
LEGAL ALLOCATION	-	69,070	69,760	71,160	72,580
INSURANCE ALLOCATION	-	63,870	99,500	101,490	103,520
ALLOCATION METHODOLOGY TRANSITION ACCOUNT	-	160,680	-	-	-
	953,942	1,357,770	1,218,090	1,246,630	1,275,200
GIS DATA MANAGEMENT					
MATERIALS					
MATERIALS	3,742	4,870	-	-	-
MISCELLANEOUS CONTRACTED SERVICES	-	2,100	-	-	-
CONTRACTED SERVICES	-	6,000	-	-	-
	3,742	12,970	-	-	-
LICENSING & TRAINING					
MATERIALS					
LICENSES	-	200	-	-	-
SEMINARS	-	1,000	-	-	-
TRAVEL	-	260	-	-	-
	-	1,460	-	-	-
SAFETY EDUCATION					
SALARIES AND BENEFITS					
TUITIONS AND COURSES	3,930	2,000	2,000	2,040	2,080
	3,930	2,000	2,000	2,040	2,080
SEWAGE TREATMENT					
CONTRACTED SERVICES					
REGIONAL SEWAGE FLOW CHARGES	2,707,104	3,238,000	2,869,000	2,926,380	2,984,910
	2,707,104	3,238,000	2,869,000	2,926,380	2,984,910



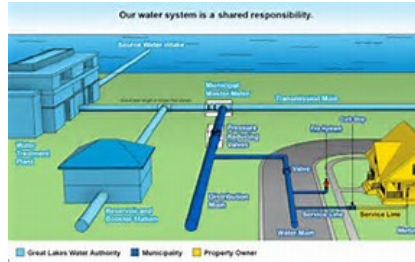
TOWN OF GRIMSBY 2022 BUDGET REPORT SANITARY SEWER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
SEWER INSPECTION					
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
	-	1,000	1,000	1,020	1,040
SEWER LATERAL & TREE ROOT					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	14	-	-	-	-
REGULAR SALARIES AND WAGES	38	-	-	-	-
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
REIMBURSEMENT TO HOMEOWNER	5,944	6,000	6,000	6,120	6,240
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	35	-	-	-	-
	6,031	7,000	7,000	7,140	7,280
SEWER LATERAL MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	8	-	-	-	-
EMPLOYEE BENEFITS	11,276	-	-	-	-
MEAL ALLOWANCES	18	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	4,863	-	-	-	-
REGULAR SALARIES AND WAGES	39,893	-	-	-	-
MATERIALS					
MATERIALS	618	12,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,189	25,000	25,000	25,500	26,010
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	21,220	-	-	-	-
	79,086	37,000	30,000	30,600	31,210
SEWER MAIN - TV VIDEO					
MATERIALS					
MATERIALS	-	5,000	2,500	2,550	2,600
CONTRACTED SERVICES					
CONTRACTED SERVICES	24	100,000	100,000	102,000	104,040
	24	105,000	102,500	104,550	106,640



TOWN OF GRIMSBY 2022 BUDGET REPORT SANITARY SEWER SYSTEM

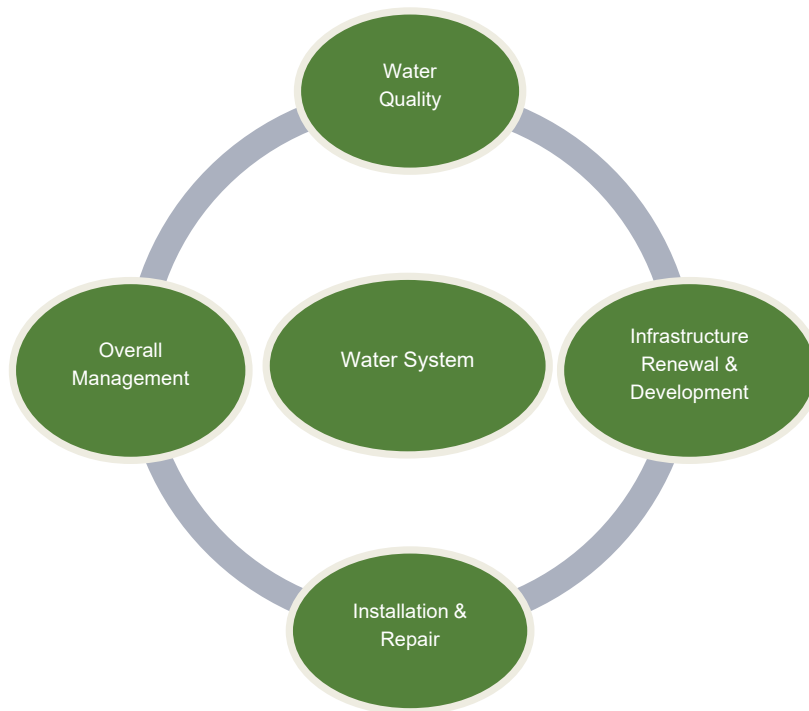
	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
SEWER MAIN MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	12	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	90	-	-	-	-
CLOTHING ALLOWANCE	244	1,000	-	-	-
EMPLOYEE BENEFITS	36,055	-	-	-	-
MEAL ALLOWANCES	144	200	200	200	210
REGULAR SAL & WAGES-OVERTIME	3,767	-	-	-	-
REGULAR SALARIES AND WAGES	129,595	-	-	-	-
MATERIALS					
MATERIALS	3,469	10,000	5,000	5,100	5,200
MISCELLANEOUS SMALL TOOLS	-	1,000	1,000	1,020	1,040
TAXES	810	6,000	3,000	3,060	3,120
	14,635	12,000	12,000	12,240	12,480
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	13,000	10,000	10,200	10,400
RENTS AND FINANCIAL EXPENSES					
INSURANCE	54,030	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	46,182	-	-	-	-
OPERATION CENTRE ALLOCATION	115,000	-	-	-	-
	404,033	43,200	31,200	31,820	32,450
STORMSCEPTOR AND QUALITY PONDS					
MATERIALS					
MATERIALS	1,789	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,754	6,000	36,690	37,420	38,170
	9,543	6,000	36,690	37,420	38,170
TOTAL EXPENSES	5,796,079	6,445,750	6,389,750	6,521,710	6,655,770
LEVY IMPACT	690,729	(6,239,750)	(6,239,750)	(6,370,710)	(6,503,750)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	2.10%	2.09%



Water System

The Water department ensures a safe, secure and sustainable water supply for the Town. The department is responsible for planning, design, construction, operation, maintenance and overall management of the water supply system. The department ensures:

- Compliance with all applicable legislation and water quality management standards
- Continuous water sampling
- Oversee of annual infrastructure renewal projects and development of new infrastructure
- Installation and repair of water meters and registers and disconnections
- Repair of water main breaks
- Operation of the bulk water station





TOWN OF GRIMSBY 2022 BUDGET REPORT WATER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
WATER					
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	2,761	2,000	2,000	2,000	2,000
TURN ON/OFF SERVICE CHARGES	5,907	3,500	4,800	4,900	4,990
WATER ACCOUNT CHANGE FEES	27,160	25,000	25,000	25,000	25,000
WATER PENALTIES	47,938	40,000	36,000	36,000	36,000
WATER SERVICE INSTALLATION FEE	533	300	300	300	300
WATER ACCOUNT TRANSFER FEES	17,300	13,000	11,250	11,480	11,700
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	198,400	198,400	-	-	-
OTHER REVENUES					
WATER METER SALES	36,399	55,000	30,000	30,000	30,000
	336,398	337,200	109,350	109,680	109,990
WATERBILLING REVENUE					
USER FEES					
WATER BILLINGS-COMMERCIAL	566,501	533,460	533,460	533,460	533,460
WATER BILLINGS-RESIDENTIAL	6,632,456	5,967,450	6,235,810	6,393,620	6,554,260
WATERBILLING-BUILDER FLAT RATE	1,645	64,380	64,380	64,380	64,380
WATERBILLINGS-INDUSTRIAL	164,577	91,210	91,210	91,210	91,210
WATERBILLINGS-IRRIGATION	20,160	12,880	12,880	12,880	12,880
WATERBILLINGS-OTHER SALES	82,494	126,610	126,610	126,610	126,610
WATERBILLINGS-OWN MUNICIPALITY	49,284	61,160	61,160	61,160	61,160
WATERBILLINGS-WATERHAULERS	148,982	139,490	139,490	139,490	139,490
GOVERNMENT TRANSFERS					
WATERBILLING-HAMILTONWENTWORTH	159,336	99,780	99,780	99,780	99,780
WATERBILLINGS-REGION	42,988	45,060	45,060	45,060	45,060
	7,868,423	7,141,480	7,409,840	7,567,650	7,728,290
TOTAL REVENUES	8,204,821	7,478,680	7,519,190	7,677,330	7,838,280
BILLING					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	42,417	-	-	-	-
REGULAR SALARIES AND WAGES	123,241	-	-	-	-
MATERIALS					
COURIER SERVICES	14	-	-	-	-
OFFICE EQUIPMENT PURCHASES	-	4,000	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT WATER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
POSTAGE	22,250	28,800	28,800	29,380	29,960
PRINTING STATIONERY, SUPPLIES	1,919	2,000	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	6,651	3,000	3,000	3,060	3,120
INTERFUNCTIONAL EXPENSES					
PHOTOCOPYING CHARGES	3,480	-	-	-	-
	199,972	37,800	33,800	34,480	35,160
CURRENT CAPITAL EXPENDITURE					
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVE FUNDS	2,100,000	-	-	-	-
TRANSFER TO RESERVES	-	2,100,000	2,142,000	2,184,840	2,228,540
	2,100,000	2,100,000	2,142,000	2,184,840	2,228,540
EQUIP MTCE					
MATERIALS					
RADIO REPAIRS AND MAINTENANCE	-	3,290	-	-	-
RENTS AND FINANCIAL EXPENSES					
UNIFORM AND CLOTHING RENTALS	6,796	4,000	-	-	-
INTERFUNCTIONAL EXPENSES					
OPERATION CENTRE ALLOCATION	115,000	-	-	-	-
	121,796	7,290	-	-	-
FIRE HYDRANT MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	422	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	3,157	-	-	-	-
EMPLOYEE BENEFITS	18,048	-	-	-	-
REGULAR SALARIES AND WAGES	65,906	-	-	-	-
MATERIALS					
MATERIALS	3,564	18,000	15,000	15,300	15,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,235	3,000	3,000	3,060	3,120
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	37,321	-	-	-	-
	131,653	21,000	18,000	18,360	18,730
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	5,985	5,870	3,330	3,420	3,520
CASUAL&PART-TIME SAL&WAGES	26,623	23,210	19,350	19,930	20,530



TOWN OF GRIMSBY 2022 BUDGET REPORT WATER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
CLOTHING ALLOWANCE	1,070	-	4,500	4,590	4,680
EMPLOYEE BENEFITS	146,209	240,460	234,500	240,430	246,430
REGULAR SAL & WAGES-OVERTIME	124	27,080	24,000	24,480	24,970
REGULAR SALARIES AND WAGES	546,163	907,520	894,690	918,870	943,270
MATERIALS					
ADVERTISING/PROMOTIONS	1,420	2,000	2,000	2,040	2,080
CONFERENCES/WORKSHOPS	-	1,000	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	1,231	4,000	4,000	4,080	4,160
MISCELLANEOUS OFFICE	18	500	500	510	520
EQUIPMENT PURCHASES PRINTING	-	5,000	2,500	2,550	2,600
STATIONERY, SUPPLIES TELEPHONE	-	500	500	510	520
	2,508	1,000	4,000	4,080	4,160
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,420	1,000	1,000	1,020	1,040
PROFESSIONAL FEES	946	-	-	-	-
RENTS AND FINANCIAL EXPENSES					
INSURANCE	54,030	-	-	-	-
UNIFORM AND CLOTHING RENTALS	-	-	4,000	4,080	4,160
WATER WRITTEN OFF	140	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	-	232,700	-	-	-
IT ALLOCATION	246,630	153,230	181,870	185,510	189,220
OPERATION CENTRE ALLOCATION	-	37,980	51,600	52,630	53,680
ADMINISTRATION ALLOCATION	-	162,330	174,960	178,460	182,030
FINANCE ALLOCATION	-	490,460	493,380	503,250	513,320
HR ALLOCATION	-	20,040	20,120	20,520	20,930
VEHICLE ALLOCATION	-	-	143,570	146,440	149,370
LEGAL ALLOCATION	-	79,130	81,450	83,080	84,740
INSURANCE ALLOCATION	-	66,050	118,510	120,880	123,300
ALLOCATION METHODOLOGY TRANSITION ACCOUNT	-	(30,400)	-	-	-
	1,035,517	2,430,660	2,464,330	2,521,360	2,579,230
GIS DATA MANAGEMENT					
MATERIALS					
MATERIALS	8,730	13,000	-	-	-
MISCELLANEOUS CONTRACTED	-	5,720	-	-	-
SERVICES					
CONTRACTED SERVICES	-	6,400	-	-	-
	8,730	25,120	-	-	-



TOWN OF GRIMSBY 2022 BUDGET REPORT WATER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
LICENSING & TRAINING					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	2,901	-	-	-	-
REGULAR SALARIES AND WAGES	12,164	-	-	-	-
TRAINING PROGRAMS	5,280	5,000	5,000	5,100	5,200
MATERIALS					
LICENSES	725	1,000	1,000	1,020	1,040
PROGRAM MATERIALS	-	200	200	200	210
SEMINARS	-	1,300	1,300	1,330	1,350
TRAVEL	-	100	-	-	-
	21,070	7,600	7,500	7,650	7,800
METER MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	50	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	375	-	-	-	-
EMPLOYEE BENEFITS	5,657	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	202	-	-	-	-
REGULAR SALARIES AND WAGES	20,460	-	-	-	-
MATERIALS					
MATERIALS	49,875	3,000	15,000	15,300	15,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	11,656	10,000	12,000	12,240	12,480
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	6,324	-	-	-	-
	94,599	13,000	27,000	27,540	28,090
METER READING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	411	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	3,161	-	-	-	-
CLOTHING ALLOWANCE	135	-	-	-	-
EMPLOYEE BENEFITS	9,373	-	-	-	-
REGULAR SALARIES AND WAGES	35,018	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,040	2,080
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	1,485	-	-	-	-
	49,583	2,000	2,000	2,040	2,080



TOWN OF GRIMSBY 2022 BUDGET REPORT WATER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
NEW METER INSTALL					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	257	-	-	-	-
REGULAR SALARIES AND WAGES	1,099	-	-	-	-
MATERIALS					
MATERIALS	30,288	200	5,000	5,100	5,200
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	439	-	-	-	-
	32,083	200	5,000	5,100	5,200
NEW WATER SERVICE INSTALL					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	166	-	-	-	-
REGULAR SALARIES AND WAGES	786	-	-	-	-
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	655	-	-	-	-
	1,607	1,000	1,000	1,020	1,040
ON/OFF CHARGES					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	16	-	-	-	-
EMPLOYEE BENEFITS	970	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,248	-	-	-	-
REGULAR SALARIES AND WAGES	2,766	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	1,275	-	-	-	-
	6,277	-	-	-	-
QMS PROGRAM					
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	-	250	500	510	520
MISCELLANEOUS CONTRACTED	-	2,750	5,500	5,610	5,720
SERVICES					
CONTRACTED SERVICES	2,137	9,000	6,000	6,120	6,240
	2,137	12,000	12,000	12,240	12,480



TOWN OF GRIMSBY 2022 BUDGET REPORT WATER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
SAFETY EDUCATION					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	20	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	147	-	-	-	-
EMPLOYEE BENEFITS	763	-	-	-	-
REGULAR SALARIES AND WAGES	3,819	-	-	-	-
TUITIONS AND COURSES	3,918	7,000	5,000	5,100	5,200
MATERIALS					
MATERIALS	-	500	500	510	520
TRAVEL	-	300	300	310	310
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	50	-	-	-	-
	8,717	7,800	5,800	5,920	6,030
STAND-BY TIME					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	10,913	-	-	-	-
REGULAR SALARIES AND WAGES	41,420	-	-	-	-
	52,333	-	-	-	-
STORMSCEPTOR AND QUALITY PONDS					
CONTRACTED SERVICES					
REGIONAL WATER PURCHASE CHARGE	2,467,136	2,650,260	2,650,260	2,703,270	2,757,330
	2,467,136	2,650,260	2,650,260	2,703,270	2,757,330
WATER LOCATES					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	118	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	881	-	-	-	-
EMPLOYEE BENEFITS	16,317	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	788	-	-	-	-
REGULAR SALARIES AND WAGES	60,953	-	-	-	-
MATERIALS					
MATERIALS	772	2,000	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,800	4,000	4,000	4,080	4,160
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	32,032	-	-	-	-
	116,661	6,000	6,000	6,120	6,240



TOWN OF GRIMSBY 2022 BUDGET REPORT WATER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
WATER MAIN MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	465	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	3,459	-	-	-	-
CLOTHING ALLOWANCE	-	2,500	-	-	-
EMPLOYEE BENEFITS	24,320	-	-	-	-
MEAL ALLOWANCES	288	1,000	1,000	1,020	1,040
REGULAR SAL & WAGES-OVERTIME	4,638	-	-	-	-
REGULAR SALARIES AND WAGES	133,747	-	-	-	-
MATERIALS					
MATERIALS	18,028	32,000	25,000	25,500	26,010
CONTRACTED SERVICES					
CONTRACTED SERVICES	12,905	45,000	60,000	61,200	62,420
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	53,184	-	-	-	-
	251,034	80,500	86,000	87,720	89,470
WATER SAMPLES					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	42	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	310	-	-	-	-
EMPLOYEE BENEFITS	6,207	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	312	-	-	-	-
REGULAR SALARIES AND WAGES	22,865	-	-	-	-
MATERIALS					
MATERIALS	1,849	3,000	3,000	3,060	3,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	19,770	23,000	23,000	23,460	23,930
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	8,665	-	-	-	-
	60,020	26,000	26,000	26,520	27,050
WATER SERVICES MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	34	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	253	-	-	-	-
CLOTHING ALLOWANCE	3,751	2,000	-	-	-
EMPLOYEE BENEFITS	17,600	-	-	-	-
MEAL ALLOWANCES	72	500	500	510	520
REGULAR SAL & WAGES-OVERTIME	1,899	-	-	-	-



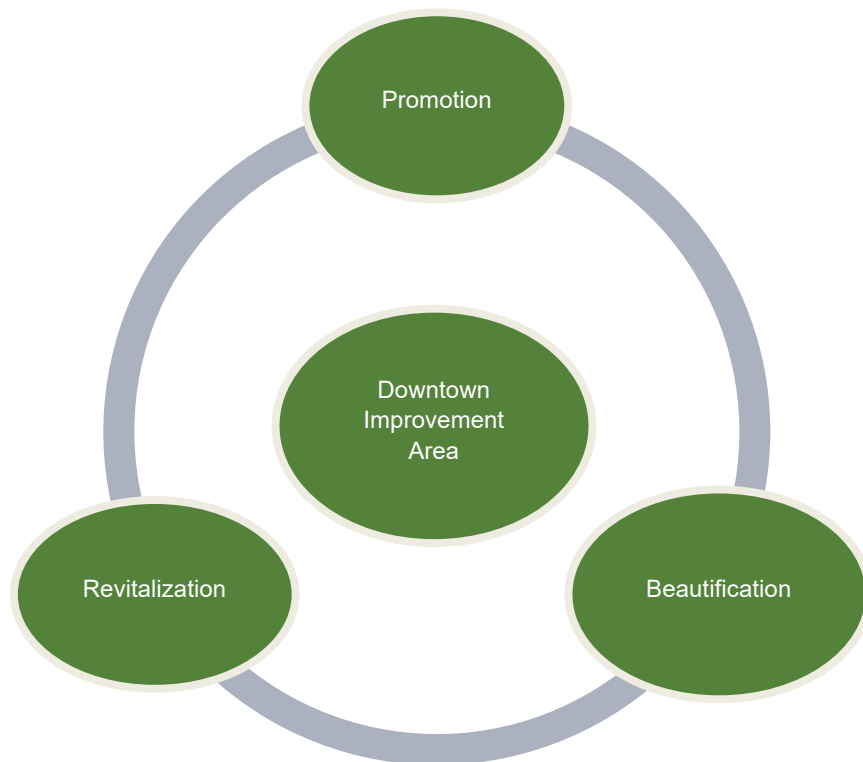
TOWN OF GRIMSBY 2022 BUDGET REPORT WATER SYSTEM

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
REGULAR SALARIES AND WAGES	71,250	-	-	-	-
MATERIALS					
MATERIALS	5,561	22,660	15,000	15,300	15,610
SMALL TOOLS	5,864	5,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,051	18,000	10,000	10,200	10,400
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	38,614	-	-	-	-
	151,949	48,160	30,500	31,110	31,730
WATER STATION MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	314	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	151	-	-	-	-
REGULAR SALARIES AND WAGES	897	-	-	-	-
MATERIALS					
MATERIALS	53	2,290	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,075	-	-	-	-
INTERFUNCTIONAL EXPENSES					
VEHICLE AND EQUIPMENT ALLOCATION	360	-	-	-	-
	3,850	2,290	2,000	2,040	2,080
TOTAL EXPENSES	6,916,724	7,478,680	7,519,190	7,677,330	7,838,280
LEVY IMPACT	1,288,097	-	-	-	-
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	0%	0%



Downtown Improvement Area (DIA)

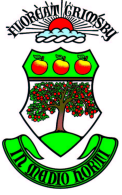
The Grimsby Downtown Improvement Area (DIA) encompasses the area bounded between Kerman Avenue and Robinson Street, the foot of the Mountain and the CN Rail line. Established by Council via By-Law 05-22, the DIA is managed by a separate board of directors. Its mission is the promotion, beautification and revitalization of downtown Grimsby. The Merchants of Downtown Grimsby are your friends, neighbours and trusted retailers who work tirelessly to keep the downtown as vibrant as possible and the destination of choice for those who shop locally.





TOWN OF GRIMSBY 2022 BUDGET REPORT DIA

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	-	5,000	-	-	-
	-	5,000	-	-	-
PAYMENTS IN LIEU					
PROPERTY TAXATION					
DOWNTOWN IMPROVEMENT AREA LEVY	1,106	-	-	-	-
	1,106	-	-	-	-
TAX LEVY					
PROPERTY TAXATION					
DOWNTOWN IMPROVEMENT AREA LEVY	86,345	-	-	-	-
	86,345	-	-	-	-
TOTAL REVENUES	87,451	5,000	-	-	-
GENERAL ADMIN					
MATERIALS					
ADVERTISING/PROMOTIONS	14,199	29,400	29,400	29,990	30,590
DOWNTOWN BEAUTIFICATION	10,449	30,200	29,900	30,500	31,110
FACADE IMPROVEMENTS	1,905	-	-	-	-
MEETING EXPENSES	-	500	500	510	520
PRINTING STATIONERY, SUPPLIES	144	700	700	710	730
SPECIAL EVENT EXPENSES	6,348	6,000	6,000	6,120	6,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	238	5,200	-	-	-
PROFESSIONAL FEES	6,561	1,900	1,900	1,940	1,980
WEBSITE	332	500	1,000	1,020	1,040
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	257	400	400	410	420
TAXES WRITTEN OFF	1,300	3,000	3,000	3,060	3,120
VACANCY REBATES	-	400	400	410	420

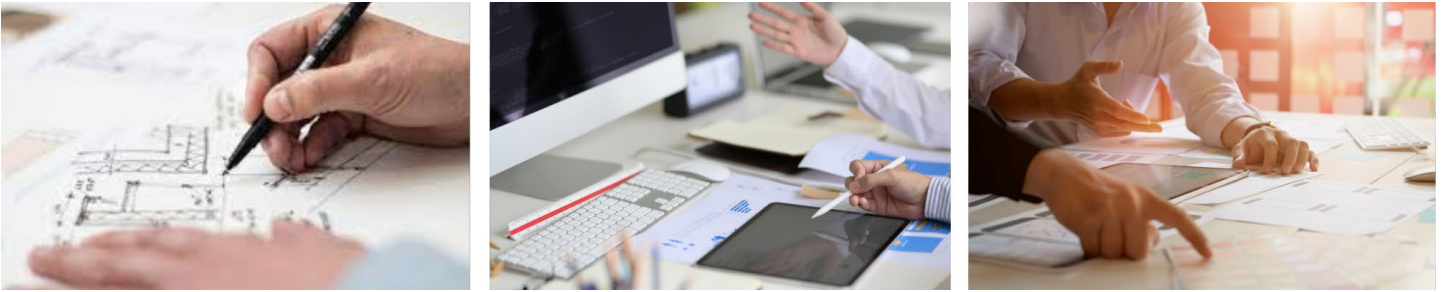


TOWN OF GRIMSBY 2022 BUDGET REPORT DIA

	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	14,150	14,150	14,150	14,430	14,720
	55,883	92,350	87,350	89,100	90,890
TOTAL EXPENSES	55,883	92,350	87,350	89,100	90,890
LEVY IMPACT	31,568	(87,350)	(87,350)	(89,100)	(90,890)
BUDGET VARIANCE: 2021/2022, 2022/2023, 2023/2024			0%	2.00%	2.01%



2022 OPERATING PROJECTS



2022 OPERATING PROJECTS

For improved transparency and accountability, operating projects are being reported separately from base departmental operating budgets and capital projects in 2022. Operating projects can be defined as one-time initiatives that have a start and end date and do not result in or rehabilitate a capital asset.

Historically these initiatives either have been incorporated into the base operating budget or have been reported in the capital budget. Since these initiatives are significant, do not occur every year and do not result in or rehabilitate a capital asset, it is appropriate to have them listed separately. This disclosure improves reporting, ensure proper funding sources are used in alignment with the Town's reserve strategy and policy and assist with the ongoing management of the projects.

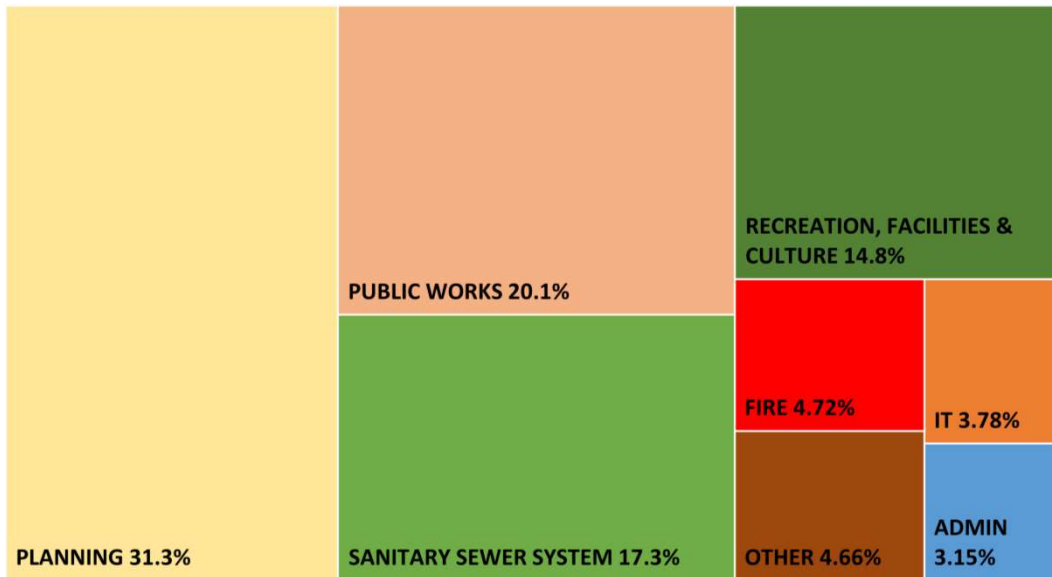
Operating projects have been included for the current budget year only and staff will work to forecast these initiatives for a three years period in the future.



TOWN OF GRIMSBY 2022 OPERATING PROJECTS SUMMARY

	EXPENSES			FUNDING			Total
	Gross Cost	Development Charges	External Contributions	Grants	Reserve Funds	Reserves	
CORPORATE	5,000	-	-	-	-	5,000	5,000
ADMINISTRATION	50,000	-	-	-	-	50,000	50,000
ECONOMIC DEVELOPMENT	18,000	-	-	-	-	18,000	18,000
FINANCE	31,000	-	-	-	-	31,000	31,000
INFORMATION TECHNOLOGY	60,000	-	-	-	-	60,000	60,000
FIRE	75,000	41,250	-	-	-	33,750	75,000
PLANNING	497,500	273,380	-	-	-	224,120	497,500
RECREATION, FACILITIES & CULTURE	235,000	18,750	-	-	-	216,250	235,000
PUBLIC WORKS	320,000	55,000	-	75,000	-	190,000	320,000
TOTAL LEVY	1,291,500	388,380	-	75,000	-	828,120	1,291,500
SANITARY SEWER SYSTEM	275,000	125,000	-	125,000	-	25,000	275,000
WATER SYSTEM	20,000	-	-	-	-	20,000	20,000
TOTAL OPERATING PROJECTS	1,586,500	513,380	-	200,000	-	873,120	1,586,500

GROSS COST BY DEPARTMENT



FUNDING BY SOURCE





**TOWN OF GRIMSBY
2022 OPERATING PROJECTS DETAIL**

Project	EXPENSES			FUNDING			
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	Total
CORPORATE							
01-110000 - CORPORATE MSDS PROGRAM	5,000	-	-	-	-	5,000	5,000
CORPORATE TOTAL	5,000	-	-	-	-	5,000	5,000
ADMINISTRATION							
01-100000 - COUNCIL STRATEGIC PRIORITIES	50,000	-	-	-	-	50,000	50,000
ADMINISTRATION TOTAL	50,000	-	-	-	-	50,000	50,000
ECONOMIC DEVELOPMENT							
01-830000 - STRATEGIC PLAN CONSULTANT	8,000	-	-	-	-	8,000	8,000
01-830001 - LAND USE ANALYSIS	10,000	-	-	-	-	10,000	10,000
ECONOMIC DEVELOPMENT TOTAL	18,000	-	-	-	-	18,000	18,000
FINANCE							
01-140000 - WATER RATE	15,000	-	-	-	-	15,000	15,000
01-140001 - SEWER LEVY TRANSITION	10,000	-	-	-	-	10,000	10,000
01-140002 - ONLINE PROPERTY BILLING AND UTILITY BILLING	6,000	-	-	-	-	6,000	6,000
FINANCE TOTAL	31,000	-	-	-	-	31,000	31,000
INFORMATION TECHNOLOGY							
01-130000 - CYBER SECURITY AUDIT	60,000	-	-	-	-	60,000	60,000
INFORMATION TECHNOLOGY TOTAL	60,000	-	-	-	-	60,000	60,000
FIRE							
01-200000 - FIRE MASTER PLAN AND FINANCIAL REVIEW	55,000	41,250	-	-	-	13,750	55,000
01-200001 - COMMUNICATION EQUIPMENT RELOCATION	20,000	-	-	-	-	20,000	20,000
FIRE TOTAL	75,000	41,250	-	-	-	33,750	75,000
PLANNING							
01-800000 - GRIMSBY SECONDARY SCHOOL CONCEPTUAL PLAN	62,500	56,250	-	-	-	6,250	62,500
01-800001 - MAIN STREET EAST - HERITAGE CONSERVATION DISTRICT STUDY	125,000	112,500	-	-	-	12,500	125,000
01-800002 - CANNABIS STUDY FINALIZATION	10,000	-	-	-	-	10,000	10,000
01-800003 - GRIMSBY BEACH LAND USE STUDY	45,000	-	-	-	-	45,000	45,000
01-800004 - TERMS OF REFERENCE FOR COMMUNITY FACILITIES & GREEN STRATEGY/SUSTAINABILITY	30,000	20,250	-	-	-	9,750	30,000
01-800006 - OFFICIAL PLAN REVIEW	75,000	50,630	-	-	-	24,370	75,000
01-800008 - CONSOLIDATION OF THE OFFICIAL PLAN AND ZONING BY-LAW	50,000	33,750	-	-	-	16,250	50,000
01-800009 - DOWNTOWN REIMAGINED VISION - PHASE 1	100,000	-	-	-	-	100,000	100,000
PLANNING TOTAL	497,500	273,380	-	-	-	224,120	497,500



**TOWN OF GRIMSBY
2022 OPERATING PROJECTS DETAIL**

Project	EXPENSES			FUNDING			Total
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	
RECREATION, FACILITIES & CULTURE							
01-270000 - BUILDING CONDITION ASSESSMENT AND FACILITY ENERGY AUDITS	110,000	-	-	-	-	110,000	110,000
01-710000 - CELEBRATE GRIMSBY 2022 - 100TH ANNIVERSARY CELEBRATIONS	80,000	-	-	-	-	80,000	80,000
01-710001 - TRAILS AND BICYCLING MASTER PLAN	25,000	18,750	-	-	-	6,250	25,000
01-710002 - CULTURE STRATEGY WORK	20,000	-	-	-	-	20,000	20,000
RECREATION, FACILITIES & CULTURE TOTAL	235,000	18,750	-	-	-	216,250	235,000
PUBLIC WORKS							
01-300000 - PARKING STUDY - DOWNTOWN CORE & GRIMSBY ON THE LAKE	75,000	-	-	-	-	75,000	75,000
01-300001 - ASSET MANAGEMENT PLAN	75,000	-	-	75,000	-	-	75,000
01-300002 - STORM SEWER ASSET CONDITION SURVEY	100,000	-	-	-	-	100,000	100,000
01-300073 - BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT	5,000	-	-	-	-	5,000	5,000
01-300104 - TRANSPORTATION MASTER PLAN STUDY	50,000	50,000	-	-	-	-	50,000
01-300110 - STORM WATER MANAGEMENT ENGINEERING REVIEW - ANNUAL PROGRAM	10,000	-	-	-	-	10,000	10,000
01-300114 - DEVELOPMENT CHARGES STUDY UPDATE (2020)	5,000	5,000	-	-	-	-	5,000
PUBLIC WORKS TOTAL	320,000	55,000	-	75,000	-	190,000	320,000
SANITARY SEWER SYSTEM							
03-410000 - SEWER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7	250,000	125,000	-	125,000	-	-	250,000
03-410029 - SEWER FLOW MONITORING & MODELLING - ANNUAL PROGRAM	25,000	-	-	-	-	25,000	25,000
SANITARY SEWER SYSTEM TOTAL	275,000	125,000	-	125,000	-	25,000	275,000
WATER SYSTEM							
05-450025 - WATER DISTRIBUTION SYSTEM MODELLING - ANNUAL PROGRAM	20,000	-	-	-	-	20,000	20,000
WATER SYSTEM TOTAL	20,000	-	-	-	-	20,000	20,000
TOTAL	1,586,500	513,380	-	200,000	-	873,120	1,586,500



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-110000	CORPORATE MSDS PROGRAM	Program for update to material safety data sheets (MSDS) for workplace safety.	Active - Carry-over - Not Started	5,000
				<hr/> 5,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-100000	COUNCIL STRATEGIC PRIORITIES	Strategic planning and orientation processes for new council for the term 2022-2026.	New Project	50,000
				50,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-830000	STRATEGIC PLAN CONSULTANT	Strategic Plan Consultant needed to facilitate four zoom business roundtable meetings (January 19th and 26th) to gather further feedback from the business community with respect to the Economic Development Strategic Plan to be completed by the end of April 2022.	Active - Carry-over - Not Started	8,000
01-830001	LAND USE ANALYSIS	To conduct analysis of Town land to determine if there are lands available to support business attraction and growth	Active - Carry-over - Not Started	10,000
				18,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-140000	WATER RATE	Review water rate setting methodology to ensure full cost recovery of operating and capital infrastructure replacement needs when setting our water rates.	New Project	15,000
01-140001	SEWER LEVY TRANSITION	To transition the sewer levy to a hybrid model with a user fee based structure as endorsed by Council in FIN 21-29.	New Project	10,000
01-140002	ONLINE PROPERTY BILLING AND UTILITY BILLING	To set up a web-based application (Vadim Open) for residents to view their accounts and transactions in a secure online environment.	New Project	6,000
				<hr/> 31,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-130000	CYBER SECURITY AUDIT	An assessment of the Town's IT infrastructure security and potential vulnerabilities.	New Project	60,000
				<hr/> 60,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-200000	FIRE MASTER PLAN AND FINANCIAL REVIEW	Shared Fire Master Plan pilot project with the Town of Lincoln. Lincoln is lead in procuring Fire Master Plan and Financial Review total cost if \$105,050 plus HST. Project split is 50/50	Active - Carry-over - In-Progress	55,000
01-200001	COMMUNICATION EQUIPMENT RELOCATION	Cost to move Public works, Parks & Recreation and Fire communication services equipment to a storage shed during the construction of Rogers Tower at Fire Station 2. Expected completion date is March 2022.	Active - Carry-over - In-Progress	20,000
				<hr/> 75,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-800000	GRIMSBY SECONDARY SCHOOL CONCEPTUAL PLAN	A secondary/neighborhood plan for the area around the Grimsby Secondary School. A study to examine potential adaptive reuse of the site, heritage building and the creation of park space for the community. Expenditure is for the planning study, renderings and policy tools. Full secondary plan would be scoped for future budget years as required.	Active - Carry-over - In-Progress	62,500
01-800001	MAIN STREET EAST - HERITAGE CONSERVATION DISTRICT STUDY	Study is to determine the possibility of developing a heritage conservation district for the Main Street East area. If the study finds that the area warrants protection, then we will proceed with designation. Funds are for the consultants undertaking the study and the project manager.	Active - Carry-over - In-Progress	125,000
01-800002	CANNABIS STUDY FINALIZATION	For consultant resources to complete the Cannabis study, hold the public meeting and the Official Plan Amendments, as well as Zoning By-Law Amendments	Active - Carry-over - In-Progress	10,000
01-800003	GRIMSBY BEACH LAND USE STUDY	To finalize the Grimsby Beach Land Use Study. Includes consultant resources to complete public meeting in January, official plan amendment and zoning by-law amendment.	Active - Carry-over - In-Progress	45,000
01-800004	TERMS OF REFERENCE FOR COMMUNITY FACILITIES & GREEN STRATEGY/SUSTAINABILITY	Consultants resources to develop terms of reference (submission of community facilities strategy and green strategy as part of new development) and conduct all necessary work related for benchmarking, developing of scope and appropriate checklists.	New Project	30,000
01-800006	OFFICIAL PLAN REVIEW	Consultants resources to begin work, begin white papers, review regional official plan, etc. Completion planned for 2023. Total value of project is \$200,000	New Project	75,000
01-800008	CONSOLIDATION OF THE OFFICIAL PLAN AND ZONING BY-LAW	Consultant resources to consolidate any amendments and changes to the Official Plan and Zoning By-Law so as to be well prepared for the new Official Plan	New Project	50,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-800009	DOWNTOWN REIMAGINED VISION - PHASE 1	<p>Complete street improvements to be completed in conjunction with downtown watermain replacement.</p> <p>Proposed scope of streetscape improvements to be on Main St E/W from Patton St to Robinson St N and could include:</p> <ul style="list-style-type: none"> - Active transportation improvements (e.g. off-street pedestrian improvements, on-street cycling facilities). - Streetscape and furniture improvements (decorative street lights, banner arms, trees, landscaping, benches, bike racks, etc.). <p>Project expected to be phased over a 3-year period as follows:</p> <ul style="list-style-type: none"> - Phase 1, 2022: Carry out "Downtown Reimagined" community visioning study (via Planning Department) - Phase 2, 2022: Public Works (02-320120): Detailed design of watermain and streetscape including public consultation with local businesses. - Phase 3, 2023: Public Works (02-320120): Watermain and road construction/streetscape improvements. 	Active - Carry-over - In-Progress	100,000
				497,500



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-270000	BUILDING CONDITION ASSESSMENT AND FACILITY ENERGY AUDITS	Consulting firm resources to complete building audits and assessments as well as energy audits for all municipal facilities	Active - Carry-over - Not Started	110,000
01-710000	CELEBRATE GRIMSBY 2022 - 100TH ANNIVERSARY CELEBRATIONS	For celebrating the Town of Grimsby at 100 years. Combination of special events, marketing, communications, materials and staffing costs.	New Project	80,000
01-710001	TRAILS AND BICYCLING MASTER PLAN	Recreational Trails Master Plan - work commenced mid 2021 through hiring of a project consulting firm. Completion is aimed for May 2022 through a final master plan document as presented by the consulting team	Active - Carry-over - In-Progress	25,000
01-710002	CULTURE STRATEGY WORK	Consultant resources to advance the work of culture services in Grimsby	New Project	20,000
				235,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-300000	PARKING STUDY - DOWNTOWN CORE & GRIMSBY ON THE LAKE	<p>Study to review parking within the downtown core and Grimsby on the Lake areas to evaluate:</p> <ul style="list-style-type: none"> - Current supply vs demand - measured through parking counts. - Future demand with anticipated growth. - Current Zoning By-law requirements in relation to actual use - measured through parking counts. <p>Study will help establish future policy with respect to on-street, public and private parking needs.</p> <p>Study will help support the vision work that is being carried out as part of the Downtown Reimagined project.</p>	New Project	75,000
01-300001	ASSET MANAGEMENT PLAN	<p>Project to develop a comprehensive Asset Management Plan (AMP) for all asset types to meet the requirements of O. Reg. 588/87 Asset Management Planning for Municipal Infrastructure.</p> <p>Timing of O. Reg. 588/07 requirements are as follows:</p> <ul style="list-style-type: none"> - Strategic Asset Management Policy due by July 1, 2019 - complete. - Asset Management Plan for core infrastructure due by July 1, 2021 - in progress. - Asset Management Plan for all assets due by July 1, 2023 - in progress. <p>Asset Management Plans need to be endorsed by the CAO and approved by Council.</p> <p>Once Asset Management Plans are implemented:</p> <ul style="list-style-type: none"> - An annual review must be completed and communicated to Council prior to July 1 each year. - The Asset Management Plan will need to be updated as a minimum every five years. <p>As outlined in the Project 02-122144 MMS and EAM Solution capital project description, the Town is in the process of developing and implementing a Maintenance Management System (MMS) and Enterprise Asset Management (EAM) solution. The project is an integral component of the Town's AMP and is needed to ensure the Town can meet Provincial requirements set out by O. Reg. 588/07.</p>	New Project	75,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-300002	STORM SEWER ASSET CONDITION SURVEY	<p>Multi-year project to complete CCTV inspections of municipal storm sewers.</p> <p>Program will be used to identify storm sewer deficiencies and establish overall pipe condition ratings that will be used to develop short term and long term rehabilitation forecasts.</p> <p>Program is a necessary component of the Town's Asset Management Program.</p> <p>Anticipate it will take 4 years to review all Town owned storm sewers.</p>	Active - Carry-over - In-Progress	100,000
01-300073	BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT	<p>Town owns 10 bridges, 9 structural culverts (over 3.0 m span), 7 structural retaining walls and 2 pedestrian bridges.</p> <p>Provincial regulations require municipalities to perform a specialized Ontario Structure Inspection Manual (OSIM) inspection once every 2 years.</p> <p>Consultant is retained to perform the inspections and provide a detailed condition report for all structures.</p> <p>Report defines maintenance needs on a "now", "1-5 year" or "6-10 year" basis.</p> <p>Some maintenance activities will be completed through the BRIDGES, CULVERTS & ROAD STRUCTURES - ANNUAL REHAB PROGRAM.</p> <p>Large scale projects (e.g. bridge rehabilitation or culvert replacements) are assigned individual project numbers.</p> <p>OSIM inspection last completed in 2021. Next inspection will be due in 2023.</p>	Active - Carry-over - In-Progress	5,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-300104	TRANSPORTATION MASTER PLAN STUDY	<p>Town of Grimsby Transportation Master Plan (TMP) update.</p> <p>TMP is a strategic planning document that establishes policies, programs and infrastructure improvements to support future growth.</p> <p>Grimsby's TMP may include:</p> <ul style="list-style-type: none"> - Road-network traffic modelling. - Assessment of both short-term and long-term infrastructure improvement needs. - Review of active transportation policies (e.g. sidewalk connectivity and on-street facilities). - Parking study and policy review in conjunction with Official Plan, Zoning, Secondary and Community Plan studies. <p>TMP update will be completed in conjunction with Grimsby's Official Plan Update.</p> <p>Project intended to start in 2022 and be completed in 2023.</p> <p>Total value of project is estimated \$200,000</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-9, Table 5.2.1, #22</p>	New Project	50,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
01-300110	STORM WATER MANAGEMENT ENGINEERING REVIEW - ANNUAL PROGRAM	<p>Program intended to cover ad-hoc review of storm water management (SWM) related inquiries.</p> <p>The Town's SWM consultant (Wood Engineering) is relied upon for technical review on an ad-hoc basis.</p>	Annual Project/Program	10,000
01-300114	DEVELOPMENT CHARGES STUDY UPDATE (2020)	<p>To cover Incidental expenses relating to the 2020 Development Charges (DC) Study.</p> <p>The Town's DC consultant (Watson and Associates Ltd.) is relied upon for technical expertise towards DC related inquiries.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-4, Table 5.2.1, #1</p>	Active - Carry-over - In-Progress	5,000
				<hr/> 320,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
03-410000	SEWER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7	<p>\$75,000 Consulting (Smoke Testing, Property Survey, Data Review, Recommendations/Action Plan).</p> <p>\$175,000 Mainline and Lateral CCTV Survey.</p>	New Project	250,000
03-410029	SEWER FLOW MONITORING & MODELLING - ANNUAL PROGRAM	<p>Flow monitoring and modeling of Grimsby's Wastewater Collection (Sanitary Sewer) System.</p> <p>Flow monitoring is completed to determine actual volume of flows with in the system at various areas to monitor the system and calibrate sewer models.</p> <p>Modeling allows us to determine potential issues in system as well as evaluate impact on proposed developments.</p> <p>Flow monitoring and modelling updates require regular updates.</p> <p>Include in project description:</p> <ul style="list-style-type: none"> - Park Rd/Highland Drive Pressure Study. - CN/QEW Transportation Corridor Crossing Resiliency Study. 	Annual Project/Program	25,000
				275,000



TOWN OF GRIMSBY 2022 OPERATING PROJECT DESCRIPTIONS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
05-450025	WATER DISTRIBUTION SYSTEM MODELLING - ANNUAL PROGRAM	Town Water Distribution System Modelling of Town's existing distribution system and modelling of new developments as per MOE requirements. No new watermain approvals can be issued by Town (rehab, projects or new subdivisions) until impact to system modeled first.	Annual Project/Program	20,000
				<hr/> 20,000

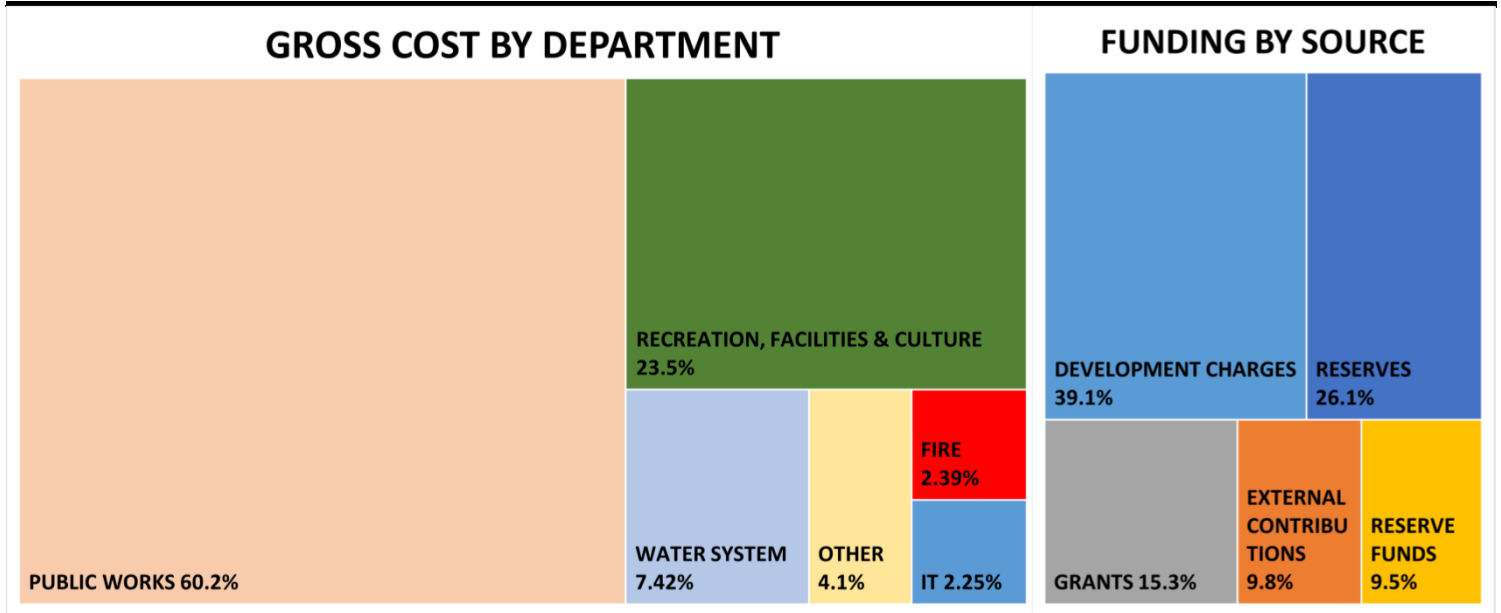


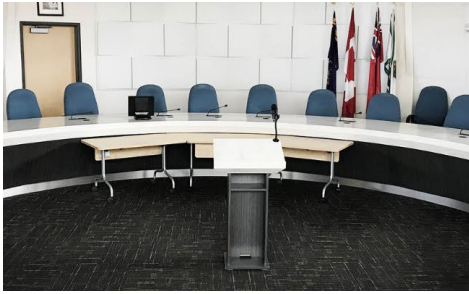
2022 CAPITAL PROJECTS



TOWN OF GRIMSBY 2022 CAPITAL PROJECTS SUMMARY

	EXPENSES			FUNDING			Total
	Gross Cost	Development Charges	External Contributions	Grants	Reserve Funds	Reserves	
CORPORATE	410,000	-	-	-	-	410,000	410,000
INFORMATION TECHNOLOGY	615,000	-	-	247,000	-	368,000	615,000
FIRE	651,440	-	-	-	-	651,440	651,440
RECREATION, FACILITIES & CULTURE	6,412,160	726,330	-	2,116,050	2,600,000	969,780	6,412,160
MUSEUM	25,500	-	-	-	-	25,500	25,500
LIBRARY	395,190	88,600	-	244,790	-	61,800	395,190
PUBLIC WORKS	16,391,500	9,832,250	2,621,000	1,560,000	-	2,378,250	16,391,500
SANITARY SEWER SYSTEM	300,000	-	-	-	-	300,000	300,000
WATER SYSTEM	2,020,000	-	60,000	-	-	1,960,000	2,020,000
TOTAL	27,220,790	10,647,180	2,681,000	4,167,840	2,600,000	7,124,770	27,220,790





Corporate

Asset Class	Town-Owned Assets
Land	30 Parcels
Facilities	Town Hall
Land Improvements	Driveway and Parking Lot

Levels of Service		
Asset Class	Expectations	Achieved By
Facilities	Safe, Functional and Adequate Capacity	Planning and Maintenance
Land Improvements	Safe, Reliable and Adequate Capacity	Planning and Maintenance



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
CORPORATE**

Project	EXPENSES			FUNDING			
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	Total
02-120008 - TOWN HALL WORKSPACE MODERNIZATION - PHASE 1	350,000	-	-	-	-	350,000	350,000
02-120031 - ASSESSIBILITY IMPROVEMENTS	60,000	-	-	-	-	60,000	60,000
TOTAL	410,000	-	-	-	-	410,000	410,000



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

CORPORATE

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-120008	TOWN HALL WORKSPACE MODERNIZATION - PHASE 1	<p>Multi-year project Town Hall to modernize workspaces, optimize space, enhance customer interaction and support staff collaboration.</p> <p>2021 Town Hall Accommodation Strategy identified various limitations with current work spaces including: limited space for collaboration, lack of meeting space, workstations very large compared to current planning principles, workstations expensive due to size and configuration, no room for staff growth without physical changes to office space, external departments not accommodated (no touch down areas), space may not represent Grimsby's evolving image/culture.</p> <p>Strategy considered 5 options for changes to Town Hall workspace, with Option 3 "Reduce all Workspace Size Allocations" being selected as the preferred solution.</p> <p>Option 3 features will include: reducing size of all workstations and 8 of the 14 private offices, add collaborative spaces, integration of new technology to support remote work including hybrid meeting spaces, use of more glass and products with natural tones to improve environment, inclusion of both open and private touch-down areas (workstations, cubbies, booths).</p> <p>Total cost anticipated to be around \$1,000,000 phased in over a 3-year period as follows:</p> <ul style="list-style-type: none"> - Phase 1, 2022: Public Works and Finance area including downsizing 5 private offices. - \$350, 000 - Phase 2, 2023: Planning, Building and By-law area including downsizing 3 private offices. - Phase 3, 2024: Administration, ITSI and main reception areas. 	New Project	350,000
02-120031	ASSESSIBILITY IMPROVEMENTS	<p>Continuing work to address accessibility improvements as defined in accessibility audits.</p> <p>Multi-year, Multi-phase work throughout all facilities, with a focus on public use facilities</p>	Annual Project/Program	60,000
				410,000



Information Technology

Asset Class

Equipment

Town-Owned Assets

Photocopiers, Scanners, Network, Servers, Computers

Levels of Service

Asset Class

Equipment

Expectations

Secure, Reliable and Efficient

Achieved By

Regular Maintenance, Replacement, and Updates



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
INFORMATION TECHNOLOGY**

Project	EXPENSES			FUNDING				Total
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves		
02-122001 - NETWORK EQUIPMENT	100,000	-	-	-	-	100,000	100,000	
02-122002 - SERVER EQUIPMENT	100,000	-	-	-	-	100,000	100,000	
02-122003 - COMPUTER EQUIPMENT	35,000	-	-	-	-	35,000	35,000	
02-122144 - MMS AND EAM SOLUTION (AIMS)	380,000	-	-	380,000	-	-	380,000	
TOTAL	615,000	-	-	380,000	-	235,000	615,000	



**TOWN OF GRIMSBY
2022 CAPITAL BUDGET PROJECT LISTING
INFORMATION TECHNOLOGY**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-122001	NETWORK EQUIPMENT	<p>2022</p> <ul style="list-style-type: none"> - Core Switch Replacement: Replace core network switch, include hardware and professional services required \$80,000 - Access Point Replacement: Replace outdated wireless access points (only half are accounted for and does not include controllers) \$20,000 <p>2023 Estimate</p> <ul style="list-style-type: none"> - Firewall Replacement \$40,000 - Access Point Replacement: Second Half \$20,000 	Annual Project/Program	100,000
02-122002	SERVER EQUIPMENT	<p>2022</p> <ul style="list-style-type: none"> - Business Continuity Storage: Add additional disk storage to enhance our disaster recovery of the IT infrastructure \$30,000 - Server Replacement: Add physical server to support infrastructure modernization and business continuity \$30,000 - Backup System Replacement: Replacement file backup infrastructure (Including Server, Drive, Media) \$40,000 <p>2023 Estimate</p> <ul style="list-style-type: none"> - Virtual Server Replacement A \$15,000 <p>2024 Estimate</p> <ul style="list-style-type: none"> - Virtual Server Replacement B and Additional Storage \$55,000 	Annual Project/Program	100,000
02-122003	COMPUTER EQUIPMENT	<p>2022</p> <ul style="list-style-type: none"> - Replace tablets and accessories for elected officials for new Council term and end of life computer replacements for staff as required. 	Annual Project/Program	35,000



**TOWN OF GRIMSBY
2022 CAPITAL BUDGET PROJECT LISTING
INFORMATION TECHNOLOGY**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-122144	MMS AND EAM SOLUTION (AIMS)	<p>Multi-year project to develop and implement a Maintenance Management System (MMS) and Enterprise Asset Management (EAM) solution.</p> <p>Project is integral component of the Town's Asset Management Plan (AMP) Program and is needed to ensure the Town can meet Provincial requirements set out by O. Reg. 588/07 as outlined in the ASSET MANAGEMENT PLAN operational project description.</p> <p>The new solution will:</p> <ul style="list-style-type: none"> - Include a Customer Portal to allow for increased efficiency and customer service for residents, businesses and visitors to our community. - Integrate with existing software systems to increase access to critical information across the Corporation. - Allow tracking of asset performance and failure mechanisms to improve decision making and time critical decisions. - Improve to task and time management, record keeping and reporting across the Corporation. <p>The software platforms will primarily be used to support the following assets:</p> <ul style="list-style-type: none"> - Public Works - transportation, water, sanitary, storm sewers, cemeteries. - Parks, Recreation and Culture - parks, trails, facilities. <p>Phases:</p> <ul style="list-style-type: none"> - Phase 1: Business Process Mapping and Software Integration Requirements - Complete - Phase 2: Software Functional Requirements - Complete - Phase 3: Software Implementation: <ul style="list-style-type: none"> - Step 1 - Public Works Transportation Services (2022-2023) - Step 2 - Public Works Environmental Services, Engineering Services; Parks, Recreation & Culture (2023) - Step 3 - Finance and Review of Other Departments (2023-2024) <p>Staff plan to utilize \$247,000 in Municipal Modernization Program - Intake 3 funding for the project in 2022 and if a project extension is permitted the remaining amount of \$176,300 will be utilized in 2023/2024. Currently budgeted is OCIF grant funding to be utilized in 2023-2024.</p> <p>Anticipating \$50,000 - \$60,000 in annual operating costs associated with software licensing fees beginning in 2023.</p>	Active - Carry-over - In-Progress	380,000
				615,000



Fire

Asset Class	Town-Owned Assets
Land	1 Parcel
Facilities	Fire Station #1 and Fire Station #2
Vehicles	Command, Pumpers, Aerials, Rescue, SUVs
Equipment	Firefighting, SCBA, Communications

Levels of Service

Asset Class	Expectations	Achieved By
Facilities	Safe, Functional and Adequate Capacity	Regular Maintenance and Replacement
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
FIRE**

Project	EXPENSES			FUNDING			
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	Total
02-220003 - FIRE DEPARTMENT VEHICLE PURCHASES	500,000	-	-	-	-	500,000	500,000
02-220004 - FIRE DEPARTMENT EQUIPMENT PURCHASES	30,000	-	-	-	-	30,000	30,000
02-220010 - POOLED SELF CONTAINED BREATHING APPARATUS	13,650	-	-	-	-	13,650	13,650
02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT	61,750	-	-	-	-	61,750	61,750
02-220012 - POOLED COMMUNICATIONS EQUIPMENT	19,440	-	-	-	-	19,440	19,440
02-220013 - POOLED FIREFIGHTING EQUIPMENT	26,600	-	-	-	-	26,600	26,600
TOTAL	651,440	-	-	-	-	651,440	651,440



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
FIRE**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-220003	FIRE DEPARTMENT VEHICLE PURCHASES	Replacement of current ladder truck required. Age of the truck is 23 years as no longer recognized by insurance. Truck will be disposed once replaced Phase 1, 2022 - Purchase of Aerial Chassis and Replacement Ladder - \$500,000 Phase 2, 2023 - Purchase of Aerial Truck body - \$1,300,000	New Project	500,000
02-220004	FIRE DEPARTMENT EQUIPMENT PURCHASES	Annual Fire Department Equipment purchases as the need arises in year 2022: Replacement Jaws of Life and Cutters etc. 2023: Equipment for new ladder truck	Annual Project/Program	30,000
02-220010	POOLED SELF CONTAINED BREATHING APPARATUS	Annual replacement cost based on limited useful life of Self Contained Breathing Apparatus (SCBA) units Inventory of SCBA units is 35 SCBA packs and 70 cylinders 2022: Purchase of PPE for new recruits (11 sets) and scheduled replacement for current firefighters (6 sets)	Annual Project/Program	13,650
02-220011	POOLED PERSONAL PROTECTIVE EQUIPMENT	Annual purchase of Personal Protective Equipment (PPE) for new hires and replacement of worn out PPE. Includes bunker gear, boots, helmet etc. Useful life of PPE is 10 years. 2022: Purchase of PPE for 11 new volunteers under recruitment	Annual Project/Program	61,750
02-220012	POOLED COMMUNICATIONS EQUIPMENT	Annual replacement of out of life communication equipment including mobile, fixed radios, pagers	Annual Project/Program	19,440
02-220013	POOLED FIREFIGHTING EQUIPMENT	Annual replacement of high-end firefighting equipment due to end of useful life and damage as needed in year. Includes hoses, chain saws, nozzles etc.	Annual Project/Program	26,600
				651,440



Recreation, Facilities and Culture

Asset Class

- Land
- Land Improvements
- Facilities
- Vehicles
- Equipment

Town-Owned Assets

Over 70 Parcels With 55 Designated Parks
 Playground Structures, Skateboard Park, Splash Pads, Sports Fields, Play Courts Parking lots, Outdoor Skating Rink, Fences
 Community Centers, Arena, Pool, Clubhouses, Pavilions, Gazebos, Storage Sheds, Garages
 Dump Trucks, Pickup Trucks
 Maintenance Equipment, Tractors, Mowers, Picnic tables, Benches, Fitness equipment

Levels of Service

Asset Class

- Land Improvements
- Facilities
- Vehicles
- Equipment
- Infrastructure

Expectations

Safe, Functional and Reliable
 Safe, Functional and Adequate Capacity
 Safe, Reliable and Adequate Capacity
 Safe, Reliable and Efficient
 Safe, Functional and Reliable

Achieved By

Regular Maintenance
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
RECREATION, FACILITIES & CULTURE**

Project	EXPENSES			FUNDING			Total
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	
02-650002 - FLEET AND LARGE EQUIPMENT PURCHASES	40,000	-	-	-	-	40,000	40,000
02-650003 - SMALL EQUIPMENT PURCHASES	8,500	-	-	-	-	8,500	8,500
02-650034 - TOWN HALL ENTRANCE SIGN	15,000	-	-	-	-	15,000	15,000
02-700001 - PEACH KING CENTRE - RENOVATION AND EXPANSION	2,097,430	513,080	-	1,516,050	-	68,300	2,097,430
02-700002 - SOUTHWARD COMMUNITY PARK	100,000	-	-	40,000	-	60,000	100,000
02-700003 - PARK RENEWAL: PLAYGROUND AND EQUIPMENT REPLACEMENT - MERRITT & ARROWHEAD PARK, SHERWOOD HILLS PARK	173,230	-	-	-	-	173,230	173,230
02-700004 - PARKS RENEWAL: PARK IMPROVEMENTS - MERRITT AND ARROWHEAD PARKS	16,000	-	-	-	-	16,000	16,000
02-700005 - TREE PLANTING PROJECT: NPCA - CENTENNIAL PARK AND FORTY MILE CREEK PARK	40,000	-	-	30,000	-	10,000	40,000
02-700012 - GENERAL PARK PROJECTS: LANDSCAPING AND IMPROVEMENTS	40,000	-	-	-	-	40,000	40,000
02-700017 - GENERAL PARK PROJECTS: RENEWAL OF PARK AMENITIES	40,000	-	-	-	-	40,000	40,000
02-700022 - LIVINGSTON ACTIVITY CENTRE - ROOF REPLACEMENT AND REPAIRS	12,000	-	-	-	-	12,000	12,000
02-700031 - PARK RENEWAL: PLAYGROUND REPLACEMENT AND RENEWAL - GAGE PARK	90,000	-	-	-	-	90,000	90,000
02-700034 - CORONATION PARK IMPROVEMENTS	15,000	-	-	15,000	-	-	15,000
02-700035 - CASABLANCA BEACH PARK - PARK DEVELOPMENT	2,600,000	-	-	-	2,600,000	-	2,600,000
02-700036 - PICKLEBALL COURTS INSTALLATION	145,000	123,250	-	-	-	21,750	145,000
02-700037 - CENTENNIAL PARK IMPROVEMENTS	75,000	-	-	-	-	75,000	75,000
02-700038 - DUNROBIN PARK INSTALLATION	90,000	90,000	-	-	-	-	90,000
02-700039 - WINSTON PARKLETTE	15,000	-	-	-	-	15,000	15,000
02-700040 - WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS	515,000	-	-	515,000	-	-	515,000
02-700041 - SPLASH PAD IMPROVEMENTS	20,000	-	-	-	-	20,000	20,000
02-700042 - FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT	105,000	-	-	-	-	105,000	105,000
02-700043 - CARNEGIE BUILDING - ROOF REPLACEMENT	160,000	-	-	-	-	160,000	160,000
TOTAL	6,412,160	726,330	-	2,116,050	2,600,000	969,780	6,412,160



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS RECREATION, FACILITIES & CULTURE

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-650002	FLEET AND LARGE EQUIPMENT PURCHASES	Recreations, Facility and Culture Department maintains a fleet of vehicles and equipment. Vehicles/equipment wear out over time and need to be replaced 2022: Replacement of fleet #180 (Parks Truck)	Annual Project/Program	40,000
02-650003	SMALL EQUIPMENT PURCHASES	Annual Replacement Small Equipment 2022: Replacement of lawn mowers, trimmers, scrubbers, small equipment	Annual Project/Program	8,500
02-650034	TOWN HALL ENTRANCE SIGN	Replace and renew the Town Hall entrance sign - as part of Grimsby 2022 Celebrations	New Project	15,000



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS RECREATION, FACILITIES & CULTURE

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-700001	PEACH KING CENTRE - RENOVATION AND EXPANSION	Renovation and Expansion project at Peach King Centre per DSR 22-01 and funding approved through the Provinces Strategic Priorities Infrastructure Fund. Phase 1, 2022: Carry over from 2021 - concept work - \$30,000 Phase 2, 2022: Complete detail design work - \$2,067,430 Phase 3, 2023-2025: Complete construction work	Active - Carry-over - In-Progress	2,097,430
02-700002	SOUTHWARD COMMUNITY PARK	Canada 2022 Games - Improvements to the Park as part of the Canada Games Venue Use Agreement. Canada Games to take place in August 2022. Cost is \$80,000. Half funding is matched by Canada Day Grant. The other Half is funded by Parks and Recreation Facilities Reserve Park Improvements - Beautification and General park improvements including improving pathways, plantings, dog park improvements - \$20,000 - 100% funded by Parks and Recreation Asset Rehabilitation and Renewal Reserve	New Project	100,000
02-700003	PARK RENEWAL: PLAYGROUND AND EQUIPMENT REPLACEMENT - MERRITT & ARROWHEAD PARK, SHERWOOD HILLS PARK	Carry over from 2021	Active - Carry-over - In-Progress	173,230
02-700004	PARKS RENEWAL: PARK IMPROVEMENTS - MERRITT AND ARROWHEAD PARKS	Park Improvements as part of Park renewal for Merritt and Arrowhead Park	Active - Carry-over - In-Progress	16,000
02-700005	TREE PLANTING PROJECT: NPCA - CENTENNIAL PARK AND FORTY MILE CREEK PARK	Tree planting and restoration work at two park areas Centennial Park and Forty Mile Creek in partnership with Niagara Peninsula Conservation Authority (NPCA). \$30,000 funding received from NPCA.	New Project	40,000
02-700012	GENERAL PARK PROJECTS: LANDSCAPING AND IMPROVEMENTS	Annual General improvements to parks as they arise in year. Lighting, landscaping repairs, pathway repairs, equipment replacement	Annual Project/Program	40,000
02-700017	GENERAL PARK PROJECTS: RENEWAL OF PARK AMENITIES	Annual renewal of park amenities as they arise in year Replacement of Garbage Cans, Benches, Tables, Trees and Signs	Annual Project/Program	40,000
02-700022	LIVINGSTON ACTIVITY CENTRE - ROOF REPLACEMENT AND REPAIRS	Facility Asset Management 2022: Patch work \$12,000 2023: Replacement \$43,000	New Project	12,000



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
RECREATION, FACILITIES & CULTURE**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-700031	PARK RENEWAL: PLAYGROUND REPLACEMENT AND RENEWAL - GAGE PARK	Replacing the playground at Gage Park and refreshing park amenities	New Project	90,000
02-700034	CORONATION PARK IMPROVEMENTS	Park improvements at Coronation Park in collaboration with Public Works includes Plantings	New Project	15,000
02-700035	CASABLANCA BEACH PARK - PARK DEVELOPMENT	2021: Concept, detail design and tender 2022: Carryover design and start construction - \$2,600,000 2023: Construction - 1,550,000	Active - Carry-over - In-Progress	2,600,000
02-700036	PICKLEBALL COURTS INSTALLATION	Installation of four pickle ball courts and a hard court (half basket ball court) at Mayfair Park	Active - Carry-over - In-Progress	145,000
02-700037	CENTENNIAL PARK IMPROVEMENTS	Park improvements at Centennial Park 2022: installation of a walking trail, outdoor fitness equipment, trees and benches, diamond removal, landscaping, disc golf and indigenous garden	New Project	75,000
02-700038	DUNROBIN PARK INSTALLATION	New park installation 2022: Installation of playground, trees, pathway, signage \$90,000 2023: Hard court estimated \$30,000	Active - Carry-over - Not Started	90,000
02-700039	WINSTON PARKLETTE	Adding amenities to the parklette - Includes enhancing the triangle section with lights, benches, power and landscaping	New Project	15,000



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

RECREATION, FACILITIES & CULTURE

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-700040	WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS	<p>Shoreline improvements required between Whittaker Park/Beach and Elizabeth St Pumphouse to protect bluff from erosion.</p> <p>Environmental Assessment (Municipal Class EA, Schedule C) required to obtain public input, evaluate options and develop preferred solutions.</p> <p>Scope will include reviewing options for publicly accessible look out point (i.e. accessible revetment groyne, Pumphouse Pier rehabilitation, etc.).</p> <p>Project forecast into multiple phases as follows: - Phase 1, 2022: Municipal Class EA, Schedule C For shoreline protection -\$115,000 - Phase 2, 2022: Detailed design and approvals - \$100,000 - Phase 3, 2022: Conservation Club building demolition and restoration of space as Parkland - \$300,000 - Phase 4A, 2023: Construction of revetment from Whittaker Beach to Pumphouse Pier - Phase 4B, 2023: Construction of accessible look out point.</p> <p>Initially two initial options are being considered, however this may change through the public consultation process: - Option #1: New armourstone revetment groyne with accessible walking surface and access ramp to replace existing Pumphouse Pier. - Option #2: New armourstone revetment groyne (non-accessible), access ramp to beach, rehabilitate Pumphouse Pier. - Both options include removal of existing stair access to beach and 130m revetment wall between Whittaker Beach and the Pumphouse Pier.</p> <p>Total estimated costs for each option (for all phases) are as follows: - Option #1: \$2.686 million (this option is shown in the forecast) - Option #2: \$3.506 million</p>	New Project	515,000
02-700041	SPLASH PAD IMPROVEMENTS	Town Hall Splashpad requires installation of a new vault and controller	New Project	20,000
02-700042	FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT	<p>Forty Mile Creek Park Pedestrian Bridge Replacement capital project</p> <p>Phase 1, 2022: Carry over from 2021 - Concept work - Consultant fees to develop scope and concept options for bridge replacement - \$35,000 Phase 2, 2022: Design work - To develop design options and final design for bridge replacement and creating a tender ready spec - \$70,000</p>	Active - Carry-over - In-Progress	105,000
02-700043	CARNEGIE BUILDING - ROOF REPLACEMENT	Cost to replace failing roof at Carnegie Building (previous library and designated as a Heritage Facility) - includes Heritage Consultation	New Project	160,000
				6,412,160



Museum

Asset Class	Town-Owned Assets
Land	1 Parcel
Land Improvements	Front Walkway, Accessibility Ramp
Facilities	Museum Building
Equipment	Photocopier

Levels of Service

Asset Class	Expectations	Achieved By
Land Improvements	Safe, Functional and Reliable	Regular Maintenance
Facilities	Safe, Functional and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
MUSEUM**

Project	EXPENSES			FUNDING			
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	Total
02-770002 - MUSEUM FACILITY IMPROVEMENTS	22,000	-	-	-	-	22,000	22,000
02-770003 - FRONT DOOR REPLACEMENT - MUSEUM	3,500	-	-	-	-	3,500	3,500
TOTAL	25,500	-	-	-	-	25,500	25,500



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS MUSEUM

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-770002	MUSEUM FACILITY IMPROVEMENTS	Flooring Replacement - Replace aged carpeting in both galleries and main hallways	New Project	22,000
02-770003	FRONT DOOR REPLACEMENT - MUSEUM	Replace very old front door and remove vestibule to improve space use. Old door will become a historical item.	New Project	3,500
				<hr/> 25,500



Library

Asset Class	Library/Town-Owned Assets
Land	1 Parcel
Facilities	Library Building
Equipment	Photocopier, Computers, Books

Levels of Service

Asset Class	Expectations	Achieved By
Facilities	Safe, Functional and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
LIBRARY**

Project	EXPENSES			FUNDING			
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	Total
10-750001 - KEY SCAN (STAFF ENTRY DOOR)	10,000	-	-	-	-	10,000	10,000
10-750004 - LIBRARY COLLECTION EXPANSION	88,600	88,600	-	-	-	-	88,600
10-750005 - CAMERA REWIRING	20,000	-	-	-	-	20,000	20,000
10-750006 - HVAC REPLACEMENT	203,000	-	-	203,000	-	-	203,000
10-750007 - STAFF COMPUTER REPLACEMENT	7,800	-	-	-	-	7,800	7,800
10-750008 - OPAC REPLACEMENT	3,000	-	-	-	-	3,000	3,000
10-750009 - MEDIA LAB EQUIPMENT UPDATE	1,000	-	-	-	-	1,000	1,000
10-750011 - ACCESSIBLE BUILDING ENTRANCES	61,790	-	-	41,790	-	20,000	61,790
TOTAL	395,190	88,600	-	244,790	-	61,800	395,190



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

LIBRARY

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
10-750001	KEY SCAN (STAFF ENTRY DOOR)	Installation of 1 keyscan unit for the library staff doors, as well as an 8 door panel in server room to accommodate future expansion to more doors in the facility - in process of quotes, tours of facilities by vendors have been completed	Active - Carry-over - In-Progress	10,000
10-750004	LIBRARY COLLECTION EXPANSION	For the purchase of new library books to expand and develop the library's fiction and non-fiction print and online collections.	Annual Project/Program	88,600
10-750005	CAMERA REWIRING	All rewiring for the exterior and interior cameras in the Library and Art gallery. Wiring needs to be replaced to ensure connectivity for cameras that monitor the facility. Split with Library and AG 50/50	New Project	20,000
10-750006	HVAC REPLACEMENT	Replacement of the existing HVAC System in the Library and Art Gallery Facility including: BAS system (automated control system), steam humidifiers, and new rooftop units	Active - Carry-over - In-Progress	203,000
10-750007	STAFF COMPUTER REPLACEMENT	Cataloguing - monitor and docking station - \$1,000 Children's - laptop and docking station - \$2,000 Circulation Clerk II - computer and monitor - \$1,600 Circ.1 - computer and monitor - \$1,600 Circ.2 - computer and monitor - \$1,600	New Project	7,800
10-750008	OPAC REPLACEMENT	Replacement of three online public access computers used for library patrons to search collection while in library	New Project	3,000
10-750009	MEDIA LAB EQUIPMENT UPDATE	To upgrade equipment including 3D printer, and additional media lab equipment such as circuit etc.	New Project	1,000
10-750011	ACCESSIBLE BUILDING ENTRANCES	2 exterior entrances (west and east) of facility and 1 interior door from lobby to AG foyer - \$61,790 Funding received from Canada Community Revitalization Funding for \$41,790 Balance cost shared 50/50 between Library and Art Gallery.	New Project	61,790
				395,190



Public Works

Asset Class	Town-Owned Assets
Land	Over 60 Parcels
Land Improvements	Bank Stabilization, Shoreline Protection, Parking Lots
Facilities	Operations Center, Sand/Salt Domes, Storage Sheds
Vehicles	Pickup Trucks, Dump Trucks, Street Sweepers
Equipment	Maintenance and Other Large Equipment
Streetlights	
Infrastructure	Roads – 174KM Sidewalks – 92 KM Bridges – 9 Culverts – 2,847 Storm Sewer System – 83KM Laterals – 3,875

Levels of Service	Expectations	Achieved By
Asset Class		
Land Improvements	Safe, Functional and Reliable	Regular Maintenance
Facilities	Safe, Functional and Adequate Capacity	Regular Maintenance and Replacement
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Streetlights	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Infrastructure	Safe, Functional and Reliable	Regular Maintenance and Replacement



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
PUBLIC WORKS**

Project	EXPENSES			FUNDING			Total
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	
02-320001 - FLEET AND LARGE EQUIPMENT PURCHASES	1,075,000	-	-	-	-	1,075,000	1,075,000
02-320002 - HOT MIX PROGRAM (2021)	5,000	-	-	5,000	-	-	5,000
02-320003 - COLD MIX PROGRAM (2021)	5,000	-	-	5,000	-	-	5,000
02-320005 - SIDEWALK REHABILITATION - ANNUAL PROGRAM	80,000	-	-	-	-	80,000	80,000
02-320032 - BRIDGES, CULVERTS & ROAD STRUCTURES -ANNUAL REHAB PROGRAM	50,000	-	-	-	-	50,000	50,000
02-320060 - MARLOW AVE ROAD RECONSTRUCTION -	5,000	3,750	-	-	-	1,250	5,000
02-320076 - CENTRAL AVE ROAD RECONSTRUCTION	5,000	3,750	-	-	-	1,250	5,000
02-320118 - NORTH SERVICE RD RECONSTRUCTION (FIFTH WHEEL)	3,600,000	1,620,000	1,620,000	-	-	360,000	3,600,000
02-320120 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - PHASE 2&3	300,000	-	-	150,000	-	150,000	300,000
02-320124 - STREETLIGHT POLE REPLACEMENTS - ANNUAL PROGRAM	50,000	-	-	-	-	50,000	50,000
02-320128 - 9TH ST SHORELINE PROTECTION	5,000	-	-	5,000	-	-	5,000
02-320129 - 6TH ST SHORELINE PROTECTION	5,000	-	-	5,000	-	-	5,000
02-320130 - NORTH OF 3RD ST SHORELINE PROTECTION	35,000	-	-	-	-	35,000	35,000
02-320132 - SALT DOME REPAIRS AND REPLACEMENT	10,000	-	-	-	-	10,000	10,000
02-320133 - OUTLET STRUCTURE 7-3 SHORELINE PROTECTION	5,000	-	-	5,000	-	-	5,000
02-320135 - PARK RD NORTH ROAD RECONSTRUCTION	5,000	3,750	-	-	-	1,250	5,000
02-320138 - TRAFFIC SAFETY - ANNUAL PROGRAM	27,000	-	-	-	-	27,000	27,000
02-320139 - CONCORD PL ROAD RECONSTRUCTION	50,000	50,000	-	-	-	-	50,000
02-320143 - TOMAHAWK DR STORM SEWER IMPROVEMENTS	10,000	1,000	-	-	-	9,000	10,000
02-320146 - ARROWHEAD PARK STORM SEWER	10,000	1,000	-	-	-	9,000	10,000
02-320148 - SAINT JOHN SCHOOL SIDEWALK	50,000	-	-	-	-	50,000	50,000
02-320149 - OPERATIONS CENTRE SECURITY	35,000	-	-	-	-	35,000	35,000
02-320153 - OLD WINSTON RD RECONSTRUCTION	480,000	240,000	240,000	-	-	-	480,000
02-320157 - GIBSON ST PEDESTRIAN BRIDGE	360,000	-	-	235,000	-	125,000	360,000
02-320160 - CASABLANCA BLVD - PHASE 1 - QEW RAMP IMPROVEMENTS	3,400,000	3,060,000	340,000	-	-	-	3,400,000
02-320161 - CASABLANCA BLVD - PHASE 2 & 3 - STORM SEWER	4,400,000	4,004,000	396,000	-	-	-	4,400,000
02-320162 - CASABLANCA BLVD - PHASE 1, 2 & 3 - STREETScape IMPROVEMENTS	465,000	289,000	-	125,000	-	51,000	465,000
02-320163 - DORCHESTER DR & NELLES RD S SIDEWALK	50,000	-	-	-	-	50,000	50,000
02-320164 - OPERATIONS CENTRE ENTRY GATE AND SHED REPAIR	45,000	-	-	-	-	45,000	45,000
02-320165 - SMALL EQUIPMENT PURCHASES	18,500	-	-	-	-	18,500	18,500
02-320167 - CORONATION PARK 40 MILE CREEK EROSION PROTECTION	280,000	-	-	280,000	-	-	280,000
02-320173 - WINSTON RD WASTE RECEPTACLES	25,000	-	-	25,000	-	-	25,000
02-320174 - SIDEWALK - N SERVICE RD (LJM PHASE 2)	14,000	14,000	-	-	-	-	14,000
02-320176 - SIDEWALK - CASABLANCA, LIVINGSTON, S SERVICE (REGION/GO)	470,000	470,000	-	-	-	-	470,000
02-320177 - SIDEWALK - N SERVICE RD (5TH WHEEL)	72,000	72,000	-	-	-	-	72,000
02-320178 - SIDEWALK - WINDWARD (10 WINDWARD)	25,000	-	25,000	-	-	-	25,000
02-320181 - ROAD RESURFACING - ANNUAL PROGRAM	850,000	-	-	720,000	-	130,000	850,000
02-320182 - OPERATIONS CENTRE SHOP AIR COMPRESSOR REPLACEMENT	15,000	-	-	-	-	15,000	15,000
TOTAL	16,391,500	9,832,250	2,621,000	1,560,000	-	2,378,250	16,391,500



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320001	FLEET AND LARGE EQUIPMENT PURCHASES	<p>Public Works Department maintains a fleet of vehicles and equipment.</p> <p>Vehicles/equipment wear out over time and need to be replaced (typically around 10 years).</p> <p>When new vehicles/equipment are purchased old vehicles/equipment are typically retired and sold.</p> <p>A 10-year forecast replacement list outlines our replacement schedule.</p> <p>2022 replacement includes:</p> <ul style="list-style-type: none"> - 2 Half Ton Pick Up Trucks, Entry Trim - 2 Five Ton Plow/Dump, Tandem-Axle, Wing - 1 Utility Vehicle with Dump Box - 1 Line Painter - 3 Two Ton Pick Up Trucks, Entry Trim with Plow, Spreader, and Dump Box - 2 Three Quarter Ton Pick Up, Entry Trim with Plow and Spreader 	Annual Project/Program	1,075,000
02-320002	HOT MIX PROGRAM (2021)	<p>To cover Incidental expenses carried over from the 2021 Hot Mix Road Resurfacing Program.</p> <p>Future years works will be completed under the new project called Road Resurfacing - Annual Program.</p>	Active - Carry-over - In-Progress	5,000
02-320003	COLD MIX PROGRAM (2021)	<p>To cover Incidental expenses carried over from the 2021 Cold Mix Road Resurfacing Program.</p> <p>Future years works will be completed under the new project called Road Resurfacing - Annual Program.</p>	Active - Carry-over - In-Progress	5,000



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320005	SIDEWALK REHABILITATION - ANNUAL PROGRAM	<p>Annual program for rehabilitation of existing sidewalks with deficiencies identified through annual inspections.</p> <p>Normal rehabilitation includes slab lifting/mud jacking and slab replacement/spot repairs.</p> <p>Program is necessary to ensure we comply with Provincial Minimum Maintenance Standards (MMS).</p> <p>New sidewalk construction projects typically have a capital project identified for each location.</p>	Annual Project/Program	80,000
02-320032	BRIDGES, CULVERTS & ROAD STRUCTURES -ANNUAL REHAB PROGRAM	<p>Annual program to handle scheduled and unexpected maintenance and repairs to bridges, culverts, retaining walls.</p> <p>All bridges, culverts, retaining walls and associated assets must be kept in a good state of repair for public safety.</p> <p>Deficiencies can be identified through biennial structural inspections, routine road patrols, etc.</p> <p>Issues may occur quickly (severe storms) or over long periods of time (erosion, corrosion, etc.).</p> <p>Larger (scheduled) rehabilitation/replacement projects are typically assigned individual project numbers.</p>	Annual Project/Program	50,000



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320060	MARLOW AVE ROAD RECONSTRUCTION -	<p>Detailed design for road reconstruction is 90% complete, remaining \$5,000 budgeted in 2022.</p> <p>Reconstruct Marlow Ave from Park Rd N to the west limit as part of Central Ave/Park Rd North reconstruction.</p> <p>Requires constructing an urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).</p> <p>Watermain replacement completed in 2020.</p> <p>Road reconstruction is forecasted for completion in 2025, subject to funding of the Municipal Contribution portion of the costs.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #1</p>	Active - Carry-over - In-Progress	5,000



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320076	CENTRAL AVE ROAD RECONSTRUCTION	<p>Detailed design for road reconstruction is 90% complete, remaining \$5K budgeted in 2022.</p> <p>Reconstruct Central Ave from Baker Rd to Park Rd N as part of Marlow Ave/Park Rd North reconstruction.</p> <p>Requires constructing an urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).</p> <p>Watermain replacement completed in 2020.</p> <p>Road reconstruction is forecast for completion in 2025, subject to funding of the Municipal Contribution portion of the costs.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #2</p>	Active - Carry-over - In-Progress	5,000



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320118	NORTH SERVICE RD RECONSTRUCTION (FIFTH WHEEL)	<p>Reconstruction of North Service Rd in conjunction with Fifth Wheel development.</p> <p>Developer project with Town contribution.</p> <p>Road needs to be reconstructed within the frontage of the Fifth Wheel development with transitions to existing road on either side.</p> <p>Work is forecast for construction in 2023, subject to development agreement.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-17, Table 5.3.1, #15</p> <p>DC Amendment needed to reflect the required 50% contribution from the developer for the growth related costs, in accordance with the Local Servicing Policy, Services Related to Highways (Appendix E of the 2020 DC Study).</p>	Active - Carry-over - Not Started	3,600,000
02-320120	DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - PHASE 2&3	<p>Complete street improvements to be completed in conjunction with downtown watermain replacement.</p> <p>Proposed scope of streetscape improvements to be on Main St E/W from Patton St to Robinson St N and could include:</p> <ul style="list-style-type: none"> - Active transportation improvements (e.g. off-street pedestrian improvements, on-street cycling facilities). - Streetscape and furniture improvements (decorative street lights, banner arms, trees, landscaping, benches, bike racks, etc.). <p>Project expected to be phased over a 3-year period as follows:</p> <ul style="list-style-type: none"> - Phase 1, 2021-2022 (01-810009): Carry out "Downtown Reimagined" community visioning study (via Planning Department) - Phase 2, 2022: Detailed design of watermain and streetscape including public consultation with local businesses. - Phase 3, 2023: Watermain and road construction/streetscape improvements. 	Active - Carry-over - Not Started	300,000



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320124	STREETLIGHT POLE REPLACEMENTS - ANNUAL PROGRAM	<p>Existing street light poles deteriorate over time due to age, weather and road salt.</p> <p>Streetlight pole condition assessments are completed to identify deficiencies: - Initial visual assessment of all concrete streetlight light poles completed by staff. - Concrete poles with visual signs of deterioration and all wood poles assessed by specialized consultant. - Consultant identifies poles which require replacement in 1-5 year period.</p> <p>Forthcoming streetlight replacements include: - 2022: Conversion of old decorative lights fixtures to new LEDs on Slessor Blvd and Niagara St. - 2023: New poles and LED fixtures at 2 intersections on Dorchester Dr.</p>	Annual Project/Program	50,000
02-320128	9TH ST SHORELINE PROTECTION	<p>2022 budget is to cover incidental expenses carried over from the construction project.</p> <p>Project included construction of a new armourstone revetment wall to protect shoreline at the north end of 9th St.</p> <p>Revetment wall will prevent erosion of municipal road allowance caused by wave actions in Lake Ontario.</p> <p>Design and tender was completed in 2020.</p> <p>Construction was completed in early 2021.</p>	Active - Carry-over - In-Progress	5,000



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320129	6TH ST SHORELINE PROTECTION	<p>2022 budget is to cover Incidental expenses carried over from the construction project.</p> <p>Project included construction of a new armourstone revetment wall to protect shoreline at the north end of 6th St.</p> <p>Revetment wall will prevent erosion of municipal road allowance caused by wave actions in Lake Ontario.</p> <p>Design and tender was completed in 2020.</p> <p>Construction was completed in early 2021.</p>	Active - Carry-over - In-Progress	5,000
02-320130	NORTH OF 3RD ST SHORELINE PROTECTION	<p>Construction of new armourstone revetment wall to protect shoreline at the north end of 3rd St.</p> <p>Revetment wall will prevent erosion of municipal road allowance caused by wave actions in Lake Ontario.</p> <p>Design and tender in 2022 (\$35,000).</p> <p>Construction in early 2023 (\$600,000).</p>	Active - Carry-over - Not Started	35,000
02-320132	SALT DOME REPAIRS AND REPLACEMENT	<p>Existing sand/salt dome constructed in the 1980's.</p> <p>Existing structure has exceeded its service life and is in need of replacement.</p> <p>Structural assessments are completed on an annual basis to ensure building is safe for occupancy.</p> <p>Repairs completed in 2015 to reinforce or replace structural roof members.</p> <p>Additional repairs completed in 2016.</p> <p>Additional repairs (\$10,000) required in 2022 (carry over from 2021) to extend life until forecast replacement in 2024.</p>	Active - Carry-over - Not Started	10,000



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320133	OUTLET STRUCTURE 7-3 SHORELINE PROTECTION	<p>2022 budget is to cover Incidental expenses carried over from the construction project.</p> <p>Project included construction of a new armourstone revetment wall to protect shoreline at the storm sewer outlet structure to Lake Ontario (OS 7-3) located between 7th St. and 9th St.</p> <p>Revetment wall will prevent erosion of municipal property caused by wave actions in Lake Ontario.</p> <p>Design and tender was completed in 2020.</p> <p>Construction was completed in early 2021.</p>	Active - Carry-over - In-Progress	5,000
02-320135	PARK RD NORTH ROAD RECONSTRUCTION	<p>Detailed design for road reconstruction is 90% complete, remainder in 2022 budget.</p> <p>Reconstruct Park Rd N from Central Ave to north limit as part of Central Ave/Marlow Ave reconstruction.</p> <p>Requires constructing an urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).</p> <p>Watermain replacement completed in 2018.</p> <p>Design completed in 2019.</p> <p>Road reconstruction is forecast for completion in 2025, subject to funding of the Municipal Contribution portion of the costs.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #3</p>	Active - Carry-over - In-Progress	5,000



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320138	TRAFFIC SAFETY - ANNUAL PROGRAM	<p>Annual traffic safety program used to provide funding for:</p> <ul style="list-style-type: none"> - Public consultation/communication initiatives. - Purchase of speed monitoring equipment for data collection and driver awareness. - Localized traffic studies where advanced from traffic calming warrant criteria being met. - Localized traffic calming improvements where warrant criteria has been met. <p>2022 initiatives include:</p> <ul style="list-style-type: none"> - Purchase of 2 additional speed display radar boards with remote access capabilities. - Purchase of 1 additional non-intrusive speed monitoring device (Armadillo Unit) with remote access capabilities. - Pilot study for installation of flexible bollards within travelled roadway to help reduce vehicle speeds. 	Annual Project/Program	27,000
02-320139	CONCORD PL ROAD RECONSTRUCTION	<p>Reconstruction of Concord Place from Windward Dr easterly.</p> <p>Work carried out by adjacent developer as part of development agreement.</p> <p>Construction is completed by the developer with the Town to cost-share.</p> <p>Remaining works anticipated to be completed in 2022.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #7</p>	Active - Carry-over - In-Progress	50,000



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320143	TOMAHAWK DR STORM SEWER IMPROVEMENTS	<p>Potential improvements to existing storm sewer on Tomahawk Dr. in conjunction with ARROWHEAD PARK STORM SEWER project.</p> <p>Improvements are being considered to help with upstream flooding which is occurring in Arrowhead Park:</p> <ul style="list-style-type: none">- During major storm events the storm outlet in Arrowhead Park surcharges.- Water follows overland flow route through the pathway that is at the northwest corner of the Arrowhead Park. <p>Potential improvements could include:</p> <ul style="list-style-type: none">- Adjust pipe flow characteristics on Tomahawk Dr. to allow better flow/increased capacity; and/or- Make improvements to the storm sewer inlet structure at the west side of Arrowhead Park.- Bury the existing drainage channel that runs through Arrowhead Park by constructing a new storm sewer pipe in its place. <p>Need further analysis by storm water engineer to determine best course of action.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-25, Table 5.4.1, #1</p>	Active - Carry-over - Not Started	10,000



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320146	ARROWHEAD PARK STORM SEWER	<p>Potential improvements to existing drainage channel and storm outlet in Arrowhead Park in conjunction with TOMAHAWK DR STORM SEWER IMPROVEMENTS project.</p> <p>Improvements are being considered to help with upstream flooding which is occurring in Arrowhead Park:</p> <ul style="list-style-type: none">- During major storm events the storm outlet in Arrowhead Park surcharges.- Water follows overland flow route through the pathway that is at the northwest corner of the Arrowhead Park. <p>Potential improvements could include:</p> <ul style="list-style-type: none">- Adjust pipe flow characteristics on Tomahawk Dr. to allow better flow/increased capacity; and/or- Make improvements to the storm sewer inlet structure at the west side of Arrowhead Park.- Bury the existing drainage channel that runs through Arrowhead Park by constructing a new storm sewer pipe in its place. <p>Need further analysis by storm water engineer to determine best course of action.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-25, Table 5.4.1, #2</p>	Active - Carry-over - Not Started	10,000



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320148	SAINT JOHN SCHOOL SIDEWALK	<p>Joint project between Lincoln and Grimsby to construct new sidewalk on the south side of Main St E/King St to connect to Saint John School.</p> <p>Approximate limits are: - 30m in Town of Grimsby (east of Chardonnay Pl to Grimsby boundary). - 305m in Town of Lincoln (Lincoln boundary to west driveway entrance at Saint John School).</p> <p>Future maintenance of sidewalk by Town of Grimsby (requires maintenance agreement with Town of Lincoln).</p> <p>Project design completed in 2021 through the Town of Lincoln.</p> <p>Works will be completed by the Town of Lincoln with Town of Grimsby providing reimbursement for their portion.</p>	Active - Carry-over - Not Started	50,000
02-320149	OPERATIONS CENTRE SECURITY	<p>Install new swipe card locks at Operations Centre for safety and security to replace existing keyed locks.</p> <p>Swipe card system will be consistent with the system installed at other facilities (Town Hall, Peach King Centre, Fire Stations).</p> <p>Install security cameras at building exterior for security purposes.</p> <p>Security camera system will be consistent with system installed at other facilities.</p>	Active - Carry-over - Not Started	35,000



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320153	OLD WINSTON RD RECONSTRUCTION	<p>Reconstruction of Old Winston Road by the developer, in conjunction with Fifth Wheel development.</p> <p>Work is forecast for construction in 2022, subject to development agreement.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-17, Table 5.3.1, #17</p> <p>DC Amendment needed to reflect the required 50% contribution from the developer for the growth related costs, in accordance with the Local Servicing Policy, Services Related to Highways (Appendix E of the 2020 DC Study).</p>	Active - Carry-over - Not Started	480,000
02-320157	GIBSON ST PEDESTRIAN BRIDGE	<p>Replacement of existing pedestrian bridge on Gibson St (over 40 Mile Creek).</p> <p>Recommendation from 2019 OSIM Inspections Report was to complete a detailed condition survey to determine extent of corrosion of the steel.</p> <p>Detailed condition survey completed in 2020 and recommended bridge be closed due to severe steel corrosion.</p> <p>More economical to replace the bridge rather than try to rehabilitate the steel.</p> <p>Design, tender and contract award completed in 2021.</p> <p>Grant received under the ICIP Intake 2</p> <p>Construction to occur in early 2022. Work will include:</p> <ul style="list-style-type: none"> - Replacing existing pedestrian bridge with a new bridge. - Access improvements to ensure the bridge meets accessibility standards. 	Active - Carry-over - In-Progress	360,000



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320160	CASABLANCA BLVD - PHASE 1 - QEW RAMP IMPROVEMENTS	<p>Anticipated phasing of Regional road reconstruction project:</p> <ul style="list-style-type: none"> - Phase 1, 2022: Casablanca Blvd (N Service Rd to S Service Rd) - Phase 2, 2022: Casablanca Blvd (S Service Rd to Livingston Ave), S Service Rd and Livingston Ave - Phase 3, 2023: Casablanca Blvd (Livingston Ave to Main St W) <p>Town of Grimsby's involvement in QEW on/off ramp improvements taking place during Phase 1:</p> <ul style="list-style-type: none"> - QEW/Casablanca on/off ramp intersections to be upgraded as part of Casablanca Blvd/Livingston Ave/S Service Rd reconstruction for GO Transit. - Preliminary estimates for ramp upgrades is \$3.4 million - Intersection upgrades being performed by the Region are being funded 90% from development charges collected through Grimsby's development charge rates over the next 10-20 years. <p>This transfer to the Region will be accomplished subject to formal cost sharing agreement to be established:</p> <ul style="list-style-type: none"> - Town is expecting to pay the Region for the construction work being 90% funded from development charges (\$3.06 million) in advance of collecting sufficient development charges. To address this timing difference when the time comes, the Town can either: <ol style="list-style-type: none"> 1) issue debt to be repaid from development charges over time. 2) allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds. <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #5</p>	Active - Carry-over - Not Started	3,400,000
02-320161	CASABLANCA BLVD - PHASE 2 & 3 - STORM SEWER	<p>Anticipated phasing of Regional road reconstruction project:</p> <ul style="list-style-type: none"> - Phase 1, 2022: Casablanca Blvd (N Service Rd to S Service Rd) - Phase 2, 2022: Casablanca Blvd (S Service Rd to Livingston Ave), S Service Rd and Livingston Ave - Phase 3, 2023: Casablanca Blvd (Livingston Ave to Main St W) <p>Town of Grimsby's involvement in Casablanca Blvd storm sewer works taking place during Phase 2 & 3:</p> <ul style="list-style-type: none"> - New storm sewer to be constructed on Casablanca Blvd from Main St W to south of CNR Railway. - Preliminary design by Region estimates total storm sewer costs to be around \$4.4 million - Per Region policy, Town is responsible for costs associated with conveying drainage coming from outside the Regional road allowance. - Project being completed by the Region and being funded 91% from development charges collected through Grimsby's development charge rates over the next 10-20 years. - Town is expecting to pay the Region for the construction work being 91% funded from development charges (\$4.004 million) in advance of collecting sufficient development charges. To address this timing difference when the time comes, the Town can either: <ol style="list-style-type: none"> 1) issue debt to be repaid from development charges over time. 2) allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds. 	Active - Carry-over - Not Started	4,400,000



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

PUBLIC WORKS

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-25, Table 5.4.1, #3

02-320162	CASABLANCA BLVD - PHASE 1, 2 & 3 - STREETSCAPE IMPROVEMENTS	<p>Anticipated phasing of Regional road reconstruction project:</p> <ul style="list-style-type: none">- Phase 1, 2022: Casablanca Blvd (N Service Rd to S Service Rd)- Phase 2, 2022: Casablanca Blvd (S Service Rd to Livingston Ave), S Service Rd and Livingston Ave- Phase 3, 2023: Casablanca Blvd (Livingston Ave to Main St W) <p>Town of Grimsby's involvement in streetscape improvements taking place during Phase 1, 2 & 3:</p> <ul style="list-style-type: none">- Streetscape improvements are being made consistent with Grimsby GO Area Secondary Plan and Regional Complete Streets Policy.- Preliminary design by Region estimates total streetscaping costs to be paid by Town to be around \$650,000 over 2022/2023. Cost have been prorated between the 2 years in the Town's budget.- Per Regional policy:<ul style="list-style-type: none">- Region is responsible for street trees and costs associated with installing standard streetlight/traffic signal poles.- Town is responsible for costs associated with upgrading streetlight/traffic signal poles to decorative style poles.- Town is responsible for street furniture (benches, bike racks, banner arms, waste receptacles) and parkettes.- Project being completed by the Region and being first funded by a \$125,000 Public Realm Grant, leaving the remaining \$525,000 to be funded 85% from development charges collected through Grimsby's development charge rates over the next 10-20 years and 15% through Town reserves.- Town is expecting to pay the Region for the construction work being 85% funded from development charges in advance of collecting sufficient development charges. To address this timing difference when the time comes, the Town can either:<ol style="list-style-type: none">1) issue debt to be repaid from development charges over time.2) allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds. <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #9</p>	Active - Carry-over - Not Started	465,000
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TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320163	DORCHESTER DR & NELLES RD S SIDEWALK	<p>Construction new concrete sidewalk on Dorchester Dr and Nelles Rd S to connect existing neighbourhood to Main St E and Nelles Public School.</p> <p>Sidewalk will help address concerns about pedestrian safety on Dorchester and Nelles voiced through 2019 traffic study in the area.</p> <p>Anticipated scope to include:</p> <ul style="list-style-type: none"> - Approximately 475 meters of 1.5 meter wide sidewalk on north side of Dorchester Dr from Hedge Lawn Dr to Nelles Rd S. - Approximately 315 meters of 1.5 meter wide sidewalk on Nelles Rd S from Dorchester Dr to Kennedy Rd. - Sidewalk to be installed at standard offset (1.0 meter) from existing property line (where possible). - Existing driveways will be impacted by new sidewalk and will require restoration. <p>Anticipated phasing as follows:</p> <ul style="list-style-type: none"> - Phase 1, 2022: Engineering design. - Phase 2, 2023: Construction. 	Active - Carry-over - Not Started	50,000
02-320164	OPERATIONS CENTRE ENTRY GATE AND SHED REPAIR	<p>Existing entry gate to Operations Centre parking lot is in poor shape and is in need of replacement.</p> <p>Existing roof of small parts storage building at Operations Centre is leaking and requires repairs.</p>	Active - Carry-over - Not Started	45,000
02-320165	SMALL EQUIPMENT PURCHASES	<p>Small equipment purchases for Transportation Services and Environmental Services.</p> <p>Includes small equipment purchases (< \$10,000) which are not included in the FLEET AND LARGE EQUIPMENT PURCHASES budget.</p> <p>2022 purchases include:</p> <ul style="list-style-type: none"> - Replacing existing roll-off trailer for landscape equipment (\$6,500). - Replace existing washer and dryer at Operations Centre with new Commercial grade washer and dryer (\$12,000). 	Annual Project/Program	18,500
02-320167	CORRONATION PARK 40 MILE CREEK EROSION PROTECTION	<p>Construction of armoustone erosion protection of 40 Mile Creek in Coronation Park.</p> <p>Approximately 50 meters of west creek bank needs to be protected with armoustone retaining wall, rip rap and geotextile fabric.</p> <p>Project will include various amenity features including bench seating incorporated into the protection wall and additional landscaping features (i.e. trees, gardens and park benches).</p> <p>Design work completed in 2021.</p> <p>Project tender and construction to be completed in early 2022.</p>	Active - Carry-over - In-Progress	280,000



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320173	WINSTON RD WASTE RECEPTACLES	<p>New dual-stream waste and recycling receptacles on Winston Rd between Place Polonaise Dr and Hunter Rd.</p> <p>New receptacles (80 gallon capacity) will replace existing receptacles (32 gallon capacity) in same locations.</p> <p>New receptacles are same design as were installed in downtown core.</p> <p>New receptacles ordered in 2021, but delayed due to supply chain issues. Anticipated delivery and payment in 2022.</p>	Active - Carry-over - In-Progress	25,000
02-320174	SIDEWALK - N SERVICE RD (LJM PHASE 2)	<p>New sidewalk to be constructed on north side of the N Service Rd from 115m east of Lakelawn Rd to 85m easterly.</p> <p>Sidewalk to be constructed by the developer as part of development works with reimbursement by Town.</p> <p>Sidewalk is funded 100% through Development Charges.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #10</p>	New Project	14,000



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320176	SIDEWALK - CASABLANCA, LIVINGSTON, S SERVICE (REGION/GO)	<p>Anticipated phasing of Regional road reconstruction project:</p> <ul style="list-style-type: none"> - Phase 1, 2022: Casablanca Blvd (N Service Rd to S Service Rd) - Phase 2, 2022: Casablanca Blvd (S Service Rd to Livingston Ave), S Service Rd and Livingston Ave - Phase 3, 2023: Casablanca Blvd (Livingston Ave to Main St W) <p>New sidewalk locations will included:</p> <ul style="list-style-type: none"> - North and south side of S Service Rd between Casablanca Blvd and Industrial Dr. - West side of Casablanca Blvd from S Service Rd to Main St W. - North and south side of Livingston Ave from Casablanca Blvd to west limit (future Niagara Region Transportation Hub). <p>Per Regional policy:</p> <ul style="list-style-type: none"> - Regional project, however, Town is responsible for construction costs associated with new sidewalks. - Region is responsible for construction costs associated with replacement of existing sidewalks disturbed as part of the works. <p>New Town sidewalks are funded 100% through Development Charges.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #11</p>	New Project	470,000



TOWN OF GRIMSBY

2022 CAPITAL PROJECT DESCRIPTIONS

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
02-320177	SIDEWALK - N SERVICE RD (5TH WHEEL)	<p>New sidewalk to be constructed on north side of the N Service Rd from Old Winston Rd to 500m easterly.</p> <p>Sidewalk to be constructed by the developer as part of development works with reimbursement by Town.</p> <p>Sidewalk is funded 100% through Development Charges.</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #10</p>	New Project	72,000
02-320178	SIDEWALK - WINDWARD (10 WINDWARD)	<p>New sidewalk to be constructed on north side of the Windward Dr from Winston Rd to 190m southwesterly.</p> <p>Sidewalk to be constructed by the developer as part of development works with reimbursement by Town.</p>	New Project	25,000
02-320181	ROAD RESURFACING - ANNUAL PROGRAM	<p>Annual program to resurface existing roads to protect road structure, prolong life and prevent more costly reconstruction.</p> <p>Program encompasses both hot mix and cold mix roads.</p> <p>Hot mix road resurfacing typically involves removing and replacing the top 50mm of road surface (shave and pave).</p> <p>Cold mix road resurfacing typically involves adding new layer of emulsion and stone chip (tar & chip).</p> <p>Other improvements may include base repairs/padding, ditch/drainage improvements, culvert replacements and curb replacement.</p> <p>Pavement Condition Index (PCI) and visual inspections are used for priority setting.</p>	New Project	850,000
02-320182	OPERATIONS CENTRE SHOP AIR COMPRESSOR REPLACEMENT	<p>Existing air compressor within the Operations Centre is in need of replacement (it is original to the existing building).</p> <p>A larger compressor will be purchased to accommodate current and long terms needs for the facility (current compressor is undersized).</p>	New Project	15,000
				16,391,500



Sanitary Sewer System

Asset Class

Vehicles
Equipment
Infrastructure

Town-Owned Assets

Sewer Flusher/Cleaner, Dump Trucks, Pickup Trucks
Maintenance Equipment
Sanitary Mains – 110KM
Sanitary Laterals – 7,750KM
Manholes
Storage Tanks

Levels of Service

Asset Class

Vehicles

Equipment

Infrastructure

Expectations

Safe, Reliable and Adequate Capacity

Safe, Reliable and Efficient

Safe, Functional and Reliable

Achieved By

Regular Maintenance and Replacement
Regular Maintenance and Replacement
Regular Maintenance and Replacement



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
SANITARY SEWER SYSTEM**

Project	EXPENSES			FUNDING				Total
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves		
04-400002 - SEWER REHABILITATION - ANNUAL PROGRAM	100,000	-	-	-	-	100,000	100,000	
04-400036 - SWM POND REHAB - VINEYARD VALLEY (MAIN ST W)	200,000	-	-	-	-	200,000	200,000	
TOTAL	300,000	-	-	-	-	300,000	300,000	



**TOWN OF GRIMSBY
2022 CAPITAL PROJECT DESCRIPTIONS
SANITARY SEWER SYSTEM**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
04-400002	SEWER REHABILITATION - ANNUAL PROGRAM	<p>Annual project for infiltration reduction and repairs to the Town's sanitary sewer collection system.</p> <p>Needs are identified through regular video inspection of the sanitary sewers.</p> <p>Can include pipe spot repairs, pipe sealing, pipe relining, manhole sealing, etc.</p> <p>Rehabilitation helps:</p> <ul style="list-style-type: none"> - Reduce storm water infiltration into the Town's sanitary sewer system helping to reduce treatment costs. - Reduce sewage overflows into Lake Ontario. - Prevent basement flooding. - Meet Ministry of Environment regulations. <p>2021 immediate needs include:</p> <ul style="list-style-type: none"> - System-wide CCTV pipe condition rating analysis. - Program review to prepare candidates for maintenance programs and 5-year rehabilitation forecast 	Annual Project/Program	100,000
04-400036	SWM POND REHAB - VINEYARD VALLEY (MAIN ST W)	<p>Storm Water Management (SWM) quality control ponds require rehabilitation to Ministry of Environment approvals.</p> <p>SWM ponds collect sediment from storm water run-off to prevent it from reaching the Lake Ontario (water treatment).</p> <p>Ponds need to be dredged to remove the sediment when the level of sediment gets too high.</p> <p>Vineyard Valley SWM Pond (Main St W) is scheduled for 2021, estimated \$200,000.</p>	Active - Carry-over - In-Progress	200,000
				300,000



Water System

Asset Class	Town-Owned Assets
Land	1 Parcel
Land Improvements	Water Filling Station
Vehicles	Van, Cars, Pickup Trucks
Equipment	Maintenance Equipment, Loaders, Testing Equipment, Excavator, Water Meters
Infrastructure	Watermains – 130KM Water Laterals – 8,900KM Hydrants – 906

Levels of Service	Expectations	Achieved By
Asset Class		
Land Improvements	Safe, Functional and Reliable	Regular Maintenance
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Infrastructure	Safe, Functional and Reliable	Regular Maintenance and Replacement



**TOWN OF GRIMSBY
2022 CAPITAL PROJECTS SUMMARY
WATER SYSTEM**

Project	EXPENSES			FUNDING			Total
	Gross Cost	Development Charges	External Contribution	Grants	Reserve Funds	Reserves	
06-440059 - WATERMAIN REHABILITATION 2022	1,905,000	-	60,000	-	-	1,845,000	1,905,000
06-440066 - PRESSURE REDUCING VALVE REPLACEMENTS	100,000	-	-	-	-	100,000	100,000
06-440067 - WATER METER READER EQUIPMENT UPGRADE	15,000	-	-	-	-	15,000	15,000
TOTAL	2,020,000	-	60,000	-	-	1,960,000	2,020,000



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS WATER SYSTEM

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
06-440059	WATERMAIN REHABILITATION 2022	<p>Detailed design of watermain rehabilitation projects completed a year prior to construction.</p> <p>Annual watermain replacement program replaces infrastructure which has exceeded its service life.</p> <p>Watermain replacement is forecast through 2027 (see back-up sheet).</p> <p>Projects are designed 1-year in advance of construction to allow for tendering early in the year (better prices).</p> <p>Scope includes:</p> <ul style="list-style-type: none">- Replacing old cast iron watermain with new and larger plastic (PVC) watermain.- Replacing existing copper water services with plastic water services to the property line.- Helps reduce chlorine demand (cast iron pipe vs plastic pipes).- Improves overall water quality and flow rate for fire protection.- Program is needed to help maintain Provincial water quality standards.	Active - Carry-over - In-Progress	1,905,000
06-440066	PRESSURE REDUCING VALVE REPLACEMENTS	<p>Pressure reducing valves (PRVs) are used to regulate water pressure within the Grimsby Water Distribution System.</p> <p>Existing PRVs are inspected annually to monitor condition.</p> <p>PRVS are in worsening shape and some require immediate replacement, while others could wait for additional years.</p> <p>Recommending all PRVs be replaced in 2022 to ensure scope of work allows for competitive pricing.</p>	Active - Carry-over - Not Started	100,000



TOWN OF GRIMSBY 2022 CAPITAL PROJECT DESCRIPTIONS WATER SYSTEM

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2022 EXPENSE
06-440067	WATER METER READER EQUIPMENT UPGRADE	Water meter reader equipment upgrades required to support new software. Existing software is out of date and will no longer be supported by the manufacturer.	Active - Carry-over - Not Started	15,000
				<hr/> 2,020,000



RESERVE & RESERVE FUNDS



**TOWN OF GRIMSBY
RESERVE & RESERVE FUND BALANCES**

	2021 Projected ¹			2022 Budget					2022 Projected	Asset Replacement Value
	Period 12 Dec 31, 2021	Surplus Allocation Dec 31, 2021	Year End Dec 31, 2021	Contributions	Operating Commitments	Projects	Capital Commitments	Receipts	Year End Dec 31, 2022	
GENERAL FUND RESERVES										
Contingencies										
Levy Program Contingency & Stabilization	2,447,812	954,740	3,402,552	-	(90,540)	-	-	-	3,312,012	N/A
Total Contingencies	2,447,812	954,740	3,402,552	-	(90,540)	-	-	-	3,312,012	-
Equipment										
Equipment Replacement Reserve - Technology	684,207		684,207	142,000		-	(301,500)	-	524,707	2,257,207
Equipment Replacement Reserve - Fire	1,838,779		1,838,779	585,000		-	(651,440)	-	1,772,339	15,573,335
Equipment Replacement Reserve - By-law	141,482		141,482	-		-	-	-	141,482	57,197
Equipment Replacement Reserve - Public Works	2,783,272		2,783,272	325,000		-	(1,093,500)	-	2,014,772	5,980,000
Equipment Replacement Reserve - Parks, recreation & culture	741,840		741,840	85,000		-	(48,500)	-	778,340	1,558,660
Equipment Replacement Reserve - Library	288,166		288,166	-		-	(11,800)	-	276,366	253,333
Total Equipment	6,477,746	-	6,477,746	1,137,000	-	-	(2,106,740)	-	5,508,006	25,679,732
Buildings										
Town Hall Facilities	111,307	409,000	520,307	80,000		-	(350,000)	-	250,307	24,649,689
Fire Facilities	279,627		279,627	30,000		-	-	-	309,627	23,150,635
Parks & Recreation Facilities	2,329,319	405,000	2,734,319	200,000		-	(422,550)	-	2,511,769	88,369,330
Public Works Facilities	362,390		362,390	70,000		-	(85,000)	-	347,390	6,152,039
Library Facilities	119,207	138,100	257,307	45,000		-	(30,000)	-	272,307	24,706,886
Total Building	3,201,850	952,100	4,153,950	425,000	-	-	(887,550)	-	3,691,400	167,028,579
Capital Projects										
Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal	199,440	368,900	568,340	92,000		-	(604,230)	-	56,110	7,202,000
Public Works Asset Rehabilitation & Renewal	3,356,220		3,356,220	383,000		-	(846,750)	-	2,892,470	72,169,510
Total Capital Projects	3,555,660	368,900	3,924,560	475,000	-	-	(1,450,980)	-	2,948,580	79,371,510
Other										
Shoreline Protection	256,349		256,349	-		-	(35,000)	-	221,349	6,037,000
Corporate Projects	143,340	800,000	943,340	42,000		(640,120)	-	-	345,220	
WLMH Redevelopment	521,000		521,000	378,000		-	-	-	899,000	
Council Strategic Priorities ²	44,789	50,000	94,789	-		(50,000)	-	-	44,789	
Election	120,000	25,000	145,000	37,500		(145,000)	-	-	37,500	
Library Strategic Priorities	-		-	18,000		(2,500)	-	-	15,500	
Total Other	1,085,477	875,000	1,960,477	475,500	(147,500)	(690,120)	(35,000)	-	1,563,357	6,037,000
Downtown Improvement Area										
DIA Projects & Stabilization	97,471	25,000	122,471	14,150		-	-	-	136,621	N/A
Total Downtown Improvement Area	97,471	25,000	122,471	14,150	-	-	-	-	136,621	-
TOTAL GENERAL FUND RESERVES	16,866,016	3,175,740	20,041,756	2,526,650	(238,040)	(690,120)	(4,480,270)	-	17,159,976	278,116,821
ENVIRONMENTAL FUND RESERVES										
Sanitary Sewer										
Sanitary Sewers Contingency & Stabilization	644,575	367,300	1,011,875	-		(45,000)	-	-	966,875	N/A
Sanitary Sewers Asset Rehabilitation & Renewal	13,292,884		13,292,884	1,588,630		-	(143,250)	-	14,738,264	335,550,132
Storm Network Asset Rehabilitation & Renewal	-	342,800	342,800	461,920		(100,000)	(218,000)	-	486,720	240,058,389
Total Sanitary Sewer	13,937,459	710,100	14,647,559	2,050,550	-	(145,000)	(361,250)	-	16,191,859	575,608,521



**TOWN OF GRIMSBY
RESERVE & RESERVE FUND BALANCES**

	2021 Projected ¹			2022 Budget					2022 Projected	Asset Replacement Value
	Period 12 Dec 31, 2021	Surplus Allocation Dec 31, 2021	Year End Dec 31, 2021	Contributions	Operating Commitments	Projects	Capital Commitments	Receipts	Year End Dec 31, 2022	
Water										
Water Contingency & Stabilization	467,358	692,400	1,159,758	-		(38,000)	-	-	1,121,758	N/A
Water Asset Rehabilitation & Renewal	4,646,234	152,100	4,798,334	2,142,000		-	(2,283,250)	-	4,657,084	448,455,767
Total Water	5,113,592	844,500	5,958,092	2,142,000	-	(38,000)	(2,283,250)	-	5,778,842	448,455,767
TOTAL ENVIRONMENTAL FUND RESERVES	19,051,051	1,554,600	20,605,651	4,192,550	-	(183,000)	(2,644,500)	-	21,970,701	1,024,064,288
TOTAL RESERVES	35,917,066	4,730,340	40,647,406	6,719,200	(238,040)	(873,120)	(7,124,770)	-	39,130,676	1,302,181,109
RESERVE FUNDS										
Discretionary Reserve Funds										
Museum Capital	76,828		76,828	-		-	-		76,828	
TOTAL DISCRETIONARY RESERVE FUNDS	76,828	-	76,828	-	-	-	-	-	76,828	-
Obligatory Reserve Funds & Deferred Revenue										
Development Charge - Services Related to a Highway ³	2,440,217		2,440,217	-		(50,000)	(5,826,250)	61,212	(3,374,821)	
Development Charge - Fire Protection	639,691		639,691	-	(83,600)	(41,250)	-	14,597	529,438	
Development Charge - Library Services	1,222,967		1,222,967	-		-	(88,600)	25,871	1,160,237	
Development Charge - Parking Services	101,668		101,668	-		-	-	1,068	102,736	
Development Charge - Growth Studies	566,547		566,547	-		(278,380)	-	20,367	308,533	
Development Charge - Wastewater Services	585,122		585,122	-		(125,000)	-	7,192	467,314	
Development Charge - Water Supply Services	401,247		401,247	-		-	-	8,031	409,278	
Development Charge - Stormwater ³	3,859		3,859	-		-	(4,006,000)	14,868	(3,987,273)	
Development Charge - Recreation Services	1,346,577		1,346,577	-		(18,750)	(726,330)	81,578	683,076	
Development Charge - Public Works (Facilities, Vehicles & Equip)	743		743	-		-	-	2,128	2,871	
Ontario Community Infrastructure Fund	150,831		150,831	-		(75,000)	(730,000)	2,278,868	1,624,699	
Building Department	2,634,915	(30,400)	2,604,515	-	(195,610)	-	-	13,610	2,422,515	
Federal Gas Tax ⁴	4,543,927		4,543,927	-		-	(935,000)	891,552	4,500,479	
Parkland Dedication	9,104,115		9,104,115	-		-	(2,600,000)	36,748	6,540,864	
Community Benefits ⁵	100,429		100,429	-		-	-	1,654,862	1,755,291	
TOTAL OBLIGATORY RESERVE FUNDS	23,842,855	(30,400)	23,812,455	-	(279,210)	(588,380)	(14,912,180)	5,112,553	13,145,238	-
TOTAL RESERVE FUNDS	23,919,683	(30,400)	23,889,283	-	(279,210)	(588,380)	(14,912,180)	5,112,553	13,222,066	-
TOTAL RESERVES AND RESERVE FUNDS	\$ 59,836,749	\$ 4,699,940	\$ 64,536,689	\$ 6,719,200	-\$ 517,250	-\$ 1,461,500	-\$ 22,036,950	\$ 5,112,553	\$ 52,352,742	\$ 1,302,181,109

Notes:

- 1) 2021 projected surplus allocation and balance are based on Q3 financial update and estimated 2021 capital spending. Strategy is consistent with prior reports to Council and the reserve strategy and policy identified in By-Law 21-85.
- 2) Proceeds from land sales, once finalized, would be set aside in the Council Strategic Priorities Reserve to provide funding for new initiatives.
- 3) Includes Region lead joint projects related to Casablanca Blvd. Projects included in most recent DC Study and negative balance expected to be recovered over time.
- 4) Use of available funding fully planned for multi-year projects.
- 5) Timing of receipts is dependant on development timing and may not be in 2022.



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
GENERAL FUND RESERVES						
Levy Contingencies & Stabilization						
Levy Program Contingency & Stabilization	This reserve is used to ensure stable and predictable tax levies and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross levy operating expenditures	N/A	N/A	Replenished through yearend surpluses.	
Equipment						
Equipment Replacement Reserve - Technology	Replacement of all technology assets for the whole corporation including computers, peripherals, digital presentation/communication equipment, network infrastructure, software.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$2,257,207	\$158,070	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - Fire	Replacement of all fire vehicles and equipment including trucks, gear, tools.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$15,573,335	\$358,342	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - By-law	Replacement of all by-law vehicles and equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$57,197	-	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - Public Works	Replacement of all public works vehicles and equipment including tracks, motorized equipment, trailers, tools	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$5,980,000	\$361,205	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - Parks, recreation & culture	Replacement of all parks, recreation and culture vehicles and equipment including trucks, motorized equipment, trailers, tools, gym equipment, museum/art gallery equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$1,558,660	\$93,497	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - Library	Replacement of all library staff and public technology and equipment assets including computers, peripherals, digital presentation/communication equipment, network infrastructure, software.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$253,333	-	Annual budget contributions	Excess YE surpluses if available and needed
Facilities						
Town Hall Facilities	Rehabilitation and renewal of all town hall facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$24,649,689	\$604,869	Annual budget contributions	Excess YE surpluses if available and needed



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
Fire Facilities	Rehabilitation and renewal of all fire facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$23,150,635	\$563,769	Annual budget contributions	Excess YE surpluses if available and needed
Parks & Recreation Facilities	Rehabilitation and renewal of all parks and recreation facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Building supported including LAC, Carnegie, East Grimsby Community Hall, Pump House, Peach king Centre, Pools, Southward Community Park, Museum & Art Gallery	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$88,369,330	\$2,138,481	Annual budget contributions	Excess YE surpluses if available and needed
Library Facilities	Rehabilitation and renewal of all library facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$24,706,886	\$609,023	Annual budget contributions	Excess YE surpluses if available and needed
Public Works Facilities	Rehabilitation and renewal of all public works facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Buildings supported include Operations Centre, sand/salt domes, storage sheds, cemetery buildings.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$6,152,039	\$142,961	Annual budget contributions	Excess YE surpluses if available and needed
Asset Rehabilitation & Renewal						
Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal	Rehabilitation and renewal of all parks, playground and green infrastructure including playground equipment, trees, natural areas, parks, trails, paths	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$7,202,000	\$171,307	Annual budget contributions	Excess YE surpluses if available and needed
Public Works Asset Rehabilitation & Renewal	Rehabilitation and renewal of all public works assets including roads, paved areas/parking lots, sidewalks, railroads & crossings, guardrails, bridges, retaining walls, structural culverts, signs, streetlights, poles, fences, noise walls, cemetery roads.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$72,169,510	-	Annual budget contributions	Excess YE surpluses if available and needed
Downtown Improvement Area						
DIA Projects & Stabilization	This reserve is used to ensure stable and predictable DIA levies and provide for operating emergencies. Supports any one-time operating or capital projects approved by the DIA	N/A	N/A	N/A	Annual budget contributions and yearend surpluses	



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
Special Projects and Other						
Shoreline Protection	Protection of Town owned shorelines. Needs to connect to Shoreline ownership and protection strategy to be developed.	Should sustain shoreline protection needs when considering annual contribution level and external funding.	\$6,037,000	\$142,441	Annual budget contributions	Excess YE surpluses if available and needed
Corporate Projects	Funding for all planning, heritage, various master planning exercises and special projects that can be of a cyclical nature but not occur every year and not result in assets.	Should sustain cyclical reviews and master plans needed for the Town when considering annual contribution level.	N/A	N/A	Annual budget contributions	Excess YE surpluses if available and needed
WLMH Redevelopment	Funding for WLMH local contribution.	Align with WLMH funding strategy outlined in Town's budget	N/A	N/A	Annual budget contributions	Excess YE surpluses if available and needed
Council Strategic Priorities	Funding for any Council priority or special project that may be identified	Based on priorities identified by Council	N/A	N/A	Replenished through year end surpluses	
Election	Funding for administering the election process ever 4 years, including cost of technology, expert consulting required, and staffing	Should fund cost of election cycle every 4 years.	N/A	\$37,500	Annual budget contributions	Excess YE surpluses if available and needed
Library Strategic Priorities	Funding for any Library Board priority or special project that may be identified	Based on priorities identified by the Library Board	N/A	N/A	Annual budget contributions and year-end surpluses	



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
ENVIRONMENTAL FUND RESERVES						
Sanitary Sewer						
Sanitary Sewers Contingency & Stabilization	This reserve is used to ensure stable and predictable sanitary sewer levies and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross sanitary sewer operating expenditures	N/A	N/A	Replenished through year end surpluses	
Storm Network Asset Rehabilitation & Renewal	Rehabilitation and renewal of all storm network assets including municipal drains, catch basins, manholes, outfall structures, oil/grit separators, culverts, gravity mains, storm water management ponds/tanks, laterals, catchment areas.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$240,058,389	\$5,917,421	Annual budget contributions	Excess YE surpluses if available and needed
Sanitary Sewers Asset Rehabilitation & Renewal	Rehabilitation and renewal of all sanitary assets including, overflow/bypass, valves, clean outs, oil/grit separators, detention facilities, pump stations, treatment plants, meters, manholes, laterals, rain stoppers, mains, catchment areas	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$335,550,132	\$7,963,404	Annual budget contributions	Excess YE surpluses if available and needed
Water						
Water Contingency & Stabilization	This reserve is used to ensure stable and predictable water rates and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross water operating expenditures	N/A	N/A	Replenished through year end surpluses	
Water Asset Rehabilitation & Renewal	Rehabilitation and renewal of all water assets including pump stations, water stations, treatment plant, reservoir, casing, valves, hydrants, watermains/lines, meters.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$448,455,767	\$10,973,303	Annual budget contributions	Excess YE surpluses if available and needed



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
RESERVE FUNDS						
Discretionary Reserve Funds						
Museum Capital	Established in By-Law 2006-54 this reserve funds includes funds transferred from the Museum Trust Fund as established in By-law 79-49 and is to be used for the improvement of the Museum, it's collection and its mandate as found in the Museum Guidelines.	N/A	N/A	N/A	Externally contributed funds and donations	
Obligatory Reserve Funds & Deferred Revenue						
Development Charge - Services Related to a Highway	Per development charges act, this supports development as outlined in the Town's development charge study.	N/A	N/A	N/A	Development charges collected	
Development Charge - Fire Protection						
Development Charge - Library Services						
Development Charge - Parking Services						
Development Charge - Growth Studies						
Development Charge - Wastewater Services						
Development Charge - Water Supply Services						
Development Charge - Stormwater						
Development Charge - Recreation Services						
Development Charge - Public Works (Facilities, Vehicles & Equip)						
Ontario Community Infrastructure Fund	To support eligible projects as outlined in the Ontario Community Infrastructure fund program guidelines	N/A	N/A	N/A	OCIF funding received	
Building Department	Per the building code, this supports the operations of the building department in it's obligations under the act. All building department surpluses and deficits are tracked separately in this reserve fund. Used to support replacement of building division vehicles and equipment and used to stabilize building department operations as required and provide for building department emergencies. Supports any one-time operating projects of the building division.	N/A	N/A	N/A	Building department surpluses and deficits	
Federal Gas Tax	To support eligible projects as outlined in the Federal Gas Tax fund program guidelines	N/A	N/A	N/A	Federal gas tax funding received	
Parkland Dedication	Per Section 42 and 51 of the planning act, this supports development for parks or other public recreational purposes.	N/A	N/A	N/A	Cash in lieu of parkland collected	
Community Benefits	Per Section 37 of the planning act these funds are to be used to improve the developments for which they were paid for.	N/A	N/A	N/A	Community benefits charges collected	
Totals			\$1,302,181,108	\$30,235,592		

Notes:

1) The annual reserve contributions required was determined based on 2021 projected closing balance in the reserve, 2021 asset replacement values (total lifecycle) and associated useful life of those assets. It considers current financial strategies to not issue debt as well as current sustainable funding levels from upper levels of government. As asset management plans and financial plans are updated annually, these values would be adjusted accordingly.