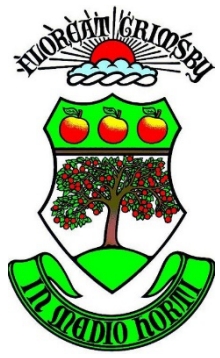


TOWN OF GRIMSBY



2025 CONSOLIDATED BUDGET



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2022-2026 TOWN COUNCIL



Mayor
Jeff Jordan

Ward 1



Councillor
Reg Freake



Councillor
Delight Davoli

Ward 2



Councillor
Lianne Vardy



Councillor
Don Howe

Ward 3



Councillor
Veronica Charrois



Councillor
Jennifer Korstanje

Ward 4



Councillor
Jacob Baradziej



Councillor
Nick DiFlavio

EXECUTIVE SUMMARY

Financial Sustainability & Future Prosperity

- We are pleased to present the Town of Grimsby's 2025 Budget.
- The 2025 Budget builds on the momentum and progress achieved in previous years, with a focus on building a strong and sustainable community.
- Mid-way through its' term, Council continues to represent the public and advance strategic priorities of People, Places, and Prosperity. Much has been achieved to date during this term of Council and the 2025 budget sets the path for more successes to come. These efforts are reflected in the budget document, supporting the community's evolving needs and municipal well-being while focusing on financial sustainability and future prosperity.

A Look Back at 2024

- Significant progress has been made on many noteworthy projects and initiatives:
 - Peach King Centre – Construction now in full progress on the \$36 million renovation and expansion project – the largest in the Town's history.
 - Casablanca Park – Project is now complete, transforming the beachfront into a premier community destination, offering residents and visitors a vibrant destination for recreation, cultural activities, and community engagement.
 - Official Plan Update – The plan will guide growth and development in the Town from now to 2050 and is a key building block for how Grimsby will be shaped over that time. Visioning continued in 2024, including the highly successful downtown charette process.
 - Asset Management Planning – The Town has now completed asset management plans for all infrastructure, identifying long-term infrastructure funding deficits that need to be addressed – something that is common to all Ontario municipalities. The review has highlighted the importance of planning for future renewal needs so as to ensure Grimsby remains prosperous while being cognizant of the financial impacts on the community.
 - Economic Development – Several large-scale investments are in progress to increase the non-residential tax base, bring jobs to Grimsby, and provide lucrative spin-off benefits to the local economy.
 - Successful community events such as the Grimsby Santa Claus Parade, Arts Walk, Happening in Grimsby and others.

Looking Forward to 2025 and Beyond

- The purpose of the budget is to advance Council's priorities. As we move into 2025, we continue to support the needs of our taxpayers, while focusing on the betterment of the community.
- Throughout the budget development process, staff took a balanced approach to maintaining existing services and infrastructure, while also advancing new and sustainable opportunities to enhance and expand our services in alignment with Council's goals.
- The Town fosters a culture of innovation and collaboration within the organization, encouraging staff to bring new ideas and diverse perspectives to the table. This helps drive continuous

improvement and adaptability, which are critical for success in our multifaceted environment.

- This budget includes a 2025 capital plan and nine-year capital projection that considers the needs and wants of the community over that time. The Town is committed to maintaining transparency and accountability and strives for informed and engaged stakeholders in the planning and executing of the organization's activities.
- The 2025 Budget is designed to align with Council's Strategic Priorities. The following are some noteworthy initiatives.
 - To provide a high quality of life by supporting happy, healthy lives in a well-connected inclusive community by providing initiatives such as:
 - ✓ Customer Service Strategy to ensure residents have meaningful opportunities to engage with their municipality.
 - ✓ Grimsby Brand Review to ensure our brand accurately reflects the Town's unique character and aspirations.
 - ✓ Recreational leisure and cultural projects at the Library, Art Gallery, and Museum.
 - ✓ Investments in active living infrastructure, such as park renewals and enhancements to community facilities.
 - Fostering vibrant neighbourhoods while protecting and promoting our natural environment through:
 - ✓ Completion of the Official Plan to develop a resilient foundation to maintain sustainable growth in Grimsby while balancing emerging legislative changes and the needs of the community, followed by a Zoning By-law Review.
 - ✓ Supporting heritage preservation through designations and tax relief for heritage conservation.
 - ✓ Protecting and improving our natural environment through tree planting, shoreline work, and climate change initiatives such as creating a baseline emissions inventory and setting emission reduction targets.
 - ✓ Promoting a vibrant, active, and safe Grimsby by investing in the Downtown Watermain & Complete Streets Project. The work will focus on a larger pedestrian space, narrowing the roadway to slow traffic and provide a more pedestrian-friendly feel. Watermain and sewer work are also planned in addition to road reconstruction.
 - Driving innovation and collaboration in our local economy to benefit everyone by investing in:
 - ✓ A tourism attraction campaign to support local business.
 - ✓ Resources to ensure we can meet provincial growth targets and responsibly support development.
 - ✓ The next step in the Asset Management Planning process will focus on reviewing the levels of service to ensure continued strategic investments are made to maximize asset life.

Financial Accountability, Affordability & Sustainability as the Top Priority

- All budget initiatives are being proposed with careful line-of-sight to financial sustainability for our organization and affordability for our residents and businesses.
- We remain an affordable community compared to our Niagara neighbours and have among the lowest combined water, wastewater, and taxes as a proportion of household income¹.
- Asset Management Reserves are an important component of an effective asset management plan. Ensuring these reserves are adequately funded to perform their functions is a key element of sustainable long-term financial well-being. To this end, the 2025 Budget includes increased investments in asset management reserves, via a dedicated asset management levy.
- The Town's operating and capital needs associated with the budget package results in an increase of 6.44%, translating to a local tax increase of \$91 per year or approximately \$7.58 a month, for an average residential household assessed at \$442,000².
- The Town levy makes up approximately 1/3 of total property taxes payable, while Regional and education taxes account for the remaining 2/3 of a Grimsby residents' total property taxes. The overall increase is forecasted to be 7.68% once Regional tax increases and education taxes are factored in.
- The 2025 budget includes funding for debt payments related to the Town of Grimsby's historic commitment to the redevelopment of the West Lincoln Memorial Hospital and the Peach King Centre. The 2025 budget includes increases for debt funding of 0.84% or \$12 for an average residential household assessed at \$442,000².

Water Rate and Wastewater Rates

- Council approved a Wastewater Hybrid Levy and Fee Model in 2023. As of 2024, the financial responsibility for funding the wastewater program has been divided equally between a tax levy, distributed among property types, and a wastewater user rate. This fee model will remain in place in 2025 with a levy of \$380 for an average assessed value of \$442,000 (an increase of \$52) and user rate of \$1.72 per cubic metre which results in a \$98 annual increase for a household using 200m³.
- Regional cost allocations are the primary driver of the wastewater cost increase, accounting for 90% of our 2025 increase. Needed investments in Regional infrastructure have been identified as part of their asset management plans. Despite this, wastewater rates remain below average in Grimsby when compared to other Niagara Region municipalities.
- The 2025 water fixed rate is budgeted at \$346.23 per year, an increase of \$10. The water variable rate is set to rise modestly from \$1.54 to \$1.57 per cubic metre in 2025.

¹ 2024 BMA Study

² Municipal Property Assessment Corporation (MPAC) assessment roll



TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

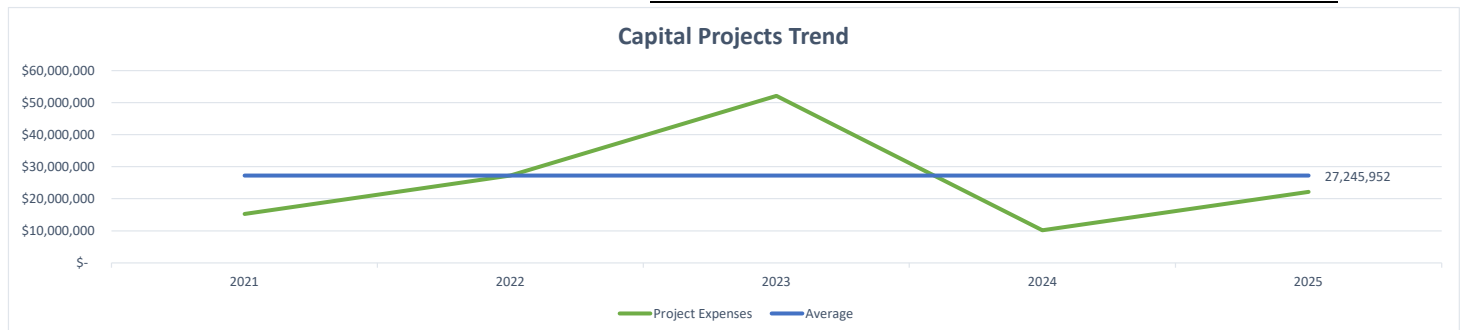
| | 2021 | 2022 | 2023 | 2024 | 2025 | Average |
|---|---------------|---------------|---------------|---------------|---------------|---------|
| Operating Levy | | | | | | |
| Revenues Base Budget | \$ 10,399,307 | \$ 8,566,100 | \$ 10,869,070 | \$ 11,469,160 | \$ 11,552,210 | |
| Expenses Base Budget ¹ | (25,182,400) | (24,084,080) | (27,615,790) | (29,121,750) | (30,309,390) | |
| Funding Projects ² | - | 1,291,500 | 1,927,960 | 1,290,100 | 2,355,420 | |
| Funding Projects ² - Budget Amendments | - | 66,000 | 121,500 | 7,381,930 | - | |
| Expenses Projects ² | - | (1,291,500) | (1,927,960) | (1,290,100) | (2,355,420) | |
| Expenses Projects ² - Budget Amendments | - | (66,000) | (121,500) | (7,381,930) | - | |
| | 14,783,093 | 15,517,980 | 16,746,720 | 17,652,590 | 18,757,180 | |
| Change to Incremental WLMH & PKC Debt | 121,000 | 57,000 | 248,000 | 176,000 | 150,040 | |
| Transit Uploading to Niagara Region | - | - | (250,000) | - | - | |
| Asset Management Levy | - | - | - | - | 178,290 | |
| | \$ 14,904,093 | \$ 15,574,980 | \$ 16,744,720 | \$ 17,828,590 | \$ 19,085,510 | |
| Levy % Increase Before Growth (Excludes WLMH & PKC Debt/Transit Upload/Asset Management Levy) | 2.87% | 4.12% | 7.52% | 5.42% | 5.21% | 5.03% |
| Less Assessment Growth % | -1.02% | -1.53% | -1.00% | -1.54% | -0.61% | -1.14% |
| Levy % Increase After Growth | 1.85% | 2.59% | 6.52% | 3.88% | 4.60% | 3.89% |
| Levy % Increase for WLMH & PKC Debt | 0.84% | 0.38% | 1.59% | 1.05% | 0.84% | |
| Levy % Increase After Growth (Excludes Transit Upload/Asset Management Levy) | 2.69% | 2.97% | 8.12% | 4.93% | 5.44% | 4.83% |
| Levy % Increase for Transit upload/Asset Management Levy | | | -1.6% | 0.0% | 1.0% | |
| Levy % Increase | 2.69% | 2.97% | 6.51% | 4.93% | 6.44% | 4.71% |

1) Contribution to Asset Management Reserves included in Operating Levy

2) Operating Projects were a new initiative in fiscal year 2022. Historically there have been projects included in Capital Projects that would not result in a capital asset, such as studies, and thus these projects have now been separated.



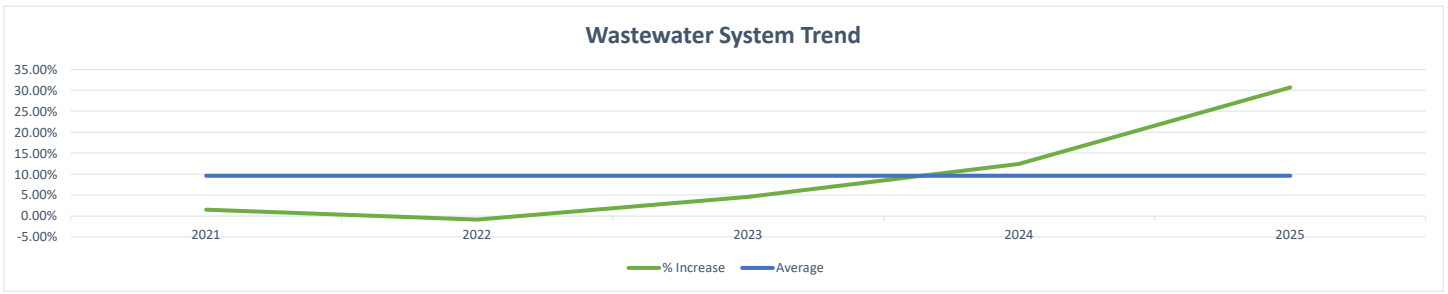
| | 2021 | 2022 | 2023 | 2024 | 2025 |
|------------------------------|---------------|---------------|---------------|---------------|---------------|
| Capital Projects | | | | | |
| Funding | \$ 15,288,320 | \$ 27,220,790 | \$ 52,104,740 | \$ 10,236,300 | \$ 22,101,050 |
| Funding - Budget Amendments | - | 1,931,980 | 6,857,020 | 489,560 | - |
| Total Funding | 15,288,320 | 29,152,770 | 58,961,760 | 10,725,860 | 22,101,050 |
| Expenses | (15,288,320) | (27,220,790) | (52,104,740) | (10,236,300) | (22,101,050) |
| Expenses - Budget Amendments | - | (1,931,980) | (6,857,020) | (489,560) | - |
| Total Expenses | (15,288,320) | (29,152,770) | (58,961,760) | (10,725,860) | (22,101,050) |
| | \$ - | \$ - | \$ - | \$ - | \$ - |



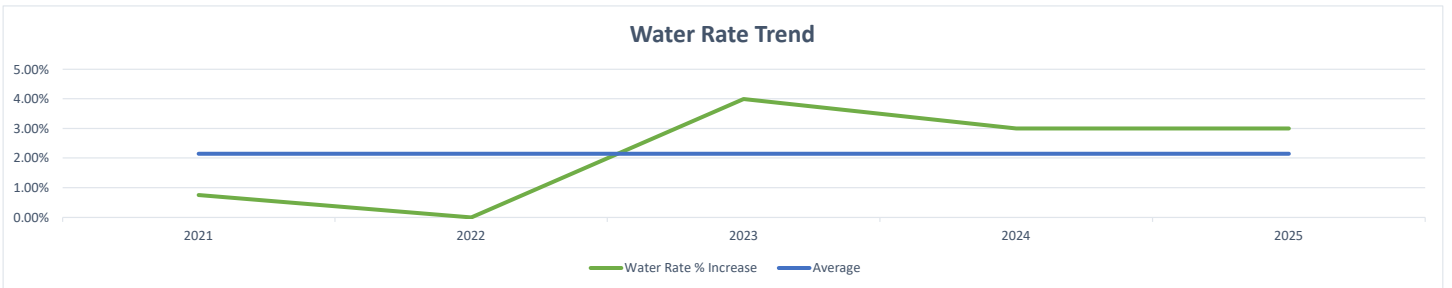


TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

| | 2021 | 2022 | 2023 | 2024 | 2025 | Average |
|--|------------------|------------------|------------------|------------------|------------------|---------|
| Wastewater System | | | | | | |
| Revenues - Non-Rate | \$ 206,000 | \$ 150,000 | \$ 125,000 | \$ 150,000 | \$ 160,670 | |
| Revenues - Town Owned Facilities | - | - | 24,890 | 24,890 | 24,890 | |
| Revenues - Rate Based | - | - | 2,160,710 | 3,667,170 | 4,815,040 | |
| Revenues - Levy Based | 6,239,750 | 6,239,750 | 4,371,220 | 3,667,180 | 4,815,040 | |
| Total Revenues | 6,445,750 | 6,389,750 | 6,681,820 | 7,509,240 | 9,815,640 | |
| Expenses ¹ | 6,445,750 | 6,389,750 | 6,681,820 | 7,509,240 | 9,815,640 | |
| Funding Projects ³ | - | 275,000 | 100,000 | 90,000 | 15,000 | |
| Funding Projects - Budget Amendments | - | - | 25,000 | - | - | |
| Expenses Projects ³ | - | 275,000 | 100,000 | 90,000 | 15,000 | |
| Expenses - Budget Amendments | - | - | (25,000) | - | - | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | |
| % Increase | 1.47% | -0.87% | 4.57% | 12.38% | 30.71% | 9.65% |
| Wastewater Rate | | | | | | |
| Variable consumption rate per m ³ of water used | \$ - | \$ - | \$ 1.23 | \$ 1.23 | \$ 1.72 | |



| | 2021 | 2022 | 2023 | 2024 | 2025 | Average |
|--|--------------|--------------|--------------|--------------|--------------|---------|
| Water System | | | | | | |
| Revenues | \$ 7,478,700 | \$ 7,519,190 | \$ 7,896,100 | \$ 8,073,360 | \$ 8,413,260 | |
| Expenses ² | 7,478,700 | 7,519,190 | 7,896,100 | 8,073,360 | 8,413,260 | |
| Funding Projects ³ | - | 20,000 | 10,000 | - | - | |
| Expenses Projects ³ | - | 20,000 | 10,000 | - | - | |
| | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Water Rates | | | | | | |
| General fixed charge for 4 months | \$ 104.60 | \$ 104.60 | \$ 108.78 | \$ 112.05 | \$ 115.41 | |
| Variable consumption rate per m ³ | 1.48 | 1.48 | 1.54 | 1.54 | 1.57 | |
| City of Hamilton rate per m ³ | 2.79 | 2.79 | 2.90 | 2.99 | 3.08 | |
| Non-metered fixed charge for 4 months | 242.21 | 242.21 | 251.90 | 259.46 | 267.24 | |
| Filling station fixed charge for 1 month | 26.15 | 26.15 | 27.20 | 28.02 | 28.86 | |
| Filling station variable consumption rate per m ³ | \$ 1.48 | \$ 1.48 | \$ 1.54 | \$ 1.54 | \$ 1.57 | |
| Water Rate % Increase | 0.75% | 0.00% | 4.00% | 3.00% | 3.00% | 2.15% |



1) Wastewater system expenses include contributions to capital reserves of \$1,633,790

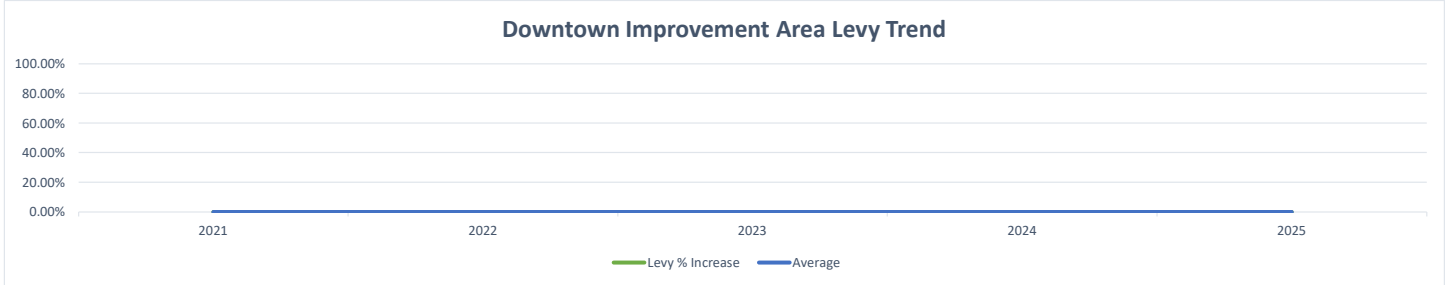
2) Water system expenses include contributions to capital reserves of \$2,365,810

3) Operating Projects are reported only for the fiscal year 2025. These amounts include only new projects and the top-up portion of carry-forward projects.



TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

| | 2021 | 2022 | 2023 | 2024 | 2025 | Average |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|---------|
| Downtown Improvement Area Levy | | | | | | |
| Revenues | \$ 5,000 | \$ - | \$ - | \$ - | \$ 260,520 | |
| Expenses | 92,350 | 87,350 | 87,350 | 87,350 | 347,870 | |
| | <u>\$ 87,350</u> | <u>\$ 87,350</u> | <u>\$ 87,350</u> | <u>\$ 87,350</u> | <u>\$ 87,350</u> | |
| Levy % Increase | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |



Consolidated Budget Summary

| | 2024 | | | 2025 | | |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | Revenues | Expenses | Levy | Revenues | Expenses | Levy |
| Operating | \$ 11,469,160 | \$ 29,297,750 | \$ 17,828,590 | \$ 11,552,210 | \$ 30,637,720 | \$ 19,085,510 |
| Operating Projects | 8,672,030 | 8,672,030 | - | 2,355,420 | 2,355,420 | - |
| Capital Projects | 9,595,860 | 9,595,860 | - | 16,326,050 | 16,326,050 | - |
| Total Operating | 29,737,050 | 47,565,640 | 17,828,590 | 30,233,680 | 49,319,190 | 19,085,510 |
| Wastewater | 3,842,060 | 7,509,240 | 3,667,180 | 5,000,600 | 9,815,640 | 4,815,040 |
| Wastewater - Operating Projects | 90,000 | 90,000 | - | 15,000 | 15,000 | - |
| Wastewater - Capital Projects | 100,000 | 100,000 | - | 3,840,000 | 3,840,000 | - |
| Total Wastewater | 4,032,060 | 7,699,240 | 3,667,180 | 8,855,600 | 13,670,640 | 4,815,040 |
| Water | 8,073,360 | 8,073,360 | - | 8,413,260 | 8,413,260 | - |
| Water - Operating Projects | - | - | - | - | - | - |
| Water - Capital Projects | 1,030,000 | 1,030,000 | - | 1,935,000 | 1,935,000 | - |
| Total Water | 9,103,360 | 9,103,360 | - | 10,348,260 | 10,348,260 | - |
| Downtown Improvement Area | - | 87,350 | 87,350 | 260,520 | 347,870 | 87,350 |
| Total | \$ 42,872,470 | \$ 64,455,590 | \$ 21,583,120 | \$ 49,698,060 | \$ 73,685,960 | \$ 23,987,900 |



TOWN OF GRIMSBY MULTI-YEAR PROJECTION

Purpose: The purpose of the multi-year projection is to provide a high-level understanding of the future minimum commitments the Town has made as of the preparation of the 2025 budget. These projections should be considered the starting point for future budgets and would only maintain the status quo on service delivery. They do not include any new investments or address known risks that may be required. Actual 2026/2027 budgets will result in different estimates based on updated priorities and financial strategies.

Core Assumptions: These projections include future operating impacts as the result of the Peach King Centre Expansion, software maintenance costs and operating positions. Additionally, a 2% minimum inflation on expenses and select revenue. Grants from other levels of government have not been inflated.

| | 2025 | 2026 | 2027 |
|--|----------------------|----------------------|----------------------|
| Operating Levy | | | |
| Revenues Base | \$ 11,552,210 | \$ 10,955,580 | \$ 10,409,760 |
| Expenses Base | 30,309,390 | 30,986,600 | 31,368,950 |
| Funding Projects ¹ | 2,355,420 | 770,640 | 445,000 |
| Expenses Projects ¹ | 2,355,420 | 770,640 | 445,000 |
| | <u>\$ 18,757,180</u> | <u>\$ 20,031,020</u> | <u>\$ 20,959,190</u> |
| Incremental WLMH & PKC Debt | 150,040 | 120,000 | - |
| Asset Management Levy | 178,290 | 190,860 | 305,130 |
| | <u>\$ 19,085,510</u> | <u>\$ 20,341,880</u> | <u>\$ 21,264,320</u> |
| Minimum Levy % Increase Before Growth (Excludes WLMH & PKC Debt) | 5.21% | 4.95% | 3.03% |
| Less Estimated Assessment Growth % | -0.61% | -1.00% | -1.00% |
| Minimum Levy % Increase After Estimated Growth (Excludes WLMH & PKC Debt) | 4.60% | 3.95% | 2.03% |
| Levy % Increase for WLMH & PKC Debt | 0.84% | 0.63% | 0.00% |
| Minimum Levy % Increase After Estimated Growth | 5.44% | 4.58% | 2.03% |
| Levy % Increase for Asset Management Levy | 1.00% | 1.00% | 1.50% |
| Minimum Levy % Increase After Estimated Growth | 6.44% | 5.58% | 3.53% |
| Wastewater System | | | |
| | 2025 | 2026 | 2027 |
| Revenues - Non-Rate | \$ 185,560 | \$ 188,270 | \$ 191,040 |
| Revenues - Rate Based | 4,815,040 | 5,205,360 | 5,617,740 |
| Revenues - Levy Based ² | 4,815,040 | 5,205,360 | 5,617,740 |
| Total Revenues | <u>9,815,640</u> | <u>10,598,990</u> | <u>11,426,520</u> |
| Expenses | 9,815,640 | 10,598,990 | 11,426,520 |
| Funding Projects ¹ | 15,000 | - | - |
| Expenses Projects ¹ | 15,000 | - | - |
| | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| Minimum Wastewater Expense % Increase | 23.50% | 7.98% | 7.81% |
| Water System | | | |
| | 2025 | 2026 | 2027 |
| Revenues | \$ 8,413,260 | \$ 8,928,200 | \$ 9,423,160 |
| Expenses | 8,413,260 | 8,928,200 | 9,423,160 |
| Funding Projects ¹ | - | - | - |
| Expenses Projects ¹ | - | - | - |
| | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| Minimum Water Expense % Increase | 4.04% | 6.12% | 5.54% |
| Downtown Improvement Area | | | |
| | 2025 | 2026 | 2027 |
| Revenues | \$ 260,520 | \$ 236,960 | \$ 240,000 |
| Expenses | 347,870 | 324,310 | 327,350 |
| | <u>\$ 87,350</u> | <u>\$ 87,350</u> | <u>\$ 87,350</u> |
| Minimum Levy % Increase | 0.00% | 0.00% | 0.00% |
| Capital Projects | | | |
| | 2025 | 2026 | 2027 |
| Funding | \$ 22,101,050 | \$ 31,657,590 | \$ 36,837,600 |
| Expenses | 22,101,050 | 31,657,590 | 36,837,600 |
| | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

1) Operating Projects are reported only for the fiscal year 2025. These amounts include only new projects and the top-up portion of carry-forward projects.

2) The percentage of wastewater billing between on the tax levy and user rate is 50% each.



2025 STAFFING SUMMARY

| Department | Permanent | | Temporary | Total Positions |
|---------------------------------|------------------------|------------------------|------------------------|-----------------|
| | Full Time ¹ | Part Time ² | Full Time ³ | |
| Administration, Clerks & By-Law | 11.0 | - | 1.0 | 12.0 |
| Economic Development | 1.0 | - | - | 1.0 |
| Finance | 14.0 | 1.0 | - | 15.0 |
| Human Resources | 2.0 | - | - | 2.0 |
| Information Technology | 6.0 | - | - | 6.0 |
| Fire ⁴ | 6.0 | - | - | 6.0 |
| Planning | 9.0 | - | 4.0 | 13.0 |
| Building | 5.0 | 1.0 | - | 6.0 |
| Community Services | 23.0 | 5.4 | - | 28.4 |
| Museum | 2.0 | 0.8 | 1.0 | 3.8 |
| Art Gallery | 1.0 | 2.9 | - | 3.9 |
| Library | 7.0 | 3.5 | - | 10.5 |
| Public Works | 33.0 | 3.1 | 4.0 | 40.1 |
| Cemeteries | 1.0 | - | - | 1.0 |
| Wastewater and Water System | 9.0 | - | - | 9.0 |
| Total | 130.0 | 17.7 | 10.0 | 157.7 |

1) Permanent Full Time positions are expected to work full-time hours of 35 (inside) or 40 (outside) hours per week. Per council resolution, all Full Time positions are approved by Council and are budgeted and funded in the base budget.

2) Permanent Part Time positions are reported based on their full-time equivalent (i.e. the total hours budgeted divided by the regular full-time hours for that position). Part Time positions are regularly scheduled to work up to 24 hours a week continuously throughout the year and are budgeted and funded in the base budget.

3) Temporary Full Time positions are included in the budget, hired for a period of less than two years and are funded with one-time funding source (i.e. reserve transfer, external funding).

4) Data above excludes Volunteer Firefighters.

Other Notes - Positions are reported in the department where the employee is primarily assigned. Chart does not represent headcount.



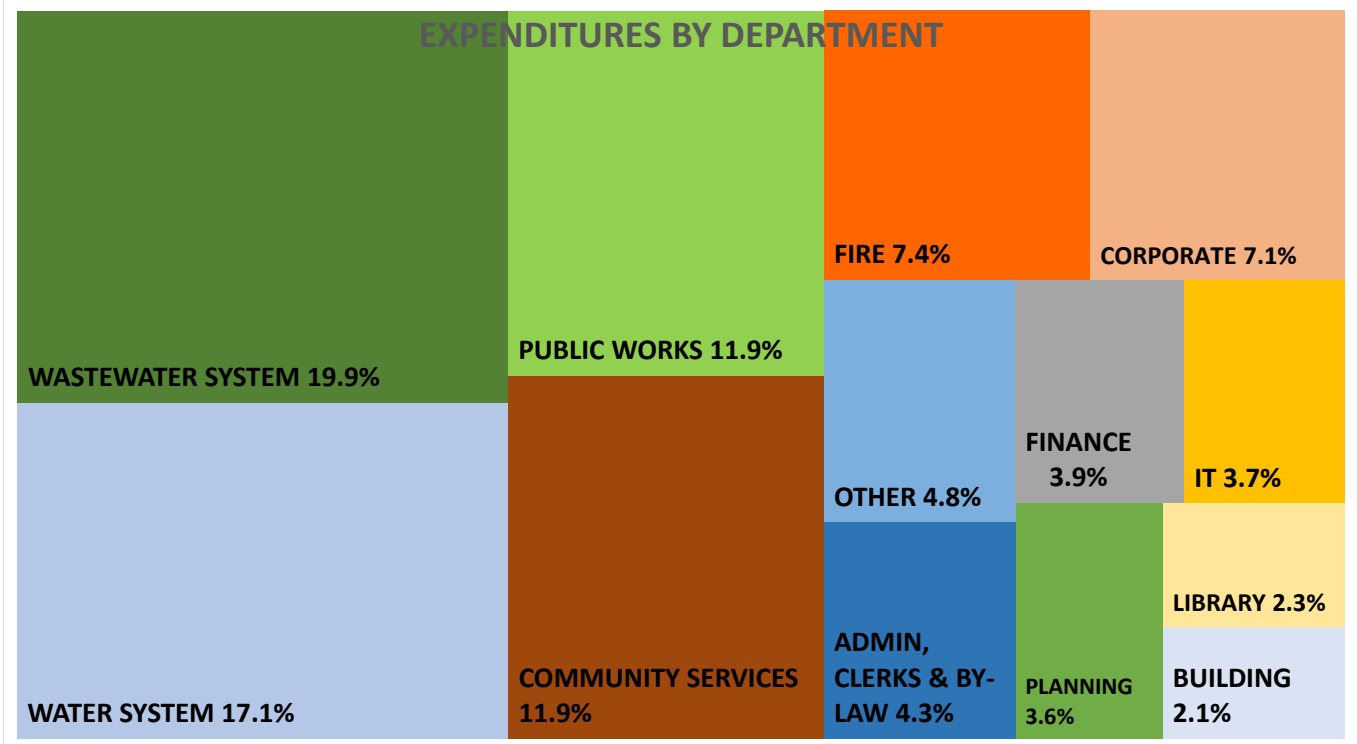
2025 OPERATING BUDGET

*2024 Actual balance is as of December 5, 2024



TOWN OF GRIMSBY 2025 OPERATING BUDGET - SUMMARY BY DEPARTMENT

| | REVENUES | EXPENSES | LEVY |
|---------------------------------|----------------------|----------------------|----------------------|
| TAXATION | \$ 1,127,140 | \$ 94,080 | \$ (1,033,060) |
| CORPORATE | \$ 2,816,170 | \$ 3,478,970 | \$ 662,800 |
| ADMINISTRATION, CLERKS & BY-LAW | \$ 819,110 | \$ 2,117,380 | \$ 1,298,270 |
| ECONOMIC DEVELOPMENT | \$ - | \$ 214,630 | \$ 214,630 |
| FINANCE | \$ 896,350 | \$ 1,901,260 | \$ 1,004,910 |
| HUMAN RESOURCES | \$ 82,250 | \$ 633,360 | \$ 551,110 |
| INFORMATION TECHNOLOGY | \$ 331,300 | \$ 1,817,420 | \$ 1,486,120 |
| FIRE | \$ 181,560 | \$ 3,660,300 | \$ 3,478,740 |
| PLANNING | \$ 769,940 | \$ 1,748,160 | \$ 978,220 |
| BUILDING | \$ 1,033,130 | \$ 1,033,130 | \$ - |
| COMMUNITY SERVICES | \$ 1,572,570 | \$ 5,833,450 | \$ 4,260,880 |
| MUSEUM | \$ 154,180 | \$ 429,910 | \$ 275,730 |
| ART GALLERY | \$ 157,820 | \$ 422,230 | \$ 264,410 |
| LIBRARY | \$ 85,540 | \$ 1,151,350 | \$ 1,065,810 |
| PUBLIC WORKS | \$ 1,279,650 | \$ 5,877,470 | \$ 4,597,820 |
| CEMETERIES | \$ 245,500 | \$ 224,620 | \$ (20,880) |
| LEVY IMPACT | \$ 11,552,210 | \$ 30,637,720 | \$ 19,085,510 |
| <hr/> | | | |
| WASTEWATER SYSTEM | \$ 5,000,600 | \$ 9,815,640 | \$ 4,815,040 |
| WATER SYSTEM | \$ 8,413,260 | \$ 8,413,260 | \$ - |
| BIA | \$ 260,520 | \$ 347,870 | \$ 87,350 |
| TOTAL BUDGET | \$ 25,226,590 | \$ 49,214,490 | \$ 23,987,900 |





Taxation

Managed by the finance department, property tax is calculated by the Town and billed to property owners annually. Property tax is a levy calculated by multiplying the assessed value of property and the Council-approved property tax rate for properties within the municipality. Additional tax related revenues are reported in this budget, including fees and charges for updates to tax roll information, tax certificates and administration of tax sale proceedings.

Responsibilities of the tax department are as follows:

- Calculate, bill, and collect taxes
- Review assessment roll and maintain tax collectors' roll
- Review and establish payment options
- Prepare tax certificates and remit Region and Provincial education taxes
- Prepare tax analysis and administer tax sales
- Provide technical support for appeals to Assessment Review Board (ARB) and Ontario Land Tribunal (OLT)
- Calculate and bill supplemental taxes in addition to regular billing for modifications to properties or new developments that lead to a change in assessment, as along with tax reductions and write-offs mandated by legislation or approved through the Tax Application process.
- Payments In Lieu (PIL) are payments made to the Town by the provincial or federal government where properties are exempt from property taxation.





TOWN OF GRIMSBY 2025 BUDGET REPORT TAXATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| TAXATION | | | | | |
| COMMERCIAL & INDUSTRIAL | | | | | |
| PROPERTY TAXATION | | | | | |
| COMMERCIAL OCCUPIED | 1,680,109 | - | - | - | - |
| COMMERCIAL VACANT LAND | 92,160 | - | - | - | - |
| COMMERCIAL VACANT UNIT | 55,356 | - | - | - | - |
| HYDRO SHARED PIL - CH | 21,966 | - | - | - | - |
| HYDRO SHARED PIL - IH | 1,690 | - | - | - | - |
| INDUSTRIAL OCCUPIED | 372,217 | - | - | - | - |
| INDUSTRIAL VACANT LAND | 34,982 | - | - | - | - |
| INDUSTRIAL VACANT UNIT | 13,668 | - | - | - | - |
| LARGE INDUSTRIAL OCCUPIED | 64,814 | - | - | - | - |
| LARGE INDUSTRIAL VACANT | 16,767 | - | - | - | - |
| ONTARIO HYDRO SERVICES CO. | 76,349 | - | - | - | - |
| PARKING LOTS | 11,306 | - | - | - | - |
| PIPELINES | 45,126 | - | - | - | - |
| RAILWAYS | 8,562 | - | - | - | - |
| SHOPPING CENTRE | 162,788 | - | - | - | - |
| | 2,657,860 | - | - | - | - |
| COMMERCIAL & INDUSTRIAL -SUPP | | | | | |
| PROPERTY TAXATION | | | | | |
| COMMERCIAL OCCUPIED | 6,587 | 4,980 | 4,980 | 4,980 | 4,980 |
| INDUSTRIAL NEW CONSTR FULL | 1,347 | 10,010 | 10,010 | 10,010 | 10,010 |
| INDUSTRIAL OCCUPIED | 2,928 | - | - | - | - |
| LARGE INDUSTRIAL OCCUPIED | - | 6,180 | 6,180 | 6,180 | 6,180 |
| NEW CONSTR COMMERCIAL FULL | - | 9,170 | 9,170 | 9,170 | 9,170 |
| PIPELINES | 481 | 600 | 600 | 600 | 600 |
| SHOPPING CENTRE | 410 | - | - | - | - |
| | 11,753 | 30,940 | 30,940 | 30,940 | 30,940 |
| GENERAL REVENUE | | | | | |
| OTHER REVENUES | | | | | |
| PENALTIES&INTEREST ON TAXES | 591,863 | 597,580 | 597,580 | 597,580 | 597,580 |
| | 591,863 | 597,580 | 597,580 | 597,580 | 597,580 |
| PAYMENTS IN LIEU | | | | | |
| PROPERTY TAXATION | | | | | |
| COMMERCIAL GENERAL | 30,349 | - | - | - | - |



TOWN OF GRIMSBY 2025 BUDGET REPORT TAXATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|-------------------|------------------|------------------|------------------|------------------|
| COMMERCIAL OCCUPIED | 379,284 | - | - | - | - |
| COMMERCIAL VACANT LAND | 45,030 | - | - | - | - |
| PAY IN LIEU-HOSPITAL (MA 160) | 7,275 | - | - | - | - |
| RESIDENTIAL & FARM | 16,419 | - | - | - | - |
| COMMERCIAL OCCUPIED - EDUCATION RETAINED | - | 259,250 | 259,250 | 259,250 | 259,250 |
| | 478,357 | 259,250 | 259,250 | 259,250 | 259,250 |
| RESIDENTIAL & FARM | | | | | |
| PROPERTY TAXATION | | | | | |
| FARMLANDS | 75,793 | - | - | - | - |
| MANAGED FORESTS | 468 | - | - | - | - |
| MULTI RESIDENTIAL | 174,049 | - | - | - | - |
| RESIDENTIAL & FARM | 14,793,560 | - | - | - | - |
| | 15,043,870 | - | - | - | - |
| RESIDENTIAL & FARM - SUPP | | | | | |
| PROPERTY TAXATION | | | | | |
| FARMLANDS | (1,368) | 240 | 240 | 240 | 240 |
| RESIDENTIAL & FARM | 89,283 | 239,130 | 239,130 | 239,130 | 239,130 |
| | 87,915 | 239,370 | 239,370 | 239,370 | 239,370 |
| TOTAL REVENUES | 18,871,618 | 1,127,140 | 1,127,140 | 1,127,140 | 1,127,140 |
| GENERAL ADMIN | | | | | |
| RENTS AND FINANCIAL EXPENSES | | | | | |
| CHARITABLE REBATES | 3,982 | 6,700 | 6,700 | 6,700 | 6,700 |
| TAXES WRITTEN OFF | 31,359 | 76,490 | 76,490 | 76,490 | 76,490 |
| TIEG EXPENSE | 10,886 | 10,890 | 10,890 | 10,890 | 10,890 |
| | 46,227 | 94,080 | 94,080 | 94,080 | 94,080 |
| TOTAL EXPENSES | 46,227 | 94,080 | 94,080 | 94,080 | 94,080 |
| LEVY IMPACT | 18,825,391 | 1,033,060 | 1,033,060 | 1,033,060 | 1,033,060 |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0% | 0% | 0% |



Corporate

The Corporate department is comprised of organization-wide revenues and expenses.

Revenues

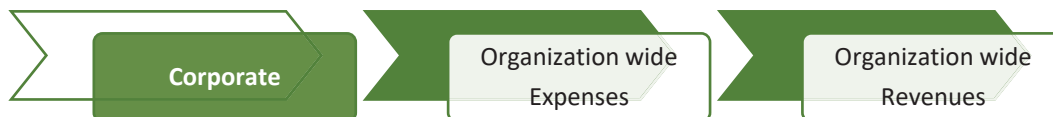
Organization-wide revenues include:

- Ontario Municipal Partnership fund annual municipal allocation
- Provincial Offences Act fine allocation from the Niagara Region
- Interest income from investments and Grimsby Power Inc. promissory note
- Dividends from Niagara Power Inc., when declared
- Allocation of overhead recovery from development-related fees
- Proceeds from sale of land, when finalized

Expenses

Organization-wide expenses include:

- Legal
- Insurance





TOWN OF GRIMSBY 2025 BUDGET REPORT CORPORATE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| CORPORATE | | | | | |
| GENERAL REVENUE | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| PROVINCIAL OFFENCES ACT FINES | 28,580 | - | 7,800 | 7,960 | 8,120 |
| INVESTMENT INCOME | | | | | |
| INTEREST ON GRIMSBY POWER INV. | 201,818 | 201,820 | 201,820 | 201,820 | 201,820 |
| INVESTMENT INCOME-OTHER | 2,016,902 | 2,475,520 | 1,891,000 | 1,066,000 | 1,066,000 |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM RESERVES | 200,000 | 200,000 | 71,410 | - | - |
| OTHER REVENUES | | | | | |
| DIVIDENDS | 180,000 | - | - | - | - |
| DAAP OVERHEAD RECOVERY | 105,093 | 129,150 | 51,980 | 53,020 | 54,080 |
| SALES AND RECOVERY | 3,835 | 4,000 | 4,000 | 4,080 | 4,160 |
| INTERFUNCTIONAL REVENUES | | | | | |
| INTER-DEPARTMENTAL REVENUE | 551,760 | 551,760 | 563,960 | 575,240 | 586,740 |
| | 3,287,988 | 3,562,250 | 2,791,970 | 1,908,120 | 1,920,920 |
| LEVIES & GRANTS | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| OMPF FUNDING GRANT | 28,400 | 28,400 | 24,200 | 24,200 | 24,200 |
| | 28,400 | 28,400 | 24,200 | 24,200 | 24,200 |
| TOTAL REVENUES | 3,316,388 | 3,590,650 | 2,816,170 | 1,932,320 | 1,945,120 |
| FINANCIAL EXPENDITURES | | | | | |
| MATERIALS | | | | | |
| PRINCIPAL REPAYMENTS | - | - | 239,930 | 253,000 | 263,000 |
| INTEREST ON LONG TERM DEBT | | | | | |
| INTEREST PAYMENTS | - | - | 328,110 | 317,320 | 306,940 |
| | - | - | 568,040 | 570,320 | 569,940 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| TRAINING AND DEVELOPMENT | 10,222 | 10,500 | 10,500 | 10,710 | 10,920 |
| MATERIALS | | | | | |
| MEMBERSHIPS AND SUBSCRIPTIONS | 9,935 | 8,810 | 10,250 | 10,460 | 10,670 |
| MISCELLANEOUS | 50,487 | - | - | - | - |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | - | 25,000 | - | - |



TOWN OF GRIMSBY 2025 BUDGET REPORT CORPORATE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| LEGAL | 528,701 | 598,500 | 598,500 | 610,470 | 622,680 |
| RENTS AND FINANCIAL EXPENSES | | | | | |
| INSURANCE | 757,258 | 797,100 | 832,980 | 849,640 | 866,630 |
| CASH OVER/UNDER | 950 | - | - | - | - |
| EXTERNAL TRANSFERS | | | | | |
| CONTRIBUTION TO OTHERS | 75,000 | 200,000 | 46,410 | - | - |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 2,412,000 | 2,412,000 | 1,387,290 | 694,860 | 305,130 |
| | 3,844,553 | 4,026,910 | 2,910,930 | 2,176,140 | 1,816,030 |
| TOTAL EXPENSES | 3,844,553 | 4,026,910 | 3,478,970 | 2,746,460 | 2,385,970 |
| LEVY IMPACT | (528,165) | (436,260) | (662,800) | (814,140) | (440,850) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 51.93% | 22.83% | (45.85%) |



Administration

The Administration department is comprised of the office of the Chief Administrative Officer (CAO), the Statutory Office of the Town Clerk, Communications, Animal Control, Council, Election, and By-Law Enforcement.

Office of the CAO & Statutory Office of the Town Clerk

Responsibilities of the CAO include:

- Providing information and advice to Council for the purpose of decision making
- Facilitating the implementation of Council decisions and ensure Town activities are aligned with Council’s Strategic Plan
- Exercising general control and management of the affairs of the municipality
- Providing leadership and oversight to the Corporate Leadership Team
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise.

Responsibilities of the Clerk’s office includes:

- Providing secretariat services, documenting the official record of actions of Council, and safekeeping of all by-laws and minutes of the proceedings of Council
- Management of the Town’s records and information holdings including compliance with privacy legislation
- Providing commissioner services for taking affidavits and processing Freedom of Information requests
- Issuing various licenses such as marriage licences, dog licences, and lottery licences
- Providing marriage solemnization services
- Records management including:
 - Managing the identification, classification, storage, securing, retrieving, tracking, and destroying or permanent preserving of records
 - Establishing a paper and electronic solution for the Town’s records
 - Facilitating training, guidance, and support for the Records Management Program
 - Performing the annual destruction of records

Communications

The Communications department reports to the CAO and serves to inform, engage, and connect residents with their local government. The team aims to facilitate transparency, gather feedback, and foster public trust, to encourage civic participation in municipal government and its related activities.

The Communications department manages day-to-day communication activities and works with Staff to ensure the public, employees, media, and other interested stakeholder groups, remain well informed of the Town’s programs, initiatives, services and events. The team ensures messages are clear, timely, consistent and encourages public participation, while supporting Grimsby’s commitment to open, transparent and accessible government.

Honest, coherent and well-structured communications facilitate citizen confidence in government and community support of government decisions.

Some of the services provided by the Communications department are:

- Development of communications strategies and tactics that align with Strategic Priorities
- Social media management
- Issues management
- Media relations
- Website content management
- Event planning
- Advertising and communications policy development
- Emergency management
- Crisis communication

Animal Control

The Town provides the licensing, control and regulation of dogs through the Animal Care and Control By-law. This includes leashing requirements, dangerous dogs, animal waste provisions, and the requirement of an annual dog license. The Town maintains two leash free dog parks located at the corner of Lake St and Baker Rd N and on south side of Southward Park and assists residents with the Ontario Wildlife Damage Compensation Program to those who are eligible.

Animal control services are currently contracted through the Humane Society of Greater Niagara.

Council

Council is comprised of the Mayor and two Councillors for each of the four wards. The role of Council is articulated in the *Municipal Act, 2001*. Their duties include:

- Representing the public and considering the well-being and interests of the municipality
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise
- Determining which services and at which levels the municipality provides
- Ensuring administrative and controllership policies, practices, and procedures are in place to implement Council decisions
- Ensuring accountability, transparency, and financial integrity of municipal operations
- Act as representatives of the Town both within and outside the municipality

Election

The Office of the Town Clerk is responsible for the administration and delivery of the municipal elections, which is regulated by the *Municipal Elections Act, 1996*. The Clerk's Office is also responsible for:

- Reviewing and finalizing the voters' list
- Coordinating candidates and reporting on campaign contributions
- Coordinating compliance audits on a candidates' campaign finances
- Voting procedures and a recount if required

By - Law Enforcement

The Municipal Law Enforcement Department ensures compliance with the Town's By-laws. The department provides:

- Enforcement, including graffiti, noise, idling, nuisance, pools and fences, property maintenance, signs, and waste
- Resolution of general property nuisance issues including those under the Clean Yards By-law
- Engagement of the community through outreach and education to prevent offenses from occurring, or re-occurring





TOWN OF GRIMSBY 2025 BUDGET REPORT ADMINISTRATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| ADMINISTRATION | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| COMMISSIONER FEES | 1,224 | 3,000 | 2,000 | 2,040 | 2,080 |
| FREEDOM OF INFORMATION FEES | 2,141 | 2,000 | 2,160 | 2,200 | 2,240 |
| VITAL STATISTICS | 4,658 | 4,000 | 4,120 | 4,200 | 4,280 |
| MARRIAGE SOLEMNIZATION FEES | 13,247 | 5,630 | 12,410 | 12,660 | 12,910 |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM OPERATING PROJECT | 38,811 | 50,570 | 49,900 | 51,160 | - |
| OTHER REVENUES | | | | | |
| LOTTERY PERMITS | 3,779 | 2,700 | 3,790 | 3,870 | 3,950 |
| MARRIAGE LICENCES | 60,818 | 25,000 | 59,300 | 60,490 | 61,700 |
| SALES AND RECOVERY | 27 | - | - | - | - |
| INTERFUNCTIONAL REVENUES | | | | | |
| INTER-DEPARTMENTAL REVENUE | 381,630 | 381,630 | 404,800 | 412,900 | 421,160 |
| | 506,335 | 474,530 | 538,480 | 549,520 | 508,320 |
| TOTAL REVENUES | 506,335 | 474,530 | 538,480 | 549,520 | 508,320 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 13,333 | 7,860 | 6,140 | 6,310 | 6,500 |
| CASUAL&PART-TIME SAL&WAGES | 62,989 | 42,720 | 43,750 | 44,850 | 45,970 |
| EMPLOYEE BENEFITS | 200,282 | 216,560 | 257,090 | 273,240 | 290,340 |
| REGULAR SAL & WAGES-OVERTIME | 1,753 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 770,083 | 890,840 | 921,450 | 968,180 | 1,013,700 |
| TRAINING AND DEVELOPMENT | 22,280 | 23,490 | 23,490 | 23,960 | 24,440 |
| TUITIONS AND COURSES | 1,153 | - | - | - | - |
| TUITIONS AND COURSES | 2,302 | 3,500 | 6,700 | 6,830 | 6,970 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 865 | 1,500 | 4,000 | 4,080 | 4,160 |
| CONDOLENCE RECOGNITION | - | 500 | 520 | 530 | 540 |
| COURIER SERVICES | - | 150 | 250 | 260 | 270 |
| MEETING EXPENSES | 610 | 500 | 1,000 | 1,020 | 1,040 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 3,126 | 3,000 | 3,690 | 3,760 | 3,840 |
| OFFICE EQUIPMENT PURCHASES | 18 | 2,500 | 2,580 | 2,630 | 2,680 |
| POSTAGE | 423 | 600 | 620 | 630 | 640 |
| PRINTING STATIONERY, SUPPLIES | 29,883 | 15,000 | 30,690 | 31,300 | 31,930 |
| TELEPHONE | 991 | 1,500 | 1,550 | 1,580 | 1,610 |



TOWN OF GRIMSBY 2025 BUDGET REPORT ADMINISTRATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| TRAVEL | 768 | 1,500 | 1,550 | 1,580 | 1,610 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 15,067 | 40,000 | 41,200 | 42,020 | 42,860 |
| | 1,125,926 | 1,251,720 | 1,346,270 | 1,412,760 | 1,479,100 |
| TOTAL EXPENSES | 1,125,926 | 1,251,720 | 1,346,270 | 1,412,760 | 1,479,100 |
| LEVY IMPACT | (619,591) | (777,190) | (807,790) | (863,240) | (970,780) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 3.94% | 6.86% | 12.46% |



TOWN OF GRIMSBY 2025 BUDGET REPORT ADMINISTRATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|-----------------|-----------------|-----------------|-----------------|
| ANIMAL CONTROL | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| DOG LICENCES | 41,850 | 40,000 | 41,200 | 42,020 | 42,860 |
| | 41,850 | 40,000 | 41,200 | 42,020 | 42,860 |
| TOTAL REVENUES | 41,850 | 40,000 | 41,200 | 42,020 | 42,860 |
| GENERAL ADMIN | | | | | |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | - | 500 | 500 | 510 | 520 |
| MATERIALS | - | 500 | - | - | - |
| POSTAGE | - | 700 | 100 | 100 | 100 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 51,845 | 61,200 | 63,040 | 64,300 | 65,590 |
| | 51,845 | 62,900 | 63,640 | 64,910 | 66,210 |
| TOTAL EXPENSES | 51,845 | 62,900 | 63,640 | 64,910 | 66,210 |
| LEVY IMPACT | (9,995) | (22,900) | (22,440) | (22,890) | (23,350) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | (2.01%) | 2.01% | 2.01% |



TOWN OF GRIMSBY 2025 BUDGET REPORT ADMINISTRATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| BY-LAW ENFORCEMENT | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| ADMINISTRATION FEES | 74,539 | 43,000 | 82,000 | 83,640 | 85,310 |
| BY-LAW RECOVERIES | 151,006 | 29,000 | 29,870 | 30,470 | 31,080 |
| OTHER REVENUES | | | | | |
| PARKING FINES | 73,481 | 69,000 | 92,560 | 94,410 | 96,300 |
| OTHER FINES | - | 10,000 | 10,000 | 10,200 | 10,400 |
| | 299,026 | 151,000 | 214,430 | 218,720 | 223,090 |
| TOTAL REVENUES | 299,026 | 151,000 | 214,430 | 218,720 | 223,090 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 4,830 | - | 2,070 | 2,180 | 2,180 |
| CASUAL&PART-TIME SAL&WAGES | 22,511 | - | - | - | - |
| EMPLOYEE BENEFITS | 37,021 | 38,740 | 43,720 | 45,990 | 47,870 |
| MEAL ALLOWANCES | 90 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 3,428 | 5,250 | 5,410 | 5,550 | 5,680 |
| REGULAR SALARIES AND WAGES | 132,148 | 151,380 | 155,900 | 161,740 | 167,880 |
| CONTRACTED SERVICES | | | | | |
| PROFESSIONAL FEES | 886 | 2,500 | 2,580 | 2,630 | 2,680 |
| | 200,914 | 197,870 | 209,680 | 218,090 | 226,290 |
| TRAFFIC & PARKING CONTROL | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | - | - | 9,930 | 10,180 | 10,270 |
| CASUAL&PART-TIME SAL&WAGES | - | - | 43,080 | 44,160 | 45,260 |
| TRAINING AND DEVELOPMENT | 2,366 | 1,600 | 2,750 | 2,810 | 2,870 |
| TUITIONS AND COURSES | 225 | - | - | - | - |
| UNIFORMS AND CLOTHING | 2,398 | - | 3,000 | 3,060 | 3,120 |
| TUITIONS AND COURSES | 2,232 | 2,500 | 5,750 | 5,870 | 5,990 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 597 | - | 1,200 | 1,220 | 1,240 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 589 | 400 | 650 | 660 | 670 |
| OTHER VEHICLE EXPENDITURES | 1,659 | 2,500 | 2,580 | 2,630 | 2,680 |
| POSTAGE | 2,181 | 2,500 | 3,000 | 3,060 | 3,120 |
| PRINTING STATIONERY, SUPPLIES | 8,052 | 4,000 | 5,000 | 5,100 | 5,200 |
| TELEPHONE | 595 | 1,000 | 1,030 | 1,050 | 1,070 |



TOWN OF GRIMSBY 2025 BUDGET REPORT ADMINISTRATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| TRAVEL | 63 | 3,000 | 250 | 260 | 270 |
| FUEL - GASOLINE | 1,256 | 2,700 | 2,780 | 2,840 | 2,900 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 152,478 | 25,000 | 25,750 | 26,270 | 26,800 |
| | 174,691 | 45,200 | 106,750 | 109,170 | 111,460 |
| TOTAL EXPENSES | 375,605 | 243,070 | 316,430 | 327,260 | 337,750 |
| LEVY IMPACT | (76,579) | (92,070) | (102,000) | (108,540) | (114,660) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 10.79% | 6.41% | 5.64% |



TOWN OF GRIMSBY 2025 BUDGET REPORT ADMINISTRATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| COUNCIL | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| GPI/NPI DIRECTORS' FEES | 24,300 | 25,000 | 25,000 | 25,500 | 26,010 |
| | 24,300 | 25,000 | 25,000 | 25,500 | 26,010 |
| TOTAL REVENUES | 24,300 | 25,000 | 25,000 | 25,500 | 26,010 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 26,964 | 33,560 | 34,460 | 35,300 | 36,300 |
| COUNCIL HONORARIA | 214,030 | 237,180 | 242,890 | 248,930 | 255,160 |
| TRAINING AND DEVELOPMENT | 22,157 | 34,500 | 35,540 | 51,250 | 56,980 |
| UNIFORMS AND CLOTHING | 913 | - | - | - | - |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 1,114 | 4,000 | 4,120 | 4,200 | 4,280 |
| CIVIC RECOGNITION | 2,000 | 3,500 | 3,500 | 3,570 | 3,640 |
| COMMUNITY ACTIVITIES | 1,881 | 500 | 2,500 | 2,550 | 2,600 |
| MEETING EXPENSES | 512 | 1,000 | 1,030 | 1,050 | 1,070 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 351 | 2,000 | 2,060 | 2,100 | 2,140 |
| PRINTING STATIONERY, SUPPLIES | 517 | 750 | 770 | 790 | 810 |
| TELEPHONE | 18 | 500 | 520 | 530 | 540 |
| TRAVEL | 739 | 1,600 | 1,650 | 1,680 | 1,710 |
| CONTRACTED SERVICES | | | | | |
| PROFESSIONAL FEES | 58,993 | 10,000 | 10,000 | 10,200 | 10,400 |
| | 330,189 | 329,090 | 339,040 | 362,150 | 375,630 |
| TOTAL EXPENSES | 330,189 | 329,090 | 339,040 | 362,150 | 375,630 |
| LEVY IMPACT | (305,889) | (304,090) | (314,040) | (336,650) | (349,620) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 3.27% | 7.20% | 3.85% |



TOWN OF GRIMSBY 2025 BUDGET REPORT ADMINISTRATION

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| ELECTION | | | | | |
| GENERAL REVENUE | | | | | |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM RESERVES | - | - | - | 280,000 | - |
| | - | - | - | 280,000 | - |
| TOTAL REVENUES | - | - | - | 280,000 | - |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | - | - | - | 11,650 | - |
| CASUAL&PART-TIME SAL&WAGES | - | - | - | 84,080 | - |
| TRAINING AND DEVELOPMENT | - | - | - | 440 | - |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | - | - | - | 2,310 | - |
| MATERIALS | - | - | - | 5,700 | - |
| PRINTING STATIONERY, SUPPLIES | - | - | - | 2,520 | - |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 2,000 | 2,000 | 2,400 | - |
| PROFESSIONAL FEES | - | - | - | 170,900 | - |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| | 50,000 | 52,000 | 52,000 | 330,000 | 50,000 |
| TOTAL EXPENSES | 50,000 | 52,000 | 52,000 | 330,000 | 50,000 |
| LEVY IMPACT | (50,000) | (52,000) | (52,000) | (50,000) | (50,000) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0% | (3.85%) | 0% |



Economic Development

In 2020, the Town of Grimsby on-boarded the first Economic Development Officer (EDO). By investing in a full-time economic development staff resource, the Town has identified the importance of a professional program of economic development to help fuel and grow the local economy, as well as the prosperity of local residents, business owners, and investment stakeholders alike.

The EDO works in close collaboration with the Grimsby Economic Development Advisory Committee (GEDAC) and implements the Strategic Action Plan for 2022-2025. The department also develops initiatives, programs, and strategies that foster and develop economic drivers in the local community in order to cultivate an environment in Grimsby most conducive to business retention, growth, and attraction, and a desirable quality of life.

Working to deliver on the strategic priorities established by Council, economic development efforts focus on:

- Reviewing the structure and resources allocated to economic development in Grimsby and identifying opportunities for enhancement
- Supporting the growth of existing businesses by providing more mechanisms for local businesses and associations to bring their needs and concerns to the Town
- Developing and implementing a marketing strategy to clearly demonstrate Grimsby’s advantages to prospective businesses and investigating the potential for Town participation in trade missions
- Supporting programs and information for entrepreneurs and small businesses and exploring greater use of incentives to encourage new ventures





TOWN OF GRIMSBY 2025 BUDGET REPORT ECONOMIC DEVELOPMENT

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| ECONOMIC DEVELOPMENT | | | | | |
| GENERAL REVENUE | | | | | |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM OPERATING PROJECT | 4,442 | 3,470 | - | - | - |
| | 4,442 | 3,470 | - | - | - |
| TOTAL REVENUES | 4,442 | 3,470 | - | - | - |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 1,702 | 380 | - | - | - |
| CASUAL&PART-TIME SAL&WAGES | 12,298 | 3,090 | - | - | - |
| EMPLOYEE BENEFITS | - | 30,470 | 34,520 | 36,930 | 39,980 |
| REGULAR SALARIES AND WAGES | - | 124,920 | 130,540 | 137,720 | 145,300 |
| TRAINING AND DEVELOPMENT | 1,540 | 1,860 | 6,750 | 6,890 | 7,030 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 14,608 | 12,500 | 20,250 | 20,660 | 21,070 |
| MEETING EXPENSES | 3,249 | 5,100 | 5,100 | 5,200 | 5,300 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 854 | 2,000 | 2,750 | 2,810 | 2,870 |
| PRINTING STATIONERY, SUPPLIES | 151 | - | 500 | 510 | 520 |
| SPECIAL EVENT EXPENSES | 2,395 | 6,000 | 6,000 | 6,120 | 6,240 |
| TELEPHONE | 369 | 720 | 720 | 730 | 740 |
| TRAVEL | 2,607 | 3,000 | 3,500 | 3,570 | 3,640 |
| MAYOR'S BREAKFAST EXPENSES | 4,000 | 4,000 | 4,000 | 4,080 | 4,160 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 108,418 | - | - | - | - |
| PROFESSIONAL FEES | - | - | - | 20,000 | 20,400 |
| | 152,191 | 194,040 | 214,630 | 245,220 | 257,250 |
| TOTAL EXPENSES | 152,191 | 194,040 | 214,630 | 245,220 | 257,250 |
| LEVY IMPACT | (147,749) | (190,570) | (214,630) | (245,220) | (257,250) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 12.63% | 14.25% | 4.91% |



Finance

The mission of the Finance department is to provide the corporation with excellent financial leadership, controllership, planning, and operational services. The department helps ensure Grimsby taxpayers and stakeholders benefit from an efficient, effective, and accountable Town government that is financially sustainable. The Finance department also ensures financial accountability and transparency of the organization through financial planning, reporting, revenue and collection services, strategic procurement, risk management, payables, and payroll and benefits services.

Financial Planning and Reporting

- Provide quarterly and long-range financial plans and strategic advice to Council and staff
- Establish budget guidance and provide budget preparation support and analysis to all departments including the operating budget, operating projects and capital projects
- Manage investments, cash flow projections, issuance of debt, and reserve accounting
- Prepare financial statements, Financial Information Return (FIR) reporting, and adhere to external audit requirements
- Manage capital project accounting and capital asset reporting system

Revenue and Collections

- Administer the taxation and water revenue functions
- Manage accounts receivable, billing, and treasury functions
- Monitor revenues in compliance with governing policies and legislation

Strategic Procurement, Risk Management and Payables

- Establishes effective and efficient procurement and payment policies, procedures, and practices ensuring fairness, transparency, and accountability
- Assist in developing and maintaining the Town's asset management plan
- Oversight and consultation on Town purchases
- Manages the Town's insurance program
- Manage accounts payable function

Payroll and Benefits

- Deliver bi-weekly payroll processing
- Benefit administration and management
- Manage OMERS pension reporting





TOWN OF GRIMSBY 2025 BUDGET REPORT FINANCE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| FINANCE | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| ADMINISTRATION FEES | 2,347 | 2,810 | 3,390 | 3,460 | 3,530 |
| TAX CERTIFICATES | 30,938 | 33,280 | 35,150 | 35,850 | 36,570 |
| TAX ACCOUNT FEES | 51,430 | 49,930 | 95,160 | 97,060 | 99,000 |
| TAX SALE FEES | 11,330 | 6,180 | 17,430 | 17,780 | 18,140 |
| WATER ACCOUNT TRANSFER FEES | 18,512 | 23,310 | 24,300 | 24,790 | 25,290 |
| INVESTMENT INCOME | | | | | |
| INTEREST INCOME | 13,504 | 13,450 | 11,180 | 11,400 | 11,630 |
| INTERFUNCTIONAL REVENUES | | | | | |
| INTER-DEPARTMENTAL REVENUE | 680,150 | 680,150 | 709,740 | 723,930 | 738,410 |
| | 808,211 | 809,110 | 896,350 | 914,270 | 932,570 |
| TOTAL REVENUES | 808,211 | 809,110 | 896,350 | 914,270 | 932,570 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 15,560 | 14,390 | 12,420 | 12,750 | 12,860 |
| CASUAL&PART-TIME SAL&WAGES | 101,981 | 52,770 | 54,030 | 55,120 | 56,220 |
| EMPLOYEE BENEFITS | 315,512 | 313,100 | 358,020 | 378,470 | 398,920 |
| MEAL ALLOWANCES | 173 | 500 | 500 | 510 | 520 |
| REGULAR SAL & WAGES-OVERTIME | 9,013 | 2,630 | 2,710 | 2,770 | 2,840 |
| REGULAR SALARIES AND WAGES | 1,082,519 | 1,208,380 | 1,269,080 | 1,323,040 | 1,375,260 |
| TRAINING AND DEVELOPMENT | 5,112 | 13,000 | 13,000 | 13,260 | 13,530 |
| MEDICAL EXAMS & RELATED | 90 | - | - | - | - |
| TUITIONS AND COURSES | 2,836 | 6,000 | 3,000 | 3,060 | 3,120 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 480 | - | - | - | - |
| MEETING EXPENSES | 1,038 | - | - | - | - |
| MEMBERSHIPS AND SUBSCRIPTIONS | 6,641 | 6,680 | 8,000 | 8,160 | 8,320 |
| POSTAGE | 42,708 | 36,000 | 50,000 | 51,000 | 52,020 |
| PRINTING STATIONERY, SUPPLIES | 14,259 | 16,200 | 16,200 | 16,520 | 16,850 |
| TRAVEL | 1,243 | 1,000 | 1,500 | 1,530 | 1,560 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 4,010 | 10,000 | 10,000 | 10,200 | 10,400 |
| PROFESSIONAL FEES | 31,772 | 46,800 | 46,800 | 47,740 | 48,690 |
| TAX ADMINISTRATION SERVICES | - | 1,000 | - | - | - |



TOWN OF GRIMSBY 2025 BUDGET REPORT FINANCE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|--------------------|--------------------|--------------------|
| RENTS AND FINANCIAL EXPENSES | | | | | |
| COMPUTER PAYROLL BANK CHARGES | 40,603 | 45,000 | 56,000 | 57,120 | 58,260 |
| | 1,675,550 | 1,773,450 | 1,901,260 | 1,981,250 | 2,059,370 |
| TOTAL EXPENSES | 1,675,550 | 1,773,450 | 1,901,260 | 1,981,250 | 2,059,370 |
| LEVY IMPACT | (867,339) | (964,340) | (1,004,910) | (1,066,980) | (1,126,800) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 4.21% | 6.18% | 5.61% |



Human Resources

The Human Resources Department drives the Town’s People Strategy by fostering a productive, healthy, and engaging workplace while enhancing the overall employee experience, supporting a continuous learning culture, and promoting organizational excellence. The department develops and implements effective policies, procedures, and best practices through strategic leadership, providing expert guidance and support to leaders and the organization on all human resource matters. Responsibilities include:

- Recruitment, attraction, and retention
- Compensation management, recognition, and rewards
- Monitoring of laws and legislation surrounding the municipality and the workforce
- Performance management facilitated through the performance appraisal process
- Health and wellness
- Leadership, learning, and development
- Developing the organization’s culture and structure





TOWN OF GRIMSBY 2025 BUDGET REPORT HUMAN RESOURCES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| HUMAN RESOURCES | | | | | |
| GENERAL REVENUE | | | | | |
| INTERFUNCTIONAL REVENUES | | | | | |
| INTER-DEPARTMENTAL REVENUE | 83,480 | 83,480 | 82,250 | 83,900 | 85,580 |
| | 83,480 | 83,480 | 82,250 | 83,900 | 85,580 |
| TOTAL REVENUES | 83,480 | 83,480 | 82,250 | 83,900 | 85,580 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 50,988 | 52,080 | 54,860 | 58,690 | 63,180 |
| REGULAR SALARIES AND WAGES | 186,641 | 206,390 | 218,570 | 231,010 | 244,130 |
| TRAINING AND DEVELOPMENT | 2,674 | 4,200 | 4,500 | 4,590 | 4,680 |
| TUITIONS AND COURSES | 1,816 | 2,000 | 2,000 | 2,040 | 2,080 |
| MATERIALS | | | | | |
| MEETING EXPENSES | 871 | 1,000 | 1,000 | 1,020 | 1,040 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 2,777 | 3,000 | 4,000 | 4,080 | 4,160 |
| PRINTING STATIONERY, SUPPLIES | 1,252 | 1,000 | 1,400 | 1,430 | 1,460 |
| TELEPHONE | 195 | 300 | 300 | 310 | 320 |
| TRAVEL | 166 | 500 | 500 | 510 | 520 |
| | 247,380 | 270,470 | 287,130 | 303,680 | 321,570 |
| HUMAN RESOURCES | | | | | |
| SALARIES AND BENEFITS | | | | | |
| TRAINING AND DEVELOPMENT | 70,571 | 79,000 | 70,000 | 71,400 | 72,830 |
| WORKERS' COMP. INS. PREMIUMS | 139,616 | 135,250 | 135,250 | 137,960 | 140,720 |
| RETIREE BENEFITS | 68,000 | 82,480 | 82,480 | 84,130 | 85,810 |
| MEDICAL EXAMS & RELATED | 130 | - | 1,000 | 1,020 | 1,040 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 8,197 | 8,500 | 8,500 | 8,670 | 8,840 |
| EMPLOYEE RECOGNITION PROGRAM | 17,015 | 20,000 | 27,000 | 27,540 | 28,090 |
| MEETING EXPENSES | 43 | - | - | - | - |
| MEMBERSHIPS AND SUBSCRIPTIONS | 272 | - | - | - | - |



TOWN OF GRIMSBY 2025 BUDGET REPORT HUMAN RESOURCES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 16,000 | 22,000 | 22,000 | 22,440 | 22,890 |
| | 319,844 | 347,230 | 346,230 | 353,160 | 360,220 |
| TOTAL EXPENSES | 567,224 | 617,700 | 633,360 | 656,840 | 681,790 |
| LEVY IMPACT | (483,744) | (534,220) | (551,110) | (572,940) | (596,210) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 3.16% | 3.96% | 4.06% |



Information Technology and Service Innovation

The Information Technology and Service Innovation Department is responsible for managing the Town's technology infrastructure, as well as working collaboratively with operational departments to develop innovative solutions. This is achieved through the implementation of automation and technology solutions in order to meet the Town's goals and fulfil its mission, in both an efficient and cost-effective manner. The department's functions include technical analysis, design, technology procurement, implementation, maintenance and support of network infrastructure, end-user computers, communications systems, business applications, spatial solutions, and cyber security.





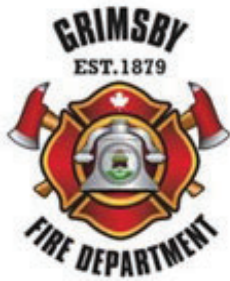
TOWN OF GRIMSBY 2025 BUDGET REPORT INFORMATION TECHNOLOGY

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| INFORMATION TECHNOLOGY & SERVICE INNOVATION | | | | | |
| GENERAL REVENUE | | | | | |
| INTERFUNCTIONAL REVENUES | | | | | |
| INTER-DEPARTMENTAL REVENUE | 282,630 | 282,630 | 331,300 | 337,930 | 344,690 |
| | 282,630 | 282,630 | 331,300 | 337,930 | 344,690 |
| TOTAL REVENUES | 282,630 | 282,630 | 331,300 | 337,930 | 344,690 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 2,171 | - | - | - | - |
| CASUAL&PART-TIME SAL&WAGES | 11,845 | - | - | - | - |
| CLOTHING ALLOWANCE | - | 550 | - | - | - |
| EMPLOYEE BENEFITS | 147,146 | 156,200 | 175,470 | 185,360 | 194,920 |
| MEAL ALLOWANCES | 288 | 300 | 300 | 310 | 320 |
| REGULAR SAL & WAGES-OVERTIME | 12,069 | 26,880 | 8,490 | 8,700 | 8,920 |
| REGULAR SALARIES AND WAGES | 496,012 | 590,700 | 604,580 | 629,910 | 651,380 |
| TRAINING AND DEVELOPMENT | 6,573 | 4,000 | 4,000 | 4,080 | 4,160 |
| UNIFORMS AND CLOTHING | - | - | 2,100 | 2,140 | 2,180 |
| TUITIONS AND COURSES | - | - | 18,500 | 18,870 | 19,250 |
| ON CALL WAGES | 3,535 | - | 23,060 | 23,530 | 24,000 |
| MATERIALS | | | | | |
| COMPUTER SUPPLIES AND COMPONENT | 16,179 | 10,300 | 3,000 | - | - |
| COURIER SERVICES | - | 300 | 300 | 310 | 320 |
| FIBRE OPTIC SERVICE | 41,820 | 55,000 | 57,750 | 58,910 | 60,090 |
| INTERNET COMMUNICATIONS COSTS | 4,681 | 4,000 | 6,470 | 6,600 | 6,730 |
| PRINTING STATIONERY, SUPPLIES | 271 | 500 | 500 | 510 | 520 |
| PROGRAM MAINTENANCE FEES | 469,221 | 527,190 | 619,500 | 722,190 | 722,360 |
| SERVICE MAINTENANCE FEE | - | 10,000 | 5,000 | 5,100 | 5,200 |
| TELEPHONE | 30,435 | 31,500 | 31,500 | 32,130 | 32,770 |
| TRAVEL | 233 | 1,000 | 1,000 | 1,020 | 1,040 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 26,761 | 46,530 | 56,800 | 57,940 | 59,100 |
| CONTRACTED SERVICES-OFFICE EQUIPMENT | 33,646 | 37,000 | 54,260 | 55,350 | 56,460 |



TOWN OF GRIMSBY 2025 BUDGET REPORT INFORMATION TECHNOLOGY

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 144,840 | 144,840 | 144,840 | 147,740 | 150,690 |
| | 1,447,726 | 1,646,790 | 1,817,420 | 1,960,700 | 2,000,410 |
| TOTAL EXPENSES | 1,447,726 | 1,646,790 | 1,817,420 | 1,960,700 | 2,000,410 |
| LEVY IMPACT | (1,165,096) | (1,364,160) | (1,486,120) | (1,622,770) | (1,655,720) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 8.94% | 9.20% | 2.03% |



Fire

In 2024, the Town of Grimsby and the Town of Lincoln extended the shared fire service initiative which was launched in 2021 until the summer of 2025. The fire department depends on a dedicated group of fully trained and certified paid on-call / volunteer firefighters, along with full-time staff for fire prevention, training, and administration. This structure allows for round-the-clock fire protection and emergency management services throughout the year. Both towns continue to provide operational support and mutual assistance to each other, particularly at structure fires in high-rise and vulnerable occupancy buildings, technical rescue incidents, and fires in areas without fire hydrants where rural water supply support is required.

Niagara West Fire & Emergency Services, encompassing both the Grimsby and Lincoln Divisions, is committed to maintaining the paid on-call / volunteer service delivery model for as long as it remains operationally and economically feasible. The ability to deliver high quality fire protection services to the community is bolstered by provincial certification of our firefighters' core competencies, which is achieved through comprehensive training programs at the Grimsby Regional Training Center.

The services offered by Niagara West Fire & Emergency Services include:

Fire Prevention, Enforcement and Public Education

Providing fire prevention services mandated by the *Fire Protection and Prevention Act* including:

- Inspecting buildings and properties upon request or complaint to ensure compliance with the Ontario Fire Code.
- Supporting community development by reviewing building plans, site plans, and fire safety plans to address any concerns.
- Investigating the origin and cause of fires and explosions.
- Conducting community fire risk assessments.

Providing mandated public education programs that promote home smoke and carbon monoxide alarm initiatives, home fire escape planning, and the distribution of fire safety materials.

Firefighter Training, Development and Emergency Response

We prioritize ongoing firefighter training and development to ensure effective, efficient, and safe fire protection services. This includes the operation of the Grimsby Regional Fire Training Centre, sanctioned by the Office of the Fire Marshal.

Our trained part-time and volunteer firefighters offer a wide range of emergency response services, including fire suppression, motor vehicle extrication, water and ice rescue, public assistance, medical first response, and response to hazardous materials incidents.

Fire Stations

Fire station 5-1

Established in 1993, Fire Station 5-1 serves as Grimsby’s central fire station and the primary response point for all incidents in the area. It houses administrative offices, fire prevention services, and public safety initiatives. This station acts as the hub for all emergency response operations and accommodates most frontline fire response apparatus, while additional apparatus are stored at Fire Station 5-2 and retrieved as needed.

Fire station 5-2 (Grimsby Regional Training Centre)

Opened in 2018, Fire Station 5-2 serves multiple functions, including as an Emergency Operations Centre and housing some rural response apparatus along with additional equipment from Station 5-1. It provides both live and simulated fire training capabilities. Officially designated as a "regional training center" by the Ontario Fire College, it allows the Grimsby Division of Niagara West Fire & Emergency Services to deliver high-quality training programs to local firefighters and other emergency service personnel from across Ontario, on a cost-recovery basis.

Emergency Measures

The *Emergency Management and Civil Protection Act (EMCPA)* mandates that every municipality shall develop and implement an Emergency Management Program and an Emergency Response Plan.

Niagara West Fire & Emergency Services manages the joint Niagara West Emergency Management Program in conformance with the *EMCPA* to ensure that the Town of Grimsby is prepared to mitigate, respond to, and recover from natural disasters and other major risks that could threaten the community as follows:

- Coordinating annual reviews of the Emergency Management Program and Emergency Response Plan as mandated by the *EMCPA*
- Planning, coordinating, and delivering annual Emergency Management Program training for Town staff as mandated by the *EMCPA*
- Planning, coordinating, and delivering required annual exercises of the Emergency Response Plan as mandated by the *EMCPA*
- Maintaining the readiness of the Emergency Operations Centre at Fire Station 5-2 in case of a disaster or emergency event affecting the Town
- Coordinating municipal responses to, and recovery from, major events
- Providing emergency preparedness educational material to the public during Emergency Preparedness Week and throughout the year





TOWN OF GRIMSBY 2025 BUDGET REPORT FIRE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|-----------------|-----------------|-----------------|-----------------|
| EMERGENCY MEASURES | | | | | |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| TRAINING AND DEVELOPMENT | - | 3,000 | 3,000 | 3,060 | 3,120 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 1,025 | 4,000 | 4,000 | 4,080 | 4,160 |
| EMERGENCY PLAN EXPENDITURE | 99 | 3,000 | 3,000 | 3,060 | 3,120 |
| EQUIPMENT PURCHASES | - | 1,000 | 1,000 | 1,020 | 1,040 |
| TELEPHONE | 5,792 | 5,500 | 5,500 | 5,610 | 5,720 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 80,000 | 73,320 | 74,790 | 76,290 |
| | 6,916 | 96,500 | 89,820 | 91,620 | 93,450 |
| TOTAL EXPENSES | 6,916 | 96,500 | 89,820 | 91,620 | 93,450 |
| LEVY IMPACT | (6,916) | (96,500) | (89,820) | (91,620) | (93,450) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | (6.92%) | 2.00% | 2.00% |



TOWN OF GRIMSBY 2025 BUDGET REPORT FIRE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| FIRE | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| FIRE - COSTS RECOVERED | - | 40,000 | 40,000 | 40,800 | 41,620 |
| RPRT & INSPT FEES | 25,683 | 20,000 | 20,000 | 20,400 | 20,810 |
| OTHER REVENUES | | | | | |
| GAIN ON DISPOSAL | 10,837 | - | - | - | - |
| | 36,520 | 60,000 | 60,000 | 61,200 | 62,430 |
| TOTAL REVENUES | 36,520 | 60,000 | 60,000 | 61,200 | 62,430 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 2,376 | 2,220 | 2,220 | 2,260 | 2,310 |
| UTILITIES-HEAT | 4,583 | 6,100 | 6,400 | 6,530 | 6,660 |
| UTILITIES-LIGHT | 6,573 | 10,090 | 9,380 | 9,570 | 9,760 |
| UTILITIES-WATER | 547 | 1,300 | 1,030 | 1,050 | 1,070 |
| CONTRACTED SERVICES | | | | | |
| CLEANING SERVICES | 10,284 | 11,100 | 11,680 | 11,910 | 12,150 |
| GENERAL MAINTENANCE & REPAIRS | 25,438 | 8,200 | 15,000 | 15,300 | 15,610 |
| | 49,801 | 39,010 | 45,710 | 46,620 | 47,560 |
| EQUIPMENT MTCE | | | | | |
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | 12,244 | 15,600 | 15,600 | 15,910 | 16,230 |
| FIRE EQUIPMENT PURCHASES | 32,903 | 30,000 | 30,000 | 30,600 | 31,210 |
| RADIO REPAIRS AND MAINTENANCE | 1,556 | 1,300 | 1,300 | 1,330 | 1,360 |
| | 46,703 | 46,900 | 46,900 | 47,840 | 48,800 |
| FIREFIGHTING | | | | | |
| SALARIES AND BENEFITS | | | | | |
| TRAINING AND DEVELOPMENT | 18,729 | 31,300 | 31,300 | 31,930 | 32,570 |
| UNIFORMS AND CLOTHING | 11,211 | 20,000 | - | - | - |
| UNIFORMS AND CLOTHING | - | - | 20,000 | 20,400 | 20,810 |
| VOLUNTEER FIREFIGHTERS BENEFITS | 58,852 | 82,510 | 76,750 | 78,770 | 80,830 |
| VOLUNTEER FIREFIGHTERS WAGES | 633,096 | 970,760 | 899,880 | 922,370 | 945,430 |
| MEDICAL EXAMS & RELATED | 4,261 | 8,500 | 8,500 | 8,670 | 8,840 |
| VFF WSIB CLAIMS EXPENSE | 230,276 | - | - | - | - |



TOWN OF GRIMSBY 2025 BUDGET REPORT FIRE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS | | | | | |
| FIRE INCIDENT EXPENSES | 1,021 | - | - | - | - |
| | 957,446 | 1,113,070 | 1,036,430 | 1,062,140 | 1,088,480 |
| FLEET MTCE | | | | | |
| MATERIALS | | | | | |
| FUEL - GASOLINE | 8,841 | 15,000 | 15,000 | 15,300 | 15,610 |
| FUEL - DIESEL | 8,442 | 10,000 | 10,000 | 10,200 | 10,400 |
| FLEET REPAIRS AND MAINTENANCE | 33,186 | 75,800 | 70,800 | 72,220 | 73,660 |
| | 50,469 | 100,800 | 95,800 | 97,720 | 99,670 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 8,136 | 1,990 | 18,440 | 19,670 | 20,900 |
| CASUAL&PART-TIME SAL&WAGES | 145,394 | - | - | - | - |
| EMPLOYEE BENEFITS | 115,323 | 148,790 | 141,090 | 148,320 | 157,990 |
| MEAL ALLOWANCES | 609 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 6,167 | 2,100 | 4,320 | 4,430 | 4,540 |
| REGULAR SALARIES AND WAGES | 425,792 | 604,480 | 706,660 | 731,590 | 757,620 |
| TRAINING AND DEVELOPMENT | 8,355 | 6,500 | 6,500 | 6,630 | 6,760 |
| MATERIALS | | | | | |
| FIRE PREVENTION ACTIVITIES | 9,563 | 15,000 | 15,000 | 15,300 | 15,610 |
| COURIER SERVICES | 232 | 230 | 230 | 230 | 230 |
| EMPLOYEE RECOGNITION PROGRAM | 633 | 2,000 | 2,000 | 2,040 | 2,080 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 2,150 | 3,500 | 3,500 | 3,570 | 3,640 |
| OFFICE EQUIPMENT PURCHASES | 218 | 3,000 | 3,000 | 3,060 | 3,120 |
| POSTAGE | 89 | 200 | 200 | 200 | 200 |
| PRINTING STATIONERY, SUPPLIES | 1,837 | 6,800 | 2,000 | 2,040 | 2,080 |
| TELEPHONE | 8,291 | 12,000 | 12,000 | 12,240 | 12,480 |
| TRAVEL | - | 300 | 300 | 310 | 320 |
| CONTRACTED SERVICES | | | | | |
| CENTRAL FIRE COMMUNICATIONS | 87,146 | 121,200 | 135,200 | 137,900 | 140,660 |
| CONTRACTED SERVICES | 2,515 | 60,000 | 132,000 | 134,640 | 137,330 |



TOWN OF GRIMSBY 2025 BUDGET REPORT FIRE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 627,300 | 627,300 | 627,300 | 639,840 | 652,630 |
| | 1,449,750 | 1,615,390 | 1,809,740 | 1,862,010 | 1,918,190 |
| TOTAL EXPENSES | 2,554,169 | 2,915,170 | 3,034,580 | 3,116,330 | 3,202,700 |
| LEVY IMPACT | (2,517,649) | (2,855,170) | (2,974,580) | (3,055,130) | (3,140,270) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 4.18% | 2.71% | 2.79% |



TOWN OF GRIMSBY 2025 BUDGET REPORT FIRE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| FIRE STATION 2 | | | | | |
| GENERAL REVENUE | | | | | |
| DEVELOPMENT CHARGES | | | | | |
| TRANSFER FROM DEVELOPMENT CHARGES | 83,590 | 83,590 | 83,560 | 83,540 | 83,530 |
| OTHER REVENUES | | | | | |
| COMMUNICATIONS TOWER RENTAL | 17,000 | 18,000 | 18,000 | 18,360 | 18,730 |
| FIRE - REGISTRATIONS | 7,405 | 36,500 | 20,000 | 20,400 | 20,810 |
| | 107,995 | 138,090 | 121,560 | 122,300 | 123,070 |
| TOTAL REVENUES | 107,995 | 138,090 | 121,560 | 122,300 | 123,070 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 2,794 | 5,000 | 2,500 | 2,550 | 2,600 |
| UTILITIES-HEAT | 5,020 | 7,500 | 6,800 | 6,940 | 7,080 |
| UTILITIES-LIGHT | 15,414 | 17,250 | 19,890 | 20,290 | 20,700 |
| UTILITIES-WATER | 4,489 | 5,800 | 6,390 | 6,520 | 6,650 |
| CONTRACTED SERVICES | | | | | |
| CLEANING SERVICES | 3,794 | 4,000 | 4,190 | 4,270 | 4,360 |
| GENERAL MAINTENANCE & REPAIRS | 24,380 | 14,000 | 46,000 | 46,920 | 47,860 |
| | 55,891 | 53,550 | 85,770 | 87,490 | 89,250 |
| FINANCIAL EXPENDITURES | | | | | |
| MATERIALS | | | | | |
| PRINCIPAL REPAYMENTS | 397,156 | 386,230 | 408,400 | 419,950 | 431,830 |
| INTEREST ON LONG TERM DEBT | | | | | |
| INTEREST PAYMENTS | 43,801 | 52,050 | 29,730 | 18,090 | 6,130 |
| | 440,957 | 438,280 | 438,130 | 438,040 | 437,960 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | - | 40 | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | - | 2,100 | - | - | - |
| MATERIALS | | | | | |
| OFFICE EQUIPMENT PURCHASES | 808 | 1,000 | 1,000 | 1,020 | 1,040 |
| PRINTING STATIONERY, SUPPLIES | - | 1,500 | 1,000 | 1,020 | 1,040 |



TOWN OF GRIMSBY 2025 BUDGET REPORT FIRE

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| FIRE - TRAINING CENTRE | 12,664 | 20,000 | 10,000 | 10,200 | 10,400 |
| | 13,472 | 24,640 | 12,000 | 12,240 | 12,480 |
| TOTAL EXPENSES | 510,320 | 516,470 | 535,900 | 537,770 | 539,690 |
| LEVY IMPACT | (402,325) | (378,380) | (414,340) | (415,470) | (416,620) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 9.50% | 0.27% | 0.28% |



Land Use Planning Study Completed in Grimsby Beach



Designated Properties and Heritage Homeowner Outreach



Heritage Conservation District Study on Main Street East

Planning

The Planning and Building Department has two divisions – Planning and Building. The Planning Division also manages two legislative committees - Heritage Grimsby Advisory Committee and the Committee of Adjustment.

Planning

The Planning Division studies, creates and maintains planning policies, by-laws, and guidelines and administers various development review processes in accordance with the Planning Act and related legislation to achieve the Town’s land use objectives. The division is responsible for:

- Providing professional planning advice to Council to facilitate the Town’s land use and growth objectives
- Liaising with all levels of government, municipal agencies, the development industry, and the public, to represent the Town, build business relationships, and promote the Town’s strategic vision
- Ensuring official plan policies, zoning by-laws, and related guidelines provide a framework for future growth that responds to the vision of the community while complying with related legislation
- Undertaking land use related studies (i.e., urban design, secondary plans, strategic growth, heritage, complete communities) to gain community input and inform policy decisions
- Administering and evaluating planning applications in accordance with the requirements of the Planning Act and associated regulations, including planning for and coordinating planning open houses, public meetings, and pre-consultations with applicants
- Coordinating the review of planning applications with internal departments and external agencies, making recommendations to Council regarding applications (official plan amendment, zoning amendment, draft plan of subdivision/condominium) and making decisions on site plans in context of provincial, regional, and local planning policy and good planning practices
- Identify, protect, monitor, and promote the Town’s historic buildings, monuments, and landscapes. Supporting heritage property owners through various programs and through their restoration projects

Heritage Grimsby Advisory Committee

The Heritage Grimsby Advisory Committee was established under Section 28 of the *Ontario Heritage Act* to provide Council with advice about the identification, conservation, alteration to, listings on the Town’s Heritage Register, registration of easements and covenants, and designation of heritage properties and areas. The Committee is also involved in educating and commemorating the local heritage of Grimsby. Other works of the Heritage Grimsby Advisory Committee include:

- Review of heritage permits and grants
- Participation in outreach and marketing initiatives
- Development of interpretive programs and materials such as plaques and publications

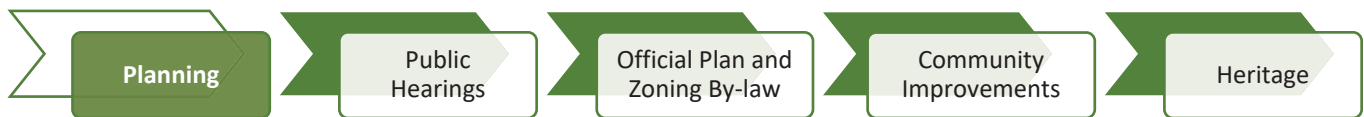
- Conducting and reviewing historical research
- Support the review of development applications and policy initiatives from a heritage perspective

Local heritage is identified as a matter of provincial interest under the Provincial Policy Statement. Municipal planning staff provide advice and work with the Heritage Grimsby Advisory Committee in relation to the protection of Grimsby’s heritage resources.

Committee of Adjustment

The Committee of Adjustment is a quasi-judicial body appointed by Council in accordance with the Planning Act, to conduct public hearings for applications for minor variances to the Town's zoning by-laws and for applications for consent, such as severances. The Committee also has the power to issue a “Certificate of Validation” and to give "Approval of a Foreclosure of or an Exercise of a Power of Sale in a Mortgage or Charge”. The Committee is responsible for:

- Processing applications for minor variances and consents
- Holding public hearing for applications
- Making decisions on minor variance applications (enlargements or extension of legal non-conforming uses, buildings or structures) and consent applications.





TOWN OF GRIMSBY 2025 BUDGET REPORT PLANNING

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|-----------------|----------------|----------------|
| COMMITTEE OF ADJUSTMENT | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| MINOR VARIANCE APPLICATION FEE | 94,021 | 84,950 | 104,890 | 106,990 | 109,130 |
| | 94,021 | 84,950 | 104,890 | 106,990 | 109,130 |
| TOTAL REVENUES | 94,021 | 84,950 | 104,890 | 106,990 | 109,130 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 6 | - | - | - | - |
| COMMITTEE LAY MEMBERS' FEES | 2,381 | 4,500 | 4,750 | 4,850 | 4,950 |
| EMPLOYEE BENEFITS | 9,670 | 10,470 | 12,250 | 13,020 | 13,790 |
| MEAL ALLOWANCES | - | - | 100 | 100 | 100 |
| REGULAR SAL & WAGES-OVERTIME | 2,749 | 1,050 | 1,080 | 1,110 | 1,140 |
| REGULAR SALARIES AND WAGES | 40,975 | 34,580 | 38,020 | 40,330 | 42,770 |
| TRAINING AND DEVELOPMENT | 58 | 950 | 950 | 970 | 3,000 |
| MATERIALS | | | | | |
| MEMBERSHIPS AND SUBSCRIPTIONS | 750 | 1,800 | 1,500 | 1,530 | 1,560 |
| PRINTING STATIONERY, SUPPLIES | 156 | 500 | 500 | 510 | 520 |
| TRAVEL | 156 | 3,000 | 2,500 | 2,550 | 2,600 |
| | 56,901 | 56,850 | 61,650 | 64,970 | 70,430 |
| TOTAL EXPENSES | 56,901 | 56,850 | 61,650 | 64,970 | 70,430 |
| LEVY IMPACT | 37,120 | 28,100 | 43,240 | 42,020 | 38,700 |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | (53.88%) | 2.82% | 7.90% |



TOWN OF GRIMSBY 2025 BUDGET REPORT PLANNING

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| HERITAGE COMMITTEE | | | | | |
| GENERAL REVENUE | | | | | |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM RESERVES | 20,000 | 20,000 | 120,060 | 106,240 | - |
| | 20,000 | 20,000 | 120,060 | 106,240 | - |
| TOTAL REVENUES | 20,000 | 20,000 | 120,060 | 106,240 | - |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 30,610 | 1,990 | 2,070 | 2,180 | 2,180 |
| CASUAL&PART-TIME SAL&WAGES | 135,005 | 69,150 | 75,680 | 80,280 | - |
| EMPLOYEE BENEFITS | 18,402 | 48,710 | 57,970 | 62,170 | 38,990 |
| MEAL ALLOWANCES | 378 | - | 400 | 410 | 420 |
| REGULAR SAL & WAGES-OVERTIME | 7,183 | - | 8,000 | 8,160 | 8,320 |
| REGULAR SALARIES AND WAGES | 76,182 | 124,160 | 139,550 | 147,770 | 156,440 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 15,884 | 8,000 | 18,000 | 8,000 | 8,240 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 470 | 450 | 860 | 880 | 900 |
| MISCELLANEOUS | 90 | 500 | 500 | 510 | 520 |
| PLAQUE COSTS | 4,233 | - | 7,500 | 8,000 | 9,000 |
| PRINTING STATIONERY, SUPPLIES | 45 | 500 | 300 | 310 | 320 |
| INCENTIVES | 18,098 | 40,000 | 90,000 | 70,000 | 70,000 |
| TRAVEL | 47 | 500 | 400 | 420 | 430 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | - | 15,000 | 30,000 | 30,000 |
| | 306,627 | 293,960 | 416,230 | 419,090 | 325,760 |
| TOTAL EXPENSES | 306,627 | 293,960 | 416,230 | 419,090 | 325,760 |
| LEVY IMPACT | (286,627) | (273,960) | (296,170) | (312,850) | (325,760) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 8.11% | 5.63% | 4.13% |



TOWN OF GRIMSBY 2025 BUDGET REPORT PLANNING

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| PLANNING & ZONING | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| OFFICIAL PLAN AMENDMENTS | 16,685 | 26,860 | 33,130 | 33,790 | 34,470 |
| PLANNING DEPT ADMIN FEES | 6,111 | - | 18,000 | 18,360 | 18,730 |
| REZONING APPLICATION FEES | 19,326 | 69,950 | 86,300 | 88,030 | 89,790 |
| SITE PLAN FEES - TYPE 1 | 49,763 | 68,340 | 84,310 | 86,000 | 87,720 |
| SUBDIVISION APPLICATION FEES | - | 25,630 | 31,630 | 32,260 | 32,910 |
| SITE PLAN FEES - TYPE 3 | 8,594 | 7,610 | 18,690 | 19,060 | 19,440 |
| CONDOMINIUM APPLICATION FEES | 13,949 | 15,770 | 19,460 | 19,850 | 20,250 |
| SITE PLAN FEES - TYPE 2 | 23,791 | 9,570 | 11,810 | 12,050 | 12,290 |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM RESERVES | 35,000 | 35,000 | 45,960 | 47,120 | - |
| TRANSFER FROM OPERATING PROJECT | 60,117 | 88,380 | 195,700 | 110,600 | - |
| | 233,336 | 347,110 | 544,990 | 467,120 | 315,600 |
| TOTAL REVENUES | 233,336 | 347,110 | 544,990 | 467,120 | 315,600 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 37,478 | 3,510 | 5,650 | 5,800 | - |
| CASUAL&PART-TIME SAL&WAGES | 196,770 | 19,680 | 40,310 | 41,320 | - |
| EMPLOYEE BENEFITS | 111,613 | 173,010 | 223,870 | 222,440 | 208,520 |
| MEAL ALLOWANCES | 108 | 350 | 200 | 210 | 220 |
| REGULAR SAL & WAGES-OVERTIME | 3,835 | 4,200 | 4,330 | 4,440 | 4,550 |
| REGULAR SALARIES AND WAGES | 423,070 | 713,180 | 832,170 | 798,410 | 749,070 |
| TRAINING AND DEVELOPMENT | 9,899 | 7,850 | 7,850 | 8,010 | 8,170 |
| UNIFORMS AND CLOTHING | - | - | 1,500 | 1,530 | 1,560 |
| TUITIONS AND COURSES | 3,755 | 500 | 3,000 | 3,060 | 3,120 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 4,421 | 8,000 | 6,500 | 6,630 | 6,760 |
| APPRAISAL FEES | - | 10,000 | 10,000 | 10,200 | 10,400 |
| COURIER SERVICES | 17 | 100 | 100 | 100 | 100 |
| FACADE IMPROVEMENTS | - | 35,000 | - | - | - |
| MEETING EXPENSES | 55 | - | 750 | 760 | 770 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 6,149 | 5,000 | 9,760 | 9,960 | 10,160 |
| POSTAGE | 3,828 | 5,000 | 4,500 | 4,590 | 4,680 |
| PRINTING STATIONERY, SUPPLIES | 316 | 1,000 | 750 | 760 | 770 |
| TELEPHONE | 728 | 1,200 | 1,200 | 1,220 | 1,240 |



TOWN OF GRIMSBY 2025 BUDGET REPORT PLANNING

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| TRAVEL | 9,141 | 11,700 | 14,000 | 14,280 | 14,570 |
| PLANNING EDUCATION & OUTREACH | 475 | 1,000 | 1,000 | 1,020 | 1,040 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | (2,000) | - | - | - | - |
| PROFESSIONAL FEES | 9,569 | - | 60,000 | 61,200 | 62,420 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 42,840 | 42,840 | 42,840 | 43,700 | 44,570 |
| | 862,067 | 1,043,120 | 1,270,280 | 1,239,640 | 1,132,690 |
| TOTAL EXPENSES | 862,067 | 1,043,120 | 1,270,280 | 1,239,640 | 1,132,690 |
| LEVY IMPACT | (628,731) | (696,010) | (725,290) | (772,520) | (817,090) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 4.21% | 6.51% | 5.77% |



Building

The Building Division is responsible for issuing permits for the construction, renovation, change of use or demolition of buildings that conform to the requirements of the Building Code Act (BCA) and the Building Code. The Building Division is also responsible for exercising powers, performing other duties assigned and inspecting them under the Building Code Act, and the Building Code, which include reviewing plans, construction and issuing orders.

The division is responsible for:

- Acting immediately to safeguard the health and safety of the public where buildings are damaged due to fire, vehicle collision, structural collapse or otherwise rendered unsafe
- Exercising statutory powers and performing duties in these circumstances with a duty of care to consider the rights of property owners
- Using the due diligence of building officials in approving design proposals and completed construction that conforms to environmental, fire, health, safety, structural and other requirements of the Ontario Building Code (OBC) through plan review and building inspections
- Performing building permit reviews and prescribed inspections that are conducted within the legislated timeframes required by the OBC
- Ensuring building officials are qualified in all categories related to their responsibilities and duties as legislated by the OBC
- Ensuring enforcement inspections are conducted in response to complaints and inquiries of potential illegal construction with or without a building permit as regulated by the BCA
- Initiating legal proceedings, including issuing Orders (i.e., Order to Comply, Stop Work) and laying charges, when all other efforts of compliance have failed
- Ensuring building permit review and inspection services are fully funded by permit fees, and services delivered in a cost-efficient manner
- Producing statistical data, producing financial reports, and monitoring the operational budget as legislated





TOWN OF GRIMSBY 2025 BUDGET REPORT BUILDING

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--------------------------------|----------------|----------------|------------------|------------------|------------------|
| BUILDING | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| ADMINISTRATION FEES | 48,510 | 30,000 | 36,280 | 37,010 | 37,750 |
| SEWER/DRAIN PERMITS | 20,342 | 12,290 | 16,980 | 17,320 | 17,670 |
| SIGN PERMITS | 12,013 | 8,000 | 11,140 | 11,360 | 11,590 |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM DEFERRED REVENUE | 298,310 | 298,310 | 438,030 | 444,310 | 470,420 |
| OTHER REVENUES | | | | | |
| BUILDING PERMITS | 484,104 | 495,850 | 495,850 | 505,770 | 515,890 |
| OCCUPANCY PERMITS | 4,846 | 11,610 | 10,000 | 10,200 | 10,400 |
| PLUMBING PERMITS | 27,164 | 40,590 | 24,850 | 47,580 | 48,530 |
| SALES AND RECOVERY | 31,200 | - | - | - | - |
| | 926,489 | 896,650 | 1,033,130 | 1,073,550 | 1,112,250 |
| TOTAL REVENUES | 926,489 | 896,650 | 1,033,130 | 1,073,550 | 1,112,250 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 20,610 | 14,190 | 10,170 | 10,500 | 10,560 |
| CASUAL&PART-TIME SAL&WAGES | 89,579 | 67,310 | 35,290 | 36,170 | 37,080 |
| CLOTHING ALLOWANCE | 3,007 | 4,300 | - | - | - |
| EMPLOYEE BENEFITS | 87,464 | 115,120 | 159,230 | 168,770 | 178,650 |
| REGULAR SAL & WAGES-OVERTIME | 2,936 | 2,100 | 2,160 | 2,220 | 2,270 |
| REGULAR SALARIES AND WAGES | 315,522 | 463,050 | 582,340 | 607,080 | 629,920 |
| TRAINING AND DEVELOPMENT | 14,495 | 9,000 | 12,000 | 12,240 | 12,480 |
| UNIFORMS AND CLOTHING | - | - | 5,300 | 5,410 | 5,520 |
| TUITIONS AND COURSES | 4,207 | 6,000 | 7,000 | 7,140 | 7,280 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | - | 650 | 650 | 660 | 670 |
| MEETING EXPENSES | 591 | 800 | 1,000 | 1,020 | 1,040 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 2,866 | 4,200 | 5,000 | 5,100 | 5,200 |
| OFFICE EQUIPMENT PURCHASES | - | 2,000 | 2,000 | 2,040 | 2,080 |
| OTHER VEHICLE EXPENDITURES | (25) | 3,500 | 3,500 | 3,570 | 3,640 |
| POSTAGE | 107 | 500 | 500 | 510 | 520 |
| PRINTING STATIONERY, SUPPLIES | 962 | 4,000 | 4,000 | 4,080 | 4,160 |
| REGISTRY OFFICE FEES | - | 500 | - | - | - |
| TELEPHONE | 1,209 | 2,500 | 2,500 | 2,550 | 2,600 |
| FUEL - GASOLINE | 3,657 | 5,000 | 5,000 | 5,100 | 5,200 |



TOWN OF GRIMSBY 2025 BUDGET REPORT BUILDING

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|------------------|------------------|------------------|
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 20,000 | 20,000 | 20,400 | 20,810 |
| INTERFUNCTIONAL EXPENSES | | | | | |
| IT ALLOCATION | 70,660 | 70,660 | 75,730 | 77,240 | 78,780 |
| ADMINISTRATION ALLOCATION | 18,660 | 18,660 | 19,050 | 19,430 | 19,820 |
| FINANCE ALLOCATION | 23,150 | 23,150 | 23,160 | 23,620 | 24,090 |
| HR ALLOCATION | 27,150 | 27,150 | 26,750 | 27,290 | 27,840 |
| LEGAL ALLOCATION | 16,030 | 16,030 | 15,140 | 15,440 | 15,750 |
| INSURANCE ALLOCATION | 16,280 | 16,280 | 15,660 | 15,970 | 16,290 |
| | 719,117 | 896,650 | 1,033,130 | 1,073,550 | 1,112,250 |
| TOTAL EXPENSES | 719,117 | 896,650 | 1,033,130 | 1,073,550 | 1,112,250 |
| LEVY IMPACT | 207,372 | - | - | - | - |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0% | 0% | 0% |



Community Services

The Community Services department is responsible for leisure and community services for residents and non-residents at the various indoor and outdoor facilities located throughout Grimsby. The department provides quality, safe and enjoyable recreation, sport, and passive recreational opportunities through direct and indirect programming, provision of facilities, special events and various partnerships and collaborations. Focus areas of the Department include:

- Parks, playgrounds, trails and open spaces including sports fields, skateparks, dog parks, pickleball courts and other outdoor amenities
- Facilities management and operations including corporate facilities, rental facilities, outdoor pool, arenas, rental facilities etc.
- Facility allocation and rentals, as well as continual liaising with user groups
- Tree planting initiatives, street banners, beautification and public art
- Providing camps, aquatics, fitness, arts and culture, and other recreation programs during the year
- Organizing and supporting community events such as the Santa Claus parade, Happening in Grimsby, Civic recognition events, and holiday events.
- Maintaining and developing partnerships and collaborations with community partners
- Culture services including the Art Gallery and the Grimsby Museum
- Department focused communications including leisure guides, flyers, social media support and newsletters
- Community grant program and other special projects

The various facilities throughout Grimsby that provide recreational programming as are as follows:

Carnegie Building

The Carnegie building is a heritage facility that originally housed the Grimsby Public Library. The building accommodates a number of long-term tenants (FORT - Foundation of Resources for Teens) and the Grimsby Historical Society/Archives) and is also available for event rentals. The Carnegie building is located adjacent to the Art Gallery and Library. The building was restored through 2017-2018 with attention to heritage/historical features.

Livingston Activity Centre (LAC)

The LAC is a community centre that hosts a variety of programs and events and is the home of the Grimsby Seniors Club. This facility also has a lease agreement with the Niagara Region for the Seniors Day Program. Some of the programs offered at LAC include:

- Various programs and activities such as card games, theatre groups, and music clubs
- Daily fitness programs and activities such as the walking club, ping pong, and shuffleboard
- Additional community services for seniors

Peach King Centre

The Peach King Centre offers a variety of fitness and recreation options as well as space for community events. Some of programs and facilities at the Peach King Centre include:

- Two indoor ice pads and an outdoor rink / summer pad
- Splash pad and mini soccer field
- Fitness facility with racquetball courts
- Fitness programs, including yoga, pilates, nordic walking, and personal training
- Auditorium and board room rentals for special and private events

This facility's renovation started in 2024 and is continuing until late 2025. The renovation will include the addition of a double gymnasium, walking track, several multi-purpose rooms and exterior improvements.

Grimsby Lions Community Pool

The Grimsby Lions Community Pool is an outdoor heated pool that operates from mid-June until Labour Day weekend each year. The Pool hosts a variety of programming including swimming lessons, a recreational summer swim team league, camp swims, and public swimming. Some of the programs include:

- Water Safety and swimming lessons through group or private lessons
- Facilitation of Bronze levels and Leader in Training courses for future lifeguards
- Hosting Grimsby Marlins Swim Team

Elizabeth Street Pump house

The Elizabeth Street Pump house is a community facility with historical significance that is available to host a variety of events. The facility includes a community room for rentals and outdoor grounds adjacent to the Peace Garden and gazebo.

Recreation Garage

The Recreation Garage is an internal facility, which houses the vehicles and equipment required by the Community Service department. This facility is located adjacent to the Peach King Centre and is also the location of the facilities offices.

East Grimsby Community Centre

The East Grimsby Community Centre is also known as the Grimsby Beach Hall, a community facility that is under a long-term lease as an Ontario Early Years site with Strive Niagara.

Recreation Fleet & Equipment

Licensed and experienced staff mechanics conduct the mandatory vehicle inspections and perform repairs and maintenance to ensure the Town's fleet and equipment are safe, reliable and available for service.

The Town's fleet includes one hybrid vehicle, two ice resurfaces and a few other specialized pieces of equipment.

- Average # of annual inspections performed in the year – 200
- Average # of preventative maintenance services performed in the year - 50

Southward Community Park

The construction of Southward Community Park was completed in 2018. The park is a place for play, sports, fitness, and enjoyment of nature. The following amenities are available at the park:

- Community building for events with concession access
- 5 large soccer fields (2 lit) and 4 mini soccer fields
- 4 baseball diamonds (2 lit)
- Leash free dog park
- Walking trails and skating pond





TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| CARNEGIE | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| FACILITIES RENTAL | 17,934 | 18,320 | 18,500 | 18,870 | 19,250 |
| | 17,934 | 18,320 | 18,500 | 18,870 | 19,250 |
| TOTAL REVENUES | 17,934 | 18,320 | 18,500 | 18,870 | 19,250 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 1,261 | 2,800 | 2,800 | 2,860 | 2,920 |
| MATERIALS | 311 | 2,650 | 2,650 | 2,700 | 2,750 |
| UTILITIES-HEAT | 1,573 | 2,100 | 2,200 | 2,240 | 2,280 |
| UTILITIES-LIGHT | 2,194 | 2,620 | 2,860 | 2,920 | 2,980 |
| UTILITIES-WATER | 363 | 500 | 520 | 530 | 540 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 3,779 | 5,980 | 5,980 | 6,100 | 6,220 |
| | 9,481 | 16,650 | 17,010 | 17,350 | 17,690 |
| TOTAL EXPENSES | 9,481 | 16,650 | 17,010 | 17,350 | 17,690 |
| LEVY IMPACT | 8,453 | 1,670 | 1,490 | 1,520 | 1,560 |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 10.78% | (2.01%) | (2.63%) |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| CS FLEET & EQUIP | | | | | |
| FLEET MTCE | | | | | |
| MATERIALS | | | | | |
| VEHICLE AND EQUIPMENT REPAIRS | 81,003 | 120,000 | 120,000 | 122,400 | 124,850 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 86,700 | 86,700 | 86,700 | 88,430 | 90,200 |
| | 167,703 | 206,700 | 206,700 | 210,830 | 215,050 |
| TOTAL EXPENSES | 167,703 | 206,700 | 206,700 | 210,830 | 215,050 |
| LEVY IMPACT | (167,703) | (206,700) | (206,700) | (210,830) | (215,050) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0% | 2.00% | 2.00% |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| GRAND AVE | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| FACILITIES RENTAL | 7,725 | 7,500 | 7,800 | 7,960 | 8,120 |
| | 7,725 | 7,500 | 7,800 | 7,960 | 8,120 |
| TOTAL REVENUES | 7,725 | 7,500 | 7,800 | 7,960 | 8,120 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | - | 1,000 | 1,000 | 1,020 | 1,040 |
| MATERIALS | 635 | 1,300 | 1,300 | 1,330 | 1,360 |
| UTILITIES-HEAT | 2,198 | 2,700 | 3,000 | 3,060 | 3,120 |
| UTILITIES-LIGHT | 1,817 | 2,020 | 2,350 | 2,400 | 2,450 |
| UTILITIES-WATER | 451 | 400 | 620 | 630 | 640 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 2,019 | 2,850 | 2,850 | 2,910 | 2,970 |
| GENERAL MAINTENANCE & REPAIRS | 187 | 4,000 | 4,000 | 4,080 | 4,160 |
| | 7,307 | 14,270 | 15,120 | 15,430 | 15,740 |
| TOTAL EXPENSES | 7,307 | 14,270 | 15,120 | 15,430 | 15,740 |
| LEVY IMPACT | 418 | (6,770) | (7,320) | (7,470) | (7,620) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 8.12% | 2.05% | 2.01% |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| LIVINGSTON ACTIVITY CENTRE | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| FACILITIES RENTAL | 37,259 | 35,000 | 37,000 | 37,740 | 38,490 |
| MEMBERSHIPS | 15,879 | 16,000 | 16,320 | 16,650 | 16,980 |
| PROGRAM FEES | 59,540 | 40,000 | 40,800 | 41,620 | 42,450 |
| OTHER REVENUES | | | | | |
| SALES AND RECOVERY | - | 1,000 | - | - | - |
| | 112,678 | 92,000 | 94,120 | 96,010 | 97,920 |
| LEVIES & GRANTS | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| OPERATING GRANT (PROV) | 67,230 | 42,700 | 50,000 | 50,000 | 50,000 |
| | 67,230 | 42,700 | 50,000 | 50,000 | 50,000 |
| TOTAL REVENUES | 179,908 | 134,700 | 144,120 | 146,010 | 147,920 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 2,921 | 3,600 | 3,600 | 3,670 | 3,740 |
| FACILITY IMPROVEMENT | - | 6,000 | 6,000 | 6,120 | 6,240 |
| MATERIALS | 2,821 | 3,100 | 3,160 | 3,220 | 3,280 |
| UTILITIES-HEAT | 6,145 | 7,100 | 8,400 | 8,570 | 8,740 |
| UTILITIES-LIGHT | 5,345 | 9,780 | 8,770 | 8,950 | 9,130 |
| UTILITIES-WATER | 1,963 | 4,200 | 3,300 | 3,370 | 3,440 |
| CONTRACTED SERVICES | | | | | |
| CLEANING SERVICES | 21,785 | 23,600 | 24,940 | 25,440 | 25,950 |
| CONTRACTED SERVICES | 14,447 | 13,260 | 14,560 | 14,850 | 15,150 |
| GENERAL MAINTENANCE & REPAIRS | 4,709 | 7,000 | 7,000 | 7,140 | 7,280 |
| | 60,136 | 77,640 | 79,730 | 81,330 | 82,950 |
| GENERAL ADMIN | | | | | |
| MATERIALS | | | | | |
| PRINTING STATIONERY, SUPPLIES | 4 | 650 | 660 | 670 | 680 |
| TELEPHONE | 1,737 | 1,750 | 2,250 | 2,300 | 2,350 |
| SERVICE CHARGES | 6,602 | 6,000 | 7,600 | 7,750 | 7,910 |
| | 8,343 | 8,400 | 10,510 | 10,720 | 10,940 |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|-----------------|-----------------|-----------------|-----------------|
| SENIORS PROGRAMS | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 12,064 | 13,680 | 11,850 | 12,250 | 12,550 |
| CASUAL&PART-TIME SAL&WAGES | 54,111 | 65,180 | 71,770 | 73,570 | 75,410 |
| MATERIALS | | | | | |
| PROGRAM MATERIALS | 2,751 | 2,200 | 2,800 | 2,860 | 2,920 |
| GRANT FUNDED EXPENSES | 22,531 | - | - | - | - |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 3,338 | 2,000 | 2,000 | 2,040 | 2,080 |
| | 94,795 | 83,060 | 88,420 | 90,720 | 92,960 |
| TOTAL EXPENSES | 163,274 | 169,100 | 178,660 | 182,770 | 186,850 |
| LEVY IMPACT | 16,634 | (34,400) | (34,540) | (36,760) | (38,930) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0.41% | 6.43% | 5.90% |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| PEACH KING CENTRE | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| ARENA CONCESSION REVENUE | - | 3,200 | 3,200 | 3,260 | 3,330 |
| DRY PAD FEES | 2,577 | - | - | 11,000 | 11,330 |
| FACILITIES RENTAL | 4,285 | 24,000 | 30,000 | 30,600 | 31,210 |
| MEMBERSHIPS | 12,798 | 30,000 | 20,000 | 30,600 | 31,210 |
| PROGRAM FEES | 39,452 | 47,000 | 60,000 | 61,200 | 62,420 |
| OTHER REVENUES | | | | | |
| VENDING MACHINE COMMISSIONS | 2,074 | 1,000 | 1,000 | 1,020 | 1,040 |
| ADVERTISING & SPONSORSHIP REVENUE | 2,450 | 16,000 | 34,750 | 91,000 | 91,000 |
| | 63,636 | 121,200 | 148,950 | 228,680 | 231,540 |
| ICE REVENUE | | | | | |
| USER FEES | | | | | |
| ADMISSION FEES | 18,169 | 16,000 | 18,000 | 18,360 | 18,730 |
| FACILITIES RENTAL | 416,820 | 619,000 | 619,000 | 629,000 | 629,000 |
| | 434,989 | 635,000 | 637,000 | 647,360 | 647,730 |
| TOTAL REVENUES | 498,625 | 756,200 | 785,950 | 876,040 | 879,270 |
| BUILDING MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 39,184 | 13,720 | 10,800 | 11,090 | 11,380 |
| CASUAL&PART-TIME SAL&WAGES | 186,450 | 73,730 | 75,740 | 77,630 | 79,570 |
| EMPLOYEE BENEFITS | 1,794 | 230 | 230 | 240 | 240 |
| MEAL ALLOWANCES | 234 | 400 | 400 | 410 | 420 |
| REGULAR SAL & WAGES-OVERTIME | 7,808 | 11,560 | 11,900 | 12,200 | 12,510 |
| REGULAR SAL&WAGES (SHIFT PREM) | 4,444 | - | - | - | - |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 7,943 | 13,000 | 20,000 | 23,600 | 24,310 |
| EQUIPMENT REPAIRS & MTCE | 17,146 | 25,000 | 35,000 | 35,700 | 36,410 |
| FACILITY IMPROVEMENT | 4,264 | - | 6,000 | 6,120 | 6,240 |
| MATERIALS | 24,000 | 22,000 | 27,000 | 27,540 | 28,090 |
| UTILITIES-HEAT | 47,902 | 58,900 | 58,900 | 60,080 | 61,280 |
| UTILITIES-LIGHT | 112,222 | 214,640 | 247,350 | 270,000 | 278,100 |
| UTILITIES-WATER | 14,842 | 21,900 | 31,920 | 37,000 | 38,110 |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 37,943 | 40,000 | 50,000 | 51,000 | 52,020 |
| GENERAL MAINTENANCE & REPAIRS | 16,088 | 22,440 | 27,440 | 27,990 | 28,550 |
| | 522,264 | 517,520 | 602,680 | 640,600 | 657,230 |
| FINANCIAL EXPENDITURES | | | | | |
| MATERIALS | | | | | |
| PRINCIPAL REPAYMENTS | - | - | - | - | 134,090 |
| INTEREST ON LONG TERM DEBT | | | | | |
| INTEREST PAYMENTS | - | - | - | - | 369,800 |
| | - | - | - | - | 503,890 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | - | 6,560 | 6,340 | 6,660 | 6,690 |
| CASUAL&PART-TIME SAL&WAGES | - | 11,340 | 11,880 | 12,180 | 12,480 |
| EMPLOYEE BENEFITS | 102,630 | 107,240 | 135,070 | 154,610 | 159,330 |
| MEAL ALLOWANCES | 48 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 3,385 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 336,853 | 369,500 | 428,200 | 481,370 | 495,050 |
| ON CALL WAGES | 10,672 | - | - | - | - |
| MATERIALS | | | | | |
| OFFICE EQUIPMENT PURCHASES | 608 | 1,000 | 1,000 | 1,020 | 1,040 |
| PRINTING STATIONERY, SUPPLIES | 456 | 500 | 500 | 510 | 520 |
| TELEPHONE | 3,786 | 4,300 | 4,300 | 4,390 | 4,480 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 2,445 | 700 | 700 | 710 | 720 |
| PROFESSIONAL FEES | - | - | 9,600 | 37,500 | 37,500 |
| | 460,883 | 501,140 | 597,590 | 698,950 | 717,810 |
| ICE MAKING EQUIP MTCE | | | | | |
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | 40,336 | 36,000 | 36,000 | 36,720 | 37,450 |
| MATERIALS | 24,182 | 13,400 | 13,400 | 13,670 | 13,940 |
| | 64,518 | 49,400 | 49,400 | 50,390 | 51,390 |
| PUBLIC/PRE-SCHOOL SKATE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 1,862 | 2,810 | 2,230 | 2,300 | 2,360 |



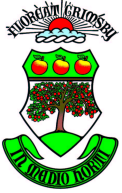
TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|--------------------|
| CASUAL&PART-TIME SAL&WAGES | 18,021 | 16,020 | 16,780 | 17,200 | 17,630 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 2,438 | 3,700 | 3,700 | 3,770 | 3,850 |
| | 22,321 | 22,530 | 22,710 | 23,270 | 23,840 |
| RACQUETBALL & FITNESS | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 9,943 | 6,330 | 4,840 | 4,970 | 5,100 |
| CASUAL&PART-TIME SAL&WAGES | 42,564 | 36,930 | 37,550 | 38,490 | 39,450 |
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | 3,219 | 3,000 | 3,000 | 3,060 | 3,120 |
| PROGRAM MATERIALS | 884 | 4,300 | 4,300 | 4,390 | 4,480 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 1,163 | 3,700 | 3,700 | 3,770 | 3,850 |
| | 57,773 | 54,260 | 53,390 | 54,680 | 56,000 |
| TOTAL EXPENSES | 1,127,759 | 1,144,850 | 1,325,770 | 1,467,890 | 2,010,160 |
| LEVY IMPACT | (629,134) | (388,650) | (539,820) | (591,850) | (1,130,890) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 38.90% | 9.64% | 91.08% |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| POOL | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| ADMISSION FEES | 10,008 | 13,000 | 12,200 | 12,440 | 12,690 |
| FACILITIES RENTAL | - | 1,400 | - | - | - |
| PROGRAM FEES | 108,763 | 88,000 | 98,000 | 99,960 | 101,960 |
| OTHER REVENUES | | | | | |
| SALES AND RECOVERY | - | 680 | - | - | - |
| | 118,771 | 103,080 | 110,200 | 112,400 | 114,650 |
| TOTAL REVENUES | 118,771 | 103,080 | 110,200 | 112,400 | 114,650 |
| BUILDING MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 67 | 70 | 70 | 70 | 70 |
| REGULAR SAL & WAGES-OVERTIME | 1,881 | 3,360 | 3,460 | 3,550 | 3,640 |
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | 1,948 | 6,500 | 6,500 | 6,630 | 6,760 |
| MATERIALS | 9,778 | 8,800 | 8,800 | 8,980 | 9,160 |
| POOL CHEMICALS | 3,381 | 8,100 | 8,100 | 8,260 | 8,430 |
| UTILITIES-HEAT | 6,664 | 6,000 | 8,100 | 8,260 | 8,430 |
| UTILITIES-LIGHT | 6,158 | 7,360 | 8,160 | 8,320 | 8,490 |
| UTILITIES-WATER | 2,832 | 10,000 | 5,770 | 5,890 | 6,010 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 3,346 | 2,550 | 2,550 | 2,600 | 2,650 |
| | 36,055 | 52,740 | 51,510 | 52,560 | 53,640 |
| GENERAL ADMIN | | | | | |
| MATERIALS | | | | | |
| TELEPHONE | 949 | 880 | 1,000 | 1,020 | 1,040 |
| | 949 | 880 | 1,000 | 1,020 | 1,040 |
| SWIMMING PROGRAM | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 13,218 | 22,340 | 18,380 | 18,960 | 19,410 |
| CASUAL&PART-TIME SAL&WAGES | 109,414 | 105,840 | 109,220 | 111,940 | 114,750 |
| REGULAR SAL & WAGES-OVERTIME | 146 | - | - | - | - |
| MATERIALS | | | | | |
| PROGRAM MATERIALS | 11,091 | 7,000 | 7,400 | 7,550 | 7,700 |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| SWIM MEETS & SPECIAL EVENTS | 347 | 1,000 | 1,000 | 1,020 | 1,040 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 500 | 500 | 510 | 520 |
| | 134,216 | 136,680 | 136,500 | 139,980 | 143,420 |
| TOTAL EXPENSES | 171,220 | 190,300 | 189,010 | 193,560 | 198,100 |
| LEVY IMPACT | (52,449) | (87,220) | (78,810) | (81,160) | (83,450) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | (9.64%) | 2.98% | 2.82% |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|-----------------|----------------|----------------|
| PUMP HOUSE | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| FACILITIES RENTAL | 24,315 | 24,000 | 26,000 | 26,520 | 27,050 |
| | 24,315 | 24,000 | 26,000 | 26,520 | 27,050 |
| TOTAL REVENUES | 24,315 | 24,000 | 26,000 | 26,520 | 27,050 |
| BUILDING MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | - | 70 | 70 | 70 | 80 |
| REGULAR SAL & WAGES-OVERTIME | - | 3,580 | 3,690 | 3,780 | 3,880 |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 1,264 | 3,400 | 3,400 | 3,470 | 3,540 |
| MATERIALS | 324 | 2,400 | 2,400 | 2,450 | 2,500 |
| UTILITIES-HEAT | 2,160 | 2,600 | 2,900 | 2,960 | 3,020 |
| UTILITIES-LIGHT | 1,547 | 1,820 | 2,040 | 2,080 | 2,120 |
| UTILITIES-WATER | 587 | 1,600 | 1,030 | 1,050 | 1,070 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 4,745 | 4,320 | 5,000 | 5,100 | 5,200 |
| GENERAL MAINTENANCE & REPAIRS | 190 | 1,700 | 1,700 | 1,730 | 1,760 |
| | 10,817 | 21,490 | 22,230 | 22,690 | 23,170 |
| TOTAL EXPENSES | 10,817 | 21,490 | 22,230 | 22,690 | 23,170 |
| LEVY IMPACT | 13,498 | 2,510 | 3,770 | 3,830 | 3,880 |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | (50.20%) | (1.59%) | (1.31%) |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| RECREATION GARAGE | | | | | |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 1,596 | 2,000 | 2,000 | 2,040 | 2,080 |
| MATERIALS | 3,835 | 3,700 | 2,500 | 2,550 | 2,600 |
| SMALL TOOLS | 358 | 1,000 | 1,000 | 1,020 | 1,040 |
| UTILITIES-HEAT | 3,827 | 3,400 | 4,900 | 5,000 | 5,100 |
| UTILITIES-WATER | 451 | 700 | 620 | 630 | 640 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 1,907 | 920 | 2,120 | 2,160 | 2,200 |
| GENERAL MAINTENANCE & REPAIRS | 183 | 1,270 | 3,000 | 3,060 | 3,120 |
| | 12,157 | 12,990 | 16,140 | 16,460 | 16,780 |
| TOTAL EXPENSES | 12,157 | 12,990 | 16,140 | 16,460 | 16,780 |
| LEVY IMPACT | (12,157) | (12,990) | (16,140) | (16,460) | (16,780) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 24.25% | 1.98% | 1.94% |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| RECREATION PROGRAMS | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| FACILITIES RENTAL | 41,696 | 28,000 | 33,000 | 33,660 | 34,330 |
| SPECIAL EVENT FEES | 9,356 | 17,800 | 12,500 | 12,750 | 13,010 |
| PROGRAM FEES | 366,627 | 345,000 | 360,000 | 367,200 | 374,540 |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM RESERVES | 104,000 | 104,000 | - | - | - |
| OTHER REVENUES | | | | | |
| DONATIONS | 1,460 | 2,000 | 1,500 | 1,530 | 1,560 |
| GAIN ON DISPOSAL | 27,050 | - | - | - | - |
| MERCHANDISE SALES | 5,274 | 1,500 | 3,000 | 3,060 | 3,120 |
| SALES AND RECOVERY | 2,138 | - | - | - | - |
| | 557,601 | 498,300 | 410,000 | 418,200 | 426,560 |
| LEVIES & GRANTS | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| OTHER GRANTS | 4,376 | - | - | - | - |
| | 4,376 | - | - | - | - |
| TOTAL REVENUES | 561,977 | 498,300 | 410,000 | 418,200 | 426,560 |
| ALWAY COMMUNITY CENTRE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 229 | 650 | 650 | 660 | 670 |
| UTILITIES-LIGHT | 2,062 | 3,930 | 3,260 | 3,330 | 3,400 |
| UTILITIES-WATER | 71 | 200 | 100 | 100 | 100 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 1,798 | 2,500 | 2,500 | 2,550 | 2,600 |
| | 4,160 | 7,280 | 6,510 | 6,640 | 6,770 |
| BASEBALL DIAMOND MTCE | | | | | |
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | 397 | 1,800 | 1,800 | 1,840 | 1,880 |
| MATERIALS | 13,323 | 13,000 | 14,000 | 14,280 | 14,570 |
| UTILITIES-LIGHT | 4,208 | 4,940 | 5,300 | 5,410 | 5,520 |
| UTILITIES-WATER | 960 | 400 | 1,030 | 1,050 | 1,070 |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 3,369 | 3,000 | 3,000 | 3,060 | 3,120 |
| | 22,257 | 23,140 | 25,130 | 25,640 | 26,160 |
| BUILDING MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 49,104 | 51,580 | 59,570 | 76,490 | 79,130 |
| REGULAR SAL & WAGES-OVERTIME | 1,538 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 165,451 | 179,640 | 191,900 | 240,880 | 247,430 |
| ON CALL WAGES | 6,746 | - | - | - | - |
| | 222,839 | 231,220 | 251,470 | 317,370 | 326,560 |
| CONSERVATION CLUB | | | | | |
| MATERIALS | | | | | |
| UTILITIES-LIGHT | 1,647 | 2,020 | 2,240 | 2,280 | 2,330 |
| UTILITIES-WATER | 231 | 300 | 310 | 320 | 330 |
| | 1,878 | 2,320 | 2,550 | 2,600 | 2,660 |
| DAYCAMP | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 18,143 | 32,690 | 26,170 | 26,870 | 27,610 |
| CASUAL&PART-TIME SAL&WAGES | 153,634 | 175,320 | 183,070 | 187,650 | 192,340 |
| MATERIALS | | | | | |
| PROGRAM MATERIALS | 8,323 | 10,300 | 10,300 | 10,510 | 10,720 |
| CONTRACTED SERVICES | | | | | |
| CONTRACT SERVICE-DAY CAMP BUS | 11,244 | 17,700 | 17,700 | 18,050 | 18,410 |
| | 191,344 | 236,010 | 237,240 | 243,080 | 249,080 |
| FLOWER BASKETS MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 54 | 10 | 10 | 10 | 10 |
| MEAL ALLOWANCES | 18 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 313 | 560 | 570 | 590 | 600 |
| MATERIALS | | | | | |
| MATERIALS | 1,217 | 4,000 | 4,000 | 4,080 | 4,160 |
| | 1,602 | 4,570 | 4,580 | 4,680 | 4,770 |
| FORMAL PLANTING/BEAUTIFICATION | | | | | |
| MATERIALS | | | | | |
| FACILITY IMPROVEMENT | 1,442 | 5,000 | 5,000 | 5,100 | 5,200 |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS | 20,088 | 26,000 | 26,000 | 26,520 | 27,050 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 4,500 | 4,500 | 4,590 | 4,680 |
| | 21,530 | 35,500 | 35,500 | 36,210 | 36,930 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 17,831 | 39,870 | 33,610 | 34,990 | 35,490 |
| CASUAL&PART-TIME SAL&WAGES | 93,399 | 203,030 | 125,440 | 128,570 | 131,790 |
| EMPLOYEE BENEFITS | 160,192 | 197,160 | 212,120 | 225,850 | 240,340 |
| REGULAR SAL & WAGES-OVERTIME | 1,210 | 41,760 | - | - | - |
| REGULAR SALARIES AND WAGES | 560,019 | 671,570 | 728,830 | 767,870 | 809,020 |
| TRAINING AND DEVELOPMENT | 8,122 | 12,500 | 17,250 | 17,770 | 18,300 |
| UNIFORMS AND CLOTHING | 24,562 | 23,200 | 26,250 | 26,780 | 27,320 |
| MEDICAL EXAMS & RELATED | 196 | 500 | 500 | 510 | 520 |
| TUITIONS AND COURSES | 3,705 | 4,000 | 6,000 | 6,180 | 6,370 |
| ON CALL WAGES | - | - | 45,490 | 48,160 | 50,990 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 11,274 | 20,000 | 20,000 | 20,400 | 20,810 |
| MEETING EXPENSES | 18 | - | - | - | - |
| MEMBERSHIPS AND SUBSCRIPTIONS | 7,219 | 5,200 | 5,600 | 5,710 | 5,880 |
| NON TRADITIONAL FUNDING | - | 1,000 | 1,000 | 1,020 | 1,040 |
| OFFICE EQUIPMENT PURCHASES | 589 | 1,500 | 1,500 | 1,530 | 1,560 |
| POSTAGE | 34 | 500 | 200 | 200 | 200 |
| PRINTING STATIONERY, SUPPLIES | 4,426 | 4,000 | 4,500 | 4,590 | 4,680 |
| PROGRAM MATERIALS | 2,889 | 4,000 | 4,000 | 4,080 | 4,160 |
| SPECIAL PROJECTS | 1,348 | 6,000 | 6,000 | 6,120 | 6,240 |
| TELEPHONE | 2,504 | 3,600 | 3,600 | 3,670 | 3,740 |
| TRAVEL | 870 | 2,800 | 2,800 | 2,860 | 2,920 |
| SERVICE CHARGES | 37,402 | 37,000 | 39,000 | 39,780 | 40,580 |
| COMMUNITY PARTNERSHIPS | 10,662 | 13,000 | 13,000 | 13,260 | 13,530 |
| COMMUNITY GRANTS PROGRAM | - | 20,000 | 20,000 | 20,400 | 20,810 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 4,073 | 17,700 | 17,700 | 18,050 | 18,410 |
| RENTS AND FINANCIAL EXPENSES | | | | | |
| FACILITY RENTAL INSURANCE | (501) | 1,000 | 1,000 | 1,020 | 1,040 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 204,000 | 204,000 | 204,000 | 208,080 | 212,240 |
| | 1,156,043 | 1,534,890 | 1,539,390 | 1,607,450 | 1,677,980 |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| GENERAL PARKS MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 24,061 | 24,300 | 19,220 | 19,710 | 20,270 |
| CASUAL&PART-TIME SAL&WAGES | 113,369 | 129,770 | 133,740 | 137,080 | 140,510 |
| EMPLOYEE BENEFITS | 112,199 | 112,000 | 133,730 | 159,240 | 163,890 |
| MEAL ALLOWANCES | 276 | 250 | 250 | 260 | 270 |
| REGULAR SAL & WAGES-OVERTIME | 10,072 | 6,460 | 6,650 | 6,820 | 6,990 |
| REGULAR SAL&WAGES (SHIFT PREM) | 69 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 357,599 | 390,000 | 429,850 | 501,950 | 515,020 |
| TUITIONS AND COURSES | - | 2,000 | - | - | - |
| ON CALL WAGES | 14,498 | - | - | - | - |
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | 6,758 | 7,000 | 7,000 | 7,140 | 7,280 |
| FACILITY IMPROVEMENT | 23,290 | 26,070 | 26,070 | 26,590 | 27,120 |
| MATERIALS | 77,276 | 92,000 | 92,000 | 93,840 | 95,720 |
| SAFETY SUPPLIES | 4,623 | 5,400 | 5,400 | 5,510 | 5,620 |
| SMALL TOOLS | 417 | 1,950 | 1,950 | 1,990 | 2,030 |
| UTILITIES-LIGHT | 1,593 | 2,320 | 2,240 | 2,280 | 2,330 |
| UTILITIES-WATER | 11,766 | 28,400 | 20,090 | 20,490 | 20,900 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 222,759 | 188,000 | 218,000 | 222,360 | 226,810 |
| RENTS AND FINANCIAL EXPENSES | | | | | |
| RENTAL LEAWOOD ESTATES | 1,000 | 1,000 | 1,000 | 1,020 | 1,040 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 93,840 | 93,840 | 93,840 | 95,720 | 97,630 |
| | 1,075,465 | 1,110,760 | 1,191,030 | 1,302,000 | 1,333,430 |
| IRRIGATION SYSTEMS MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 1,624 | 1,200 | 1,600 | 1,630 | 1,660 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 1,973 | 6,200 | 5,000 | 5,100 | 5,200 |
| | 3,597 | 7,400 | 6,600 | 6,730 | 6,860 |
| LAWN BOWLING GREEN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 64 | 10 | 10 | 10 | 20 |
| REGULAR SAL & WAGES-OVERTIME | 318 | 730 | 750 | 770 | 780 |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS | | | | | |
| MATERIALS | 2,367 | 2,700 | 2,700 | 2,750 | 2,810 |
| | 2,749 | 3,440 | 3,460 | 3,530 | 3,610 |
| MISC REC PROGRAMS | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 1,954 | 1,670 | 1,260 | 1,290 | 1,340 |
| CASUAL&PART-TIME SAL&WAGES | 8,157 | 9,910 | 10,100 | 10,350 | 10,610 |
| MATERIALS | | | | | |
| PROGRAM MATERIALS | 12,635 | 26,000 | 26,000 | 6,000 | 6,000 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 63,861 | 70,600 | 72,010 | 73,450 | 74,920 |
| | 86,607 | 108,180 | 109,370 | 91,090 | 92,870 |
| OUTDOOR ICE RINK | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 21 | 20 | 20 | 20 | 20 |
| REGULAR SAL & WAGES-OVERTIME | 106 | 880 | 910 | 930 | 960 |
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | - | 1,100 | 1,100 | 1,120 | 1,140 |
| MATERIALS | 257 | 3,200 | 3,200 | 3,260 | 3,330 |
| UTILITIES-LIGHT | 14,119 | 18,150 | 19,070 | 19,450 | 19,840 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 2,476 | 7,000 | 7,000 | 7,140 | 7,280 |
| | 16,979 | 30,350 | 31,300 | 31,920 | 32,570 |
| SOCCER FIELD MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 16,623 | 11,000 | 13,000 | 13,260 | 13,530 |
| UTILITIES-LIGHT | 6,440 | 7,060 | 8,060 | 8,220 | 8,380 |
| UTILITIES-WATER | 2,957 | 900 | 2,880 | 2,940 | 3,000 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 3,226 | 4,000 | 4,000 | 4,080 | 4,160 |
| | 29,246 | 22,960 | 27,940 | 28,500 | 29,070 |
| SPECIAL EVENTS | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 2,567 | 2,580 | 2,030 | 2,090 | 2,150 |
| CASUAL&PART-TIME SAL&WAGES | 11,195 | 14,790 | 15,400 | 15,780 | 16,180 |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| EMPLOYEE BENEFITS | 1,117 | 80 | 80 | 90 | 90 |
| MEAL ALLOWANCES | 72 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 7,954 | 4,190 | 4,320 | 4,430 | 4,540 |
| ON CALL WAGES | 23 | - | - | - | - |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 5,160 | 4,650 | 4,650 | 4,740 | 4,830 |
| PROGRAM MATERIALS | 97,502 | 110,950 | 110,950 | 113,170 | 115,430 |
| | 125,590 | 137,240 | 137,430 | 140,300 | 143,220 |
| TREE PLANTING | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 32,047 | 39,000 | 23,000 | 23,460 | 23,930 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 46,566 | 44,000 | 60,000 | 61,200 | 62,420 |
| | 78,613 | 83,000 | 83,000 | 84,660 | 86,350 |
| TOTAL EXPENSES | 3,040,499 | 3,578,260 | 3,692,500 | 3,932,400 | 4,058,890 |
| LEVY IMPACT | (2,478,522) | (3,079,960) | (3,282,500) | (3,514,200) | (3,632,330) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 6.58% | 7.06% | 3.36% |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| SOUTHWARD COMMUNITY PARK | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| FACILITIES RENTAL | 14,723 | 8,000 | 15,000 | 15,300 | 15,610 |
| PARK RENTALS | 44,586 | 55,000 | 55,000 | 56,100 | 57,220 |
| | 59,309 | 63,000 | 70,000 | 71,400 | 72,830 |
| TOTAL REVENUES | 59,309 | 63,000 | 70,000 | 71,400 | 72,830 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 1,095 | 1,700 | 1,700 | 1,730 | 1,760 |
| EQUIPMENT REPAIRS & MTCE | 5,156 | 800 | 3,000 | 3,060 | 3,120 |
| FACILITY IMPROVEMENT MATERIALS | 3,165 | 4,000 | 4,000 | 4,080 | 4,160 |
| UTILITIES-HEAT | 2,796 | 3,500 | 3,500 | 3,570 | 3,640 |
| UTILITIES-LIGHT | 1,585 | 1,300 | 1,900 | 1,940 | 1,980 |
| UTILITIES-WATER | 4,468 | 5,850 | 5,300 | 5,410 | 5,520 |
| CONTRACTED SERVICES | 2,784 | 2,000 | 3,400 | 3,470 | 3,540 |
| CONTRACTED SERVICES | 13,126 | 11,200 | 11,200 | 11,420 | 11,650 |
| GENERAL MAINTENANCE & REPAIRS | 1,853 | 1,800 | 1,800 | 1,840 | 1,880 |
| SEPTIC SYSTEM MONITORING | 3,640 | 7,000 | 7,000 | 7,140 | 7,280 |
| | 39,668 | 39,150 | 42,800 | 43,660 | 44,530 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 8,164 | 8,430 | 10,690 | 12,440 | 12,740 |
| REGULAR SAL & WAGES-OVERTIME | 281 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 26,533 | 29,210 | 34,050 | 38,400 | 39,430 |
| ON CALL WAGES | 884 | - | - | - | - |
| | 35,862 | 37,640 | 44,740 | 50,840 | 52,170 |
| GENERAL PARKS MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 680 | 1,310 | 1,000 | 1,040 | 1,070 |
| CASUAL&PART-TIME SAL&WAGES | 3,949 | 8,100 | 8,370 | 8,580 | 8,790 |
| EMPLOYEE BENEFITS | 68 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 390 | - | - | - | - |



TOWN OF GRIMSBY 2025 BUDGET REPORT COMMUNITY SERVICES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|-----------------|-----------------|------------------|------------------|------------------|
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | 2,501 | 1,200 | 1,200 | 1,220 | 1,240 |
| FACILITY IMPROVEMENT | 249 | 3,000 | 3,000 | 3,060 | 3,120 |
| MATERIALS | 22,998 | 30,000 | 30,000 | 30,600 | 31,210 |
| SMALL TOOLS | 129 | 800 | 800 | 820 | 840 |
| UTILITIES-LIGHT | 17,872 | 23,200 | 21,420 | 21,850 | 22,290 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 11,828 | 7,980 | 7,980 | 8,140 | 8,300 |
| | 60,664 | 75,590 | 73,770 | 75,310 | 76,860 |
| IRRIGATION SYSTEMS MTCE | | | | | |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 8,592 | 9,000 | 9,000 | 9,180 | 9,360 |
| | 8,592 | 9,000 | 9,000 | 9,180 | 9,360 |
| TOTAL EXPENSES | 144,786 | 161,380 | 170,310 | 178,990 | 182,920 |
| LEVY IMPACT | (85,477) | (98,380) | (100,310) | (107,590) | (110,090) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 1.96% | 7.26% | 2.32% |



Museum

The Grimsby Museum exists to engage and share with the community an appreciation of Grimsby's heritage by collecting, preserving, displaying and interpreting historical artifacts and information. Our goal is to remain a vibrant and respected community museum celebrating the unique aspects of the heritage of Grimsby. The Museum provides:

- Three exhibition galleries, including work towards a permanent display of the history of the Town of Grimsby
- A collection of artifacts, archives, photographs, library, and other materials relating to Grimsby's past
- Educational programs and tours are offered for elementary schools, high schools, and youth groups
- Various programs and events available for all ages, including historic walking tours and a craft market





TOWN OF GRIMSBY 2025 BUDGET REPORT MUSEUM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| MUSEUM | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| ADMISSION FEES | 1,177 | 1,500 | 1,600 | 1,630 | 1,660 |
| MEETING ROOM RENTAL FEES | 56 | 500 | 100 | 100 | 100 |
| MEMBERSHIPS | 192 | 1,200 | - | - | - |
| PROGRAM FEES | 17,349 | 8,100 | 13,000 | 13,260 | 13,530 |
| INVESTMENT INCOME | | | | | |
| INVESTMENT INCOME-OTHER | 836 | 500 | 500 | 510 | 520 |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM CAPITAL PROJECT | 37,575 | 52,220 | 65,750 | - | - |
| OTHER REVENUES | | | | | |
| DONATIONS | 2,737 | 3,500 | 3,500 | 3,500 | 3,500 |
| FUNDRAISING | 12,320 | 8,000 | 12,000 | 12,240 | 12,480 |
| GIFT SHOP SALES | 3,829 | 8,200 | 8,360 | 8,530 | 8,700 |
| RESEARCH REVENUE | 28 | 200 | 200 | 200 | 200 |
| SPONSORSHIPS | - | 7,000 | 2,000 | 2,040 | 2,080 |
| | 76,099 | 90,920 | 107,010 | 42,010 | 42,770 |
| LEVIES & GRANTS | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| FEDERAL GRANT | 5,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| PROVINCIAL GRANT | 22,674 | 22,670 | 22,670 | 22,670 | 22,670 |
| SUMMER CAREER PLACEMENT - FED | 12,200 | 12,510 | 13,000 | 13,000 | 13,000 |
| OTHER GRANTS | 5,000 | 4,500 | 4,500 | 4,500 | 4,500 |
| | 44,874 | 46,680 | 47,170 | 47,170 | 47,170 |
| TOTAL REVENUES | 120,973 | 137,600 | 154,180 | 89,180 | 89,940 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 8,037 | 2,000 | 9,260 | 9,450 | 9,640 |
| UTILITIES-HEAT | 1,761 | 1,900 | 2,200 | 2,240 | 2,280 |
| UTILITIES-LIGHT | 1,987 | 2,620 | 2,650 | 2,700 | 2,750 |
| UTILITIES-WATER | 368 | 500 | 520 | 530 | 540 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 13,648 | 13,000 | 13,000 | 13,260 | 13,530 |
| GENERAL MAINTENANCE & REPAIRS | 1,957 | 5,000 | 5,000 | 5,100 | 5,200 |
| | 27,758 | 25,020 | 32,630 | 33,280 | 33,940 |



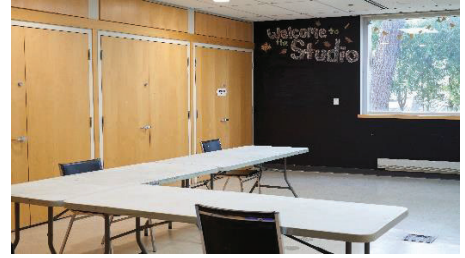
TOWN OF GRIMSBY 2025 BUDGET REPORT MUSEUM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 16,660 | 24,230 | 22,650 | 14,870 | 14,990 |
| CASUAL&PART-TIME SAL&WAGES | 91,377 | 102,250 | 119,780 | 63,520 | 64,890 |
| EMPLOYEE BENEFITS | 35,771 | 44,920 | 50,100 | 53,480 | 56,860 |
| REGULAR SAL & WAGES-OVERTIME | 734 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 120,945 | 159,060 | 160,510 | 169,700 | 179,400 |
| TRAINING AND DEVELOPMENT | 875 | 1,250 | 1,250 | 1,280 | 1,310 |
| TUITIONS AND COURSES | 579 | 780 | 1,200 | 1,220 | 1,240 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 1,561 | 2,000 | 2,000 | 2,040 | 2,080 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 1,393 | 910 | 1,100 | 1,120 | 1,140 |
| OFFICE EQUIPMENT PURCHASES | - | 1,140 | 1,140 | 1,160 | 1,180 |
| POSTAGE | 85 | 150 | 100 | 100 | 100 |
| PRINTING STATIONERY, SUPPLIES | 259 | 1,200 | 1,200 | 1,220 | 1,240 |
| TELEPHONE | 1,256 | 1,300 | 1,300 | 1,330 | 1,360 |
| TRAVEL | 346 | 400 | 400 | 410 | 420 |
| VOLUNTEER RECOGNITION | 41 | 600 | 650 | 660 | 670 |
| GRANT FUNDED EXPENSES | 3,395 | 7,000 | 7,000 | 7,000 | 7,000 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 953 | 1,300 | 1,300 | 1,330 | 1,360 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 7,730 | - | - | - | - |
| | 283,960 | 348,490 | 371,680 | 320,440 | 335,240 |
| GIFTSHOP | | | | | |
| MATERIALS | | | | | |
| ITEMS FOR RESALE | 3,024 | 3,600 | 4,600 | 4,690 | 4,780 |
| | 3,024 | 3,600 | 4,600 | 4,690 | 4,780 |
| MUSEUM DEVELOPMENT | | | | | |
| MATERIALS | | | | | |
| PURCHASE & RESTORE ARTIFACTS | 1,904 | 1,600 | 1,600 | 1,630 | 1,660 |
| | 1,904 | 1,600 | 1,600 | 1,630 | 1,660 |
| PROGRAMS | | | | | |
| MATERIALS | | | | | |
| EDUCATION PROGRAMS | 10,711 | 5,000 | 10,000 | 7,000 | 7,140 |
| EXHIBITS | 4,908 | 3,000 | 3,000 | 3,060 | 3,120 |
| FUNDRAISING EXPENSES | 4,590 | 6,000 | 6,000 | 6,120 | 6,240 |



TOWN OF GRIMSBY 2025 BUDGET REPORT MUSEUM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| HONORARIUMS FOR SPEAKERS | - | 400 | 400 | 410 | 420 |
| | 20,209 | 14,400 | 19,400 | 16,590 | 16,920 |
| TOTAL EXPENSES | 336,855 | 393,110 | 429,910 | 376,630 | 392,540 |
| LEVY IMPACT | (215,882) | (255,510) | (275,730) | (287,450) | (302,600) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 7.91% | 4.25% | 5.27% |



Art Gallery

The Grimsby Public Art Gallery’s mission is to be a public, non-profit gallery serving the Town of Grimsby and the surrounding areas. It is dedicated to the exhibition, preservation, encouragement, and collection of visual art of a professional standard, and provides lectures, seminars, workshops, tours, and other forms of public education relating to visual art. The Art Gallery prides itself on:

- A permanent collection of more than 2,000 works by Canadian artists
- 4-6 Main Gallery exhibitions annually, featuring contemporary and historic work by Canadian artists
- Various programs & events for all ages including art classes, workshops, and special events
- Wayzgoose, an internationally celebrated books art fair





TOWN OF GRIMSBY 2025 BUDGET REPORT ART GALLERY

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| ART GALLERY | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| MEMBERSHIPS | 56 | 1,000 | 50 | 50 | 50 |
| PROGRAM FEES | 32,391 | 35,000 | 35,500 | 36,210 | 36,930 |
| OTHER REVENUES | | | | | |
| DONATIONS | 1,085 | 4,500 | 1,500 | 1,530 | 1,560 |
| FUNDRAISING | 14,195 | 18,500 | 18,500 | 18,870 | 19,250 |
| GIFT SHOP SALES | 14,256 | 18,000 | 20,000 | 20,400 | 20,810 |
| | 61,983 | 77,000 | 75,550 | 77,060 | 78,600 |
| LEVIES & GRANTS | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| FEDERAL GRANT | 16,624 | 13,000 | 35,000 | 35,000 | 35,000 |
| ONTARIO ARTS COUNCIL-OPERATING | 50,736 | 26,970 | 26,970 | 26,970 | 26,970 |
| SUMMER CAREER PLACEMENT - FED | 18,868 | 19,230 | 20,300 | 20,300 | 20,300 |
| | 86,228 | 59,200 | 82,270 | 82,270 | 82,270 |
| TOTAL REVENUES | 148,211 | 136,200 | 157,820 | 159,330 | 160,870 |
| ART GALLERY EDUCATION | | | | | |
| MATERIALS | | | | | |
| PROGRAM MATERIALS | 4,319 | 3,500 | 5,000 | 5,100 | 5,200 |
| CONTRACTED SERVICES | | | | | |
| INSTRUCTORS' FEES | 10,047 | 10,000 | 10,000 | 10,200 | 10,400 |
| | 14,366 | 13,500 | 15,000 | 15,300 | 15,600 |
| ART GALLERY SPECIAL EVENTS | | | | | |
| MATERIALS | | | | | |
| SPECIAL EVENT EXPENSES | 2,338 | 3,000 | 3,500 | 3,570 | 3,640 |
| | 2,338 | 3,000 | 3,500 | 3,570 | 3,640 |
| BUILDING MTCE - OTHER | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 775 | 600 | 600 | 610 | 620 |
| EQUIPMENT SERVICE CONTRACT | 4,866 | 6,000 | 6,000 | 6,120 | 6,240 |
| MATERIALS | 1,163 | 1,000 | 1,000 | 1,020 | 1,040 |
| SECURITY | 480 | 700 | 700 | 710 | 720 |
| UTILITIES-HEAT | 2,293 | 4,000 | 3,300 | 3,370 | 3,440 |
| UTILITIES-LIGHT | 11,176 | 16,340 | 15,710 | 16,020 | 16,340 |



TOWN OF GRIMSBY 2025 BUDGET REPORT ART GALLERY

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| UTILITIES-WATER | 633 | 800 | 930 | 950 | 970 |
| CONTRACTED SERVICES | | | | | |
| CLEANING SERVICES | 7,409 | 9,100 | 8,390 | 8,560 | 8,730 |
| CONTRACTED SERVICES | 2,447 | 1,000 | 1,000 | 1,020 | 1,040 |
| GENERAL MAINTENANCE & REPAIRS | 2,707 | 11,000 | 11,000 | 11,220 | 11,440 |
| | 33,949 | 50,540 | 48,630 | 49,600 | 50,580 |
| EXHIBITIONS | | | | | |
| MATERIALS | | | | | |
| ARTIST FEES | 12,640 | 11,890 | 13,500 | 13,770 | 14,050 |
| CATALOGUE | 1,119 | 1,500 | 9,000 | 1,500 | 1,500 |
| CURATOR IN THE FIELD | 1,000 | - | 1,500 | 1,530 | 1,560 |
| FRAMING MATTING INSTALLATION | 11,096 | 13,330 | 13,330 | 13,600 | 13,870 |
| OPENING FEES | 270 | 410 | 450 | 460 | 470 |
| | 26,125 | 27,130 | 37,780 | 30,860 | 31,450 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 31,050 | 31,030 | 26,530 | 27,290 | 27,610 |
| CASUAL&PART-TIME SAL&WAGES | 178,323 | 127,080 | 131,840 | 134,710 | 137,650 |
| EMPLOYEE BENEFITS | 14,134 | 24,890 | 28,100 | 30,110 | 32,250 |
| REGULAR SAL & WAGES-OVERTIME | 260 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 36,202 | 93,610 | 95,550 | 100,810 | 106,350 |
| TRAINING AND DEVELOPMENT | 608 | 700 | 1,000 | 1,020 | 1,040 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 3,619 | 3,640 | 4,500 | 4,590 | 4,680 |
| FUNDRAISING FEES | 4,659 | 5,500 | 6,000 | 6,120 | 6,240 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 1,416 | 1,400 | 1,400 | 1,430 | 1,460 |
| OFFICE EQUIPMENT PURCHASES | 722 | 1,000 | 1,100 | 1,120 | 1,140 |
| PERMANENT COLLECTION FRAMING | 655 | 2,040 | 2,040 | 2,080 | 2,120 |
| POSTAGE | 212 | 410 | 500 | 510 | 520 |
| PRINTING STATIONERY, SUPPLIES | 1,055 | 2,000 | 2,000 | 2,040 | 2,080 |
| TELEPHONE | 460 | 600 | 600 | 610 | 620 |
| TRAVEL | 566 | 500 | 500 | 510 | 520 |
| SERVICE CHARGES | 1,595 | 2,200 | 2,200 | 2,240 | 2,280 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 748 | 1,000 | 1,000 | 1,020 | 1,040 |
| PROFESSIONAL FEES | 3,900 | 3,700 | 3,460 | 3,530 | 3,600 |



TOWN OF GRIMSBY 2025 BUDGET REPORT ART GALLERY

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 7,730 | - | - | - | - |
| | 287,914 | 301,300 | 308,320 | 319,740 | 331,200 |
| GIFTSHOP | | | | | |
| MATERIALS | | | | | |
| ITEMS FOR RESALE | - | - | 5,000 | 5,100 | 5,200 |
| PRINTING STATIONERY, SUPPLIES | 567 | 750 | 1,000 | 1,020 | 1,040 |
| PURCHASES | 5,466 | 6,000 | 3,000 | 3,060 | 3,120 |
| | 6,033 | 6,750 | 9,000 | 9,180 | 9,360 |
| TOTAL EXPENSES | 370,725 | 402,220 | 422,230 | 428,250 | 441,830 |
| LEVY IMPACT | (222,514) | (266,020) | (264,410) | (268,920) | (280,960) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | (0.61%) | 1.71% | 4.48% |



Library

The Grimsby Public Library’s mission is to “inspire lifelong learning by providing support and resources to enrich and connect our community. This mission inspires the library’s vision, which is to be a destination for literacy, learning and leisure. The library is integral to the fabric of our community.

To ensure that the library successfully fulfills its mission and vision, the 2022-2025 strategic plan lays out three strategic directions:

1. Inclusivity
2. Community Engagement
3. Innovative Services

With an ever-expanding number of services and collections both physical and virtual, the library strives to anticipate community needs. This involves providing equitable access to a welcoming space, a diverse range of materials including books, DVDs, audio books, magazines, cultural & educational resources and programming, and the technological equipment and devices to encourage lifelong learning throughout our community-

For each municipal dollar spent on the library, the community receives \$6+ in value through library collections, programming and services¹.

Community Space:

- Normal hours of operation provide **68** hours/week for use by the community to learn, work, study, read, relax, engage and socialize
- There are 150,000 visits to the library in a typical year
- More than 6,000 community members attend programs for children, teens, adults and seniors in a typical year
- Hundreds of volunteer hours supporting programs and services to the community

Literacy champion:

- Grimsby Author Series: 12 Canadian Authors, 12 Canadian books - a world-class literary event, celebrating and honouring Canadian authors, books, reading and readers
- Avoiding Summer Literacy Loss: Summer Reading Club offered to children to help maintain reading levels
- Yearly reading challenges for every member of the community: preschool, school aged, teens and adult, encouraging everyone to expand their reading experiences
- ‘Reading Buddies’ matches teen volunteers with struggling elementary school readers to practice reading in a fun and un intimidating environment

¹ Canadian Urban Institute, “Overdue: The Case for Canada’s Public Libraries” 2023, <https://canurb.org/publications/overdue/>, page29

Collections:

- More than 64,000 uses of Library databases, online resources, and apps such as: Libby by Overdrive, hoopla, Ancestry.ca, kanopy and LinkedIn Learning
- More than 600,000 physical items available for borrowing, because of resource sharing with partner LiNC libraries across Niagara
- More than 1000 seed packages from the Seed Library are distributed annually to help the community grow food themselves

21st Century Technology:

- STEM programming to teach children coding in a fun and interactive environment
- 3D printing to support community creativity and innovation
- Hundreds of hours of creativity using the Green Screen
- Hundreds of hours of digitization of treasured family memories using the Epson v600 slide and photo negative scanner, Phillips VHS to DVD recorder, and Kodak Reels 8mm and Super8 film digitizer in the Media Lab
- Silhouette Vinyl/paper cutting unit for use by the community





TOWN OF GRIMSBY 2025 BUDGET REPORT LIBRARY

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| LIBRARY | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| CARD REPLACEMENT FEE | 194 | 250 | 200 | 200 | 200 |
| DESK REVENUE-PHOTOCOPIER | 15,999 | 10,000 | 14,000 | 14,280 | 14,570 |
| LOST/PAID ITEMS REVENUE | 1,783 | 1,900 | 1,900 | 1,940 | 1,980 |
| NON-RESIDENT MEMBERSHIP FEE | 320 | 160 | 160 | 160 | 160 |
| INVESTMENT INCOME | | | | | |
| INVESTMENT INCOME-OTHER | 1,198 | 1,800 | 1,600 | 1,630 | 1,660 |
| OTHER REVENUES | | | | | |
| AUTHORS' SERIES DONATIONS/TICKE | 12,841 | 18,000 | 18,000 | 18,360 | 18,730 |
| BOOK BAG SALES | 30 | 50 | 50 | 50 | 50 |
| DONATIONS | 3,111 | 6,000 | 4,000 | 4,080 | 4,160 |
| FUNDRAISING | 12,320 | - | - | - | - |
| LIBRARY BOOK SALES | 1,270 | 1,800 | 1,400 | 1,430 | 1,460 |
| MERCHANDISE SALES | 159 | 80 | 80 | 80 | 80 |
| SALES AND RECOVERY | 1,176 | 1,000 | 1,000 | 1,020 | 1,040 |
| | 50,401 | 41,040 | 42,390 | 43,230 | 44,090 |
| LEVIES & GRANTS | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| OPERATING GRANT (PROV) | 31,390 | 31,390 | 31,390 | 31,390 | 31,390 |
| SUMMER CAREER PLACEMENT - FED | 3,450 | 12,010 | 11,760 | 11,760 | 11,760 |
| | 34,840 | 43,400 | 43,150 | 43,150 | 43,150 |
| TOTAL REVENUES | 85,241 | 84,440 | 85,540 | 86,380 | 87,240 |
| AUTHORS' SERIES | | | | | |
| MATERIALS | | | | | |
| PROGRAM MATERIALS | 7,543 | 7,000 | 7,000 | 7,140 | 7,280 |
| | 7,543 | 7,000 | 7,000 | 7,140 | 7,280 |
| BUILDING MTCE - OTHER | | | | | |
| MATERIALS | | | | | |
| EQUIPMENT SERVICE CONTRACT | 7,175 | 10,000 | 10,000 | 10,200 | 10,400 |
| UTILITIES-HEAT | 4,740 | 8,400 | 6,400 | 6,530 | 6,660 |
| UTILITIES-LIGHT | 23,090 | 37,320 | 32,440 | 33,090 | 33,750 |
| UTILITIES-WATER | 641 | 700 | 930 | 950 | 970 |



TOWN OF GRIMSBY 2025 BUDGET REPORT LIBRARY

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| CONTRACTED SERVICES | | | | | |
| CLEANING SERVICES | 14,894 | 25,000 | 17,030 | 17,370 | 17,720 |
| GENERAL MAINTENANCE & REPAIRS | 8,215 | 12,000 | 12,000 | 12,240 | 12,480 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 45,900 | 45,900 | 45,900 | 45,900 | 45,900 |
| | 104,655 | 139,320 | 124,700 | 126,280 | 127,880 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 33,198 | 37,370 | 28,820 | 30,540 | 31,870 |
| CASUAL&PART-TIME SAL&WAGES | 159,731 | 179,570 | 173,620 | 182,400 | 191,640 |
| EMPLOYEE BENEFITS | 102,223 | 119,720 | 142,560 | 149,940 | 156,320 |
| REGULAR SAL & WAGES-OVERTIME | 387 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 410,375 | 509,100 | 521,240 | 543,850 | 564,870 |
| TRAINING AND DEVELOPMENT | 8,807 | 11,000 | 12,000 | 12,240 | 12,480 |
| WORKMENS' COMP. INS. PREMIUMS | - | 1,500 | - | - | - |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 3,162 | 5,000 | 4,500 | 4,590 | 4,680 |
| BOOKS-AUDIO | 4,077 | 4,500 | 4,500 | 4,590 | 4,680 |
| EQUIPMENT SERVICE CONTRACT | 16,678 | 20,000 | 19,000 | 19,380 | 19,770 |
| LIBRARY EQUIPMENT | 3,064 | 4,000 | 4,000 | 4,080 | 4,160 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 620 | 1,500 | 1,000 | 1,020 | 1,040 |
| ONLINE COLLECTIONS | 34,806 | 32,000 | 34,000 | 34,680 | 35,370 |
| PERIODICALS | 4,488 | 6,000 | 6,000 | 6,120 | 6,240 |
| POSTAGE | 2,414 | 2,200 | 3,000 | 3,060 | 3,120 |
| PRINTING STATIONERY, SUPPLIES | 13,525 | 14,000 | 14,000 | 14,280 | 14,570 |
| TELEPHONE | 965 | 1,340 | 1,000 | 1,020 | 1,040 |
| TRAVEL | 1,302 | 750 | 2,000 | 2,040 | 2,080 |
| VIDEOS | 3,842 | 5,000 | 5,000 | 5,100 | 5,200 |
| IT SUPPLIES | 4,646 | 7,000 | 5,000 | 5,100 | 5,200 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 90 | 100 | 100 | 100 | 100 |
| CONTRACTED SERVICES-OFFICE EQUIPMENT | - | - | 1,800 | 1,840 | 1,880 |
| PHOTOCOPIER SERVICE | 1,538 | 1,800 | - | - | - |
| PROFESSIONAL FEES | 6,228 | 7,500 | 8,000 | 8,160 | 8,320 |
| RENTS AND FINANCIAL EXPENSES | | | | | |
| BANK CHARGES | 850 | 1,000 | 1,150 | 1,170 | 1,190 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 18,360 | 18,360 | 18,360 | 18,360 | 18,360 |
| | 835,376 | 990,310 | 1,010,650 | 1,053,660 | 1,094,180 |



TOWN OF GRIMSBY 2025 BUDGET REPORT LIBRARY

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|--------------------|--------------------|--------------------|--------------------|
| PROGRAMS AND ACTIVITIES | | | | | |
| MATERIALS | | | | | |
| PROGRAMS AND ACTIVITIES | 6,906 | 8,500 | 9,000 | 9,180 | 9,360 |
| GRANT FUNDED EXPENSES | 4,590 | - | - | - | - |
| | 11,496 | 8,500 | 9,000 | 9,180 | 9,360 |
| TOTAL EXPENSES | 959,070 | 1,145,130 | 1,151,350 | 1,196,260 | 1,238,700 |
| LEVY IMPACT | (873,829) | (1,060,690) | (1,065,810) | (1,109,880) | (1,151,460) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0.48% | 4.13% | 3.75% |



Public Works

The Public Works department is primarily responsible for the management of municipal infrastructure and assets located within the public road allowances, cemeteries, and some parking lots. This includes roadways and associated transportation assets (sidewalks, streetlights, signs, boulevards, ditches, etc.), buried infrastructure (water main, wastewater, and storm sewers) and the facilities and equipment that are needed to support these operations. The department also provides quality control and compliance for the department's operations and supports the corporate health and safety program.

Administration Building

The Administration Building is the home for majority of the Town's departments with approximately 60 employees accommodated within the building. The building includes a public reception area, Council Chambers and two smaller meeting spaces. The original building was built in 1981 and underwent a significant renovation and addition in 2011. The renovated building included various accessibility improvements and was constructed using sustainably focused building practices, certified Silver-level in Leadership in Energy and Environmental Design (LEED).

Crossing Guards

The Town is committed to the safe movement of children in our community to and from school. The Town employs crossing guards at strategic locations servicing both public and catholic elementary schools.

Engineering

The Engineering division works to ensure the Town is well designed, safe, appealing and sustainable through planning, designing, building, and renewing its core infrastructure. The Town's core infrastructure includes the roads, bridges, water main, storm sewers, storm water management facilities and wastewater. The division's primary responsibilities include:

- Asset management planning for core infrastructure and non-core infrastructure
- Manage infrastructure rehabilitation, renewal and extension/expansion projects
- Support the development and ongoing maintenance of the Town's Geographic Information System (GIS) and Computerized Maintenance Management System (CMMS) platforms
- Provide detailed engineering review and administration new developments
- Transportation planning including traffic safety and parking

Health & Safety

The Town is dedicated to ensuring all workers have the right to a safe workplace and to return home safely each day. The Town has developed policies and procedures under the Occupational Health and Safety Act to make certain all employees are properly trained and aware of workplace risks and hazards. This department ensures:

- Commitment of Council and senior management for a safe workplace for all employees
- Continual training of staff through external and internal courses
- Joint Health & Safety Committee continually inspects facilities to ensure a safe work environment
- Preparation and maintenance of facility safety plans

Operations Centre

The Operation Centre is the home base for many employees and supports various divisions/lines of business for the Public Works Department including Transportation Services, Environmental Services, Cemeteries and Fleet and Equipment Maintenance. The site is the home to approximately 50 vehicles and large equipment utilized by the department, all of which are serviced on-site in automotive bays. The Operations Centre is also the location of the Town's fueling station and bulk drinking water station.

Parking Lots

The Town owns and maintains three public parking lots within the downtown core, one lot located on either side of Main St and one lot on Elizabeth St. The parking lots are available all year round and are free of charge. Additionally, the department maintains an electric vehicle charging station located in the parking lot on the south side of Main St.

Public Works Fleet and Equipment

The Public Works Department owns approximately 60 different vehicles and large pieces of equipment, along with a host of other small equipment. Two full time Fleet Management/Fleet Services Technicians maintain all equipment used by the Public Works Department, as well as various other vehicles and equipment utilized by additional departments, including the Fire Department and Parks, Facilities and Culture.

Streetlights

The Town owns and maintains more than 2,500 street lights located on both Town and Regional highways within the Town's limits. All streetlight luminaries were converted to LED luminaries in 2014-2015.

Transportation

The Transportation department is responsible for:

- Maintenance of all Town-owned roads, sidewalks, culverts, and storm sewers
- Compliance with all applicable legislation and Road Quality Management Standards (RQMS)
- Installation and replacement of roadway signs, street name signs on Town-owned roads
- Tree maintenance and litter clean up on Town-owned boulevards
- Maintenance of Town-owned parking lots and boulevards

Winter Control

The Winter Control Department ensures that the Town’s roads and sidewalks are plowed, sanded, or salted in the most timely and effective manner. During the winter season, patrols are checking road and sidewalk conditions, as well as monitoring weather forecasts to ensure safe passage throughout the Town. The department is also responsible for compliance with all applicable legislation and the Town’s Road Quality Management Standard.





TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| ADMINISTRATION BLDG | | | | | |
| GENERAL REVENUE | | | | | |
| OTHER REVENUES | | | | | |
| DAAP OVERHEAD RECOVERY | 27,197 | 31,000 | 9,240 | 9,420 | 9,610 |
| DAAP CAPITAL RECOVERY | 19,910 | 19,000 | 4,300 | 4,390 | 4,480 |
| | 47,107 | 50,000 | 13,540 | 13,810 | 14,090 |
| TOTAL REVENUES | 47,107 | 50,000 | 13,540 | 13,810 | 14,090 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 3,696 | 5,000 | 5,000 | 5,100 | 5,200 |
| MATERIALS | 3,749 | 5,500 | 5,500 | 5,610 | 5,720 |
| UTILITIES-HEAT | 19,867 | 20,800 | 24,100 | 24,580 | 25,070 |
| UTILITIES-LIGHT | 56,475 | 72,820 | 76,300 | 77,830 | 79,390 |
| UTILITIES-WATER | 744 | 1,000 | 1,030 | 1,050 | 1,070 |
| CONTRACTED SERVICES | | | | | |
| CLEANING SERVICES | 15,835 | 17,700 | 18,660 | 19,030 | 19,410 |
| CONTRACTED SERVICES | 63,681 | 47,200 | 47,200 | 48,140 | 49,100 |
| GENERAL MAINTENANCE & REPAIRS | 10,942 | 20,000 | 20,000 | 20,400 | 20,810 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 81,600 | 81,600 | 81,600 | 83,230 | 84,890 |
| | 256,589 | 271,620 | 279,390 | 284,970 | 290,660 |
| TOTAL EXPENSES | 256,589 | 271,620 | 279,390 | 284,970 | 290,660 |
| LEVY IMPACT | (209,482) | (221,620) | (265,850) | (271,160) | (276,570) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 19.96% | 2.00% | 2.00% |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| CROSSING GUARDS | | | | | |
| CROSSING PATROLS | | | | | |
| SALARIES AND BENEFITS | | | | | |
| MEDICAL EXAMS & RELATED | - | 300 | 300 | 310 | 320 |
| | - | 300 | 300 | 310 | 320 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 14,013 | 19,600 | 15,870 | 16,390 | 16,750 |
| CASUAL&PART-TIME SAL&WAGES | 87,932 | 85,170 | 91,830 | 94,130 | 96,480 |
| UNIFORMS AND CLOTHING | 162 | 1,500 | 1,500 | 1,530 | 1,560 |
| MEDICAL EXAMS & RELATED | 20 | - | - | - | - |
| | 102,127 | 106,270 | 109,200 | 112,050 | 114,790 |
| TOTAL EXPENSES | 102,127 | 106,570 | 109,500 | 112,360 | 115,110 |
| LEVY IMPACT | (102,127) | (106,570) | (109,500) | (112,360) | (115,110) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 2.75% | 2.61% | 2.45% |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| ENGINEERING | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| PUBLIC WORKS ADMIN FEES | 104,292 | 20,000 | 20,000 | 20,400 | 20,810 |
| TREE PLANTING | 5,850 | 15,000 | 15,000 | 15,300 | 15,610 |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM CAPITAL PROJECT | 79,801 | 234,370 | 241,960 | 262,450 | 276,240 |
| TRANSFER FROM OPERATING PROJECT | 62,431 | 90,420 | 103,750 | 110,180 | - |
| OTHER REVENUES | | | | | |
| CONTRIBUTIONS FROM OTHERS | 2,437 | - | - | - | - |
| DAAP OVERHEAD RECOVERY | 378,790 | 296,840 | 354,390 | 361,480 | 368,710 |
| SALES AND RECOVERY | 90,413 | - | 81,800 | 56,510 | 54,160 |
| | 724,014 | 656,630 | 816,900 | 826,320 | 735,530 |
| LEVIES & GRANTS | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| PROV GRANT-MOAF DRAINAGE SUP'T | - | 10,000 | - | - | - |
| | - | 10,000 | - | - | - |
| TOTAL REVENUES | 724,014 | 666,630 | 816,900 | 826,320 | 735,530 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 10,451 | 7,290 | 7,580 | 8,000 | 8,000 |
| CASUAL&PART-TIME SAL&WAGES | 39,762 | 73,680 | 78,710 | 83,500 | 88,560 |
| CLOTHING ALLOWANCE | 244 | 2,200 | - | - | - |
| EMPLOYEE BENEFITS | 163,548 | 214,710 | 246,190 | 261,270 | 276,950 |
| REGULAR SAL & WAGES-OVERTIME | 2,155 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 572,254 | 757,550 | 773,710 | 808,140 | 842,530 |
| TRAINING AND DEVELOPMENT | 7,807 | 5,000 | 5,000 | 5,100 | 5,200 |
| MEDICAL EXAMS & RELATED | 160 | - | - | - | - |
| TUITIONS AND COURSES | 3,331 | 3,000 | 5,700 | 5,810 | 5,930 |
| MATERIALS | | | | | |
| COURIER SERVICES | - | 100 | 100 | 100 | 100 |
| MATERIALS | - | 400 | 400 | 410 | 420 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 10,774 | 9,150 | 9,200 | 9,380 | 9,570 |
| MISCELLANEOUS | 516 | 1,000 | 1,000 | 1,020 | 1,040 |
| OFFICE EQUIPMENT PURCHASES | - | 5,000 | 5,000 | 5,100 | 5,200 |
| POSTAGE | 1,394 | 900 | 1,000 | 1,020 | 1,040 |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| PRINTING STATIONERY, SUPPLIES | 869 | 3,000 | 1,500 | 1,530 | 1,560 |
| TRAVEL | 2,963 | 7,000 | 5,500 | 5,610 | 5,720 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 4,874 | 1,000 | 1,000 | 1,020 | 1,040 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 480,473 | 390,660 | 472,460 | 454,980 | 460,600 |
| | 1,301,575 | 1,481,640 | 1,614,050 | 1,651,990 | 1,713,460 |
| QMS PROGRAM | | | | | |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 7,000 | 7,000 | 7,140 | 7,280 |
| | - | 7,000 | 7,000 | 7,140 | 7,280 |
| TOTAL EXPENSES | 1,301,575 | 1,488,640 | 1,621,050 | 1,659,130 | 1,720,740 |
| LEVY IMPACT | (577,561) | (822,010) | (804,150) | (832,810) | (985,210) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | (2.17%) | 3.56% | 18.30% |



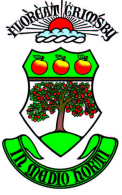
TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| HEALTH & SAFETY | | | | | |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 7,043 | 7,070 | 8,130 | 8,740 | 9,250 |
| REGULAR SALARIES AND WAGES | 24,176 | 25,300 | 27,090 | 28,580 | 30,150 |
| TRAINING AND DEVELOPMENT | 40,790 | 18,000 | 27,000 | 27,540 | 28,090 |
| MATERIALS | | | | | |
| MATERIALS | 3,239 | 6,000 | 6,500 | 6,630 | 6,760 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 2,647 | 2,000 | 3,500 | 3,570 | 3,640 |
| | 77,895 | 58,370 | 72,220 | 75,060 | 77,890 |
| TOTAL EXPENSES | 77,895 | 58,370 | 72,220 | 75,060 | 77,890 |
| LEVY IMPACT | (77,895) | (58,370) | (72,220) | (75,060) | (77,890) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 23.73% | 3.93% | 3.77% |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| OPERATIONS CENTRE | | | | | |
| GENERAL REVENUE | | | | | |
| OTHER REVENUES | | | | | |
| COMMUNICATIONS TOWER RENTAL | 17,172 | 20,000 | 20,000 | 20,400 | 20,810 |
| GAIN ON DISPOSAL | 60,048 | - | - | - | - |
| SCRAP REVENUE | 2,745 | 2,000 | 2,000 | 2,040 | 2,080 |
| DAAP OVERHEAD RECOVERY | 2,742 | 5,000 | 5,000 | 5,100 | 5,200 |
| INTERFUNCTIONAL REVENUES | | | | | |
| INTER-DEPARTMENTAL REVENUE | 195,420 | 195,420 | 192,150 | 195,990 | 199,910 |
| | 278,127 | 222,420 | 219,150 | 223,530 | 228,000 |
| TOTAL REVENUES | 278,127 | 222,420 | 219,150 | 223,530 | 228,000 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 12,165 | 10,000 | 10,000 | 10,200 | 10,400 |
| RADIO REPAIRS AND MAINTENANCE | 1,258 | 1,500 | 1,500 | 1,530 | 1,560 |
| SMALL TOOLS | 2,889 | 3,000 | 3,000 | 3,060 | 3,120 |
| TELEPHONE | 15,573 | 32,000 | 32,000 | 32,640 | 33,290 |
| UTILITIES-HEAT | 8,079 | 10,700 | 11,400 | 11,630 | 11,860 |
| UTILITIES-LIGHT | 11,489 | 15,630 | 15,710 | 16,020 | 16,340 |
| UTILITIES-WATER | 5,505 | 13,200 | 9,790 | 9,990 | 10,190 |
| CONTRACTED SERVICES | | | | | |
| CLEANING SERVICES | 16,894 | 21,500 | 22,460 | 22,910 | 23,370 |
| CONTRACTED SERVICES | 24,471 | 21,000 | 21,000 | 21,420 | 21,850 |
| | 98,323 | 128,530 | 126,860 | 129,400 | 131,980 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| UNIFORMS AND CLOTHING | 403 | 1,800 | 2,400 | 2,450 | 2,500 |
| MEDICAL EXAMS & RELATED | 1,161 | 1,000 | 1,000 | 1,020 | 1,040 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 2,143 | 1,000 | 1,500 | 1,530 | 1,560 |
| OFFICE EQUIPMENT PURCHASES | 245 | 2,000 | 2,000 | 2,040 | 2,080 |
| PRINTING STATIONERY, SUPPLIES | 1,201 | 5,000 | 4,000 | 4,080 | 4,160 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 6,746 | 11,700 | 10,000 | 10,200 | 10,400 |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|----------------|----------------|-----------------|
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 71,400 | 71,400 | 71,400 | 72,830 | 74,290 |
| | 83,299 | 93,900 | 92,300 | 94,150 | 96,030 |
| TOTAL EXPENSES | 181,622 | 222,430 | 219,160 | 223,550 | 228,010 |
| LEVY IMPACT | 96,505 | (10) | (10) | (20) | (10) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0% | 100.00% | (50.00%) |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| PW FLEET & EQUIP | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| ADMINISTRATION FEES | 1,273 | 2,000 | 2,000 | 2,040 | 2,080 |
| INTERFUNCTIONAL REVENUES | | | | | |
| INTER-DEPARTMENTAL REVENUE | 247,071 | 246,960 | 203,060 | 207,120 | 211,260 |
| | 248,344 | 248,960 | 205,060 | 209,160 | 213,340 |
| TOTAL REVENUES | 248,344 | 248,960 | 205,060 | 209,160 | 213,340 |
| FLEET MTCE | | | | | |
| MATERIALS | | | | | |
| VEHICLE AND EQUIPMENT REPAIRS | 303,211 | 340,000 | 320,000 | 326,400 | 332,930 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 331,500 | 331,500 | 331,500 | 338,130 | 344,890 |
| | 634,711 | 671,500 | 651,500 | 664,530 | 677,820 |
| TOTAL EXPENSES | 634,711 | 671,500 | 651,500 | 664,530 | 677,820 |
| LEVY IMPACT | (386,367) | (422,540) | (446,440) | (455,370) | (464,480) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 5.66% | 2.00% | 2.00% |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| STREETLIGHTS | | | | | |
| EQUIPMENT MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 24,865 | 20,000 | 25,000 | 25,500 | 26,010 |
| UTILITIES-LIGHT | 147,391 | 200,810 | 200,530 | 204,540 | 208,630 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 93,680 | 25,000 | 35,000 | 35,700 | 36,420 |
| | 265,936 | 245,810 | 260,530 | 265,740 | 271,060 |
| TOTAL EXPENSES | 265,936 | 245,810 | 260,530 | 265,740 | 271,060 |
| LEVY IMPACT | (265,936) | (245,810) | (260,530) | (265,740) | (271,060) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 5.99% | 2.00% | 2.00% |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| TRANSPORTATION | | | | | |
| CHARGEBACK RECOVERY | | | | | |
| USER FEES | | | | | |
| ROADS CHARGEBACK RECOVERY | 1,353 | 5,000 | 5,000 | 5,100 | 5,200 |
| | 1,353 | 5,000 | 5,000 | 5,100 | 5,200 |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| ROADS SERVICE CHARGE | 4,814 | 10,000 | 10,000 | 10,200 | 10,400 |
| OTHER REVENUES | | | | | |
| SALES AND RECOVERY | 2,728 | - | 10,000 | 10,200 | 10,400 |
| | 7,542 | 10,000 | 20,000 | 20,400 | 20,800 |
| TOTAL REVENUES | 8,895 | 15,000 | 25,000 | 25,500 | 26,000 |
| BRIDGES & CULVERTS | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 1,661 | 2,000 | 2,000 | 2,040 | 2,080 |
| | 1,661 | 2,000 | 2,000 | 2,040 | 2,080 |
| BRUSHING AND TREE MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 1,706 | 5,100 | 5,100 | 5,200 | 5,300 |
| | 1,706 | 5,100 | 5,100 | 5,200 | 5,300 |
| CHARGEBACK RECOVERY | | | | | |
| MATERIALS | | | | | |
| EQUIPMENT MAINTENANCE EXPENSES | (1,286) | - | - | - | - |
| | (1,286) | - | - | - | - |
| CONTROL SIGNS & OL/CH SIGNAL | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 21,102 | 25,000 | 25,000 | 25,500 | 26,010 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 979 | - | - | - | - |
| | 22,081 | 25,000 | 25,000 | 25,500 | 26,010 |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| DITCHING & DITCH MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 1,932 | 3,000 | 3,000 | 3,060 | 3,120 |
| | 1,932 | 3,000 | 3,000 | 3,060 | 3,120 |
| DOWNTOWN TREE MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | - | 1,000 | 1,000 | 1,020 | 1,040 |
| | - | 1,000 | 1,000 | 1,020 | 1,040 |
| ELECTRIC VEHICLE CHARGING STATION | | | | | |
| MATERIALS | | | | | |
| ELECTRICAL ENERGY | 3,237 | 2,000 | 2,000 | 2,040 | 2,080 |
| MATERIALS | 1,009 | 1,000 | 1,000 | 1,020 | 1,040 |
| | 4,246 | 3,000 | 3,000 | 3,060 | 3,120 |
| ENTRANCE CULVERT & CURB REPLACE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 7,005 | 10,000 | 10,000 | 10,200 | 10,400 |
| | 7,005 | 10,000 | 10,000 | 10,200 | 10,400 |
| ENTRANCE CULVERT INSTALLATION | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 1,522 | 5,000 | 5,000 | 5,100 | 5,200 |
| | 1,522 | 5,000 | 5,000 | 5,100 | 5,200 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 31,891 | 39,540 | 33,600 | 35,610 | 37,540 |
| CASUAL&PART-TIME SAL&WAGES | 172,512 | 190,430 | 205,670 | 217,740 | 230,480 |
| CLOTHING ALLOWANCE | 6,781 | 7,200 | 7,200 | 7,340 | 7,490 |
| EMPLOYEE BENEFITS | 329,162 | 325,150 | 360,360 | 377,350 | 390,990 |
| MEAL ALLOWANCES | 612 | 500 | 500 | 510 | 520 |
| REGULAR SAL & WAGES-OVERTIME | 16,266 | 40,180 | 16,990 | 17,410 | 17,850 |
| REGULAR SAL&WAGES (SHIFT PREM) | 20 | - | - | - | - |
| REGULAR SALARIES AND WAGES | 1,075,607 | 1,154,400 | 1,167,360 | 1,205,330 | 1,244,970 |
| TRAINING AND DEVELOPMENT | - | - | 15,900 | 16,220 | 16,540 |
| UNIFORMS AND CLOTHING | 6,252 | 7,800 | 10,000 | 10,200 | 10,400 |
| MEDICAL EXAMS & RELATED | 550 | - | - | - | - |
| ON CALL WAGES | 34,974 | - | 26,720 | 28,300 | 29,970 |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| MATERIALS | | | | | |
| MEMBERSHIPS AND SUBSCRIPTIONS | - | - | 4,100 | 4,180 | 4,260 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 314,879 | 266,500 | 266,500 | 271,830 | 277,270 |
| INTERFUNCTIONAL EXPENSES | | | | | |
| OPERATION CENTRE ALLOCATION | 65,140 | 65,140 | 64,050 | 65,330 | 66,640 |
| | 2,054,646 | 2,096,840 | 2,178,950 | 2,257,350 | 2,334,920 |
| MISC MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 16 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 83 | - | - | - | - |
| MATERIALS | | | | | |
| MATERIALS | 375 | 1,000 | 1,000 | 1,020 | 1,040 |
| SMALL TOOLS | 1,046 | 2,000 | 2,000 | 2,040 | 2,080 |
| | 1,520 | 3,000 | 3,000 | 3,060 | 3,120 |
| PATCH & SEAL | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 15,554 | 9,500 | 9,500 | 9,690 | 9,880 |
| | 15,554 | 9,500 | 9,500 | 9,690 | 9,880 |
| PAVEMENT MARKINGS | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 4,843 | 6,000 | 6,000 | 6,120 | 6,240 |
| | 4,843 | 6,000 | 6,000 | 6,120 | 6,240 |
| PROTECTIVE BARRIERS | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 10 | 2,000 | 2,000 | 2,040 | 2,080 |
| | 10 | 2,000 | 2,000 | 2,040 | 2,080 |
| RIGHT OF WAY GRASS/WEED CUTTING | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 791 | 1,500 | 1,500 | 1,530 | 1,560 |
| | 791 | 1,500 | 1,500 | 1,530 | 1,560 |
| ROAD CULVERT REPLACEMENT | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 1,001 | 5,000 | 5,000 | 5,100 | 5,200 |
| | 1,001 | 5,000 | 5,000 | 5,100 | 5,200 |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| SAFETY DEVICES | | | | | |
| MATERIALS | | | | | |
| UTILITIES-LIGHT | 1,047 | 1,510 | 1,430 | 1,460 | 1,490 |
| | 1,047 | 1,510 | 1,430 | 1,460 | 1,490 |
| SAFETY EDUCATION | | | | | |
| SALARIES AND BENEFITS | | | | | |
| TUITIONS AND COURSES | 10,194 | 5,000 | - | - | - |
| MATERIALS | | | | | |
| PRINTING STATIONERY, SUPPLIES | - | 1,400 | 1,400 | 1,430 | 1,460 |
| TRAVEL | - | 500 | 500 | 510 | 520 |
| | 10,194 | 6,900 | 1,900 | 1,940 | 1,980 |
| SHOULDER MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 1,395 | 2,000 | 2,000 | 2,040 | 2,080 |
| | 1,395 | 2,000 | 2,000 | 2,040 | 2,080 |
| SIDEWALK MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 986 | 1,000 | 1,000 | 1,020 | 1,040 |
| | 986 | 1,000 | 1,000 | 1,020 | 1,040 |
| STORM SEWERS | | | | | |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 7,986 | - | 30,000 | 30,600 | 31,210 |
| | 7,986 | - | 30,000 | 30,600 | 31,210 |
| STREET SIGNS | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 1,245 | 2,000 | 2,000 | 2,040 | 2,080 |
| | 1,245 | 2,000 | 2,000 | 2,040 | 2,080 |
| TREE PLANTING | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 97 | 25,000 | 25,000 | 25,500 | 26,010 |
| | 97 | 25,000 | 25,000 | 25,500 | 26,010 |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| WOLVERTON RD MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 20 | 1,000 | 1,000 | 1,020 | 1,040 |
| | 20 | 1,000 | 1,000 | 1,020 | 1,040 |
| TOTAL EXPENSES | 2,140,202 | 2,217,350 | 2,324,380 | 2,405,690 | 2,486,200 |
| LEVY IMPACT | (2,131,307) | (2,202,350) | (2,299,380) | (2,380,190) | (2,460,200) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 4.41% | 3.51% | 3.36% |



TOWN OF GRIMSBY 2025 BUDGET REPORT PUBLIC WORKS

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| WINTER CONTROL | | | | | |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 3,799 | 11,370 | 12,260 | 13,010 | 13,610 |
| CASUAL&PART-TIME SAL&WAGES | 20,016 | 43,790 | 62,180 | 65,960 | 69,970 |
| EMPLOYEE BENEFITS | 4,432 | 2,580 | 2,660 | 2,750 | 2,830 |
| MEAL ALLOWANCES | 973 | 2,500 | 2,500 | 2,550 | 2,600 |
| REGULAR SAL & WAGES-OVERTIME | 29,869 | 131,890 | 110,410 | 113,170 | 115,990 |
| ON CALL WAGES | - | - | 26,730 | 28,280 | 29,970 |
| | 59,089 | 192,130 | 216,740 | 225,720 | 234,970 |
| SANDING & SALTING | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 207 | - | - | - | - |
| MEAL ALLOWANCES | 36 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 1,224 | - | - | - | - |
| ON CALL WAGES | 78 | - | - | - | - |
| MATERIALS | | | | | |
| MATERIALS | 78,625 | 115,000 | 123,000 | 125,460 | 127,970 |
| | 80,170 | 115,000 | 123,000 | 125,460 | 127,970 |
| SNOW FENCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 242 | 3,000 | - | - | - |
| | 242 | 3,000 | - | - | - |
| SNOW PLOWING | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 205 | 5,000 | - | - | - |
| | 205 | 5,000 | - | - | - |
| TOTAL EXPENSES | 139,706 | 315,130 | 339,740 | 351,180 | 362,940 |
| LEVY IMPACT | (139,706) | (315,130) | (339,740) | (351,180) | (362,940) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 7.81% | 3.37% | 3.35% |



Cemeteries

The Town of Grimsby has two Cemeteries, the Grimsby Mountain Cemetery and the Queen’s Lawn Cemetery.

Grimsby Mountain Cemetery

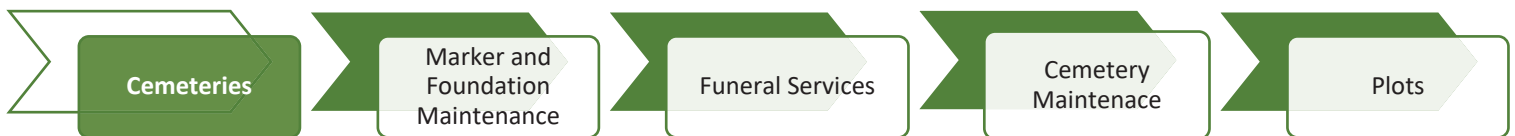
Grimsby Mountain Cemetery is located at the corner of Mountain and Elm Tree Roads and comprises 32.5 acres. The cemetery was opened in 1998 and will continue to meet the needs of Grimsby residents well into the future. The Cemetery offers a variety of interment options including full casket burial, cremated remains burial, and aboveground columbarium niches. At the cemetery:

- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- More than 5,800 plots currently exist
- 40 niches exist currently

Queen's Lawn Cemetery

Queen’s Lawn Cemetery is located on Main Street East, west of Nelles Road and was opened in 1897. The Cemetery has no remaining plots for sale. At the cemetery:

- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- More than 12,200 plots exist currently





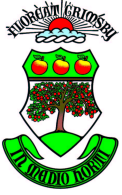
TOWN OF GRIMSBY 2025 BUDGET REPORT CEMETERIES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| MOUNTAIN CEMETERY | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| BURIAL CHARGES | 39,967 | 55,000 | 45,000 | 45,900 | 46,820 |
| RENTAL FACILITIES | 3,809 | 7,000 | 7,000 | 7,140 | 7,280 |
| WAGES RECOVERED | 2,702 | 5,000 | 5,000 | 5,100 | 5,200 |
| INVESTMENT INCOME | | | | | |
| INVESTMENT INCOME-OTHER | - | 10,000 | 10,000 | 10,200 | 10,400 |
| OTHER REVENUES | | | | | |
| MARKERS, FOUNDATIONS, MISC. | 16,167 | 25,000 | 25,000 | 25,500 | 26,010 |
| SALE OF PLOTS | 46,638 | 85,000 | 70,000 | 71,400 | 72,830 |
| | 109,283 | 187,000 | 162,000 | 165,240 | 168,540 |
| TOTAL REVENUES | 109,283 | 187,000 | 162,000 | 165,240 | 168,540 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 141 | 1,500 | 1,500 | 1,530 | 1,560 |
| | 141 | 1,500 | 1,500 | 1,530 | 1,560 |
| FUNERALS | | | | | |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 67 | - | - | - | - |
| | 67 | - | - | - | - |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 1,650 | 4,100 | 2,680 | 2,770 | 2,820 |
| CASUAL&PART-TIME SAL&WAGES | 9,735 | 19,520 | 14,780 | 15,110 | 15,440 |
| EMPLOYEE BENEFITS | 11,991 | 12,180 | 14,040 | 14,550 | 14,920 |
| REGULAR SAL & WAGES-OVERTIME | 1,884 | 4,120 | 4,240 | 4,350 | 4,460 |
| REGULAR SALARIES AND WAGES | 36,060 | 39,110 | 42,380 | 43,210 | 44,090 |
| MATERIALS | | | | | |
| CEMETERY PLOT BUYBACK | 2,036 | 1,500 | 2,000 | 2,040 | 2,080 |
| LICENCE FEE | 996 | 1,000 | 1,000 | 1,020 | 1,040 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 2,862 | 3,500 | 3,500 | 3,570 | 3,640 |
| | 67,214 | 85,030 | 84,620 | 86,620 | 88,490 |



TOWN OF GRIMSBY 2025 BUDGET REPORT CEMETERIES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| MARKERS & FOUNDATIONS | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 2,882 | 3,000 | 3,000 | 3,060 | 3,120 |
| | 2,882 | 3,000 | 3,000 | 3,060 | 3,120 |
| TOTAL EXPENSES | 70,304 | 89,530 | 89,120 | 91,210 | 93,170 |
| LEVY IMPACT | 38,979 | 97,470 | 72,880 | 74,030 | 75,370 |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 25.23% | (1.58%) | (1.81%) |



TOWN OF GRIMSBY 2025 BUDGET REPORT CEMETERIES

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| QUEENSLAWN CEMETERY | | | | | |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| BURIAL CHARGES | 47,820 | 50,000 | 50,000 | 51,000 | 52,020 |
| RENTAL FACILITIES | 3,229 | 3,000 | 3,000 | 3,060 | 3,120 |
| WAGES RECOVERED | 2,771 | 4,000 | 4,000 | 4,080 | 4,160 |
| INVESTMENT INCOME | | | | | |
| INVESTMENT INCOME-OTHER | - | 10,000 | 10,000 | 10,200 | 10,400 |
| OTHER REVENUES | | | | | |
| MARKERS,FOUNDATIONS,MISC. | 9,662 | 5,000 | 6,500 | 6,630 | 6,760 |
| SALE OF PLOTS | 2,185 | 10,000 | 10,000 | 10,200 | 10,400 |
| | 65,667 | 82,000 | 83,500 | 85,170 | 86,860 |
| TOTAL REVENUES | 65,667 | 82,000 | 83,500 | 85,170 | 86,860 |
| BUILDING MTCE | | | | | |
| MATERIALS | | | | | |
| EQUIPMENT REPAIRS & MTCE | 16 | - | - | - | - |
| MATERIALS | 69 | 2,000 | 2,000 | 2,040 | 2,080 |
| UTILITIES-LIGHT | 694 | 910 | 1,020 | 1,040 | 1,060 |
| UTILITIES-WATER | 855 | 700 | 820 | 840 | 860 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 100 | 100 | 100 | 100 |
| GENERAL MAINTENANCE & REPAIRS | 160 | - | - | - | - |
| | 1,794 | 3,710 | 3,940 | 4,020 | 4,100 |
| FUNERALS | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 163 | - | - | - | - |
| MEAL ALLOWANCES | 18 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 961 | - | - | - | - |
| MATERIALS | | | | | |
| CLEANING & MTCE MATERIALS | 89 | - | - | - | - |
| | 1,231 | - | - | - | - |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 3,292 | 6,600 | 3,350 | 3,460 | 3,540 |
| CASUAL&PART-TIME SAL&WAGES | 20,284 | 33,520 | 20,110 | 20,550 | 21,000 |



TOWN OF GRIMSBY 2025 BUDGET REPORT CEMETERIES

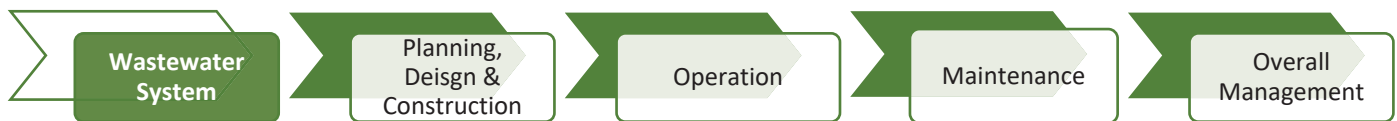
| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| EMPLOYEE BENEFITS | 19,849 | 20,720 | 23,790 | 24,640 | 25,280 |
| REGULAR SAL & WAGES-OVERTIME | 882 | 4,120 | 4,240 | 4,350 | 4,460 |
| REGULAR SALARIES AND WAGES | 61,400 | 67,640 | 72,500 | 73,940 | 75,440 |
| MATERIALS | | | | | |
| CEMETERY PLOT BUYBACK | - | 5,000 | 5,000 | 5,100 | 5,200 |
| LICENCE FEE | 996 | 1,000 | 1,000 | 1,020 | 1,040 |
| TELEPHONE | 254 | 70 | 70 | 70 | 70 |
| | 106,957 | 138,670 | 130,060 | 133,130 | 136,030 |
| MARKERS & FOUNDATIONS | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 880 | 1,500 | 1,500 | 1,530 | 1,560 |
| | 880 | 1,500 | 1,500 | 1,530 | 1,560 |
| TOTAL EXPENSES | 110,862 | 143,880 | 135,500 | 138,680 | 141,690 |
| LEVY IMPACT | (45,195) | (61,880) | (52,000) | (53,510) | (54,830) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | (15.97%) | 2.90% | 2.47% |



Wastewater System

The Public Works department operates to ensure the Town provides reliable wastewater services that meets or exceed regulatory requirements. The department is responsible for planning, design, construction, operation, maintenance, and overall management of the wastewater system. The department ensures:

- Provision of reliable and continuous wastewater services
- Management of annual infrastructure renewal projects and development of new infrastructure
- Removal of main sewer blockages and maintenance of sewer laterals on public property





TOWN OF GRIMSBY 2025 BUDGET REPORT WASTEWATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| WASTEWATER | | | | | |
| BILLING REVENUE - CONSUMPTION | | | | | |
| USER FEES | | | | | |
| BILLINGS-COMMERCIAL | 169,307 | 346,870 | 449,170 | 458,150 | 467,310 |
| BILLINGS-RESIDENTIAL | 1,570,848 | 3,054,350 | 4,017,420 | 4,391,780 | 4,787,870 |
| BILLINGS-INDUSTRIAL | 54,761 | 125,030 | 167,430 | 170,780 | 174,200 |
| BILLINGS-IRRIGATION | 6,886 | 21,360 | 24,260 | 24,750 | 25,250 |
| BILLINGS-OTHER SALES | 48,417 | 80,020 | 110,120 | 112,320 | 114,570 |
| BILLINGS-OWN MUNICIPALITY | 19,935 | 24,890 | 24,890 | 25,390 | 25,900 |
| BILLINGS-INSTITUTIONAL | 1,708 | - | 1,300 | 1,330 | 1,360 |
| GOVERNMENT TRANSFERS | | | | | |
| BILLINGS-REGION | 7,703 | 39,540 | 45,340 | 46,250 | 47,180 |
| | 1,879,565 | 3,692,060 | 4,839,930 | 5,230,750 | 5,643,640 |
| COMMERCIAL & INDUSTRIAL | | | | | |
| PROPERTY TAXATION | | | | | |
| COMMERCIAL OCCUPIED | 354,071 | - | - | - | - |
| COMMERCIAL VACANT LAND | 5,717 | - | - | - | - |
| COMMERCIAL VACANT UNIT | 11,540 | - | - | - | - |
| HYDRO SHARED PIL - CH | 1,846 | - | - | - | - |
| HYDRO SHARED PIL - IH | 158 | - | - | - | - |
| INDUSTRIAL OCCUPIED | 73,818 | - | - | - | - |
| INDUSTRIAL VACANT UNIT | 2,948 | - | - | - | - |
| LARGE INDUSTRIAL OCCUPIED | 15,061 | - | - | - | - |
| LARGE INDUSTRIAL VACANT | 3,896 | - | - | - | - |
| PARKING LOTS | 258 | - | - | - | - |
| SHOPPING CENTRE | 37,827 | - | - | - | - |
| | 507,140 | - | - | - | - |
| COMMERCIAL & INDUSTRIAL -SUPP | | | | | |
| PROPERTY TAXATION | | | | | |
| COMMERCIAL OCCUPIED | 2,091 | - | - | - | - |
| INDUSTRIAL NEW CONSTR FULL | 603 | - | - | - | - |
| INDUSTRIAL OCCUPIED | 769 | - | - | - | - |
| SHOPPING CENTRE | 95 | - | - | - | - |
| | 3,558 | - | - | - | - |



TOWN OF GRIMSBY 2025 BUDGET REPORT WASTEWATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| GENERAL REVENUE | | | | | |
| OTHER REVENUES | | | | | |
| LEACHATE TREATMENT | 93,745 | 100,000 | 100,000 | 102,000 | 104,040 |
| RECOVERY OF SEWER REPAIRS | - | - | 10,670 | 10,880 | 11,100 |
| | 93,745 | 100,000 | 110,670 | 112,880 | 115,140 |
| PAYMENTS IN LIEU | | | | | |
| PROPERTY TAXATION | | | | | |
| COMMERCIAL GENERAL | 7,052 | - | - | - | - |
| COMMERCIAL OCCUPIED | 31,367 | - | - | - | - |
| COMMERCIAL VACANT LAND | 5,271 | - | - | - | - |
| RESIDENTIAL & FARM | 3,540 | - | - | - | - |
| | 47,230 | - | - | - | - |
| RESIDENTIAL & FARM | | | | | |
| PROPERTY TAXATION | | | | | |
| FARMLANDS | 727 | - | - | - | - |
| MULTI RESIDENTIAL | 39,401 | - | - | - | - |
| RESIDENTIAL & FARM | 3,068,863 | - | - | - | - |
| RESIDENTIAL EDUC ONLY | 3,804 | - | - | - | - |
| | 3,112,795 | - | - | - | - |
| RESIDENTIAL & FARM - SUPP | | | | | |
| PROPERTY TAXATION | | | | | |
| RESIDENTIAL & FARM | 8,722 | 50,000 | 50,000 | 50,000 | 50,000 |
| | 8,722 | 50,000 | 50,000 | 50,000 | 50,000 |
| TOTAL REVENUES | 5,652,755 | 3,842,060 | 5,000,600 | 5,393,630 | 5,808,780 |
| FINANCIAL EXPENDITURES | | | | | |
| RENTS AND FINANCIAL EXPENSES | | | | | |
| CHARITABLE REBATES | 1,171 | 1,500 | 1,500 | 1,500 | 1,500 |
| TAXES WRITTEN OFF | 5,163 | 16,250 | 16,250 | 16,250 | 16,250 |
| TIEG EXPENSE | 6,215 | 3,120 | 3,120 | 3,120 | 3,120 |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 1,565,600 | 1,565,600 | 1,633,790 | 1,704,650 | 1,778,300 |
| | 1,578,149 | 1,586,470 | 1,654,660 | 1,725,520 | 1,799,170 |



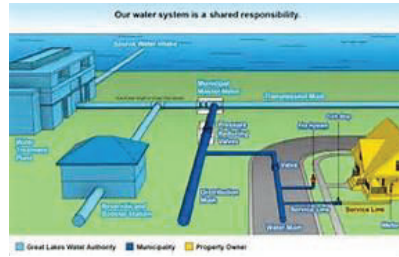
TOWN OF GRIMSBY 2025 BUDGET REPORT WASTEWATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 59 | - | - | - | - |
| CASUAL&PART-TIME SAL&WAGES | 413 | - | - | - | - |
| EMPLOYEE BENEFITS | 102,799 | 124,600 | 149,720 | 164,340 | 172,170 |
| MEAL ALLOWANCES | 288 | 500 | 500 | 510 | 520 |
| REGULAR SAL & WAGES-OVERTIME | 5,905 | 21,480 | 16,990 | 17,410 | 17,850 |
| REGULAR SALARIES AND WAGES | 340,075 | 446,620 | 491,170 | 528,970 | 550,790 |
| TRAINING AND DEVELOPMENT | - | - | 9,500 | 9,690 | 9,880 |
| UNIFORMS AND CLOTHING | 75 | 3,000 | 4,000 | 4,080 | 4,160 |
| ON CALL WAGES | 12,194 | - | 5,350 | 5,660 | 5,990 |
| MATERIALS | | | | | |
| MEMBERSHIPS AND SUBSCRIPTIONS | - | - | 400 | 410 | 420 |
| INTERFUNCTIONAL EXPENSES | | | | | |
| IT ALLOCATION | 63,590 | 63,590 | 76,670 | 78,200 | 79,760 |
| OPERATION CENTRE ALLOCATION | 65,140 | 65,140 | 64,050 | 65,330 | 66,640 |
| ADMINISTRATION ALLOCATION | 154,530 | 154,530 | 171,260 | 174,690 | 178,180 |
| FINANCE ALLOCATION | 191,740 | 191,740 | 208,170 | 212,330 | 216,580 |
| HR ALLOCATION | 16,900 | 16,900 | 16,650 | 16,980 | 17,320 |
| VEHICLE ALLOCATION | 74,090 | 74,090 | 60,920 | 62,140 | 63,380 |
| LEGAL ALLOCATION | 118,370 | 118,370 | 126,810 | 129,350 | 131,940 |
| INSURANCE ALLOCATION | 118,710 | 118,710 | 129,000 | 131,580 | 134,210 |
| | 1,264,878 | 1,399,270 | 1,531,160 | 1,601,670 | 1,649,790 |
| SEWAGE TREATMENT | | | | | |
| CONTRACTED SERVICES | | | | | |
| REGIONAL SEWAGE FLOW CHARGES | 3,878,549 | 4,231,000 | 6,367,320 | 7,004,050 | 7,704,460 |
| | 3,878,549 | 4,231,000 | 6,367,320 | 7,004,050 | 7,704,460 |
| SWM FACILITY MAINTENANCE | | | | | |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 70,000 | 70,000 | 71,400 | 72,830 |
| | - | 70,000 | 70,000 | 71,400 | 72,830 |
| WASTEWATER LATERAL & TREE ROOT | | | | | |
| MATERIALS | | | | | |
| MATERIALS | - | 1,000 | 1,000 | 1,020 | 1,040 |
| REIMBURSEMENT TO HOMEOWNER | - | 6,000 | 6,000 | 6,120 | 6,240 |
| | - | 7,000 | 7,000 | 7,140 | 7,280 |



TOWN OF GRIMSBY 2025 BUDGET REPORT WASTEWATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| WASTEWATER LATERAL MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 176 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 1,336 | - | - | - | - |
| ON CALL WAGES | 23 | - | - | - | - |
| MATERIALS | | | | | |
| MATERIALS | 27 | 5,000 | 5,000 | 5,100 | 5,200 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 1,018 | 20,000 | 20,000 | 20,400 | 20,810 |
| | 2,580 | 25,000 | 25,000 | 25,500 | 26,010 |
| WASTEWATER MAIN - TV VIDEO | | | | | |
| MATERIALS | | | | | |
| MATERIALS | - | 2,500 | 2,500 | 2,550 | 2,600 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 81,465 | 110,000 | 110,000 | 112,200 | 114,440 |
| | 81,465 | 112,500 | 112,500 | 114,750 | 117,040 |
| WASTEWATER MAIN MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 4,138 | 5,000 | 5,000 | 5,100 | 5,200 |
| SMALL TOOLS | - | 3,000 | 3,000 | 3,060 | 3,120 |
| TAXES | - | 15,000 | 15,000 | 15,300 | 15,610 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 992 | 55,000 | 25,000 | 25,500 | 26,010 |
| | 5,130 | 78,000 | 48,000 | 48,960 | 49,940 |
| TOTAL EXPENSES | 6,810,751 | 7,509,240 | 9,815,640 | 10,598,990 | 11,426,520 |
| LEVY IMPACT | (1,157,996) | (3,667,180) | (4,815,040) | (5,205,360) | (5,617,740) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 31.30% | 8.11% | 7.92% |



Water System

The Public Works department operates to ensure a safe, secure, and sustainable supply of drinking water for the Town. The department is responsible for planning, design, construction, operation, maintenance and overall management of the drinking water supply system. The department ensures:

- Compliance with all applicable legislation and Drinking Water Quality Management Standards (DWQMS)
- Routine water sampling
- Management of annual infrastructure renewal projects and development of new infrastructure
- Installation and repair of water meters
- Repair of water main breaks
- Operation of the bulk water station





TOWN OF GRIMSBY 2025 BUDGET REPORT WATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| WATER | | | | | |
| BILLING REVENUE - CONSUMPTION | | | | | |
| USER FEES | | | | | |
| BILLINGS-COMMERCIAL | 182,136 | 385,490 | 409,990 | 418,190 | 426,550 |
| BILLINGS-RESIDENTIAL | 1,817,899 | 3,224,910 | 3,429,970 | 3,498,570 | 3,568,540 |
| BILLINGS-BUILDER FLAT RATE | 537 | 17,120 | 17,640 | 17,990 | 18,350 |
| BILLINGS-INDUSTRIAL | 67,178 | 138,940 | 147,740 | 150,690 | 153,700 |
| BILLINGS-IRRIGATION | 8,693 | 23,750 | 25,250 | 25,760 | 26,280 |
| BILLINGS-OTHER SALES | 57,280 | 88,920 | 94,620 | 96,510 | 98,440 |
| BILLINGS-OWN MUNICIPALITY | 17,679 | 46,480 | 49,480 | 50,470 | 51,480 |
| BILLINGS-WATERHAULERS | 140,389 | 180,870 | 192,370 | 196,220 | 200,140 |
| GOVERNMENT TRANSFERS | | | | | |
| BILLINGS-HAMILTONWENTWORTH | 66,256 | 179,220 | 184,780 | 188,480 | 192,250 |
| BILLINGS-REGION | 9,643 | 43,950 | 46,750 | 47,690 | 48,640 |
| | 2,367,690 | 4,329,650 | 4,598,590 | 4,690,570 | 4,784,370 |
| BILLING REVENUE - FIXED | | | | | |
| USER FEES | | | | | |
| BILLINGS-COMMERCIAL | 80,629 | 130,590 | 132,530 | 135,180 | 137,880 |
| BILLINGS-RESIDENTIAL | 2,334,208 | 3,440,210 | 3,491,360 | 3,907,870 | 4,302,430 |
| BILLINGS-INDUSTRIAL | 8,797 | 5,430 | 5,510 | 5,620 | 5,730 |
| BILLINGS-IRRIGATION | 3,111 | 3,430 | 3,480 | 3,550 | 3,620 |
| BILLINGS-OTHER SALES | - | 8,570 | 8,700 | 8,870 | 9,050 |
| BILLINGS-OWN MUNICIPALITY | 3,259 | 5,430 | 5,510 | 5,620 | 5,730 |
| BILLINGS-WATERHAULERS | 5,520 | 6,570 | 6,670 | 6,800 | 6,940 |
| BILLINGS-INSTITUTIONAL | 6,295 | - | - | - | - |
| GOVERNMENT TRANSFERS | | | | | |
| BILLINGS-REGION | 4,869 | 6,570 | 6,670 | 6,800 | 6,940 |
| | 2,446,688 | 3,606,800 | 3,660,430 | 4,080,310 | 4,478,320 |
| GENERAL REVENUE | | | | | |
| USER FEES | | | | | |
| TURN ON/OFF SERVICE CHARGES | 4,206 | 5,400 | 13,050 | 13,310 | 13,580 |
| WATER ACCOUNT CHANGE FEES | 15,265 | 25,000 | 26,600 | 27,130 | 27,670 |
| WATER PENALTIES | 62,488 | 50,000 | 55,880 | 57,000 | 58,140 |
| WATER SERVICE INSTALLATION FEE | 2,395 | 1,200 | 2,240 | 2,280 | 2,330 |
| WATER ACCOUNT TRANSFER FEES | 30,036 | 23,310 | 24,300 | 24,790 | 25,290 |



TOWN OF GRIMSBY 2025 BUDGET REPORT WATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| OTHER REVENUES | | | | | |
| WATER METER SALES | 51,593 | 30,000 | 30,000 | 30,600 | 31,210 |
| SALES AND RECOVERY | 2,350 | 2,000 | 2,170 | 2,210 | 2,250 |
| | 168,333 | 136,910 | 154,240 | 157,320 | 160,470 |
| TOTAL REVENUES | 4,982,711 | 8,073,360 | 8,413,260 | 8,928,200 | 9,423,160 |
| BILLING | | | | | |
| MATERIALS | | | | | |
| POSTAGE | 26,483 | 29,000 | 44,200 | 45,080 | 45,980 |
| PRINTING STATIONERY, SUPPLIES | - | 2,000 | 5,000 | 5,100 | 5,200 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 1,257 | 3,000 | 3,000 | 3,060 | 3,120 |
| | 27,740 | 34,000 | 52,200 | 53,240 | 54,300 |
| CURRENT CAPITAL EXPENDITURE | | | | | |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 2,296,900 | 2,296,900 | 2,365,810 | 2,436,780 | 2,509,880 |
| | 2,296,900 | 2,296,900 | 2,365,810 | 2,436,780 | 2,509,880 |
| FIRE HYDRANT MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 12,464 | 16,000 | 16,000 | 16,320 | 16,650 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 351 | 3,000 | 3,000 | 3,060 | 3,120 |
| | 12,815 | 19,000 | 19,000 | 19,380 | 19,770 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| CASUAL&PART-TIME BENEFITS | 1,419 | 3,370 | 2,800 | 2,890 | 2,970 |
| CASUAL&PART-TIME SAL&WAGES | 8,789 | 15,460 | 15,940 | 16,340 | 16,750 |
| CLOTHING ALLOWANCE | 2,443 | 2,500 | 2,400 | 2,450 | 2,500 |
| EMPLOYEE BENEFITS | 219,444 | 268,020 | 310,170 | 341,860 | 358,930 |
| MEAL ALLOWANCES | 306 | 1,000 | 1,000 | 1,020 | 1,040 |
| REGULAR SAL & WAGES-OVERTIME | 9,404 | 69,650 | 25,480 | 26,120 | 26,770 |
| REGULAR SALARIES AND WAGES | 718,135 | 966,730 | 1,026,680 | 1,108,980 | 1,153,700 |
| TRAINING AND DEVELOPMENT | 5,761 | 8,500 | 15,000 | 15,300 | 15,610 |



TOWN OF GRIMSBY 2025 BUDGET REPORT WATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| UNIFORMS AND CLOTHING | 7,985 | 6,000 | 7,000 | 7,140 | 7,280 |
| TUITIONS AND COURSES | 4,878 | 3,300 | - | - | - |
| ON CALL WAGES | 26,744 | - | 48,100 | 50,920 | 53,950 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 1,832 | 2,000 | 2,000 | 2,040 | 2,080 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 114 | 2,800 | 2,800 | 2,860 | 2,920 |
| MISCELLANEOUS | 200 | 500 | 500 | 510 | 520 |
| OFFICE EQUIPMENT PURCHASES | - | 2,500 | 2,500 | 2,550 | 2,600 |
| PRINTING STATIONERY, SUPPLIES | - | 500 | 500 | 510 | 520 |
| TELEPHONE | 1,455 | 4,000 | 4,000 | 4,080 | 4,160 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 370 | 1,000 | 1,000 | 1,020 | 1,040 |
| RENTS AND FINANCIAL EXPENSES | | | | | |
| WATER WRITTEN OFF | 90 | - | - | - | - |
| INTERFUNCTIONAL EXPENSES | | | | | |
| IT ALLOCATION | 148,380 | 148,380 | 178,900 | 182,480 | 186,130 |
| OPERATION CENTRE ALLOCATION | 65,140 | 65,140 | 64,050 | 65,330 | 66,640 |
| ADMINISTRATION ALLOCATION | 208,440 | 208,440 | 214,490 | 218,780 | 223,160 |
| FINANCE ALLOCATION | 465,260 | 465,260 | 478,410 | 487,980 | 497,740 |
| HR ALLOCATION | 39,430 | 39,430 | 38,850 | 39,630 | 40,420 |
| VEHICLE ALLOCATION | 172,870 | 172,870 | 142,140 | 144,980 | 147,880 |
| LEGAL ALLOCATION | 139,780 | 139,780 | 136,340 | 139,070 | 141,850 |
| INSURANCE ALLOCATION | 142,590 | 142,590 | 141,010 | 143,830 | 146,710 |
| | 2,391,259 | 2,739,720 | 2,862,060 | 3,008,670 | 3,103,870 |
| METER MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 10 | - | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 69 | - | - | - | - |
| MATERIALS | | | | | |
| MATERIALS | 9,893 | 15,000 | 15,000 | 15,300 | 15,610 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 15,196 | 12,000 | 12,000 | 12,240 | 12,480 |
| | 25,168 | 27,000 | 27,000 | 27,540 | 28,090 |
| METER READING | | | | | |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 10 | 2,000 | 2,000 | 2,040 | 2,080 |
| | 10 | 2,000 | 2,000 | 2,040 | 2,080 |



TOWN OF GRIMSBY 2025 BUDGET REPORT WATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|
| NEW METER INSTALL | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 47 | 5,000 | 5,000 | 5,100 | 5,200 |
| | 47 | 5,000 | 5,000 | 5,100 | 5,200 |
| NEW WATER SERVICE INSTALL | | | | | |
| MATERIALS | | | | | |
| MATERIALS | - | 1,000 | - | - | - |
| | - | 1,000 | - | - | - |
| QMS PROGRAM | | | | | |
| MATERIALS | | | | | |
| MEMBERSHIPS AND SUBSCRIPTIONS | - | 500 | 500 | 510 | 520 |
| MISCELLANEOUS | - | 5,500 | 5,500 | 5,610 | 5,720 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 2,290 | 6,000 | 6,000 | 6,120 | 6,240 |
| | 2,290 | 12,000 | 12,000 | 12,240 | 12,480 |
| REGIONAL WATER PURCHASE | | | | | |
| CONTRACTED SERVICES | | | | | |
| REGIONAL WATER PURCHASE CHARGE | 2,308,785 | 2,787,240 | 2,920,690 | 3,212,760 | 3,534,040 |
| | 2,308,785 | 2,787,240 | 2,920,690 | 3,212,760 | 3,534,040 |
| WATER LOCATES | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 3,962 | 2,500 | 2,500 | 2,550 | 2,600 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 9,298 | 5,500 | 5,500 | 5,610 | 5,720 |
| | 13,260 | 8,000 | 8,000 | 8,160 | 8,320 |
| WATER MAIN MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 11,014 | 25,000 | 25,000 | 25,500 | 26,010 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 40,981 | 65,000 | 65,000 | 66,300 | 67,630 |
| | 51,995 | 90,000 | 90,000 | 91,800 | 93,640 |
| WATER SAMPLES | | | | | |
| MATERIALS | | | | | |
| MATERIALS | 2,854 | 4,000 | 4,000 | 4,080 | 4,160 |



TOWN OF GRIMSBY 2025 BUDGET REPORT WATER SYSTEM

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|--------------------|------------------|------------------|------------------|------------------|
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 20,885 | 20,000 | 22,500 | 22,950 | 23,410 |
| | 23,739 | 24,000 | 26,500 | 27,030 | 27,570 |
| WATER SERVICES MTCE | | | | | |
| SALARIES AND BENEFITS | | | | | |
| EMPLOYEE BENEFITS | 34 | - | - | - | - |
| MEAL ALLOWANCES | 18 | 500 | - | - | - |
| REGULAR SAL & WAGES-OVERTIME | 195 | - | - | - | - |
| MATERIALS | | | | | |
| MATERIALS | 10,001 | 10,000 | 11,000 | 11,220 | 11,440 |
| SMALL TOOLS | 2,380 | 5,000 | 5,000 | 5,100 | 5,200 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 10,000 | 5,000 | 5,100 | 5,200 |
| | 12,628 | 25,500 | 21,000 | 21,420 | 21,840 |
| WATER STATION MTCE | | | | | |
| MATERIALS | | | | | |
| MATERIALS | - | 1,000 | 1,000 | 1,020 | 1,040 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | 519 | 1,000 | 1,000 | 1,020 | 1,040 |
| | 519 | 2,000 | 2,000 | 2,040 | 2,080 |
| TOTAL EXPENSES | 7,167,155 | 8,073,360 | 8,413,260 | 8,928,200 | 9,423,160 |
| LEVY IMPACT | (2,184,444) | - | - | - | - |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0% | 0% | 0% |



Grimsby Downtown Business Improvement Area (GDBIA)

The GDBIA encompasses the area bounded between Kerman Avenue and Robinson Street, the foot of the Mountain, and the CN Rail line. Established by Council via By-law 05-22, the GDBIA is managed by a separate board of directors. Its mission is the promotion, beautification, and revitalization of downtown Grimsby. The Merchants of Downtown Grimsby are your friends, neighbours, and trusted retailers, who work tirelessly to keep the downtown as vibrant as possible and the destination of choice for those who shop locally.





TOWN OF GRIMSBY 2025 BUDGET REPORT BIA

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| GRIMSBY DOWNTOWN BUSINESS IMPROVEMENT AREA | | | | | |
| GENERAL REVENUE | | | | | |
| GOVERNMENT TRANSFERS | | | | | |
| OTHER GRANTS | - | - | 163,000 | 200,000 | 225,000 |
| TRANSFERS FROM OWN FUNDS | | | | | |
| TRANSFER FROM RESERVES | - | 48,330 | 87,520 | 21,960 | - |
| OTHER REVENUES | | | | | |
| DONATIONS | 500 | - | - | - | - |
| SPONSORSHIPS | - | - | 10,000 | 15,000 | 15,000 |
| | 500 | 48,330 | 260,520 | 236,960 | 240,000 |
| PAYMENTS IN LIEU | | | | | |
| PROPERTY TAXATION | | | | | |
| DOWNTOWN IMPROVEMENT AREA LEVY | 1,088 | - | - | - | - |
| | 1,088 | - | - | - | - |
| TAX LEVY | | | | | |
| PROPERTY TAXATION | | | | | |
| DOWNTOWN IMPROVEMENT AREA LEVY | 86,405 | - | - | - | - |
| | 86,405 | - | - | - | - |
| TOTAL REVENUES | 87,993 | 48,330 | 260,520 | 236,960 | 240,000 |
| GENERAL ADMIN | | | | | |
| SALARIES AND BENEFITS | | | | | |
| DIA CASUAL&PART-TIME SAL&WAGES | 20,621 | - | 89,520 | 91,310 | 93,130 |
| DIA EMPLOYEE DEDUCTIONS | 1,185 | - | 12,000 | 12,750 | 13,970 |
| MATERIALS | | | | | |
| ADVERTISING/PROMOTIONS | 202 | 12,250 | 27,100 | 15,000 | 15,000 |
| DOWNTOWN BEAUTIFICATION | 3,053 | 20,000 | 68,000 | 50,000 | 40,000 |
| MEETING EXPENSES | 304 | 500 | 500 | 500 | 500 |
| MEMBERSHIPS AND SUBSCRIPTIONS | 2,873 | 400 | 1,500 | 400 | 400 |
| PRINTING STATIONERY, SUPPLIES | 27 | 500 | 400 | 500 | 500 |
| SPECIAL EVENT EXPENSES | 41,212 | 65,500 | 134,000 | 140,000 | 150,000 |
| CONTRACTED SERVICES | | | | | |
| CONTRACTED SERVICES | - | 30,000 | 1,000 | - | - |
| PROFESSIONAL FEES | 2,971 | 4,500 | 6,000 | 6,000 | 6,000 |
| WEBSITE | 522 | 600 | 400 | 400 | 400 |



TOWN OF GRIMSBY 2025 BUDGET REPORT BIA

| | 2024 Actual | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|---|------------------|-----------------|-----------------|-----------------|-----------------|
| RENTS AND FINANCIAL EXPENSES | | | | | |
| BANK CHARGES | - | - | 150 | 150 | 150 |
| CHARITABLE REBATES | 379 | 300 | 300 | 300 | 300 |
| INSURANCE | 3,187 | - | 4,000 | 4,000 | 4,000 |
| TAXES WRITTEN OFF | - | 1,130 | 3,000 | 3,000 | 3,000 |
| AMORTIZATION | | | | | |
| AMORTIZATION | 76 | - | - | - | - |
| TRANSFERS TO OWN FUNDS | | | | | |
| TRANSFER TO RESERVES | 194,842 | - | - | - | - |
| | 271,454 | 135,680 | 347,870 | 324,310 | 327,350 |
| TOTAL EXPENSES | 271,454 | 135,680 | 347,870 | 324,310 | 327,350 |
| LEVY IMPACT | (183,461) | (87,350) | (87,350) | (87,350) | (87,350) |
| BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027 | | | 0% | 0% | 0% |



2025 OPERATING PROJECTS

2025 OPERATING PROJECTS



Overview

For improved transparency and accountability, beginning in 2022, operating projects have been reported separately from base departmental operating budgets and capital projects. Operating projects are defined as one-time initiatives that have a start and end date and do not result in or rehabilitate a capital asset.

Historically, these initiatives have either been incorporated into the base operating budget or reported in the capital budget. Since these initiatives are significant, do not occur every year and do not result in or rehabilitate a capital asset, it is appropriate to have them listed separately. This disclosure improves reporting, ensures proper funding sources are used in alignment with the Town's reserve strategy and policy, and assists with the ongoing management of the projects.

Operating projects have been included for the current budget year only.

Carryforward Projects

Operating projects not completed in 2024 have been carried forward to 2025. Carry forward operating projects that require additional budget dollars for completion have been included in the 2025 budget. All carryforward projects have been identified for enhanced transparency and accountability and will include the total cost of projects, removing the need to re-budget projects year over year.

Commitment Budgeting

Commitment budgeting is the upfront approval of the total anticipated cost of the project. This would require Council to approve the total anticipated cost of the project upfront, including projects, which are anticipated to occur over a multi-year period.

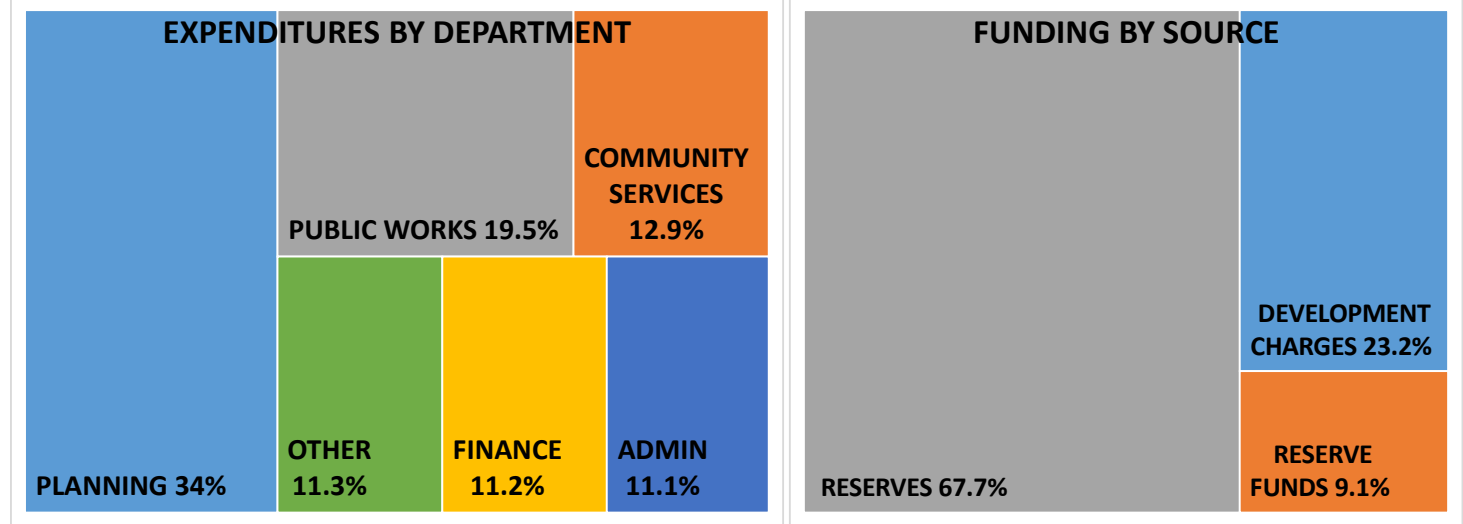
Following this approach, project expenditures would continue to be funded at year-end, in alignment with the Council-approved funding sources, however, the project would remain open with unspent funds carried over to the following year. This would alleviate the requirement for the project to be reapproved year after year.

This budgeting method aligns with the Procurement By-law, which requires a Council-approved budget for the total project value before the procurement can be awarded.



TOWN OF GRIMSBY 2025 OPERATING PROJECT SUMMARY WITH FUNDING

| DEPARTMENT | EXPENSES | FUNDING | | | |
|---------------------------------|---------------------|---------------------|-------------------|---------------------|---------------------|
| | Gross Cost | Development Charges | Reserve Funds | Reserves | Total |
| CORPORATE | \$ 5,500 | \$ - | \$ - | \$ 5,500 | \$ 5,500 |
| ADMINISTRATION, CLERKS & BY-LAW | 261,840 | - | - | 261,840 | 261,840 |
| FINANCE | 267,400 | 112,500 | 12,500 | 142,400 | 267,400 |
| PUBLIC WORKS | 463,180 | - | 155,000 | 308,180 | 463,180 |
| PLANNING | 805,000 | 325,000 | - | 480,000 | 805,000 |
| ECONOMIC DEVELOPMENT | 50,000 | - | - | 50,000 | 50,000 |
| FIRE | 112,500 | - | - | 112,500 | 112,500 |
| BUILDING | 40,000 | - | 40,000 | - | 40,000 |
| COMMUNITY SERVICES | 305,000 | 113,600 | - | 191,400 | 305,000 |
| LIBRARY | 45,000 | - | - | 45,000 | 45,000 |
| TOTAL LEVY | 2,355,420 | 551,100 | 207,500 | 1,596,820 | 2,355,420 |
| WASTEWATER SYSTEM | 15,000 | - | 7,500 | 7,500 | 15,000 |
| TOTAL OPERATING PROJECTS | \$ 2,370,420 | \$ 551,100 | \$ 215,000 | \$ 1,604,320 | \$ 2,370,420 |





2025 OPERATING PROJECT SUMMARY

| Department | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|---------------------------------|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Corporate | 7,369,930 | - | 7,369,930 | - | 5,500 | 5,500 | 7,375,430 |
| Administration, Clerks & By-Law | 96,000 | 61,829 | 34,171 | 83,340 | 178,500 | 261,840 | 296,011 |
| Information Technology | 65,000 | 38,415 | 26,585 | - | - | - | 26,585 |
| Finance | 21,000 | 1,145 | 19,855 | - | 267,400 | 267,400 | 287,255 |
| Fire | 20,000 | 7,839 | 12,161 | - | 112,500 | 112,500 | 124,661 |
| Building | - | - | - | - | 40,000 | 40,000 | 40,000 |
| Library | 60,000 | - | 60,000 | - | 45,000 | 45,000 | 105,000 |
| Public Works | 1,311,600 | 400,434 | 911,166 | - | 463,180 | 463,180 | 1,374,346 |
| Wastewater | 465,000 | 312,858 | 152,142 | 15,000 | - | 15,000 | 167,142 |
| Community Services | 432,000 | 41,325 | 390,675 | 50,000 | 255,000 | 305,000 | 695,675 |
| Planning | 953,300 | 397,931 | 555,369 | - | 805,000 | 805,000 | 1,360,369 |
| Economic Development | 74,000 | 2,417 | 71,583 | 50,000 | - | 50,000 | 121,583 |
| Total | 10,867,830 | 1,264,192 | 9,603,638 | 198,340 | 2,172,080 | 2,370,420 | 11,974,058 |

1. Includes YTD actuals up to September 30, 2024



2025 OPERATING PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|--|-----------|--|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Corporate | 01-110003 | WEST LINCOLN MEMORIAL HOSPITAL | 7,369,930 | - | 7,369,930 | - | - | - | 7,369,930 |
| Corporate | 01-110004 | PARASPORT GAMES SPONSORSHIP | - | - | - | - | 5,500 | 5,500 | 5,500 |
| Corporate Total | | | 7,369,930 | - | 7,369,930 | - | 5,500 | 5,500 | 7,375,430 |
| Administration, Clerks & By-Law | 01-100002 | RECORDS MANAGEMENT | 71,000 | 61,829 | 9,171 | 69,340 | - | 69,340 | 78,511 |
| Administration, Clerks & By-Law | 01-100005 | GRIMSBY BRAND REVIEW | - | - | - | - | 65,000 | 65,000 | 65,000 |
| Administration, Clerks & By-Law | 01-100006 | CUSTOMER SERVICE STRATEGY | - | - | - | - | 98,500 | 98,500 | 98,500 |
| Administration, Clerks & By-Law | 01-100007 | ONGOING BY-LAW MATTER | - | - | - | - | 15,000 | 15,000 | 15,000 |
| Administration, Clerks & By-Law | 01-130002 | BY-LAW PARKING AND AMP ENFORCEMENT SOFTWARE | 25,000 | - | 25,000 | 14,000 | - | 14,000 | 39,000 |
| Administration, Clerks & By-Law Total | | | 96,000 | 61,829 | 34,171 | 83,340 | 178,500 | 261,840 | 296,011 |
| Information Technology | 01-130004 | WEBSITE IMPROVEMENT | 65,000 | 38,415 | 26,585 | - | - | - | 26,585 |
| Information Technology Total | | | 65,000 | 38,415 | 26,585 | - | - | - | 26,585 |
| Finance | 01-140002 | ONLINE PROPERTY BILLING AND UTILITY BILLING | 6,000 | 1,145 | 4,855 | - | - | - | 4,855 |
| Finance | 01-140006 | ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS REVIEW | 15,000 | - | 15,000 | - | - | - | 15,000 |
| Finance | 01-140007 | DEVELOPMENT CHARGE BACKGROUND STUDY AND COMMUNITY BENEFITS STRATEGY UPDATE | - | - | - | - | 125,000 | 125,000 | 125,000 |
| Finance | 01-140008 | CLOUD HOSTED QUESTICA BUDGET SOFTWARE | - | - | - | - | 5,000 | 5,000 | 5,000 |
| Finance | 01-140011 | ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS | - | - | - | - | 115,000 | 115,000 | 115,000 |
| Finance | 01-140012 | GRIMSBY POWER INC VALUATION | - | - | - | - | 22,400 | 22,400 | 22,400 |
| Finance Total | | | 21,000 | 1,145 | 19,855 | - | 267,400 | 267,400 | 287,255 |
| Fire | 01-200001 | COMMUNICATION EQUIPMENT RELOCATION | 20,000 | 7,839 | 12,161 | - | - | - | 12,161 |
| Fire | 01-200002 | FIRE SHARED SERVICE REVIEW | - | - | - | - | 112,500 | 112,500 | 112,500 |
| Fire Total | | | 20,000 | 7,839 | 12,161 | - | 112,500 | 112,500 | 124,661 |
| Building | 01-270001 | BUILDING PERMIT FEE STUDY | - | - | - | - | 40,000 | 40,000 | 40,000 |
| Building Total | | | - | - | - | - | 40,000 | 40,000 | 40,000 |
| Library | 09-755001 | FEASIBILITY STUDY (WAS 750001) | 60,000 | - | 60,000 | - | - | - | 60,000 |
| Library | 09-755003 | GRIMSBY PUBLIC LIBRARY STRATEGIC PLANNING | - | - | - | - | 45,000 | 45,000 | 45,000 |
| Library Total | | | 60,000 | - | 60,000 | - | 45,000 | 45,000 | 105,000 |
| Public Works | 01-300000 | PARKING STUDY - DOWNTOWN CORE & GRIMSBY ON THE LAKE | 75,000 | 69,402 | 5,598 | - | - | - | 5,598 |
| Public Works | 01-300001 | ASSET MANAGEMENT PLAN | 175,000 | 70,469 | 104,531 | - | - | - | 104,531 |
| Public Works | 01-300002 | STORM SEWER ASSET CONDITION SURVEY - ANNUAL PROGRAM | - | - | - | - | 130,000 | 130,000 | 130,000 |
| Public Works | 01-300006 | STORM WATER MANAGEMENT FACILITY ASSESSMENT | 100,000 | 37,949 | 62,051 | - | - | - | 62,051 |
| Public Works | 01-300010 | MUNICIPAL ENGINEERING DESIGN STANDARDS UPDATE | 200,000 | 8,095 | 191,905 | - | - | - | 191,905 |
| Public Works | 01-300011 | AERIAL IMAGERY UPDATE | 15,000 | 7,500 | 7,500 | - | - | - | 7,500 |
| Public Works | 01-300012 | SHORELINE PROTECTION ASSESSMENT | 50,000 | 19,409 | 30,591 | - | - | - | 30,591 |
| Public Works | 01-300013 | BELL CANADA FIBRE UPGRADE | 196,600 | 113,591 | 83,009 | - | - | - | 83,009 |
| Public Works | 01-300014 | MUNICIPAL SHORELINE FUTURE LAND USE FEASIBILITY STUDY | - | - | - | - | 50,000 | 50,000 | 50,000 |
| Public Works | 01-300015 | TRANSPORTATION SAFETY/CORRIDOR MANAGEMENT | - | - | - | - | 223,180 | 223,180 | 223,180 |
| Public Works | 01-300073 | BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT | - | - | - | - | 25,000 | 25,000 | 25,000 |
| Public Works | 01-300104 | TRANSPORTATION MASTER PLAN STUDY | 200,000 | 74,019 | 125,981 | - | - | - | 125,981 |
| Public Works | 01-300105 | RIDGE RD E/W ROAD SAFETY AUDIT | 50,000 | - | 50,000 | - | - | - | 50,000 |
| Public Works | 01-300106 | PARKING LOT OPERATIONAL IMPROVEMENT STRATEGIES | 125,000 | - | 125,000 | - | - | - | 125,000 |

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.



2025 OPERATING PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|-----------------------------------|-----------|--|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Public Works | 01-300108 | DOWNTOWN TRAFFIC OPERATION IMPROVEMENT PLAN | 125,000 | - | 125,000 | - | - | - | 125,000 |
| Public Works | 01-300131 | PAVEMENT CONDITION RATING (PCI) | - | - | - | - | 35,000 | 35,000 | 35,000 |
| Public Works Total | | | 1,311,600 | 400,434 | 911,166 | - | 463,180 | 463,180 | 1,374,346 |
| Wastewater | 03-410000 | WASTEWATER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7 | 315,000 | 239,146 | 75,854 | - | - | - | 75,854 |
| Wastewater | 03-410001 | WASTEWATER OVERFLOW AND BY-PASS MONITORING | 50,000 | 2,544 | 47,456 | - | - | - | 47,456 |
| Wastewater | 03-410002 | CONSOLIDATED LINEAR INFRASTRUCTURE (CLI) PROGRAM | 100,000 | 71,167 | 28,833 | 15,000 | - | 15,000 | 43,833 |
| Wastewater Total | | | 465,000 | 312,858 | 152,142 | 15,000 | - | 15,000 | 167,142 |
| Community Services | 01-710003 | COMMUNITY SERVICES FACILITIES UTILIZATION STRATEGY | - | - | - | - | 160,000 | 160,000 | 160,000 |
| Community Services | 01-710006 | CLIMATE CHANGE WORK | 40,000 | - | 40,000 | 50,000 | - | 50,000 | 90,000 |
| Community Services | 01-710009 | USER FEE STUDY - COMMUNITY SERVICES | 90,000 | - | 90,000 | - | - | - | 90,000 |
| Community Services | 01-710010 | PARKS AND FACILITY TREE INVENTORY | 120,000 | - | 120,000 | - | - | - | 120,000 |
| Community Services | 01-710011 | PEACH KING CENTRE - CAPITAL FUNDRAISING CAMPAIGN - PHASE II | 60,000 | - | 60,000 | - | - | - | 60,000 |
| Community Services | 01-710013 | PARKS MASTER PLAN | 122,000 | 41,325 | 80,675 | - | - | - | 80,675 |
| Community Services | 01-710015 | INVASIVE SPECIES MANAGEMENT PROGRAM | - | - | - | - | 75,000 | 75,000 | 75,000 |
| Community Services | 01-710017 | GRIMSBY SENIORS CLUB - 60TH ANNIVERSARY | - | - | - | - | 20,000 | 20,000 | 20,000 |
| Community Services Total | | | 432,000 | 41,325 | 390,675 | 50,000 | 255,000 | 305,000 | 695,675 |
| Planning | 01-800001 | MAIN STREET EAST - HERITAGE CONSERVATION DISTRICT STUDY | 250,000 | 198,057 | 51,943 | - | - | - | 51,943 |
| Planning | 01-800006 | OFFICIAL PLAN REVIEW | 703,300 | 199,874 | 503,426 | - | - | - | 503,426 |
| Planning | 01-800011 | ZONING BY-LAW REVIEW | - | - | - | - | 650,000 | 650,000 | 650,000 |
| Planning | 01-800017 | 3D MODELLING | - | - | - | - | 75,000 | 75,000 | 75,000 |
| Planning | 01-800019 | DEVELOPMENT APPLICATION APPROVAL PROCESS FEE REVIEW | - | - | - | - | 80,000 | 80,000 | 80,000 |
| Planning Total | | | 953,300 | 397,931 | 555,369 | - | 805,000 | 805,000 | 1,360,369 |
| Economic Development | 01-830001 | DEVELOPMENT PROCESS ANALYSIS & VACANT LAND DIRECTORY UPDATE. | 10,000 | 2,417 | 7,583 | 10,000 | - | 10,000 | 17,583 |
| Economic Development | 01-830002 | COMMUNITY PROFILE | - | - | - | 5,000 | - | 5,000 | 5,000 |
| Economic Development | 01-830003 | TOURISM ATTRACTION | 25,000 | - | 25,000 | - | - | - | 25,000 |
| Economic Development | 01-830005 | WORKFORCE DEVELOPMENT ALLIANCE | 5,000 | - | 5,000 | - | - | - | 5,000 |
| Economic Development | 01-830006 | GRIMSBY BRAND REVIEW-Merge with 01-100005 | 25,000 | - | 25,000 | - | - | - | 25,000 |
| Economic Development | 01-830007 | BUSINESS AMBASSADOR PROGRAM | 4,000 | - | 4,000 | 15,000 | - | 15,000 | 19,000 |
| Economic Development | 01-830010 | HOME BASED ENTREPRENEURIAL HUB PROMOTION | 5,000 | - | 5,000 | 20,000 | - | 20,000 | 25,000 |
| Economic Development Total | | | 74,000 | 2,417 | 71,583 | 50,000 | - | 50,000 | 121,583 |
| Total | | | 10,867,830 | 1,264,192 | 9,603,638 | 198,340 | 2,172,080 | 2,370,420 | 11,974,058 |

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

CORPORATE

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|-----------------------------|--|--------------------|
| 01-110004 | PARASPORT GAMES SPONSORSHIP | <p>Town of Grimsby Paramazing sport sponsorship. The Ontario Parasport Games is a program of the Government of Ontario, delivered by host municipalities in partnership with the Ministry of Tourism, Culture and Sport. The Niagara Region will be hosting the 2025 Parasport Games from May 30 – June 1, 2025. During the Games, almost 600 para-athletes will be welcomed at venues throughout the Niagara region. Sport Niagara has reached out to all municipalities with a request to consider getting involved as a “Paramazing Sport Sponsor.”</p> <p>Funded from 03-4-035499-14536 Corporate Projects Reserve</p> | 5,500 |
| | | | <hr/> 5,500 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

ADMINISTRATION, CLERKS & BY-LAW

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|---------------------------|--|-------------|
| 01-100002 | RECORDS MANAGEMENT | <p>Improvements to the Town's records management program to assist in digitizing the Town's records, reducing the amount of paper records and streamlining current processes.</p> <p>Improvements will include:</p> <ul style="list-style-type: none"> - Review of Operations - \$5,000 - Bulk shredding - Roughly \$565 each time (4 large bins emptied 3x/year) - \$1,695 - Digitization of records - Contract position (\$24.036/per hour for 1 year) - \$43,745.98 + \$11,898.91 (Benefits) - Junk removal company to cleanout basement - \$2,000 - Storage improvements - \$5,000 <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 69,340 |
| 01-100005 | GRIMSBY BRAND REVIEW | <p>Hire an external consultant to assist with the Rebranding Project. The objective of this project is to develop a new brand identity that accurately reflects the Town of Grimsby's unique character and aspirations. A new brand will not only enhance the Town's reputation and image, but position Grimsby as an up-and-coming location for investment and growth.</p> <p>The Rebranding Project will aim to revitalize the Town's image and create a strong and memorable brand that attracts businesses and visitors, and makes the community feel proud.</p> <p>Total Budget: \$65,000 \$40,000 funded from 03-4-035499-14536 Corporate Projects Reserve Move \$25,000 from Economic Development 01-830006 and re-budget to Admin 01-100005.</p> <p>Funded from 03-4-035499-14536 Corporate Projects Reserve</p> | 65,000 |
| 01-100006 | CUSTOMER SERVICE STRATEGY | <p>The objectives of this project are to develop a customer service strategy that aligns with the Town's goals and enhances customer satisfaction.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 98,500 |
| 01-100007 | ONGOING BY-LAW MATTER | <p>As per resolution CC-24- 022</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 15,000 |



TOWN OF GRIMSBY
2025 OPERATING PROJECT DETAIL
ADMINISTRATION, CLERKS & BY-LAW

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|------------------|---|--|------------------------|
| 01-130002 | BY-LAW PARKING AND AMP ENFORCEMENT SOFTWARE | <p>The By-Law parking and ticket software is outdated and in need of replacement in order to streamline efficiencies. Additionally, the Town does not have AMP enforcement software and the new software could accommodate this need. The costs include the software, potential equipment (lease or own) and one year of ongoing operational fees or a fee based solution depending on which software is chosen.</p> <p>Funded from m 01-4-015499-14325 Equipment Replacement Reserve - By-law</p> | 14,000 |
| | | | <hr/> 261,840 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

FINANCE

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|--|---|-------------|
| 01-140007 | DEVELOPMENT CHARGE BACKGROUND STUDY AND COMMUNITY BENEFITS STRATEGY UPDATE | <p>Development charges (DC) are fees that municipalities charge on new development and redevelopment projects to recover growth-related capital costs, as outlined in the Development Charges Act. The Town of Grimsby's current By-law 2021-14, as amended, will expire on March 22, 2026. Therefore, an updated by-law must be enacted before that date.</p> <p>The Community Benefits Charge (CBC) allows municipalities to apply a charge on certain types of higher-density development to fund related infrastructure needs, as provided for under the Planning Act. While the current CBC By-law 2024-53 has not yet expired, it would be beneficial to align the DC background study with the CBC strategy moving forward to achieve process efficiencies and to ensure that there is no overlap of fees between the two charges.</p> <p>Funded from:</p> <ul style="list-style-type: none"> - \$ 112,500 07-4-072410-18447 Development Charge - Growth Studies (Pg 5-4, Table 5.2.2) (90%) - \$ 12,000 07-4-072410-18712 Community Benefits Charges Reserve Fund (10%) | 125,000 |
| 01-140008 | CLOUD HOSTED QUESTICA BUDGET SOFTWARE | <p>The Town's current budgeting software, Questica, is hosted locally on the Town's servers. However, the current software version will be the last to receive support or upgrades for on-premises infrastructure. Transitioning to the cloud will ensure continued support, access to system upgrades, and new software enhancements, keeping the Town's budgeting system up-to-date and secure.</p> <p>Performance</p> <p>The Questica Budget solution has passed performance tests for multiple scenarios and worked for over 400 concurrent users with resulting page response times less than one second - Questica regularly conducts numerous activities to ensure optimal performance levels, e.g., code reviews with code performance as a goal, nightly baseline performance testing, and more.</p> <p>Back up</p> <p>Microsoft Azure provides automated backup of databases to ensure the retention of the customer's legacy data. Questica Budget production databases are backed up and retained. The Questica standard is to perform full nightly backups and hourly transactional backups of the database. Data is kept in a separate environment. Should there be a catastrophic failure, the customer site will be up and running within four hours or less with no more than 1 hour of lost transactional data. This would include the hosting servers, operating system, application, database, and surrounding integrations.</p> <p>Funded from 01-4-015499-14681 - Corporate Project Reserve</p> | 5,000 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

FINANCE

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|--|---|----------------------|
| 01-140011 | ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS | <p>The current finance software system is no longer meeting the Town's needs. The system frequently encounters errors and support is limited, often failing to provide timely resolutions, which creates operational inefficiencies. To improve the integrity and efficiency of financial processes, replacing the existing system with a comprehensive finance software solution is recommended.</p> <p>The estimated implementation cost of \$115,000 is preliminary and will vary depending on whether the new system is subscription-based or a one-time software purchase.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 115,000 |
| 01-140012 | GRIMSBY POWER INC VALUATION | <p>Hire Consultant to complete the valuation of Grimsby Power Incorporated</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 22,400 |
| | | | <hr/> 267,400 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

FIRE

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|----------------------------|--|----------------|
| 01-200002 | FIRE SHARED SERVICE REVIEW | <p>The fire services of both the Town of Grimsby and the Town of Lincoln are facing challenges posed by evolving demands for fire protection services as each community experiences significant growth, while striving to sustain a cost-effective volunteer fire service model.</p> <p>In 2021, Grimsby and Lincoln embarked on a pilot project to undertake shared fire protection services. Both Councils approved reports directing their respective staff to proceed with jointly establishing a shared fire department for the two neighbouring communities in West Niagara.</p> <p>The plan for a shared fire service was intended to allow both municipalities to maximize their collective resources to provide enhanced capacity and efficiencies in service delivery and to provide opportunities for future cost avoidance as both municipalities continue to grow.</p> <p>The shared fire service concept was first explored as a response to the Province's Regional Government Review that was initiated in 2019. While amalgamations did not take place at that time, municipalities were encouraged to explore opportunities for shared services with other municipalities in the interest of achieving operational efficiencies and focus on frontline services. A partnership between Grimsby and Lincoln was explored due to similarities between the two communities' populations, demographics, geographic profiles, growth projections and existing fire protection agreements between the two municipalities.</p> <p>The shared fire service pilot project began October 1, 2021, and was expected to continue for approximately 24 months. During the pilot, a single fire department was created, with a Joint Advisory Committee established to provide governance and oversight on behalf of both municipalities. The pilot has been extended until June 30, 2025.</p> <p>Cost is split with Town of Lincoln</p> <p>Funded from 01-4-015499-14111 Levy Program Contingency & Stabilization</p> | 112,500 |
| | | | 112,500 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

BUILDING

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|---------------------------|--|----------------|
| 01-270001 | BUILDING PERMIT FEE STUDY | Building Permit Fee Study to ensure compliance with provincial regulations. Fee study to include development application approval process review (building, public works and planning) Funded from 07-4-072410-18702 Building Department Reserve | 40,000 |
| | | | <hr/> 40,000 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

LIBRARY

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|---|--|----------------|
| 09-755003 | GRIMSBY PUBLIC LIBRARY STRATEGIC PLANNING | The Grimsby Public Library Board will begin work on the next strategic plan in 2025. In order to have assistance to work through this process they will need to engage a consultant. Funded from 09-4-095499-14602 Library Strategic Priorities | 45,000 |
| | | | <hr/> 45,000 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

PUBLIC WORKS

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|---|--|-------------|
| 01-300002 | STORM SEWER ASSET CONDITION SURVEY - ANNUAL PROGRAM | <p>Multi-year project to complete CCTV inspections of municipal storm sewers. Commitment in year only, future years not yet committed.</p> <p>Program will be used to identify storm sewer deficiencies and establish overall pipe condition ratings that will be used to develop short term and long term rehabilitation forecasts.</p> <p>Program is a necessary component of the Town's Asset Management Program.</p> <p>Project commenced in 2023 and anticipate it will take 3 additional years to review all Town owned storm sewers.</p> <p>Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund</p> | 130,000 |
| 01-300014 | MUNICIPAL SHORELINE FUTURE LAND USE FEASABILITY STUDY | <p>Land use study to investigate benefits/challenges associated with municipal-owned shoreline lands. Study will focus on areas of shoreline where Town-owned land is situated between private lands and the Lake Ontario where public access to these lands is difficult. Intent of the study is to help determine the benefit and/or challenges associated with the Town continuing to own these lands and develop policies to address future outcomes.</p> <p>Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve</p> | 50,000 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

PUBLIC WORKS

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|--|---|-------------|
| 01-300015 | TRANSPORTATION SAFETY/CORRIDOR MANAGEMENT | <p>This project is to fund a Transportation Engineering Technologist position for a 2-year period. The primary function of this position is to support transportation engineering and road safety for the Town of Grimsby. This includes: receiving and responding to road safety inquiries (speeding, aggressive driving, etc.), supporting ongoing traffic calming initiatives (driver feedback radar boards, in-road flexible signs, etc.), collecting and analyzing, speed/volume data (mobile and fixed data collection), and performing warrant analysis (speed limits, stop signs, pedestrian crossovers, school crossings, etc.). A secondary function of the job will include supporting various types of permit applications associated with the Town's road network including entrance permits, road occupancy permits, heavy load permits, etc. As part of the Region's Vision Zero road safety program, the Region introduced Automated Speed Enforcement (ASE) cameras and Red Light Cameras (RLC) on various regional roadways and intersections throughout Niagara. In accordance with the Niagara Region Intermunicipal Courts Agreement (NRICA) a portion of the surplus revenue from the ASE/RLC program is allocated back to the participating municipalities. Per this agreement, municipalities need to use this revenue to support road safety projects or initiatives within their own municipality. Accordingly, a portion this revenue will be used to fund this position as it will be supporting the Town's road safety programs.</p> <p>Funded from: - \$ 206,030 01-4-015499-14686 Vision Zero - \$ 17,150 01-4-015499-14111 Levy Program Contingency & Stabilization</p> | 223,180 |
| 01-300073 | BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT | <p>Town owns 10 bridges, 9 structural culverts (over 3.0 m span), 7 structural retaining walls and 2 pedestrian bridges. Provincial regulations require municipalities to perform a specialized Ontario Structure Inspection Manual (OSIM) inspection once every 2 years. Consultant is retained to perform the inspections and provide a detailed condition report for all structures. Report defines maintenance needs on a "now", "1-5 year" or "6-10 year" basis. OSIM inspection required in 2025, next inspection will be due in 2027.</p> <p>It is anticipated that this will be a multi-year procurement assignment (4 assessments over 8-year period).</p> <p>Schedule: - Procurement awarded in 2025. - Inspections to be completed fall of 2025. - Report to be provided early 2026.</p> <p>Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund</p> | 25,000 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

PUBLIC WORKS

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|---------------------------------|---|----------------|
| 01-300131 | PAVEMENT CONDITION RATING (PCI) | <p>Consultant to measure new Pavement Condition Index (PCI) for all Grimsby roads.</p> <p>PCI is a measurement used to:</p> <ul style="list-style-type: none">- Rate the condition of the road.- Evaluate road deterioration and prioritize resurfacing schedules. <p>Schedule:</p> <ul style="list-style-type: none">- PCI studies should be completed at least once every 6 years.- Last PCI study completed in 2019. Next study is due in 2025. <p>Costs:</p> <ul style="list-style-type: none">- \$30,000 (2023\$) x 13% Inflation = \$33,900 ~ use \$35,000 (2025\$). <p>Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve</p> | 35,000 |
| | | | 463,180 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DEAL

WASTEWATER

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|--|--|----------------|
| 03-410002 | CONSOLIDATED LINEAR INFRASTRUCTURE (CLI) PROGRAM | <p>The Ministry of Environment, Conservation and Parks (MECP) is implementing a new Consolidated Linear Asset (CLI) program. The CLI creates gives municipalities the authority to approve changes to storm water and wastewater systems "in-house" providing the works meet certain criteria.</p> <p>As part of the new CLI program, MECP requires municipalities to develop, document and implement various procedures, operating guidelines, reports, studies and record keeping practices.</p> <p>The CLI program sets out deadlines for implementation of its various components between May 2022 and May 2025.</p> <p>A consultant is needed to help develop the framework necessary to meet the MECP's requirements.</p> <p>Schedule:</p> <ul style="list-style-type: none"> - Procurement completed in 2023. - Project work began in 2023 and carried over until 2024. - Project is 2/3 complete. Anticipate some work carrying over to 2025 due to delays in Ministry guidelines being published. <p>\$115,000 = Total Revised Project Cost \$ 75,000 = 2023 Approved Budget \$ 25,000 = 2023 Additional In-year Budget Amendment \$ 15,000 = 2025 Additional Budget Top-Up</p> <p>Funding:</p> <ul style="list-style-type: none"> - (50%) 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve - (50%) 03-4-035499-14536 Storm Network Asset Rehabilitation & Renewal Reserve <p>Costs:</p> <ul style="list-style-type: none"> - In-year budget amendment of \$25,000 per Report FIN-23-32, October 26, 2023 Finance Committee. | 15,000 |
| | | | 15,000 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

COMMUNITY SERVICES

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|--|---|----------------|
| 01-710003 | COMMUNITY SERVICES FACILITIES UTILIZATION STRATEGY | <p>2025: The facilities utilization strategy will look at all community use municipal buildings and review their current effective use, capacity for growth, future trends and develop a strategy that ensures best and most efficient use, and also identified future growth and transition needs that should be planned and prepared for. This will include culture buildings and some of our small community rental facilities. This study will be an important tool along with the asset management plans and building condition assessments to ensure that well planned investments and improvements are planned for community facilities</p> <p>Funded from: - 07-4-072410-18447 Development Charge - Growth Studies (71%) (Project#18 page 5-9) - 01-4-015499-14681 Corporate Projects Reserve (29%)</p> | 160,000 |
| 01-710006 | CLIMATE CHANGE WORK | <p>Contracted services or staffing of special projects to advance climate change initiatives. For 2024 the focus will be on completing Milestone 1 and 2 of the Partners for Climate Protection program. Milestone 1 focuses on creating a baseline emissions inventory of greenhouse gases, and milestone 2 set emission reduction targets. For 2025 the focus will be to carry out Milestone 3, which is to develop a corporate local climate action plan. It is anticipated that the 2025 work may be carried out in partnership with other municipalities.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 50,000 |
| 01-710015 | INVASIVE SPECIES MANAGEMENT PROGRAM | <p>Consultant services to guide staff in the development of an invasive species management program for the municipality. This program will aim to develop a program for how the municipality addresses invasive species in the municipality. This project was also recommended by the Grimsby Green Committee.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 75,000 |
| 01-710017 | GRIMSBY SENIORS CLUB - 60TH ANNIVERSARY | <p>Hosting celebrations for the 60th anniversary of the Grimsby Seniors Club in 2025. The celebrations will be intended to also expand the awareness and opportunities with the Grimsby Seniors Club along side opening of the new spaces at the Peach King Centre.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 20,000 |
| | | | 305,000 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

PLANNING

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|---|--|----------------|
| 01-800011 | ZONING BY-LAW REVIEW | <p>(2025 Start) Following the completion for he Official Plan, the Town is required by the Planning Act to update the Zoning By-law (ZBL). Changing the ZBL quickly after the approval of the Official Plan is helpful to ensure that the policies are implemented in the manner they are intended and undue conflict does not arise with zoning that is contrary to the identified policy. The ZBL is anticipated to take 2 years to complete, which would have it implemented in 2027.</p> <p>The estimated budget for the ZBL is \$300K + \$200K for contract staff support to help develop the ZBL for 2 years.</p> <p>Funded from: - \$325,000 01-4-015499-14111 Levy Program Contingency & Stabilization - \$325,000 07-4-072410-18447 Development Charge - Growth Studies</p> | 650,000 |
| 01-800017 | 3D MODELLING | <p>This project would be to contract a company / person to use software such as Sketch-Up to prepare a 3D model of the buildings / significant features within the urban areas of the Town.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 75,000 |
| 01-800019 | DEVELOPMENT APPLICATION APPROVAL PROCESS FEE REVIEW | <p>The purpose of the Development Application Approval Process Fee Review Study is to evaluate current fee structures for the development planning and development engineering review functions associated with development applications to provide appropriate cost recovery for these services, be better positioned to meet legislative timelines, and to align operations to be more in line with industry and community expectations.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p> | 80,000 |
| | | | 805,000 |



TOWN OF GRIMSBY

2025 OPERATING PROJECT DETAIL

ECONOMIC DEVELOPMENT

| PROJECT # | TITLE | DESCRIPTION | 2025 BUDGET |
|-----------|---|--|---------------|
| 01-830001 | DEVELOPMENT PROCESS ANALYSIS & VACANT LAND DIRECTORY UPDATE | To conduct analysis of land use process to support business attraction and growth Funded from 03-4-035499-14536 Corporate Projects Reserve | 10,000 |
| 01-830002 | COMMUNITY PROFILE | Purchase of a data and data package information about Grimsby population, labour force, industries etc. This is a promotional tool that will enable decision making to attract and retain investments in Grimsby Funded from 03-4-035499-14536 Corporate Projects Reserve | 5,000 |
| 01-830007 | BUSINESS AMBASSADOR PROGRAM | Develop a business ambassador program to engage businesses to promote Grimsby - \$15,000 Funded from 03-4-035499-14536 Corporate Projects Reserve | 15,000 |
| 01-830010 | HOME BASED ENTREPRENEURIAL HUB PROMOTION | Support home-based businesses to expand into co-working spaces, undertake entrepreneurship workshops in 2025. Funded from 03-4-035499-14536 Corporate Projects Reserve | 20,000 |
| | | | 50,000 |



2025 CAPITAL PROJECTS



Capital Projects

Overview

Capital Projects are projects that result in or rehabilitate a capital asset. Capital projects are investments in long-term assets such as infrastructure, roads, watermains, equipment and facilities.

Carryforward Projects

Capital projects ongoing in 2024 have been carried forward to 2025. Carry forward capital projects that require additional budget dollars for completion have been included in the 2025 budget. All carryforward projects have been identified for enhanced transparency and accountability and will include the total cost of projects, removing the need to re-budget projects year after year.

Commitment Budgeting

Commitment budgeting is the upfront approval of the total anticipated cost of the project. This would require Council to approve the total anticipated cost of the project upfront, including projects, which are anticipated to occur over a multi-year period.

Following this approach, project expenditures would continue to be funded at year-end, in alignment with the Council-approved funding sources, however, the project would remain open with unspent funds carried over to the following year. This would alleviate the requirement for the project to be reapproved year after year.

This budgeting method aligns with the Procurement By-law, which requires a Council-approved budget for the total project value before the procurement can be awarded.

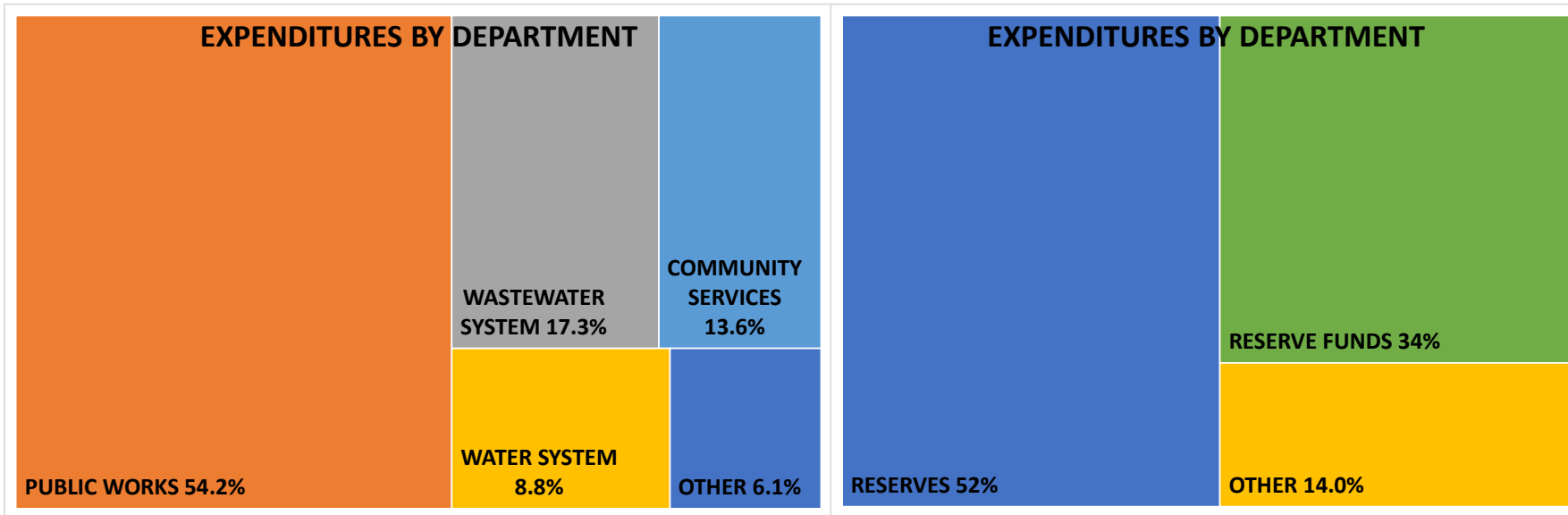
10-year Capital Summary

The purpose of a 10-year capital summary is to better understand the Town's long-term capital needs. In accordance with the asset management plan and available funding, the 10-year summary ensures informed decision-making and aligns with timelines and resources required for project work. The 10-year capital summary has been compiled based on today's dollar and will be updated annually for known impacts such as inflation, supply issues, changes to scope etc. Council only approves the 2025 Capital budget, the remaining nine years are provided for information purposes.



TOWN OF GRIMSBY 2025 CAPITAL PROJECT SUMMARY WITH FUNDING

| DEPARTMENT | EXPENSES | FUNDING | | | | | |
|------------------------|----------------------|---------------------|------------------------|---------------------|---------------------|----------------------|----------------------|
| | Gross Cost | Development Charges | External Contributions | Grants | Reserve Funds | Reserves | Total |
| INFORMATION TECHNOLOGY | \$ 305,000 | \$ - | \$ - | \$ - | \$ - | \$ 305,000 | \$ 305,000 |
| FIRE | 530,500 | - | - | 75,000 | - | 455,500 | 530,500 |
| BUILDING | 70,000 | - | - | - | 35,000 | 35,000 | 70,000 |
| COMMUNITY SERVICES | 3,010,000 | - | - | - | 1,523,000 | 1,487,000 | 3,010,000 |
| LIBRARY | 206,900 | 88,600 | - | - | - | 118,300 | 206,900 |
| PUBLIC WORKS | 11,978,650 | 250,210 | 4,000 | 1,972,500 | 4,337,000 | 5,414,940 | 11,978,650 |
| CEMETERIES | 225,000 | - | - | - | 225,000 | - | 225,000 |
| WASTEWATER SYSTEM | 3,840,000 | - | - | 720,000 | 1,390,000 | 1,730,000 | 3,840,000 |
| WATER SYSTEM | 1,935,000 | - | - | - | - | 1,935,000 | 1,935,000 |
| TOTAL | \$ 22,101,050 | \$ 338,810 | \$ 4,000 | \$ 2,767,500 | \$ 7,510,000 | \$ 11,480,740 | \$ 22,101,050 |





2025 CAPITAL PROJECT SUMMARY

| Department | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|------------------------|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Corporate | 792,000 | 110,122 | 681,878 | - | - | - | 681,878 |
| Information Technology | 1,635,000 | 710,420 | 924,580 | 100,000 | 205,000 | 305,000 | 1,229,580 |
| Fire | 2,745,000 | 2,296,128 | 448,872 | - | 530,500 | 530,500 | 979,372 |
| Building | 50,000 | - | 50,000 | - | 70,000 | 70,000 | 120,000 |
| Community Services | 41,846,150 | 6,355,168 | 35,490,982 | 620,000 | 2,390,000 | 3,010,000 | 38,500,982 |
| Library | 91,200 | - | 91,200 | 3,800 | 203,100 | 206,900 | 298,100 |
| Public Works | 10,505,000 | 2,031,638 | 8,473,362 | 124,000 | 11,854,650 | 11,978,650 | 20,452,012 |
| Cemeteries | 100,000 | - | 100,000 | 125,000 | 100,000 | 225,000 | 325,000 |
| Wastewater | 700,000 | 24,529 | 675,471 | - | 3,840,000 | 3,840,000 | 4,515,471 |
| Water | 5,580,000 | 1,916,850 | 3,663,150 | 185,000 | 1,750,000 | 1,935,000 | 5,598,150 |
| Total | 64,044,350 | 13,444,854 | 50,599,496 | 1,157,800 | 20,943,250 | 22,101,050 | 72,700,546 |

1. Includes YTD actuals up to September 30, 2024



Corporate

Asset Class

Land
Facilities
Land Improvements

Town-Owned Assets

30 Parcels
Town Hall
Driveway and Parking Lot

Levels of Service

Asset Class

Facilities

Land Improvements

Expectations

Safe, Functional and Adequate Capacity
Safe, Reliable and Adequate Capacity

Achieved By

Planning and Maintenance
Planning and Maintenance



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)={A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)={D}+{E} | Total Capital Budget (G)={C}+{F} |
|------------------------|-----------|-----------------------------------|-------------------------------------|--------------------------------------|---|----------------------------------|-----------------------------------|----------------------------------|--|
| Corporate | 02-120008 | TOWN HALL WORKSPACE MODERNIZATION | 792,000 | 110,122 | 681,878 | - | - | - | 681,878 |
| Corporate Total | | | 792,000 | 110,122 | 681,878 | - | - | - | 681,878 |

*Includes in-year amendments and re-budgeted.



Information Technology

Asset Class

Equipment

Town-Owned Assets

Photocopiers, Scanners, Network, Servers, Computers

Levels of Service

Asset Class

Equipment

Expectations

Secure, Reliable and Efficient

Achieved By

Regular Maintenance, Replacement, and Updates



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|-------------------------------------|-----------|-------------------------------------|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Information Technology | 02-122001 | NETWORK EQUIPMENT | 300,000 | 76,974 | 223,026 | 100,000 | - | 100,000 | 323,026 |
| Information Technology | 02-122002 | SERVER EQUIPMENT - ANNUAL PROGRAM | - | - | - | - | 40,000 | 40,000 | 40,000 |
| Information Technology | 02-122003 | COMPUTER EQUIPMENT - ANNUAL PROGRAM | - | - | - | - | 125,000 | 125,000 | 125,000 |
| Information Technology | 02-122012 | COUNCIL AREA ENHANCEMENTS | 35,000 | 26,956 | 8,044 | - | - | - | 8,044 |
| Information Technology | 02-122013 | PHONE SYSTEM REPLACEMENT | 200,000 | - | 200,000 | - | - | - | 200,000 |
| Information Technology | 02-122014 | FIREWALL REPLACEMENT | - | - | - | - | 40,000 | 40,000 | 40,000 |
| Information Technology | 02-122144 | CMMS, EAM, CRM SOLUTION | 1,100,000 | 606,490 | 493,510 | - | - | - | 493,510 |
| Information Technology Total | | | 1,635,000 | 710,420 | 924,580 | 100,000 | 205,000 | 305,000 | 1,229,580 |

*Includes in-year amendments and re-budgeted.

02-122001 - NETWORK EQUIPMENT

| | | | |
|------------------------|-----------------|---------------------|---|
| Project Number | 02-122001 | Title | NETWORK EQUIPMENT |
| Asset Type | Equipment | Department | 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION |
| Year Identified | 2021 | Project Type | Active - Carry-over - In-Progress |
| Manager | Richard Shwajch | Partner | |

Description Planning and documentation are complete in 2023. 2024 is planned to procure and replace the Town's core switch. Core switch replacement in progress. To be carry forward to 2025.

Carry over costs:

- Core Switch Replacement (2022): Replace core network switch, include hardware and professional services required \$80,000
- Access Point Replacement (2022): Replace outdated wireless points (first stage does not include controllers) \$20,000
- Access Point Replacement (2023): Replace outdated wireless points (second stage and controllers) \$45,000
- Assessment for Access point Replacement (2023) - \$5,000

New costs:

- Access Point Replacement additional cost - \$45,000
- Barracuda Replacement (2024) - \$25,000
- Networking Grimsby Pool (2024) - \$20,000
- 2nd circuit at Town Hall and Fire station #2 - \$30,000
- replacement of UPS - \$30,000

Future Costs:

- Distribution of Switch Replacement (2025) - \$100,000
- Access Point Replacement 50% replacement each year (2023 & 2031) - \$60,000
- Email gateway replacement (2031) - \$25,000
- Core switch replacement (2032) - \$100,000

Justification Core switch is on a 5-7 year replacement cycle, the current core switches are at end of life and support and require replacement
Access point is on a 8-10 year replacement cycle, currently approximately half of the access points are over 10 years old

Comments

\$400,000 = Total Revised Project Cost
 \$100,000 = 2022 Approved Budget
 \$ 50,000 = 2023 Approved Budget
 \$150,000 = 2024 Approved Budget

 \$100,000 = 2025 Additional Budget
 =====

\$100,000 funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

02-122001 - NETWORK EQUIPMENT

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|-----------|----------|----------|----------|---------------|---------------|----------------|-----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 100,000 | - | - | - | - | 60,000 | 85,000 | 100,000 | - | - |
| Total Funding Source | 100,000 | - | - | - | - | 60,000 | 85,000 | 100,000 | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 100.00% | 41.67% | 17.65% | (100.00%) | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 100,000 | - | - | - | - | 60,000 | 85,000 | 100,000 | - | - |
| Total Expenditure | 100,000 | - | - | - | - | 60,000 | 85,000 | 100,000 | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 100.00% | 41.67% | 17.65% | (100.00%) | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-122002 - SERVER EQUIPMENT - ANNUAL PROGRAM

Project Number 02-122002 **Title** SERVER EQUIPMENT - ANNUAL PROGRAM
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2023 **Project Type** Annual Project/Program
Manager Richard Shwajch **Partner**

Description Replacement of one the Town's virtual servers.

Renew for 2025 (\$40,000).

Justification Replace aging virtual server host

Comments Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 40,000 | - | 40,000 | - | 40,000 | - | 45,000 | - | 45,000 | - |
| Total Funding Source | 40,000 | - | 40,000 | - | 40,000 | - | 45,000 | - | 45,000 | - |
| Percent Increase | | (100.00%) | 100.00% | (100.00%) | 100.00% | (100.00%) | 100.00% | (100.00%) | 100.00% | (100.00%) |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 40,000 | - | 40,000 | - | 40,000 | - | 45,000 | - | 45,000 | - |
| Total Expenditure | 40,000 | - | 40,000 | - | 40,000 | - | 45,000 | - | 45,000 | - |
| Percent Increase | | (100.00%) | 100.00% | (100.00%) | 100.00% | (100.00%) | 100.00% | (100.00%) | 100.00% | (100.00%) |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-122003 - COMPUTER EQUIPMENT - ANNUAL PROGRAM

Project Number 02-122003 **Title** COMPUTER EQUIPMENT - ANNUAL PROGRAM
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2021 **Project Type** Annual Project/Program
Manager Almira DiClaudio **Partner**

Description To replace computer equipment including desktops, laptops, smartphones, monitors, etc. The assets have varying useful lives, however; most are set to be replaced after 5 years and replacement costs are estimated at \$115,000 annually.

Justification Computer equipment such as desktops, laptops, smartphones, monitors have limited useful life before they become outdated, unreliable, etc, and therefore are required to be replaced to ensure no employee downtime and efficiency.

Comments Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Total Funding Source | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Total Expenditure | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-122014 - FIREWALL REPLACEMENT

Project Number 02-122014 **Title** FIREWALL REPLACEMENT
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2025 **Project Type** New Project
Manager Richard Shwajch **Partner**

Description This project will replace the existing firewall with a more modern model with additional capacity as well as decommission the existing firewall.

Justification To replace to network firewall at the datacentre which is 5 years old and no longer provides the throughput the Town needs on the network.

Comments Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|----------------|------------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 40,000 | - | - | - | - | 45,000 | - | - | - | - |
| Total Funding Source | 40,000 | - | - | - | - | 45,000 | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 100.00% | (100.00%) | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 40,000 | - | - | - | - | 45,000 | - | - | - | - |
| Total Expenditure | 40,000 | - | - | - | - | 45,000 | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 100.00% | (100.00%) | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |



Fire

| Asset Class | Town-Owned Assets |
|--------------------|---|
| Land | 1 Parcel |
| Facilities | Fire Station #1 and Fire Station #2 |
| Vehicles | Command, Pumpers, Aerials, Rescue, SUVs |
| Equipment | Firefighting, SCBA, Communications |

| Levels of Service | | |
|--------------------------|--|-------------------------------------|
| Asset Class | Expectations | Achieved By |
| Facilities | Safe, Functional and Adequate Capacity | Regular Maintenance and Replacement |
| Vehicles | Safe, Reliable and Adequate Capacity | Regular Maintenance and Replacement |
| Equipment | Safe, Reliable and Efficient | Regular Maintenance and Replacement |



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|-------------------|-----------|---|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Fire | 02-220011 | POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM | - | - | - | - | 60,000 | 60,000 | 60,000 |
| Fire | 02-220013 | POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM | - | - | - | - | 40,000 | 40,000 | 40,000 |
| Fire | 02-220014 | FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM | - | - | - | - | 20,000 | 20,000 | 20,000 |
| Fire | 02-220021 | THERMAL IMAGER REPLACEMENT - ANNUAL PROGRAM | - | - | - | - | 40,000 | 40,000 | 40,000 |
| Fire | 02-220022 | GAS DETECTOR REPLACEMENT | - | - | - | - | 12,000 | 12,000 | 12,000 |
| Fire | 02-220023 | RADIO EQUIPMENT REPLACEMENT | 40,000 | 9,480 | 30,520 | - | - | - | 30,520 |
| Fire | 02-220025 | DRONE | - | - | - | - | 43,000 | 43,000 | 43,000 |
| Fire | 02-220026 | DRONE TRUCK CONVERSION | - | - | - | - | 15,000 | 15,000 | 15,000 |
| Fire | 02-220029 | STN 2 - IT UPGRADES | - | - | - | - | 7,000 | 7,000 | 7,000 |
| Fire | 02-220031 | RESCUE DECON WASHER | - | - | - | - | 53,500 | 53,500 | 53,500 |
| Fire | 02-220032 | PPE AIR DYER | - | - | - | - | 15,000 | 15,000 | 15,000 |
| Fire | 02-220101 | FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515 | 1,300,000 | 1,080,376 | 219,624 | - | - | - | 219,624 |
| Fire | 02-220103 | FIRE TRUCK REPLACEMENT - PUMP 521 | 1,400,000 | 1,206,272 | 193,728 | - | - | - | 193,728 |
| Fire | 02-220114 | REPLACEMENT BURN CELL STATION 2 | 5,000 | - | 5,000 | - | - | - | 5,000 |
| Fire | 02-220116 | FLEET PARKING STN 1 | - | - | - | - | 225,000 | 225,000 | 225,000 |
| Fire Total | | | 2,745,000 | 2,296,128 | 448,872 | - | 530,500 | 530,500 | 979,372 |

*Includes in-year amendments and re-budgeted.

02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM

Project Number 02-220011 **Title** POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2021 **Project Type** Annual Project/Program
Manager Deputy Fire Chief **Partner**

Description On-going replacement firefighter personal protective equipment (PPE) that has exceeded mandated service life, and purchase of additional sets of PPE for recruitment of new firefighters. Includes bunker gear, boots, helmet etc.

2023: 4 sets of replacement bunker gear
 2024: 5 sets of replacement bunker gear and 10 complete sets of PPE (i.e. bunker gear, helmet, boots, balaclava)
 2025: 10 sets of replacement firefighter personal protective equipment, 12 firefighting helmets, 60 helmet bags
 2026: 10 sets of replacement firefighter personal protective equipment and 70 sets of firefighter personal protective equipment needed to staff new Station 3
 2027: 10 sets of replacement firefighter personal protective equipment
 2028: 10 sets of replacement firefighter personal protective equipment
 2029: 10 sets of replacement firefighter personal protective equipment
 2030: 10 sets of replacement firefighter personal protective equipment
 2031: 10 sets of replacement firefighter personal protective equipment
 2032: 10 sets of replacement firefighter personal protective equipment
 2033: 10 sets of replacement firefighter personal protective equipment

Justification Proper protective equipment for all firefighters is mandated by provincial health and safety regulations. Because bunker gear deteriorates with age and usage, the ongoing replacement of firefighter PPE each year is required to protect our firefighters. Useful life of PPE is generally 10 years.

Grimsby continues to participate in a cooperative purchasing initiative for bunker gear with other municipalities in Niagara Region which results in significant cost savings.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|----------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|------------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 60,000 | 350,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Total Funding Source | 60,000 | 350,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Percent Increase | | 483.33% | (88.57%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | (100.00%) |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 60,000 | 350,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Total Expenditure | 60,000 | 350,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Percent Increase | | 483.33% | (88.57%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | (100.00%) |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220013 - POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM

Project Number 02-220013 **Title** POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2021 **Project Type** Annual Project/Program
Manager Deputy Fire Chief **Partner**

Description Annual replacement of firefighting equipment due to end of useful life and damage. Includes chain saws, nozzles, adapters, RPAS, technical rescue equipment, ice/water rescue suits and equipment, tool equipment, etc.

Justification Proper tools and emergency equipment protects firefighters and allows them to carry out their duties in hazardous environments. Protective equipment that meets prescribed standards is required by health & safety legislation for entry into Immediately Dangerous to Life or Health (IDLH) environments as is routinely encountered by firefighters in the performance of their regular duties.

Harnesses are required for rope rescue responses and are mandated by provincial Health and Safety regulations to be replaced at 7 years of age. Firefighter safety is paramount when training and responding to rope rescue incidents.

Water rescue helmets and dry suits are required for water rescue responses and are required to be replaced at 7 years of age. Firefighter safety is paramount when training and responding to water and ice rescue incidents.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|------------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Total Funding Source | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | (100.00%) |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Total Expenditure | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | (100.00%) |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220014 - FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM

Project Number 02-220014 **Title** FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM
Asset Type Facilities **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** Annual Project/Program
Manager Deputy Fire Chief **Partner**

Description Replacement of large hose due to end of useful life and damage as needed

2024 - Annual replacement of fire hose
 2025 - Annual replacement of fire hose
 2026 - Annual replacement of fire hose
 2027 - Annual replacement of fire hose
 2028 - Annual replacement of fire hose
 2029 - Annual replacement of fire hose
 2030 - Annual replacement of fire hose
 2031 - Annual replacement of fire hose
 2032 - Annual replacement of fire hose
 2033 - Annual replacement of fire hose

Justification Fire hose deteriorates with age and usage. As fire hose is tested and inspected each year, worn and damaged fire hose needs to be replaced. Replacement of damaged and worn hose is required for public safety in order to maintain reliable water flows at fire scenes and to prevent injuries to firefighters due to hose failure.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|------------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 20,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - |
| Total Funding Source | 20,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - |
| Percent Increase | | 75.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | (100.00%) |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 20,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - |
| Total Expenditure | 20,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - |
| Percent Increase | | 75.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | (100.00%) |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220021 - THERMAL IMAGER REPLACEMENT - ANNUAL PROGRAM

Project Number 02-220021 **Title** THERMAL IMAGER REPLACEMENT - ANNUAL PROGRAM
Asset Type Facilities **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** Annual Project/Program
Manager Deputy Fire Chief **Partner**

Description Phasing in the purchase of individual TICs for personal protection of firefighters

Justification Providing individual TICs for personal protection of firefighters who currently share this resource between multiple firefighters. Some firefighters are operating in a hostile environment without this safety equipment. The annual program allows us to maintain currency with changing technology.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 40,000 | 32,000 | - | - | - | - | - | - | - | - |
| Total Funding Source | 40,000 | 32,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | (20.00%) | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 40,000 | 32,000 | - | - | - | - | - | - | - | - |
| Total Expenditure | 40,000 | 32,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | (20.00%) | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220022 - GAS DETECTOR REPLACEMENT

Project Number 02-220022 **Title** GAS DETECTOR REPLACEMENT
Asset Type Facilities **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description 2025: Replacement of two (2) multi-gas detectors that have exceeded their expected service life
 2029: Replacement of (1) multi-gas detectors that have exceeded their expected service life in 2029.

Justification Multi-gas detection equipment is used regularly by firefighters to check environments for the presence of carbon monoxides and other hazardous gases. Periodic replacement of gas detection equipment is required to ensure that reliable and up-to-date equipment is available for the health and safety of firefighters.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|----------|----------|--------------|-----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 12,000 | - | - | - | 7,000 | - | - | - | - | - |
| Total Funding Source | 12,000 | - | - | - | 7,000 | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 100.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 12,000 | - | - | - | 7,000 | - | - | - | - | - |
| Total Expenditure | 12,000 | - | - | - | 7,000 | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 100.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220025 - DRONE

Project Number 02-220025
Asset Type Equipment
Year Identified 2025
Manager
Title DRONE
Department 220 - FIRE CAPITAL
Project Type New Project
Partner

Description Purchase of DJI Matrice 350 RTK Drone and adjunct equipment.

Justification This drone will build upon the current drone program in Grimsby Fire by improving versatility and extend the use beyond emergency scene management to include supporting the emergency operations centre, and other Town aerial photograph requirements. This equipment is capable of live video feed into the EOC, two way communication, provide payload capability, thermal imaging, video and still imaging, and fly in inclement weather. This equipment reduces the dependency on limited firefighter resources and can be used during high rise firefighting operations to both communicate with occupants, and perform reconnaissance to support the incident commander.

Comments Funded from EMO Community Emergency Preparedness Grant (CEPG)

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|-----------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 04350 - PROVINCIAL GRANT | 43,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 43,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 43,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 43,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220026 - DRONE TRUCK CONVERSION

Project Number 02-220026
Asset Type Equipment
Year Identified 2025
Manager
Title DRONE TRUCK CONVERSION
Department 220 - FIRE CAPITAL
Project Type New Project
Partner

Description Modifications to existing pickup truck within fleet to accommodate the storage, deployment, and monitoring station for both current and proposed drones.

Justification Current drone deployment does not have a base to mobilize from, and is impacted by weather and scene conditions. Utilizing existing pickup truck within fleet with a standardize conversion that can be easily transferred to other units within our fleet as required.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 15,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 15,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 15,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 15,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220029 - STN 2 - IT UPGRADES

Project Number 02-220029 **Title** STN 2 - IT UPGRADES
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2025 **Project Type** New Project
Manager **Partner**

Description The purchase of modern IT equipment for Station 2. Replacing existing projectors for for efficient and clear delivery of presentations, and the purchase of audio system in the training rooms.
 2025: TV Upgrades
 2026: Monitors and Computer Upgrade

Justification The current projectors in the training rooms lack clarity to view presentations comfortably and the current bulbs in the projectors are reaching the end of their life cycle requiring replacement. The current training rooms have 1 small speaker each to present audio through the room, installation of the proposed sound system will provide speakers throughout all areas of the rooms enhancing the audio experience.

Comments Funded from Emergency Preparedness Grant

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|--------------|----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 04350 - PROVINCIAL GRANT | 7,000 | - | - | - | - | - | - | - | - | - |
| 09350 - TRANSFER FROM RESERVES | - | 18,000 | - | - | - | - | - | - | - | - |
| Total Funding Source | 7,000 | 18,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | 157.14% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 7,000 | 18,000 | - | - | - | - | - | - | - | - |
| Total Expenditure | 7,000 | 18,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | 157.14% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220031 - RESCUE DECON WASHER

Project Number 02-220031 **Title** RESCUE DECON WASHER
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2025 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description Purchase of Solo Rescue SCBA Decontamination Washer for Station 2 for the disinfecting of all SCBA equipment, helmets, boots, and gloves.

Justification This improves health and safety by investing in current industry accepted equipment. It will greatly reduce the risk for Grimsby Firefighters, providing them with the essential equipment to safe guard against hazardous exposures. It will promote long term cancer prevention by implementing infrastructure improvements and enhance workplace safety to lower exposure to carcinogens. This equipment was ear marked for the proposed Station 3, however it is currently needed to service the residence of Grimsby today and can be relocated upon the opening of Station 3.

Comments Funded from:
 - \$ 25,000 Ontario Provincial Fire Protection Grant FY24-25
 - \$ 28,500 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 04350 - PROVINCIAL GRANT | 25,000 | - | - | - | - | - | - | - | - | - |
| 09350 - TRANSFER FROM RESERVES | 28,500 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 53,500 | | | | | | | | | |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 53,500 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 53,500 | | | | | | | | | |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220032 - PPE AIR DRYER

Project Number 02-220032 **Title** PPE AIR DRYER
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2025 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description Purchase of Ram Air Gear Dryer. Ram ambient gear turnout dryer ensures that gear is thoroughly dried and ready for use reducing down time, limiting exposures to risk, allows firefighters to remain in service by wearing their second set of gear.

Justification This equipment improves health and safety by investing in cutting edge equipment. It will greatly reduce the risk for Grimsby Firefighters, providing them with the essential equipment to safe guard against hazardous exposures. It will promote long term cancer prevention by implementing infrastructure improvements and enhance workplace safety to lower exposure to carcinogens. This equipment was ear marked for the proposed Station 3, however it is currently needed to service the residence of Grimsby today and can be relocated upon the opening of Station 3.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 15,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 15,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 15,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 15,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-220116 - FLEET PARKING STN 1

Project Number 02-220116
Asset Type Facilities
Year Identified 2025
Manager
Title FLEET PARKING STN 1
Department 220 - FIRE CAPITAL
Project Type New Project
Partner

Description The deconstruction of a portion of the parking lot at Station 1 and the construction of a pre-fabricated parking garage to house emergency response support vehicles.

Justification The size of the new fleet acquisition and the lack of space on the Station 1 apparatus bay floor has displaced the emergency response support vehicles from parking inside to the outside unsecured parking lot at the rear of Station 1. These emergency response apparatus store temperature sensitive equipment that require a heated space that is protected from the elements year round.

Comments Funding from 01-4-015499-14521 Fire Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 225,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 225,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 225,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 225,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |



Building

Asset Class

Vehicles

Town-Owned Assets

SUV

Levels of Service

Asset Class

Vehicles

Expectations

Safe, Reliable and Adequate Capacity

Achieved By

Regular Maintenance and Replacement



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|-----------------------|-----------|---|-------------------------------------|--------------------------------------|---|----------------------------------|-----------------------------------|----------------------------------|--|
| Building | 02-260006 | BUILDING DEPARTMENT VEHICLE REPLACEMENT | 50,000 | - | 50,000 | - | - | - | 50,000 |
| Building | 02-260005 | BUILDING PERMIT SOFTWARE | - | - | - | - | 70,000 | 70,000 | 70,000 |
| Building Total | | | 50,000 | - | 50,000 | - | 70,000 | 70,000 | 120,000 |

*Includes in-year amendments and re-budgeted.

02-260005 - BUILDING PERMIT SOFTWARE

| | | | |
|------------------------|-----------|---------------------|--------------------------|
| Project Number | 02-260005 | Title | BUILDING PERMIT SOFTWARE |
| Asset Type | Equipment | Department | 260 - BUILDING CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description To investigate and implement new software that would allow residents and developers to apply and pay online for building permits and development applications, support mobile inspections, and enhance file maintenance for Building, Planning and By-Law. Building would be the initial Division to implement new software with Planning and By-Law to follow.

Justification Most municipalities offer an opportunity for residents and developers to apply online and follow along with the review process to understand next steps for their development permits, and increasingly for planning applications. As part of the process there is also an opportunity to pay online for permits and applications. Internally there is also a need to enhance serve to allow for mobile inspections and link files to ensure one storage location. This request is for Town staff in Building, Planning, By-Law, Finance and IT to investigate the options available, and begin the process of implementing a software solution that would offer an added service to residents, developers, and staff while reducing the demands on staff time to process applications and handle inquiries related to processing of applications.

Comments Funded from:
 - \$ 35,000 07-4-072410-18702 Building Department Reserve Fund (50%)
 - \$ 35,000 01-4-015499-14681 Corporate Projects Reserve (50%)

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|-------------------------------------|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 35,000 | - | - | - | - | - | - | - | - | - |
| 09355 - TRANSFER FROM RESERVE FUNDS | 35,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 70,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 70,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 70,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |



Community Services

Asset Class

- Land
- Land Improvements
- Facilities
- Vehicles
- Equipment

Town-Owned Assets

Over 70 Parcels With 55 Designated Parks, Museum Land, Art Gallery/Library Land
 Playground Structures, Skateboard Park, Splash Pads, Sports, Fields, Play Courts Parking lots, Outdoor Skating Rink, Fences, Museum Front Walkway, Museum Accessibility Ramp
 Community Centers, Arena, Pool, Clubhouses, Pavilions, Gazebos, Storage Sheds, Garages, Museum Building, Art Gallery Building
 Dump Trucks, Pickup Trucks
 Maintenance Equipment, Tractors, Mowers, Picnic tables, Benches, Fitness equipment, Museum Photocopiers

Levels of Service

Asset Class

- Land Improvements
- Facilities
- Vehicles
- Equipment
- Infrastructure

Expectations

Safe, Functional and Reliable
 Safe, Functional and Adequate Capacity
 Safe, Reliable and Adequate Capacity
 Safe, Reliable and Efficient
 Safe, Functional and Reliable

Achieved By

Regular Maintenance
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|---------------------------------|-----------|---|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Community Services | 02-600000 | GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM | - | - | - | - | 125,000 | 125,000 | 125,000 |
| Community Services | 02-600001 | PARK SIGNAGE REPLACEMENT | 60,000 | 4,332 | 55,668 | 50,000 | - | 50,000 | 105,668 |
| Community Services | 02-602001 | PUBLIC ART PROJECT-BELL BOX MURALS | 20,000 | 9,158 | 10,842 | - | - | - | 10,842 |
| Community Services | 02-602002 | PUBLIC ART PROJECT-GRIMSBY MUSEUM MURAL | 15,000 | - | 15,000 | - | - | - | 15,000 |
| Community Services | 02-602003 | PUBLIC ART PROJECT-KOSSO SCULPTURE | - | - | - | - | 8,000 | 8,000 | 8,000 |
| Community Services | 02-602004 | PUBLIC ART PROJECT - 2025 | - | - | - | - | 90,000 | 90,000 | 90,000 |
| Community Services | 02-603002 | SPORTS FIELD - GENERAL DIAMOND ENHANCEMENTS | 90,000 | 7,734 | 82,266 | - | - | - | 82,266 |
| Community Services | 02-603004 | SPORTS FIELDS - FENCING AND SIGNAGE | - | - | - | - | 60,000 | 60,000 | 60,000 |
| Community Services | 02-605000 | SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM | - | - | - | - | 11,000 | 11,000 | 11,000 |
| Community Services | 02-610001 | NEIGHBOURHOOD PARK RENEWAL - VICTORIA TERRACE PARK | 500,000 | - | 500,000 | - | - | - | 500,000 |
| Community Services | 02-610002 | NEIGHBOURHOOD PARK RENEWAL - MOROCCO PARK | - | - | - | - | 175,000 | 175,000 | 175,000 |
| Community Services | 02-610003 | NEIGHBOURHOOD PARK RENEWAL - DUNROBIN PARK | 140,000 | 91,394 | 48,606 | - | - | - | 48,606 |
| Community Services | 02-610004 | NEIGHBOURHOOD PARK RENEWAL - BELL PARK | 150,000 | - | 150,000 | - | - | - | 150,000 |
| Community Services | 02-610008 | NEIGHBOURHOOD PARK RENEWAL - DORCHESTER PARK | - | - | - | - | 220,000 | 220,000 | 220,000 |
| Community Services | 02-610009 | NEIGHBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK | 190,000 | 91,427 | 98,573 | - | - | - | 98,573 |
| Community Services | 02-610010 | BRAVO BY THE LAKE PARK IMPROVEMENTS | 50,000 | - | 50,000 | - | - | - | 50,000 |
| Community Services | 02-610012 | NEIGHBOURHOOD PARK RENEWAL - LAKEWOOD PARK | - | - | - | - | 120,000 | 120,000 | 120,000 |
| Community Services | 02-620001 | CENTENNIAL PARK IMPROVEMENTS | 135,000 | 53,574 | 81,426 | - | - | - | 81,426 |
| Community Services | 02-625002 | CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL) | 250,000 | - | 250,000 | - | - | - | 250,000 |
| Community Services | 02-635001 | NELLES LAKE BEACH - PARK IMPROVEMENT | - | - | - | - | 400,000 | 400,000 | 400,000 |
| Community Services | 02-652005 | LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER | - | - | - | - | 25,000 | 25,000 | 25,000 |
| Community Services | 02-652006 | CS FLEET REPLACEMENT - HALF TON PICKUP TRUCK | 85,000 | - | 85,000 | - | - | - | 85,000 |
| Community Services | 02-652008 | CS FLEET - HALF TON PICK UP | - | - | - | - | 85,000 | 85,000 | 85,000 |
| Community Services | 02-652009 | CS FLEET - 3 TON TRUCK WITH DUMP BOX | - | - | - | - | 125,000 | 125,000 | 125,000 |
| Community Services | 02-655001 | FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT | 555,000 | 51,355 | 503,645 | - | - | - | 503,645 |
| Community Services | 02-655002 | WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS | 1,415,000 | - | 1,415,000 | - | - | - | 1,415,000 |
| Community Services | 02-680001 | PARKING LOTS - LAYOUT DESIGN WORK | - | - | - | - | 100,000 | 100,000 | 100,000 |
| Community Services | 02-702001 | ACCESSIBILITY IMPROVEMENTS | 120,000 | 24,248 | 95,752 | 40,000 | - | 40,000 | 135,752 |
| Community Services | 02-702004 | SECURITY CAMERAS | 180,000 | 41,707 | 138,293 | - | - | - | 138,293 |
| Community Services | 02-702005 | LED LIGHTING - VARIOUS FACILITIES | 250,000 | - | 250,000 | 200,000 | - | 200,000 | 450,000 |
| Community Services | 02-702006 | SMITH SCHOOL SITE-REMOVAL OF SOCCER CLUBHOUSE AND INSTALL NEW WASHROOMS | 80,000 | - | 80,000 | - | - | - | 80,000 |
| Community Services | 02-702007 | TENNIS CLUBHOUSE | 400,000 | - | 400,000 | - | - | - | 400,000 |
| Community Services | 02-711000 | GRAND AVE BEACH HALL IMPROVEMENTS | - | - | - | - | 30,000 | 30,000 | 30,000 |
| Community Services | 02-713001 | ELIZABETH ST PUMPHOUSE IMPROVEMENTS | 30,000 | - | 30,000 | 30,000 | - | 30,000 | 60,000 |
| Community Services | 02-717001 | OPERATIONS CENTRE ROOF TOP UNIT REPLACEMENT | 23,000 | - | 23,000 | - | - | - | 23,000 |
| Community Services | 02-717002 | OPERATIONS CENTRE - FENCING REPAIRS | - | - | - | - | 30,000 | 30,000 | 30,000 |
| Community Services | 02-725001 | PEACH KING CENTRE - LED SIGN REPLACEMENT | - | - | - | - | 120,000 | 120,000 | 120,000 |
| Community Services | 02-725002 | PEACH KING CENTRE - RENOVATION AND EXPANSION | 36,728,150 | 5,913,123 | 30,815,027 | - | - | - | 30,815,027 |
| Community Services | 02-725003 | PEACH KING CENTRE - FRESH AIR FURNACE | - | - | - | - | 45,000 | 45,000 | 45,000 |
| Community Services | 02-725004 | PEACH KING CENTRE-WEST AND EAST PAD PAINTING | - | - | - | - | 120,000 | 120,000 | 120,000 |
| Community Services | 02-725005 | PEACH KING CENTRE-REFRIGERATION SYSTEM DESIGN PLANS | 85,000 | - | 85,000 | - | - | - | 85,000 |
| Community Services | 02-740004 | MUSEUM - PERMANENT GALLERY | 135,000 | 56,221 | 78,779 | - | - | - | 78,779 |
| Community Services | 02-740007 | MUSEUM - BASEMENT FLOOR REPLACEMENT | 18,000 | 9,807 | 8,193 | - | - | - | 8,193 |
| Community Services | 02-740011 | MUSEUM - BUILDING FOUNDATION REPAIRS | - | - | - | - | 450,000 | 450,000 | 450,000 |
| Community Services | 02-745003 | ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS | 102,000 | 1,086 | 100,914 | 300,000 | - | 300,000 | 400,914 |
| Community Services | 02-745006 | ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION | - | - | - | - | 18,000 | 18,000 | 18,000 |
| Community Services | 02-745007 | ART GALLERY - PERMANENT COLLECTION STORAGE | 40,000 | - | 40,000 | - | - | - | 40,000 |
| Community Services | 02-745009 | ART GALLERY - MAIN GALLERY WALL REPAIR | - | - | - | - | 25,000 | 25,000 | 25,000 |
| Community Services | 02-745010 | ART GALLERY/LIBRARY BUILDING - WATER BOTTLE FILLING STATION | - | - | - | - | 2,000 | 2,000 | 2,000 |
| Community Services | 02-745011 | ART GALLERY - UV FILTER TREATMENT | - | - | - | - | 6,000 | 6,000 | 6,000 |
| Community Services Total | | | 41,846,150 | 6,355,168 | 35,490,982 | 620,000 | 2,390,000 | 3,010,000 | 38,500,982 |

*Includes in-year amendments and re-budgeted.

02-600000 - GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM

Project Number 02-600000 **Title** GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM
Asset Type Land Improvements **Department** 600 - GENERAL PARK PROJECTS
Year Identified 2023 **Project Type** Annual Project/Program
Manager Mike Graybiel **Partner**

Description Improvements, repairs, maintenance and small enhancements to parks as they are needed in year. Work may be related to an emerging need, an unanticipated repair, park upgrades, response to damage etc. Also includes costs related to benches, fencing repairs, pathway installations, repairs, lighting, waste receptacles, signs and other parks, open space and trail needs.

Justification Parks and open space improvements to address aged items, damaged items and small enhancements, needed to advance continuous upgrades. Green infrastructure can help to maximize the environmental, economic, and social benefits of parks. Green infrastructure in parks creates better management of stormwater, increased community resiliency to shifting weather patterns, and ease of maintenance

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Funding Source | | | | | | | | | | |
| 09355 - TRANSFER FROM RESERVE FUNDS | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Total Funding Source | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Total Expenditure | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-600001 - PARK SIGNAGE REPLACEMENT

Project Number 02-600001
Asset Type Equipment
Year Identified 2023
Manager Jillian Booth
Title PARK SIGNAGE REPLACEMENT
Department 600 - GENERAL PARK PROJECTS
Project Type Active - Carry-over - Not Started
Partner

Description This project will include 2 components from the trails plan: This project improves and extends the existing segment of the Forty Mile Creek trail, which connects to the Pump house. The work includes trail improvements, trail extension and bridge connections. this work is being delayed pending some potential branding exercises.

Justification These improvements will enhance the look of the park, create consistency, provide important information in case of emergency or reports of issues, and also improve communication regarding park uses. In some instances park signs and decals will also serve as way finding. The costs are estimates and will include materials, production and installation. The new signs will include park addresses for inquires and potential emergencies and will also include some general park rules. Some of our parks do not currently have signs.

Comments \$110,000 = Total Revised Project Cost
 \$ 60,000 = 2024 Approved Budget

 \$ 50,000 = 2025 Additional Budget
 =====
 \$ 50,000 Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|---------------|---------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 50,000 | 60,000 | 60,000 | 60,000 | - | - | - | - | - | - |
| Total Funding Source | 50,000 | 60,000 | 60,000 | 60,000 | - | - | - | - | - | - |
| Percent Increase | | 20.00% | 0.00% | 0.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 50,000 | 60,000 | 60,000 | 60,000 | - | - | - | - | - | - |
| Total Expenditure | 50,000 | 60,000 | 60,000 | 60,000 | - | - | - | - | - | - |
| Percent Increase | | 20.00% | 0.00% | 0.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-602003 - PUBLIC ART PROJECT-KOSSO SCULPTURE

Project Number 02-602003 **Title** PUBLIC ART PROJECT-KOSSO SCULPTURE
Asset Type Facilities **Department** 602 - PUBLIC ARTS PROJECTS
Year Identified 2023 **Project Type** New Project
Manager Alexandra Hartstone **Partner**

Description Updating the Kosso sculpture at the Art Gallery for the 50th anniversary. The updates will be completed inline with the original artist agreement.

Justification the current paint on the sculpture is showing wear and starting to rust the steel underneath. The refresh will protect the sculpture and enhance it. This is a community building and placemaking project celebrating anniversary milestone

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 8,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 8,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 8,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 8,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-602004 - PUBLIC ART PROJECT - 2025

Project Number 02-602004 **Title** PUBLIC ART PROJECT - 2025
Asset Type Land Improvements **Department** 602 - PUBLIC ARTS PROJECTS
Year Identified 2023 **Project Type** New Project
Manager Sarah Sweeney **Partner**

Description The creation and installation of public art projects (primarily outdoors) to enhance community experiences, tell stories and create cultural expressions. This project will be facilitated partially by the Art Gallery and Culture committee. Location, form and theme are to be determined.

Funded by 01-4-015499-14586Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal

Justification Public art beautifies open spaces, creates opportunities for artistic expression and connection and overall enhances our community spaces.

Comments Funded by 01-4-015499-14586Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 90,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 90,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 90,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 90,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-603004 - SPORTS FIELDS - FENCING AND SIGNAGE

Project Number 02-603004 **Title** SPORTS FIELDS - FENCING AND SIGNAGE
Asset Type Facilities **Department** 603 - SPORTS FIELD
Year Identified 2025 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Sports field repairs and upgrades to soccer and baseball fields. Repairs and upgrades include overall grounds repair, irrigation, lighting, fencing repairs, turf/grounds investments, benches/bleachers and goal post/base repairs/area of play improvements.

Justification

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|---------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 60,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 60,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 60,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 60,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-605000 - SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM

Project Number 02-605000 **Title** SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM
Asset Type Facilities **Department** 605 - SMALL EQUIPMENT PURCHASES
Year Identified 2023 **Project Type** Annual Project/Program
Manager Neil Vanderhorst **Partner**

Description Annual replacement of small equipment related to age, condition and function. Includes items such as lawnmowers, trimmers, floor scrubbers and similar small equipment.

Justification Renewal of small equipment due to high volumes of use throughout the year

Comments Funded from 01-4-015499-14371 Equipment Replacement Reserve - Parks, recreation & culture

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Total Funding Source | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Total Expenditure | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-610002 - NEIGHBOURHOOD PARK RENEWAL - MOROCCO PARK

Project Number 02-610002 **Title** NEIGHBOURHOOD PARK RENEWAL - MOROCCO PARK
Asset Type Land Improvements **Department** 610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Park renewal which will include replacement of playground and other older amenities, extension of walking path from Murray St Park including a small footbridge, seating and garden considerations.

This playground was installed in 2000 and is very old.

Justification Continual renewal of parks spaces for safe and enjoyable use.

Comments Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|-------------------------------------|----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09355 - TRANSFER FROM RESERVE FUNDS | 175,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 175,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 175,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 175,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-610008 - NEIGHBOURHOOD PARK RENEWAL - DORCHESTER PARK

Project Number 02-610008 **Title** NEIGHBOURHOOD PARK RENEWAL - DORCHESTER PARK
Asset Type Equipment **Department** 610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified 2023 **Project Type** New Project
Manager Jillian Booth **Partner**

Description Renewal of park, playground, path, trees, signs, benches. Also includes improvements to the hard court. The playground was installed in 2006.

Justification Continual renewal of parks spaces for safe and enjoyable use.

Comments Funded from 07-4-072410-18711Parkland Dedication

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|-------------------------------------|----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09355 - TRANSFER FROM RESERVE FUNDS | 220,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 220,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 220,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 220,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-610012 - NEIGHBOURHOOD PARK RENEWAL - LAKEWOOD PARK

Project Number 02-610012 **Title** NEIGHBOURHOOD PARK RENEWAL - LAKEWOOD PARK
Asset Type Land Improvements **Department** 610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified 2024 **Project Type** New Project
Manager Jillian Booth **Partner**

Description General Park improvements and renewal.
This playground was completed in 2008.

Justification Continual renewal of parks spaces for safe and enjoyable use.

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 120,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 120,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 120,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 120,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-635001 - NELLES LAKE BEACH - PARK IMPROVEMENT

Project Number 02-635001 **Title** NELLES LAKE BEACH - PARK IMPROVEMENT
Asset Type Land Improvements **Department** 635 - NELLES LAKE BEACH PARK
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description 2025: complete design work and possible environmental assessment for park and end of road. 2026: Improvements to include shoreline work, park renewal including relocation of a new playground, installation of a pavilion and other park improvements. Depending on approved plans, the shoreline improvement costs could be substantial.

Justification Continual renewal of parks spaces for safe and enjoyable use. Protecting the shoreline

Comments Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|-------------------------------------|----------------|------------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09355 - TRANSFER FROM RESERVE FUNDS | 400,000 | 3,000,000 | - | - | - | - | - | - | - | - |
| Total Funding Source | 400,000 | 3,000,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | 650.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 400,000 | 3,000,000 | - | - | - | - | - | - | - | - |
| Total Expenditure | 400,000 | 3,000,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | 650.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-652005 - LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER

Project Number 02-652005 **Title** LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER
Asset Type Equipment **Department** 652 - CS FLEET & LARGE EQUIPMENT
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Replacement of existing 2017 Husqvarna PZ72 zero turn rotary mower Bobcat skidsteer as part of fleet replacement program . Asset ID 12210. The useful life attributed to this equipment is 10 years and this vehicle is 4 years old. The replacement will be a similar size equipment

Justification Used for cutting town sports fields and other green spaces not on grass cutting contract

Comments Funded from 01-4-015499-14371 Equipment Replacement Reservice-Parks, recreation & culture

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 25,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 25,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 25,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 25,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-652008 - CS FLEET - HALF TON PICK UP

Project Number 02-652008 **Title** CS FLEET - HALF TON PICK UP
Asset Type Rolling Stock **Department** 652 - CS FLEET & LARGE EQUIPMENT
Year Identified 2024 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description For 2025 A new pickup truck is required for the replacement of a 14 year old half ton truck that has been decommissioned.

Justification Replacing aged fleet equipment that has exceeded useful life and is now seeing more costly repairs.

Comments Funded from 01-4-015499-14371Equipment Replacement Reservice-Parks, recreation & culture

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 85,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 85,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 85,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 85,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-652009 - CS FLEET - 3 TON TRUCK WITH DUMP BOX

Project Number 02-652009 **Title** CS FLEET - 3 TON TRUCK WITH DUMP BOX
Asset Type Rolling Stock **Department** 652 - CS FLEET & LARGE EQUIPMENT
Year Identified 2024 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description The current unit is in poor condition and needing costly repairs. A 3 Ton truck with a dump box is needed for the replacement of a 2014 F350 Stake truck that is in poor condition.

Justification Replacing aged fleet equipment that has exceeded useful life and is now seeing more costly repairs.

Comments Funded from 01-4-015499-14371 Equipment Replacement Reservice-Parks, recreation & culture

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 125,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 125,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 125,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 125,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-680001 - PARKING LOTS - LAYOUT DESIGN WORK

Project Number 02-680001 **Title** PARKING LOTS - LAYOUT DESIGN WORK
Asset Type Facilities **Department** 680 - PARKING LOTS
Year Identified 2025 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description An annual program to repair, replace, resurface, and modify parking lots of municipal facilities, parks and other municipal properties. This work will be prioritized to parking lots that are in the greatest need. Some of this work may be captured within parks and facilities renewal also.

Justification

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 100,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 100,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 100,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 100,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-702001 - ACCESSIBILITY IMPROVEMENTS

Project Number 02-702001 **Title** ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified 2023 **Project Type** Active - Carry-over - In-Progress
Manager Mike Graybiel **Partner**

Description Continuing work to complete accessibility improvements as guided by the accessibility audits completed across all facilities. Work to be completed related to priority status. This work will be aligned with building condition assessments in 2023. Parks audit work will be added to this project for 2024.

Justification Continued investing in facilities to make necessary accessibility improvements based on legislated guidelines and audit work completed. Some improvements at PKC will be completed as part of the renovation.

Comments \$ 260,000 = Total Project Cost
 \$ 100,000 = 2023 Approved Budget
 \$ 120,000 = 2024 Approved Budget

 \$ 40,000 = 2025 Additional Budget
 =====
 \$ 40,000 Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 40,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 40,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 40,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 40,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-702005 - LED LIGHTING - VARIOUS FACILITIES

Project Number 02-702005 **Title** LED LIGHTING - VARIOUS FACILITIES
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified 2023 **Project Type** Active - Carry-over - Not Started
Manager Mike Graybiel **Partner**

Description LED Lighting upgrades at facilities will replace old components, improve the lighting on site and reduce energy consumption and costs. Facilities included in this project are Grimsby Public Library and Art Gallery, Grimsby Museum, and Town Hall 2025: OC and Fire Station.

Justification Converting facilities to LED lighting reduces maintenance needs, reduces energy consumption and costs, and creates improved lighting in the building. This project will include multiple facilities. Energy incentives for these changes will help offset the total costs of this project.

Comments \$ 450,000 = Total Project Cost
 \$ 250,000 = 2024 Approved Budget

 \$ 200,000 = 2025 Additional Budget
 =====
 \$ 80,000 Funded from Fire Facilities-01-4-015499-14521
 \$120,000 Funded from Public Works Facilities-01-4-015499-14630

This conversion will lead to reduced energy and maintenance costs.
 This is a mix of carry forward from other lines and new.

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 200,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 200,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 200,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 200,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-711000 - GRAND AVE BEACH HALL IMPROVEMENTS

Project Number 02-711000 **Title** GRAND AVE BEACH HALL IMPROVEMENTS
Asset Type Facilities **Department** 711 - GRAND AVE
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Interior and exterior upgrades; lighting, siding, flooring, drop ceiling, windows, new electrical panel.

Justification The facility is in need of upgrades both internal and external. These upgrades will help in the efficiency of the building and reduce utility costs in the future. Currently this facility is used as an early year's center.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|---------------|---------------|-----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 30,000 | 40,000 | 30,000 | - | - | - | - | - | - | - |
| Total Funding Source | 30,000 | 40,000 | 30,000 | - | - | - | - | - | - | - |
| Percent Increase | | 33.33% | (25.00%) | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 30,000 | 40,000 | 30,000 | - | - | - | - | - | - | - |
| Total Expenditure | 30,000 | 40,000 | 30,000 | - | - | - | - | - | - | - |
| Percent Increase | | 33.33% | (25.00%) | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-713001 - ELIZABETH ST PUMPHOUSE IMPROVEMENTS

Project Number 02-713001 **Title** ELIZABETH ST PUMPHOUSE IMPROVEMENTS
Asset Type Facilities **Department** 713 - PUMP HOUSE
Year Identified 2023 **Project Type** Active - Carry-over - Not Started
Manager Mike Graybiel **Partner**

Description Interior and exterior improvements to the pumphouse facility. paint the exterior and the interior, working with heritage team for colours. Upgrade heating, upgrade doors, upgrade washrooms and kitchen, more history of the site story telling, outside patio, accessibility, outside building signage, pathways 2024 - replace heating system and replace kitchen area and some general improvements

Justification The facility is showing some wear and would benefit from a refresh both inside and outside. We will highlight the history of the site with this work, and it will tie in nicely with plans to enhance the pier and park area. It is anticipated that these improvements will increase facility rentals interest.

Comments \$ 60,000 = Total Revised Project Cost
 \$ 30,000 = 2024 Approved Budget

 \$ 30,000 = 2025 Additional Budget
 =====
 \$30,000 Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 30,000 | 30,000 | - | - | - | - | - | - | - | - |
| Total Funding Source | 30,000 | 30,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | 0.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 30,000 | 30,000 | - | - | - | - | - | - | - | - |
| Total Expenditure | 30,000 | 30,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | 0.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-717002 - OPERATIONS CENTRE - FENCING REPAIRS

Project Number 02-717002 **Title** OPERATIONS CENTRE - FENCING REPAIRS
Asset Type Facilities **Department** 717 - OPERATIONS CENTRE
Year Identified 2025 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Fencing repairs and gate replacement
Justification Repairs to the Compound fencing and a new gate will make the property more secure. The current fence has bent poles and fence cuts that can be repaired instead of replaced.
Comments Funded by Public Works Facilities 01-4-015499-14630

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 30,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 30,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 30,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 30,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-725001 - PEACH KING CENTRE - LED SIGN REPLACEMENT

Project Number 02-725001 **Title** PEACH KING CENTRE - LED SIGN REPLACEMENT
Asset Type Facilities **Department** 725 - PEACH KING CENTRE
Year Identified 2023 **Project Type** New Project
Manager Sarah Sweeney **Partner**

Description Replace the front entrance digital sign at the Peach King Centre with a new sign and new display screen. The new display screen will include an improved sign program that aligns with other products that the Town uses. The current sign has old, proprietary programming that is quite limited for displaying messages. Improvements to the wiring and connects will also be tested and considered.

Justification Front entrance sign needs replacement, currently old software and technology is used. Intend to replace after expansion work is done.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 120,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 120,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 120,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 120,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-725003 - PEACH KING CENTRE - FRESH AIR FURNACE

Project Number 02-725003 **Title** PEACH KING CENTRE - FRESH AIR FURNACE
Asset Type Facilities **Department** 725 - PEACH KING CENTRE
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description The fresh air furnaces need replacement. The East pad will be replaced in 2025, and the West pad will be replaced in 2026.

Justification The heating unit for this part of the Peach King Centre is in need of replacement due to its age. The costs to continue to have this piece of equipment operate are escalating every year and complete failure would result in heat loss in that section.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|---------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 45,000 | 45,000 | - | - | - | - | - | - | - | - |
| Total Funding Source | 45,000 | 45,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | 0.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 45,000 | 45,000 | - | - | - | - | - | - | - | - |
| Total Expenditure | 45,000 | 45,000 | - | - | - | - | - | - | - | - |
| Percent Increase | | 0.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-725004 - PEACH KING CENTRE-WEST AND EAST PAD PAINTING

Project Number 02-725004 **Title** PEACH KING CENTRE-WEST AND EAST PAD PAINTING
Asset Type Land Improvements **Department** 725 - PEACH KING CENTRE
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description The request entails the complete painting of the interior walls of the current ice pads (west and east pad) for 2025.

Justification With the extensive work of the expansion project repainting the areas will add a renewed look and provide a great opportunity to refresh the space. Given the high ceilings and more completed access and space of the arenas, the costs of repainting are greater than might be typical.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 120,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 120,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 120,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 120,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-740011 - MUSEUM - BUILDING FOUNDATION REPAIRS

| | | | |
|------------------------|---------------|---------------------|--------------------------------------|
| Project Number | 02-740011 | Title | MUSEUM - BUILDING FOUNDATION REPAIRS |
| Asset Type | Facilities | Department | 740 - MUSEUM CAPITAL |
| Year Identified | 2024 | Project Type | New Project |
| Manager | Mike Graybiel | Partner | |

Description The block foundation at the Grimsby Museum is in need of waterproofing, drainage improvement and block repairs. The current conditions of the exterior landscaping, sidewalks and parking are all contributing to these issues and have to be corrected along with the foundation work.

Justification The waterproofing system of the foundation walls is compromised and not suitable for drainage along the foundation, this may go back to when the exterior ramps were installed (circa 2000). The condition or existence of a weeping tile is not known. The scope of work is unknown until a full assessment is done on the foundation by a structural engineer, the budget amount proposed is based on a worse case scenario for the building.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 450,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 450,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 450,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 450,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-745003 - ART GALLERY/LIBRARY BUILDING -UNIVERSAL PUBLIC WASHROOMS

Project Number 02-745003 **Title** ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS
Asset Type Facilities **Department** 745 - ART GALLERY CAPITAL
Year Identified 2023 **Project Type** Active - Carry-over - In-Progress
Manager Mike Graybiel **Partner**

Description Public washrooms need to be remodeled to allow for improved accessible stalls and to offer universal washroom facilities. Consultation for design (\$12,000), to inform construction recommendation.

Justification The library/art gallery facility requires upgrades to the washroom facilities. The design for this upgrade will focus on Universal Design Standards and principals. The updated washroom facilities will deliver increased universal accessibility standards to ensure equitable and inclusive public washroom facilities that meet the diverse needs of the community now and into the future. Universal design standards compose a space that is accessible for all users no matter their physical circumstances or stage of life so that it can be accessed, understood, and used to the greatest extent possible by all people.

Comments \$402,000 = Total Revised Project Cost
 \$102,000 = 2023 Approved Budget

 \$300,000 = 2025 Additional Budget
 =====
 \$300,000 Funded from:
 - 01-4-015499-14552 Parks & Recreation Facilities Reserve (50%)
 - 09-4-095499-14601 Library Facilities Reserve (50%)

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 300,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 300,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 300,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 300,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-745006 - ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION

Project Number 02-745006 **Title** ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION
Asset Type Facilities **Department** 745 - ART GALLERY CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Alexandra Hartstone **Partner**

Description Office furniture and floorplan updates for improved customer service, professional standards, and ergonomics. Changes include some functional upgrades in the Gallery Shop including window treatment, shelving, and closets. This improvement will also better support an enhanced volunteer program in the administrative offices.

Justification The current administrative office design and layout is not working and needs to be updated to better serve the community and staff needs. The reception area and gift shop space have had some updates started, funded through a MAP grant, and is almost complete. Updates will better situate the gallery with proper wayfinding and public access, and more streamlined customer service.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 18,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 18,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 18,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 18,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-745009 - ART GALLERY - MAIN GALLERY WALL REPAIR

Project Number 02-745009 **Title** ART GALLERY - MAIN GALLERY WALL REPAIR
Asset Type Facilities **Department** 745 - ART GALLERY CAPITAL
Year Identified 2025 **Project Type** New Project
Manager Alexandra Hartstone **Partner**

Description Repair main exhibition space walls by skimming a new layer to a finished, flat surface.

Justification The main exhibition space walls are worn out and damaged after 20 years of hanging exhibitions. The walls no longer hold paint or vinyl well because of the divots/pores all along the walls and is affecting exhibition installation and final presentation of artworks.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 25,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 25,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 25,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 25,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-745010 - ART GALLERY/LIBRARY BUILDING -WATER BOTTLE FILLING STATION

Project Number 02-745010 **Title** ART GALLERY/LIBRARY BUILDING - WATER BOTTLE FILLING STATION
Asset Type Facilities **Department** 745 - ART GALLERY CAPITAL
Year Identified 2024 **Project Type** New Project
Manager Alexandra Hartstone **Partner**

Description Installing a water bottle filling station in the Art Gallery/Library will promote hydration, reduce plastic waste, and provide a more convenient, hygienic option for staff and visitors, replacing the outdated water fountain by the washrooms.

Justification Replace water fountain with a water bottle filling station offers better hygiene, increased convenience, and supports sustainability by encouraging the use of reusable bottles

Comments Funded from 09-4-095499-14601 Library Facilities Reserve 50% and 01-4-015499-14552 Parks & Recreation Facilities Reserve-Art Gallery 50%

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|--------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 2,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 2,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 2,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 2,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-745011 - ART GALLERY - UV FILTER TREATMENT

Project Number 02-745011 **Title** ART GALLERY - UV FILTER TREATMENT
Asset Type Equipment **Department** 745 - ART GALLERY CAPITAL
Year Identified 2024 **Project Type** New Project
Manager Alexandra Hartstone **Partner**

Description UV filter treatment on all outside Gallery windows (Shop and Exhibition space).

Justification To mitigate sun damage in the Gift Shop on inventory products for sale and in the exhibition space on artworks on loan and from the Gallery permanent collection. With an updated UV filter in the Gift Shop, the Gallery will be able to include more sun sensitive merchandise for sale (such as prints, posters, jewellery, etc.), which will result in greater community engagement with Canadian artists.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|--------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 6,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 6,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 6,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 6,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |



Library

Asset Class

Land
Facilities
Equipment

Library/Town-Owned Assets

1 Parcel
Library Building
Photocopier, Computers, Books

Levels of Service

Asset Class

Facilities

Expectations

Safe, Functional and
Adequate Capacity

Achieved By

Regular Maintenance and
Replacement

Equipment

Safe, Reliable and Efficient

Regular Maintenance and
Replacement



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|----------------------|-----------|---|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Library | 10-750004 | LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM | - | - | - | - | 88,600 | 88,600 | 88,600 |
| Library | 10-750007 | STAFF COMPUTER REPLACEMENT - ANNUAL PROGRAM | - | - | - | - | 12,000 | 12,000 | 12,000 |
| Library | 10-750013 | LIBRARY FURNITURE - QUIET STUDY AREAS | 60,000 | - | 60,000 | - | - | - | 60,000 |
| Library | 10-750017 | PAINTING - LIBRARY SPACES | 30,000 | - | 30,000 | - | - | - | 30,000 |
| Library | 10-750023 | NEW LIBRARY SHELVING TEEN AND GN COLLECTIONS | - | - | - | - | 20,000 | 20,000 | 20,000 |
| Library | 10-750024 | TV - DISPLAY USE | 1,200 | - | 1,200 | 3,800 | - | 3,800 | 5,000 |
| Library | 10-750027 | MICROFILM SCANNER | - | - | - | - | 17,000 | 17,000 | 17,000 |
| Library | 10-750030 | WINDOW FILM FOR UPPER LIBRARY WINDOWS | - | - | - | - | 18,000 | 18,000 | 18,000 |
| Library | 10-750031 | LIBRARY/ART GALLERY ROOF REPAIRS | - | - | - | - | 27,000 | 27,000 | 27,000 |
| Library | 10-750032 | DISPLAY TELEVISION, COMPUTER AND SOFTWARE | - | - | - | - | 5,000 | 5,000 | 5,000 |
| Library | 10-750033 | LIBRARY PATIO REPAIRS | - | - | - | - | 10,000 | 10,000 | 10,000 |
| Library | 10-750035 | AUDIO - ASSISTIVE LISTENING SOLUTION | - | - | - | - | 5,500 | 5,500 | 5,500 |
| Library Total | | | 91,200 | - | 91,200 | 3,800 | 203,100 | 206,900 | 298,100 |

*Includes in-year amendments and re-budgeted.

10-750004 - LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM

Project Number 10-750004
Asset Type Equipment
Year Identified 2015
Manager Kathryn Drury
Title LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM
Department 750 - LIBRARY
Project Type Annual Project/Program
Partner

Description For the purchase of new library books to expand and develop the library's fiction and non-fiction print and online collections.

Justification Development charges are used to purchase the physical book collection for the library

Comments Funded from 07-4-072410-18445 Development Charge - Library Services (Page 5-12, Table 5.2.2, #3)

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|------------------|--------------|
| Funding Source | | | | | | | | | | |
| 09370 - TRANSFER FROM DEVELOPMENT CHARGES | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | - | - |
| Total Funding Source | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | - | - |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | (100.00%) | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | - | - |
| Total Expenditure | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | - | - |
| Percent Increase | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | (100.00%) | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750007 - STAFF COMPUTER REPLACEMENT -ANNUAL PROGRAM

Project Number 10-750007 **Title** STAFF COMPUTER REPLACEMENT - ANNUAL PROGRAM
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2022 **Project Type** Annual Project/Program
Manager Kathryn Drury **Partner** Consultant

Description Staff Computer replacements: 3 laptops- 1 for Deputy Chief Librarian, 1 for Admin Asst., 1 for Marketing and Communications(needs to be very robust to support graphics used for marketing),
 Staff Computer replacements: 3 desktops- 1 desktop for IT use, 1 desktop for ILL staff at Circulation, 1 desktop for CKO1(check out station #1)
 Staff Computer Replacements: 1 desktop for FT Circ II staff use. The current computer will be 5 years old in 2026 and will need to be replaced.
 Staff Computer replacements: 2 laptops & 2 desktops- 1 for Children's Coordinator, 1 for Cataloguing and Collections Coordinator, 1 desktop for CKI use (check in computer beside book drops), 1 desktop for CKO2 (check out computer at front desk). These computers will be 5 years old in 2027 and will need to be replaced.
 CEO & Chief Librarian laptop replacement. This computer will be 5 years old in 2029 and will need to be replaced

Justification All of these computers will be 5 years old in 2025-2029 and they need to be replaced.
 rotating replacement schedule for all library staff computers and shared computer stations at Check-out desk

Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|--------------|--------------|-----------|--------------|---------------|--------------|--------------|-----------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 12,000 | 2,000 | 8,000 | - | 2,000 | 12,000 | 2,000 | 8,000 | - | 2,000 |
| Total Funding Source | 12,000 | 2,000 | 8,000 | - | 2,000 | 12,000 | 2,000 | 8,000 | - | 2,000 |
| Percent Increase | | (83.33%) | 300.00% | (100.00%) | 100.00% | 500.00% | (83.33%) | 300.00% | (100.00%) | 100.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 12,000 | 2,000 | 8,000 | - | 2,000 | 12,000 | 2,000 | 8,000 | - | 2,000 |
| Total Expenditure | 12,000 | 2,000 | 8,000 | - | 2,000 | 12,000 | 2,000 | 8,000 | - | 2,000 |
| Percent Increase | | (83.33%) | 300.00% | (100.00%) | 100.00% | 500.00% | (83.33%) | 300.00% | (100.00%) | 100.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750023 - NEW LIBRARY SHELVING TEEN AND GN COLLECTIONS

Project Number 10-750023 **Title** NEW LIBRARY SHELVING TEEN AND GN COLLECTIONS
Asset Type Facilities **Department** 750 - LIBRARY
Year Identified 2024 **Project Type** New Project
Manager Kathryn Drury **Partner**

Description Replacement of old spinners and graphic novel shelving

Justification Replacement of aging shelving

Comments Funded from 09-4-095499-14601 Library Facilities Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 20,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 20,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 20,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 20,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750024 - TV - DISPLAY USE

Project Number 10-750024 **Title** TV - DISPLAY USE
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2024 **Project Type** Active - Carry-over - Not Started
Manager Kathryn Drury **Partner**

Description Display TV to advertise collections, services and programs

Justification Additional TV unit to promote the collection, this will also require electrical work and cabling to connect this TV display unit to the network. work will have to be done on the wall to ensure that the wall is strong enough to support the addition of the TV.

Comments \$ 5,000 = Total Revised Project Cost
 \$ 1,200 = 2024 Approved Budget

 \$ 3,800 = 2025 Additional Budget
 =====
 \$3,800 Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library
 \$1,200 already approved for this project (this will cover the cost of the TV) - including extra funds for the rest of the work that needs to be completed for this project

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|--------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 3,800 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 3,800 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 3,800 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 3,800 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750027 - MICROFILM SCANNER

| | | | |
|------------------------|---------------|---------------------|-------------------|
| Project Number | 10-750027 | Title | MICROFILM SCANNER |
| Asset Type | Equipment | Department | 750 - LIBRARY |
| Year Identified | 2025 | Project Type | New Project |
| Manager | Kathryn Drury | Partner | |

Description Purchase of new Microfilm scanner to allow for patrons to use the various microfilm collections that the library holds.

Justification This new microfilm scanner is needed as the existing machine can only connect with computers that have Windows 7. Since all library computers must be updated to Windows 10 in order to be able to digitize the microfilm contents the library needs to purchase new scanning equipment that will be compatible.

Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 17,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 17,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 17,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 17,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750030 - WINDOW FILM FOR UPPER LIBRARY WINDOWS

Project Number 10-750030 **Title** WINDOW FILM FOR UPPER LIBRARY WINDOWS
Asset Type Facilities **Department** 750 - LIBRARY
Year Identified 2025 **Project Type** New Project
Manager Ryan Waldron **Partner**

Description Window film on exterior of upper windows

Justification Most of the protective film on the upper windows is peeling and cracking and needs to be replaced, window film reduces heat and protects against Uvrays

Comments Funded from 09-4-095499-14601 Library Facilities Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 18,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 18,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 18,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 18,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750031 - LIBRARY/ART GALLERY ROOF REPAIRS

Project Number 10-750031 **Title** LIBRARY/ART GALLERY ROOF REPAIRS
Asset Type Facilities **Department** 750 - LIBRARY
Year Identified 2025 **Project Type** New Project
Manager Ryan Waldron **Partner**

Description Library and Art Gallery facility - many areas of the roof of the facility need to be repaired

Justification Aging roof has defects that could cause further issues to the facility if not corrected

Comments Funded from 09-4-095499-14601 Library Facilities Reserve 50% and 01-4-015499-14552 Parks & Recreation Facilities Reserve -Art gallery 50%

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 27,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 27,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 27,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 27,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750032 - DISPLAY TELEVISION, COMPUTER AND SOFTWARE

Project Number 10-750032 **Title** DISPLAY TELEVISION, COMPUTER AND SOFTWARE
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2025 **Project Type** New Project
Manager Ryan Waldron **Partner**

Description New television needed along with computer and associated software for promotions and advertising of library programs, services and collections etc.

Justification Current TV is old and not appropriate for this use, needs to be replaced with an updated version along with new computer and software. Current computer is on loan from ITSJ and will be replaced and run the Envisonware PC reserve software exclusively - therefore the new TV display requires a new computer to run the promotional software.

Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 5,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 5,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 5,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 5,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750033 - LIBRARY PATIO REPAIRS

Project Number 10-750033 **Title** LIBRARY PATIO REPAIRS
Asset Type Facilities **Department** 750 - LIBRARY
Year Identified 2025 **Project Type** New Project
Manager Ryan Waldron **Partner**

Description Patio stones on back library patio are sinking - leading to the exit stairs - need to be re laid.
 Large portion of the back patio needs to have the sinking patio stones re laid to fix a potentially dangerous situation between the patio door and the stairway. This exit is one of the emergency exits.

Justification Dangerous situation with tripping hazard the way the patio stones are sinking.

Comments Funded from 09-4-095499-14601 Library Facilities Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 10,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 10,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 10,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 10,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

10-750035 - AUDIO - ASSISTIVE LISTENING SOLUTION

Project Number 10-750035 **Title** AUDIO - ASSISTIVE LISTENING SOLUTION
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2025 **Project Type** New Project
Manager Ryan Waldron **Partner**

Description Acquire an audio-assistive listening solution for use at Grimsby Author Series and other library events to enhance the accessibility of library events.

Justification As audiences age, the need for boosting audio from events is growing. Through this equipment and an app, users can get the audio directed to their cochlear implant, hearing aids or earbuds via Bluetooth.

Comments Funded from 09-4-095499-14393 Equipment Reserve - Library

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|--------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 5,500 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 5,500 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 5,500 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 5,500 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |



Public Works

| Asset Class | Town-Owned Assets |
|--------------------|--|
| Land | Over 60 Parcels |
| Land Improvements | Bank Stabilization, Shoreline Protection, Parking Lots |
| Facilities | Operations Center, Sand/Salt Domes, Storage Sheds |
| Vehicles | Pickup Trucks, Dump Trucks, Street Sweepers |
| Equipment | Maintenance and Other Large Equipment |
| Streetlights | |
| Infrastructure | Roads – 174 Km Sidewalks – 92 Km Bridges and Large Culverts – 11 Culverts – 2,847 Storm Sewer System – 83 Km Laterals – 3,875 |

Levels of Service

| Asset Class | Expectations | Achieved By |
|--------------------|--|-------------------------------------|
| Land Improvements | Safe, Functional and Reliable | Regular Maintenance |
| Facilities | Safe, Functional and Adequate Capacity | Regular Maintenance and Replacement |
| Vehicles | Safe, Reliable and Adequate Capacity | Regular Maintenance and Replacement |
| Equipment | Safe, Reliable and Efficient | Regular Maintenance and Replacement |
| Streetlights | Safe, Reliable and Efficient | Regular Maintenance and Replacement |
| Infrastructure | Safe, Functional and Reliable | Regular Maintenance and Replacement |



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|---------------------------|-----------|--|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Public Works | 02-320060 | ROAD RECONSTRUCTION - MARLOW AVE - DESIGN | 12,000 | 5,657 | 6,343 | 10,000 | - | 10,000 | 16,343 |
| Public Works | 02-320076 | ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN | 10,000 | - | 10,000 | 10,000 | - | 10,000 | 20,000 |
| Public Works | 02-320120 | DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - DESIGN | 600,000 | 17,395 | 582,605 | - | - | - | 582,605 |
| Public Works | 02-320135 | ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN | 7,000 | 5,104 | 1,896 | 10,000 | - | 10,000 | 11,896 |
| Public Works | 02-320163 | NEW SIDEWALK - DORCHESTER DR & NELLES RD S | 602,000 | 72,114 | 529,886 | - | - | - | 529,886 |
| Public Works | 02-320176 | NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO) - PHASE 1 | 789,000 | - | 789,000 | - | - | - | 789,000 |
| Public Works | 02-320179 | SIDEWALK - WINDWARD DR (4 WINDWARD) | 28,000 | - | 28,000 | 4,000 | - | 4,000 | 32,000 |
| Public Works | 02-320212 | ROAD REHABILITATION - 2024 | 1,320,000 | 42,267 | 1,277,733 | - | - | - | 1,277,733 |
| Public Works | 02-320213 | ROAD REHABILITATION - 2025 | - | - | - | - | 1,470,000 | 1,470,000 | 1,470,000 |
| Public Works | 02-320221 | TRAFFIC SAFETY PROGRAM | 109,000 | 70,580 | 38,420 | 50,000 | - | 50,000 | 88,420 |
| Public Works | 02-320231 | STREETLIGHT POLE REHABILITATION - 2023 & 2024 | 125,000 | 50,378 | 74,622 | - | - | - | 74,622 |
| Public Works | 02-320232 | STREETLIGHT POLE REHABILITATION - 2025 | - | - | - | - | 50,000 | 50,000 | 50,000 |
| Public Works | 02-320241 | SMALL EQUIPMENT PURCHASES - 2024 | 38,000 | 16,976 | 21,024 | - | - | - | 21,024 |
| Public Works | 02-320242 | SMALL EQUIPMENT PURCHASES - 2025 | - | - | - | - | 35,000 | 35,000 | 35,000 |
| Public Works | 02-320251 | FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023 | 1,575,000 | 1,232,516 | 342,484 | - | - | - | 342,484 |
| Public Works | 02-320252 | FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024 | 870,000 | - | 870,000 | 40,000 | - | 40,000 | 910,000 |
| Public Works | 02-320253 | FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025 | - | - | - | - | 1,215,000 | 1,215,000 | 1,215,000 |
| Public Works | 02-320261 | BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RI | 1,020,000 | 518,652 | 501,348 | - | - | - | 501,348 |
| Public Works | 02-320262 | BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD | - | - | - | - | 157,250 | 157,250 | 157,250 |
| Public Works | 02-320280 | INTERSECTION IMPROVEMENTS - CASABLANCA BLVD / QEW ON-OFF RAMPS - PHASE 1 | 3,400,000 | - | 3,400,000 | - | - | - | 3,400,000 |
| Public Works | 02-320282 | STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1 | - | - | - | - | 315,400 | 315,400 | 315,400 |
| Public Works | 02-320285 | DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION | - | - | - | - | 8,492,000 | 8,492,000 | 8,492,000 |
| Public Works | 02-320290 | OPERATIONS CENTRE FUNCTIONAL IMPROVEMENTS | - | - | - | - | 120,000 | 120,000 | 120,000 |
| Public Works Total | | | 10,505,000 | 2,031,638 | 8,473,362 | 124,000 | 11,854,650 | 11,978,650 | 20,452,012 |

*Includes in-year amendments and re-budgeted.

02-320060 - ROAD RECONSTRUCTION - MARLOW AVE - DESIGN

| | | | |
|------------------------|---------------------|---------------------|---|
| Project Number | 02-320060 | Title | ROAD RECONSTRUCTION - MARLOW AVE - DESIGN |
| Asset Type | Infrastructure | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2022 | Project Type | Active - Carry-over - In-Progress |
| Manager | Marvin Ingebrigtsen | Partner | |

Description

Reconstruction of Marlow Ave from Park Rd N to the west limit as part of Central Ave/Park Rd North reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2027, following completion of th Downtown Watermain and Complete Street Improvements project, and subject to funding of the Municipal Contribution portion of the construction costs (see Project # 02-320061).

Detailed design for road reconstruction is 75% complete, \$7,000 additional budget added in 2024 and \$10,000 additional budget added in 2025 to cover the completion of detailed design and preparation of specifications.

Watermain replacement completed in 2020.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #1

Justification

Regulatory:
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - High Quality of Life: 2 c) and 3 b)
 - Responsible and Progressive Growth: 5 c)
 - Collective Prosperity: 2 c)

Corporate Pories:
 - Growth related project as identified in 2020 DC study.
 - 2022 Asset Management Plan for Core Infrastructure.

Comments

\$22,000 = Total Revised Project Cost
 \$5,000 = 2022 Approved Budget
 \$7,000 = 2024 Approved Budget

 \$10,000 = 2025 Additional Budget
 =====

Funded from:
 - \$ 5,500 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (25%)
 - \$ 16,500 07-4-072410-18440 Development Charge - Services Related to a Highway (75%) (Pg 5-15, Table 5.3.1, #1)

02-320060 - ROAD RECONSTRUCTION - MARLOW AVE - DESIGN

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|---|---------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 2,500 | - | - | - | - | - | - | - | - | - |
| 09370 - TRANSFER FROM DEVELOPMENT CHARGES | 7,500 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 10,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 10,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 10,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN

| | | | |
|------------------------|---------------------|---------------------|--|
| Project Number | 02-320076 | Title | ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN |
| Asset Type | Infrastructure | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2022 | Project Type | Active - Carry-over - In-Progress |
| Manager | Marvin Ingebrigtsen | Partner | |

Description Reconstruction of Central Ave from Baker Rd to Park Rd N as part of Marlow Ave/Park Rd North reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2027, following completion of th Downtown Watermain and Complete Street Improvements project, and subject to funding of the Municipal Contribution portion of the construction costs (see Project # 02-320075).

Detailed design for road reconstruction is 75% complete, \$10,000 additional budget added in 2024 and \$10,000 additional budget added in 2025 to cover the completion of detailed design and preparation of specifications.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #2

Justification Regulatory:
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Corporate Pories:
- Growth related project as identified in 2020 DC study."

Comments

\$25,000 = Total Revised Project Cost
\$5,000 = 2022 Approved Budget
\$10,000 = 2024 Approved Budget

\$10,000 = 2025 Additional Budget
=====

Funded from:
- \$ 6,250 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (25%)
- \$18,750 07-4-072410-18440 Development Charge - Services Related to a Highway (Pg 5-15, Table 5.3.1, #2) (75%)

02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|---|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 2,500 | - | - | - | - | - | - | - | - | - |
| 09370 - TRANSFER FROM DEVELOPMENT CHARGES | 7,500 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 10,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 10,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 10,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN

| | | | |
|------------------------|---------------------|---------------------|--|
| Project Number | 02-320135 | Title | ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN |
| Asset Type | Infrastructure | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2018 | Project Type | Active - Carry-over - In-Progress |
| Manager | Marvin Ingebrigtsen | Partner | |

Description Reconstruction of Park Rd N from Central Ave to north limit as part of Central Ave/Marlow Ave reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2027, following completion of the Downtown Watermain and Complete Street Improvements project, and subject to funding of the Municipal Contribution portion of the construction costs (see Project # 02-320286).

Detailed design for road reconstruction is 75% complete, \$2,000 additional budget added in 2024 and \$10,000 additional budget added in 2025 to cover the completion of detailed design and preparation of specifications.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #3

Justification Regulatory:
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - High Quality of Life: 2 c) and 3 b)
 - Responsible and Progressive Growth: 5 c)
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - Growth related project as identified in 2020 DC study.

Comments \$17,000 = Total Revised Project Cost
 \$5,000 = 2022 Approved Budget
 \$2,000 = 2024 Approved Budget

 \$10,000 = 2025 Additional Budget
 =====

\$4,250 funded from 01-4-015499-14631 - Public Works Asset Rehabilitation & Renewal Reserve (25%)
 \$12,750 funded from 07-4-072410-18440 - Development Charge - Services Related to a Highway (75%) (Pg 5-15, Table 5.3.1, #3)

02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|---|---------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 2,500 | - | - | - | - | - | - | - | - | - |
| 09370 - TRANSFER FROM DEVELOPMENT CHARGES | 7,500 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 10,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 10,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 10,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320179 - SIDEWALK - WINDWARD DR (4 WINDWARD)

Project Number 02-320179 **Title** SIDEWALK - WINDWARD DR (4 WINDWARD)
Asset Type Infrastructure **Department** 320 - TRANSPORTATION CAPITAL
Year Identified 2022 **Project Type** Active - Carry-over - In-Progress
Manager Marvin Ingebrigtsen **Partner** Developer

Description New sidewalk to be constructed on north side of the Windward Dr from the N Service Rd to 150 m easet
 Sidewalk to be constructed and 100% funded by the developer as part of development work. Therefore zero budget has been established.
 Site plan application stage. Estimating construction in 2026/2027.
 Project is fully funded by developer

Justification Council Strategic Priorities:
 - High Quality of Life: 2 c) and 3 b)
 - Responsible and Progressive Growth: 5 c)
 - Collective Prosperity: 2 c)

Comments \$ 32,000 = Total Revised Project Cost
 \$ 28,000 = 2023 Approved Budget

 \$4,000 = 2025 Additional Budget
 Funding:
 (100%) funded from External Contribution

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|-----------------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09181 - CONTRIBUTIONS FROM OTHERS | 4,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 4,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 4,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 4,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320213 - ROAD REHABILITATION - 2025

| | | | |
|------------------------|----------------|---------------------|------------------------------|
| Project Number | 02-320213 | Title | ROAD REHABILITATION - 2025 |
| Asset Type | Infrastructure | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description Road rehabilitation work as part of the ROAD REHABILITATION PROGRAM.

Project specific details:

- List of streets scheduled for resurfacing is determined by PCI score and other factors. Project Budget Back-up Sheet.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2

Budget includes estimated costs for :

- Consulting - geotechnical study prior to construction.
- Construction, restoration costs, contingencies.
- Project administration (design, specifications, tender and inspection) is done "in house".

Justification Regulatory:

- O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Comments Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund (OCIF)

Budget:

- Refer to funding targets identified in 02-320210 - ROAD REHABILITATION - ANNUAL PROGRAM

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|------------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 1,470,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 1,470,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 1,470,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 1,470,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320221 - TRAFFIC SAFETY PROGRAM

| | | | |
|------------------------|---------------------|---------------------|-----------------------------------|
| Project Number | 02-320221 | Title | TRAFFIC SAFETY PROGRAM |
| Asset Type | Equipment | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2023 | Project Type | Active - Carry-over - In-Progress |
| Manager | Marvin Ingebrigtsen | Partner | |

Description Program for equipment purchases associated with the Town’s Traffic Safety Program.

Includes purchase of traffic calming devices (i.e. in-road flexible signage) and traffic monitoring equipment (i.e. driver feedback radar boards, nonintrusive radar monitoring, etc.).

Scope and purpose:

- In-road flexible signs are traffic calming devices which are used to help reduce driver speeds.
- Message display radar boards provide active feedback to drivers to help encourage speed compliance.
- Non-intrusive devices (i.e. Armadillo units, streetlight sensors) allow staff to monitor traffic volumes and driver speeds without alerting drivers, providing an accurate reflection of actual driver speeds.

Needs include:

- Additional in-road signage and bollards traffic calming devices to continue the pilot study through 2025.

Anticipated project schedule:

- Procurement and implementation - Year 1

Budget includes estimated costs for :

- Purchase of additional in-road signage and bollards.
- Additional traffic safety program costs to be identified upon completion of the Transportation Master Plan Study.

Justification Council Strategic Priorities:

- High Quality of Life: 2 c)
- Responsible and Progressive Growth: 5 c)

Comments

\$ 159,000 = Total Revised Project Cost
 \$ 54,000 = 2023 Approved Budget
 \$ 55,000 = 2024 Approved Budget

 \$ 50,000 = 2025 Additional Budget
 =====

Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works

Refer to Traffic Safety Program back up sheet.

02-320221 - TRAFFIC SAFETY PROGRAM

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 50,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 50,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 50,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 50,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320232 - STREETLIGHT POLE REHABILITATION - 2025

| | | | |
|------------------------|----------------|---------------------|--|
| Project Number | 02-320232 | Title | STREETLIGHT POLE REHABILITATION - 2025 |
| Asset Type | Infrastructure | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description Streetlight pole rehabilitation work as part of the STREETLIGHT POLE REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- In-year scheduled and unscheduled street light replacements due to vehicles accidents and other maintenance or age related pole replacements.
- Note: pole replacements are covered by capital project. Luminaire replacements are considered operational expenses.

Budget includes estimated costs for:

- Procurement of new/replacement streetlight poles.

Justification Regulatory:
 - O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
 Council Strategic Priorities:
 - Responsible and Progressive Growth: 5 c)
 - Collective Prosperity: 2 c)

Comments Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve

Costs:

- Planned/Unplanned Replacements*:
 - Estimated \$5,000/pole including installation.
 - Estimated 10 poles replaced per year.
 - 2025budget = 10 x \$5,000 = \$50,000

- Accident related replacements can sometimes be recuperated through insurance.

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 50,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 50,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 50,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 50,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320242 - SMALL EQUIPMENT PURCHASES - 2025

| | | | |
|------------------------|-----------|---------------------|----------------------------------|
| Project Number | 02-320242 | Title | SMALL EQUIPMENT PURCHASES - 2025 |
| Asset Type | Equipment | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description Miscellaneous small equipment purchases for Transportation Services, Environmental Services, Cemetery Services, and Fleet/Operations Centre.

Includes small equipment purchases (~ \$1,000 - \$10,000) which are not included in the FLEET AND LARGE EQUIPMENT budget.

2025 anticipated replacements needs include:

- Environmental Services (\$16,000)
- Transportation Services, Roads (\$6,000)
- Transportation Services, Cemeteries (\$5,000)
- Fleet/Operations Centre (\$5,000)

Justification Regulations:
 - Highway Traffic Act, R.S.O. 1990, c. H.8
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - Collective Prosperity: 2 c)

Comments Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works

\$ 16,000 = Environmental Services
 \$ 6,000 = Transportation Services
 \$ 5,000 = Cemetery Services
 \$ 5,000 = Fleet/Operations Centre

 \$ 32,000 = Total Costs (2025\$) ~ use \$35,000 (Rounded)

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 35,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 35,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 35,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 35,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024

| | | | |
|------------------------|----------------|---------------------|--|
| Project Number | 02-320252 | Title | FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024 |
| Asset Type | Equipment | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2024 | Project Type | Active - Carry-over - In-Progress |
| Manager | Thomas Hodgson | Partner | |

Description Vehicle and large equipment replacement as part of the FLEET AND LARGE EQUIPMENT REPLACEMENT PROGRAM (see corresponding project description).

- Fleet/equipment replacement in 2024 include:
- Unit 145 - 2014 Ford F150 - 1/2 Ton Pick Up, Crew Cab, Entry Trim - ORDERED IN 2024
 - Unit 235 - 2018 Zero-turn Mower - ORDERED IN 2024
 - Unit 241 - 2018 Zero-turn Mower - ORDERED IN 2024
 - Unit 149 - 2014 International Workstar - 5 Ton Plow/Dump, Plow, Wing, Dump Box - ORDERED IN 2024

- Additions to the fleet/equipment roster in 2024 include:
- New Unit - 5 Ton Plow/Dump, Plow, Wing, Dump Box (DC Funded) - ORDERED IN 2024
 - New Unit - 1/2 Ton Pick Up, Crew Cab, Entry Trim - ORDERED IN 2024
 - New Unit - 3/4 Ton Pick Up, Standard Cab, Entry Trim, Plow - ORDERED IN 2024

- Budget includes estimated costs for:
- Replacing the identified vehicle(s) or equipment, including outfitting (i.e. logos, safety lights, tool boxes, etc.).

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-23, Table 5.3.3 (Vehicles & Equipment), #1

- Justification** Regulations:
- Highway Traffic Act, R.S.O. 1990, c. H.8
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

- Council Strategic Priorities:
- Collective Prosperity: 2 c)

Comments

\$ 910,000 = Total Revised Project Cost
 \$ 870,000 = 2024 Approved Budget

 \$ 40,000 = 2025 Additional Budget
 =====

- Funded from:
- \$ 40,000 01-4-015499-14331 Equipment Replacement Reserve - Public Works
 - \$ 570,000 01-4-015499-14331 Equipment Replacement Reserve - Public Works*
 - \$ 300,000 07-4-072410-18452 Development Charge - Public Works - Facilities, Vehicles & Equip (Pg 5-23, Table 5.3.3, Vehicles & Equipment, #1)

02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024

* This reserve receives contributions from Transportation, Water and Wastewater

Costs:

- \$ 75,000 = Unit 145 - 1/2 Ton Pick Up
- \$ 20,000 = Unit 235 - Zero-turn Mower
- \$ 20,000 = Unit 241 - Zero-turn Mower
- \$ 300,000 = Unit 149 - 5 Ton Plow/Dump
- \$ 300,000 = New Unit - 5 Ton Plow/Dump (DC Funded)
- \$ 75,000 = New Unit - 1/2 Ton Pick Up
- \$ 80,000 = New Unit - 3/4 Ton Pick Up
-
- \$ 870,000 = Total Cost (2024\$)
- \$ 40,000 = additional unit

- Refer to Excel workbook ""Back-Up Purchase of Roadways Equipment 2024-2024""

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 40,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 40,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 40,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 40,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320253 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025

| | | | |
|------------------------|-----------|---------------------|--|
| Project Number | 02-320253 | Title | FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025 |
| Asset Type | Equipment | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description "Vehicle and large equipment replacement as part of the FLEET AND LARGE EQUIPMENT REPLACEMENT PROGRAM (see corresponding project description).

Fleet/equipment replacement in 2025 include:

- Unit 139 - 2017 GMC Sierra 1500* - 1/2 Ton Pick Up, Long Box, Entry Trim, Tommy Gate
- Unit 143 - 2015 Hyundai Tuscon - Small SUV, Hybrid
- Unit 144 - 2015 GMC Sierra 1500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim
- Unit 189 - 2009 Tymco Street Sweeper - New Street Sweeper
- Unit 252 - 1997 Thompson Portable Steamer - New Portable Steamer
- Unit 258 - 2018 Seesnake Sewer Lateral Camera - New Sewer Lateral Camera
- Unit 146 - 2015 International Workstar - 5 Ton Plow/Dump, Plow, Wing, Dump Box

Additions to the fleet/equipment roster in 2025 include:

- New Unit - Mid-size SUV, Entry Trim (Engineering)

* Early replacement due to equipment failure.

Budget includes estimated costs for:

- Replacing the identified vehicle(s) or equipment, including outfitting (i.e. logos, safety lights, tool boxes, etc.)."

Justification

Regulations:

- Highway Traffic Act, R.S.O. 1990, c. H.8
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Comments

02-320253 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025

Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works*

* This reserve receives contributions from Transportation, Water and Wastewater

Costs:

- \$ 75,000 = Unit 139 - 1/2 Ton Pick-Up
- \$ 60,000 = Unit 143 - SUV Hybrid
- \$ 75,000 = Unit 144 - 1/2 Ton Pick-Up
- \$525,000 = Unit 189 - Street Sweeper
- \$ 15,000 = Unit 252 - Portable Steamer
- \$ 20,000 = Unit 258 - Sewer Lateral Camera
- \$385,000 = Unit 146 - 5 Ton Dump/Plow
- \$ 60,000 = New Unit - SUV Mid-size

 \$ 1,215,000 = Total Cost (2025\$)

- Refer to Excel workbook ""Back-Up Purchase of Roadways Equipment 2025-2035""

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|------------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 1,215,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 1,215,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 1,215,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 1,215,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320262 - BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD

| | | | |
|------------------------|----------------|---------------------|--|
| Project Number | 02-320262 | Title | BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD |
| Asset Type | Infrastructure | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description Bridge and structure rehabilitation work as part of the BRIDGE & STRUCTURE REHABILITATION PROGRAM (see corresponding project description).

Project specific details:
 - Inglehart Rd, N of Kemp Rd W (BRDG000014) - rehabilitation of bridge deck, new parapet walls and associated work

Anticipated project schedule:
 - Design - Year 1
 - Construction - Year 2
 - Maintenance Period - Year 3

Design budget includes estimated costs for :
 - Consulting - engineering design, geotechnical study, specifications and tender documents prior to construction.
 - Consulting - contract administration, site inspections during construction phase.
 - Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.
 - Construction, restoration costs, contingencies.

Budget includes \$50,000 in contingency funding to address unexpected maintenance and repairs to bridges, culverts, retaining walls identified in-year.

Justification Regulations:
 - O. Reg. 104/97 - Standards for Bridges
 - O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - Responsible and Progressive Growth: 5 c)
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - 2022 Asset Management Plan for Core Infrastructure
 - 2021 Structure Inspection Report

02-320262 - BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD

Comments Funded from 01-4-015499-14631 - Public works Asset Rehabilitation & Renewal Reserve

2026 Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

\$ 630,000 = Estimated Project Cost (2023\$)

\$ 82,000 = 13% Inflationary Adjustment (to 2025\$)

\$ 712,000 = Estimated Project Cost (2025\$)

\$ 71,500 = 10% Design Cost (2025\$)

\$ 35,750 = 5% Contract Administration Costs (2025\$)

\$107,250 = Design and Contract Administration (2025\$)

2025 Budget (Design + CA + Contingency):

\$107,250 + \$50,000* = \$157,250

2026 Budget (Construction + Contingency):

(\$712,000 - \$107,250) + \$50,000* = \$654,750

* Contingency funding to address unexpected maintenance and repairs to bridges, culverts, retaining walls identified in-year, not specifically related to this project.

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|----------------|----------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 157,250 | - | - | - | - | - | - | - | - | - |
| 09365 - TRANSFER FROM DEFERRED REVENUE | - | 654,750 | - | - | - | - | - | - | - | - |
| Total Funding Source | 157,250 | 654,750 | - | - | - | - | - | - | - | - |
| Percent Increase | | 316.38% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 157,250 | 654,750 | - | - | - | - | - | - | - | - |
| Total Expenditure | 157,250 | 654,750 | - | - | - | - | - | - | - | - |
| Percent Increase | | 316.38% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320282 - STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1

| | | | |
|------------------------|---------------------|---------------------|--|
| Project Number | 02-320282 | Title | STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1 |
| Asset Type | Infrastructure | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2021 | Project Type | New Project |
| Manager | Marvin Ingebrigtsen | Partner | Region of Niagara |

Description "This project covers streetscape improvements for Phase 1 of the Region's road reconstruction project; refer to Project # 02-320289 for streetscape improvements for Phase 2 & 3.

Anticipated present schedule:

- Phase 1, 2025:
 - Casablanca Blvd (N Service Rd to S Service Rd) and S Service Rd
- Phase 2 & 3, as early as 2026 (see Project #02-320289)
 - Casablanca Blvd (S Service Rd to Livingston Ave) and Livingston Ave
 - Casablanca Blvd (Livingston Ave to Main St W)

Project details:

- Streetscape improvements required during all phases of the project.
- Improvements to meet requirements of Grimsby GO Area Secondary Plan and Regional Complete Streets Policy.
- Region is responsible for street trees and costs associated with installing standard streetlight/traffic signal poles.
- Town is responsible for costs associated with upgrading streetlight/traffic signal poles to decorative style poles.
- Town is responsible for street furniture (benches, bike racks, banner arms, waste receptacles) and parkettes.

Funding:

- Preliminary design by Region estimated Town's portion of streetscaping costs to be approximately \$650,000 (2020\$) for all phases.
- With inflationary adjustments the total project costs is \$830,000 (2025\$) for all phases.
- Costs apportioned between phases 38% to Phase 1 and 62% to Phase 2 & 3.
- The 2020 DC Study identified the project as 85% growth related and 15% benefit to existing.
- \$125,000 is being funded via the Regional Public Realm Investment Program (PRIP) Grant.
- The remaining to be funded 85% from DCs and 15% through Town reserves.
- The Town will be collecting the 85% DC component though DC rates which will be collected over the next 10-20 years.
- Town is expected to pay the Region for the construction work upon completion, in advance of collecting sufficient DCs.
- To address this timing difference when the time comes, the Town can either:
 - 1) Issue debt to be repaid from development charges over time.
 - 2) Allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #9"

02-320282 - STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1

Justification Council Strategic Priorities:
 - High Quality of Life: 2 c) and 3 b)
 - Responsible and Progressive Growth: 4 a), 5 a), 5 c)
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - Growth related project as identified in 2020 DC study.

Comments

Funded from:
 - \$ 47,500 - Public Realm Investment Program (PRIP)
 - \$ 40,190 - Public Works Asset Renewal & Rehabilitation (15%)
 - \$ 227,710 - 07-4-072410-18440 Development Charge - Services Related to a Highway (75%) (Pg 5-16, Table 5.3.1, #9)

Cancelled and rebudgeted. All prior budget approval are now void. See Scenario for prior approval breakdown.
 "\$315,400 = Phase 1 Costs (2025\$)
 \$514,600 = Phase 2 & 3 Costs (2025\$) see Project #02-320289

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|---|----------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 04355 - REGIONAL GRANTS | 47,500 | - | - | - | - | - | - | - | - | - |
| 09350 - TRANSFER FROM RESERVES | 40,190 | - | - | - | - | - | - | - | - | - |
| 09370 - TRANSFER FROM DEVELOPMENT CHARGES | 227,710 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 315,400 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 315,400 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 315,400 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320285 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION

| | | | |
|------------------------|---------------------|---------------------|--|
| Project Number | 02-320285 | Title | DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION |
| Asset Type | Infrastructure | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2024 | Project Type | New Project |
| Manager | Marvin Ingebrigtsen | Partner | |

Description Complete street improvements to be completed in conjunction with downtown watermain replacement. Proposed scope of streetscape improvements to be on Main St E/W from Patton St to Robinson St N and could include:

- Active transportation improvements (e.g. off-street pedestrian improvements, on-street cycling facilities).
- Streetscape and furniture improvements (decorative street lights, banner arms, trees, landscaping, benches, bike racks, etc.).

Project scope includes the following wastewater work:

- Reline sewer main on Main St E/W between Elm St and Mountain and St
- Reline sewer main on Mountain St between Main St W and Elm St
- Replace existing sewer laterals

Initial project schedule had anticipated detailed design work to occur in 2022 with construction to occur in 2023. The need for a parking study and traffic impact study were identified as an outcome of the concepts and public feedback received as part of the "Downtown Reimagined" phase in 2022. The Town also received ICIP grant in 2022 for the watermain component which required the work to be completed by October 31, 2026. The project scope has been adjusted as follows:

- 2023 - Complete parking study and traffic impact study (Operational Projects) - COMPLETE
- 2024-2025 - Detailed design of watermain, road, streetscaping, etc. including comprehensive public consultation. See project #02-320120 - IN PROGRESS
- 2025-2026 - Construction.

*Anticipate the Region will costs share on the some of the road component works (storm sewer, streetscape, road surface, etc.). Cost sharing to be determined prior to construction.

Justification

"Regulatory:

- Safe Drinking Water Act, 2002, S.O. 2002, C.32
- O. Reg. 170/03 - Drinking Water Systems
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 3 a), 4a), 5 b) and 5 c)
- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure."

Comments

Funded from:

- \$ 1,925,000 - Investing in Canada Infrastructure Program (ICIP)
- \$ 2,867,000 - 07-4-072410-18710 Canada Community Building Fund (CCBF)
- \$ 2,740,000 - 03-4-035499-14535 Wastewater Asset Rehabilitation and Renewal Reserve
- \$ 960,000 - 05-4-055499-14612 Water Asset Rehabilitation and Renewal Reserve

02-320285 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION

"Budget:

\$8,492,000 = 2025 Total Construction Budget (2025\$)

\$4,665,000 = Watermain Construction Cost (2025\$)

\$ 960,000 = Wastewater Construction Cost (2025\$)

\$2,867,000 = Streetscape Construction Cost (2025\$)

Funding - Water:

\$1,925,000 - Investing in Canada Infrastructure Program (ICIP)

\$2,740,000 - 05-4-055499-14612 - Water Asset R & R

Funding - Wastewater:

\$ 960,000 - 3-4-035499-14535 - Sanitary Sewers Asset R & R

Funding Streetscape:

\$2,867,000 - 07-4-072410-18710 - CCBF / Gas Tax

Notes:

1. Refer to Budget Estimate Sheet, 2024-10-02
2. Refer to 25-year Cast Iron Replacement Strategy (PW-WS-WD-LM-010-001).
3. Detailed construction estimate to be prepared after detailed design is complete in 2025.

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|------------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 04340 - FEDERAL GRANT | 1,925,000 | - | - | - | - | - | - | - | - | - |
| 09350 - TRANSFER FROM RESERVES | 3,700,000 | - | - | - | - | - | - | - | - | - |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 2,867,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 8,492,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 8,492,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 8,492,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-320290 - OPERATIONS CENTRE FUNCTIONAL IMPROVEMENTS

| | | | |
|------------------------|------------|---------------------|---|
| Project Number | 02-320290 | Title | OPERATIONS CENTRE FUNCTIONAL IMPROVEMENTS |
| Asset Type | Facilities | Department | 320 - TRANSPORTATION CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description 'Project to complete various facility improvements within the Operations Centre. Scope of work includes:

- Security System - Upgrade
- Training Room Improvements
- Rear Gate Replacement
- Air Handling System Upgrade

- Security system needs to be upgrade to bring it on par with other municipal facilities.
 - Plan to refurbish the north half of the mezzanine to provide additional meeting space for Operations staff.
 - Rear gate between OC and bulk water station is in poor condition and requires replacement.
 - Air handling system requires upgrade to allow servicing of vehicles at the east side of the servicing bay.

Justification Regulations:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Comments Funded from 01-4-015499-14630 - Public Works Facilities Reserve

Costs:

- \$ 40,000 - Security System - Upgrade
- \$ 50,000 - Training Room Improvements
- \$ 8,000 - Rear Gate Replacement
- \$ 15,000 - Air Handling System Upgrade

 \$113,000 ~ use \$120,000 (2025\$)

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 120,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 120,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 120,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 120,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |



Cemeteries

Asset Class

Land
Land
Improvements
Facilities
Vehicles
Equipment

Town-Owned Assets

2 Parcels – Queenslawn Cemetery, Grimsby Mountain Cemetery
Driveways, Pathways, Grave Monuments/Markers at both cemeteries.
Columbarium at Grimsby Mountain Cemetery
Storage Shed and Office Trailer at Queenslawn Cemetery
See Public Works
See Public Works

Levels of Service

Asset Class

Land
Facilities

Expectations

Safe, Functional, Reliable and Adequate Capacity
Safe, Functional and Adequate Capacity

Achieved By

Regular Maintenance and Improvement
Regular Maintenance and Replacement



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|-------------------------|-----------|--|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Cemeteries | 02-500010 | GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025 | 100,000 | - | 100,000 | 125,000 | - | 125,000 | 225,000 |
| Cemeteries | 02-500011 | QUEENSLAWN CEMETERY - SITE OFFICE REPLACEMENT | - | - | - | - | 100,000 | 100,000 | 100,000 |
| Cemeteries Total | | | 100,000 | - | 100,000 | 125,000 | 100,000 | 225,000 | 325,000 |

¹Includes in-year amendments and re-budgeted.

02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025

| | | | |
|------------------------|----------------|---------------------|--|
| Project Number | 02-500010 | Title | GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025 |
| Asset Type | Infrastructure | Department | 500 - CEMETERY CAPITAL |
| Year Identified | 2023 | Project Type | Active - Carry-over - In-Progress |
| Manager | Thomas Hodgson | Partner | |

Description Improvements to landscaping at Grimsby Mountain Cemetery and construction of two additional columbarium structures to provide additional niches. Previous columbarium constructed in 2015 with only a few remaining niches, which are slow to sell (bottom row). Columbarium construction costs will be recovered over time through sale of niches.

Refer to concept plan showing proposed improvements. Improvements include:

- New granular pathway around existing pond.
- New trees and natural ecotone plantings around existing pond.
- New wood bridge to link pathway across drainage outlet.
- New memorial benches located strategically throughout the cemetery.

- Scope:
 - Work to be completed in two phases:
 - Phase 1 (2024) - Columbiums, concrete pads and associated site works.
 - Phase 2 (2025) - Pathway, landscaping, tree plantings, wood pedestrian bridge, memorial benches, and associated site works.

Justification Council Strategic Priorities:
 - Responsible and Progressive Growth: 2 a)

Comments

\$ 225,000 = Total Revised Project Cost
 \$ 100,000 = Approved 2024 Budget

 \$ 125,000 = 2025 Additional Budget
 =====

Funded from 07-4-072410-18710 - Canada Community Building Fund (CCBF) - Formerly Federal Gas Tax

\$ 100,000 = Required Budget for Landscaping Improvements (2025)
 +\$ 25,000 = Required Budget for New Memorial Benches (2025)

 \$ 125,000 = 2025 Budget Needs (2025\$)

Costs:
 - Construction values shown are in 2025\$.
 - Some of the costs for the memorial benches will be recuperated through memorialization through the memorial bench program.

* Refer to Mountain Cemetery Improvements - Cost Estimate

02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|----------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 125,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 125,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 125,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 125,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

02-500011 - QUEENSLAWN CEMETERY - SITE OFFICE REPLACEMENT

Project Number 02-500011 **Title** QUEENSLAWN CEMETERY - SITE OFFICE REPLACEMENT
Asset Type Facilities **Department** 500 - CEMETERY CAPITAL
Year Identified 2025 **Project Type** New Project
Manager **Partner**

Description 'Project to replace existing site office at Queens lawn Cemetery which has exceeded its useful life and is in a poor state of repair, and does not meet accessibility requirements. The office is primarily used for meeting with the public to discuss plot sales, interments, etc. Existing facility has electricity, heat, and a washroom.

Justification Regulations:
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

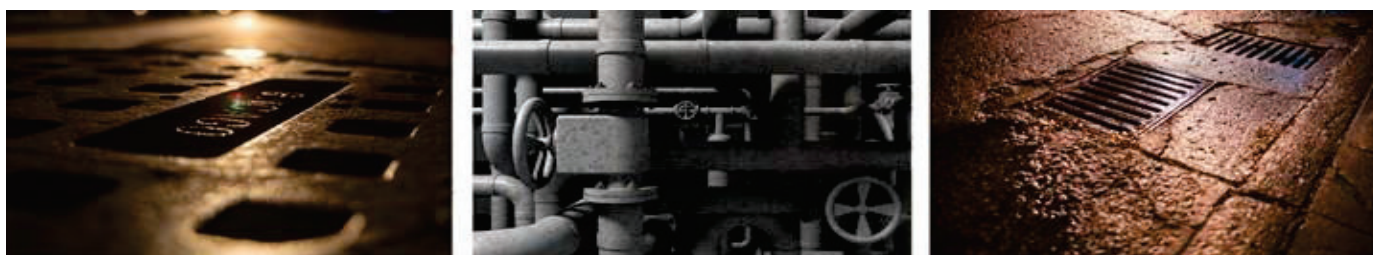
Council Strategic Priorities:
 - High Quality of Life: 1 b), 3 b)
 - Collective Prosperity: 2 c)

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Costs:
 - Estimated cost is \$75,000 for the building plus additional costs related to disposal and utilities ~ use \$100,000.

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|----------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 100,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 100,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 100,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 100,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |



Wastewater System

Asset Class

Vehicles
Equipment
Infrastructure

Town-Owned Assets

Sewer Flusher/Cleaner, Dump Trucks, Pickup Trucks
Maintenance Equipment
Sanitary Mains – 110 Km
Sanitary Laterals – 7,750 Km
Manholes
In-line Storage Pipes

Levels of Service

Asset Class

Vehicles
Equipment
Infrastructure

Expectations

Safe, Reliable and Adequate Capacity
Safe, Reliable and Efficient
Safe, Functional and Reliable

Achieved By

Regular Maintenance and Replacement
Regular Maintenance and Replacement
Regular Maintenance and Replacement



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|-------------------------|-----------|--|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Wastewater | 04-400041 | SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD) | - | - | - | - | 1,200,000 | 1,200,000 | 1,200,000 |
| Wastewater | 04-400043 | SWM POND REHAB - KELSON (KELSON AVE S) | - | - | - | - | 140,000 | 140,000 | 140,000 |
| Wastewater | 04-400051 | WASTEWATER REHABILITATION - 2023 | 100,000 | - | 100,000 | - | - | - | 100,000 |
| Wastewater | 04-400052 | WASTEWATER REHABILITATION - 2025 | - | - | - | - | 50,000 | 50,000 | 50,000 |
| Wastewater | 04-400061 | WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7 - 2023-2024 | 500,000 | 24,529 | 475,471 | - | - | - | 475,471 |
| Wastewater | 04-400062 | WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7 - 2025 | - | - | - | - | 2,400,000 | 2,400,000 | 2,400,000 |
| Wastewater | 04-400071 | STORM WATER REHABILITATION - 2024 | 100,000 | - | 100,000 | - | - | - | 100,000 |
| Wastewater | 04-400072 | STORM WATER REHABILITATION - 2025 | - | - | - | - | 50,000 | 50,000 | 50,000 |
| Wastewater Total | | | 700,000 | 24,529 | 675,471 | - | 3,840,000 | 3,840,000 | 4,515,471 |

¹Includes in-year amendments and re-budgeted.

04-400041 - SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD)

| | | | |
|------------------------|---------------------|---------------------|---|
| Project Number | 04-400041 | Title | SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD) |
| Asset Type | Infrastructure | Department | 400 - WASTEWATER CAPITAL |
| Year Identified | 2019 | Project Type | New Project |
| Manager | Marvin Ingebrigtsen | Partner | |

Description Storm Water Management (SWM) quality control ponds require rehabilitation to Ministry of Environment approvals. SWM ponds collect sediment from storm water run-off to prevent it from reaching the Lake Ontario (water treatment). Ponds needs to be dredged to remove the sediment when the level of sediment gets too high.

Civic SWM Pond (South Service Rd) is scheduled for 2025, estimated \$1,200,000 (2025\$).

Justification Regulations:
 - Ontario Water Resources Act, R.S.O. 1990, O.40
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - 2022 Asset Management Plan for Core Infrastructure.

Comments Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund

Costs:
 - Refer to budget estimate sheet Storm Water Management Pond Rehabilitation, October 3, 2024

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|------------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 1,200,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 1,200,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 1,200,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 1,200,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

04-400043 - SWM POND REHAB - KELSON (KELSON AVE S)

| | | | |
|------------------------|----------------|---------------------|--|
| Project Number | 04-400043 | Title | SWM POND REHAB - KELSON (KELSON AVE S) |
| Asset Type | Infrastructure | Department | 400 - WASTEWATER CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description Storm Water Management (SWM) quality control ponds require rehabilitation to Ministry of Environment approvals. SWM ponds collect sediment from storm water run-off to prevent it from reaching the Lake Ontario (water treatment). Ponds needs to be dredged to remove the sediment when the level of sediment gets too high.

Kelson Pond (Kelson Ave S) is scheduled for 2025, estimated \$140,000 (2025\$).

Justification Regulations:
 - Ontario Water Resources Act, R.S.O. 1990, O.40
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - 2022 Asset Management Plan for Core Infrastructure.

Comments Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund

Costs:
 - Refer to budget estimate sheet Storm Water Management Pond Rehabilitation, October 3, 2024

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|----------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 140,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 140,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 140,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 140,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

04-400052 - WASTEWATER REHABILITATION - 2025

| | | | |
|------------------------|----------------|---------------------|----------------------------------|
| Project Number | 04-400052 | Title | WASTEWATER REHABILITATION - 2025 |
| Asset Type | Infrastructure | Department | 400 - WASTEWATER CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description Wastewater rehabilitation work as part of the WASTEWATER REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Rehabilitation or replacement of old/deficient mainline sewer pipe or service laterals with new pipe.
- Relining old/deficient mainline sewer pipe or service laterals to seal and extend service life of the pipe.
- Completing spot repairs, pipe sealing, manhole sealing, etc.
- Needs will be identified through prior sanitary sewer CCTV inspections.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2

Budget includes estimated costs for :

- Construction, restoration costs, contingencies.
- Contract administration, inspection will be done "in house".

Justification

Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.

Comments

Funded from 03-4-035499-14535 Sanitary Sewers Asset Rehabilitation & Renewal Reserve

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 50,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 50,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 50,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 50,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

04-400062 - WASTEWATER I&I REDUCTION -DRAINAGE AREA 5 & 7 - 2025

| | | | |
|------------------------|----------------|---------------------|---|
| Project Number | 04-400062 | Title | WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7 - 2025 |
| Asset Type | Infrastructure | Department | 400 - WASTEWATER CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description Project to complete Infiltration and Inflow (I & I) reduction with the Town's wastewater collections system. I & I is essentially clean storm water that enters into the Town's wastewater collection system during storm events. This unwanted water takes up valuable sewer capacity and can lead to surcharging of the sewer system resulting in basement flooding and/or discharging overflows into the natural environment (i.e. Lake Ontario). Ministry of Environment requires us to reduce I & I in order to support new housing development.

Region of Niagara's 2019 Baker Rd WWTP Master Servicing Plan (MSP) and Pollution Prevention and Control Study (PPCP) identified high I & I in the Town of Grimsby's collection system. The Town completed further study in 2023 and 2024 (see WASTEWATER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7) to help identify sources of I & I and develop an action plan to reduce flows. The 2023/2024 Study recommended approximately \$7.4 million in rehabilitation efforts needed to reduce I & I in one area of the Town's system.

Project scope will include:

- Sanitary lateral lining and/or lateral replacements.
- Mainline sewer lining and/or spot repairs.
- Manhole sealing.

Anticipated project schedule:

- Design - Year 1 (2025)
- Construction - Year 2-3 (2026-2027)

Budget includes estimated costs for :

- Construction, restoration costs, contingencies.

Justification

Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.
- 2021 Baker Rd WWTP MSP and PPCP

Comments

Funded from:

- \$ 720,000 Regional CSO Grant (Category 5)
- \$ 1,680,000 03-4-035499-14535 Wastewater Asset Rehabilitation Reserve

'Schedule and Cost:

\$7,200,000 = Total Anticipate Project Cost (2025\$)

Project will be completed over 3-year period ~ \$2,400,000 / year

04-400062 - WASTEWATER I&I REDUCTION -DRAINAGE AREA 5 & 7 - 2025

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|------------------|------------------|------------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 04355 - REGIONAL GRANTS | 720,000 | 720,000 | 720,000 | - | - | - | - | - | - | - |
| 09350 - TRANSFER FROM RESERVES | 1,680,000 | 1,680,000 | 1,680,000 | - | - | - | - | - | - | - |
| Total Funding Source | 2,400,000 | 2,400,000 | 2,400,000 | - | - | - | - | - | - | - |
| Percent Increase | | 0.00% | 0.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 2,400,000 | 2,400,000 | 2,400,000 | - | - | - | - | - | - | - |
| Total Expenditure | 2,400,000 | 2,400,000 | 2,400,000 | - | - | - | - | - | - | - |
| Percent Increase | | 0.00% | 0.00% | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

04-400072 - STORM WATER REHABILITATION - 2025

| | | | |
|------------------------|----------------|---------------------|-----------------------------------|
| Project Number | 04-400072 | Title | STORM WATER REHABILITATION - 2025 |
| Asset Type | Infrastructure | Department | 400 - WASTEWATER CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description Storm water rehabilitation work as part of the STORM WATER REHABILITATION - ANNUAL PROGRAM (see corresponding project description).

Project specific details:

- Rehabilitation or replacement of old/deficient mainline sewer pipe or service laterals with new pipe.
- Relining old/deficient mainline sewer pipe or service laterals to seal and extend service life of the pipe.
- Completing spot repairs, pipe sealing, manhole sealing, etc.
- Needs will be identified through prior storm sewer CCTV inspections.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2
- Expected to complete procurement and construction of lateral repairs/replacements in late 2024 into early 2025.

Budget includes estimated costs for :

- Construction, restoration costs, contingencies.
- Contract administration, inspection will be done "in house".

Justification

Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.

Comments

Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|---------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Funding Source | | | | | | | | | | |
| 09365 - TRANSFER FROM DEFERRED REVENUE | 50,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 50,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 50,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 50,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |



Water System

| Asset Class | Town-Owned Assets |
|-------------------|--|
| Land | 1 Parcel |
| Land Improvements | Water Filling Station |
| Vehicles | Van, Cars, Pickup Trucks |
| Equipment | Maintenance Equipment, Loaders, Testing Equipment, Excavator, Water Meters |
| Infrastructure | Water mains – 130 Km Water Services – 8,900 Km Hydrants – 906 |

| Asset Class | Town-Owned Assets | Achieved By |
|-------------------|--------------------------------------|-------------------------------------|
| Land Improvements | Safe, Functional and Reliable | Regular Maintenance |
| Vehicles | Safe, Reliable and Adequate Capacity | Regular Maintenance and Replacement |
| Equipment | Safe, Reliable and Efficient | Regular Maintenance and Replacement |
| Infrastructure | Safe, Functional and Reliable | Regular Maintenance and Replacement |



2025 CAPITAL PROJECT LIST

| Department | Project # | Project Name | Total Carryforward Budget (A) | Actual Spend YTD ¹ (B) | Net Carryforward Budget (C)=(A)-(B) | 2025 Additional Budget (D) | 2025 New Project Budget (E) | Total 2025 Budget (F)=(D)+(E) | Total Capital Budget (G)=(C)+(F) |
|--------------------|-----------|--|-------------------------------|-----------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------------|----------------------------------|
| Water | 06-440018 | WATER / WASTEWATER BILLING MODERNIZATION - 2025 | - | - | - | - | 1,750,000 | 1,750,000 | 1,750,000 |
| Water | 06-440066 | WATERMAIN REHABILITATION - PRESSURE REDUCING VALVE REPLACEMENT | 100,000 | - | 100,000 | - | - | - | 100,000 |
| Water | 06-440082 | WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLVD | 3,045,000 | 5,096 | 3,039,904 | 185,000 | - | 185,000 | 3,224,904 |
| Water | 06-440086 | WATERMAIN REHABILITATION - GOVERNORS RD, DORCHESTER DR | 2,300,000 | 1,911,754 | 388,246 | - | - | - | 388,246 |
| Water | 06-440089 | WATERMAIN REHABILITATION - FIFTY ROAD DISTRIBUTION SYSTEM VALVE CHAMBER IMPROVEME | 75,000 | - | 75,000 | - | - | - | 75,000 |
| Water | 06-440090 | WATERMAIN REHABILITATION - NEW WATER QUALITY SAMPLING STATIONS | 60,000 | - | 60,000 | - | - | - | 60,000 |
| Water Total | | | 5,580,000 | 1,916,850 | 3,663,150 | 185,000 | 1,750,000 | 1,935,000 | 5,598,150 |

¹Includes in-year amendments and re-budgeted.

06-440018 - WATER / WASTEWATER BILLING MODERNIZATION - 2025

| | | | |
|------------------------|----------------|---------------------|---|
| Project Number | 06-440018 | Title | WATER / WASTEWATER BILLING MODERNIZATION - 2025 |
| Asset Type | Infrastructure | Department | 440 - WATER CAPITAL |
| Year Identified | 2025 | Project Type | New Project |
| Manager | | Partner | |

Description 'Project to modernize water and wastewater billing to allow for real-time remote water meter reading. Project will help improve various aspects of customer experience, including:

- Real-time reading of water meters to help identify high usage trends/water leaks (i.e. to help prevent high than normal bills due to leaks).
- Increase to the billing frequency (i.e. smaller bills more often vs larger bills more less often).
- Promote water conservation (i.e. giving residents a better handle on their usage).

Project will also review the conversion of wastewater billing from partial rate-based (50%) to fully rate-based (100%).

Scope includes:

- Retaining an external resources (Neptune Canada) to replace approximately 2,200 exiting water meters (+ unknown # of end of life meters) with new radio frequency readers, including the actual meter conversion/installation and exportation of data for input into Town's financial system.
- Internal staffing resources (1-year contract) to help with data entry/conversion into the Town's financial system.
- Retaining a financial consultant to assistance to provide analysis and recommendations associated with:
 - Conversion of wastewater billing from 50% rate-based to 100% rate-based.
 - Possible implementation of tiered water/wastewater rates for commercial and industrial properties.

Justification Regulatory:
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - High Quality of Life: 1 d)
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - 2022 Asset Management Plan for Core Infrastructure.

Comments
 Funded from:
 - \$ 1,662,500 - 05-4-055499-14612 Water Asset Rehabilitation and Renewal Reserve - (95%)
 - \$ 87,500 - 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve - (5%)

Costs:
 \$1,500,000 = Meter Install and Data Conversion (Neptune)
 \$ 100,000 = Water Clerk (1-year Contract)
 \$ 30,000 = Consulting Services

 \$1,630,000 ~ Use \$1,750,000

06-440018 - WATER / WASTEWATER BILLING MODERNIZATION - 2025

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 1,750,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 1,750,000 | | | | | | | | | |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 1,750,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 1,750,000 | | | | | | | | | |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLVD

| | | | |
|------------------------|---------------------|---------------------|--|
| Project Number | 06-440082 | Title | WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLVD |
| Asset Type | Infrastructure | Department | 440 - WATER CAPITAL |
| Year Identified | 2023 | Project Type | Active - Carry-over - In-Progress |
| Manager | Marvin Ingebrigtsen | Partner | |

Description Watermain rehabilitation work as part of the WATERMAIN REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Replacement of the watermain at the following locations:
 - Olive St, Kerman Ave to Murray St
 - Lake St, Maple Ave to Nelles Rd N
 - Ontario St, Olive St to N. Side of QEW
 - Nelles Rd, South Service Rd to S. Side of QEW
 - Casablanca Blvd Vine to S. Side of CN Tracks (Service Extensions and Cast Iron Abandonment)

Anticipated project schedule:

- Design - Year 1
- Construction - Year 2
- Maintenance Period - Year 3 & 4
- Procurement of engineering design consultant complete in 2024.
- Engineering design to start late 2024 and complete early 2025.
- Project tender expected and construction in 2025.

Budget includes estimated costs for :

- Consulting - engineering design, geotechnical study, specifications and tender documents prior to construction.
- Consulting - contract administration, site inspections during construction phase.
- Construction, restoration costs, contingencies.
- Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

Justification

Regulatory:

- Safe Drinking Water Act, 2002, S.O. 2002, C.32
- O. Reg. 170/03 - Drinking Water Systems
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLV

Council Strategic Priorities:
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - 2022 Asset Management Plan for Core Infrastructure.

Comments

\$ 3,230,000 = Total Revised Project Cost
 \$ 2,150,000 = 2023 Approved Budget
 \$ 895,000 = 2024 Approved Budget

 \$ 185,000 = 2025 Budget Top-up (Additional Segment + Inflation)
 =====
 Funded from 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve
 * Refer to 25-year Cast Iron Replacement Strategy (PW-WS-WD-LM-010-001).

Project Forecast

| GL Account | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------------------------|----------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|
| Funding Source | | | | | | | | | | |
| 09350 - TRANSFER FROM RESERVES | 185,000 | - | - | - | - | - | - | - | - | - |
| Total Funding Source | 185,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Expenditure | | | | | | | | | | |
| 30000 - CAPITAL EXPENDITURE | 185,000 | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 185,000 | - | - | - | - | - | - | - | - | - |
| Percent Increase | | (100.00%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Total | - | - | - | - | - | - | - | - | - | - |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|
| 03 - ADMINISTRATION | | | | | | | | | | | |
| 290 - BY-LAW CAPITAL | | | | | | | | | | | |
| 02-290002 - BY-LAW VEHICLE PURCHASE | - | - | - | - | - | - | - | - | 55,000 | 60,000 | 115,000 |
| Total 290 - BY-LAW CAPITAL | - | - | - | - | - | - | - | - | 55,000 | 60,000 | 115,000 |
| Total 03 - ADMINISTRATION | - | - | - | - | - | - | - | - | 55,000 | 60,000 | 115,000 |
| 07 - INFORMATION TECHNOLOGY | | | | | | | | | | | |
| 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION | | | | | | | | | | | |
| 02-122001 - NETWORK EQUIPMENT | 100,000 | - | - | - | - | 60,000 | 85,000 | 100,000 | - | - | 345,000 |
| 02-122002 - SERVER EQUIPMENT - ANNUAL PROGRAM | 40,000 | - | 40,000 | - | 40,000 | - | 45,000 | - | 45,000 | - | 210,000 |
| 02-122003 - COMPUTER EQUIPMENT - ANNUAL PROGRAM | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 1,250,000 |
| 02-122012 - COUNCIL AREA ENHANCEMENTS | - | - | 50,000 | 50,000 | - | - | - | - | - | - | 100,000 |
| 02-122013 - PHONE SYSTEM REPLACEMENT | - | - | - | - | - | - | 200,000 | - | - | - | 200,000 |
| 02-122014 - FIREWALL REPLACEMENT | 40,000 | - | - | - | - | 45,000 | - | - | - | - | 85,000 |
| Total 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION | 305,000 | 125,000 | 215,000 | 175,000 | 165,000 | 230,000 | 455,000 | 225,000 | 170,000 | 125,000 | 2,190,000 |
| Total 07 - INFORMATION TECHNOLOGY | 305,000 | 125,000 | 215,000 | 175,000 | 165,000 | 230,000 | 455,000 | 225,000 | 170,000 | 125,000 | 2,190,000 |
| 08 - FIRE | | | | | | | | | | | |
| 220 - FIRE CAPITAL | | | | | | | | | | | |
| 02-220002 - FIRE SOFTWARE | - | - | 25,000 | - | - | - | - | - | - | - | 25,000 |
| 02-220010 - POOLED SELF CONTAINED BREATHING APPARATUS | - | 192,000 | 700,000 | - | - | - | - | - | - | - | 892,000 |
| 02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM | 60,000 | 350,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | 690,000 |
| 02-220012 - POOLED COMMUNICATIONS EQUIPMENT | - | - | - | 80,000 | - | - | - | - | - | - | 80,000 |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|--------|---------|------------|--------|--------|---------|--------|--------|--------|------|------------|
| 02-220013 - POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | 360,000 |
| 02-220014 - FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM | 20,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - | 300,000 |
| 02-220016 - FIRE FACILITIES - STATION 1 | - | 100,000 | - | - | - | - | - | - | - | - | 100,000 |
| 02-220017 - FIRE FACILITIES - STATION 3 - DESIGN | - | 200,000 | - | - | - | - | - | - | - | - | 200,000 |
| 02-220019 - EXTRICATION EQUIPMENT REPLACEMENT | - | - | - | - | - | - | - | - | 35,000 | - | 35,000 |
| 02-220020 - FIRE FACILITIES - STATION 3 - CONSTRUCTION | - | - | 14,000,000 | - | - | - | - | - | - | - | 14,000,000 |
| 02-220021 - THERMAL IMAGER REPLACEMENT - ANNUAL PROGRAM | 40,000 | 32,000 | - | - | - | - | - | - | - | - | 72,000 |
| 02-220022 - GAS DETECTOR REPLACEMENT | 12,000 | - | - | - | 7,000 | - | - | - | - | - | 19,000 |
| 02-220023 - RADIO EQUIPMENT REPLACEMENT | - | - | - | - | - | 400,000 | - | - | - | - | 400,000 |
| 02-220024 - SCBA - 10 COMPLETE SETS | - | - | 200,000 | - | - | - | - | - | - | - | 200,000 |
| 02-220025 - DRONE | 43,000 | - | - | - | - | - | - | - | - | - | 43,000 |
| 02-220026 - DRONE TRUCK CONVERSION | 15,000 | - | - | - | - | - | - | - | - | - | 15,000 |
| 02-220028 - FIRE PREVENTION DIGITAL EXTINGUISHER TRAINING SYSTEM | - | 25,000 | - | - | - | - | - | - | - | - | 25,000 |
| 02-220029 - STN 2 - IT UPGRADES | 7,000 | 18,000 | - | - | - | - | - | - | - | - | 25,000 |
| 02-220030 - PPE - NON-STRUCTURAL | - | 125,000 | - | - | - | - | - | - | - | - | 125,000 |
| 02-220031 - RESCUE DECON WASHER | 53,500 | - | - | - | - | - | - | - | - | - | 53,500 |
| 02-220032 - PPE AIR DRYER | 15,000 | - | - | - | - | - | - | - | - | - | 15,000 |
| 02-220102 - FIRE TRUCK REPLACEMENT - TRAINING TRUCK | - | - | - | - | - | 74,000 | - | - | - | - | 74,000 |

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Town of Grimsby 10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|----------------|------------------|-------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------|-------------------|
| 02-220104 - FIRE TRUCK REPLACEMENT - FIRE PREVENTION TRUCK (MULTI-PURPOSE) | - | 125,000 | - | - | - | - | - | - | 74,000 | - | 199,000 |
| 02-220105 - FIRE TRUCK REPLACEMENT - SQUAD TRUCK 518 | - | 275,000 | - | - | - | - | - | - | - | - | 275,000 |
| 02-220106 - FIRE TRUCK REPLACEMENT - FIRE PREVENTION TRUCK 592 & 593 | - | 250,000 | - | - | - | - | - | - | - | - | 250,000 |
| 02-220107 - NEW FIRE SQUAD TRUCK & EQUIPEMENT (MEDICAL RESCUE VEHICLE) 538 - STATION 3 | - | 525,000 | - | - | - | - | - | - | - | - | 525,000 |
| 02-220111 - FIRE TRUCK REPLACEMENT - DEPUTY CAR 502 | - | - | - | 85,000 | - | - | - | - | - | - | 85,000 |
| 02-220112 - FIRE TRUCK REPLACEMENT - TANKER 526 | - | - | - | - | - | - | 960,000 | - | - | - | 960,000 |
| 02-220115 - NEW FIRE QUINT/EQUIPMENT 531 - STATION 3 | - | 2,300,000 | - | - | - | - | - | - | - | - | 2,300,000 |
| 02-220116 - FLEET PARKING STN 1 | 225,000 | - | - | - | - | - | - | - | - | - | 225,000 |
| Total 220 - FIRE CAPITAL | 530,500 | 4,592,000 | 15,040,000 | 280,000 | 122,000 | 589,000 | 1,075,000 | 115,000 | 224,000 | - | 22,567,500 |
| Total 08 - FIRE | 530,500 | 4,592,000 | 15,040,000 | 280,000 | 122,000 | 589,000 | 1,075,000 | 115,000 | 224,000 | - | 22,567,500 |
| 10 - BUILDING | | | | | | | | | | | |
| 260 - BUILDING CAPITAL | | | | | | | | | | | |
| 02-260005 - BUILDING PERMIT SOFTWARE | 70,000 | - | - | - | - | - | - | - | - | - | 70,000 |
| Total 260 - BUILDING CAPITAL | 70,000 | - | - | - | - | - | - | - | - | - | 70,000 |
| Total 10 - BUILDING | 70,000 | - | - | - | - | - | - | - | - | - | 70,000 |
| 11 - COMMUNITY SERVICES | | | | | | | | | | | |
| 600 - GENERAL PARK PROJECTS | | | | | | | | | | | |
| 02-600000 - GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 1,250,000 |
| 02-600001 - PARK SIGNAGE REPLACEMENT | 50,000 | 60,000 | 60,000 | 60,000 | - | - | - | - | - | - | 230,000 |
| 02-600002 - WAYFINDING SIGNAGE | - | - | 300,000 | - | - | - | - | - | - | - | 300,000 |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| 02-600003 - LAWNBOWLING - EXTERIOR LIGHTING REPLACEMENT | - | 75,000 | - | - | - | - | - | - | - | - | 75,000 |
| Total 600 - GENERAL PARK PROJECTS | 175,000 | 260,000 | 485,000 | 185,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 1,855,000 |
| 602 - PUBLIC ARTS PROJECTS | | | | | | | | | | | |
| 02-602000 - PUBLIC ART PROJECTS - ANNUAL PROGRAM | - | - | 150,000 | - | - | 150,000 | - | - | 150,000 | - | 450,000 |
| 02-602003 - PUBLIC ART PROJECT- KOSSO SCULPTURE | 8,000 | - | - | - | - | - | - | - | - | - | 8,000 |
| 02-602004 - PUBLIC ART PROJECT - 2025 | 90,000 | - | - | - | - | - | - | - | - | - | 90,000 |
| Total 602 - PUBLIC ARTS PROJECTS | 98,000 | - | 150,000 | - | - | 150,000 | - | - | 150,000 | - | 548,000 |
| 603 - SPORTS FIELD | | | | | | | | | | | |
| 02-603000 - SPORTS FIELD - ANNUAL PROGRAM | - | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 540,000 |
| 02-603003 - SPORTS FIELDS - LIGHTING IMPROVEMENTS | - | 60,000 | - | - | - | - | - | - | - | - | 60,000 |
| 02-603004 - SPORTS FIELDS - FENCING AND SIGNAGE | 60,000 | - | - | - | - | - | - | - | - | - | 60,000 |
| Total 603 - SPORTS FIELD | 60,000 | 120,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 660,000 |
| 604 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT | | | | | | | | | | | |
| 02-604000 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT - ANNUAL PROGRAM | - | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 405,000 |
| 02-604001 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT - REPLACEMENT OF FITNESS EQUIPMENT | - | 15,000 | - | 15,000 | - | 15,000 | - | 15,000 | - | 15,000 | 75,000 |
| Total 604 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT | - | 60,000 | 45,000 | 60,000 | 45,000 | 60,000 | 45,000 | 60,000 | 45,000 | 60,000 | 480,000 |
| 605 - SMALL EQUIPMENT PURCHASES | | | | | | | | | | | |
| 02-605000 - SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 110,000 |
| Total 605 - SMALL EQUIPMENT PURCHASES | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 110,000 |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|---------|-----------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|
| 609 - COMMUNITY PARK RENEWAL | | | | | | | | | | | |
| 02-609000 - COMMUNITY PARK RENEWALS - ANNUAL PROGRAM | - | 300,000 | - | 300,000 | - | 300,000 | - | 300,000 | - | 300,000 | 1,500,000 |
| Total 609 - COMMUNITY PARK RENEWAL | - | 300,000 | - | 300,000 | - | 300,000 | - | 300,000 | - | 300,000 | 1,500,000 |
| 610 - NEIGHBOURHOOD PARK RENEWAL | | | | | | | | | | | |
| 02-610000 - NEIGHBOURHOOD PARK RENEWALS (NPR) - ANNUAL PROGRAM | - | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 2,160,000 |
| 02-610002 - NEIGHBOURHOOD PARK RENEWAL - MOROCCO PARK | 175,000 | - | - | - | - | - | - | - | - | - | 175,000 |
| 02-610006 - NEIGHBOURHOOD PARK RENEWAL - LEAWOOD PARK | - | 120,000 | - | - | - | - | - | - | - | - | 120,000 |
| 02-610007 - NEIGHBOURHOOD PARK RENEWAL - GOLFWOOD PARK | - | 120,000 | - | - | - | - | - | - | - | - | 120,000 |
| 02-610008 - NEIGHBOURHOOD PARK RENEWAL - DORCHESTER PARK | 220,000 | - | - | - | - | - | - | - | - | - | 220,000 |
| 02-610011 - OUTDOOR RINK-REFIRGERATION SYSTEMS REPLACEMENT | - | 600,000 | - | - | - | - | - | - | - | - | 600,000 |
| 02-610012 - NEIGHBOURHOOD PARK RENEWAL - LAKEWOOD PARK | 120,000 | - | - | - | - | - | - | - | - | - | 120,000 |
| 02-610013 - NEIGHBOURHOOD PARK RENEWAL - ALWAY PARK | - | 120,000 | - | - | - | - | - | - | - | - | 120,000 |
| Total 610 - NEIGHBOURHOOD PARK RENEWAL | 515,000 | 1,200,000 | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 240,000 | 3,635,000 |
| 615 - SPLASHPADS | | | | | | | | | | | |
| 02-615000 - SPLASHPADS - ANNUAL PROGRAM | - | - | 400,000 | - | - | - | 200,000 | - | - | - | 600,000 |
| Total 615 - SPLASHPADS | - | - | 400,000 | - | - | - | 200,000 | - | - | - | 600,000 |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|---------|-----------|---------|--------|--------|--------|--------|--------|--------|--------|-----------|
| 635 - NELLES LAKE BEACH PARK | | | | | | | | | | | |
| 02-635001 - NELLES LAKE BEACH - PARK IMPROVEMENT | 400,000 | 3,000,000 | - | - | - | - | - | - | - | - | 3,400,000 |
| Total 635 - NELLES LAKE BEACH PARK | 400,000 | 3,000,000 | - | - | - | - | - | - | - | - | 3,400,000 |
| 652 - CS FLEET & LARGE EQUIPMENT | | | | | | | | | | | |
| 02-652000 - CS FLEET AND EQUIPMENT REPLACEMENT - ANNUAL PROGRAM | - | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 720,000 |
| 02-652005 - LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER | 25,000 | - | - | - | - | - | - | - | - | - | 25,000 |
| 02-652008 - CS FLEET - HALF TON PICK UP | 85,000 | - | - | - | - | - | - | - | - | - | 85,000 |
| 02-652009 - CS FLEET - 3 TON TRUCK WITH DUMP BOX | 125,000 | - | - | - | - | - | - | - | - | - | 125,000 |
| 02-652010 - CS FLEET - RTV UTILITY VEHICLE | - | 60,000 | - | - | - | - | - | - | - | - | 60,000 |
| Total 652 - CS FLEET & LARGE EQUIPMENT | 235,000 | 140,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 1,015,000 |
| 655 - FORTY MILE CREEK PARK | | | | | | | | | | | |
| 02-655002 - WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS | - | 3,200,000 | - | - | - | - | - | - | - | - | 3,200,000 |
| Total 655 - FORTY MILE CREEK PARK | - | 3,200,000 | - | - | - | - | - | - | - | - | 3,200,000 |
| 675 - TRAILS PROJECTS | | | | | | | | | | | |
| 02-675001 - TRAILS PROJECT-FORTY MILE CREEK LAKESHORE CONNECTION-TRAIL IMPROVEMENTS | - | - | 230,000 | - | - | - | - | - | - | - | 230,000 |
| 02-675002 - TRAILS PROJECT-FORTY MILE CREEK LAKESHORE CONNECTION-NEW TRAIL AND BRIDGE CONNECTIONS - CONSTRUCTION | - | - | 900,000 | - | - | - | - | - | - | - | 900,000 |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|----------------|----------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| 02-675003 - TRAILS PROJECT - 40 MILE CREEK TRAIL DOWNTOWN CONNECTION | - | - | - | 300,000 | - | - | - | - | - | - | 300,000 |
| 02-675004 - TRAILS PROJECT - DOWNTOWN TO CENTENNIAL PARK CONNECTION | - | 250,000 | - | - | - | - | - | - | - | - | 250,000 |
| 02-675005 - TRAILS PROJECT - CENTENNIAL PARK AND ESCARPMENT STAIRS | - | - | 1,850,000 | - | - | - | - | - | - | - | 1,850,000 |
| Total 675 - TRAILS PROJECTS | - | 250,000 | 2,980,000 | 300,000 | - | - | - | - | - | - | 3,530,000 |
| 680 - PARKING LOTS | | | | | | | | | | | |
| 02-680000 - PARKING LOTS - ANNUAL PROGRAM | - | 100,000 | 200,000 | 100,000 | 200,000 | 100,000 | 200,000 | 100,000 | 200,000 | 100,000 | 1,300,000 |
| 02-680001 - PARKING LOTS - LAYOUT DESIGN WORK | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| Total 680 - PARKING LOTS | 100,000 | 100,000 | 200,000 | 100,000 | 200,000 | 100,000 | 200,000 | 100,000 | 200,000 | 100,000 | 1,400,000 |
| 701 - SMALL BUILDING IMPROVEMENTS | | | | | | | | | | | |
| 02-701000 - SMALL BUILDING IMPROVEMENTS - ANNUAL PROGRAM | - | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 675,000 |
| Total 701 - SMALL BUILDING IMPROVEMENTS | - | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 675,000 |
| 702 - LARGE BUILDING IMPROVEMENTS | | | | | | | | | | | |
| 02-702000 - LARGE BUILDING IMPROVEMENTS - ANNUAL PROGRAM | - | 700,000 | 500,000 | 700,000 | 500,000 | 700,000 | 500,000 | 700,000 | 500,000 | 700,000 | 5,500,000 |
| 02-702001 - ACCESSIBILITY IMPROVEMENTS | 40,000 | - | - | - | - | - | - | - | - | - | 40,000 |
| 02-702005 - LED LIGHTING - VARIOUS FACILITIES | 200,000 | - | - | - | - | - | - | - | - | - | 200,000 |
| Total 702 - LARGE BUILDING IMPROVEMENTS | 240,000 | 700,000 | 500,000 | 700,000 | 500,000 | 700,000 | 500,000 | 700,000 | 500,000 | 700,000 | 5,740,000 |
| 711 - GRAND AVE | | | | | | | | | | | |
| 02-711000 - GRAND AVE BEACH HALL IMPROVEMENTS | 30,000 | 40,000 | 30,000 | - | - | - | - | - | - | - | 100,000 |
| Total 711 - GRAND AVE | 30,000 | 40,000 | 30,000 | - | - | - | - | - | - | - | 100,000 |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|---------|--------|---------|------|------|------|------|------|------|------|---------|
| 713 - PUMP HOUSE | | | | | | | | | | | |
| 02-713001 - ELIZABETH ST PUMPHOUSE IMPROVEMENTS | 30,000 | 30,000 | - | - | - | - | - | - | - | - | 60,000 |
| Total 713 - PUMP HOUSE | 30,000 | 30,000 | - | - | - | - | - | - | - | - | 60,000 |
| 714 - CARNEGIE | | | | | | | | | | | |
| 02-714002 - CARNEGIE BUILDING - ROOF REPLACEMENT | - | - | 250,000 | - | - | - | - | - | - | - | 250,000 |
| Total 714 - CARNEGIE | - | - | 250,000 | - | - | - | - | - | - | - | 250,000 |
| 717 - OPERATIONS CENTRE | | | | | | | | | | | |
| 02-717002 - OPERATIONS CENTRE - FENCING REPAIRS | 30,000 | - | - | - | - | - | - | - | - | - | 30,000 |
| Total 717 - OPERATIONS CENTRE | 30,000 | - | - | - | - | - | - | - | - | - | 30,000 |
| 725 - PEACH KING CENTRE | | | | | | | | | | | |
| 02-725001 - PEACH KING CENTRE - LED SIGN REPLACEMENT | 120,000 | - | - | - | - | - | - | - | - | - | 120,000 |
| 02-725003 - PEACH KING CENTRE - FRESH AIR FURNACE | 45,000 | 45,000 | - | - | - | - | - | - | - | - | 90,000 |
| 02-725004 - PEACH KING CENTRE- WEST AND EAST PAD PAINTING | 120,000 | - | - | - | - | - | - | - | - | - | 120,000 |
| 02-725006 - PEACH KING CENTRE - AUDITORIUM - HEATING AND AC REPLACEMENT | - | 40,000 | - | - | - | - | - | - | - | - | 40,000 |
| Total 725 - PEACH KING CENTRE | 285,000 | 85,000 | - | - | - | - | - | - | - | - | 370,000 |
| 740 - MUSEUM CAPITAL | | | | | | | | | | | |
| 02-740001 - MUSEUM - LOBBY AND OFFICE SPACE IMPROVEMENTS | - | 65,000 | - | - | - | - | - | - | - | - | 65,000 |
| 02-740003 - MUSEUM - LOADING DOCK REPLACEMENT | - | 50,000 | - | - | - | - | - | - | - | - | 50,000 |
| 02-740006 - MUSEUM - UPPER STORAGE RENOVATION | - | 30,000 | - | - | - | - | - | - | - | - | 30,000 |
| 02-740009 - MUSEUM - NEW EXTERIOR ROAD SIDE SIGN | - | - | 55,000 | - | - | - | - | - | - | - | 55,000 |
| 02-740011 - MUSEUM - BUILDING FOUNDATION REPAIRS | 450,000 | - | - | - | - | - | - | - | - | - | 450,000 |

Town of Grimsby 10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| 02-740012 - MUSEUM - FURNACE REPLACEMENT | - | 45,000 | - | - | - | - | - | - | - | - | 45,000 |
| 02-740013 - MUSEUM - FRESH AIR HRV UNIT | - | 10,000 | - | - | - | - | - | - | - | - | 10,000 |
| Total 740 - MUSEUM CAPITAL | 450,000 | 200,000 | 55,000 | - | - | - | - | - | - | - | 705,000 |
| 745 - ART GALLERY CAPITAL | | | | | | | | | | | |
| 02-745003 - ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS | 300,000 | - | - | - | - | - | - | - | - | - | 300,000 |
| 02-745004 - ART GALLERY/LIBRARY BUILDING - WAYFINDING | - | 30,000 | - | - | - | - | - | - | - | - | 30,000 |
| 02-745005 - ART GALLERY/LIBRARY BUILDING - LANDSCAPING AND PUBLIC ART | - | 26,000 | - | - | - | - | - | - | - | - | 26,000 |
| 02-745006 - ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION | 18,000 | - | - | - | - | - | - | - | - | - | 18,000 |
| 02-745009 - ART GALLERY - MAIN GALLERY WALL REPAIR | 25,000 | - | - | - | - | - | - | - | - | - | 25,000 |
| 02-745010 - ART GALLERY/LIBRARY BUILDING - WATER BOTTLE FILLING STATION | 2,000 | - | - | - | - | - | - | - | - | - | 2,000 |
| 02-745011 - ART GALLERY - UV FILTER TREATMENT | 6,000 | - | - | - | - | - | - | - | - | - | 6,000 |
| Total 745 - ART GALLERY CAPITAL | 351,000 | 56,000 | - | - | - | - | - | - | - | - | 407,000 |
| Total 11 - COMMUNITY SERVICES | 3,010,000 | 9,827,000 | 5,561,000 | 2,111,000 | 1,336,000 | 1,901,000 | 1,536,000 | 1,751,000 | 1,486,000 | 1,751,000 | 30,270,000 |
| 14 - LIBRARY | | | | | | | | | | | |
| 750 - LIBRARY | | | | | | | | | | | |
| 10-750003 - LOANABLE CHROMEBOOK REPLACEMENT | - | - | - | - | 5,000 | - | - | - | - | - | 5,000 |
| 10-750004 - LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | 88,600 | - | - | 708,800 |
| 10-750007 - STAFF COMPUTER REPLACEMENT - ANNUAL PROGRAM | 12,000 | 2,000 | 8,000 | - | 2,000 | 12,000 | 2,000 | 8,000 | - | 2,000 | 48,000 |
| 10-750009 - MEDIA LAB EQUIPMENT UPGRADE | - | 2,500 | - | 1,500 | 20,000 | 1,500 | - | 1,500 | - | - | 27,000 |

Town of Grimsby 10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|----------------|----------------|----------------|-------------------|----------------|----------------|---------------|----------------|----------|---------------|-------------------|
| 10-750010 - SERVER REPLACEMENT | - | - | 12,000 | - | - | - | - | 12,000 | - | - | 24,000 |
| 10-750015 - ENVISIONWARE COMPUTER | - | - | - | - | 2,000 | - | - | - | - | 2,000 | 4,000 |
| 10-750016 - PEOPLE COUNTER REPLACEMENT | - | 5,000 | - | - | - | 5,000 | - | - | - | - | 10,000 |
| 10-750018 - EXPANSION OF LIBRARY BUILDING | - | 80,000 | - | 10,000,000 | - | - | - | - | - | - | 10,080,000 |
| 10-750020 - COMPUTER LAB UPGRADES | - | - | - | - | 12,300 | - | - | - | - | 12,300 | 24,600 |
| 10-750023 - NEW LIBRARY SHELVING TEEN AND GN COLLECTIONS | 20,000 | - | - | - | - | - | - | - | - | - | 20,000 |
| 10-750024 - TV - DISPLAY USE | 3,800 | - | - | - | - | - | - | - | - | - | 3,800 |
| 10-750027 - MICROFILM SCANNER | 17,000 | - | - | - | - | - | - | - | - | - | 17,000 |
| 10-750028 - CASH REGISTER | - | 1,000 | - | - | 5,000 | - | - | - | - | - | 6,000 |
| 10-750030 - WINDOW FILM FOR UPPER LIBRARY WINDOWS | 18,000 | - | - | - | - | - | - | - | - | - | 18,000 |
| 10-750031 - LIBRARY/ART GALLERY ROOF REPAIRS | 27,000 | - | - | - | - | - | - | - | - | - | 27,000 |
| 10-750032 - DISPLAY TELEVISION, COMPUTER AND SOFTWARE | 5,000 | - | - | - | - | - | - | - | - | - | 5,000 |
| 10-750033 - LIBRARY PATIO REPAIRS | 10,000 | - | - | - | - | - | - | - | - | - | 10,000 |
| 10-750035 - AUDIO - ASSISTIVE LISTENING SOLUTION | 5,500 | - | - | - | - | - | - | - | - | - | 5,500 |
| 10-750100 - OPAC REPLACEMENTS - ANNUAL PROGRAM | - | - | - | 6,000 | - | - | - | - | - | - | 6,000 |
| Total 750 - LIBRARY | 206,900 | 179,100 | 108,600 | 10,096,100 | 134,900 | 107,100 | 90,600 | 110,100 | - | 16,300 | 11,049,700 |
| Total 14 - LIBRARY | 206,900 | 179,100 | 108,600 | 10,096,100 | 134,900 | 107,100 | 90,600 | 110,100 | - | 16,300 | 11,049,700 |
| 15 - PUBLIC WORKS | | | | | | | | | | | |
| 320 - TRANSPORTATION CAPITAL | | | | | | | | | | | |
| 02-320060 - ROAD RECONSTRUCTION - MARLOW AVE - DESIGN | 10,000 | - | - | - | - | - | - | - | - | - | 10,000 |
| 02-320061 - ROAD RECONSTRUCTION - MARLOW AVE - CONSTRUCTION | - | - | 1,000,000 | - | - | - | - | - | - | - | 1,000,000 |

Town of Grimsby 10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| 02-320075 - ROAD RECONSTRUCTION - CENTRAL AVE - CONSTRUCTION | - | - | 2,375,000 | - | - | - | - | - | - | - | 2,375,000 |
| 02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN | 10,000 | - | - | - | - | - | - | - | - | - | 10,000 |
| 02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL) | - | 4,570,000 | - | - | - | - | - | - | - | - | 4,570,000 |
| 02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN | 10,000 | - | - | - | - | - | - | - | - | - | 10,000 |
| 02-320147 - NEW PATHWAY - WINSTON RD PATHWAY EXTENSION (KELSON AVE TO 500M EAST) | - | - | - | - | - | - | - | 850,000 | - | - | 850,000 |
| 02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL) | - | 615,000 | - | - | - | - | - | - | - | - | 615,000 |
| 02-320175 - NEW SIDEWALK - N SERVICE RD (AT 540-544 N SRVICE RD) | - | 40,000 | - | - | - | - | - | - | - | - | 40,000 |
| 02-320179 - SIDEWALK - WINDWARD DR (4 WINDWARD) | 4,000 | - | - | - | - | - | - | - | - | - | 4,000 |
| 02-320180 - NEW SIDEWALK - WINSTON RD (S SIDE, W OF KELSON) | - | 30,000 | - | - | - | - | - | - | - | - | 30,000 |
| 02-320192 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO) - PHASE 2 & 3 | - | 634,140 | - | - | - | - | - | - | - | - | 634,140 |
| 02-320200 - SHORELINE PROTECTION PROGRAM - ANNUAL PROGRAM | - | 237,000 | 237,000 | 237,000 | 237,000 | 237,000 | 237,000 | 237,000 | 237,000 | 237,000 | 2,133,000 |
| 02-320210 - ROAD REHABILITATION - ANNUAL PROGRAM | - | 1,590,000 | 1,700,000 | 1,810,000 | 1,930,000 | 2,040,000 | 2,150,000 | 2,270,000 | 2,270,000 | 2,270,000 | 18,030,000 |
| 02-320213 - ROAD REHABILITATION - 2025 | 1,470,000 | - | - | - | - | - | - | - | - | - | 1,470,000 |
| 02-320214 - NEW MUNICIPAL PARKING LOT, GRIMSBY-ON-THE-LAKE | - | 400,000 | - | - | - | - | - | - | - | - | 400,000 |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|-----------|-----------|-----------|---------|---------|-----------|---------|---------|---------|---------|-----------|
| 02-320221 - TRAFFIC SAFETY PROGRAM | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| 02-320230 - STREETLIGHT POLE REHABILITATION - ANNUAL PROGRAM | - | 39,000 | 47,500 | 56,000 | 64,500 | 73,000 | 81,500 | 90,000 | 90,000 | - | 541,500 |
| 02-320232 - STREETLIGHT POLE REHABILITATION - 2025 | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| 02-320242 - SMALL EQUIPMENT PURCHASES - 2025 | 35,000 | - | - | - | - | - | - | - | - | - | 35,000 |
| 02-320250 - FLEET AND LARGE EQUIPMENT REPLACEMENT - ANNUAL PROGRAM | - | 460,000 | 1,025,000 | 805,000 | 435,000 | 1,205,000 | 325,000 | 700,000 | 75,000 | - | 5,030,000 |
| 02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024 | 40,000 | - | - | - | - | - | - | - | - | - | 40,000 |
| 02-320253 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025 | 1,215,000 | - | - | - | - | - | - | - | - | - | 1,215,000 |
| 02-320260 - BRIDGE & STRUCTURE REHABILITATION - ANNUAL PROGRAM | - | - | 565,000 | 565,000 | 565,000 | 565,000 | 565,000 | 565,000 | 565,000 | 565,000 | 4,520,000 |
| 02-320262 - BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD | 157,250 | 654,750 | - | - | - | - | - | - | - | - | 812,000 |
| 02-320281 - STORM SEWER IMPROVEMENTS - CASABLANCA BLVD - PHASE 2 | - | 4,250,000 | - | - | - | - | - | - | - | - | 4,250,000 |
| 02-320282 - STREETScape IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1 | 315,400 | - | - | - | - | - | - | - | - | - | 315,400 |
| 02-320283 - NEW SIDEWALK - GO STATION SECONDARY PLAN AREA | - | - | - | - | - | 375,000 | - | - | - | - | 375,000 |
| 02-320284 - NEW PATHWAY - WATERFRONT PATHWAY EXTENSION (FIFTH WHEEL THROUGH GRIMSBY WTP) | - | - | 463,500 | - | - | - | - | - | - | - | 463,500 |
| 02-320285 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION | 8,492,000 | - | - | - | - | - | - | - | - | - | 8,492,000 |

Town of Grimsby

10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| 02-320286 - ROAD RECONSTRUCTION - PARK RD NORTH - CONSTRUCTION | - | - | 600,000 | - | - | - | - | - | - | - | 600,000 |
| 02-320287 - STORM SEWER IMPROVEMENTS - ARROWHEAD PARK | - | - | - | 535,000 | - | - | - | - | - | - | 535,000 |
| 02-320288 - STORM SEWER IMPROVEMENTS - TOMAHAWK DR | - | - | - | 190,000 | - | - | - | - | - | - | 190,000 |
| 02-320289 - STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 2 & 3 | - | 514,600 | - | - | - | - | - | - | - | - | 514,600 |
| 02-320290 - OPERATIONS CENTRE FUNCTIONAL IMPROVEMENTS | 120,000 | - | - | - | - | - | - | - | - | - | 120,000 |
| Total 320 - TRANSPORTATION CAPITAL | 11,978,650 | 14,034,490 | 8,013,000 | 4,198,000 | 3,231,500 | 4,495,000 | 3,358,500 | 4,712,000 | 3,237,000 | 3,072,000 | 60,330,140 |
| Total 15 - PUBLIC WORKS | 11,978,650 | 14,034,490 | 8,013,000 | 4,198,000 | 3,231,500 | 4,495,000 | 3,358,500 | 4,712,000 | 3,237,000 | 3,072,000 | 60,330,140 |
| 16 - CEMETERIES | | | | | | | | | | | |
| 500 - CEMETERY CAPITAL | | | | | | | | | | | |
| 02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025 | 125,000 | - | - | - | - | - | - | - | - | - | 125,000 |
| 02-500011 - QUEENSLAWN CEMETERY - SITE OFFICE REPLACEMENT | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| 02-500012 - GRIMSBY MOUNTAIN CEMETERY NEW SITE OFFICE & STORAGE BUILDING | - | - | 250,000 | - | - | - | - | - | - | - | 250,000 |
| Total 500 - CEMETERY CAPITAL | 225,000 | - | 250,000 | - | - | - | - | - | - | - | 475,000 |
| Total 16 - CEMETERIES | 225,000 | - | 250,000 | - | - | - | - | - | - | - | 475,000 |
| 17 - WASTEWATER SYSTEM | | | | | | | | | | | |
| 400 - WASTEWATER CAPITAL | | | | | | | | | | | |
| 04-400037 - WASTEWATER IMPROVEMENTS - S SERVICE RD, HUNTER RD TO ROBERTS RD SPS | - | - | - | - | - | - | 3,715,000 | - | - | - | 3,715,000 |
| 04-400041 - SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD) | 1,200,000 | - | - | - | - | - | - | - | - | - | 1,200,000 |

Town of Grimsby 10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| 04-400042 - SWM POND REHAB - SUMNER (SUMNER CR) | - | 500,000 | - | - | - | - | - | - | - | - | 500,000 |
| 04-400043 - SWM POND REHAB - KELSON (KELSON AVE S) | 140,000 | - | - | - | - | - | - | - | - | - | 140,000 |
| 04-400044 - SWM POND REHAB - LAMPMAN (LAMPMAN DR) | - | - | - | - | 400,000 | - | - | - | - | - | 400,000 |
| 04-400050 - WASTEWATER REHABILITATION - ANNUAL PROGRAM | - | - | - | 1,700,000 | 1,700,000 | 1,700,000 | 282,000 | 282,000 | 282,000 | 282,000 | 6,228,000 |
| 04-400052 - WASTEWATER REHABILITATION - 2025 | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| 04-400060 - WASTEWATER I & I REDUCTION - ANNUAL PROGRAM | - | - | - | 1,356,000 | 1,356,000 | 1,356,000 | 1,356,000 | 1,356,000 | 1,356,000 | 1,356,000 | 9,492,000 |
| 04-400062 - WASTEWATER I&I REDUCTION - DRAINAGE AREA 5 & 7 - 2025 | 2,400,000 | 2,400,000 | 2,400,000 | - | - | - | - | - | - | - | 7,200,000 |
| 04-400070 - STORM WATER REHABILITATION - ANNUAL PROGRAM | - | - | - | 720,000 | 720,000 | 360,000 | 360,000 | 360,000 | 360,000 | 360,000 | 3,240,000 |
| 04-400072 - STORM WATER REHABILITATION - 2025 | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| Total 400 - WASTEWATER CAPITAL | 3,840,000 | 2,900,000 | 2,400,000 | 3,776,000 | 4,176,000 | 3,416,000 | 5,713,000 | 1,998,000 | 1,998,000 | 1,998,000 | 32,215,000 |
| Total 17 - WASTEWATER SYSTEM | 3,840,000 | 2,900,000 | 2,400,000 | 3,776,000 | 4,176,000 | 3,416,000 | 5,713,000 | 1,998,000 | 1,998,000 | 1,998,000 | 32,215,000 |
| 18 - WATER SYSTEM | | | | | | | | | | | |
| 440 - WATER CAPITAL | | | | | | | | | | | |
| 06-440018 - WATER / WASTEWATER BILLING MODERNIZATION - 2025 | 1,750,000 | - | - | - | - | - | - | - | - | - | 1,750,000 |
| 06-440046 - WATER METER REPLACEMENT - ANNUAL PROGRAM | - | - | - | - | - | - | - | - | - | 2,500,000 | 2,500,000 |
| 06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLVD | 185,000 | - | - | - | - | - | - | - | - | - | 185,000 |
| 06-440084 - WATERMAIN REHABILITATION AND IMPROVEMENTS - S SERVICE RD (E AND W OF CASABLANCA BLVD) | - | - | - | - | 308,250 | - | 1,746,750 | - | - | - | 2,055,000 |

Town of Grimsby 10 Year Capital Summary

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| 06-440085 - WATERMAIN REHABILITATION - KELSON AVE QEW CROSSING | - | - | - | - | - | - | 320,250 | - | 1,814,750 | - | 2,135,000 |
| 06-440087 - WATERMAIN REHABILITATION - MAIN ST W (ELM ST TO KERMAN AVE) | - | - | - | 2,135,000 | - | - | - | - | - | - | 2,135,000 |
| 06-440088 - WATERMAIN REHABILITATION - WINSTON RD | - | - | - | - | - | 485,250 | - | 2,749,750 | - | - | 3,235,000 |
| 06-440091 - WATERMAIN REHABILITATION - CASABLANCA BLVD, CASABLANCA BLVD CN CROSSING, LIVINGSTON AVE | - | - | 5,040,000 | - | - | - | - | - | - | - | 5,040,000 |
| 06-440092 - WATERMAIN REHABILITATION - MOUNTAIN ST, OAK ST | - | - | 210,000 | - | 1,190,000 | - | - | - | - | - | 1,400,000 |
| 06-440093 - WATERMAIN REHABILITATION - PARK RD S, BAKER RD N | - | - | - | 265,500 | - | 1,504,500 | - | - | - | - | 1,770,000 |
| 06-440094 - WATERMAIN REHABILITATION - ELIZABETH ST (MAIN ST W TO #2 CLARKE ST - INCLUDING CN CROSSING) | - | - | - | - | - | - | - | 640,500 | - | 3,629,500 | 4,270,000 |
| 06-440095 - WATERMAIN REHABILITATION - ONTARIO ST (MAIN ST W TO N. SIDE OF QEW - INCLUDING CN AND QEW CROSSINGS) | - | - | - | - | - | - | - | - | 1,317,750 | - | 1,317,750 |
| Total 440 - WATER CAPITAL | 1,935,000 | - | 5,250,000 | 2,400,500 | 1,498,250 | 1,989,750 | 2,067,000 | 3,390,250 | 3,132,500 | 6,129,500 | 27,792,750 |
| Total 18 - WATER SYSTEM | 1,935,000 | - | 5,250,000 | 2,400,500 | 1,498,250 | 1,989,750 | 2,067,000 | 3,390,250 | 3,132,500 | 6,129,500 | 27,792,750 |
| Total Expenditure | 22,101,050 | 31,657,590 | 36,837,600 | 23,036,600 | 10,663,650 | 12,727,850 | 14,295,100 | 12,301,350 | 10,302,500 | 13,151,800 | 187,075,090 |



RESERVE AND RESERVE FUNDS



**TOWN OF GRIMSBY
RESERVE & RESERVE FUND BALANCES**

| | Projected Year-End Balance Dec 31, 2024 ¹ | 2025 Budget | | | | Projected Year-End Balance Dec 31, 2025 | Asset Replacement Value |
|---|---|------------------|-----------------------|--------------------|---------------------|--|-------------------------|
| | | Contributions | Operating Commitments | Projects | Capital Commitments | | |
| GENERAL FUND RESERVES | | | | | | | |
| Contingencies | | | | | | | |
| Levy Program Contingency & Stabilization | 4,130,325 | - | (237,430) | (454,650) | - | 3,438,245 | N/A |
| Total Contingencies | 4,130,325 | - | (237,430) | (454,650) | - | 3,438,245 | - |
| Equipment | | | | | | | |
| Equipment Replacement Reserve - Technology | 207,287 | 144,840 | - | - | (305,000) | 47,127 | 2,257,207 |
| Equipment Replacement Reserve - Fire | (61,420) | 656,130 | - | - | (230,500) | 364,210 | 15,573,335 |
| Equipment Replacement Reserve - By-law | 68,310 | - | - | (14,000) | - | 54,310 | 57,197 |
| Equipment Replacement Reserve - Public Works | 1,663,242 | 331,500 | - | - | (1,340,000) | 654,742 | 5,980,000 |
| Equipment Replacement Reserve - Parks, recreation & culture | 282,687 | 86,700 | - | - | (246,000) | 123,387 | 1,558,660 |
| Equipment Replacement Reserve - Library | 256,284 | - | - | - | (38,300) | 217,984 | 253,333 |
| Total Equipment | 2,416,390 | 1,219,170 | - | (14,000) | (2,159,800) | 1,461,760 | 25,679,732 |
| Buildings | | | | | | | |
| Town Hall Facilities | 260,507 | 81,600 | - | - | - | 342,107 | 24,649,689 |
| Fire Facilities | 340,227 | 30,600 | - | - | (305,000) | 65,827 | 23,150,635 |
| Parks & Recreation Facilities | 1,886,365 | 204,000 | - | - | (605,500) | 1,484,865 | 88,369,330 |
| Public Works Facilities | 528,514 | 71,400 | - | - | (270,000) | 329,914 | 6,152,039 |
| Library Facilities | 401,301 | 45,900 | - | - | (217,500) | 229,701 | 24,706,886 |
| Total Building | 3,416,914 | 433,500 | - | - | (1,398,000) | 2,452,414 | 167,028,579 |
| Capital Projects | | | | | | | |
| Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal | 131,088 | 153,270 | - | - | (268,000) | 16,358 | 7,202,000 |
| Public Works Asset Rehabilitation & Renewal | 3,856,485 | 464,190 | - | (85,000) | (254,940) | 3,980,735 | 72,169,510 |
| Shoreline Protection | 253,782 | - | - | - | - | 253,782 | 6,037,000 |
| Total Capital Projects | 4,241,355 | 617,460 | - | (85,000) | (522,940) | 4,250,875 | 85,408,510 |
| Other | | | | | | | |
| Corporate Projects | 757,235 | 455,340 | - | (786,640) | (35,000) | 390,935 | - |
| WLMH Redevelopment | 0 | - | - | - | - | 0 | - |
| Peach King Centre Expansion | 2,006,000 | 384,000 | - | - | - | 2,390,000 | - |
| Vision Zero | 83,337 | 67,700 | - | (206,030) | - | (54,993) | - |
| Council Strategic Priorities ² | 78,918 | - | - | - | - | 78,918 | - |
| Election | 187,500 | 50,000 | - | - | - | 237,500 | - |
| Library Strategic Priorities | 141,323 | 18,360 | - | (45,000) | - | 114,683 | - |
| Total Other | 3,254,313 | 975,400 | - | (1,037,670) | (35,000) | 3,157,043 | - |
| Downtown Improvement Area | | | | | | | |
| BIA Projects & Stabilization | 183,355 | - | (87,520) | - | - | 95,835 | - |
| Total Downtown Improvement Area | 183,355 | - | (87,520) | - | - | 95,835 | - |
| TOTAL GENERAL FUND RESERVES | 17,642,652 | 3,245,530 | (324,950) | (1,591,320) | (4,115,740) | 14,856,172 | 278,116,821 |
| ENVIRONMENTAL FUND RESERVES | | | | | | | |
| Wastewater | | | | | | | |
| Wastewater Contingency & Stabilization | (2,928,117) | - | - | (7,500) | (87,500) | (3,023,117) | N/A |
| Wastewater Asset Rehabilitation & Renewal | 17,739,983 | 1,633,790 | - | - | (2,690,000) | 16,683,773 | 335,550,132 |
| Storm Network Asset Rehabilitation & Renewal | 7,074 | 412,500 | - | (5,500) | - | 414,074 | 240,058,389 |
| Total Wastewater | 14,818,940 | 2,046,290 | - | (13,000) | (2,777,500) | 14,074,730 | 575,608,521 |



**TOWN OF GRIMSBY
RESERVE & RESERVE FUND BALANCES**

| | Projected Year-End Balance Dec 31, 2024 ¹ | 2025 Budget | | | | | Projected Year-End Balance Dec 31, 2025 | Asset Replacement Value |
|--|---|---------------------|-----------------------|-----------------------|------------------------|---------------------|--|-------------------------|
| | | Contributions | Operating Commitments | Projects | Capital Commitments | Total Receipts | | |
| Water | | | | | | | | |
| Water Contingency & Stabilization | 1,172,084 | - | - | - | - | - | 1,172,084 | N/A |
| Water Asset Rehabilitation & Renewal | 6,583,485 | 2,365,810 | - | - | (4,587,500) | - | 4,361,795 | 448,455,767 |
| Total Water | 7,755,569 | 2,365,810 | - | - | (4,587,500) | - | 5,533,879 | 448,455,767 |
| TOTAL ENVIRONMENTAL FUND RESERVES | 22,574,509 | 4,412,100 | - | (13,000) | (7,365,000) | - | 19,608,609 | 1,024,064,288 |
| TOTAL RESERVES | 40,217,161 | 7,657,630 | (324,950) | (1,604,320) | (11,480,740) | - | 34,464,781 | 1,302,181,109 |
| RESERVE FUNDS | | | | | | | | |
| Discretionary Reserve Funds | | | | | | | | |
| Museum Capital | 89,507 | - | - | - | - | - | 89,507 | - |
| TOTAL DISCRETIONARY RESERVE FUNDS | 89,507 | - | - | - | - | - | 89,507 | - |
| Obligatory Reserve Funds & Deferred Revenue | | | | | | | | |
| Development Charge - Services Related to a Highway | 3,081,556 | - | - | - | (250,210) | 246,460 | 3,077,806 | - |
| Development Charge - Fire Protection | 689,299 | - | (83,560) | - | - | 62,408 | 668,147 | - |
| Development Charge - Library Services | 1,235,982 | - | - | - | (88,600) | 108,352 | 1,255,733 | - |
| Development Charge - Parking Services | 122,017 | - | - | - | - | 6,101 | 128,118 | - |
| Development Charge - Growth Studies | 24,412 | - | - | (551,100) | - | 46,055 | (480,634) | - |
| Development Charge - Wastewater Services | 662,970 | - | - | - | - | 44,142 | 707,112 | - |
| Development Charge - Water Supply Services | 584,888 | - | - | - | - | 43,030 | 627,918 | - |
| Development Charge - Stormwater | (84,537) | - | - | - | - | 35,520 | (49,017) | - |
| Development Charge - Recreation Services | 1,066,839 | - | - | - | - | 240,372 | 1,307,211 | - |
| Development Charge - Public Works (Facilities, Vehicles & Equip) | (459,777) | - | - | - | - | 5,077 | (454,700) | - |
| TOTAL DEVELOPMENT CHARGES³ | 6,923,648 | - | (83,560) | (551,100) | (338,810) | 837,516 | 6,787,694 | - |
| Ontario Community Infrastructure Fund | 3,285,173 | - | - | (162,500) | (2,860,000) | 1,760,443 | 2,023,116 | - |
| Building Department | 2,171,305 | - | (437,950) | (40,000) | (35,000) | 108,565 | 1,766,921 | - |
| Federal Gas Tax | 3,792,898 | - | - | - | (3,695,000) | 1,135,567 | 1,233,465 | - |
| Parkland Dedication ³ | 5,111,376 | - | - | - | (920,000) | 2,923,564 | 7,114,940 | - |
| Community Benefits Reserve Fund ³ | 303,614 | - | - | (12,500) | - | 560,881 | 851,994 | - |
| TOTAL OBLIGATORY RESERVE FUNDS | 14,664,366 | - | (437,950) | (215,000) | (7,510,000) | 6,489,019 | 12,990,435 | - |
| TOTAL RESERVE FUNDS | 21,677,521 | - | (521,510) | (766,100) | (7,848,810) | 7,326,535 | 19,867,636 | - |
| TOTAL RESERVES AND RESERVE FUNDS | \$ 61,894,682 | \$ 7,657,630 | \$ (846,460) | \$ (2,370,420) | \$ (19,329,550) | \$ 7,326,535 | \$ 54,332,418 | \$ 1,302,181,109 |

Notes:

- 1) 2024 projected surplus allocation and balance are based on Q3 financial update and estimated 2024 capital spending. Strategy is consistent with prior reports to Council and the reserve strategy and policy identified in By-Law 21-85.
- 2) Proceeds from land sales, once finalized, would be set aside in the Council Strategic Priorities Reserve to provide funding for new initiatives.
- 3) Timing of receipts is dependent on development timing and may not be in 2025.



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

| Reserve or Reserve Fund Name | Reserve Type | Reserve Purpose/Definition | Reserve Target Rationale/ Methodology | Asset Replacement Value Estimate (Total Life Cycle) | Funding method | Additional Funding | Projected Yearend Balance Dec 31, 2025 |
|---|--|---|--|---|---|---|--|
| GENERAL FUND RESERVES | | | | | | | |
| Levy Contingencies & Stabilization | | | | | | | |
| Levy Program Contingency & Stabilization | Contingency & Stabilization Reserve | This reserve is used to ensure stable and predictable tax levies and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc. | Target balance between 10-15% of gross levy operating expenditures | N/A | Replenished through year-end surpluses. | | 3,438,245 |
| Equipment Replacement | | | | | | | |
| Equipment Replacement Reserve - Technology | Asset Renewal & Rehabilitation Reserve | Replacement of all technology assets for the whole corporation including computers, peripherals, digital presentation/communication equipment, network infrastructure, software. | Target annual contributions to sustain asset replacement needs. | 2,257,207 | Annual budget contributions | Excess YE surpluses if available and needed | 47,127 |
| Equipment Replacement Reserve - Fire | Asset Renewal & Rehabilitation Reserve | Replacement of all fire vehicles and equipment including trucks, gear, tools. | Target annual contributions to sustain asset replacement needs. | 15,573,335 | Annual budget contributions | Excess YE surpluses if available and needed | 364,210 |
| Equipment Replacement Reserve - By-law | Asset Renewal & Rehabilitation Reserve | Replacement of all by-law vehicles and equipment. | Target annual contributions to sustain asset replacement needs. | 57,197 | Annual budget contributions | Excess YE surpluses if available and needed | 54,310 |
| Equipment Replacement Reserve - Public Works | Asset Renewal & Rehabilitation Reserve | Replacement of all public works vehicles and equipment including tracks, motorized equipment, trailers, tools | Target annual contributions to sustain asset replacement needs. | 5,980,000 | Annual budget contributions | Excess YE surpluses if available and needed | 654,742 |
| Equipment Replacement Reserve - Parks, recreation & culture | Asset Renewal & Rehabilitation Reserve | Replacement of all parks, recreation and culture vehicles and equipment including trucks, motorized equipment, trailers, tools, gym equipment, museum/art gallery equipment. | Target annual contributions to sustain asset replacement needs. | 1,558,660 | Annual budget contributions | Excess YE surpluses if available and needed | 123,387 |
| Equipment Replacement Reserve - Library | Asset Renewal & Rehabilitation Reserve | Replacement of all library staff and public technology and equipment assets including computers, peripherals, digital presentation/communication equipment, network infrastructure, software. | Target annual contributions to sustain asset replacement needs. | 253,333 | Annual budget contributions | Excess YE surpluses if available and needed | 217,984 |
| Facilities Renewal | | | | | | | |
| Town Hall Facilities | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all town hall facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. | Target annual contributions to sustain asset replacement and rehabilitation needs. | 24,649,689 | Annual budget contributions | Excess YE surpluses if available and needed | 342,107 |
| Fire Facilities | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all fire facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. | Target annual contributions to sustain asset replacement and rehabilitation needs. | 23,150,635 | Annual budget contributions | Excess YE surpluses if available and needed | 65,827 |



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

| Reserve or Reserve Fund Name | Reserve Type | Reserve Purpose/Definition | Reserve Target Rationale/ Methodology | Asset Replacement Value Estimate (Total Life Cycle) | Funding method | Additional Funding | Projected Yearend Balance Dec 31, 2025 |
|---|--|---|---|---|--|---|--|
| Parks & Recreation Facilities | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all parks and recreation facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Building supported including LAC, Carnegie, East Grimsby Community Hall, Pump House, Peach king Centre, Pools, Southward Community Park, Museum & Art Gallery | Target annual contributions to sustain asset replacement and rehabilitation needs. | 88,369,330 | Annual budget contributions | Excess YE surpluses if available and needed | 1,484,865 |
| Public Works Facilities | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all public works facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Buildings supported include Operations Centre, sand/salt domes, storage sheds, cemetery buildings. | Target annual contributions to sustain asset replacement and rehabilitation needs. | 6,152,039 | Annual budget contributions | Excess YE surpluses if available and needed | 329,914 |
| Library Facilities | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all library facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. | Target annual contributions to sustain asset replacement and rehabilitation needs. | 24,706,886 | Annual budget contributions | Excess YE surpluses if available and needed | 229,701 |
| Other Asset Rehabilitation & Renewal | | | | | | | |
| Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all parks, playground and green infrastructure including playground equipment, trees, natural areas, parks, trails, paths | Target annual contributions to sustain asset replacement and rehabilitation needs. | 7,202,000 | Annual budget contributions | Excess YE surpluses if available and needed | 16,358 |
| Public Works Asset Rehabilitation & Renewal | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all public works assets including roads, paved areas/parking lots, sidewalks, railroads & crossings, guardrails, bridges, retaining walls, structural culverts, signs, streetlights, poles, fences, noise walls, cemetery roads. | Target annual contributions to sustain asset replacement and rehabilitation needs. | 72,169,510 | Annual budget contributions | Excess YE surpluses if available and needed | 3,980,735 |
| Shoreline Protection | Asset Renewal & Rehabilitation Reserve | Protection of Town owned shorelines. Needs to connect to Shoreline ownership and protection strategy to be developed. | Target annual contributions to sustain asset replacement and rehabilitation needs. | 6,037,000 | Annual budget contributions | Excess YE surpluses if available and needed | 253,782 |
| Special Projects and Other | | | | | | | |
| Corporate Projects | Special Purpose Reserve | Funding for all planning, heritage, various master planning exercises and special projects that can be of a cyclical nature but not occur every year and not result in assets. | Target annual contributions to sustain cyclical reviews and master plans needed for the Town. | N/A | Annual budget contributions | Excess YE surpluses if available and needed | 390,935 |
| WLMH Redevelopment | Special Purpose Reserve | Funding for WLMH local contribution. Time limited reserve. | No target. Aligns with WLMH funding strategy outlined in Town's budget. | N/A | Budget contributions | Excess YE surpluses if available and needed | 0 |
| Peach King Centre Expansion | Special Purpose Reserve | Funding for Peach King Centre Expansion. Time limited reserve. | No target. Aligns with Peach King Centre funding strategy outlined in Town's budget. | N/A | Budget contributions | Excess YE surpluses if available and needed | 2,390,000 |
| Vision Zero | Special Purpose Reserve | Funding for road safety projects or initiatives within the municipality. | No target. Aligns with Niagara Region Intermunicipal Courts Agreements (NRICA) | N/A | | | (54,993) |
| Council Strategic Priorities | Special Purpose Reserve | Funding for any Council priority or special project that may be identified. | Based on priorities identified by Council. | N/A | Replenished through year end surpluses | | 78,918 |



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

| Reserve or Reserve Fund Name | Reserve Type | Reserve Purpose/Definition | Reserve Target Rationale/ Methodology | Asset Replacement Value Estimate (Total Life Cycle) | Funding method | Additional Funding | Projected Yearend Balance Dec 31, 2025 |
|--|--|---|--|---|--|---|--|
| Election | Special Purpose Reserve | Funding for administering the election process ever 4 years, including cost of technology, expert consulting required, and staffing | Target annual contributions should fund cost of election cycle every 4 years. | N/A | Annual budget contributions | Excess YE surpluses if available and needed | 237,500 |
| Library Strategic Priorities | Special Purpose Reserve | Funding for any Library Board priority or special project that may be identified | Based on priorities identified by the Library Board. | N/A | Annual budget contributions and year-end surpluses | | 114,683 |
| Downtown Improvement Area | | | | | | | |
| BIA Projects & Stabilization | Special Purpose Reserve | This reserve is used to ensure stable and predictable BIA levies and provide for operating emergencies. Supports any one-time operating or capital projects approved by the BIA | To be determined. | N/A | Annual budget contributions and yearend surpluses | | 95,835 |
| ENVIRONMENTAL FUND RESERVES | | | | | | | |
| Wastewater | | | | | | | |
| Wastewater Contingency & Stabilization | Contingency & Stabilization Reserve | This reserve is used to ensure stable and predictable wastewater levies and provides a source of funding for operating deficits as well as for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc. | 10-20% of gross wastewater operating expenditures | N/A | Replenished through year end surpluses | | (3,023,117) |
| Wastewater Asset Rehabilitation & Renewal | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all sanitary assets including, overflow/bypass, valves, clean outs, oil/grit separators, detention facilities, pump stations, treatment plants, meters, manholes, laterals, rain stoppers, mains, catchment areas | Target annual contributions to sustain asset replacement and rehabilitation needs. | 335,550,132 | Annual budget contributions | Excess YE surpluses if available and needed | 16,683,773 |
| Storm Network Asset Rehabilitation & Renewal | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all storm network assets including municipal drains, catch basins, manholes, outfall structures, oil/grit separators, culverts, gravity mains, storm water management ponds/tanks, laterals, catchment areas. | Target annual contributions to sustain asset replacement and rehabilitation needs. | 240,058,389 | Annual budget contributions | Excess YE surpluses if available and needed | 414,074 |
| Water | | | | | | | |
| Water Contingency & Stabilization | Contingency & Stabilization Reserve | This reserve is used to ensure stable and predictable water rates and provides a source of funding for operating deficits as well as for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc. | 10-20% of gross water operating expenditures | N/A | Replenished through year end surpluses | | 1,172,084 |
| Water Asset Rehabilitation & Renewal | Asset Renewal & Rehabilitation Reserve | Rehabilitation and renewal of all water assets including pump stations, water stations, treatment plant, reservoir, casing, valves, hydrants, watermains/lines, meters. | Target annual contributions to sustain asset replacement and rehabilitation needs. | 448,455,767 | Annual budget contributions | Excess YE surpluses if available and needed | 4,361,795 |



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

| Reserve or Reserve Fund Name | Reserve Type | Reserve Purpose/Definition | Reserve Target Rationale/ Methodology | Asset Replacement Value Estimate (Total Life Cycle) | Funding method | Additional Funding | Projected Yearend Balance Dec 31, 2025 | |
|--|---------------|--|---|---|--|--------------------|--|-------------------|
| RESERVE FUNDS | | | | | | | | |
| Discretionary Reserve Funds | | | | | | | | |
| Museum Capital | Reserve Funds | Established in By-Law 2006-54 this reserve funds includes funds transferred from the Museum Trust Fund as established in By-law 79-49 and is to be used for the improvement of the Museum, it's collection and its mandate as found in the Museum Guidelines. | N/A | N/A | Externally contributed funds and donations | | 89,507 | |
| Obligatory Reserve Funds & Deferred Revenue | | | | | | | | |
| Development Charge - Services Related to a Highway | Reserve Funds | Per the Development Charges Act, this supports the funding of growth-related infrastrucutre as outlined in the Town's development charge study. | N/A | N/A | Development charges collected | | 3,077,806 | |
| Development Charge - Fire Protection | | | | | | | 668,147 | |
| Development Charge - Library Services | | | | | | | 1,255,733 | |
| Development Charge - Parking Services | | | | | | | 128,118 | |
| Development Charge - Growth Studies | | | | | | | (480,634) | |
| Development Charge - Wastewater Services | | | | | | | 707,112 | |
| Development Charge - Water Supply Services | | | | | | | 627,918 | |
| Development Charge - Stormwater | | | | | | | (49,017) | |
| Development Charge - Recreation Services | | | | | | | 1,307,211 | |
| Development Charge - Public Works (Facilities, Vehicles & Equip) | | | | | | | (454,700) | |
| Ontario Community Infrastructure Fund (OCIF) | Reserve Funds | To support eligible projects as outlined in the Ontario Community Infrastructure fund program guidelines | Not applicable, however regular, reliable sources of funding should be taken into account in establishing targeted annual contribution levels for other reserves. | N/A | OCIF funding received | | 2,023,116 | |
| Building Department | Reserve Funds | Per the building code, this supports the operations of the building department in it's obligations under the act. All building department surpluses and deficits are tracked separately in this reserve fund. Used to support replacement of building division vehicles and equipment and used to stabilize building department operations as required and provide for building department emergencies. Supports any one-time operating projects of the building division. | N/A | N/A | Building department surpluses and deficits | | 1,766,921 | |
| Canada Community Building Fund (formerly Federal Gas Tax) | Reserve Funds | To support eligible projects as outlined in the Federal Gas Tax fund program guidelines | Not applicable, however regular, reliable sources of funding should be taken into account in establishing targeted annual contribution levels for other reserves. | N/A | CCBF funding received | | 1,233,465 | |
| Parkland Dedication | Reserve Funds | Per Section 42 and 51 of the planning act, this supports development for parks or other public recreational purposes. | N/A | N/A | Cash in lieu of parkland collected | | 7,114,940 | |
| Community Benefits Reserve Fund | Reserve Funds | Per Section 37 of the planning act these funds are to be used to improve the developments for which they were paid for. | N/A | N/A | Community benefits charges collected | | 851,994 | |
| Totals | | | | | | | 1,302,181,108 | 54,332,418 |