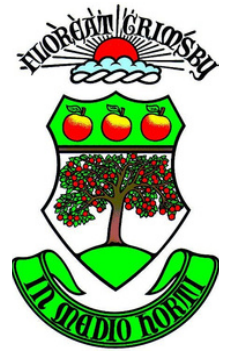


TOWN OF GRIMSBY



2024 CONSOLIDATED BUDGET



Table of Contents

2024-2026 TOWN COUNCIL 6

EXECUTIVE SUMMARY 7

HISTORICAL BUDGET TRENDS 10

MULTI YEAR PROJECTION 13

2024 STAFFING SUMMARY 14

2024 OPERATING BUDGET 15

2024 OPERATING BUDGET – SUMMARY BY DEPARTMENT 16

Taxation 17

Taxation Operating Statement18

Corporate 20

Corporate Operating Statement21

Administration 23

Administration Operating Statement26

Animal Control Operating Statement.....28

By-law Enforcement Operating Statement29

Council Operating Statement31

Election Operating Statement32

Economic Development 33

Economic Development Operating Statement34

Finance 35

Finance Operating Statement37

Human Resources 39

Human Resources Operating Statement40

Information Technology and Service Innovation 41

Information Technology Operating Statement.....42

Fire 44

Emergency Measures Operating Statement46

Fire Operating Statement47

Fire Station 2 Operating Statement50

Planning 52

Committee of Adjustment Operating Statement54

Heritage Committee Operating Statement55

Planning and Zoning Operating Statement2.....56

Building.....	58
Building Operating Statement	59
Community Services	61
Carnegie Operating Statement.....	64
Community Services Fleet and Equipment Operating Statement	65
Grand Avenue Operating Statement	66
Livingston Activity Centre Operating Statement.....	67
Peach King Centre Operating Statement	69
Pool Operating Statement.....	72
Pump House Operating Statement	74
Recreation Garage Operating Statement.....	75
Recreation Programs Operating Statement	76
Southward Community Park Operating Statement	82
Museum.....	84
Museum Operating Statement	85
Art Gallery	88
Art Gallery Operating Statement	89
Library	92
Library Operating Statement	94
Public Works	97
Administrative Building Operating Statement.....	100
Crossing Guards Operating Statement	101
Engineering Operating Statement	102
Health and Safety Operating Statement.....	104
Operations Centre Operating Statement.....	105
Parking Lots Operating Statement	107
Public Works Fleet and Equipment Operating Statement	107
Streetlights Operating Statement	108
Transportation Operating Statement	109
Winter Control Operating Statement	115
Cemeteries	117
Mountain Cemetery Operating Statement.....	118

Queensway Cemetery Operating Statement.....	120
Wastewater System	122
Waste Water Operating Statement	123
Water System.....	127
Water Operating Statement.....	128
Business Improvement Area (BIA).....	134
Downtown Improvement Area Operating Statement.....	135
2024 OPERATING PROJECTS	137
2024 OPERATING PROJECT SUMMARY WITH FUNDING.....	139
2024 OPERATING PROJECT SUMMARY	140
2024 OPERATING PROJECT LIST	141
2024 OPERATING PROJECT DETAIL	143
2024 CAPITAL PROJECTS	164
2024 CAPITAL PROJECT SUMMARY WITH FUNDING.....	166
2024 CAPITAL PROJECT SUMMARY	167
Corporate	168
Corporate Capital Project List	169
Corporate Capital Project Detail.....	170
Information Technology.....	171
Information Technology Capital Project List.....	172
Information Technology Capital Project Detail	173
Fire	180
Fire Capital Project List	181
Fire Capital Project Detail.....	182
Community Services	196
Community Services Capital Project List	197
Community Services Capital Project Detail.....	199
Library	241
Library Capital Project List	242
Library Capital Project Detail.....	243
Public Works	252
Public Works Capital Project List	253
Public Works Capital Project Detail.....	254
Cemeteries	301

Cemetery Capital Project List.....302

Cemetery Capital Project Detail303

Wastewater System 305

Waste Water Capital Project List.....306

Waste Water Capital Project Detail307

Water System..... 313

Water Capital Project List.....314

Water Capital Project Detail315

10 YEAR CAPITAL SUMMARY (2024-2032)..... 323

RESERVE AND RESERVE FUNDS 338

RESERVE AND RESERVE FUND BALANCES 339

RESERVE STRATEGY AND TARGETS 341

2022-2026 TOWN COUNCIL



Mayor
Jeff Jordan

Ward 1



Councillor
Reg Freake



Councillor
Delight Davoli

Ward 2



Councillor
Lianne Vardy



Councillor
Don Howe

Ward 3



Councillor
Veronica Charrois



Councillor
Jennifer Korstanje

Ward 4



Councillor
Jacob Baradziej



Councillor
Nick DiFlavio

EXECUTIVE SUMMARY

Embracing the Present, Achieving Tomorrow: Our Focus for Progress

- We are pleased to present the Town of Grimsby's 2024 Budget.
- The 2024 Budget builds on the momentum and progress achieved in previous years, with a focus on building a strong and sustainable community.
- Grounded in the present with a focus on the future, this budget reflects a thoughtful and balanced strategy in addressing community needs while ensuring the responsible use of resources. It maintains a continued commitment to building an innovative and vibrant community where people and the environment matter. We are confident this budget is a positive step in moving the Town toward achieving its goals.

A Look Back at 2023

- The Town continued to face challenges because of the COVID-19 pandemic. It brought inflationary pressures and supply chain disruptions, which had the potential to cause project delays and economic pressures. Nevertheless, staff remained committed to finding solutions to stay on track and to advance the Town's priorities and goals.
- This past year also looked beyond the immediate business plans and took the time to celebrate Grimsby. Staff demonstrated that the Town is committed to the people of Grimsby through various events and accomplishments including:
 - ✓ First Annual Cultural Gala supporting the Grimsby Museum, Art Gallery and Library
 - ✓ The continued success of the Grimsby Santa Clause Parade, Arts Walk, Happening in Grimsby and other community events
 - ✓ Grimsby Community Development Grant Program (Pilot)
 - ✓ Peach King Centre (PKC) Wi-Fi Implementation
 - ✓ Public free skate at PKC and the Outdoor Rink, "Frieze Box"
 - ✓ Economic Development Strategic Action Plan

Looking Forward to 2024 and Beyond

- As we move into 2024, we are considering ways to continuously support the needs of our taxpayers, while working both individually and collectively with a sharpened focus on the betterment of the community.
- Throughout the budget development process, staff took a balanced approach to prioritize the maintenance of existing services and infrastructure, while also advancing new and sustainable opportunities to enhance and expand our services in alignment with Council's 2023-2026 Strategic Priorities.
- We look to foster a culture of innovation and collaboration within the organization, encouraging staff to bring new ideas and diverse perspectives to the table. This can help to

drive continuous improvement and adaptability, which are critical for success in an ever-evolving environment.

- This budget incorporates a nine-year Capital Budget Plan that considers the needs and wants of the community to provide a vibrant future. The Town is committed to maintaining transparency and accountability and will ensure all stakeholders are informed and engaged in the organization's activities, both internally and externally.
- The 2024 Budget is designed to align with Council's Strategic Priorities:
 - To provide a high quality of life by supporting happy, healthy lives in a well-connected inclusive community by providing initiatives such as:
 - ✓ Customer service, communication, and volunteer strategies;
 - ✓ Parks Master Plan;
 - ✓ Investing in the Transportation Master Plan to support future growth while enhancing road safety and accessibility;
 - ✓ Library and cultural strategic plans; and
 - ✓ Investing in active living infrastructure such as the Peach King Centre Expansion, Casablanca Park Development, and a commitment to enhancing the Town's Trail System Connections.
 - Fostering vibrant neighbourhoods while protecting and promoting our natural environment through:
 - ✓ Developing a resilient foundation to maintain sustainable growth in Grimsby supported by the Official Plan review, while balancing emerging legislative changes and the needs of the community;
 - ✓ Supporting heritage preservation through designations and the next phase of work on the Heritage Conservation District;
 - ✓ Protecting and improving our natural environment through tree-planting initiatives and continued environmental sustainability through shoreline protection work; and
 - ✓ Promoting a vibrant, active, safe Grimsby by investing in the Downtown Reimagined project, supporting the Farmers Market, and advancing the objectives of the Strategic Parking Management Study and Downtown Traffic Study to support resident and commercial business needs.
 - Driving innovation and collaboration in our local economy to benefit everyone by investing in:
 - ✓ The Town's website to improve information sharing and attract businesses;
 - ✓ A tourism attraction campaign to support local business;
 - ✓ Online resident portals to access property billing information, while investing in cyber security to ensure the safeguarding of resident and Town information;
 - ✓ Resources to ensure we can meet provincial growth targets and responsibly support development growth; and
 - ✓ The Asset Management Plan to ensure strategic investments to maximize asset life.

Financial Accountability, Affordability & Sustainability as the Top Priority

- All of the above investments are being proposed with careful line-of-sight to financial sustainability for our organization and affordability for our residents and businesses.
- We remain an affordable community compared to our Niagara neighbours with the lowest combined water, wastewater, and taxes as a proportion of household income¹.
- Usage of Reserves and Reserve Funds are an important component for current and future planning and financial sustainability. They are established to set aside funding for special purposes and reduce the impact of any unbudgeted items.
- The 2024 Budget incorporates contributions to infrastructure reserves, reflecting the Town's commitment to establishing a sustainable asset management plan.
- The Town's operating and capital needs associated with the budget package results in an increase of 4.93%, or a local tax increase of \$67 per year (less than \$6 a month), for an average residential household assessed at \$442,000². The combined local, regional, and education tax increase is 4.01%.
- The Town of Grimsby's historic commitment to the redevelopment of the West Lincoln Memorial Hospital. In partnership with the Town of Lincoln, Township of West Lincoln, Niagara Region, the Government of Ontario, and the community, we can fund the project through fundraising efforts with the West Lincoln Memorial Hospital Foundation. The 2024 budget includes a limited-time levy of 0.26% or \$4 for an average residential household assessed at \$442,000². The yearly tax increase ends when the facility is complete in 2024.

Water Rate and Wastewater Rates

- Council approved a Wastewater Hybrid Levy and Fee Model, which took effect in the 2023 taxation year. Beginning in 2024, the financial responsibility for funding the wastewater program is divided equally between a tax levy, distributed among property types and residents, and a wastewater user rate. The wastewater rate introduced in 2023 will remain the same in 2024 at \$1.23 per cubic metre.
- The 2024 water fixed rate is expected to see a proposed increase of 3.0%, aligning with inflation. The primary factor driving this adjustment is the upward trend in regional rates. However, the water variable rate will remain the same at \$1.54 in 2024.

¹ 2023 BMA Study

² Municipal Property Assessment Corporation (MPAC) assessment roll

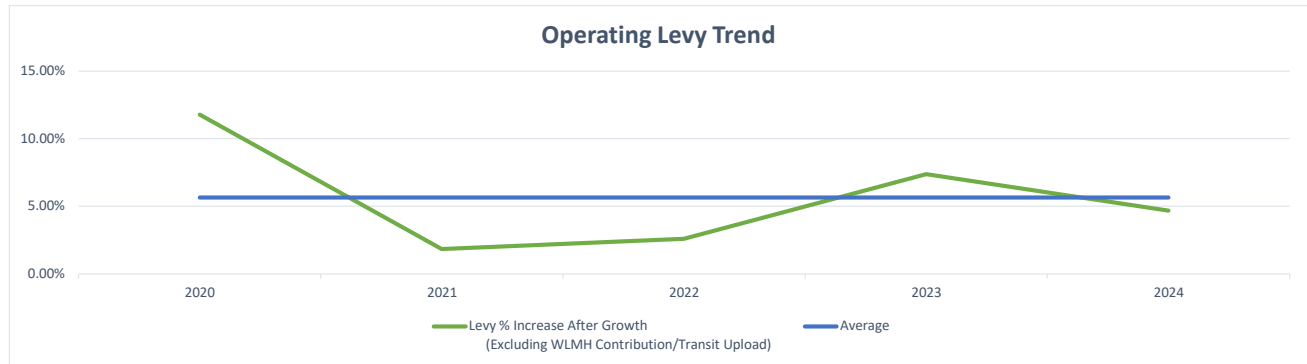


TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

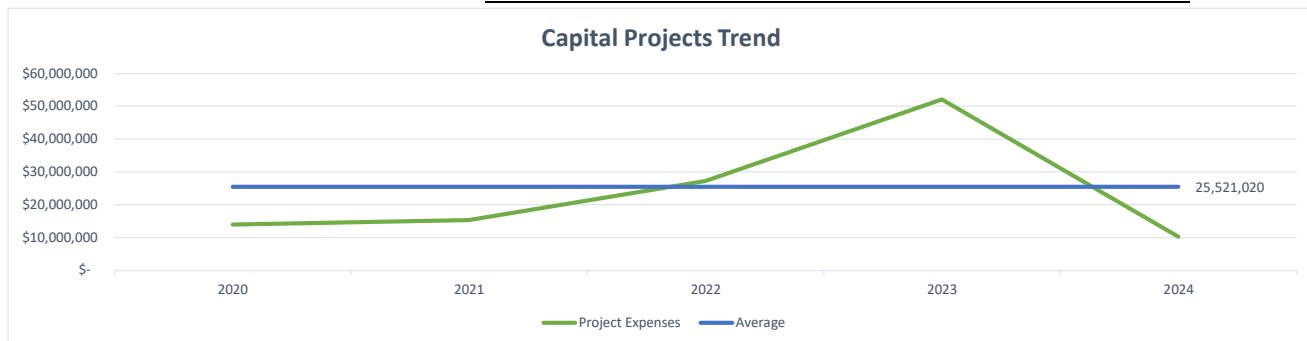
	2020	2021	2022	2023	2024	Average
Operating Levy						
Revenues Base Budget	\$ 9,231,000	\$ 10,399,307	\$ 8,566,100	\$ 10,869,070	\$ 11,469,160	
Expenses Base Budget ¹	(23,401,658)	(25,182,400)	(24,084,080)	(27,747,790)	(29,253,750)	
Funding Projects ²	-	-	1,291,500	1,927,960	1,290,100	
Funding Projects ² - Budget Amendments	-	-	66,000	121,500	-	
Expenses Projects ²	-	-	(1,291,500)	(1,927,960)	(1,290,100)	
Expenses Projects ² - Budget Amendments	-	-	(66,000)	(121,500)	-	
	14,170,658	14,783,093	15,517,980	16,878,720	17,784,590	
Incremental WLMH Contribution	200,000	121,000	57,000	116,000	44,000	
Transit Uploading to Niagara Region	-	-	-	(250,000)	-	
	\$ 14,370,658	\$ 14,904,093	\$ 15,574,980	\$ 16,744,720	\$ 17,828,590	
Levy % Increase Before Growth (Excluding WLMH Contribution/Transit Upload)	13.47%	2.87%	4.12%	8.37%	6.21%	7.01%
Less Assessment Growth %	-1.70%	-1.02%	-1.53%	-1.00%	-1.54%	-1.36%
Levy % Increase After Growth (Excluding WLMH Contribution/Transit Upload)	11.77%	1.85%	2.59%	7.37%	4.67%	5.65%
Levy % Increase for WLMH Contribution	1.60%	0.84%	0.38%	0.74%	0.26%	
Levy % Increase After Growth (Excluding Transit Upload)	13.37%	2.69%	2.97%	8.12%	4.93%	6.42%
Levy % Decrease for Transit Upload				-1.61%	0.00%	
Levy % Increase	13.37%	2.69%	2.97%	6.51%	4.93%	6.10%

1) Operating levy expenses include contributions to capital reserves of \$4,644,940

2) Operating Projects were a new initiative in fiscal year 2022. Historically there have been projects included in Capital Projects that would not result in a capital asset, such as studies, and thus these projects have now been separated.



	2020	2021	2022	2023	2024
Capital Projects					
Funding	\$ 13,965,950	\$ 15,288,320	\$ 27,220,790	\$ 52,104,740	\$ 10,236,300
Funding - Budget Amendments	-	-	1,931,980	6,857,020	-
Total Funding	13,965,950	15,288,320	29,152,770	58,961,760	10,236,300
Expenses	(13,965,950)	(15,288,320)	(27,220,790)	(52,104,740)	(10,236,300)
Expenses - Budget Amendments	-	-	(1,931,980)	(6,857,020)	-
Total Expenses	(13,965,950)	(15,288,320)	(29,152,770)	(58,961,760)	(10,236,300)
	\$ -	\$ -	\$ -	\$ -	\$ -

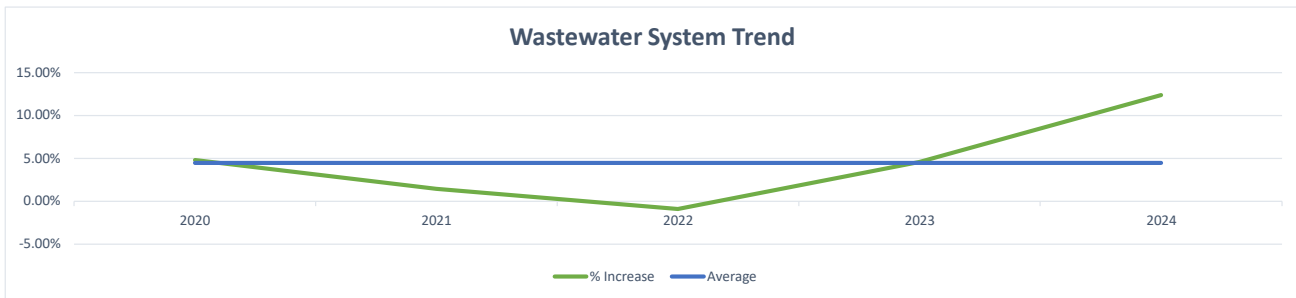




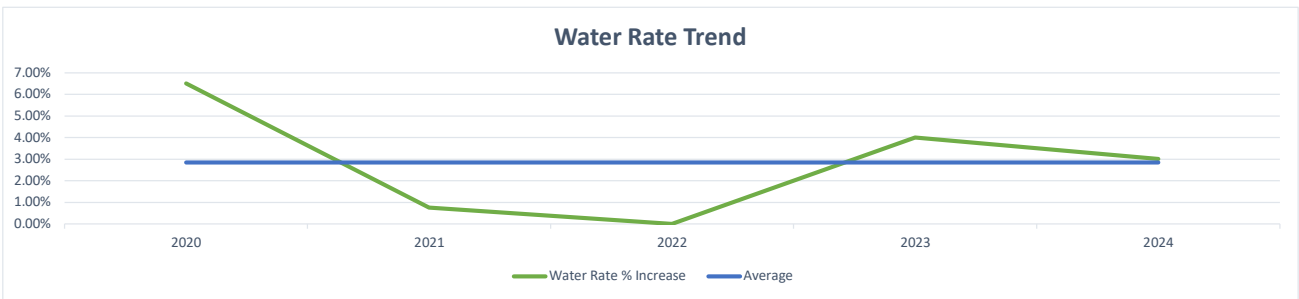
TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

	2020	2021	2022	2023	2024	Average
Wastewater System						
Revenues - Non-Rate	\$ 205,960	\$ 206,000	\$ 150,000	\$ 125,000	\$ 150,000	
Revenues - Town Owned Facilities	-	-	-	24,890	24,890	
Revenues - Rate Based	-	-	-	2,160,710	3,667,170	
Revenues - Levy Based	6,146,322	6,239,750	6,239,750	4,371,220	3,667,180	
Total Revenues	6,352,282	6,445,750	6,389,750	6,681,820	7,509,240	
Expenses ¹	6,352,282	6,445,750	6,389,750	6,681,820	7,509,240	
Funding Projects ³	-	-	275,000	100,000	90,000	
Funding Projects - Budget Amendments	-	-	-	25,000	-	
Expenses Projects ³	-	-	275,000	100,000	90,000	
Expenses - Budget Amendments	-	-	-	(25,000)	-	
	\$ -	\$ -	\$ -	\$ -	\$ -	
% Increase	4.81%	1.47%	-0.87%	4.57%	12.38%	4.47%

Wastewater Rate	
Variable consumption rate per m ³ of water used	\$ 1.23 \$ 1.23



	2020	2021	2022	2023	2024	Average
Water System						
Revenues	\$ 7,278,240	\$ 7,478,700	\$ 7,519,190	\$ 7,896,100	\$ 8,073,360	
Expenses ²	7,278,240	7,478,700	7,519,190	7,896,100	8,073,360	
Funding Projects ³	-	-	20,000	10,000	-	
Expenses Projects ³	-	-	20,000	10,000	-	
	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Rates						
General fixed charge for 4 months	\$ 103.82	\$ 104.60	\$ 104.60	\$ 108.78	\$ 112.05	
Variable consumption rate per m ³	1.47	1.48	1.48	1.54	1.54	
City of Hamilton rate per m ³	2.77	2.79	2.79	2.90	2.99	
Non-metered fixed charge for 4 months	242.21	242.21	242.21	251.90	259.46	
Filling station fixed charge for 1 month	25.96	26.15	26.15	27.20	28.02	
Filling station variable consumption rate per m ³	\$ 1.47	\$ 1.48	\$ 1.48	\$ 1.54	\$ 1.54	
Water Rate % Increase	6.50%	0.75%	0.00%	4.00%	3.00%	2.85%



1) Wastewater system expenses include contributions to capital reserves of \$1,565,600

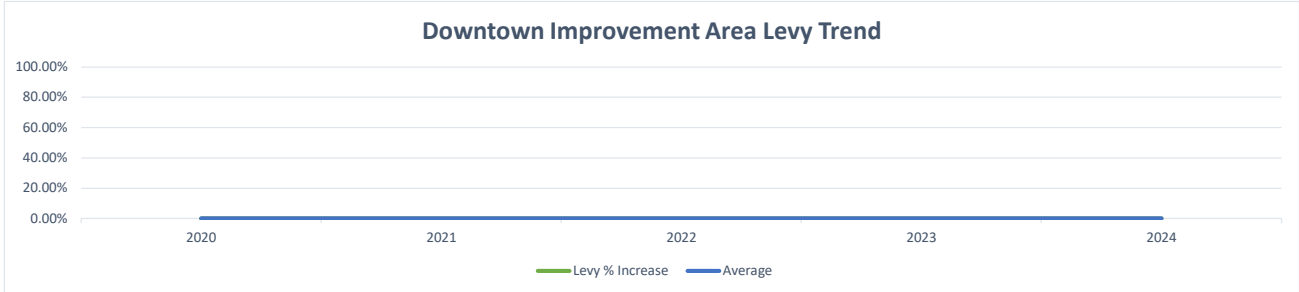
2) Water system expenses include contributions to capital reserves of \$2,296,900

3) Operating Projects are reported only for the fiscal year 2024. These amounts include only new projects and the top-up portion of carry-forward projects.



TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

	2020	2021	2022	2023	2024	Average
Downtown Improvement Area Levy						
Revenues	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 48,330	
Expenses	92,350	92,350	87,350	87,350	135,680	
	<u>\$ 87,350</u>	<u>\$ 87,350</u>	<u>\$ 87,350</u>	<u>\$ 87,350</u>	<u>\$ 87,350</u>	
Levy % Increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%



Consolidated Budget Summary	2023			2024		
	Revenues	Expenses	Levy	Revenues	Expenses	Levy
Operating	\$ 10,869,070	\$ 27,613,790	\$ 16,744,720	\$ 11,469,160	\$ 29,297,750	\$ 17,828,590
Operating Projects	2,049,460	2,049,460	-	1,290,100	1,290,100	-
Capital Projects	56,341,760	56,341,760	-	9,106,300	9,106,300	-
Total Operating	69,260,290	86,005,010	16,744,720	21,865,560	39,694,150	17,828,590
Wastewater	2,310,600	6,681,820	4,371,220	3,842,060	7,509,240	3,667,180
Wastewater - Operating Projects	100,000	100,000	-	90,000	90,000	-
Wastewater - Capital Projects	600,000	600,000	-	100,000	100,000	-
Total Wastewater	3,010,600	7,381,820	4,371,220	4,032,060	7,699,240	3,667,180
Water	7,896,100	7,896,100	-	8,073,360	8,073,360	-
Water - Operating Projects	10,000	10,000	-	-	-	-
Water - Capital Projects	2,020,000	2,020,000	-	1,030,000	1,030,000	-
Total Water	9,926,100	9,926,100	-	9,103,360	9,103,360	-
Downtown Improvement Area	-	87,350	87,350	48,330	135,680	87,350
	<u>\$ 82,196,990</u>	<u>\$ 103,400,280</u>	<u>\$ 21,203,290</u>	<u>\$ 35,049,310</u>	<u>\$ 56,632,430</u>	<u>\$ 21,583,120</u>



TOWN OF GRIMSBY MULTI-YEAR PROJECTION

Purpose: The purpose of the multi-year projection is to provide a high-level understanding of the future minimum commitments the Town has made as of the preparation of the 2024 budget. These projections should be considered the starting point for future budgets and would only maintain the status quo on service delivery. They do not include any new investments or address known risks that may be required. Actual 2025/2026 budgets will result in different estimates based on updated priorities and financial strategies.

Core Assumptions: These projections include future operating impacts as the result of the Peach King Centre Expansion, Casablanca Beach Park, software implementations and operating positions. Additionally, a 3% minimum inflation on expenses and select revenue. Grants from other levels of government have not been inflated.

	2024	2025	2026
Operating Levy			
Revenues Base	\$ 11,469,160	\$ 9,642,450	\$ 9,791,240
Expenses Base	29,253,750	28,785,990	29,941,680
Funding Projects ¹	1,290,100		
Expenses Projects ¹	1,290,100		
	<u>17,784,590</u>	<u>19,143,540</u>	<u>20,150,440</u>
Incremental WLMH Contribution	44,000		
Transit Uploading to Niagara Region	-		
	<u>\$ 17,828,590</u>	<u>\$ 19,143,540</u>	<u>\$ 20,150,440</u>

Minimum Levy % Increase Before Growth (Excluding WLMH Contribution / Transit Uploading)	6.21%	7.38%	5.26%
Less Estimated Assessment Growth %	-1.54%	-1.00%	-1.00%
Minimum Levy % Increase After Estimated Growth (Excluding WLMH Contribution / Transit Uploading)	4.67%	6.38%	4.26%
Levy % Increase for WLMH Contribution	0.26%	0.00%	0.00%
Minimum Levy % Increase After Estimated Growth (Excluding Transit Uploading)	4.93%	6.38%	4.26%
Levy % Increase for Transit Uploading to Niagara Region	0.00%	0.00%	0.00%
Minimum Levy % Increase After Estimated Growth	4.93%	6.38%	4.26%

	2024	2025	2026
Wastewater System			
Revenues - Non-Rate	\$ 174,890	\$ 127,500	\$ 130,030
Revenues - Rate Based	3,667,170	3,830,440	3,946,650
Revenues - Levy Based ²	3,667,180	3,807,060	3,950,240
Total Revenues	<u>7,509,240</u>	<u>7,765,000</u>	<u>8,026,920</u>
Expenses	7,509,240	7,765,000	8,026,920
Funding Projects ¹	90,000		
Expenses Projects ¹	90,000		
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Minimum Levy % Increase	-23.29%	3.81%	3.76%

	2024	2025	2026
Water System			
Revenues	\$ 8,073,360	\$ 8,336,560	\$ 8,600,750
Expenses	8,073,360	8,336,560	8,600,750
Funding Projects ¹	-		
Expenses Projects ¹	-		
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Minimum Water Expense % Increase	2.20%	3.26%	3.17%

	2024	2025	2026
Downtown Improvement Area			
Revenues	\$ 48,330	\$ -	\$ -
Expenses	135,680	135,680	135,680
	<u>\$ 87,350</u>	<u>\$ 135,680</u>	<u>\$ 135,680</u>
Minimum Levy % Increase	0.00%	55.33%	0.00%

	2024	2025	2026
Capital Projects			
Funding	\$ 10,236,300	\$ 33,829,600	\$ 31,281,900
Expenses	10,236,300	33,829,600	31,281,900
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

1) Operating Projects are reported only for the fiscal year 2024. These amounts include only new projects and the top-up portion of carry-forward projects.

2) The percentage of wastewater billing between the on the tax levy and user rate 50% each.



2024 STAFFING SUMMARY

Department	Permanent		Temporary	Total Positions
	Full Time ¹	Part Time ²	Full Time ³	
Administration, Clerks & By-Law	11.0	-	-	11.0
Economic Development	1.0	-	-	1.0
Finance	14.0	1.0	-	15.0
Human Resources	2.0	-	-	2.0
Information Technology	6.0	-	-	6.0
Fire ⁴	6.0	-	-	6.0
Planning	9.0	-	2.0	11.0
Building	4.0	1.0	-	5.0
Community Services	21.0	5.3	1.0	27.3
Museum	2.0	0.8	1.0	3.8
Art Gallery	1.0	2.9	-	3.9
Library	7.0	3.7	-	10.7
Public Works	33.0	3.0	2.0	38.0
Cemeteries	1.0	-	-	1.0
Wastewater and Water System	8.0	-	-	8.0
Total	126.0	17.7	6.0	149.7

1) Permanent Full Time positions are expected to work full-time hours of 35 (inside) or 40 (outside) hours per week. Per council resolution, all Full Time positions are approved by Council and are budgeted and funded in the base budget.

2) Permanent Part Time positions are reported based on their full-time equivalent (i.e. the total hours budgeted divided by the regular full-time hours for that position). Part Time positions are regularly scheduled to work up to 24 hours a week continuously throughout the year and are budgeted and funded in the base budget.

3) Temporary Full Time positions are included in the base budget, hired for a period of less than two years and are funded with one-time funding source (i.e. reserve transfer, external funding)

4) Fire Chief Position was removed from Full Time Complement during Shared Fire Service Pilot

Other Notes - data above excludes Volunteer Firefighters. Positions are reported in the department where the employee is primarily assigned. Chart does not represent headcount.

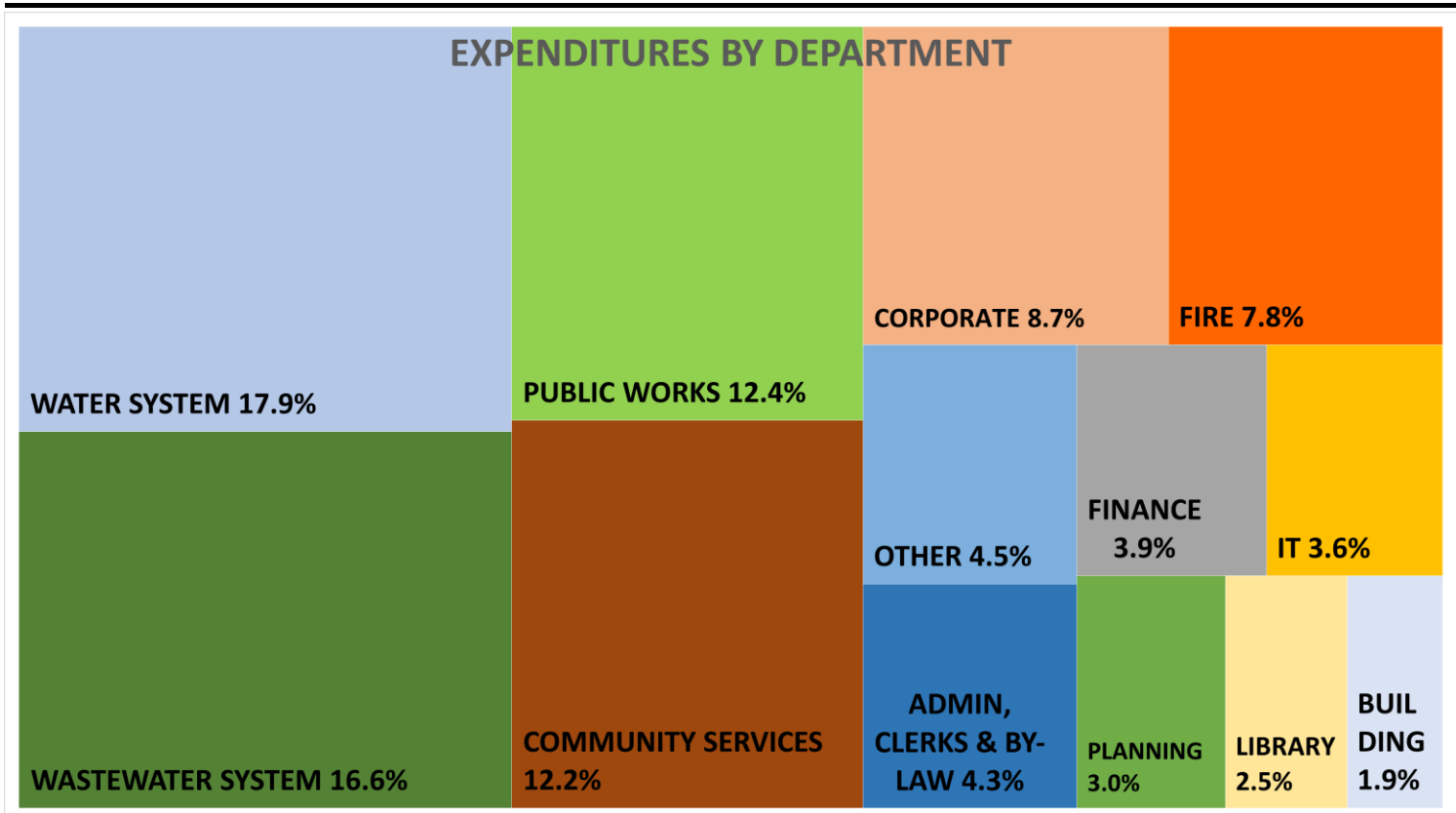


2024 OPERATING BUDGET



TOWN OF GRIMSBY 2024 OPERATING BUDGET - SUMMARY BY DEPARTMENT

	REVENUES	EXPENSES	LEVY
TAXATION	\$ 1,127,140	\$ 94,080	\$ (1,033,060)
CORPORATE	\$ 3,490,650	\$ 3,926,910	\$ 436,260
ADMINISTRATION, CLERKS & BY-LAW	\$ 690,530	\$ 1,938,780	\$ 1,248,250
ECONOMIC DEVELOPMENT	\$ 3,470	\$ 194,040	\$ 190,570
FINANCE	\$ 809,110	\$ 1,773,450	\$ 964,340
HUMAN RESOURCES	\$ 83,480	\$ 617,700	\$ 534,220
INFORMATION TECHNOLOGY	\$ 282,630	\$ 1,646,790	\$ 1,364,160
FIRE	\$ 198,090	\$ 3,528,140	\$ 3,330,050
PLANNING	\$ 452,060	\$ 1,393,930	\$ 941,870
BUILDING	\$ 896,650	\$ 896,650	\$ -
COMMUNITY SERVICES	\$ 1,605,100	\$ 5,515,990	\$ 3,910,890
MUSEUM	\$ 137,600	\$ 393,110	\$ 255,510
ART GALLERY	\$ 136,200	\$ 402,220	\$ 266,020
LIBRARY	\$ 84,440	\$ 1,145,130	\$ 1,060,690
PUBLIC WORKS	\$ 1,203,010	\$ 5,597,420	\$ 4,394,410
CEMETERIES	\$ 269,000	\$ 233,410	\$ (35,590)
LEVY IMPACT	\$ 11,469,160	\$ 29,297,750	\$ 17,828,590
WASTEWATER SYSTEM	\$ 3,842,060	\$ 7,509,240	\$ 3,667,180
WATER SYSTEM	\$ 8,073,360	\$ 8,073,360	\$ -
DIA	\$ 48,330	\$ 135,680	\$ 87,350
TOTAL BUDGET	\$ 23,432,910	\$ 45,016,030	\$ 21,583,120





Taxation

Managed by the finance department, property tax is calculated by the Town, and billed to property owners annually. Property tax is a levy calculated by multiplying the assessed value of property and the Council-approved property tax rate for properties within the municipality. Additional tax related revenues are reported in this budget, including fees and charges for updates to tax roll information, tax certificates and administration of tax sale proceedings.

Responsibilities of the tax department are as follows:

- Calculate, bill, and collect taxes
- Review assessment roll and maintain tax collectors' roll
- Review and establish payment options
- Prepare tax certificates and remit Regional and Provincial education taxes
- Prepare tax analysis and administer tax sales
- Provide technical support for appeals to Assessment Review Board (ARB) and Ontario Land Tribunal (OLT)
- Calculate and bill supplemental taxes in addition to regular billing for modifications to properties or new developments that lead to a change in assessment, along with tax reductions and write-offs mandated by legislation or approved through the Tax Application process.
- Payments in Lieu (PIL) are payments made to the Town by the provincial or federal government where properties are exempt from property taxation.





TOWN OF GRIMSBY 2024 BUDGET REPORT TAXATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TAXATION					
COMMERCIAL & INDUSTRIAL					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	1,607,528	-	-	-	-
COMMERCIAL VACANT LAND	76,731	-	-	-	-
COMMERCIAL VACANT UNIT	48,886	-	-	-	-
HYDRO SHARED PIL - CH	21,607	-	-	-	-
HYDRO SHARED PIL - IH	1,659	-	-	-	-
INDUSTRIAL OCCUPIED	350,886	-	-	-	-
INDUSTRIAL VACANT LAND	30,767	-	-	-	-
INDUSTRIAL VACANT UNIT	12,880	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	61,879	-	-	-	-
LARGE INDUSTRIAL VACANT	14,807	-	-	-	-
ONTARIO HYDRO SERVICES CO.	76,349	-	-	-	-
PARKING LOTS	10,794	-	-	-	-
PIPELINES	43,051	-	-	-	-
RAILWAYS	8,673	-	-	-	-
SHOPPING CENTRE	155,415	-	-	-	-
	2,521,912	-	-	-	-
COMMERCIAL & INDUSTRIAL -SUPP					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	6,496	4,980	4,980	4,980	4,980
INDUSTRIAL NEW CONSTR FULL	-	10,010	10,010	10,010	10,010
INDUSTRIAL OCCUPIED	2,595	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	-	6,180	6,180	6,180	6,180
NEW CONSTR COMMERCIAL FULL	-	9,170	9,170	9,170	9,170
PIPELINES	-	600	600	600	600
	9,091	30,940	30,940	30,940	30,940
GENERAL REVENUE					
OTHER REVENUES					
PENALTIES&INTEREST ON TAXES	581,809	597,580	597,580	597,580	597,580
	581,809	597,580	597,580	597,580	597,580
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL GENERAL	28,975	-	-	-	-
COMMERCIAL OCCUPIED	369,803	-	-	-	-
COMMERCIAL VACANT LAND	39,766	-	-	-	-



TOWN OF GRIMSBY 2024 BUDGET REPORT TAXATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
PAY IN LIEU-HOSPITAL (MA 160)	2,392	-	-	-	-
RESIDENTIAL & FARM	15,675	-	-	-	-
COMMERCIAL OCCUPIED - EDUCATION RETAINED	-	259,250	259,250	259,250	259,250
	456,611	259,250	259,250	259,250	259,250
RESIDENTIAL & FARM					
PROPERTY TAXATION					
FARMLANDS	67,998	-	-	-	-
MANAGED FORESTS	649	-	-	-	-
MULTI RESIDENTIAL	166,167	-	-	-	-
RESIDENTIAL & FARM	13,895,718	-	-	-	-
	14,130,532	-	-	-	-
RESIDENTIAL & FARM - SUPP					
PROPERTY TAXATION					
FARMLANDS	-	240	240	240	240
RESIDENTIAL & FARM	152,615	239,130	239,130	239,130	239,130
	152,615	239,370	239,370	239,370	239,370
TOTAL REVENUES	17,852,570	1,127,140	1,127,140	1,127,140	1,127,140
GENERAL ADMIN					
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	6,324	6,700	6,700	6,700	6,700
TAXES WRITTEN OFF	41,643	76,490	76,490	76,490	76,490
TIEG EXPENSE	10,886	10,890	10,890	10,890	10,890
	58,853	94,080	94,080	94,080	94,080
TOTAL EXPENSES	58,853	94,080	94,080	94,080	94,080
LEVY IMPACT	17,793,717	1,033,060	1,033,060	1,033,060	1,033,060
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0%	0%	0%



Corporate

The Corporate department is comprised of organization-wide revenues and expenses.

Revenues

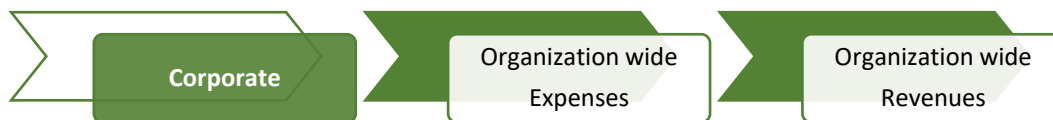
Organization-wide revenues include:

- Ontario Municipal Partnership Fund annual municipal allocation
- Provincial Offences Act fine allocation from the Niagara Region
- Interest income from investments and Grimsby Power Inc. promissory note
- Dividends from Niagara Power Inc., when declared
- Allocation of overhead recovery from development related fees
- Proceeds from sale of land, when finalized

Expenses

Organization-wide expenses include:

- Transit system
- Legal
- Insurance





TOWN OF GRIMSBY 2024 BUDGET REPORT CORPORATE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CORPORATE					
GENERAL REVENUE					
GOVERNMENT TRANSFERS					
PROVINCIAL OFFENCES ACT FINES	-	6,910	-	-	-
INVESTMENT INCOME					
INTEREST ON GRIMSBY POWER INV.	206,975	201,820	201,820	201,820	201,820
INVESTMENT INCOME-OTHER	2,543,778	1,846,520	2,475,520	865,520	865,520
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	100,000	100,000	100,000	-	-
OTHER REVENUES					
DIVIDENDS	180,000	-	-	-	-
DAAP OVERHEAD RECOVERY	123,449	158,000	129,150	133,020	137,010
SALES AND RECOVERY	3,877	-	4,000	4,120	4,240
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	442,840	442,840	551,760	568,310	585,360
	3,600,919	2,756,090	3,462,250	1,772,790	1,793,950
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OMPF FUNDING GRANT	33,300	33,300	28,400	28,400	28,400
	33,300	33,300	28,400	28,400	28,400
TOTAL REVENUES	3,634,219	2,789,390	3,490,650	1,801,190	1,822,350
FINANCIAL EXPENDITURES					
MATERIALS					
PRINCIPAL REPAYMENTS	-	-	-	242,000	253,000
INTEREST ON LONG TERM DEBT					
INTEREST PAYMENTS	-	-	-	340,000	329,000
	-	-	-	582,000	582,000
GENERAL ADMIN					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	-	-	10,500	10,820	11,140
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	132	-	8,810	9,070	9,340
CONTRACTED SERVICES					
LEGAL	508,282	598,500	598,500	616,460	634,950
PROFESSIONAL FEES	2,779	-	-	-	-



TOWN OF GRIMSBY 2024 BUDGET REPORT CORPORATE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RENTS AND FINANCIAL EXPENSES					
INSURANCE	743,094	773,870	797,100	821,010	845,640
EXTERNAL TRANSFERS					
CONTRIBUTION TO OTHERS	-	100,000	100,000	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	1,607,000	1,607,000	2,412,000	396,000	528,000
	2,861,287	3,079,370	3,926,910	1,853,360	2,029,070
TOTAL EXPENSES	2,861,287	3,079,370	3,926,910	2,435,360	2,611,070
LEVY IMPACT	772,932	(289,980)	(436,260)	(634,170)	(788,720)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			50.44%	45.37%	24.37%



Administration

The Administrative department is comprised of the office of the Chief Administrative Officer (CAO), the Statutory Office of the Town Clerk, Communications, Animal Control, Council, Election, and By-Law Enforcement.

Office of the CAO & Statutory Office of the Town Clerk

Responsibilities of the CAO include:

- Providing information and advice to Council for the purpose of decision making
- Facilitating the implementation of Council decisions and ensure Town activities are aligned with Council’s Strategic Plan
- Exercising general control and management of the affairs of the municipality
- Providing leadership and oversight to the Corporate Leadership Team
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise

Responsibilities of the Clerk’s office includes:

- Providing secretariat services, documenting the official record of actions of Council, and safekeeping of all by-laws and minutes of the proceedings of Council
- Management of the Town’s records and information holdings including compliance with privacy legislation
- Providing commissioner services for taking affidavits and processing Freedom of Information requests
- Issuing various licenses such as marriage, dog, lottery, business, as well as birth and death certificates
- Providing marriage solemnization services
- Records management including:
 - Managing the identification, classification, storage, securing, retrieving, tracking, and destroying or permanent preserving of records
 - Establishing a paper and electronic solution for the Town’s records
 - Facilitating training, guidance, and support for the Records Management Program
 - Performing the annual destruction of records

Communications

Municipal governments rely on quality communications to function effectively and maintain citizen support. The Communications department reports to the CAO and provides external and internal communications, marketing, creative services, and community engagement support to Town Staff, the Mayor and Council, with the goal of encouraging civic participation in municipal government.

The Communications department manages day-to-day communication activities and works with Staff to ensure the public, employees, media, and other interested stakeholder groups, remain well informed of the Town's programs, initiatives, services and events. The team ensures messages are clear and consistent and encourages public participation, while supporting Grimsby's commitment to open, transparent, and accessible government. Honest, coherent, and well-structured communications facilitate citizen confidence in government and community support of government decisions.

Some of the services provided by the Communications department are:

- Development of communications strategies and tactics that align with Strategic Priorities
- Social media management
- Issues management
- Media relations
- Website content management
- Graphic design
- Advertising and communications policy development
- Crisis communication (declared public emergencies)

Animal Control

The Town provides the licensing, control, and regulation of dogs through the 'By-Law to Regulate Animal Care and Control'. This includes leashing requirements, dangerous dogs, animal waste provisions, and the requirement of an annual dog license.

The Town maintains 3 leash-free dog parks, located at 170 Lake Street, 84 Mud Street, and at the end of Oakes Road North, near Winston Road. Further, the Town assists residents with the Ontario Wildlife Damage Compensation Program to those who are eligible. Animal control services are currently contracted through the Humane Society of Greater Niagara.

Council

Council is comprised of the Mayor and two Councillors for each of the four wards. The role of Council is articulated in the *Municipal Act, 2001*. Their duties include:

- Representing the public and considering the well-being and interests of the municipality
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise
- Determining which services and at which levels the municipality provides
- Ensuring administrative and controllership policies, practices, and procedures are in place to implement Council decisions
- Ensuring accountability, transparency, and financial integrity of municipal operations
- Act as representatives of the Town both within and outside the municipality

Election

Responsible for the administration and delivery of the municipal elections, which is regulated by the *Municipal Elections Act, 1996*. The department is also responsible for:

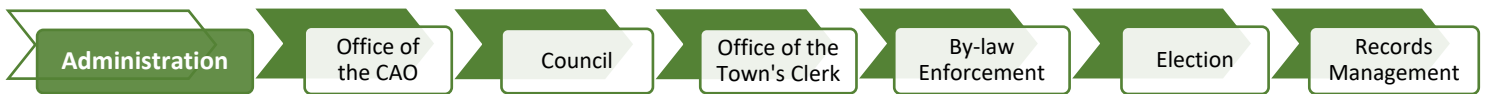
- Reviewing and finalizing the voters' list
- Coordinating candidates and reporting on campaign contributions
- Coordinating compliance audits on a candidates' campaign finances
- Voting procedures and a recount if required

By-Law Enforcement

Municipal Law Enforcement staff maintain engagement to the community through education and outreach to ensure prevention of offences to Town By-laws.

Town By-laws include clean yards, property standards, parking, zoning, site alteration, signs, public nuisance, pool enclosures, noise, firearms, idling, and fireworks.

Municipal Law Enforcement staff further assist Niagara Regional Police Services and other provincial and federal agencies to ensure the community is kept clean and safe.





TOWN OF GRIMSBY 2024 BUDGET REPORT ADMINISTRATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ADMINISTRATION					
GENERAL REVENUE					
USER FEES					
COMMISSIONER FEES	3,027	2,000	3,000	3,090	3,180
FACILITIES RENTAL	226	-	-	-	-
FREEDOM OF INFORMATION FEES	1,478	2,000	2,000	2,060	2,120
MISCELLANEOUS REVENUE	1,157	-	-	-	-
VITAL STATISTICS	4,168	2,000	4,000	4,120	4,240
MARRIAGE SOLEMNIZATION FEES	5,355	-	5,630	5,800	5,970
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM OPERATING PROJECT	-	39,540	50,570	-	-
OTHER REVENUES					
COMMERCIAL LICENCES	188	-	-	-	-
LOTTERY PERMITS	2,921	1,500	2,700	2,790	2,880
MARRIAGE LICENCES	24,240	20,000	25,000	25,750	26,520
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	363,850	363,850	381,630	393,080	404,870
	406,610	430,890	474,530	436,690	449,780
TOTAL REVENUES	406,610	430,890	474,530	436,690	449,780
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	12,322	6,090	7,860	-	-
CASUAL&PART-TIME SAL&WAGES	156,708	33,450	42,720	-	-
CLOTHING ALLOWANCE	801	-	-	-	-
EMPLOYEE BENEFITS	178,997	209,330	216,560	227,330	238,160
MEAL ALLOWANCES	405	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	347	-	-	-	-
REGULAR SALARIES AND WAGES	539,239	841,690	890,840	934,230	978,350
TRAINING AND DEVELOPMENT	10,740	11,490	23,490	24,190	24,920
TUITIONS AND COURSES	3,258	3,500	3,500	3,610	3,720
MATERIALS					
ADVERTISING/PROMOTIONS	2,199	3,000	1,500	1,540	1,580
CONDOLENCE RECOGNITION	333	500	500	520	540
COURIER SERVICES	202	150	150	150	150
EMPLOYEE RECOGNITION PROGRAM	468	-	-	-	-
MEETING EXPENSES	3,815	500	500	520	540
MEMBERSHIPS AND SUBSCRIPTIONS	13,050	15,000	3,000	3,090	3,180



TOWN OF GRIMSBY 2024 BUDGET REPORT ADMINISTRATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
OFFICE EQUIPMENT PURCHASES	-	2,500	2,500	2,580	2,660
POSTAGE	406	600	600	620	640
PRINTING STATIONERY, SUPPLIES	14,176	20,500	15,000	15,450	15,910
TELEPHONE	1,076	1,500	1,500	1,550	1,600
TRAVEL	551	1,500	1,500	1,550	1,600
CONTRACTED SERVICES					
CONTRACTED SERVICES	11,064	20,000	40,000	41,200	42,440
	950,157	1,171,300	1,251,720	1,258,130	1,315,990
TOTAL EXPENSES	950,157	1,171,300	1,251,720	1,258,130	1,315,990
LEVY IMPACT	(543,547)	(740,410)	(777,190)	(821,440)	(866,210)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			4.97%	5.69%	5.45%



TOWN OF GRIMSBY 2024 BUDGET REPORT ADMINISTRATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ANIMAL CONTROL					
GENERAL REVENUE					
USER FEES					
DOG LICENCES	30,212	40,000	40,000	41,200	42,440
	30,212	40,000	40,000	41,200	42,440
TOTAL REVENUES	30,212	40,000	40,000	41,200	42,440
GENERAL ADMIN					
MATERIALS					
ADVERTISING/PROMOTIONS	-	500	500	520	540
MATERIALS	244	500	500	520	540
POSTAGE	479	700	700	720	740
SERVICE CHARGES	204	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	61,219	61,200	61,200	63,040	64,930
	62,146	62,900	62,900	64,800	66,750
TOTAL EXPENSES	62,146	62,900	62,900	64,800	66,750
LEVY IMPACT	(31,934)	(22,900)	(22,900)	(23,600)	(24,310)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0%	3.06%	3.01%



TOWN OF GRIMSBY 2024 BUDGET REPORT ADMINISTRATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BY-LAW ENFORCEMENT					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	74,104	25,000	43,000	44,290	45,620
BY-LAW RECOVERIES	64,178	29,000	29,000	29,870	30,770
OTHER REVENUES					
PARKING FINES	108,359	69,000	69,000	71,070	73,200
OTHER FINES	-	-	10,000	10,300	10,610
	246,641	123,000	151,000	155,530	160,200
TOTAL REVENUES	246,641	123,000	151,000	155,530	160,200
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	11,231	1,990	-	-	-
CASUAL&PART-TIME SAL&WAGES	35,695	-	-	-	-
EMPLOYEE BENEFITS	25,375	36,400	38,740	41,470	43,450
MEAL ALLOWANCES	216	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	-	-	5,250	5,410	5,570
REGULAR SALARIES AND WAGES	85,426	140,830	151,380	162,140	169,990
CONTRACTED SERVICES					
PROFESSIONAL FEES	997	5,000	2,500	2,580	2,660
	158,940	184,220	197,870	211,600	221,670
TRAFFIC & PARKS CONTROL					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	-	100	-	-	-
REGULAR SAL & WAGES-OVERTIME	6,829	5,100	-	-	-
TRAINING AND DEVELOPMENT	-	1,600	1,600	1,650	1,700
UNIFORMS AND CLOTHING	3,235	2,500	-	-	-
TUITIONS AND COURSES	4,535	2,500	2,500	2,580	2,660
MATERIALS					
ADVERTISING/PROMOTIONS	289	-	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	414	400	400	410	420
OTHER VEHICLE EXPENDITURES	1,550	2,500	2,500	2,580	2,660
POSTAGE	3,817	2,000	2,500	2,580	2,660
PRINTING STATIONERY, SUPPLIES	257	4,000	4,000	4,120	4,240
TELEPHONE	616	1,000	1,000	1,030	1,060
TRAVEL	10	3,000	3,000	3,090	3,180



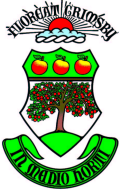
TOWN OF GRIMSBY 2024 BUDGET REPORT ADMINISTRATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
FUEL - GASOLINE	2,333	2,200	2,700	2,780	2,860
CONTRACTED SERVICES					
CONTRACTED SERVICES	80,943	25,000	25,000	25,750	26,520
	104,828	51,900	45,200	46,570	47,960
TOTAL EXPENSES	263,768	236,120	243,070	258,170	269,630
LEVY IMPACT	(17,127)	(113,120)	(92,070)	(102,640)	(109,430)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(18.61%)	11.48%	6.62%



TOWN OF GRIMSBY 2024 BUDGET REPORT ADMINISTRATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
COUNCIL					
GENERAL REVENUE					
USER FEES					
GPI/NPI DIRECTORS' FEES	23,248	25,000	25,000	25,750	26,520
	23,248	25,000	25,000	25,750	26,520
TOTAL REVENUES	23,248	25,000	25,000	25,750	26,520
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	29,661	29,370	33,560	34,590	35,790
COUNCIL HONORARIA	234,298	230,250	237,180	244,240	251,590
TRAINING AND DEVELOPMENT	31,783	21,700	34,500	35,540	36,610
MATERIALS					
ADVERTISING/PROMOTIONS	1,510	4,000	4,000	4,120	4,240
CIVIC RECOGNITION	2,000	3,500	3,500	3,610	3,720
COMMUNITY ACTIVITIES	1,452	500	500	520	540
MEETING EXPENSES	1,304	1,000	1,000	1,030	1,060
MEMBERSHIPS AND SUBSCRIPTIONS	-	2,000	2,000	2,060	2,120
PRINTING STATIONERY, SUPPLIES	661	750	750	770	790
TELEPHONE	234	500	500	520	540
TRAVEL	543	1,600	1,600	1,650	1,700
CONTRACTED SERVICES					
PROFESSIONAL FEES	16,765	10,000	10,000	10,300	10,610
	320,211	305,170	329,090	338,950	349,310
TOTAL EXPENSES	320,211	305,170	329,090	338,950	349,310
LEVY IMPACT	(296,963)	(280,170)	(304,090)	(313,200)	(322,790)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			8.54%	3.00%	3.06%



TOWN OF GRIMSBY 2024 BUDGET REPORT ADMINISTRATION

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ELECTION					
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	79	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	383	-	-	-	-
MATERIALS					
POSTAGE	232	-	-	-	-
PRINTING STATIONERY, SUPPLIES	80	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,060	2,120
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	50,000	50,000	50,000	52,310	57,170
	50,774	52,000	52,000	54,370	59,290
TOTAL EXPENSES	50,774	52,000	52,000	54,370	59,290
LEVY IMPACT	(50,774)	(52,000)	(52,000)	(54,370)	(59,290)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0%	4.56%	9.05%



Economic Development

In 2020, the Town of Grimsby on-boarded the first Economic Development Officer (EDO). By investing in a full-time economic development staff resource, the Town has identified the importance of a professional program of economic development to help fuel and grow the local economy, as well as the prosperity of local residents, business owners, and investment stakeholders alike.

The EDO works in close collaboration with the Grimsby Economic Development Advisory Committee (GEDAC) and implements the Strategic Action Plan for 2022-2025. The department also develops initiatives, programs, and strategies that foster and develop economic drivers in the local community to cultivate an environment in Grimsby most conducive to business retention, growth, and attraction, and a desirable quality of life.

Working to deliver on the strategic priorities established by Council, economic development efforts focus on:

- Reviewing the structure and resources allocated to economic development in Grimsby and identifying opportunities for enhancement
- Supporting the growth of existing businesses by providing more mechanisms for local businesses and associations to bring their needs and concerns to the Town
- Developing and implementing a marketing strategy to clearly demonstrate Grimsby’s advantages to prospective businesses and investigating the potential for Town participation in trade missions
- Supporting programs and information for entrepreneurs and small businesses and exploring greater use of incentives to encourage new ventures





TOWN OF GRIMSBY 2024 BUDGET REPORT ECONOMIC DEVELOPMENT

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ECONOMIC DEVELOPMENT					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM OPERATING PROJECT	29,848	22,500	3,470	-	-
	29,848	22,500	3,470	-	-
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	28,670	-	-	-	-
	28,670	-	-	-	-
TOTAL REVENUES	58,518	22,500	3,470	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3,776	3,380	380	-	-
CASUAL&PART-TIME SAL&WAGES	27,364	19,110	3,090	-	-
EMPLOYEE BENEFITS	2,275	28,850	30,470	31,870	33,360
REGULAR SALARIES AND WAGES	-	122,550	124,920	130,540	136,420
TRAINING AND DEVELOPMENT	3,741	3,600	1,860	1,920	1,980
MATERIALS					
ADVERTISING/PROMOTIONS	1,602	2,500	12,500	12,880	13,270
MEETING EXPENSES	2,310	5,100	5,100	5,250	5,410
MEMBERSHIPS AND SUBSCRIPTIONS	-	2,000	2,000	2,060	2,120
PRINTING STATIONERY, SUPPLIES	162	-	-	-	-
SPECIAL EVENT EXPENSES	4,826	6,000	6,000	6,000	6,180
TELEPHONE	420	720	720	740	760
TRAVEL	2,947	5,000	3,000	3,090	3,180
MAYOR'S BREAKFAST EXPENSES	-	-	4,000	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	128,728	-	-	-	-
	178,151	198,810	194,040	194,350	202,680
TOTAL EXPENSES	178,151	198,810	194,040	194,350	202,680
LEVY IMPACT	(119,633)	(176,310)	(190,570)	(194,350)	(202,680)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			8.09%	1.98%	4.29%



Finance

The mission of the Finance department is to provide the corporation with excellent financial leadership, controllership, planning, and operational services. The department helps ensure Grimsby’s taxpayers and stakeholders benefit from an efficient, effective, and accountable Town government that is financially sustainable. The Finance department also ensures financial accountability and transparency of the organization through financial planning, reporting, revenue and collection services, strategic procurement, risk management, payables, and payroll and benefits services.

Financial Planning and Reporting

- Provide quarterly and long-range financial plans and strategic advice to Council and staff
- Establish budget guidance and provide budget preparation support and analysis to all departments including the operating budget, operating projects and capital projects
- Manage investments, cash flow projections, issuance of debt, and reserve accounting
- Prepare financial statements, Financial Information Return (FIR) reporting, and adhere to external audit requirements
- Manage capital project accounting and capital asset reporting system

Revenue and Collections

- Administer the taxation and water revenue functions
- Manage accounts receivable, billing, and treasury functions
- Monitor revenues in compliance with governing policies and legislation

Strategic Procurement, Risk Management and Payables

- Establishes effective and efficient procurement and payment policies, procedures, and practices ensuring fairness, transparency, and accountability
- Assist in developing and maintaining the Town’s asset management plan
- Oversight and consultation on Town purchases
- Manages the Town’s insurance program
- Manage accounts payable function

Payroll and Benefits

- Deliver bi-weekly payroll processing
- Benefit administration and management
- Manage OMERS pension reporting





TOWN OF GRIMSBY 2024 BUDGET REPORT FINANCE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
FINANCE					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	2,312	5,380	2,810	2,890	2,980
TAX CERTIFICATES	32,196	29,500	33,280	34,280	35,310
TAX ACCOUNT FEES	42,939	41,130	49,930	51,430	52,970
TAX SALE FEES	15,965	5,000	6,180	6,370	6,560
WATER ACCOUNT TRANSFER FEES	23,873	17,400	23,310	24,010	24,730
INVESTMENT INCOME					
INTEREST INCOME	51,669	8,650	13,450	13,850	14,270
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	748,470	748,470	680,150	700,550	721,560
	917,424	855,530	809,110	833,380	858,380
TOTAL REVENUES	917,424	855,530	809,110	833,380	858,380
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	22,330	13,520	14,390	15,020	15,440
CASUAL&PART-TIME SAL&WAGES	126,239	49,260	52,770	54,350	55,980
EMPLOYEE BENEFITS	334,112	301,940	313,100	328,280	342,870
MEAL ALLOWANCES	807	500	500	520	540
REGULAR SAL & WAGES-OVERTIME	8,953	2,550	2,630	2,710	2,790
REGULAR SALARIES AND WAGES	985,641	1,149,920	1,208,380	1,264,730	1,317,340
TRAINING AND DEVELOPMENT	10,512	15,500	13,000	13,390	13,790
MEDICAL EXAMS & RELATED	319	-	-	-	-
TUITIONS AND COURSES	5,695	6,000	6,000	6,180	6,370
MATERIALS					
ADVERTISING/PROMOTIONS	3,423	-	-	-	-
COURIER SERVICES	130	-	-	-	-
MATERIALS	86	-	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	5,465	9,780	6,680	6,880	7,090
PENNY ROUNDING	(14)	-	-	-	-
POSTAGE	33,688	35,000	36,000	37,080	38,190
PRINTING STATIONERY, SUPPLIES	13,363	13,200	16,200	16,690	17,190
TRAVEL	1,795	1,000	1,000	1,030	1,060
CONTRACTED SERVICES					
CONTRACTED SERVICES	12,823	10,000	10,000	10,300	10,610
PROFESSIONAL FEES	47,868	46,860	46,800	48,200	49,650



TOWN OF GRIMSBY 2024 BUDGET REPORT FINANCE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TAX ADMINISTRATION SERVICES	-	1,000	1,000	1,030	1,060
RENTS AND FINANCIAL EXPENSES					
COMPUTER PAYROLL BANK CHARGES	48,742	45,000	45,000	46,350	47,740
BAD DEBT	35,766	-	-	-	-
	1,697,743	1,701,030	1,773,450	1,852,740	1,927,710
TOTAL EXPENSES	1,697,743	1,701,030	1,773,450	1,852,740	1,927,710
LEVY IMPACT	(780,319)	(845,500)	(964,340)	(1,019,360)	(1,069,330)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			14.06%	5.71%	4.90%



Human Resources

The purpose of the Human Resources department is to advance the Town’s People Strategy, ensuring a productive, customer focused, and engaging work environment. The department establishes policies, procedures, and best practices, and provides advice and consultation to all leaders on human resource related matters. Responsibilities include:

- Recruitment, attraction, and retention
- Compensation management, recognition, and rewards
- Monitoring of laws and legislation surrounding the municipality and the workforce
- Performance management facilitated through the performance appraisal process
- Health and wellness
- Leadership, learning, and development
- Developing the organization’s culture and structure





TOWN OF GRIMSBY 2024 BUDGET REPORT HUMAN RESOURCES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
HUMAN RESOURCES					
GENERAL REVENUE					
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	87,430	87,430	83,480	85,980	88,560
	87,430	87,430	83,480	85,980	88,560
TOTAL REVENUES	87,430	87,430	83,480	85,980	88,560
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	53,361	48,020	52,080	54,870	57,880
REGULAR SALARIES AND WAGES	186,882	183,020	206,390	217,280	228,770
TRAINING AND DEVELOPMENT	1,504	4,200	4,200	4,330	4,460
TUITIONS AND COURSES	-	2,000	2,000	2,060	2,120
MATERIALS					
MEETING EXPENSES	426	1,000	1,000	1,030	1,060
MEMBERSHIPS AND SUBSCRIPTIONS	1,572	3,000	3,000	3,090	3,180
PRINTING STATIONERY, SUPPLIES	803	1,000	1,000	1,030	1,060
TELEPHONE	235	300	300	310	320
TRAVEL	90	500	500	520	540
	244,873	243,040	270,470	284,520	299,390
HUMAN RESOURCES					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	72,407	79,000	79,000	81,370	83,810
WORKMENS' COMP. INS. PREMIUMS	81,443	133,750	135,250	139,310	143,490
RETIREE BENEFITS	70,458	82,480	82,480	84,950	87,500
MATERIALS					
ADVERTISING/PROMOTIONS	9,103	8,500	8,500	8,760	9,020
EMPLOYEE RECOGNITION PROGRAM	24,451	20,000	20,000	20,600	21,220
MEETING EXPENSES	43	-	-	-	-



Information Technology and Service Innovation

The Information Technology and Service Innovation Department is responsible for managing the Town's technology infrastructure, as well as working collaboratively with operational departments to develop innovative solutions. This is achieved through automation and technology in order to meet the Town's goals and fulfil its mission, in both an efficient and cost-effective manner. The department's functions include technical analysis, design, technology procurement, implementation, maintenance and support of network infrastructure, end-user computers, communications systems, business applications, spatial solutions, geographic information system and asset management, and cyber security.





TOWN OF GRIMSBY 2024 BUDGET REPORT INFORMATION TECHNOLOGY

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
INFORMATION TECHNOLOGY & SERVICE INNOVATION					
GENERAL REVENUE					
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	358,060	358,060	282,630	291,110	299,850
	358,060	358,060	282,630	291,110	299,850
TOTAL REVENUES	358,060	358,060	282,630	291,110	299,850
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	6,627	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	39,858	-	-	-	-
CLOTHING ALLOWANCE	254	550	550	570	590
EMPLOYEE BENEFITS	168,039	147,320	156,200	162,250	168,660
MEAL ALLOWANCES	414	300	300	310	320
REGULAR SAL & WAGES-OVERTIME	12,962	26,100	26,880	27,690	28,520
REGULAR SALARIES AND WAGES	504,232	565,130	590,700	610,500	631,000
TRAINING AND DEVELOPMENT	11,281	18,600	4,000	4,120	4,240
UNIFORMS AND CLOTHING	270	-	-	-	-
MATERIALS					
COMPUTER SUPPLIES AND COMPONENT	22,166	26,550	10,300	6,490	6,680
COURIER SERVICES	-	300	300	310	320
FIBRE OPTIC SERVICE	50,184	55,000	55,000	56,650	58,350
INTERNET COMMUNICATIONS COSTS	6,643	4,000	4,000	4,120	4,240
POSTAGE	14	-	-	-	-
PRINTING STATIONERY, SUPPLIES	1,065	500	500	520	540
PROGRAM MAINTENANCE FEES	355,382	424,000	527,190	571,810	603,700
SERVICE MAINTENANCE FEE	4,791	10,000	10,000	10,300	10,610
TELEPHONE	29,426	31,500	31,500	32,450	33,420
TRAVEL	57	1,000	1,000	1,030	1,060
CONTRACTED SERVICES					
CONTRACTED SERVICES	26,348	50,000	46,530	47,930	49,370
CONTRACTED SERVICES-OFFICE	32,325	35,000	37,000	38,110	39,250



TOWN OF GRIMSBY 2024 BUDGET REPORT INFORMATION TECHNOLOGY

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	194,840	194,840	144,840	151,550	165,630
	1,467,178	1,590,690	1,646,790	1,726,710	1,806,500
TOTAL EXPENSES	1,467,178	1,590,690	1,646,790	1,726,710	1,806,500
LEVY IMPACT	(1,109,118)	(1,232,630)	(1,364,160)	(1,435,600)	(1,506,650)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			10.67%	5.24%	4.95%



Fire

In 2021, the Town of Grimsby and the Town of Lincoln commenced a pilot project to establish a shared fire service to serve both municipalities. The newly formed “Niagara West Fire & Emergency Services” department relies on fully trained and qualified men and women throughout the community who serve as volunteer firefighters, full-time fire prevention, training, and administration staff to provide fire protection services and emergency management services to both communities.

Niagara West Fire & Emergency Services is dedicated to the preservation of the volunteer service delivery model through, in part, the professionalization of our firefighters’ core competencies through robust training and qualification certification programs at the Grimsby Fire Training Centre (GRTC).

The services delivered by Niagara West Fire & Emergency Services include:

Fire Prevention, Enforcement and Public Education

Providing fire prevention services mandated by the *Fire Protection and Prevention Act* including:

- Inspecting buildings and properties upon complaint or request to ensure compliance with the Ontario Fire Code
- Supporting development in the community by reviewing building plans, site plans, and fire safety plans to address fire safety concerns
- Investigating the origin and cause of fires and explosions
- Community fire risk assessments

Providing mandated public education programs including home smoke and carbon monoxide alarm programs, home fire escape planning, and distributing fire safety materials.

Firefighter Training, Development and Emergency Response

Providing ongoing firefighter training and development to ensure that fire protection services are provided to the community effectively, efficiently, and safely.

Operating the Grimsby Regional Fire Training Centre as sanctioned by the Office of the Fire Marshal and Emergency Management.

Trained volunteer firefighters provide a full range of emergency response services, including fire suppression, motor vehicle extrication, water and ice rescue, public assistance, medical first response, and hazardous materials incidents.

Fire Stations

Built in 1993, Fire Station 5-1 is the central fire station in Grimsby. Station 5-1 serves as the first response fire station to all incidents in Grimsby, and houses administration, fire prevention, and public fire safety. The interior of Station 5-1 was revitalized in 2018 and 2019, which is intended to extend the life of the building to enable the continuation of operations for an additional 20 years. Recent exterior work included a new 50-year steel roof.

Built in 2018, Fire Station 5-2 / Grimsby Regional Training Centre (GRTC) serves as an Emergency Operations Centre, a rural response fire station, and a fire training facility. Officially designated as a “regional training center” by the Ontario Fire College, Niagara West Fire & Emergency Services has established a capacity to deliver quality training programs to local firefighters as well as fire service personnel from across Ontario.

Emergency Measures

The *Emergency Management and Civil Protection Act (EMCPA)* mandates that every municipality shall develop and implement an Emergency Management Program and an Emergency Response Plan.

Niagara West Fire & Emergency Services manages the joint Niagara West Emergency Management Program in conformance with the *EMCPA* to ensure that the Town of Grimsby is prepared to mitigate, respond to, and recover from natural disasters and other major risks that could threaten the community as follows:

- Coordinating annual reviews of the Emergency Management Program and Emergency Response Plan as mandated by the *EMCPA*
- Planning, coordinating, and delivering annual Emergency Management Program training for Town staff as mandated by the *EMCPA*
- Planning, coordinating, and delivering required annual exercises of the Emergency Response Plan as mandated by the *EMCPA*
- Maintaining the readiness of the Emergency Operations Centre at Fire Station 5-2 in case of a disaster or emergency event affecting the Town
- Coordinating municipal responses to, and recovery from, major events
- Providing emergency preparedness educational material to the public during Emergency Preparedness Week and throughout the year





TOWN OF GRIMSBY 2024 BUDGET REPORT FIRE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
EMERGENCY MEASURES					
GENERAL ADMIN					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	-	3,000	3,000	3,090	3,180
MATERIALS					
ADVERTISING/PROMOTIONS	-	1,500	4,000	4,120	4,240
EMERGENCY PLAN EXPENDITURE	-	2,000	3,000	3,090	3,180
EQUIPMENT PURCHASES	-	1,000	1,000	1,030	1,060
TELEPHONE	5,882	5,500	5,500	5,670	5,840
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	80,000	80,000	82,400	84,870
	5,882	93,000	96,500	99,400	102,370
TOTAL EXPENSES	5,882	93,000	96,500	99,400	102,370
LEVY IMPACT	(5,882)	(93,000)	(96,500)	(99,400)	(102,370)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			3.76%	3.01%	2.99%



TOWN OF GRIMSBY 2024 BUDGET REPORT FIRE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
FIRE					
GENERAL REVENUE					
USER FEES					
FIRE - COSTS RECOVERED	33,163	40,000	40,000	41,200	42,440
RPRT & INSPT FEES	19,312	15,000	20,000	20,600	21,210
OTHER REVENUES					
GAIN ON DISPOSAL	9,653	-	-	-	-
SALES AND RECOVERY	1,636	-	-	-	-
	63,764	55,000	60,000	61,800	63,650
TOTAL REVENUES	63,764	55,000	60,000	61,800	63,650
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,349	2,220	2,220	2,290	2,360
UTILITIES-HEAT	6,252	5,700	6,100	6,280	6,470
UTILITIES-LIGHT	9,942	7,500	10,090	10,390	10,700
UTILITIES-WATER	1,230	750	1,300	1,340	1,380
CONTRACTED SERVICES					
CLEANING SERVICES	9,543	8,300	11,100	11,430	11,770
GENERAL MAINTENANCE & REPAIRS	25,621	8,200	8,200	8,450	8,700
	54,937	32,670	39,010	40,180	41,380
EQUIPMENT MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	12,869	15,600	15,600	16,070	16,550
FIRE EQUIPMENT PURCHASES	17,841	10,700	30,000	30,900	31,830
RADIO REPAIRS AND MAINTENANCE	-	1,300	1,300	1,340	1,380
	30,710	27,600	46,900	48,310	49,760
FIREFIGHTING					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	7,194	31,300	31,300	32,240	33,210
UNIFORMS AND CLOTHING	18,328	16,230	20,000	20,600	21,220
VOLUNTEER FIREFIGHTERS BENEFITS	63,427	80,020	82,510	85,060	87,710
VOLUNTEER FIREFIGHTERS WAGES	700,671	942,480	970,760	999,880	1,029,870
MEDICAL EXAMS & RELATED	4,334	8,500	8,500	8,760	9,020



TOWN OF GRIMSBY 2024 BUDGET REPORT FIRE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MATERIALS					
FIRE INCIDENT EXPENSES	62	-	-	-	-
	794,016	1,078,530	1,113,070	1,146,540	1,181,030
FLEET MTCE					
MATERIALS					
FUEL - GASOLINE	12,301	5,000	15,000	15,450	15,910
FUEL - DIESEL	10,117	5,000	10,000	10,300	10,610
FLEET REPAIRS AND MAINTENANCE	66,444	75,800	75,800	78,070	80,410
	88,862	85,800	100,800	103,820	106,930
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	7,945	1,990	1,990	2,210	2,210
CASUAL&PART-TIME SAL&WAGES	143,100	-	-	-	-
CLOTHING ALLOWANCE	243	-	-	-	-
EMPLOYEE BENEFITS	133,605	153,020	148,790	155,820	162,550
MEAL ALLOWANCES	1,202	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	4,347	2,040	2,100	2,160	2,230
REGULAR SALARIES AND WAGES	400,247	618,750	604,480	629,830	656,350
TRAINING AND DEVELOPMENT	8,970	6,500	6,500	6,700	6,900
MATERIALS					
FIRE PREVENTION ACTIVITIES	8,029	11,000	15,000	15,450	15,910
COURIER SERVICES	93	230	230	240	250
EMPLOYEE RECOGNITION PROGRAM	923	2,000	2,000	2,060	2,120
MEMBERSHIPS AND SUBSCRIPTIONS	2,181	3,500	3,500	3,610	3,720
OFFICE EQUIPMENT PURCHASES	4,602	3,000	3,000	3,090	3,180
POSTAGE	32	200	200	210	220
PRINTING STATIONERY, SUPPLIES	3,211	6,800	6,800	7,000	7,210
TELEPHONE	6,429	9,000	12,000	12,360	12,730
TRAVEL	-	300	300	310	320
CONTRACTED SERVICES					
CENTRAL FIRE COMMUNICATIONS	121,041	117,000	121,200	124,840	128,590
CONTRACTED SERVICES	2,994	57,660	60,000	61,800	63,660



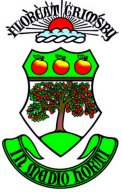
TOWN OF GRIMSBY 2024 BUDGET REPORT FIRE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	627,300	627,300	627,300	656,340	717,320
	1,476,494	1,620,290	1,615,390	1,684,030	1,785,470
TOTAL EXPENSES	2,445,019	2,844,890	2,915,170	3,022,880	3,164,570
LEVY IMPACT	(2,381,255)	(2,789,890)	(2,855,170)	(2,961,080)	(3,100,920)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			2.34%	3.71%	4.72%



TOWN OF GRIMSBY 2024 BUDGET REPORT FIRE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
FIRE STATION 2					
GENERAL REVENUE					
DEVELOPMENT CHARGES					
TRANSFER FROM DEVELOPMENT CHARGES	83,590	83,590	83,590	83,560	83,540
OTHER REVENUES					
COMMUNICATIONS TOWER RENTAL	18,105	18,000	18,000	18,540	19,100
FIRE - REGISTRATIONS	34,510	60,000	36,500	37,600	38,730
SALES AND RECOVERY	70	-	-	-	-
	136,275	161,590	138,090	139,700	141,370
TOTAL REVENUES	136,275	161,590	138,090	139,700	141,370
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	1,020	5,000	5,000	5,150	5,300
UTILITIES-HEAT	6,563	6,000	7,500	7,730	7,960
UTILITIES-LIGHT	16,894	20,000	17,250	17,770	18,300
UTILITIES-WATER	5,744	3,300	5,800	5,970	6,150
CONTRACTED SERVICES					
CLEANING SERVICES	3,855	6,000	4,000	4,120	4,240
GENERAL MAINTENANCE & REPAIRS	25,666	14,000	14,000	14,420	14,850
	59,742	54,300	53,550	55,160	56,800
FINANCIAL EXPENDITURES					
MATERIALS					
PRINCIPAL REPAYMENTS	-	386,230	386,230	397,820	409,750
INTEREST ON LONG TERM DEBT					
INTEREST PAYMENTS	52,054	52,050	52,050	53,610	55,220
	52,054	438,280	438,280	451,430	464,970
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	-	40	40	40	40
REGULAR SAL & WAGES-OVERTIME	-	2,040	2,100	2,160	2,230
MATERIALS					
OFFICE EQUIPMENT PURCHASES	660	1,000	1,000	1,030	1,060



TOWN OF GRIMSBY 2024 BUDGET REPORT FIRE

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
PRINTING STATIONERY, SUPPLIES	383	1,500	1,500	1,550	1,600
FIRE - TRAINING CENTRE	5,550	20,000	20,000	20,600	21,220
	6,593	24,580	24,640	25,380	26,150
TOTAL EXPENSES	118,389	517,160	516,470	531,970	547,920
LEVY IMPACT	17,886	(355,570)	(378,380)	(392,270)	(406,550)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			6.42%	3.67%	3.64%



Land Use Planning Study Completed in Grimsby Beach



Designated Properties and Heritage Homeowner Outreach



Heritage Conservation District Study on Main Street East

Planning

The Planning and Building department has two divisions – Planning and Building. The Planning Division also manages two legislative committees - Heritage Grimsby Advisory Committee and the Committee of Adjustment.

Planning

The Planning Division studies, creates and maintains planning policies, by-laws, and guidelines and administers various development review processes in accordance with the Planning Act and related legislation to achieve the Town’s land use objectives. The division is responsible for:

- Providing professional planning advice to Council to facilitate the Town’s land use and growth objectives
- Liaising with all levels of government, municipal agencies, the development industry, and the public, to represent the Town, build business relationships, and promote the Town’s strategic vision
- Ensuring official plan policies, zoning by-laws, and related guidelines provide a framework for future growth that responds to the vision of the community while complying with related legislation
- Undertaking land use related studies (i.e., urban design, secondary plans, strategic growth, heritage, complete communities) to gain community input and inform policy decisions
- Administering and evaluating planning applications in accordance with the requirements of the Planning Act and associated regulations, including planning for and coordinating planning open houses, public meetings, and pre-consultations with applicants
- Coordinating the review of planning applications with internal departments and external agencies, making recommendations to Council regarding applications (official plan amendment, zoning amendment, draft plan of subdivision/condominium) and making decisions on site plans in context of provincial, regional, and local planning policy and good planning practices
- Identify, protect, monitor, and promote the Town’s historic buildings, monuments, and landscapes. Supporting heritage property owners through various programs and through their restoration projects

Heritage Grimsby Advisory Committee

The Heritage Grimsby Advisory Committee was established under Section 28 of the *Ontario Heritage Act* to provide Council with advice about the identification, conservation, alteration to, listings on the Town’s Heritage Register, registration of easements and covenants, and designation of heritage properties and areas. The Committee is also involved in educating and commemorating the local heritage of Grimsby.

Other works of the Heritage Grimsby Advisory Committee include:

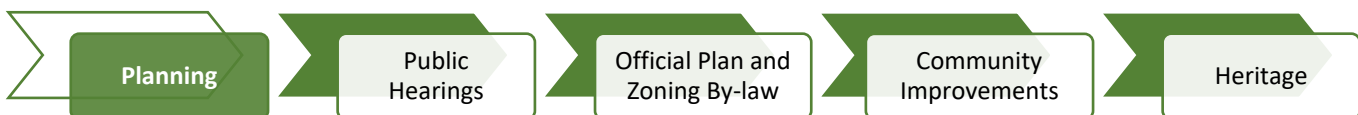
- Review of heritage permits and grants
- Participation in outreach and marketing initiatives
- Development of interpretive programs and materials such as plaques and publications
- Conducting and reviewing historical research
- Support the review of development applications and policy initiatives from a heritage perspective

Local heritage is identified as a matter of provincial interest under the Provincial Policy Statement. Municipal planning staff provide advice and work with the Heritage Grimsby Advisory Committee in relation to the protection of Grimsby’s heritage resources.

Committee of Adjustment

The Committee of Adjustment is a quasi-judicial body appointed by Council in accordance with the Planning Act, to conduct public hearings for applications for minor variances to the Town's zoning by-laws and for applications for consent, such as severances. The Committee also has the power to issue a “Certificate of Validation” and to give "Approval of a Foreclosure of or an Exercise of a Power of Sale in a Mortgage or Charge”. The Committee is responsible for:

- Processing applications for minor variances and consents
- Holding public hearing for applications
- Making decisions on minor variance-applications (enlargements or extension of legal non-conforming uses, buildings or structures) and consent applications.





TOWN OF GRIMSBY 2024 BUDGET REPORT PLANNING

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
COMMITTEE OF ADJUSTMENT					
GENERAL REVENUE					
USER FEES					
MINOR VARIANCE APPLICATION FEE	52,797	73,310	84,950	87,500	90,130
	52,797	73,310	84,950	87,500	90,130
TOTAL REVENUES	52,797	73,310	84,950	87,500	90,130
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	69	-	-	-	-
COMMITTEE LAY MEMBERS' FEES	2,740	-	4,500	4,640	4,770
EMPLOYEE BENEFITS	8,875	8,250	10,470	11,190	11,890
MEAL ALLOWANCES	72	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	2,011	1,020	1,050	1,080	1,120
REGULAR SALARIES AND WAGES	37,605	36,310	34,580	37,040	39,670
TRAINING AND DEVELOPMENT	2,396	2,000	950	980	1,010
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	750	1,500	1,800	1,860	1,920
POSTAGE	1,052	800	-	-	-
PRINTING STATIONERY, SUPPLIES	1,006	500	500	520	540
TRAVEL	3,792	3,500	3,000	3,090	3,180
	60,368	53,880	56,850	60,400	64,100
TOTAL EXPENSES	60,368	53,880	56,850	60,400	64,100
LEVY IMPACT	(7,571)	19,430	28,100	27,100	26,030
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(44.62%)	3.56%	3.95%



TOWN OF GRIMSBY 2024 BUDGET REPORT PLANNING

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
HERITAGE COMMITTEE					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	-	-	20,000	-	-
TRANSFER FROM OPERATING PROJECT	39,690	83,870	-	-	-
	39,690	83,870	20,000	-	-
TOTAL REVENUES	39,690	83,870	20,000	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	21,573	1,990	1,990	2,210	2,210
CASUAL&PART-TIME SAL&WAGES	114,326	64,550	69,150	74,070	79,340
EMPLOYEE BENEFITS	21,341	45,960	48,710	51,830	54,260
MEAL ALLOWANCES	558	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	8,694	-	-	-	-
REGULAR SALARIES AND WAGES	74,258	116,360	124,160	131,790	136,470
MATERIALS					
ADVERTISING/PROMOTIONS	34,579	5,000	8,000	8,240	8,490
MEMBERSHIPS AND SUBSCRIPTIONS	377	1,050	450	460	470
MISCELLANEOUS	35	500	500	520	540
PLAQUE COSTS	2,727	6,600	-	-	-
PRINTING STATIONERY, SUPPLIES	43	500	500	520	540
SMARTER NIAGARA INCENTIVES	-	20,000	40,000	20,000	20,000
TRAVEL	-	500	500	520	540
CONTRACTED SERVICES					
PROFESSIONAL FEES	1,485	30,000	-	-	-
	279,996	293,010	293,960	290,160	302,860
TOTAL EXPENSES	279,996	293,010	293,960	290,160	302,860
LEVY IMPACT	(240,306)	(209,140)	(273,960)	(290,160)	(302,860)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			30.99%	5.91%	4.38%



TOWN OF GRIMSBY 2024 BUDGET REPORT PLANNING

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
PLANNING & ZONING					
GENERAL REVENUE					
USER FEES					
OFFICIAL PLAN AMENDMENTS	38,536	26,070	26,860	27,670	28,500
PLANNING DEPT ADMIN FEES	24,018	-	-	-	-
REZONING APPLICATION FEES	58,322	67,910	69,950	72,050	74,210
SITE PLAN FEES - TYPE 1	79,211	82,940	68,340	70,390	72,500
SUBDIVISION APPLICATION FEES	41,185	24,890	25,630	26,400	27,190
SITE PLAN FEES - TYPE 3	6,976	7,390	7,610	7,840	8,080
CONDOMINIUM APPLICATION FEES	5,137	15,310	15,770	16,240	16,730
SITE PLAN FEES - TYPE 2	-	9,300	9,570	9,860	10,160
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	-	-	35,000	-	-
TRANSFER FROM OPERATING PROJECT	-	-	88,380	94,600	-
	253,385	233,810	347,110	325,050	237,370
TOTAL REVENUES	253,385	233,810	347,110	325,050	237,370
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	14,564	-	3,510	3,630	3,760
CASUAL&PART-TIME SAL&WAGES	98,560	-	19,680	20,270	20,880
EMPLOYEE BENEFITS	126,080	152,560	173,010	182,900	176,420
MEAL ALLOWANCES	54	500	350	370	390
REGULAR SAL & WAGES-OVERTIME	3,177	4,080	4,200	4,330	4,460
REGULAR SALARIES AND WAGES	421,026	624,470	713,180	755,290	712,590
TRAINING AND DEVELOPMENT	6,115	9,850	7,850	8,090	8,330
TUITIONS AND COURSES	-	4,000	500	510	520
MATERIALS					
ADVERTISING/PROMOTIONS	10,123	11,000	8,000	8,240	8,490
APPRAISAL FEES	-	15,000	10,000	10,300	10,610
COURIER SERVICES	-	100	100	100	100
FACADE IMPROVEMENTS	-	35,000	35,000	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	5,908	5,000	5,000	5,150	5,300
POSTAGE	2,685	5,000	5,000	5,150	5,300
PRINTING STATIONERY, SUPPLIES	852	1,000	1,000	1,030	1,060
TELEPHONE	333	1,500	1,200	1,240	1,280
TRAVEL	5,736	2,300	11,700	12,050	12,410
PLANNING EDUCATION & OUTREACH	70	1,500	1,000	1,040	1,080



TOWN OF GRIMSBY 2024 BUDGET REPORT PLANNING

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	27,063	-	-	-	-
PROFESSIONAL FEES	38,060	50,000	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	42,840	42,840	42,840	44,130	45,450
	803,246	965,700	1,043,120	1,063,820	1,018,430
TOTAL EXPENSES	803,246	965,700	1,043,120	1,063,820	1,018,430
LEVY IMPACT	(549,861)	(731,890)	(696,010)	(738,770)	(781,060)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(4.90%)	6.14%	5.72%



Building

The Building Division is responsible for issuing permits for the construction, renovation, change of use or demolition of buildings that conform to the requirements of the Building Code Act (BCA) and the Building Code. The Building Division is also responsible for exercising powers, performing other duties assigned and inspecting them under the Building Code Act, and the Building Code, which include reviewing plans, construction and issuing orders.

The division is responsible for:

- Acting immediately to safeguard the health and safety of the public where buildings are damaged due to fire, vehicle collision, structural collapse or otherwise rendered unsafe
- Exercising statutory powers and performing duties in these circumstances with a duty of care to consider the rights of property owners
- Using the due diligence of building officials in approving design proposals and completed construction that conforms to environmental, fire, health, safety, structural and other requirements of the Ontario Building Code (OBC) through plan review and building inspections
- Performing building permit reviews and prescribed inspections that are conducted within the legislated timeframes required by the OBC
- Ensuring building officials are qualified in all categories related to their responsibilities and duties as legislated by the OBC
- Ensuring enforcement inspections are conducted in response to complaints and inquiries of potential illegal construction with or without a building permit as regulated by the BCA
- Initiating legal proceedings, including issuing Orders (i.e., Order to Comply, Stop Work) and laying charges, when all other efforts of compliance have failed
- Ensuring building permit review and inspection services are fully funded by permit fees, and services delivered in a cost-efficient manner
- Producing statistical data, producing financial reports, and monitoring the operational budget as legislated





TOWN OF GRIMSBY 2024 BUDGET REPORT BUILDING

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BUILDING					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	30,706	30,000	30,000	30,900	31,830
SEWER/DRAIN PERMITS	13,915	12,000	12,290	12,660	13,040
SIGN PERMITS	10,226	8,000	8,000	8,240	8,490
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM DEFERRED REVENUE	109,390	109,390	298,310	325,570	344,030
OTHER REVENUES					
BUILDING PERMITS	243,055	700,000	495,850	510,730	526,050
OCCUPANCY PERMITS	7,988	10,000	11,610	11,960	12,320
PLUMBING PERMITS	14,540	40,000	40,590	41,810	43,060
	429,820	909,390	896,650	941,870	978,820
TOTAL REVENUES	429,820	909,390	896,650	941,870	978,820
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	13,728	13,390	14,190	15,080	15,780
CASUAL&PART-TIME SAL&WAGES	69,534	62,830	67,310	72,100	77,230
CLOTHING ALLOWANCE	2,560	4,000	4,300	4,430	4,560
EMPLOYEE BENEFITS	115,100	111,030	115,120	121,410	126,430
REGULAR SAL & WAGES-OVERTIME	62	2,040	2,100	2,160	2,230
REGULAR SALARIES AND WAGES	404,314	436,710	463,050	489,180	507,950
TRAINING AND DEVELOPMENT	8,026	9,000	9,000	9,270	9,550
TUITIONS AND COURSES	5,398	6,000	6,000	6,180	6,370
MATERIALS					
ADVERTISING/PROMOTIONS	389	650	650	670	690
MEETING EXPENSES	764	800	800	820	840
MEMBERSHIPS AND SUBSCRIPTIONS	3,388	4,000	4,200	4,330	4,460
OFFICE EQUIPMENT PURCHASES	(9)	2,000	2,000	2,060	2,120
OTHER VEHICLE EXPENDITURES	1,210	3,500	3,500	3,610	3,720
POSTAGE	116	500	500	520	540
PRINTING STATIONERY, SUPPLIES	2,498	4,000	4,000	4,120	4,240
REGISTRY OFFICE FEES	-	500	500	520	540
TELEPHONE	1,446	2,500	2,500	2,580	2,660
TRAVEL	79	-	-	-	-
FUEL - GASOLINE	4,274	6,000	5,000	5,150	5,300



TOWN OF GRIMSBY 2024 BUDGET REPORT BUILDING

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	20,000	20,000	20,600	21,220
PROFESSIONAL FEES	3,251	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	113,070	113,070	70,660	72,780	74,960
ADMINISTRATION ALLOCATION	18,390	18,390	18,660	19,220	19,800
FINANCE ALLOCATION	27,750	27,750	23,150	23,840	24,550
HR ALLOCATION	32,870	32,870	27,150	27,960	28,800
LEGAL ALLOCATION	10,320	10,320	16,030	16,510	17,010
INSURANCE ALLOCATION	17,540	17,540	16,280	16,770	17,270
	856,068	909,390	896,650	941,870	978,820
TOTAL EXPENSES	856,068	909,390	896,650	941,870	978,820
LEVY IMPACT	(426,248)	-	-	-	-
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0%	0%	0%



Community Services

The Community Services department is responsible for leisure and community services for residents and non-residents at the various indoor and outdoor facilities located throughout Grimsby. The department provides quality, safe and enjoyable recreation, sport, and passive recreational opportunities through direct and indirect programming, provision of facilities, special events and various partnerships and collaborations. Focus areas of the department include:

- Parks, playgrounds, trails and open spaces including sports fields, skateparks, dog parks, pickleball courts and other outdoor amenities.
- Facilities management and operations including corporate facilities, rental facilities, outdoor pool, arenas, rental facilities etc.
- Facility allocation and rentals, as well as continual liaising with user groups
- Tree planting initiatives, street banners, beautification, and public art
- Providing camps, aquatics, fitness, arts and culture, and other recreation programs during the year
- Organizing and supporting community events such as the Santa Claus parade, Happening in Grimsby, Civic recognition events, and holiday events
- Maintaining and developing partnerships and collaborations with community partners
- Culture services including the Art Gallery and the Grimsby Museum
- Department focused communications including leisure guides, flyers, social media support and newsletters.
- Community grant program and other special projects

The various facilities throughout Grimsby that provide recreational programming as are as follows:

Carnegie Building

The Carnegie building is a heritage facility that originally housed the Grimsby Public Library. The building accommodates a number of long-term tenants (FORT - Foundation of Resources for Teens) and the Grimsby Historical Society/Archives) and is also available for event rentals. The Carnegie building is located adjacent to the Art Gallery and Library. The building was restored through 2017-2018 with attention to heritage/historical features.

Livingston Activity Centre (LAC)

The LAC is a community centre that hosts a variety of programs and events and is the home of the Grimsby Seniors Club. This facility also has a lease agreement with the Niagara Region for the Seniors Day Program. Some of the programs offered at LAC include:

- Various programs and activities such as card games, theatre groups, and music clubs
- Daily fitness programs and activities such as the walking club, ping pong, and shuffleboard
- Additional community services for seniors

Peach King Centre

The Peach King Centre offers a variety of fitness and recreation options as well as space for community events. Some of the programs and facilities at the Peach King Centre include:

- Two indoor ice pads and an outdoor rink / summer pad
- Splash pad and soccer field
- Fitness facility with racquetball courts
- Fitness programs, including yoga, pilates, nordic walking, and personal training
- Auditorium and board room rentals for special and private events, programming and community use

This facility will be undergoing a significant renovation in 2024 until late 2025. The renovation will include the addition of a double gymnasium, walking track, several multi-purpose rooms and exterior improvements. The core ice season will be maintained during the renovation.

Grimsby Lions Community Pool

The Grimsby Lions Community Pool is an outdoor heated pool that operates from mid-June until Labour Day weekend each year. The Pool hosts a variety of programming including swimming lessons, a recreational summer swim team league, camp swims, and public swimming. Some of the programs include:

- Water Safety and swimming lessons through group or private lessons
- Facilitation of the Bronze levels and Leader in Training courses for future lifeguards
- Hosting Grimsby Marlins Swim Team
- Public swimming programs

Elizabeth Street Pump house

The Elizabeth Street Pump house is a community facility with historical significance that is available to host a variety of events. The facility includes a community room for rentals and outdoor grounds adjacent to the Peace Garden and gazebo.

Recreation Garage

The Recreation Garage is an internal facility, which houses the vehicles and equipment required by the Community Service department. This facility is located adjacent to the Peach King Centre and is also the location of the facilities offices.

East Grimsby Community Centre

The East Grimsby Community Centre is also known as the Grimsby Beach Hall, a community facility that is under a long-term lease as an Ontario Early ON site with Strive Niagara.

Recreation Fleet & Equipment

Licensed and experienced staff mechanics conduct the mandatory vehicle inspections and perform repairs and maintenance to ensure the Town's fleet and equipment are safe, reliable and available for service.

The Town's fleet includes a hybrid vehicle, two ice resurfacers and other specialized pieces of equipment.

- Average # of annual inspections performed in the year - 200
- Average # of preventative maintenance services performed in the year - 50

Southward Community Park

The construction of Southward Community Park was completed in 2018. The park is a place for play, sports, fitness, and enjoyment of nature. The following amenities are available at the park:

- Community building for events with concession access
- 5 large soccer fields (2 lit) and 4 mini soccer fields
- 4 baseball diamonds (2 lit)
- Leash free dog park
- Walking trails and skating pond
- Large community playground





TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CARNEGIE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	21,933	16,900	18,320	18,870	19,430
	21,933	16,900	18,320	18,870	19,430
TOTAL REVENUES	21,933	16,900	18,320	18,870	19,430
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,320	2,800	2,800	2,880	2,970
MATERIALS	2,340	2,650	2,650	2,730	2,810
UTILITIES-HEAT	2,108	2,100	2,100	2,160	2,220
UTILITIES-LIGHT	2,615	2,800	2,620	2,700	2,780
UTILITIES-WATER	459	500	500	520	540
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,868	5,980	5,980	6,160	6,340
	11,710	16,830	16,650	17,150	17,660
TOTAL EXPENSES	11,710	16,830	16,650	17,150	17,660
LEVY IMPACT	10,223	70	1,670	1,720	1,770
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(2,285.71%)	(2.99%)	(2.91%)



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CS FLEET & EQUIP					
FLEET MTCE					
MATERIALS					
VEHICLE AND EQUIPMENT REPAIRS	132,622	120,000	120,000	123,600	127,310
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	86,700	86,700	86,700	90,710	99,140
	219,322	206,700	206,700	214,310	226,450
TOTAL EXPENSES	219,322	206,700	206,700	214,310	226,450
LEVY IMPACT	(219,322)	(206,700)	(206,700)	(214,310)	(226,450)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0%	3.68%	5.66%



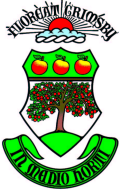
TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
GRAND AVE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	7,500	7,500	7,500	7,730	7,960
	7,500	7,500	7,500	7,730	7,960
TOTAL REVENUES	7,500	7,500	7,500	7,730	7,960
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	409	1,000	1,000	1,030	1,060
MATERIALS	47	1,300	1,300	1,340	1,380
UTILITIES-HEAT	2,629	3,500	2,700	2,780	2,860
UTILITIES-LIGHT	2,010	1,300	2,020	2,080	2,140
UTILITIES-WATER	526	450	400	410	420
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,236	2,850	2,850	2,940	3,030
GENERAL MAINTENANCE & REPAIRS	5,493	4,000	4,000	4,120	4,240
	12,350	14,400	14,270	14,700	15,130
TOTAL EXPENSES	12,350	14,400	14,270	14,700	15,130
LEVY IMPACT	(4,850)	(6,900)	(6,770)	(6,970)	(7,170)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(1.88%)	2.95%	2.87%



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
LIVINGSTON ACTIVITY CENTRE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	39,311	35,000	35,000	36,050	37,130
MEMBERSHIPS	14,593	30,000	16,000	16,480	16,970
PROGRAM FEES	58,638	26,000	40,000	41,200	42,440
OTHER REVENUES					
SALES AND RECOVERY	129	2,100	1,000	1,030	1,060
	112,671	93,100	92,000	94,760	97,600
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OPERATING GRANT (PROV)	80,549	42,700	42,700	42,700	42,700
	80,549	42,700	42,700	42,700	42,700
TOTAL REVENUES	193,220	135,800	134,700	137,460	140,300
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	4,141	3,600	3,600	3,710	3,820
FACILITY IMPROVEMENT	-	6,000	6,000	6,180	6,370
MATERIALS	2,524	3,100	3,100	3,190	3,290
UTILITIES-HEAT	7,229	9,000	7,100	7,310	7,530
UTILITIES-LIGHT	9,792	10,000	9,780	10,070	10,370
UTILITIES-WATER	3,708	2,500	4,200	4,330	4,460
CONTRACTED SERVICES					
CLEANING SERVICES	21,849	18,360	23,600	24,310	25,040
CONTRACTED SERVICES	11,439	13,260	13,260	13,660	14,070
GENERAL MAINTENANCE & REPAIRS	7,745	7,000	7,000	7,210	7,430
	68,427	72,820	77,640	79,970	82,380
GENERAL ADMIN					
MATERIALS					
PRINTING STATIONERY, SUPPLIES	-	650	650	670	690
TELEPHONE	1,740	1,750	1,750	1,800	1,850
SERVICE CHARGES	7,315	4,800	6,000	6,180	6,370
	9,055	7,200	8,400	8,650	8,910



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SENIORS PROGRAMS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	11,862	13,310	13,680	14,280	14,710
CASUAL&PART-TIME SAL&WAGES	52,273	63,260	65,180	67,130	69,150
EMPLOYEE BENEFITS	-	-	-	110	110
MATERIALS					
PROGRAM MATERIALS	688	2,200	2,200	2,270	2,340
GRANT FUNDED EXPENSES	22,709	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,620	2,000	2,000	2,060	2,120
	89,152	80,770	83,060	85,850	88,430
TOTAL EXPENSES	166,634	160,790	169,100	174,470	179,720
LEVY IMPACT	26,586	(24,990)	(34,400)	(37,010)	(39,420)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			37.66%	7.59%	6.51%



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
PEACH KING CENTRE					
GENERAL REVENUE					
USER FEES					
ARENA CONCESSION REVENUE	7,400	4,000	3,200	3,300	3,400
DRY PAD FEES	14,433	11,000	-	11,000	11,330
FACILITIES RENTAL	19,651	21,000	24,000	74,720	115,460
MEMBERSHIPS	28,781	25,500	30,000	30,900	31,830
PROGRAM FEES	42,460	47,000	47,000	48,410	49,860
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM CAPITAL PROJECT	-	46,000	-	-	-
OTHER REVENUES					
VENDING MACHINE COMMISSIONS	5,322	6,000	1,000	1,030	1,060
ADVERTISING & SPONSORSHIP REVENUE	19,425	21,000	16,000	26,000	26,780
SALES AND RECOVERY	1,150	-	-	-	-
	138,622	181,500	121,200	195,360	239,720
ICE REVENUE					
USER FEES					
ADMISSION FEES	26,811	16,000	16,000	16,480	16,970
FACILITIES RENTAL	165,467	170,000	619,000	629,000	629,000
ICE RENTALS-FIGURE SKATING	59,853	70,000	-	-	-
ICE RENTALS-G.M.H.A.	351,355	392,000	-	-	-
ICE RENTALS-JR C HOCKEY	31,731	31,000	-	-	-
	635,217	679,000	635,000	645,480	645,970
TOTAL REVENUES	773,839	860,500	756,200	840,840	885,690
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	28,640	13,270	13,720	14,170	14,640
CASUAL&PART-TIME SAL&WAGES	140,688	71,590	73,730	75,950	78,220
EMPLOYEE BENEFITS	397	220	230	230	240
MEAL ALLOWANCES	252	400	400	410	420
REGULAR SAL & WAGES-OVERTIME	10,895	11,220	11,560	11,900	12,260
REGULAR SAL&WAGES (SHIFT PREM)	2,037	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	15,479	13,000	13,000	13,390	13,790
EQUIPMENT REPAIRS & MTCE	43,999	25,000	25,000	25,750	26,520
FACILITY IMPROVEMENT	2,961	14,000	-	-	-



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MATERIALS	22,929	22,000	22,000	22,660	23,340
UTILITIES-HEAT	56,838	55,000	58,900	60,670	62,490
UTILITIES-LIGHT	207,024	177,000	214,640	221,080	227,710
UTILITIES-WATER	19,814	12,800	21,900	22,560	23,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	24,708	40,000	40,000	233,700	234,940
GENERAL MAINTENANCE & REPAIRS	38,543	22,440	22,440	23,110	23,800
	615,204	477,940	517,520	725,580	741,610
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	6,500	6,560	7,170	7,220
CASUAL&PART-TIME SAL&WAGES	12,854	11,000	11,340	11,680	12,030
EMPLOYEE BENEFITS	132,990	101,110	107,240	112,840	117,620
REGULAR SALARIES AND WAGES	348,196	351,350	369,500	387,070	402,290
TRAINING AND DEVELOPMENT	2,449	5,000	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	25	750	-	-	-
OFFICE EQUIPMENT PURCHASES	1,764	2,500	1,000	1,030	1,060
PRINTING STATIONERY, SUPPLIES	592	2,000	500	520	540
TELEPHONE	4,596	4,300	4,300	4,430	4,560
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,157	700	700	720	740
	504,623	485,210	501,140	525,460	546,060
ICE MAKING EQUIP MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	52,612	36,000	36,000	37,080	38,190
MATERIALS	21,855	13,400	13,400	13,800	14,210
	74,467	49,400	49,400	50,880	52,400
PUBLIC/PRE-SCHOOL SKATE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,195	2,670	2,810	2,910	3,010
CASUAL&PART-TIME SAL&WAGES	12,630	15,260	16,020	16,500	17,000
MATERIALS					
MISCELLANEOUS SERVICES	1,854	3,700	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	3,700	3,810	3,920
	15,679	21,630	22,530	23,220	23,930



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RACQUETBALL & FITNESS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	10,933	6,220	6,330	6,560	6,800
CASUAL&PART-TIME SAL&WAGES	37,378	36,300	36,930	38,040	39,180
MATERIALS					
EQUIPMENT REPAIRS & MTCE	621	3,000	3,000	3,090	3,180
PRINTING STATIONERY, SUPPLIES	21	-	-	-	-
PROGRAM MATERIALS	1,535	4,300	4,300	4,430	4,560
CONTRACTED SERVICES					
CONTRACTED SERVICES	5,513	3,700	3,700	3,810	3,920
	56,001	53,520	54,260	55,930	57,640
TOTAL EXPENSES	1,265,974	1,087,700	1,144,850	1,381,070	1,421,640
LEVY IMPACT	(492,135)	(227,200)	(388,650)	(540,230)	(535,950)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			71.06%	39.00%	(0.79%)



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
POOL					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	9,360	13,000	13,000	13,390	13,790
FACILITIES RENTAL	-	1,400	1,400	1,440	1,480
PROGRAM FEES	92,470	74,000	88,000	90,640	93,360
OTHER REVENUES					
SALES AND RECOVERY	52	680	680	700	720
	101,882	89,080	103,080	106,170	109,350
TOTAL REVENUES	101,882	89,080	103,080	106,170	109,350
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	88	60	70	70	70
REGULAR SAL & WAGES-OVERTIME	2,960	3,260	3,360	3,460	3,570
MATERIALS					
EQUIPMENT REPAIRS & MTCE	8,061	5,500	6,500	6,700	6,900
MATERIALS	6,971	5,800	8,800	9,060	9,330
POOL CHEMICALS	11,878	7,100	8,100	8,340	8,590
UTILITIES-HEAT	5,449	6,000	6,000	6,180	6,370
UTILITIES-LIGHT	7,276	6,100	7,360	7,580	7,810
UTILITIES-WATER	8,318	5,000	10,000	10,300	10,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	5,237	2,550	2,550	2,630	2,710
	56,238	41,370	52,740	54,320	55,960
GENERAL ADMIN					
MATERIALS					
TELEPHONE	989	880	880	910	940
	989	880	880	910	940
SWIMMING PROGRAM					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	11,765	19,930	22,340	23,350	24,030
CASUAL&PART-TIME SAL&WAGES	96,711	93,380	105,840	109,000	112,290
EMPLOYEE BENEFITS	-	-	-	180	180
MATERIALS					
MATERIALS	2,419	800	-	-	-



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MISCELLANEOUS	103	250	-	-	-
PROGRAM MATERIALS	4,202	4,500	7,000	7,210	7,430
SWIM MEETS & SPECIAL EVENTS	1,216	1,000	1,000	1,030	1,060
CONTRACTED SERVICES					
CONTRACTED SERVICES	190	1,200	500	520	540
	116,606	121,060	136,680	141,290	145,530
TOTAL EXPENSES	173,833	163,310	190,300	196,520	202,430
LEVY IMPACT	(71,951)	(74,230)	(87,220)	(90,350)	(93,080)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			17.50%	3.59%	3.02%



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
PUMP HOUSE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	29,787	24,000	24,000	24,720	25,460
OTHER REVENUES					
SALES AND RECOVERY	33	-	-	-	-
	29,820	24,000	24,000	24,720	25,460
TOTAL REVENUES	29,820	24,000	24,000	24,720	25,460
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	63	70	70	70	70
REGULAR SAL & WAGES-OVERTIME	-	3,480	3,580	3,690	3,800
MATERIALS					
CLEANING & MTCE MATERIALS	2,136	3,400	3,400	3,500	3,610
MATERIALS	1,432	2,400	2,400	2,470	2,540
UTILITIES-HEAT	2,564	2,500	2,600	2,680	2,760
UTILITIES-LIGHT	1,769	3,000	1,820	1,870	1,930
UTILITIES-WATER	1,282	980	1,600	1,650	1,700
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,043	4,320	4,320	4,450	4,580
GENERAL MAINTENANCE & REPAIRS	203	1,700	1,700	1,750	1,800
	12,492	21,850	21,490	22,130	22,790
TOTAL EXPENSES	12,492	21,850	21,490	22,130	22,790
LEVY IMPACT	17,328	2,150	2,510	2,590	2,670
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(16.74%)	(3.19%)	(3.09%)



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RECREATION GARAGE					
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,250	1,650	2,000	2,060	2,120
MATERIALS	5,244	3,450	3,700	3,810	3,920
SMALL TOOLS	865	1,000	1,000	1,030	1,060
UTILITIES-HEAT	4,252	4,500	3,400	3,500	3,610
UTILITIES-WATER	590	500	700	720	740
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,657	920	920	950	980
GENERAL MAINTENANCE & REPAIRS	1,552	1,270	1,270	1,310	1,350
	17,410	13,290	12,990	13,380	13,780
TOTAL EXPENSES	17,410	13,290	12,990	13,380	13,780
LEVY IMPACT	(17,410)	(13,290)	(12,990)	(13,380)	(13,780)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(2.26%)	3.00%	2.99%



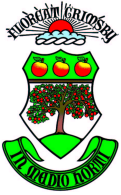
TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RECREATION PROGRAMS					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	37,679	18,000	28,000	28,840	29,710
SPECIAL EVENT FEES	19,735	17,800	17,800	18,330	18,880
PROGRAM FEES	383,599	345,000	345,000	355,350	366,010
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	100,360	100,360	104,000	-	-
OTHER REVENUES					
DONATIONS	1,530	10,000	2,000	2,060	2,120
GAIN ON DISPOSAL	1,250	-	-	-	-
MERCHANDISE SALES	-	1,500	1,500	1,550	1,600
SALES AND RECOVERY	1,679	-	-	-	-
	545,832	492,660	498,300	406,130	418,320
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OTHER GRANTS	8,701	-	-	-	-
	8,701	-	-	-	-
TOTAL REVENUES	554,533	492,660	498,300	406,130	418,320
ALWAY COMMUNITY CENTRE					
MATERIALS					
MATERIALS	552	650	650	670	690
UTILITIES-LIGHT	3,972	2,300	3,930	4,050	4,170
UTILITIES-WATER	50	2,200	200	210	220
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,075	2,500	2,500	2,580	2,660
	7,649	7,650	7,280	7,510	7,740
BASEBALL DIAMOND MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	853	1,800	1,800	1,850	1,910
FACILITY IMPROVEMENT	224	-	-	-	-
MATERIALS	14,977	10,000	13,000	13,390	13,790
UTILITIES-LIGHT	4,905	6,500	4,940	5,090	5,240
UTILITIES-WATER	124	1,600	400	410	420



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,141	6,800	3,000	3,090	3,180
	23,224	26,700	23,140	23,830	24,540
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	45,133	48,690	51,580	53,680	55,940
REGULAR SALARIES AND WAGES	167,046	173,320	179,640	186,110	192,520
ON CALL WAGES	95	-	-	-	-
	212,274	222,010	231,220	239,790	248,460
CONSERVATION CLUB					
MATERIALS					
UTILITIES-LIGHT	2,116	1,870	2,020	2,080	2,140
UTILITIES-WATER	316	200	300	310	320
	2,432	2,070	2,320	2,390	2,460
DAYCAMP					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	24,119	31,660	32,690	33,770	34,880
CASUAL&PART-TIME SAL&WAGES	170,436	170,190	175,320	180,580	186,000
MATERIALS					
PROGRAM MATERIALS	10,293	10,300	10,300	10,610	10,930
CONTRACTED SERVICES					
CONTRACT SERVICE-DAY CAMP BUS	11,727	17,700	17,700	18,230	18,780
	216,575	229,850	236,010	243,190	250,590
FLOWER BASKETS MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	10	10	10	10	10
REGULAR SAL & WAGES-OVERTIME	230	540	560	570	590
MATERIALS					
MATERIALS	1,363	4,000	4,000	4,120	4,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	404	-	-	-	-
	2,007	4,550	4,570	4,700	4,840
FORMAL PLANTING/BEAUTIFICATION					
MATERIALS					
FACILITY IMPROVEMENT	3,654	9,000	5,000	5,150	5,310



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MATERIALS	29,982	26,000	26,000	26,780	27,580
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,221	9,000	4,500	4,630	4,770
	34,857	44,000	35,500	36,560	37,660
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	22,031	37,120	39,870	42,500	43,270
CASUAL&PART-TIME SAL&WAGES	115,234	196,850	203,030	125,800	129,570
EMPLOYEE BENEFITS	204,104	183,940	197,160	183,480	192,620
REGULAR SAL & WAGES-OVERTIME	2,314	40,540	41,760	43,010	44,300
REGULAR SALARIES AND WAGES	604,590	616,440	671,570	704,250	738,640
TRAINING AND DEVELOPMENT	10,897	9,500	12,500	12,880	13,270
UNIFORMS AND CLOTHING	25,637	23,200	23,200	23,900	24,620
MEDICAL EXAMS & RELATED	690	-	500	520	540
TUITIONS AND COURSES	452	4,000	4,000	4,120	4,240
MATERIALS					
ADVERTISING/PROMOTIONS	19,252	22,000	20,000	20,600	21,220
COURIER SERVICES	13	-	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	11,205	5,200	5,200	5,360	5,520
NON TRADITIONAL FUNDING	-	7,000	1,000	1,030	1,070
OFFICE EQUIPMENT PURCHASES	1,624	5,000	1,500	1,540	1,580
POSTAGE	501	500	500	520	540
PRINTING STATIONERY, SUPPLIES	6,287	3,300	4,000	4,120	4,240
PROGRAM MATERIALS	643	4,000	4,000	4,120	4,240
SPECIAL PROJECTS	1,019	12,000	6,000	6,180	6,360
TELEPHONE	1,944	3,600	3,600	3,710	3,820
TRAVEL	1,096	2,800	2,800	2,880	2,970
SERVICE CHARGES	40,262	35,000	37,000	38,110	39,250
COMMUNITY PARTNERSHIPS	7,595	20,000	13,000	13,390	13,790
COMMUNITY GRANTS PROGRAM	9,100	20,000	20,000	20,600	21,220
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,094	20,700	17,700	18,230	18,780
RENTS AND FINANCIAL EXPENSES					
FACILITY RENTAL INSURANCE	723	10,000	1,000	1,030	1,060
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	204,000	204,000	204,000	213,440	233,270
	1,294,307	1,486,690	1,534,890	1,495,320	1,570,000



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
GENERAL PARKS MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	20,006	23,530	24,300	25,110	25,920
CASUAL&PART-TIME SAL&WAGES	110,519	125,960	129,770	133,660	137,670
EMPLOYEE BENEFITS	125,259	99,410	112,000	116,970	121,870
MEAL ALLOWANCES	407	250	250	260	270
REGULAR SAL & WAGES-OVERTIME	9,834	6,270	6,460	6,650	6,850
REGULAR SALARIES AND WAGES	362,435	374,550	390,000	405,380	419,800
TUITIONS AND COURSES	-	2,000	2,000	2,060	2,120
ON CALL WAGES	95	-	-	-	-
MATERIALS					
EQUIPMENT REPAIRS & MTCE	10,437	7,000	7,000	7,210	7,430
FACILITY IMPROVEMENT	17,615	31,070	26,070	26,850	27,660
MATERIALS	69,170	87,000	92,000	134,760	97,600
SAFETY SUPPLIES	4,837	5,400	5,400	5,560	5,730
SMALL TOOLS	1,175	1,950	1,950	2,010	2,070
UTILITIES-LIGHT	2,306	2,250	2,320	2,390	2,460
UTILITIES-WATER	24,257	20,000	28,400	29,250	30,130
CONTRACTED SERVICES					
CONTRACTED SERVICES	204,172	163,000	188,000	193,640	199,450
RENTS AND FINANCIAL EXPENSES					
RENTAL LEAWOOD ESTATES	1,000	1,000	1,000	1,030	1,060
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	93,840	93,840	93,840	98,180	107,300
	1,057,364	1,044,480	1,110,760	1,190,970	1,195,390
IRRIGATION SYSTEMS MTCE					
MATERIALS					
MATERIALS	121	1,200	1,200	1,240	1,280
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	6,200	6,200	6,390	6,580
	121	7,400	7,400	7,630	7,860
LAWN BOWLING GREEN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	10	10	10	10	10
REGULAR SAL & WAGES-OVERTIME	746	700	730	750	770



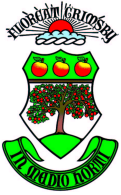
TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MATERIALS					
MATERIALS	1,944	2,700	2,700	2,780	2,860
	2,700	3,410	3,440	3,540	3,640
MISC REC PROGRAMS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	967	1,600	1,670	1,730	1,790
CASUAL&PART-TIME SAL&WAGES	3,996	9,620	9,910	10,210	10,520
MATERIALS					
PROGRAM MATERIALS	2,388	6,000	26,000	6,000	6,000
CONTRACTED SERVICES					
CONTRACTED SERVICES	94,078	58,600	70,600	72,720	74,900
	101,429	75,820	108,180	90,660	93,210
OUTDOOR ICE RINK					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	41	20	20	20	20
REGULAR SAL & WAGES-OVERTIME	279	860	880	910	940
REGULAR SAL&WAGES (SHIFT PREM)	88	90	-	-	-
MATERIALS					
EQUIPMENT REPAIRS & MTCE	-	1,100	1,100	1,130	1,160
MATERIALS	4,103	3,200	3,200	3,300	3,400
UTILITIES-LIGHT	18,468	22,000	18,150	18,690	19,250
CONTRACTED SERVICES					
CONTRACTED SERVICES	322	7,000	7,000	7,210	7,430
	23,301	34,270	30,350	31,260	32,200
SOCCER FIELD MTCE					
MATERIALS					
MATERIALS	10,909	11,000	11,000	11,330	11,670
UTILITIES-LIGHT	6,930	9,000	7,060	7,270	7,490
UTILITIES-WATER	(565)	5,300	900	930	960
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,475	6,000	4,000	4,120	4,250
	18,749	31,300	22,960	23,650	24,370
SPECIAL EVENTS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,879	3,530	2,580	2,680	2,780



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CASUAL&PART-TIME SAL&WAGES	8,761	19,820	14,790	15,230	15,690
EMPLOYEE BENEFITS	80	80	80	80	90
MEAL ALLOWANCES	186	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	6,737	4,070	4,190	4,320	4,450
MATERIALS					
ADVERTISING/PROMOTIONS	7,536	4,650	4,650	4,790	4,930
PROGRAM MATERIALS	80,346	110,950	110,950	114,280	117,710
	105,525	143,100	137,240	141,380	145,650
TREE PLANTING					
MATERIALS					
MATERIALS	27,115	29,000	39,000	40,170	41,380
CONTRACTED SERVICES					
CONTRACTED SERVICES	23,322	24,000	44,000	45,320	46,680
	50,437	53,000	83,000	85,490	88,060
TOTAL EXPENSES	3,152,951	3,416,300	3,578,260	3,627,870	3,736,670
LEVY IMPACT	(2,598,418)	(2,923,640)	(3,079,960)	(3,221,740)	(3,318,350)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			5.35%	4.60%	3.00%



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SOUTHWARD COMMUNITY PARK					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	10,093	9,000	8,000	8,240	8,490
PARK RENTALS	53,838	55,000	55,000	56,650	58,350
	63,931	64,000	63,000	64,890	66,840
TOTAL REVENUES	63,931	64,000	63,000	64,890	66,840
BUILDING MTCE					
SALARIES AND BENEFITS					
REGULAR SAL & WAGES-OVERTIME	455	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	811	1,700	1,700	1,750	1,800
EQUIPMENT REPAIRS & MTCE	755	800	800	820	840
FACILITY IMPROVEMENT	2,448	4,000	4,000	4,120	4,240
MATERIALS	2,114	3,500	3,500	3,610	3,720
UTILITIES-HEAT	1,109	3,000	1,300	1,340	1,380
UTILITIES-LIGHT	4,704	6,000	5,850	6,030	6,210
UTILITIES-WATER	2,121	3,000	2,000	2,060	2,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,049	11,200	11,200	11,540	11,890
GENERAL MAINTENANCE & REPAIRS	3,577	1,800	1,800	1,850	1,910
SEPTIC SYSTEM MONITORING	5,563	7,000	7,000	7,210	7,430
	30,706	42,000	39,150	40,330	41,540
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	8,215	7,940	8,430	8,870	9,340
MEAL ALLOWANCES	2	-	-	-	-
REGULAR SALARIES AND WAGES	27,524	27,770	29,210	30,610	31,770
	35,741	35,710	37,640	39,480	41,110
GENERAL PARKS MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,451	1,260	1,310	1,360	1,410
CASUAL&PART-TIME SAL&WAGES	15,237	7,860	8,100	8,350	8,600
MATERIALS					
EQUIPMENT REPAIRS & MTCE	-	1,200	1,200	1,240	1,280



TOWN OF GRIMSBY 2024 BUDGET REPORT COMMUNITY SERVICES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
FACILITY IMPROVEMENT	2,269	5,000	3,000	3,090	3,180
MATERIALS	31,599	26,000	30,000	30,900	31,830
SMALL TOOLS	-	800	800	820	840
UTILITIES-LIGHT	18,817	26,000	23,200	23,900	24,620
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,200	17,000	7,980	8,220	8,460
	77,573	85,120	75,590	77,880	80,220
IRRIGATION SYSTEMS MTCE					
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,743	9,000	9,000	9,270	9,550
	7,743	9,000	9,000	9,270	9,550
TOTAL EXPENSES	151,763	171,830	161,380	166,960	172,420
LEVY IMPACT	(87,832)	(107,830)	(98,380)	(102,070)	(105,580)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(8.76%)	3.75%	3.44%



Museum

The Grimsby Museum exists to engage and share with the community an appreciation of Grimsby's heritage by collecting, preserving, displaying and interpreting historical artifacts and information. Our goal is to remain a vibrant and respected community museum celebrating the unique aspects of the heritage of Grimsby. The Museum provides:

- Two exhibition galleries. A permanent gallery that will have a permanent display of the history of the Town of Grimsby, which is expected to be completed by 2025.
- A collection of artifacts, archives, photographs, library, and other materials relating to Grimsby's past
- Educational programs and tours are offered for elementary schools, high schools, and youth groups
- Various programs and events available for all ages, including historic walking tours and a craft market





TOWN OF GRIMSBY 2024 BUDGET REPORT MUSEUM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MUSEUM					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	1,393	1,200	1,500	1,550	1,600
MEETING ROOM RENTAL FEES	505	500	500	520	540
MEMBERSHIPS	361	-	1,200	1,240	1,280
PROGRAM FEES	9,362	7,500	8,100	8,340	8,590
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	447	500	500	520	540
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM CAPITAL PROJECT	-	-	52,220	-	-
OTHER REVENUES					
DONATIONS	2,408	3,500	3,500	3,610	3,720
FUNDRAISING	5,417	8,000	8,000	8,240	8,490
GIFT SHOP SALES	8,348	8,200	8,200	8,450	8,700
RESEARCH REVENUE	12	200	200	210	220
SPONSORSHIPS	1,000	7,000	7,000	7,210	7,430
SALES AND RECOVERY	19	-	-	-	-
	29,272	36,600	90,920	39,890	41,110
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
FEDERAL GRANT	10,914	5,250	7,000	7,000	7,000
PROVINCIAL GRANT	22,674	22,670	22,670	22,670	22,670
SUMMER CAREER PLACEMENT - FED	12,853	10,600	12,510	12,890	13,280
OTHER GRANTS	4,500	4,500	4,500	4,500	4,500
	50,941	43,020	46,680	47,060	47,450
TOTAL REVENUES	80,213	79,620	137,600	86,950	88,560
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,172	800	2,000	2,060	2,120
UTILITIES-HEAT	1,908	2,000	1,900	1,960	2,020
UTILITIES-LIGHT	2,601	4,000	2,620	2,700	2,780
UTILITIES-WATER	477	400	500	520	540
CONTRACTED SERVICES					
CONTRACTED SERVICES	15,903	10,750	13,000	13,390	13,790



TOWN OF GRIMSBY 2024 BUDGET REPORT MUSEUM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
GENERAL MAINTENANCE & REPAIRS	6,832	5,000	5,000	5,150	5,300
	29,893	22,950	25,020	25,780	26,550

GENERAL ADMIN

SALARIES AND BENEFITS

CASUAL&PART-TIME BENEFITS	14,643	16,040	24,230	17,280	17,750
CASUAL&PART-TIME SAL&WAGES	68,143	54,660	102,250	61,570	63,420
EMPLOYEE BENEFITS	55,322	42,500	44,920	46,970	49,060
REGULAR SAL & WAGES-OVERTIME	676	-	-	-	-
REGULAR SALARIES AND WAGES	150,183	155,010	159,060	165,270	171,720
TRAINING AND DEVELOPMENT	-	1,800	1,250	1,290	1,330
TUITIONS AND COURSES	-	1,200	780	800	820

MATERIALS

ADVERTISING/PROMOTIONS	281	2,000	2,000	2,060	2,120
EQUIPMENT RENTALS-OFFICE	-	1,300	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	435	1,000	910	940	970
MISCELLANEOUS	40	20	-	-	-
OFFICE EQUIPMENT PURCHASES	1,460	1,250	1,140	1,170	1,200
POSTAGE	-	200	150	150	150
PRINTING STATIONERY, SUPPLIES	388	1,200	1,200	1,240	1,280
TELEPHONE	1,453	1,300	1,300	1,340	1,380
TRAVEL	324	400	400	410	420
VOLUNTEER RECOGNITION	674	150	600	620	640
GRANT FUNDED EXPENSES	8,988	5,250	7,000	7,000	7,000

CONTRACTED SERVICES

CONTRACTED SERVICES	1,317	1,300	1,300	1,340	1,380
	304,327	286,580	348,490	309,450	320,640

GIFTSHOP

MATERIALS

ITEMS FOR RESALE	3,961	3,500	3,600	3,710	3,820
	3,961	3,500	3,600	3,710	3,820

MUSEUM DEVELOPMENT

MATERIALS

EQUIPMENT AND FURNITURE	50	750	-	-	-
MINOR MODIFICATIONS	-	1,000	-	-	-
PURCHASE & RESTORE ARTIFACTS	3,345	3,500	1,600	1,650	1,700



TOWN OF GRIMSBY 2024 BUDGET REPORT MUSEUM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
REFERENCE MATERIALS	-	100	-	-	-
	3,395	5,350	1,600	1,650	1,700
PROGRAMS					
MATERIALS					
EDUCATION PROGRAMS	5,232	4,000	5,000	5,150	5,300
EXHIBITS	2,171	3,000	3,000	3,090	3,180
FUNDRAISING EXPENSES	2,235	6,000	6,000	6,180	6,370
HONORARIUMS FOR SPEAKERS	300	400	400	410	420
	9,938	13,400	14,400	14,830	15,270
TOTAL EXPENSES	351,514	331,780	393,110	355,420	367,980
LEVY IMPACT	(271,301)	(252,160)	(255,510)	(268,470)	(279,420)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			1.33%	5.07%	4.08%



Art Gallery

The Grimsby Public Art Gallery’s mission is to be a public, non-profit gallery serving the Town of Grimsby and the surrounding areas. It is dedicated to the exhibition, preservation, encouragement, and collection of visual art of a professional standard, and provides lectures, seminars, workshops, tours, and other forms of public education relating to visual art. The Art Gallery prides itself on:

- A permanent collection of more than 2,000 works by Canadian artists
- 4-6 Main Gallery exhibitions annually, featuring contemporary and historic work by Canadian artists
- Various programs & events for all ages including art classes, workshops, and special events such as Wayzgoose, an internationally celebrated books art fair





TOWN OF GRIMSBY 2024 BUDGET REPORT ART GALLERY

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ART GALLERY					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	-	1,500	-	-	-
MEMBERSHIPS	106	-	1,000	1,030	1,060
PROGRAM FEES	20,910	26,000	35,000	36,050	37,130
OTHER REVENUES					
DONATIONS	800	3,000	4,500	4,640	4,780
FUNDRAISING	3,505	10,000	18,500	19,060	19,630
GIFT SHOP SALES	19,048	18,000	18,000	18,540	19,100
SALES AND RECOVERY	683	-	-	-	-
	45,052	58,500	77,000	79,320	81,700
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
FEDERAL GRANT	81,756	-	13,000	-	-
ONTARIO ARTS COUNCIL-OPERATING	26,987	26,970	26,970	26,970	26,970
SUMMER CAREER PLACEMENT - FED	6,848	15,000	19,230	19,810	20,400
	115,591	41,970	59,200	46,780	47,370
TOTAL REVENUES	160,643	100,470	136,200	126,100	129,070
ART GALLERY EDUCATION					
MATERIALS					
HONORARIUMS FOR SPEAKERS	-	750	-	-	-
PROGRAM MATERIALS	3,360	3,500	3,500	3,610	3,720
SPECIAL PROJECTS	1,748	2,500	-	-	-
CONTRACTED SERVICES					
INSTRUCTORS' FEES	8,221	7,000	10,000	10,300	10,610
	13,329	13,750	13,500	13,910	14,330
ART GALLERY SPECIAL EVENTS					
MATERIALS					
SPECIAL EVENT EXPENSES	2,451	3,000	3,000	3,090	3,180
GRANT FUNDED EXPENSES	41,169	-	-	-	-
	43,620	3,000	3,000	3,090	3,180
BUILDING MTCE - OTHER					
MATERIALS					
CLEANING & MTCE MATERIALS	1,079	600	600	620	640



TOWN OF GRIMSBY 2024 BUDGET REPORT ART GALLERY

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
EQUIPMENT SERVICE CONTRACT	1,851	3,770	6,000	6,180	6,370
MATERIALS	1,121	1,000	1,000	1,030	1,060
SECURITY	320	700	700	720	740
UTILITIES-HEAT	4,033	5,100	4,000	4,120	4,240
UTILITIES-LIGHT	16,393	23,000	16,340	16,830	17,330
UTILITIES-WATER	712	500	800	820	840
CONTRACTED SERVICES					
CLEANING SERVICES	9,381	7,850	9,100	9,370	9,650
CONTRACTED SERVICES	1,595	1,000	1,000	1,030	1,060
GENERAL MAINTENANCE & REPAIRS	13,049	11,000	11,000	11,330	11,670
	49,534	54,520	50,540	52,050	53,600
EXHIBITIONS					
MATERIALS					
ARTIST FEES	9,338	9,480	11,890	12,250	12,620
CATALOGUE	357	1,750	1,500	1,540	1,580
CURATOR IN THE FIELD	500	750	-	-	-
FRAMING MATTING INSTALLATION	9,848	10,500	13,330	13,730	14,140
OPENING FEES	519	400	410	420	430
TRANSPORTATION FEES	549	-	-	-	-
	21,111	22,880	27,130	27,940	28,770
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	28,638	29,310	31,030	32,360	33,290
CASUAL&PART-TIME SAL&WAGES	176,211	119,610	127,080	130,890	134,810
EMPLOYEE BENEFITS	16,535	23,270	24,890	26,250	27,470
REGULAR SAL & WAGES-OVERTIME	333	-	-	-	-
REGULAR SALARIES AND WAGES	45,555	90,430	93,610	97,800	102,180
TRAINING AND DEVELOPMENT	26	700	700	720	740
MEDICAL EXAMS & RELATED	90	-	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	3,200	4,000	3,640	3,750	3,860
EQUIPMENT RENTALS-OFFICE	-	1,400	-	-	-
FUNDRAISING FEES	916	2,000	5,500	5,670	5,840
MEMBERSHIPS AND SUBSCRIPTIONS	561	1,400	1,400	1,440	1,480
OFFICE EQUIPMENT PURCHASES	1,005	1,000	1,000	1,030	1,060
PERMANENT COLLECTION FRAMING	2,428	2,000	2,040	2,100	2,160
POSTAGE	398	400	410	420	430
PRINTING STATIONERY, SUPPLIES	1,823	2,000	2,000	2,060	2,120



TOWN OF GRIMSBY 2024 BUDGET REPORT ART GALLERY

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TELEPHONE	745	600	600	620	640
TRAVEL	366	500	500	520	540
SERVICE CHARGES	1,411	2,200	2,200	2,270	2,340
CONTRACTED SERVICES					
CONTRACTED SERVICES	752	1,000	1,000	1,030	1,060
PROFESSIONAL FEES	3,010	3,660	3,700	3,810	3,920
	284,003	285,480	301,300	312,740	323,940
GIFTSHOP					
MATERIALS					
ITEMS FOR RESALE	4,833	3,000	-	-	-
PRINTING STATIONERY, SUPPLIES	788	750	750	770	790
PURCHASES	2,460	3,000	6,000	6,180	6,370
	8,081	6,750	6,750	6,950	7,160
TOTAL EXPENSES	419,678	386,380	402,220	416,680	430,980
LEVY IMPACT	(259,035)	(285,910)	(266,020)	(290,580)	(301,910)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(6.96%)	9.23%	3.90%



Library

The Grimsby Public Library’s mission is to “inspire lifelong learning by providing support and resources to enrich and connect our community. This mission inspires the library’s vision, which is to be a destination for literacy, learning and leisure. The library is integral to the fabric of our community.

To ensure that the library successfully fulfills its mission and vision, the 2022-2025 strategic plan lays out three strategic directions:

1. Inclusivity
2. Community Engagement
3. Innovative Services

With an ever-expanding number of services and collections both physical and virtual, the library strives to anticipate community needs. This involves providing equitable access to a welcoming space, a diverse range of materials including books, DVDs, audio books, magazines, cultural & educational resources and programming, and the technological equipment and devices to encourage lifelong learning throughout our community-

For each municipal dollar spent on the library, the community receives \$6+ in value through library collections, programming and services¹.

Community Space:

- Normal hours of operation provide 68 hours/week for use by the community to learn, work, study, read, relax, engage and socialize
- There are 150,000 visits to the library in a typical year
- More than 6,000 community members attend programs for children, teens, adults and seniors in a typical year
- Hundreds of volunteer hours in support programs and services to the community

Literacy champion:

- Grimsby Author Series: 12 Canadian Authors, 12 Canadian books - a world-class literary event, celebrating and honouring Canadian authors, books, reading and readers
- Avoiding Summer Literacy Loss: Summer Reading Club offered to children to help maintain reading levels
- Yearly reading challenges for every member of the community: preschool, school aged, teens and adult, encouraging everyone to expand their reading experiences
- ‘Reading Buddies’ matches teen volunteers with struggling elementary school readers to practice reading in a fun and unintimidating environment

¹ Canadian Urban Institute, “Overdue: The Case for Canada’s Public Libraries” 2023, <https://canurb.org/publications/overdue/>, page29

Collections:

- More than 64,000 uses of Library databases, online resources, and apps such as: Libby by Overdrive, hoopla, Ancestry.ca, kanopy and LinkedIn Learning ,
- More than 600,000 physical items available for borrowing, because of resource sharing with partner Libraries in Niagara Cooperative (LiNC) libraries across Niagara
- More than 1000 seed packages from the Seed Library are distributed annually to help the community grow food themselves

21st Century Technology:

- STEM programming to teach children coding in a fun and interactive environment
- 3D printing to support community creativity and innovation
- Hundreds of hours of creativity using the Green Screen
- Hundreds of hours of digitization of treasured family memories using the Epson v600 slide and photo negative scanner, Phillips VHS to DVD recorder, and Kodak Reels 8mm and Super8 film digitizer in the Media Lab
- Silhouette Vinyl/paper cutting unit for use by the community





TOWN OF GRIMSBY 2024 BUDGET REPORT LIBRARY

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
LIBRARY					
GENERAL REVENUE					
USER FEES					
CARD REPLACEMENT FEE	181	250	250	260	270
DESK REVENUE-PHOTOCOPIER	12,603	9,000	10,000	10,300	10,610
LOST/PAID ITEMS REVENUE	2,222	1,750	1,900	1,960	2,020
NON-RESIDENT MEMBERSHIP FEE	280	120	160	160	160
PROGRAMS	-	220	-	-	-
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	4,581	150	1,800	1,850	1,910
OTHER REVENUES					
AUTHORS' SERIES DONATIONS/TICKE	16,270	15,000	18,000	18,540	19,100
BOOK BAG SALES	42	50	50	50	50
DONATIONS	9,604	5,000	6,000	6,180	6,370
FUNDRAISING	5,730	-	-	-	-
LIBRARY BOOK SALES	1,634	2,000	1,800	1,850	1,910
MERCHANDISE SALES	77	50	80	80	80
SALES AND RECOVERY	1,786	800	1,000	1,030	1,060
	55,010	34,390	41,040	42,260	43,540
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OPERATING GRANT (PROV)	31,392	31,390	31,390	31,390	31,390
SUMMER CAREER PLACEMENT - FED	6,756	12,010	12,010	12,370	12,740
REGIONAL GRANTS	750	-	-	-	-
OTHER GRANTS	1,140	-	-	-	-
MUNICIPAL CONTRIBUTION					
MUNICIPAL CONTRIBUTIONS	50	-	-	-	-
	40,088	43,400	43,400	43,760	44,130
TOTAL REVENUES	95,098	77,790	84,440	86,020	87,670
AUTHORS' SERIES					
MATERIALS					
PROGRAM MATERIALS	5,762	7,000	7,000	7,210	7,430
	5,762	7,000	7,000	7,210	7,430



TOWN OF GRIMSBY 2024 BUDGET REPORT LIBRARY

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BUILDING MTCE - OTHER					
MATERIALS					
EQUIPMENT SERVICE CONTRACT	3,181	7,770	10,000	10,300	10,610
MATERIALS	440	-	-	-	-
UTILITIES-HEAT	7,234	10,000	8,400	8,650	8,910
UTILITIES-LIGHT	33,869	40,000	37,320	38,440	39,590
UTILITIES-WATER	703	700	700	720	740
CONTRACTED SERVICES					
CLEANING SERVICES	18,060	20,000	25,000	25,750	26,520
GENERAL MAINTENANCE & REPAIRS	8,593	12,000	12,000	12,360	12,730
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	45,900	45,900	45,900	45,900	45,900
	117,980	136,370	139,320	142,120	145,000
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	35,092	37,900	37,370	40,300	42,280
CASUAL&PART-TIME SAL&WAGES	185,878	175,910	179,570	190,480	200,060
EMPLOYEE BENEFITS	107,883	114,920	119,720	125,280	130,790
MEAL ALLOWANCES	38	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	168	-	-	-	-
REGULAR SALARIES AND WAGES	424,138	484,880	509,100	529,860	551,540
TRAINING AND DEVELOPMENT	6,203	9,200	11,000	11,330	11,670
WORKMENS' COMP. INS. PREMIUMS	-	1,500	1,500	1,550	1,600
MATERIALS					
ADVERTISING/PROMOTIONS	3,654	5,000	5,000	5,150	5,300
BOOKS-AUDIO	4,453	4,500	4,500	4,640	4,780
EQUIPMENT SERVICE CONTRACT	15,948	20,000	20,000	20,600	21,220
LIBRARY EQUIPMENT	2,788	4,000	4,000	4,120	4,240
MEMBERSHIPS AND SUBSCRIPTIONS	780	1,800	1,500	1,550	1,600
ONLINE COLLECTIONS	31,521	30,000	32,000	32,960	33,950
PERIODICALS	6,202	7,500	6,000	6,180	6,370
POSTAGE	2,326	1,850	2,200	2,270	2,340
PRINTING STATIONERY, SUPPLIES	13,066	15,000	14,000	14,420	14,850
TELEPHONE	1,384	1,340	1,340	1,380	1,420
TRAVEL	795	1,500	750	770	790
VIDEOS	5,464	6,000	5,000	5,150	5,300
IT SUPPLIES	13,964	8,000	7,000	7,210	7,430



TOWN OF GRIMSBY 2024 BUDGET REPORT LIBRARY

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	90	100	100	100	100
PROFESSIONAL FEES	6,321	6,160	7,500	7,730	7,960
RENTS AND FINANCIAL EXPENSES					
BANK CHARGES	1,080	1,000	1,000	1,030	1,060
INTEREST ON LONG TERM DEBT					
PHOTOCOPIER SERVICE	1,999	1,800	1,800	1,850	1,910
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	18,360	18,360	18,360	18,360	18,360
	889,595	958,220	990,310	1,034,270	1,076,920
PROGRAMS AND ACTIVITIES					
MATERIALS					
PROGRAMS AND ACTIVITIES	8,812	7,000	8,500	8,760	9,020
GRANT FUNDED EXPENSES	3,256	-	-	-	-
	12,068	7,000	8,500	8,760	9,020
TOTAL EXPENSES	1,025,405	1,108,590	1,145,130	1,192,360	1,238,370
LEVY IMPACT	(930,307)	(1,030,800)	(1,060,690)	(1,106,340)	(1,150,700)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			2.90%	4.30%	4.01%



Public Works

The Public Works department is primarily responsible for the management of municipal infrastructure and assets located within the public road allowances, cemeteries, and some parking lots. This includes roadways and associated transportation assets (sidewalks, streetlights, signs, boulevards, ditches, etc.), buried infrastructure (water main, wastewater, and storm sewers) and the facilities and equipment that are needed to support these operations. The department also provides quality control and compliance for the department's operations and supports the corporate health and safety program.

Administration Building

The Administration Building is the home for majority of the Town's departments with approximately 60 employees accommodated within the building. The building includes a public reception area, Council Chambers and two smaller meeting spaces. The original building was built in 1981 and underwent a significant renovation and addition in 2011. The renovated building included various accessibility improvements and was constructed using sustainably focused building practices, certified Silver-level in Leadership in Energy and Environmental Design (LEED).

Crossing Guards

The Town is committed to the safe movement of children in our community to and from school. The Town employs crossing guards at strategic locations servicing both public and catholic elementary schools.

Engineering

The Engineering division works to ensure the Town is well designed, safe, appealing, and sustainable through planning, designing, building, and renewing its core infrastructure. The Town's core infrastructure includes the roads, bridges, water main, storm sewers, storm water management facilities and wastewater. The division's primary responsibilities include:

- Asset management planning for core infrastructure and non-core infrastructure
- Manage infrastructure rehabilitation, renewal and extension/expansion projects
- Support the development and ongoing maintenance of the Town's Geographic Information System (GIS) and Computerized Maintenance Management System (CMMS) platforms
- Provide detailed engineering review and administration new developments
- Transportation planning including traffic safety and parking

Health & Safety

The Town is dedicated to ensuring all workers have the right to a safe workplace and to return home safely each day. The Town has developed policies and procedures under the Occupational Health and Safety Act to make certain all employees are properly trained and aware of workplace risks and hazards. This department ensures:

- Commitment of Council and senior management for a safe workplace for all employees
- Continual training of staff through external and internal courses
- Joint Health & Safety Committee continually inspects facilities to ensure a safe work environment
- Preparation and maintenance of facility safety plans

Operations Centre

The Operation Centre is the home base for many employees and supports various divisions/lines of business for the Public Works Department including Transportation Services, Environmental Services, Cemeteries and Fleet and Equipment Maintenance. The site is the home to approximately 50 vehicles and large equipment utilized by the department, all of which are serviced on-site in automotive bays. The Operations Centre is also the location of the Town's fueling station and bulk drinking water station.

Parking Lots

The Town owns and maintains three public parking lots within the downtown core, one lot located on either side of Main St and one lot on Elizabeth St. The parking lots are available all year round and are free of charge. Additionally, the department maintains an electric vehicle charging station located in the parking lot on the south side of Main St.

Public Works Fleet and Equipment

The Public Works Department owns approximately 60 different vehicles and large pieces of equipment, along with a host of other small equipment. Two full time Fleet Management/Fleet Services Technicians maintain all equipment used by the Public Works Department, as well as various other vehicles and equipment utilized by additional departments, including the Fire Department and Parks, Facilities and Culture.

Streetlights

The Town owns and maintains more than 2,500 streetlights located on both Town and Regional his roadways within the Town's limits. All streetlight luminaries were converted to LED luminaries in 2014 - 2015.

Transportation

The Transportation department is responsible for:

- Maintenance of all Town-owned roads, sidewalks, culverts, and storm sewers
- Compliance with all applicable legislation and Road Quality Management Standards (RQMS)
- Installation and replacement of roadway signs, street name signs on Town-owned roads
- Tree maintenance and litter clean up on Town-owned boulevards
- Maintenance of Town-owned parking lots and boulevards

Winter Control

The Winter Control Department ensures that the Town’s roads and sidewalks are plowed, sanded, or salted in the most timely and effective manner. During the winter season, patrols are checking road and sidewalk conditions, as well as monitoring weather forecasts to ensure safe passage throughout the Town. The department is also responsible for compliance with all applicable legislation and the Town’s Road Quality Management Standard.





TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ADMINISTRATION BLDG					
GENERAL REVENUE					
OTHER REVENUES					
DAAP OVERHEAD RECOVERY	31,383	31,000	31,000	31,930	32,890
DAAP CAPITAL RECOVERY	22,326	19,000	19,000	19,570	20,160
SALES AND RECOVERY	320	-	-	-	-
	54,029	50,000	50,000	51,500	53,050
TOTAL REVENUES	54,029	50,000	50,000	51,500	53,050
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	5,309	5,000	5,000	5,150	5,300
MATERIALS	3,452	5,500	5,500	5,670	5,840
UTILITIES-HEAT	18,650	22,000	20,800	21,420	22,060
UTILITIES-LIGHT	73,871	55,000	72,820	75,000	77,250
UTILITIES-WATER	850	700	1,000	1,030	1,060
CONTRACTED SERVICES					
CLEANING SERVICES	25,386	39,800	17,700	18,230	18,780
CONTRACTED SERVICES	65,663	30,000	47,200	48,620	50,080
GENERAL MAINTENANCE & REPAIRS	26,064	20,000	20,000	20,600	21,220
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	81,600	81,600	81,600	85,380	93,310
	300,845	259,600	271,620	281,100	294,900
TOTAL EXPENSES	300,845	259,600	271,620	281,100	294,900
LEVY IMPACT	(246,816)	(209,600)	(221,620)	(229,600)	(241,850)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			5.73%	3.60%	5.34%



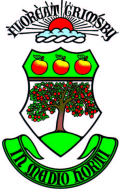
TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CROSSING GUARDS					
CROSSING PATROLS					
SALARIES AND BENEFITS					
MEDICAL EXAMS & RELATED	311	300	300	310	320
	311	300	300	310	320
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	13,728	16,720	19,600	20,500	21,080
CASUAL&PART-TIME SAL&WAGES	84,566	73,530	85,170	87,720	90,370
EMPLOYEE BENEFITS	-	-	-	150	150
UNIFORMS AND CLOTHING	486	3,000	1,500	1,550	1,600
	98,780	93,250	106,270	109,920	113,200
TOTAL EXPENSES	99,091	93,550	106,570	110,230	113,520
LEVY IMPACT	(99,091)	(93,550)	(106,570)	(110,230)	(113,520)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			13.92%	3.43%	2.98%



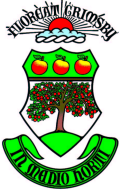
TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ENGINEERING					
GENERAL REVENUE					
USER FEES					
PUBLIC WORKS ADMIN FEES	23,879	-	20,000	20,600	21,220
TREE PLANTING	11,550	15,000	15,000	15,450	15,910
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM CAPITAL PROJECT	121,254	306,230	234,370	243,410	252,910
TRANSFER FROM OPERATING PROJECT	9,100	90,090	90,420	-	-
OTHER REVENUES					
DAAP OVERHEAD RECOVERY	341,704	256,000	296,840	263,680	271,590
	507,487	667,320	656,630	543,140	561,630
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROV GRANT-MOAF DRAINAGE SUP'T	-	10,000	10,000	10,000	10,000
	-	10,000	10,000	10,000	10,000
TOTAL REVENUES	507,487	677,320	666,630	553,140	571,630
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	34,476	19,720	7,290	8,090	8,090
CASUAL&PART-TIME SAL&WAGES	190,366	213,550	73,680	78,930	84,550
CLOTHING ALLOWANCE	1,562	2,200	2,200	2,270	2,340
EMPLOYEE BENEFITS	167,728	201,140	214,710	225,500	235,970
REGULAR SAL & WAGES-OVERTIME	4,928	-	-	-	-
REGULAR SALARIES AND WAGES	516,573	658,540	757,550	785,580	819,090
TRAINING AND DEVELOPMENT	6,703	5,000	5,000	5,150	5,300
TUITIONS AND COURSES	2,778	5,000	3,000	3,090	3,180
MATERIALS					
COURIER SERVICES	-	300	100	100	100
MATERIALS	298	400	400	410	420
MEMBERSHIPS AND SUBSCRIPTIONS	14,112	9,500	9,150	9,420	9,700
MISCELLANEOUS	231	1,000	1,000	1,030	1,060
OFFICE EQUIPMENT PURCHASES	496	7,000	5,000	5,150	5,300
POSTAGE	628	700	900	930	960
PRINTING STATIONERY, SUPPLIES	1,966	4,000	3,000	3,090	3,180
TRAVEL	3,791	8,000	7,000	7,210	7,430



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,332	1,000	1,000	1,030	1,060
PROFESSIONAL FEES	402	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	390,660	390,660	390,660	408,750	446,730
	1,341,030	1,527,710	1,481,640	1,545,730	1,634,460
QMS PROGRAM					
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,058	7,000	7,000	7,210	7,430
	4,058	7,000	7,000	7,210	7,430
TOTAL EXPENSES	1,345,088	1,534,710	1,488,640	1,552,940	1,641,890
LEVY IMPACT	(837,601)	(857,390)	(822,010)	(999,800)	(1,070,260)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(4.13%)	21.63%	7.05%



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
HEALTH & SAFETY					
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	6,921	6,640	7,070	7,390	7,740
REGULAR SALARIES AND WAGES	24,685	24,220	25,300	26,440	27,630
TRAINING AND DEVELOPMENT	10,750	20,000	18,000	18,540	19,100
MATERIALS					
MATERIALS	11,730	5,000	6,000	6,180	6,370
MEMBERSHIPS AND SUBSCRIPTIONS	1,970	2,000	2,000	2,060	2,120
	56,056	57,860	58,370	60,610	62,960
TOTAL EXPENSES	56,056	57,860	58,370	60,610	62,960
LEVY IMPACT	(56,056)	(57,860)	(58,370)	(60,610)	(62,960)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0.88%	3.84%	3.88%



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
OPERATIONS CENTRE					
GENERAL REVENUE					
OTHER REVENUES					
COMMUNICATIONS TOWER RENTAL	19,199	18,000	20,000	20,600	21,220
GAIN ON DISPOSAL	5,765	-	-	-	-
SCRAP REVENUE	2,542	2,000	2,000	2,060	2,120
DAAP OVERHEAD RECOVERY	3,263	5,000	5,000	5,150	5,300
SALES AND RECOVERY	1,650	-	-	-	-
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	164,910	164,910	195,420	201,280	207,310
	197,329	189,910	222,420	229,090	235,950
TOTAL REVENUES					
	197,329	189,910	222,420	229,090	235,950
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	10,116	10,000	10,000	10,300	10,610
RADIO REPAIRS AND MAINTENANCE	1,205	1,500	1,500	1,550	1,600
SMALL TOOLS	3,278	3,000	3,000	3,090	3,180
TELEPHONE	15,155	17,000	32,000	32,960	33,950
UTILITIES-HEAT	11,627	14,500	10,700	11,020	11,350
UTILITIES-LIGHT	15,391	14,000	15,630	16,100	16,580
UTILITIES-WATER	12,469	6,000	13,200	13,600	14,010
CONTRACTED SERVICES					
CLEANING SERVICES	19,836	15,000	21,500	22,150	22,810
CONTRACTED SERVICES	29,159	20,000	21,000	21,630	22,280
	118,236	101,000	128,530	132,400	136,370
GENERAL ADMIN					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	1,400	-	-	-	-
UNIFORMS AND CLOTHING	-	-	1,800	1,850	1,910
MEDICAL EXAMS & RELATED	1,653	1,000	1,000	1,030	1,060
MATERIALS					
ADVERTISING/PROMOTIONS	1,267	1,000	1,000	1,030	1,060
OFFICE EQUIPMENT PURCHASES	-	2,000	2,000	2,060	2,120
PRINTING STATIONERY, SUPPLIES	4,271	5,000	5,000	5,150	5,300
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,060	1,000	11,700	12,050	12,410



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	71,400	71,400	71,400	74,710	81,650
	87,051	81,400	93,900	97,880	105,510
TOTAL EXPENSES	205,287	182,400	222,430	230,280	241,880
LEVY IMPACT	(7,958)	7,510	(10)	(1,190)	(5,930)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			100.13%	11,800.00%	398.32%



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
PW FLEET & EQUIP					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	1,671	2,000	2,000	2,060	2,120
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	303,707	303,610	246,960	254,370	262,000
	305,378	305,610	248,960	256,430	264,120
TOTAL REVENUES	305,378	305,610	248,960	256,430	264,120
FLEET MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	36	280	-	-	-
MATERIALS					
VEHICLE AND EQUIPMENT REPAIRS	340,578	355,130	340,000	350,200	360,710
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	331,500	331,500	331,500	346,850	379,080
	672,114	686,910	671,500	697,050	739,790
TOTAL EXPENSES	672,114	686,910	671,500	697,050	739,790
LEVY IMPACT	(366,736)	(381,300)	(422,540)	(440,620)	(475,670)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			10.82%	4.28%	7.95%



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
STREETLIGHTS					
CHRISTMAS LGHTS EQUIP MTCE					
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,447	-	-	-	-
	1,447	-	-	-	-
EQUIPMENT MTCE					
MATERIALS					
MATERIALS	18,555	10,000	20,000	20,600	21,220
UTILITIES-LIGHT	200,703	210,000	200,810	206,830	213,030
CONTRACTED SERVICES					
CONTRACTED SERVICES	31,028	25,000	25,000	25,750	26,520
	250,286	245,000	245,810	253,180	260,770
TOTAL EXPENSES	251,733	245,000	245,810	253,180	260,770
LEVY IMPACT	(251,733)	(245,000)	(245,810)	(253,180)	(260,770)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0.33%	3.00%	3.00%



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TRANSPORTATION					
CHARGEBACK RECOVERY					
USER FEES					
ROADS CHARGEBACK RECOVERY	-	5,000	5,000	5,150	5,300
	-	5,000	5,000	5,150	5,300
GENERAL REVENUE					
USER FEES					
ROADS SERVICE CHARGE	8,230	13,000	10,000	10,300	10,610
	8,230	13,000	10,000	10,300	10,610
TOTAL REVENUES	8,230	18,000	15,000	15,450	15,910
BRIDGES & CULVERTS					
MATERIALS					
MATERIALS	-	2,000	2,000	2,060	2,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	573	-	-	-	-
	573	2,000	2,000	2,060	2,120
BRUSHING AND TREE MTCE					
MATERIALS					
MATERIALS	1,870	5,100	5,100	5,250	5,410
CONTRACTED SERVICES					
CONTRACTED SERVICES	82,684	135,000	-	-	-
	84,554	140,100	5,100	5,250	5,410
CATCH BASINS					
MATERIALS					
MATERIALS	45	-	-	-	-
	45	-	-	-	-
CONTROL SIGNS & OL/CH SIGNAL					
MATERIALS					
MATERIALS	29,996	15,000	25,000	25,750	26,520
CONTRACTED SERVICES					
CONTRACTED SERVICES	16,665	12,000	-	-	-
	46,661	27,000	25,000	25,750	26,520



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
DITCHING & DITCH MTCE					
MATERIALS					
MATERIALS	1,305	3,000	3,000	3,090	3,180
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,935	6,000	-	-	-
	6,240	9,000	3,000	3,090	3,180
DOWNTOWN TREE MTCE					
MATERIALS					
MATERIALS	-	1,000	1,000	1,030	1,060
	-	1,000	1,000	1,030	1,060
ELECTRIC VEHICLE CHARGING STATION					
MATERIALS					
ELECTRICAL ENERGY	3,949	-	2,000	2,060	2,120
MATERIALS	-	1,000	1,000	1,030	1,060
	3,949	1,000	3,000	3,090	3,180
ENTRANCE CULVERT & CURB REPLACE					
MATERIALS					
MATERIALS	7,430	10,000	10,000	10,300	10,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,018	3,000	-	-	-
	8,448	13,000	10,000	10,300	10,610
ENTRANCE CULVERT INSTALLATION					
MATERIALS					
MATERIALS	-	7,000	5,000	5,150	5,300
	-	7,000	5,000	5,150	5,300
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	32,104	13,700	39,540	42,500	45,260
CASUAL&PART-TIME SAL&WAGES	139,596	53,930	190,430	203,460	217,420
CLOTHING ALLOWANCE	7,102	6,000	7,200	7,420	7,640
EMPLOYEE BENEFITS	401,051	320,380	325,150	339,420	354,220
MEAL ALLOWANCES	18	-	500	520	540
REGULAR SAL & WAGES-OVERTIME	16,003	39,010	40,180	41,390	42,630
REGULAR SALARIES AND WAGES	1,066,006	1,149,560	1,154,400	1,197,870	1,243,160
UNIFORMS AND CLOTHING	3,014	3,000	-	-	-



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
UNIFORMS AND CLOTHING	-	-	7,800	8,030	8,270
ON CALL WAGES	642	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	266,500	274,490	282,730
RENTS AND FINANCIAL EXPENSES					
UNIFORM AND CLOTHING RENTALS	3,456	3,000	-	-	-
INTERFUNCTIONAL EXPENSES					
OPERATION CENTRE ALLOCATION	54,970	54,970	65,140	67,090	69,100
	1,723,962	1,643,550	2,096,840	2,182,190	2,270,970
LITTER PICKUP					
MATERIALS					
MATERIALS	23	-	-	-	-
	23	-	-	-	-
MISC MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	36	-	-	-	-
MATERIALS					
MATERIALS	1,551	1,000	1,000	1,030	1,060
SMALL TOOLS	2,233	2,000	2,000	2,060	2,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	819	3,000	-	-	-
	4,639	6,000	3,000	3,090	3,180
PATCH & SEAL					
MATERIALS					
MATERIALS	7,023	9,500	9,500	9,790	10,080
	7,023	9,500	9,500	9,790	10,080
PAVEMENT MARKINGS					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	18	-	-	-	-
MATERIALS					
MATERIALS	7,327	6,000	6,000	6,180	6,370
CONTRACTED SERVICES					
CONTRACTED SERVICES	28,414	27,000	-	-	-
	35,759	33,000	6,000	6,180	6,370



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
PROTECTIVE BARRIERS					
MATERIALS					
MATERIALS	1,090	2,000	2,000	2,060	2,120
	1,090	2,000	2,000	2,060	2,120
RAILWAY CROSSING SIGNALS					
CONTRACTED SERVICES					
CONTRACTED SERVICES	25,428	25,000	-	-	-
	25,428	25,000	-	-	-
RIGHT OF WAY GRASS/WEED CUTTING					
MATERIALS					
MATERIALS	3,700	1,000	1,500	1,550	1,600
	3,700	1,000	1,500	1,550	1,600
ROAD CULVERT INSTALLATION					
MATERIALS					
MATERIALS	1,391	-	-	-	-
	1,391	-	-	-	-
ROAD CULVERT REPLACEMENT					
MATERIALS					
MATERIALS	6,605	5,000	5,000	5,150	5,300
	6,605	5,000	5,000	5,150	5,300
SAFETY DEVICES					
MATERIALS					
UTILITIES-LIGHT	1,456	4,000	1,510	1,560	1,610
	1,456	4,000	1,510	1,560	1,610
SAFETY EDUCATION					
SALARIES AND BENEFITS					
TUITIONS AND COURSES	341	-	-	-	-
TUITIONS AND COURSES	17,943	16,000	5,000	5,150	5,300
MATERIALS					
PRINTING STATIONERY, SUPPLIES	1,592	1,400	1,400	1,440	1,480
TRAVEL	-	500	500	520	540
	19,876	17,900	6,900	7,110	7,320



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SHOULDER MTCE					
MATERIALS					
MATERIALS	-	2,000	2,000	2,060	2,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	4,000	-	-	-
	-	6,000	2,000	2,060	2,120
SIDEWALK MTCE					
MATERIALS					
MATERIALS	754	1,000	1,000	1,030	1,060
CONTRACTED SERVICES					
CONTRACTED SERVICES	845	50,000	-	-	-
	1,599	51,000	1,000	1,030	1,060
STORM SEWERS					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	126	-	-	-	-
MATERIALS					
MATERIALS	2,258	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	24,788	22,500	-	-	-
	27,172	22,500	-	-	-
STREET SIGNS					
MATERIALS					
MATERIALS	(1,746)	2,000	2,000	2,060	2,120
	(1,746)	2,000	2,000	2,060	2,120
TRAFFIC COUNTS					
CONTRACTED SERVICES					
CONTRACTED SERVICES	5,063	10,000	-	-	-
	5,063	10,000	-	-	-
TREE PLANTING					
MATERIALS					
MATERIALS	-	26,000	25,000	25,750	26,520
CONTRACTED SERVICES					
CONTRACTED SERVICES	21,607	26,000	-	-	-
	21,607	52,000	25,000	25,750	26,520



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
WEEDS (PRIVATE PROPERTY)					
MATERIALS					
MATERIALS	635	-	-	-	-
	635	-	-	-	-
WOLVERTON RD MTCE					
MATERIALS					
MATERIALS	-	1,000	1,000	1,030	1,060
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,237	2,000	-	-	-
	1,237	3,000	1,000	1,030	1,060
TOTAL EXPENSES	2,036,989	2,093,550	2,217,350	2,306,330	2,398,810
LEVY IMPACT	(2,028,759)	(2,075,550)	(2,202,350)	(2,290,880)	(2,382,900)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			6.11%	4.02%	4.02%



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
WINTER CONTROL					
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	10,973	20,900	11,370	12,350	12,630
CASUAL&PART-TIME SAL&WAGES	62,234	94,480	43,790	46,900	48,310
EMPLOYEE BENEFITS	12,101	2,500	2,580	2,830	2,910
MEAL ALLOWANCES	-	-	2,500	2,580	2,660
REGULAR SAL & WAGES-OVERTIME	51,458	128,050	131,890	135,840	139,910
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	10,000	-	-	-
	136,766	255,930	192,130	200,500	206,420
SANDING & SALTING					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	3,134	2,500	-	-	-
MATERIALS					
MATERIALS	103,303	115,000	115,000	118,450	122,000
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	1,000	-	-	-
	106,437	118,500	115,000	118,450	122,000
SIDEWALK PLOWING					
MATERIALS					
MATERIALS	186	-	-	-	-
	186	-	-	-	-
SNOW FENCE					
MATERIALS					
MATERIALS	-	3,000	3,000	3,090	3,180
	-	3,000	3,000	3,090	3,180



TOWN OF GRIMSBY 2024 BUDGET REPORT PUBLIC WORKS

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SNOW PLOWING					
MATERIALS					
MATERIALS	314	-	5,000	5,150	5,300
	314	-	5,000	5,150	5,300
TOTAL EXPENSES	243,703	377,430	315,130	327,190	336,900
LEVY IMPACT	(243,703)	(377,430)	(315,130)	(327,190)	(336,900)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(16.51%)	3.83%	2.97%



Cemeteries

The Town of Grimsby has two cemeteries, the Grimsby Mountain Cemetery and the Queen’s Lawn Cemetery.

Grimsby Mountain Cemetery

Grimsby Mountain Cemetery is located at the corner of Mountain and Elm Tree Roads and comprises 32.5 acres. The cemetery was opened in 1998 and will continue to meet the needs of Grimsby residents well into the future. The cemetery offers a variety of interment options including full casket burial, cremated remains burial, and aboveground columbarium niches. At the cemetery:

- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- More than 5,800 plots currently exist
- 40 niches exist currently

Queen's Lawn Cemetery

Queen’s Lawn Cemetery is located on Main Street East, west of Nelles Road and was opened in 1897. The Cemetery has no remaining plots for sale. At the cemetery:

- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- More than 12,200 plots exist currently





TOWN OF GRIMSBY 2024 BUDGET REPORT CEMETERIES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MOUNTAIN CEMETERY					
GENERAL REVENUE					
USER FEES					
BURIAL CHARGES	52,690	70,000	55,000	56,650	58,350
RENTAL FACILITIES	6,996	7,000	7,000	7,210	7,430
WAGES RECOVERED	1,386	5,000	5,000	5,150	5,300
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	-	10,000	10,000	10,300	10,610
OTHER REVENUES					
MARKERS,FOUNDATIONS,MISC.	20,114	25,000	25,000	25,750	26,520
SALE OF PLOTS	60,932	110,000	85,000	87,550	90,180
	142,118	227,000	187,000	192,610	198,390
TOTAL REVENUES	142,118	227,000	187,000	192,610	198,390
BUILDING MTCE					
MATERIALS					
MATERIALS	1,255	1,500	1,500	1,550	1,600
	1,255	1,500	1,500	1,550	1,600
FUNERALS					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	18	-	-	-	-
	18	-	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	4,495	3,880	4,100	4,430	4,720
CASUAL&PART-TIME SAL&WAGES	22,470	18,370	19,520	20,760	22,060
EMPLOYEE BENEFITS	10,863	10,780	12,180	12,740	13,330
REGULAR SAL & WAGES-OVERTIME	1,579	4,000	4,120	4,240	4,370
REGULAR SALARIES AND WAGES	35,880	37,640	39,110	40,620	42,200
MATERIALS					
CEMETERY PLOT BUYBACK	-	1,500	1,500	1,550	1,600
LICENCE FEE	806	2,200	1,000	1,030	1,060
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,926	4,500	3,500	3,610	3,720
	79,019	82,870	85,030	88,980	93,060



TOWN OF GRIMSBY 2024 BUDGET REPORT CEMETERIES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MARKERS & FOUNDATIONS					
MATERIALS					
MATERIALS	1,549	3,000	3,000	3,090	3,180
	1,549	3,000	3,000	3,090	3,180
TOTAL EXPENSES	81,841	87,370	89,530	93,620	97,840
LEVY IMPACT	60,277	139,630	97,470	98,990	100,550
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			30.19%	(1.56%)	(1.58%)



TOWN OF GRIMSBY 2024 BUDGET REPORT CEMETERIES

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
QUEENSLAWN CEMETERY					
GENERAL REVENUE					
USER FEES					
BURIAL CHARGES	44,578	55,000	50,000	51,500	53,050
RENTAL FACILITIES	828	3,000	3,000	3,090	3,180
WAGES RECOVERED	3,475	4,000	4,000	4,120	4,240
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	-	10,000	10,000	10,300	10,610
OTHER REVENUES					
MARKERS,FOUNDATIONS,MISC.	6,353	5,000	5,000	5,150	5,300
SALE OF PLOTS	10,907	-	10,000	10,300	10,600
	66,141	77,000	82,000	84,460	86,980
TOTAL REVENUES	66,141	77,000	82,000	84,460	86,980
BUILDING MTCE					
MATERIALS					
MATERIALS	1,421	2,000	2,000	2,060	2,120
UTILITIES-LIGHT	931	900	910	940	970
UTILITIES-WATER	482	800	700	720	740
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	100	100	100	100
	2,834	3,800	3,710	3,820	3,930
FUNERALS					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	18	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	(8,425)	-	-	-	-
	(8,407)	-	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	8,123	6,220	6,600	7,060	7,460
CASUAL&PART-TIME SAL&WAGES	40,596	31,620	33,520	35,530	37,700
EMPLOYEE BENEFITS	24,106	18,820	20,720	21,650	22,580
REGULAR SAL & WAGES-OVERTIME	1,793	4,000	4,120	4,240	4,370
REGULAR SALARIES AND WAGES	62,566	65,360	67,640	70,010	72,480



TOWN OF GRIMSBY 2024 BUDGET REPORT CEMETERIES

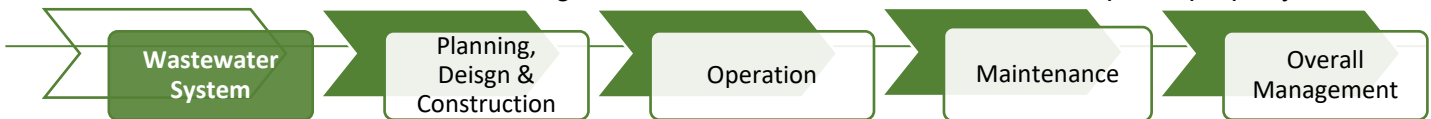
	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MATERIALS					
CEMETERY PLOT BUYBACK	-	5,000	5,000	5,150	5,300
LICENCE FEE	806	2,000	1,000	1,030	1,060
TELEPHONE	60	70	70	70	70
	138,050	133,090	138,670	144,740	151,020
MARKERS & FOUNDATIONS					
MATERIALS					
MATERIALS	539	1,500	1,500	1,550	1,600
	539	1,500	1,500	1,550	1,600
TOTAL EXPENSES	133,016	138,390	143,880	150,110	156,550
LEVY IMPACT	(66,875)	(61,390)	(61,880)	(65,650)	(69,570)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0.80%	6.09%	5.97%



Wastewater System

Operated by the Public Works department, to ensure the Town provides reliable wastewater services that meets or exceed regulatory requirements. The department is responsible for planning, design, construction, operation, maintenance, and overall management of the wastewater system. The department ensures:

- Provision of reliable and continuous wastewater services
- Management of annual infrastructure renewal projects and development of new infrastructure
- Removal of main sewer blockages and maintenance of sewer laterals on public property





TOWN OF GRIMSBY 2024 BUDGET REPORT WASTEWATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
WASTEWATER					
BILLING REVENUE - CONSUMPTION					
USER FEES					
BILLINGS-COMMERCIAL	172,544	206,390	346,870	357,280	368,000
BILLINGS-RESIDENTIAL	1,636,732	1,796,080	3,054,350	3,146,590	3,240,990
BILLINGS-INDUSTRIAL	67,024	74,390	125,030	128,780	132,640
BILLINGS-IRRIGATION	12,799	12,710	21,360	22,000	22,660
BILLINGS-OTHER SALES	42,088	47,610	80,020	82,420	84,890
BILLINGS-OWN MUNICIPALITY	29,504	24,890	24,890	25,640	26,410
BILLINGS-INSTITUTIONAL	774	-	-	-	-
GOVERNMENT TRANSFERS					
BILLINGS-REGION	19,502	23,530	39,540	40,730	41,950
	1,980,967	2,185,600	3,692,060	3,803,440	3,917,540
COMMERCIAL & INDUSTRIAL					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	414,120	-	-	-	-
COMMERCIAL VACANT LAND	2,439	-	-	-	-
COMMERCIAL VACANT UNIT	12,898	-	-	-	-
HYDRO SHARED PIL - CH	2,230	-	-	-	-
HYDRO SHARED PIL - IH	191	-	-	-	-
INDUSTRIAL OCCUPIED	89,079	-	-	-	-
INDUSTRIAL VACANT UNIT	3,613	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	18,198	-	-	-	-
LARGE INDUSTRIAL VACANT	4,355	-	-	-	-
SHOPPING CENTRE	45,706	-	-	-	-
	592,829	-	-	-	-
COMMERCIAL & INDUSTRIAL -SUPP					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	1,910	-	-	-	-
	1,910	-	-	-	-
GENERAL REVENUE					
OTHER REVENUES					
LEACHATE TREATMENT	139,704	75,000	100,000	103,000	106,090
RECOVERY OF SEWER REPAIRS	265	-	-	-	-
	139,969	75,000	100,000	103,000	106,090



TOWN OF GRIMSBY 2024 BUDGET REPORT WASTEWATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL GENERAL	8,521	-	-	-	-
COMMERCIAL OCCUPIED	56,566	-	-	-	-
COMMERCIAL VACANT LAND	5,891	-	-	-	-
RESIDENTIAL & FARM	4,277	-	-	-	-
	75,255	-	-	-	-
RESIDENTIAL & FARM					
PROPERTY TAXATION					
FARMLANDS	878	-	-	-	-
MULTI RESIDENTIAL	46,799	-	-	-	-
RESIDENTIAL & FARM	3,675,718	-	-	-	-
RESIDENTIAL EDUC ONLY	4,596	-	-	-	-
	3,727,991	-	-	-	-
RESIDENTIAL & FARM - SUPP					
PROPERTY TAXATION					
RESIDENTIAL & FARM	36,721	50,000	50,000	51,500	53,050
	36,721	50,000	50,000	51,500	53,050
TOTAL REVENUES	6,555,642	2,310,600	3,842,060	3,957,940	4,076,680
FINANCIAL EXPENDITURES					
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	2,447	1,500	1,500	1,550	1,600
TAXES WRITTEN OFF	6,291	16,250	16,250	16,250	16,740
TIEG EXPENSE	6,215	3,120	3,120	3,120	3,120
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	1,500,000	1,500,000	1,565,600	1,633,790	1,704,650
	1,514,953	1,520,870	1,586,470	1,654,710	1,726,110
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	7	350	-	-	-
CASUAL&PART-TIME SAL&WAGES	50	2,110	-	-	-
CLOTHING ALLOWANCE	-	2,000	-	-	-
EMPLOYEE BENEFITS	89,931	100,270	124,600	130,130	135,930
MEAL ALLOWANCES	-	-	500	520	540
REGULAR SAL & WAGES-OVERTIME	5,999	20,860	21,480	22,130	22,790



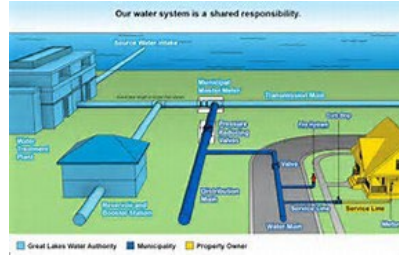
TOWN OF GRIMSBY 2024 BUDGET REPORT WASTEWATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
REGULAR SALARIES AND WAGES	328,725	371,520	446,620	468,050	487,420
UNIFORMS AND CLOTHING	-	-	3,000	3,090	3,180
ON CALL WAGES	134	-	-	-	-
MATERIALS					
SEMINARS	64	2,000	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	73,500	73,500	63,590	65,500	67,460
OPERATION CENTRE ALLOCATION	54,970	54,970	65,140	67,090	69,100
ADMINISTRATION ALLOCATION	149,540	149,540	154,530	159,170	163,950
FINANCE ALLOCATION	225,600	225,600	191,740	197,490	203,410
HR ALLOCATION	16,370	16,370	16,900	17,410	17,930
VEHICLE ALLOCATION	91,080	91,080	74,090	76,310	78,600
LEGAL ALLOCATION	70,510	70,510	118,370	121,920	125,580
INSURANCE ALLOCATION	118,640	118,640	118,710	122,270	125,940
	1,225,120	1,299,320	1,399,270	1,451,080	1,501,830
SAFETY EDUCATION					
SALARIES AND BENEFITS					
TUITIONS AND COURSES	679	2,000	-	-	-
	679	2,000	-	-	-
SEWAGE TREATMENT					
CONTRACTED SERVICES					
REGIONAL SEWAGE FLOW CHARGES	3,567,000	3,566,930	4,231,000	4,357,930	4,488,670
	3,567,000	3,566,930	4,231,000	4,357,930	4,488,670
SWM FACILITY MAINTENANCE					
CONTRACTED SERVICES					
CONTRACTED SERVICES	15,752	70,000	70,000	72,100	74,260
	15,752	70,000	70,000	72,100	74,260
WASTEWATER LATERAL & TREE ROOT					
MATERIALS					
MATERIALS	-	1,000	1,000	1,030	1,060
REIMBURSEMENT TO HOMEOWNER	-	6,000	6,000	6,180	6,370
	-	7,000	7,000	7,210	7,430
WASTEWATER LATERAL MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	72	-	-	-	-



TOWN OF GRIMSBY 2024 BUDGET REPORT WASTEWATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
MATERIALS					
MATERIALS	136	5,000	5,000	5,150	5,300
CONTRACTED SERVICES					
CONTRACTED SERVICES	672	20,000	20,000	20,600	21,220
	880	25,000	25,000	25,750	26,520
WASTEWATER MAIN - TV VIDEO					
MATERIALS					
MATERIALS	-	2,500	2,500	2,580	2,660
CONTRACTED SERVICES					
CONTRACTED SERVICES	49,482	110,000	110,000	113,300	116,700
	49,482	112,500	112,500	115,880	119,360
WASTEWATER MAIN MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	108	200	-	-	-
MATERIALS					
MATERIALS	4,646	5,000	5,000	5,150	5,300
SMALL TOOLS	-	3,000	3,000	3,090	3,180
TAXES	15,161	15,000	15,000	15,450	15,910
CONTRACTED SERVICES					
CONTRACTED SERVICES	37	55,000	55,000	56,650	58,350
	19,952	78,200	78,000	80,340	82,740
TOTAL EXPENSES	6,393,818	6,681,820	7,509,240	7,765,000	8,026,920
LEVY IMPACT	161,824	(4,371,220)	(3,667,180)	(3,807,060)	(3,950,240)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			(16.11%)	3.81%	3.76%



Water System

The Public Works department operates to ensure a safe, secure, and sustainable supply of drinking water for the Town. The department is responsible for planning, design, construction, operation, maintenance, and overall management of the drinking water supply system. The department ensures:

- Compliance with all applicable legislation and Drinking Water Quality Management Standards (DWQMS)
- Routine water sampling
- Management of annual infrastructure renewal projects and development of new infrastructure
- Installation and repair of water meters
- Repair of water main breaks
- Operation of the bulk water station





TOWN OF GRIMSBY 2024 BUDGET REPORT WATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
WATER					
BILLING REVENUE - CONSUMPTION					
USER FEES					
BILLINGS-COMMERCIAL	259,798	385,490	385,490	397,050	408,960
BILLINGS-RESIDENTIAL	2,262,481	3,247,980	3,224,910	3,421,710	3,538,440
BILLINGS-BUILDER FLAT RATE	504	16,650	17,120	17,630	18,160
BILLINGS-INDUSTRIAL	102,119	138,940	138,940	143,110	147,400
BILLINGS-IRRIGATION	16,645	23,750	23,750	24,460	25,190
BILLINGS-OTHER SALES	59,309	88,920	88,920	91,590	94,340
BILLINGS-OWN MUNICIPALITY	41,775	46,480	46,480	47,870	49,310
BILLINGS-WATERHAULERS	234,450	180,870	180,870	186,300	191,890
GOVERNMENT TRANSFERS					
BILLINGS-HAMILTONWENTWORTH	82,539	183,300	179,220	184,600	190,140
BILLINGS-REGION	21,989	43,950	43,950	45,270	46,630
	3,081,609	4,356,330	4,329,650	4,559,590	4,710,460
BILLING REVENUE - FIXED					
USER FEES					
BILLINGS-COMMERCIAL	133,017	130,590	130,590	134,510	138,550
BILLINGS-RESIDENTIAL	3,074,187	3,240,590	3,440,210	3,464,360	3,568,290
BILLINGS-INDUSTRIAL	5,486	5,430	5,430	5,590	5,760
BILLINGS-IRRIGATION	3,730	3,430	3,430	3,530	3,640
BILLINGS-OTHER SALES	-	8,570	8,570	8,830	9,090
BILLINGS-OWN MUNICIPALITY	5,556	5,430	5,430	5,590	5,760
BILLINGS-WATERHAULERS	5,638	6,570	6,570	6,770	6,970
BILLINGS-INSTITUTIONAL	8,450	-	-	-	-
GOVERNMENT TRANSFERS					
BILLINGS-REGION	5,092	6,570	6,570	6,770	6,970
	3,241,156	3,407,180	3,606,800	3,635,950	3,745,030
GENERAL REVENUE					
USER FEES					
TURN ON/OFF SERVICE CHARGES	5,823	4,800	5,400	5,560	5,730
WATER ACCOUNT CHANGE FEES	17,974	25,000	25,000	25,750	26,520
WATER PENALTIES	64,469	36,000	50,000	51,500	53,050
WATER SERVICE INSTALLATION FEE	1,340	300	1,200	1,240	1,280
WATER ACCOUNT TRANSFER FEES	23,873	15,250	23,310	24,010	24,730
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	19,240	19,240	-	-	-



TOWN OF GRIMSBY 2024 BUDGET REPORT WATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
OTHER REVENUES					
WATER METER SALES	11,954	30,000	30,000	30,900	31,830
SALES AND RECOVERY	963	2,000	2,000	2,060	2,120
	145,636	132,590	136,910	141,020	145,260
TOTAL REVENUES	6,468,401	7,896,100	8,073,360	8,336,560	8,600,750
BILLING					
MATERIALS					
POSTAGE	33,543	29,000	29,000	29,870	30,770
PRINTING STATIONERY, SUPPLIES	-	2,000	2,000	2,060	2,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	3,000	3,000	3,090	3,180
	33,543	34,000	34,000	35,020	36,070
CURRENT CAPITAL EXPENDITURE					
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	2,230,000	2,230,000	2,296,900	2,365,800	2,436,800
	2,230,000	2,230,000	2,296,900	2,365,800	2,436,800
FIRE HYDRANT MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	108	-	-	-	-
MATERIALS					
MATERIALS	18,992	15,000	16,000	16,480	16,970
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	3,000	3,000	3,090	3,180
	19,100	18,000	19,000	19,570	20,150
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,503	4,140	3,370	3,550	3,660
CASUAL&PART-TIME SAL&WAGES	7,529	19,930	15,460	15,920	16,400
CLOTHING ALLOWANCE	5,410	6,500	2,500	2,580	2,660
EMPLOYEE BENEFITS	276,487	232,170	268,020	280,580	292,840
MEAL ALLOWANCES	-	-	1,000	1,030	1,060
REGULAR SAL & WAGES-OVERTIME	12,247	67,620	69,650	71,740	73,890



TOWN OF GRIMSBY 2024 BUDGET REPORT WATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
REGULAR SALARIES AND WAGES	801,862	866,450	966,730	1,012,080	1,052,660
TRAINING AND DEVELOPMENT	-	-	8,500	8,760	9,020
UNIFORMS AND CLOTHING	-	-	6,000	6,180	6,370
TUITIONS AND COURSES	-	-	3,300	3,400	3,500
ON CALL WAGES	314	-	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	2,967	2,000	2,000	2,060	2,120
MEMBERSHIPS AND SUBSCRIPTIONS	-	4,000	2,800	2,880	2,970
MISCELLANEOUS	-	500	500	520	540
OFFICE EQUIPMENT PURCHASES	-	2,500	2,500	2,580	2,660
PRINTING STATIONERY, SUPPLIES	-	500	500	520	540
TELEPHONE	2,716	4,000	4,000	4,120	4,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	639	1,000	1,000	1,030	1,060
RENTS AND FINANCIAL EXPENSES					
UNIFORM AND CLOTHING RENTALS	6,718	2,000	-	-	-
WATER WRITTEN OFF	96	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	171,490	171,490	148,380	152,830	157,410
OPERATION CENTRE ALLOCATION	54,970	54,970	65,140	67,090	69,100
ADMINISTRATION ALLOCATION	195,920	195,920	208,440	214,690	221,130
FINANCE ALLOCATION	495,120	495,120	465,260	479,220	493,600
HR ALLOCATION	38,190	38,190	39,430	40,620	41,840
VEHICLE ALLOCATION	212,530	212,530	172,870	178,060	183,400
LEGAL ALLOCATION	82,970	82,970	139,780	143,980	148,300
INSURANCE ALLOCATION	142,860	142,860	142,590	146,870	151,280
	2,512,538	2,607,360	2,739,720	2,842,890	2,942,250
LICENSING & TRAINING					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	7,981	6,300	-	-	-
MATERIALS					
LICENSES	1,220	1,000	-	-	-
PROGRAM MATERIALS	-	200	-	-	-
	9,201	7,500	-	-	-
METER MTCE					
MATERIALS					
MATERIALS	11,174	15,000	15,000	15,450	15,910



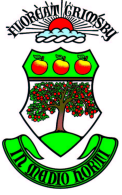
TOWN OF GRIMSBY 2024 BUDGET REPORT WATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	6,562	12,000	12,000	12,360	12,730
	17,736	27,000	27,000	27,810	28,640
METER READING					
MATERIALS					
CLEANING & MTCE MATERIALS	54	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,060	2,120
	54	2,000	2,000	2,060	2,120
NEW METER INSTALL					
MATERIALS					
MATERIALS	943	5,000	5,000	5,150	5,300
	943	5,000	5,000	5,150	5,300
NEW WATER SERVICE INSTALL					
MATERIALS					
MATERIALS	-	1,000	1,000	1,030	1,060
	-	1,000	1,000	1,030	1,060
QMS PROGRAM					
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	-	500	500	520	540
MISCELLANEOUS	-	5,500	5,500	5,670	5,840
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,578	6,000	6,000	6,180	6,370
	7,578	12,000	12,000	12,370	12,750
REGIONAL WATER PURCHASE					
CONTRACTED SERVICES					
REGIONAL WATER PURCHASE CHARGE	2,670,912	2,770,440	2,787,240	2,870,860	2,956,990
	2,670,912	2,770,440	2,787,240	2,870,860	2,956,990
SAFETY EDUCATION					
SALARIES AND BENEFITS					
TUITIONS AND COURSES	3,256	5,000	-	-	-
MATERIALS					
MATERIALS	-	500	-	-	-



TOWN OF GRIMSBY 2024 BUDGET REPORT WATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TRAVEL	-	300	-	-	-
	3,256	5,800	-	-	-
WATER LOCATES					
MATERIALS					
MATERIALS	3,548	2,000	2,500	2,580	2,660
CONTRACTED SERVICES					
CONTRACTED SERVICES	9,906	4,500	5,500	5,670	5,840
	13,454	6,500	8,000	8,250	8,500
WATER MAIN MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	234	1,000	-	-	-
MATERIALS					
MATERIALS	14,478	25,000	25,000	25,750	26,520
CONTRACTED SERVICES					
CONTRACTED SERVICES	9,755	90,000	65,000	66,950	68,960
	24,467	116,000	90,000	92,700	95,480
WATER SAMPLES					
MATERIALS					
MATERIALS	5,331	3,000	4,000	4,120	4,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	25,474	23,000	20,000	20,600	21,220
	30,805	26,000	24,000	24,720	25,460
WATER SERVICES MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	-	500	500	520	540
MATERIALS					
MATERIALS	4,341	10,000	10,000	10,300	10,610
SMALL TOOLS	4,874	5,000	5,000	5,150	5,300
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	10,000	10,000	10,300	10,610
	9,215	25,500	25,500	26,270	27,060
WATER STATION MTCE					
MATERIALS					
MATERIALS	49	1,000	1,000	1,030	1,060



TOWN OF GRIMSBY 2024 BUDGET REPORT WATER SYSTEM

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	1,000	1,000	1,030	1,060
	49	2,000	2,000	2,060	2,120
TOTAL EXPENSES	7,582,851	7,896,100	8,073,360	8,336,560	8,600,750
LEVY IMPACT	(1,114,450)	-	-	-	-
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0%	0%	0%



Downtown Improvement Area (BIA)

The Grimsby Downtown Improvement Area (DIA) encompasses the area bounded between Kerman Avenue and Robinson Street, the foot of the Mountain, and the CN Rail line. Established by Council via By-law 05-22, the DIA is managed by a separate board of directors. Its mission is the promotion, beautification, and revitalization of downtown Grimsby. The Merchants of Downtown Grimsby are your friends, neighbours, and trusted retailers, who work tirelessly to keep the downtown as vibrant as possible and the destination of choice for those who shop locally.





TOWN OF GRIMSBY 2024 BUDGET REPORT DIA

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
DIA					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	-	-	48,330	-	-
	-	-	48,330	-	-
PAYMENTS IN LIEU					
PROPERTY TAXATION					
DOWNTOWN IMPROVEMENT AREA LEVY	1,114	-	-	-	-
	1,114	-	-	-	-
TAX LEVY					
PROPERTY TAXATION					
DOWNTOWN IMPROVEMENT AREA LEVY	86,235	-	-	-	-
	86,235	-	-	-	-
TOTAL REVENUES	87,349	-	48,330	-	-
GENERAL ADMIN					
MATERIALS					
ADVERTISING/PROMOTIONS	2,083	29,400	12,250	12,250	12,250
DOWNTOWN BEAUTIFICATION	13,600	29,900	20,000	20,000	20,000
MEETING EXPENSES	-	500	500	500	500
MEMBERSHIPS AND SUBSCRIPTIONS	244	-	400	400	400
PRINTING STATIONERY, SUPPLIES	72	700	500	500	500
SPECIAL EVENT EXPENSES	16,111	6,000	65,500	65,500	65,500
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	30,000	30,000	30,000
PROFESSIONAL FEES	1,583	1,760	4,500	4,500	4,500
WEBSITE	1,326	1,000	600	600	600
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	295	400	300	300	300
TAXES WRITTEN OFF	-	3,000	1,130	1,130	1,130

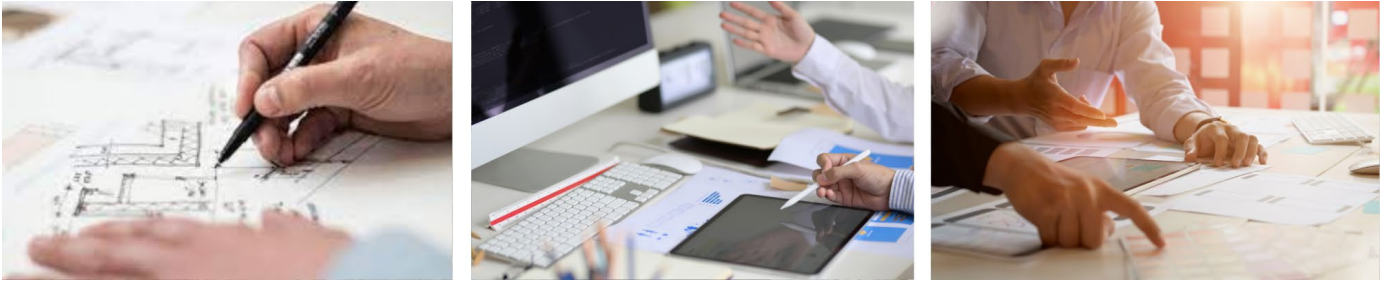


TOWN OF GRIMSBY 2024 BUDGET REPORT DIA

	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	14,690	14,690	-	-	-
	50,004	87,350	135,680	135,680	135,680
TOTAL EXPENSES	50,004	87,350	135,680	135,680	135,680
LEVY IMPACT	37,345	(87,350)	(87,350)	(135,680)	(135,680)
BUDGET VARIANCE: 2023/2024, 2024/2025, 2025/2026			0%	55.33%	0%



2024 OPERATING PROJECTS



2024 OPERATING PROJECTS

Overview

For improved transparency and accountability, beginning in 2022, operating projects have been reported separately from base departmental operating budgets and capital projects. Operating projects are defined as one-time initiatives that have a start and end date and do not result in or rehabilitate a capital asset.

Historically, these initiatives have either been incorporated into the base operating budget or reported in the capital budget. Since these initiatives are significant, do not occur every year and do not result in or rehabilitate a capital asset, it is appropriate to have them listed separately. This disclosure improves reporting, ensures proper funding sources are used in alignment with the Town's reserve strategy and policy, and assists with the ongoing management of the projects.

Operating projects have been included for the current budget year only.

New in 2024

Carryforward Projects

Operating projects not completed in 2023 have been carried forward to 2024. Carry forward operating projects that require additional budget dollars for completion have been included in the 2024 budget. All carryforward projects have been identified for enhanced transparency and accountability and will include the total cost of projects, removing the need to re-budget projects year over year.

Commitment Budgeting

Commitment budgeting is the upfront approval of the total anticipated cost of the project. This would require Council to approve the total anticipated cost of the project upfront, including projects, which are anticipated to occur over a multi-year period.

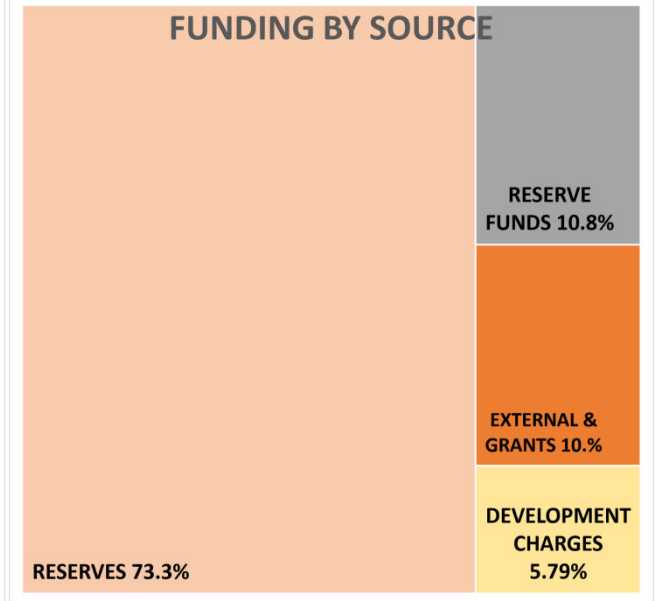
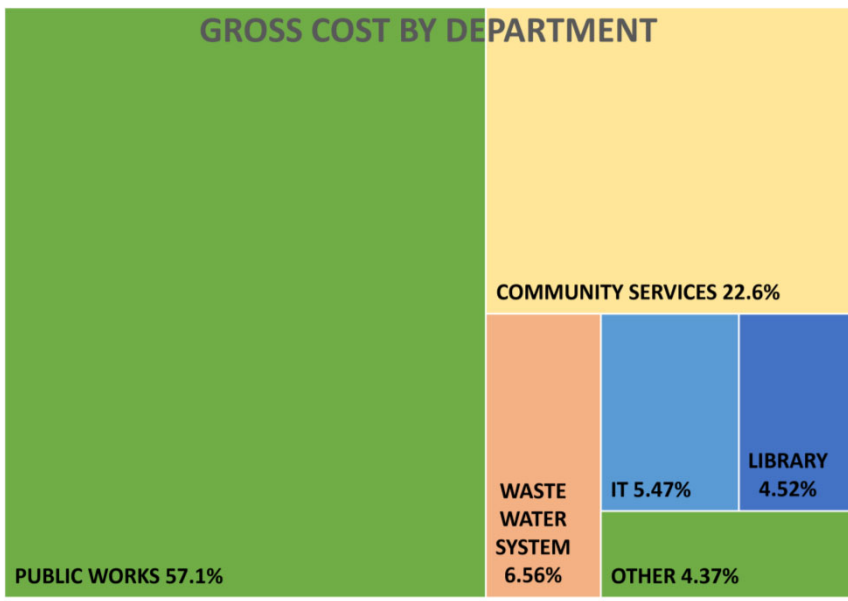
Following this approach, project expenditures would continue to be funded at year-end, in alignment with the Council-approved funding sources, however, the project would remain open with unspent funds carried over to the following year. This would alleviate the requirement for the project to be reapproved year over year.

This budgeting method aligns with the Procurement By-law, which requires a Council-approved budget for the total project value before the procurement can be awarded.



TOWN OF GRIMSBY 2024 OPERATING PROJECT SUMMARY WITH FUNDING

DEPARTMENT	EXPENSES	FUNDING					Total
	Gross Cost	Development Charges	External Contributions	Grants	Reserve Funds	Reserves	
ADMINISTRATION, CLERKS & BY-LAW	10,000	-	-	-	-	10,000	\$ 10,000
INFORMATION TECHNOLOGY	75,000	-	-	-	-	75,000	75,000
FINANCE	-	-	-	-	-	-	-
PUBLIC WORKS	783,100	-	93,100	-	150,000	540,000	783,100
PLANNING	-	-	-	-	-	-	-
ECONOMIC DEVELOPMENT	50,000	-	-	-	-	50,000	50,000
COMMUNITY SERVICES	310,000	-	-	-	-	310,000	310,000
LIBRARY	62,000	60,000	-	-	-	2,000	62,000
TOTAL LEVY	1,290,100	60,000	93,100	-	150,000	987,000	1,290,100
WASTEWATER SYSTEM	90,000	20,000	-	45,000	-	25,000	90,000
WATER SYSTEM	-	-	-	-	-	-	-
TOTAL OPERATING PROJECTS	1,380,100	\$ 80,000	\$ 93,100	\$ 45,000	\$ 150,000	\$ 1,012,000	\$ 1,380,100





2024 OPERATING PROJECT SUMMARY

Department	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Administration, Clerks & By-Law	50,000	86,000	50,000	86,000	10,000	-	10,000	96,000
Information Technology	60,000	215,000	210,000	65,000	-	75,000	75,000	140,000
Finance	31,000	143,500	25,000	149,500	-	-	-	149,500
Fire	75,000	-	-	75,000	-	-	-	75,000
Library	-	-	-	-	-	62,000	62,000	62,000
Public Works	230,000	618,500	180,000	668,500	343,100	440,000	783,100	1,451,600
Wastewater	250,000	125,000	-	375,000	40,000	50,000	90,000	465,000
Water	-	10,000	10,000	-	-	-	-	-
Community Services	153,000	110,000	153,000	110,000	-	310,000	310,000	420,000
Planning	225,000	828,300	-	1,053,300	-	-	-	1,053,300
Economic Development	10,000	48,160	5,000	53,160	-	50,000	50,000	103,160
Total	1,084,000	2,184,460	633,000	2,635,460	393,100	987,000	1,380,100	4,015,560

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.



2024 OPERATING PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Administration, Clerks & By-Law	01-100000	COUNCIL STRATEGIC PRIORITIES	50,000	-	50,000	-	-	-	-	-
Administration, Clerks & By-Law	01-100002	RECORDS MANAGEMENT	-	61,000	-	61,000	10,000	-	10,000	71,000
Administration, Clerks & By-Law	01-130002	BY-LAW PARKING AND AMP ENFORCEMENT SOFTWARE	-	25,000	-	25,000	-	-	-	25,000
Administration, Clerks & By-Law Total			50,000	86,000	50,000	86,000	10,000	-	10,000	96,000
Information Technology	01-130000	CYBER SECURITY AUDIT AND ENHANCEMENT - ANNUAL PROGRAM	60,000	-	60,000	-	-	75,000	75,000	75,000
Information Technology	01-130001	CYBER SECURITY ENHANCEMENTS	-	150,000	150,000	-	-	-	-	-
Information Technology	01-130004	WEBSITE IMPROVEMENT	-	65,000	-	65,000	-	-	-	65,000
Information Technology Total			60,000	215,000	210,000	65,000	-	75,000	75,000	140,000
Finance	01-140000	WATER RATE	15,000	-	15,000	-	-	-	-	-
Finance	01-140001	WASTEWATER LEVY TRANSITION	10,000	-	10,000	-	-	-	-	-
Finance	01-140002	ONLINE PROPERTY BILLING AND UTILITY BILLING	6,000	-	-	6,000	-	-	-	6,000
Finance	01-140003	EMPLOYEE FUTURE BENEFIT & WORKPLACE SAFETY AND INSURANCE BOARD (WSIB) REVIEW	-	15,000	-	15,000	-	-	-	15,000
Finance	01-140004	COMMUNITY BENEFIT CHARGE (CBC) STRATEGY	-	32,000	-	32,000	-	-	-	32,000
Finance	01-140005	USER FEE AND CHARGES REVIEW	-	81,500	-	81,500	-	-	-	81,500
Finance	01-140006	ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS REVIEW	-	15,000	-	15,000	-	-	-	15,000
Finance Total			31,000	143,500	25,000	149,500	-	-	-	149,500
Fire	01-200000	FIRE MASTER PLAN AND FINANCIAL REVIEW	55,000	-	-	55,000	-	-	-	55,000
Fire	01-200001	COMMUNICATION EQUIPMENT RELOCATION	20,000	-	-	20,000	-	-	-	20,000
Fire Total			75,000	-	-	75,000	-	-	-	75,000
Library	09-750001	FEASIBILITY STUDY	-	-	-	-	-	60,000	60,000	60,000
Library	09-750002	SUCCESSION PLANNING - HR ACTIVITY	-	-	-	-	-	2,000	2,000	2,000
Library Total			-	-	-	-	-	62,000	62,000	62,000
Public Works	01-300000	PARKING STUDY - DOWNTOWN CORE & GRIMSBY ON THE LAKE	75,000	-	75,000	-	-	-	-	-
Public Works	01-300001	ASSET MANAGEMENT PLAN	75,000	-	-	75,000	100,000	-	100,000	175,000
Public Works	01-300002	STORM SEWER ASSET CONDITION SURVEY - ANNUAL PROGRAM	-	100,000	100,000	-	-	125,000	125,000	125,000
Public Works	01-300005	DOWNTOWN REIMAGINED TRAFFIC STUDY	30,000	-	30,000	-	-	-	-	-
Public Works	01-300006	STORM WATER MANAGEMENT FACILITY ASSESSMENT	-	100,000	-	100,000	-	-	-	100,000
Public Works	01-300010	MUNICIPAL ENGINEERING DESIGN STANDARDS UPDATE	-	50,000	-	50,000	150,000	-	150,000	200,000
Public Works	01-300011	AERIAL IMAGERY UPDATE	-	15,000	-	15,000	-	-	-	15,000
Public Works	01-300012	SHORELINE PROTECTION ASSESSMENT	-	50,000	50,000	-	-	-	-	-
Public Works	01-300013	BELL CANADA FIBRE UPGRADE	-	103,500	-	103,500	93,100	-	93,100	196,600
Public Works	01-300073	BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT	-	50,000	-	50,000	-	-	-	50,000
Public Works	01-300104	TRANSPORTATION MASTER PLAN STUDY	50,000	150,000	-	200,000	-	-	-	200,000
Public Works	01-300105	RIDGE RD E/W ROAD SAFETY AUDIT	-	-	-	-	-	50,000	50,000	50,000
Public Works	01-300106	PARKING LOT OPERATIONAL IMPROVEMENT STRATEGIES	-	-	-	-	125,000	-	125,000	125,000
Public Works	01-300107	MINISTRY OF TRANSPORTATION VEHICLE INSPECTION STATION (MVIS) SYSTEM UPGRADE (DRIVEON)	-	-	-	-	-	15,000	15,000	15,000
Public Works	01-300108	DOWNTOWN TRAFFIC OPERATION IMPROVEMENT PLAN	-	-	-	-	-	125,000	125,000	125,000
Public Works Total			230,000	618,500	255,000	593,500	343,100	440,000	783,100	1,376,600
Wastewater	03-410000	WASTEWATER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7	250,000	25,000	-	275,000	40,000	-	40,000	315,000
Wastewater	03-410001	WASTEWATER OVERFLOW AND BY-PASS MONITORING	-	-	-	-	-	50,000	50,000	50,000
Wastewater	03-410002	CONSOLIDATED LINEAR INFRASTRUCTURE (CLI) PROGRAM	-	100,000	-	100,000	-	-	-	100,000
Wastewater Total			250,000	125,000	-	375,000	40,000	50,000	90,000	465,000

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.



2024 OPERATING PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Water	05-450001	BACKFLOW PREVENTION PROGRAM ENHANCEMENTS	-	10,000	-	10,000	-	-	-	10,000
Water Total			-	10,000	-	10,000	-	-	-	10,000
Community Services	01-710001	RECREATIONAL TRAILS MASTER PLAN	43,000	-	43,000	-	-	-	-	-
Community Services	01-710006	CLIMATE CHANGE WORK	-	-	-	-	40,000	-	40,000	40,000
Community Services	01-710007	BUILDING CONDITION ASSESSMENT AND FACILITY ENERGY AUDITS	110,000	-	110,000	-	-	-	-	-
Community Services	01-710009	USER FEE STUDY - COMMUNITY SERVICES	-	-	-	-	-	90,000	90,000	90,000
Community Services	01-710010	PARKS AND FACILITY TREE INVENTORY	-	-	-	-	-	120,000	120,000	120,000
Community Services	01-710011	PEACH KING CENTRE - CAPITAL FUNDRAISING CAMPAIGN - PHASE II	-	-	-	-	-	60,000	60,000	60,000
Community Services	01-710013	PARKS MASTER PLAN	-	110,000	-	110,000	-	-	-	110,000
Community Services Total			153,000	110,000	153,000	110,000	-	310,000	310,000	420,000
Planning	01-800001	MAIN STREET EAST - HERITAGE CONSERVATION DISTRICT STUDY	125,000	125,000	-	250,000	-	-	-	250,000
Planning	01-800006	OFFICIAL PLAN REVIEW	-	703,300	-	703,300	-	-	-	703,300
Planning	01-800009	DOWNTOWN REIMAGINED VISION - PHASE 1	100,000	-	-	100,000	-	-	-	100,000
Planning Total			225,000	828,300	-	1,053,300	-	-	-	1,053,300
Economic Development	01-830001	LAND USE ANALYSIS	10,000	-	-	10,000	-	-	-	10,000
Economic Development	01-830002	COMMUNITY PROFILE	-	5,000	5,000	-	-	-	-	-
Economic Development	01-830003	TOURISM ATTRACTION	-	-	-	-	-	25,000	25,000	25,000
Economic Development	01-830005	WORKFORCE DEVELOPMENT ALLIANCE	-	5,000	-	5,000	-	-	-	5,000
Economic Development	01-830006	GRIMSBY BRAND REVIEW	-	-	-	-	-	25,000	25,000	25,000
Economic Development	01-830007	BUSINESS AMBASSADOR PROGRAM	-	4,000	-	4,000	-	-	-	4,000
Economic Development	01-830010	HOME BASED ENTREPRENEURIAL HUB PROMOTION	-	5,000	-	5,000	-	-	-	5,000
Economic Development	01-830011	DIGITAL MAIN STREET	-	29,160	-	29,160	-	-	-	29,160
Economic Development Total			10,000	48,160	5,000	53,160	-	50,000	50,000	103,160
Total			1,084,000	2,184,460	698,000	2,570,460	393,100	987,000	1,380,100	3,950,560

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
ADMINISTRATION**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-100002	RECORDS MANAGEMENT	<p>Improvements to the Town's records management program to assist in digitizing the Town's records, reducing the amount of paper records and streamlining current processes.</p> <p>Improvements will include:</p> <ul style="list-style-type: none"> - Upgrade to Laserfiche: \$2,700 - Bulk shredding - 500 pounds - \$130 - Digitization of records - Contract position (\$18.39/hr for 1 year) - \$ 33,469.80 + \$8367(25% Benefits) - Hardware <ul style="list-style-type: none"> - Standard size scanner - \$1,979.99 - High volume - \$1,924.99 - Junk removal company to cleanout basement - \$1,625 - Storage improvements - \$5,000 <p>-Shredding and supplies - \$10,000</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p>	Active - Carry-over - In-Progress	10,000
01-130002	BY-LAW PARKING AND AMP ENFORCEMENT SOFTWARE	<p>The By-Law parking and ticket software is outdated and in need of replacement in order to streamline efficiencies. Additionally, the Town does not have AMP enforcement software and the new software could accommodate this need. The costs include the software, potential equipment (lease or own) and one year of ongoing operational fees or a fee based solution depending on which software is chosen.</p> <p>Funded from 01-4-015499-14325 Equipment Replacement Reserve - By-law</p>	Active - Carry-over - In-Progress	0
				10,000



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
INFORMATION TECHNOLOGY**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-130000	CYBER SECURITY AUDIT AND ENHANCEMENT - ANNUAL PROGRAM	An assessment of the Town's IT infrastructure security and potential vulnerabilities. Combined audit and enhancement project (\$75K for audit, \$50K for enhancements) Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology	Annual Project/Program	75,000
01-130004	WEBSITE IMPROVEMENT	This project will upgrade the current website, including the Library, to a new platform version that improves content management of the website. This will result in staff having the ability to manage more of the creative content without relying on the support of the vendor. This will make the organization more efficient, more responsive and reduce the change request costs. In addition the project will also include some creative improvements to the landing page to improve communication and navigation. Funded from 01-4-015499-14681 Corporate Projects	Active - Carry-over - In-Progress	0
				75,000



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
FINANCE**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-140002	ONLINE PROPERTY BILLING AND UTILITY BILLING	<p>To set up a web-based application (Vadim Open) for residents to view their accounts and transactions in a secure online environment.</p> <p>Funded from: - 03-4-035499-14536 Corporate Projects Reserve - 05-4-055499-14121 Water Contingency & Stabilization Reserve</p>	Active - Carry-over - In-Progress	0
01-140003	EMPLOYEE FUTURE BENEFIT & WORKPLACE SAFETY AND INSURANCE BOARD (WSIB) REVIEW	<p>To engage an actuarial firm to perform a valuation on the Town's Employee future benefit and WSIB liability.</p> <p>Actuarial review is required to determine the estimate of the Town's Employee Future Benefit and WSIB liability. The current estimates require renewal.</p> <p>The Town's most recent actuarial valuation for Employee Future Benefit was prepared as at December 31, 2019. An actuarial valuation must be obtained at least every three years, for financial reporting purposes</p> <p>The Town has not had an actuarial valuation for WSIB. However, a valuation is required for financial reporting purposes</p> <p>The actuarial valuation for both Employee Future benefit and WSIB will be prepared for 2023 and three future years.</p> <p>The estimated cost to engage an actuarial firm is \$15,000</p> <p>Funded from 01-4-015499-14681 Corporate Projects</p>	Active - Carry-over - In-Progress	0



TOWN OF GRIMSBY

2024 OPERATING PROJECT DETAIL

FINANCE

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-140004	COMMUNITY BENEFIT CHARGE (CBC) STRATEGY	<p>As per report FIN22-25, the Community Benefit Charges Strategy be brought forward to the 2023 budget process for council consideration.</p> <p>A Community Benefits Charges (CBC) Strategy is a requirement to support and enact the development of the Town's Community Benefit Charge by-law.</p> <p>The CBC, which came into effect September 18, 2022, replacing the existing Section 37 Height and/or Density Bonusing provisioned in the Ontario Planning Act, 1990.</p> <p>The CBC is a new funding tool that allows municipalities to impose a charge against higher density developments. This funding tool allows municipalities to invest in community benefits not currently funded through development charges, such as parking, public art, and cultural facilities.</p> <p>The CBC applies to residential developments and redevelopments that have at least 5 storeys and/or 10 or more residential units, provided they are not exempt by statute or bylaw, the latter of which may be determined by Council. The CBC is paid as a one-time fee by the property developer or builder based on a maximum rate of 4 percent of land value on the day before issuance of the building permit.</p> <p>The Town will engage a firm to develop a Community Benefit Charge Strategy required to enact a CBC by-law</p> <p>The estimated cost to engage a consulting firm is \$32,000</p> <p>Funded from 07-4-072410-18712 Community Benefits Reserve</p>	Active - Carry-over - In-Progress	0
01-140005	USER FEE AND CHARGES REVIEW	<p>To retain the services of a consulting firm to perform a comprehensive user fee review on the Town's existing user fees and improve the effectiveness and efficiency of the Town's management of its user fees</p> <p>In accordance with leading practices as set out by the Government Finance Officers Association (GFOA), municipalities should undertake a comprehensive review of their fees</p> <p>Every 3 5 years to ensure that the existing fees continue to align with the underlying goals and objectives and reflect existing work processes and resource allocations.</p> <p>While user fees are reviewed annually, a comprehensive review has not been completed over the past 10+ years.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p>	Active - Carry-over - In-Progress	0



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
FINANCE**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-140006	ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS REVIEW	<p>The Town currently does not have an integrated system for ERP and relies on separate software and processes to support the accounting and resource functions. These processes are proving to be outdated and there is a need to identify and address a range of inefficiencies and risks including financial risk and control risks, workflow approvals, commitment accounting, redundant systems, and a lack of analytics and reporting capabilities.</p> <p>The Town is seeking a consultant to conduct a review and provide recommendations on how the Town can benefit from the implementation of an ERP system and best practices.</p> <p>The review will include:</p> <ul style="list-style-type: none"> - Identifying gaps that exist in workflow processes, application functionality and integration - Education on what alternatives are available in the marketplace including: continuing with existing vendors, moving to new or hybrid solution with the advantages and disadvantages of each of these options - Exploring an integrated workflow solution with functionality to support core functions such as human resources complement management and payroll, asset management integration, procurement commitment controls, document management and other areas as applicable - If current processes will need to undergo change in order to implement and operate a new system and what these processes look like - The financial resources required including implementation, ongoing maintenance, subscription fees, and any other costs that may be identified - The expected timeline to implement these recommendations including assisting in creating a high level roadmap/strategy and recommend on project phasing if applicable. - Explore and evaluate what other local municipalities are using and possible opportunities to align and leverage cooperative procurement arrangements with the goal of reducing costs and resources required <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p>	Active - Carry-over - Not Started	0



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
FIRE**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-200000	FIRE MASTER PLAN AND FINANCIAL REVIEW	Shared Fire Master Plan pilot project with the Town of Lincoln. Lincoln is lead in procuring Fire Master Plan and Financial Review total cost if \$105,050 plus HST. Project split is 50/50. Funded from: - 03-4-035499-14536 Levy Corporate Projects Reserve (25%) - 07-4-072410-18442 Development Charge - Fire Protection (75%)	Active - Carry-over - In-Progress	0
01-200001	COMMUNICATION EQUIPMENT RELOCATION	Cost to move Public works, Parks & Recreation and Fire communication services equipment to a storage shed during the construction of Rogers Tower at Fire Station 2. Expected completion date is March 2022. All Components have been ordered awaiting delivery Funded from 03-4-035499-14536 Corporate Projects Reserve	Active - Carry-over - In-Progress	0
				0



TOWN OF GRIMSBY 2024 OPERATING PROJECT DETAIL LIBRARY

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
09-750001	FEASIBILITY STUDY	Engage a consultant to complete a feasibility study on library service in Grimsby. The study will help determine steps to accommodate increasing capacity of library service at the Town. Funded from 07-4-072410-18447 Development Charge - Growth Studies	New Project	60,000
09-750002	SUCCESSION PLANNING - HR ACTIVITY	Hire a human resources (HR) consultant for a 90-minute HR activity. The activity will consist of a broad scope capture of job knowledge for the future leader of the Grimsby Public Library and provide a succession plan. Funded from 09-4-095499-14602 Library Strategic Priorities	New Project	2,000
				62,000



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-300001	ASSET MANAGEMENT PLAN	<p>Project to develop a comprehensive Asset Management Plan (AMP) for all asset types to meet the requirements of O. Reg. 588/87 Asset Management Planning for Municipal Infrastructure. AMPs need to be endorsed by the CAO and approved by Council.</p> <p>Timing of O. Reg. 588/07 requirements are as follows: - Jul 1 2019: Strategic AM Policy due - COMPLETE - Jul 1 2021: AMP for core infrastructure due - COMPLETE - Jul 1 2024: AMP for all assets due - IN PROGRESS - Jul 1 2025: AMP levels of service (core and non-core) - NOT STARTED</p> <p>Following implementation: - An annual review must be completed and communicated to Council prior to July 1 each year. - The Asset Management Plan will need to be updated as a minimum every five years.</p> <p>Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund</p>	Active - Carry-over - In-Progress	100,000
01-300002	STORM SEWER ASSET CONDITION SURVEY - ANNUAL PROGRAM	<p>Multi-year project to complete CCTV inspections of municipal storm sewers. Commitment in year only, future years not yet committed.</p> <p>Program will be used to identify storm sewer deficiencies and establish overall pipe condition ratings that will be used to develop short term and long term rehabilitation forecasts.</p> <p>Program is a necessary component of the Town's Asset Management Program.</p> <p>Project commenced in 2022 and anticipate it will take 3 additional years to review all Town owned storm sewers.</p> <p>Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund</p>	Annual Project/Program	125,000



TOWN OF GRIMSBY

2024 OPERATING PROJECT DETAIL

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-300006	STORM WATER MANAGEMENT FACILITY ASSESSMENT	<p>Inspection and condition assessment of all Town owned storm water management facilities (SWM) including quantity and quality control facilities and structures (e.g. ponds, oil and grit separators, etc.) to help prioritize maintenance needs. This may be a joint assignment with Lincoln & West Lincoln.</p> <p>This study will also be used to support the Consolidated Linear Infrastructure (CLI) project which will establishing documented maintenance procedures.</p> <p>Schedule: - Procurement complete and project awarded in 2023. - Assessments started in fall 2023. Anticipate report completion in 2024.</p> <p>Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund"</p>	Active - Carry-over - In-Progress	0
01-300010	MUNICIPAL ENGINEERING DESIGN STANDARDS UPDATE	<p>Project involves developing a comprehensive municipal engineering design standard package for the Town of Grimsby. Standards are used to guide the design and construction of new and replacement infrastructure associated with both capital and development related projects.</p> <p>Consultant is needed to review existing Town standards, benchmark against other municipal and provincial standards, develop new standards where gaps exist and bring everything together into a consolidated municipal engineering design standard package.</p> <p>Schedule: - Project procurement complete late 2023. - Project to be completed over the course of 2024. - Additional budget requested to reflect anticipated additional costs.</p> <p>Costs: - Project costs adjusted to reflect results of procurement completed for the CLI project (similar type/scope of work).</p> <p>\$ 200,000 = Total Revised Project Cost \$ 50,000 = 2023 Approved Budget ----- \$ 150,000 = 2024 Additional Budget =====</p> <p>\$200,000 Funded from: - (40%) 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve - (30%) 05-4-055499-14121 Water Contingency & Stabilization Reserve - (15%) 03-4-035499-14536 Storm Network Asset Rehabilitation & Renewal Reserve - (15%) 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve</p>	Active - Carry-over - In-Progress	150,000



TOWN OF GRIMSBY 2024 OPERATING PROJECT DETAIL PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-300011	AERIAL IMAGERY UPDATE	<p>Aerial imagery is used as part of the Town's Geographic Information System (GIS). The Region of Niagara provides low resolution imagery through the SWOOP program every 3 years at no cost to the municipalities. High resolution imagery is obtained every 5 years through a shared purchasing agreement between the Region of Niagara and participating local area municipalities (LAMs), utilities and educational institutions. The high resolution imagery is needed in 2023 and a subsequent update will be required again in 2028.</p> <p>Funded from:</p> <ul style="list-style-type: none"> - 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (40%) - 05-4-055499-14121 Water Contingency & Stabilization Reserve (30%) - 03-4-035499-14536 Storm Network Asset Rehabilitation & Renewal Reserve (15%) - 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve (15%) 	Active - Carry-over - In-Progress	0
01-300013	BELL CANADA FIBRE UPGRADE	<p>Resources required to support the Bell Canada "Fibre to the Home" project. The project will involve the construction of fibre optic telecommunications network within the urban areas of the Town. The installations will be located primarily within the existing Town road allowances. To support the installations, the Town will need to review design drawings (provided by Bell) to ensure the works follow Town requirements and conflicts with existing and/or future infrastructure are minimized and ultimately issue permits once we are satisfied with the design.</p> <p>The Town will also need to liaise with Bell during the construction phase to deal any unforeseen issues, conflicts, and inquiries from residents. Once the construction work is complete, Bell will provide as-constructed drawings/data, which will need to be reviewed by staff and then integrated with our Geographic Information System ("GIS") mapping.</p> <p>The entire project is expected to begin in 2023 and be completed within 2 - 3 years. The project will have a significant impact on staff resources, which Bell has agreed to offset by providing full funding for a dedicated staff position for the Town.</p> <p>Funded from External Contribution</p>	Active - Carry-over - In-Progress	93,100



TOWN OF GRIMSBY

2024 OPERATING PROJECT DETAIL

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-300073	BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT	<p>Town owns 10 bridges, 9 structural culverts (over 3.0 m span), 7 structural retaining walls and 2 pedestrian bridges. Provincial regulations require municipalities to perform a specialized Ontario Structure Inspection Manual (OSIM) inspection once every 2 years. Consultant is retained to perform the inspections and provide a detailed condition report for all structures. Report defines maintenance needs on a "now", "1-5 year" or "6-10 year" basis. OSIM inspection required in 2023, next inspection will be due in 2025.</p> <p>Schedule:</p> <ul style="list-style-type: none"> - Procurement awarded in 2023. - Inspections to be completed fall of 2023. - Report to be provided early 2024. <p>Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund</p>	Active - Carry-over - In-Progress	0
01-300104	TRANSPORTATION MASTER PLAN STUDY	<p>Project to develop a Transportation Master Plan (TMP). The TMP process is meant to set goals and objectives and long terms plans for the Town's transportation network. This process is meant to engage the public and Council in setting these goals and objectives, which will ultimately set the vision for the future of our road system. The TMP will be completed in conjunction with Grimsby's Official Plan Update.</p> <p>Outcomes may include:</p> <ul style="list-style-type: none"> - Road Safety Policies (e.g. Vision Zero Specific to Grimsby) - Traffic Calming Warrant Update - Active Transportation Strategy - Sidewalk Connectivity Plan - Cycling Network Improvements - Action Plan for Short and Long-term Infrastructure Improvements - Parking Policy Update <p>Note: Scope to include work previously identified as part of the CASABLANCA-QEW TRANSPORTATION STUDY UPDATE operational project. This includes an update to existing Casablanca Blvd, N Service Rd, QEW Interchange study.</p> <p>Schedule:</p> <ul style="list-style-type: none"> - Procurement for consultant complete and project awarded. - Study expected to take the majority of 2024 to complete. <p>Total value of project is estimated \$200,000, funded 100% from Development Charges (DCs).</p> <p>Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-9, Table 5.2.1, #22</p> <p>\$ 200,000 = Total Revised Project Cost \$ 50,000 = 2022 Approved Budget \$ 150,000 = 2023 Approved Budget</p> <p>Funded from 07-4-072410-18452 Development Charge - Growth Studies (Pg 5-9, Table 5.2.1, #22)</p>	Active - Carry-over - Not Started	0



TOWN OF GRIMSBY 2024 OPERATING PROJECT DETAIL PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-300105	RIDGE RD E/W ROAD SAFETY AUDIT	<p>Project to complete a comprehensive road safety audit for the entire limit of Ridge Road East and Ridge Road West. Study aims to review ongoing public concerns related to high travel speeds, sightline and geometric characteristics, absence of sidewalks, street racing and exotic cars, and develop potential strategies to address these issues and improve overall safety.</p> <p>Anticipated Schedule: - All works are anticipated to be completed in 2024.</p> <p>Funded from: 07-4-072410-18710 Canada Community Building Fund (CCBF)</p>	New Project	50,000
01-300106	PARKING LOT OPERATIONAL IMPROVEMENT STRATEGIES	<p>Project to advance objectives from the 2023 Strategic Parking Management Plan for downtown and Grimsby on the Lake with respect to improving access to public parking both study areas. The project scope is expected to include:</p> <ul style="list-style-type: none"> - Investigation into parking management technologies and strategies. - Collaboration with private land owners concerning public/private partnerships for parking lots and alleyways. - Development of conceptual parking lot layouts to increase the number of parking spaces and improve accessibility. - Preparation of cost estimates for parking lot improvements and an action plan for phased implementation for construction. <p>- Parking lots to be considered include:</p> <ul style="list-style-type: none"> - Downtown: Balsam Ln, North Side, Elizabeth St, Lions Pool and Grimsby Museum. - Grimsby on the Lake: Locations still to be determined. <p>Anticipated Schedule: - Phase 1 - 2024: Conceptual designs, partnership discussions, cost estimates, implementation action plan. - Future Phases: Will include preparation of detailed design drawings and specifications, private/public partnership agreements, construction.</p> <p>Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve</p>	New Project	125,000



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
PUBLIC WORKS**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-300107	MINISTRY OF TRANSPORTATION VEHICLE INSPECTION STATION (MVIS) SYSTEM UPDGRADE (DRIVEON)	<p>The Motor Vehicle Inspection Station (MVIS) program oversees the inspection of vehicles at approved facilities and the issuing of safety standards certificates, structural inspection certificates, annual and semi-annual inspection certificates, and stickers. The program ensures that vehicles meet a minimum safety standard before they receive a certificate or sticker. MTO updating the MVIS system by combining emissions testing and safety inspections for heavy-duty diesel commercial motor vehicles in a single digital program, called DriveON. The DriveON program will roll out starting with vehicle emissions testing facilities in Spring 2022, followed by motor vehicle inspection stations.</p> <p>Scope: - As a part of the system upgrade the Town will be required to purchase new equipment; tablet/computer interface, mobile printer, and communication system.</p> <p>Schedule: - We anticipate that this work will be required in 2024, however the MTO has not yet set deadlines or applications windows so it is possible the work could be delayed until 2025.</p> <p>Funded from: 01-4-015499-14331 Equipment Replacement Reserve - Public Works</p>	New Project	15,000
01-300108	DOWNTOWN TRAFFIC OPERATION IMPROVEMENT PLAN	<p>Project to advance objectives from the 2023 Traffic Study for downtown with respect to enhancing active transportation routes adjacent to the downtown core. The project scope is expected to include preliminary/conceptual design work associated with:</p> <ul style="list-style-type: none"> - New bike lanes on Elm St from Main St W to Gibson St. - Improvements to Main St W/Gibson St/Elm St intersection. - Reconstruction of Murray St from Main St W to Livingston Ave. - Extension of on-street bike lanes on Livingston Ave from Nelles Blvd to Murray St. - Preparation of cost estimates and an action plan for phased implementation for construction. <p>Anticipated Schedule: - Phase 1 - 2024: Conceptual designs, cost estimates, implementation action plan. - Future Phases: Will include preparation of detailed design drawings and specifications, construction.</p> <p>Funded from: 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve</p>	New Project	125,000
				783,100



TOWN OF GRIMSBY

2024 OPERATING PROJECT DETAIL

WASTEWATER

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
03-410000	WASTEWATER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7	<p>Drainage Areas 5 & 7 were identified sources of infiltration and inflow (I & I) as part of the Region of Niagara's Bake Rd WWTP Master Servicing Plan (MSP) and Pollution Prevention Control Plan (PPCP). I & I is essentially storm water that enters into the wastewater system unexpectedly. This puts strain on the waster collection system during rain events leading to sewer overflows, sewer backups and increased wastewater treatment costs.</p> <p>This study will review (I & I) into the wastewater system and develop possible solutions to remove or reduce it. Consulting assistance is needed to perform and/or review smoke testing, property surveys, flow data, condition assessments, and prepare recommendations and action plans.</p> <p>Includes a separate CCTV survey of mainline sewers and laterals in the drainage areas.</p> <p>\$ 315,000 = Total Revised Project Cost \$ 250,000 = 2022 Approved Budget \$ 25,000 = 2023 Approved Budget ----- \$ 40,000 = 2024 Additional Budget =====</p> <p>Funding: (50%) 07-4-072410-18448 Development Charge - Wastewater Services (50%) funded from Regional CSO Grant*</p> <p>* 2024 CSO Grant is subject to application by Town and approval by Region</p> <p>Schedule: - Procurement for engineering services completed in 2023. - Study expected to be completed by the end of 2024.</p>	Active - Carry-over - In-Progress	40,000
03-410001	WASTEWATER OVERFLOW AND BY-PASS MONITORING	<p>Pilot study being implemented to evaluate the usefulness and effectiveness of installing New Project flow monitoring devices within areas of the wastewater collections with high infiltration and inflow (I & I) requiring sewer by-passes in heavy rain events.</p> <p>Flow monitors will be used to record dry and wet weather sewage flows to monitor I & I and evaluate effectiveness of I & I reduction strategies. Monitors will also use level sensors and alarms to notify staff of high flow levels, to help with monitoring during storm events.</p> <p>Funded from: - (50%) 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve - (50%) Region of Niagara CSO Grant*</p> <p>* Subject to application by Town and approval by Region</p>	New Project	50,000



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
WASTEWATER**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
03-410002	CONSOLIDATED LINEAR INFRASTRUCTURE (CLI) PROGRAM	<p>The Ministry of Environment, Conservation and Parks (MECP) is implementing a new Consolidated Linear Asset (CLI) program. The CLI creates gives municipalities the authority to approve changes to storm water and wastewater systems “in-house” providing the works meet certain criteria.</p> <p>As part of the new CLI program, MECP requires municipalities to develop, document and implement various procedures, operating guidelines, reports, studies and record keeping practices.</p> <p>The CLI program sets out deadlines for implementation of its various components between May 2022 and May 2025.</p> <p>A consultant is needed to help develop the framework necessary to meet the MECP's requirements.</p> <p>Schedule: - Procurement completed in 2023. - Project will start late 2023 and proceed into 2024.</p> <p>\$100,000 = Total Revised Project Cost \$ 75,000 = 2023 Approved Budget \$ 25,000 = 2023 Additional In-year Budget Amendment</p> <p>Funding: - (50%) 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve - (50%) 03-4-035499-14536 Storm Network Asset Rehabilitation & Renewal Reserve</p> <p>Costs: - In-year budget amendment of \$25,000 per Report FIN-23-32, October 26, 2023 Finance Committee.</p>	Active - Carry-over - In-Progress	0
				90,000



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
WATER**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
05-450001	BACKFLOW PREVENTION PROGRAM ENHANCEMENTS	<p>Town of Grimsby By-law 09-73 established to protect the municipal drinking water system from potential hazards associated with backflow from private property water connections.</p> <p>Property owners are required to install backflow prevention devices as part of their private plumbing system. Devices needed to be tested and inspected on an annual basis by a licensed, certified backflow plumber retained by the property owner. Property owners need to submit these records to the Town to ensure compliance with the by-law.</p> <p>The Town is responsible for notifying residents, receiving and reviewing submissions and filing records. The process is labour intensive, takes a lot of staff time and is ultimately inefficient to perform in-house.</p> <p>The Town has retained a service provide to perform notification, receipt/intake and tracking process associated with annual testing of devices going forward. Cost of this service is approximately \$17.00 per device, per year (roughly \$8,500 total). To ease with the transition, Town will cover the cost of this program for the first year. Costs of subsequent years will be borne by the property owner.</p> <p>Project complete by YE2023</p> <p>Funded from 05-4-055499-14121 Water Contingency & Stabilization Reserve</p>	Active - Carry-over - Not-Started	0



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
COMMUNITY SERVICES**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-710006	CLIMATE CHANGE WORK	Contracted services or staffing of special projects to advance climate change initiatives. For 2024 the focus will be on completing Milestone 1 and 2 of the Partners for Climate Protection program. Milestone 1 focuses on creating a baseline emissions inventory of greenhouse gases, and milestone 2 set emission reduction targets. Milestone 3 if time and resource permits is developing a local climate action plan. Funded from 01-4-015499-14681 Corporate Projects Reserve	New Project	40,000
01-710009	USER FEE STUDY - COMMUNITY SERVICES	A focused user fee study for Community Services, which includes parks, outdoor facilities, indoor facilities, recreation programming, culture programming. This study will include user consultation, community consultation and budget analysis. Funded from 01-4-015499-14681 Corporate Projects	New Project	90,000
01-710010	PARKS AND FACILITY TREE INVENTORY	The goal is to gather data on trees in parks, facilities, and green spaces to establish a baseline for canopy health and create a comprehensive tree inventory. The goal is to collect data on all trees within the park, facility and green spaces to develop a baseline of the overall canopy health. The trees in each area will be inspected by certified arborists to identify any pruning that is required and work orders can be generated for each individual tree. Funded from 01-4-015499-14681 Corporate Projects Reserves	New Project	120,000
01-710011	PEACH KING CENTRE - CAPITAL FUNDRAISING CAMPAIGN - PHASE II	Costs for consultant services towards the capital fundraising campaign for the Peach King Centre. These costs focus on the consulting work leading up to the campaign. The commission percentage from the campaign will be addressed separately. Funded from 01-4-015499-14681 Corporate Projects Reserve	New Project	60,000
01-710013	PARKS MASTER PLAN	Project approved in year through Budget Amendment - See Report DCS 23-52. To obtain consultant services to complete a Parks Master Plan. The project work is intended to begin in November 2023 and be completed in the fourth quarter of 2024. This work is being expedited to align to the Community Benefits Charge Strategy as much as possible. A Parks Master Plan is a comprehensive document that outlines a long-term vision and strategy for the development, maintenance, and management of the Town's parks and outdoor recreational facilities. In order to maximize the potential benefits of a Community Benefits Charge Strategy, staff need to carry out this work with priority. The community places a very high interest and value on our parks network, and the use of parks and outdoor recreation spaces has never been greater. Funded from: - 07-4-072410-18447 Development Charge - Growth Studies (71.2%) - 07-4-072410-18711 Parkland Dedication (28.8%)	Active - Carry-over - Not Started	0

310,000



TOWN OF GRIMSBY 2024 OPERATING PROJECT DETAIL PLANNING

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-800001	MAIN STREET EAST - HERITAGE CONSERVATION DISTRICT STUDY	<p>Study is to determine the possibility of developing a heritage conservation district for the Main Street East area. If the study finds that the area warrants protection, then we will proceed with designation. Funds are for the consultants undertaking the study and the project manager.</p> <p>Changes to Ontario Housing Act have impacted this project, slowing the determination of whether or not to proceed with the District plan creation. Work will continue in 2023</p> <p>\$250,000 = Total Revised Project Cost \$125,000 = 2022 Approved Budget \$125,000 = 2023 Approved Budget</p> <p>Funded from: - \$12,500 - 03-4-035499-14536 Corporate Projects Reserve (10%) - \$112,500 - 07-4-072410-18447 Development Charge - Growth Studies (90%) (Table 5.2.1, Project #5, Page 5-5)</p>	Active - Carry-over - In-Progress	0
01-800006	OFFICIAL PLAN REVIEW	<p>The Town is required to renew the Official Plan (OP). An OP is a statement of goals, objectives, and policies that guides land use, physical development, and growth within the Town over the next 25 years. The OP outlines key policy areas such as population growth and projections, land use, neighborhoods, housing (including affordable housing), transportation, heritage, climate change, natural resources, agriculture, community well-being and more. The OP must conform with regional and provincial policy but offers an opportunity for the community to help shape the future of the Town. This process is anticipated to end in early 2025 and will involve substantial consultation with residents and businesses. To support this work, it is anticipated that a temporary planner position would be required for the life of the project. Following the OP review, the Town will need to proceed with an update to the Zoning By-Law.</p> <p>The anticipated cost breakdown:</p> <p>Consultant \$500,000 Planner (2 years contract @ 2023) - \$202,300 Planner equipment (laptop, phone) - \$4,000 Planner annual software license (2years) - \$1,000</p> <p>Funded from: - 01-4-015499-14681 Levy Corporate Projects Reserve (32.5%) - 07-4-072410-18447 Development Charge - Growth Studies (67.5%)</p>	Active - Carry-over - In-Progress	0



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
PLANNING**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-800009	DOWNTOWN REIMAGINED VISION - PHASE 1	<p>Complete street improvements to be completed in conjunction with downtown watermain replacement.</p> <p>Proposed scope of streetscape improvements to be on Main St E/W from Patton St to Robinson St N and could include:</p> <ul style="list-style-type: none"> - Active transportation improvements (e.g. off-street pedestrian improvements, on-street cycling facilities). - Streetscape and furniture improvements (decorative street lights, banner arms, trees, landscaping, benches, bike racks, etc.). <p>Project expected to be phased over a 3-year period as follows:</p> <ul style="list-style-type: none"> - Phase 1, 2022: Carry out "Downtown Reimagined" community visioning study (via Planning Department) - Phase 2, 2022: (02-320120): Detailed design of watermain and streetscape including public consultation with local businesses. Funded by Public Works. - Phase 3, 2023: (02-320120) Watermain and road construction/streetscape improvements. Funded by Public Works <p>Project was delayed in 2022 due to the parking and transportation study Request for proposals (RFPs) and their results</p> <p>Funded by 03-4-035499-14536 Levy Corporate Projects Reserve</p>	Active - Carry-over - In-Progress	0
				<hr/> 0



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
ECONOMIC DEVELOPMENT**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-830001	LAND USE ANALYSIS (VACANT LAND DIRECTORY AND COMMUNITY PROFILE)	To conduct analysis of Town land to determine if there are lands available to support business attraction and growth Funded from 03-4-035499-14536 Corporate Projects Reserve	Active - Carry-over - In-Progress	0
01-830003	TOURISM ATTRACTION	To support Downtown and Grimsby on the Lake businesses through a shop of local campaign programs by identifying specific events to collaborate with local business associations to attract tourism. The success of the project relies on receiving a \$25,000 grant from the Ministry of Tourism, Culture and Sport 2023 Tourism Development Fund. If the application is unsuccessful, the project will apply for the 2024 round of grants. The Ministry requires the Town to match grant funds. Funded from 03-4-035499-14536 Corporate Projects Reserve	New Project	25,000
01-830005	WORKFORCE DEVELOPMENT ALLIANCE	Establish a workforce development alliance working group by leveraging existing workforce collaboration among universities and colleges and private sector to collectively facilitate and advocate for the development, retention and recruitment of a wide range of skilled workers to meet the current and future economic and social development needs of Grimsby Funded from 03-4-035499-14536 Corporate Projects Reserve	Active - Carry-over - Not Started	0
01-830006	GRIMSBY BRAND REVIEW	Hire external consultant to review Grimsby's brand and develop a marketing plan, value propositions, marketing collateral to support economic development efforts. This will enable development of information database and collateral material to attract, retain and expand businesses. - \$ 35,000 Funded from 03-4-035499-14536 Corporate Projects Reserve	New Project	25,000



**TOWN OF GRIMSBY
2024 OPERATING PROJECT DETAIL
ECONOMIC DEVELOPMENT**

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2024 EXPENSE
01-830007	BUSINESS AMBASSADOR PROGRAM	Develop a business ambassador program to engage businesses to promote Grimsby - \$4,000 Funded from 03-4-035499-14536 Corporate Projects Reserve	Active - Carry-over - Not Started	0
01-830010	HOME BASED ENTREPRENEURIAL HUB PROMOTION	Review the zoning by-law to support home-based businesses to encourage home-based business growth and expansion by attracting co-working spaces for start-ups by 2025. Funded from 03-4-035499-14536 Corporate Projects Reserve	Active - Carry-over - Not Started	0
01-830011	DIGITAL MAIN STREET	Costs to cover Digital Service Squad Team member as well as materials needed to support eligible local businesses with their digital presence. Funded from: - OBIAA - Digital Main Street Grant -01-4-015499-14111 Levy Program Contingency & Stabilization	Active - Carry-over - In-Progress	0
				50,000



2024 CAPITAL PROJECTS



Capital Projects

Overview

Capital Projects are projects that result in or rehabilitate a capital asset. Capital projects are investments in long-term assets such as infrastructure, roads, watermain, equipment and facilities.

New in 2024

Carryforward Projects

Capital projects ongoing in 2023 have been carried forward to 2024. Carry forward capital projects that require additional budget dollars for completion have been included in the 2024 budget. All carryforward projects have been identified for enhanced transparency and accountability and will include the total cost of projects, removing the need to re-budget projects year over year.

Commitment Budgeting

Commitment budgeting is the upfront approval of the total anticipated cost of the project. This would require Council to approve the total anticipated cost of the project upfront, including projects, which are anticipated to occur over a multi-year period.

Following this approach, project expenditures would continue to be funded at year-end, in alignment with the Council-approved funding sources, however the project would remain open with unspent funds carried over to the following year. This would alleviate the requirement for the project to be reapproved year over year.

This budgeting method aligns with the Procurement By-law, which requires a Council-approved budget for the total project value before the procurement can be awarded.

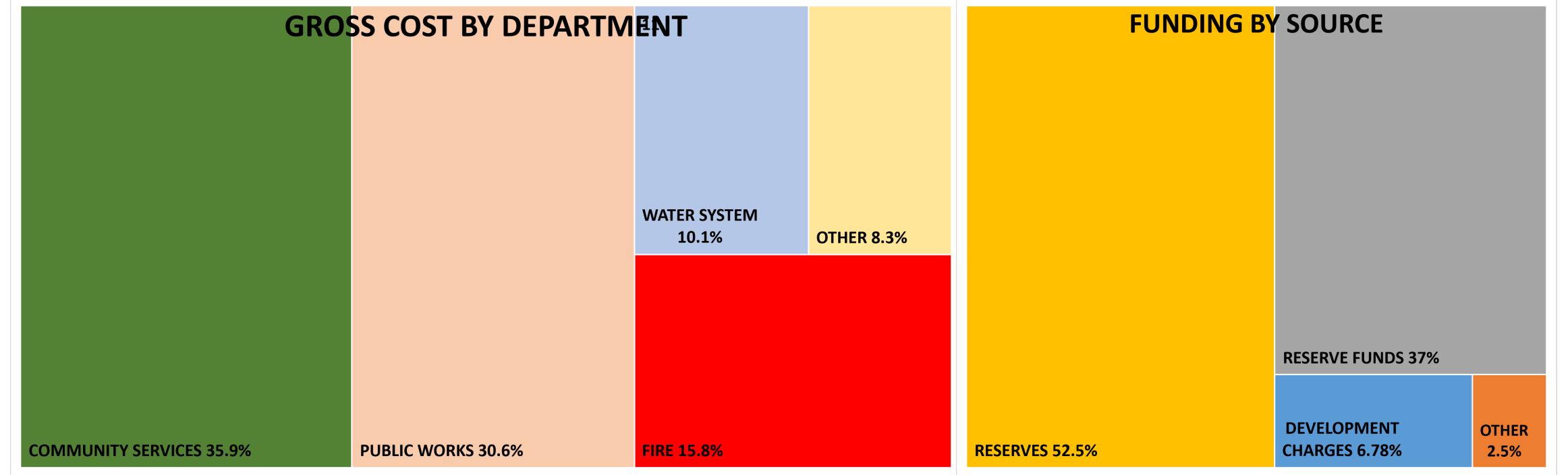
10-year Capital Summary

The purpose of a 10-year capital summary is to better understand the Town's long-term capital needs. In accordance with the asset management plan and available funding, the 10-year summary ensures informed decision-making and aligns with timelines and resources required for project work. The 10-year capital summary has been compiled based on today's dollar and will be updated annually for known impacts such as inflation, supply issues, changes to scope etc. Council only approves the 2024 Capital budget, the remaining nine years are provided for information purposes.



TOWN OF GRIMSBY 2024 CAPITAL PROJECT SUMMARY WITH FUNDING

DEPARTMENT	EXPENSES	FUNDING							Total
	Gross Cost	Development Charges	Debentures - Development Charges	External Contributions	Grants	Reserve Funds	Reserves	Debentures	
CORPORATE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADMINISTRATION, CLERKS & BY-LAW	-	-	-	-	-	-	-	-	-
ECONOMIC DEVELOPMENT	-	-	-	-	-	-	-	-	-
FINANCE	-	-	-	-	-	-	-	-	-
HUMAN RESOURCES	-	-	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	465,000	-	-	-	-	-	465,000	-	465,000
FIRE	1,607,200	-	-	-	-	-	1,607,200	-	1,607,200
PLANNING	-	-	-	-	-	-	-	-	-
BUILDING	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES	3,643,000	10,000	-	-	50,000	2,433,000	1,150,000	-	3,643,000
MUSEUM	-	-	-	-	-	-	-	-	-
ART GALLERY	-	-	-	-	-	-	-	-	-
LIBRARY	182,100	88,600	-	-	-	-	93,500	-	182,100
PUBLIC WORKS	3,109,000	596,000	-	209,750	-	1,470,000	833,250	-	3,109,000
CEMETERIES	100,000	-	-	-	-	-	100,000	-	100,000
WASTEWATER SYSTEM	100,000	-	-	-	-	-	100,000	-	100,000
WATER SYSTEM	1,030,000	-	-	-	-	-	1,030,000	-	1,030,000
TOTAL	\$ 10,236,300	\$ 694,600	\$ -	\$ 209,750	\$ 50,000	\$ 3,903,000	\$ 5,378,950	\$ -	\$ 10,236,300





2024 CAPITAL PROJECT SUMMARY

Department	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Corporate	350,000	442,000	-	792,000	-	-	-	792,000
Administration, Clerks & By-Law	-	40,000	40,000	-	-	-	-	-
Information Technology	1,200,000	250,000	165,000	1,285,000	150,000	315,000	465,000	1,750,000
Fire	1,648,340	1,535,000	161,000	3,022,340	-	1,607,200	1,607,200	4,629,540
Community Services	5,662,430	38,316,960	717,180	43,262,210	1,240,000	2,403,000	3,643,000	46,905,210
Library	69,130	127,300	166,430	30,000	30,000	152,100	182,100	212,100
Public Works	6,452,000	12,606,500	1,426,500	17,632,000	881,000	2,228,000	3,109,000	20,741,000
Cemeteries	-	-	-	-	-	100,000	100,000	100,000
Wastewater	-	600,000	-	600,000	-	100,000	100,000	700,000
Water	100,000	5,044,000	594,000	4,550,000	895,000	135,000	1,030,000	5,580,000
Total	15,481,900	58,961,760	3,270,110	71,173,550	3,196,000	7,040,300	10,236,300	81,409,850

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.



Corporate

Asset Class

Land
Facilities
Land Improvements

Town-Owned Assets

30 Parcels
Town Hall
Driveway and Parking Lot

Levels of Service

Asset Class

Facilities

Land Improvements

Expectations

Safe, Functional and Adequate Capacity
Safe, Reliable and Adequate Capacity

Achieved By

Planning and Maintenance
Planning and Maintenance



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Corporate	02-120008	TOWN HALL WORKSPACE MODERNIZATION	350,000	442,000	-	792,000	-	-	-	792,000
Corporate Total			350,000	442,000	-	792,000	-	-	-	792,000

*Includes in-year amendments and re-budgeted.

02-120008 - TOWN HALL WORKSPACE MODERNIZATION

Project Number	02-120008	Title	TOWN HALL WORKSPACE MODERNIZATION
Asset Type	Facilities	Department	120 - CORPORATE CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Mike Graybiel	Partner	

Description Project to modernize workspaces, optimize space, enhance customer interaction and support staff collaboration at Town Hall.

2021 Town Hall Accommodation Strategy identified various limitations with current work spaces including: limited space for collaboration, lack of meeting space, workstations very large compared to current planning principles, workstations expensive due to size and configuration, no room for staff growth without physical changes to office space, external departments not accommodated (no touch down areas), space may not represent Grimsby's evolving image/culture. The strategy considered 5 options for changes to Town Hall workspace, with Option 3 ""Reduce all Workspace Size Allocations"" being selected as the preferred solution.

The leadership team have developed comprehensive floor plan, refining the concept that was developed as part of Option 3. Features include:

- 67 new workstations - net increase of 18 workstations.
- Workstation sizes are reduced, right-sizing them based on job tasks and modern need.
- Adjusted workstation sizes provide room for growth and open up space for new collaborative break-out areas.
- Touchdown stations will provide workstation accommodation for team members located outside of Town Hall.
- Existing meeting spaces will be outfitted with new technology to facilitate hybrid meetings.
- New chairs for Council meetings (around the horse shoe).
- Council Chamber improvements (staff accommodation, technology enhancements, accessibility improvements).

Justification Council Strategic Priorities:
- High Quality of Life: 3 b)

Corporate Priority:
- 2021 Accommodation Strategy

Comments \$792,000 = Total Revised Project Cost (\$650,000 - Office, \$90,000 - Council Chambers, \$52,000 Pilot Stations)
\$350,000 = 2022 Approved Budget
\$442,000 = 2023 Approved Budget

Funded from 01-4-015499-14512 Town Hall Facilities Reserve

Project Forecast

No data found for the selected parameters.



Information Technology

Asset Class	Town-Owned Assets
Equipment	Photocopiers, Scanners, Network, Servers, Computers

Levels of Service		
Asset Class	Expectations	Achieved By
Equipment	Secure, Reliable and Efficient	Regular Maintenance, Replacement, and Updates



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Information Technology	02-122001	NETWORK EQUIPMENT	100,000	50,000	-	150,000	150,000	-	150,000	300,000
Information Technology	02-122002	SERVER EQUIPMENT	-	35,000	35,000	-	-	-	-	-
Information Technology	02-122003	COMPUTER EQUIPMENT - ANNUAL PROGRAM	-	130,000	130,000	-	-	115,000	115,000	115,000
Information Technology	02-122012	COUNCIL AREA ENHANCEMENTS	-	35,000	-	35,000	-	-	-	35,000
Information Technology	02-122013	PHONE SYSTEM REPLACEMENT	-	-	-	-	-	200,000	200,000	200,000
Information Technology	02-122144	CMMS, EAM, CRM SOLUTION	1,100,000	-	-	1,100,000	-	-	-	1,100,000
Information Technology Total			1,200,000	250,000	165,000	1,285,000	150,000	315,000	465,000	1,750,000

*Includes in-year amendments and re-budgeted.

02-122001 - NETWORK EQUIPMENT

Project Number	02-122001	Title	NETWORK EQUIPMENT
Asset Type	Equipment	Department	122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified	2021	Project Type	Complete
Manager	Richard Shwajch	Partner	

Description Planning and documentation are complete in 2023. 2024 is planned to procure and replace the Town's core switch.

- Carry over costs:
- Core Switch Replacement (2022): Replace core network switch, include hardware and professional services required \$80,000
 - Access Point Replacement (2022): Replace outdated wireless points (first stage does not include controllers) \$20,000
 - Access Point Replacement (2023): Replace outdated wireless points (second stage and controllers) \$45,000
 - Assessment for Access point Replacement (2023) - \$5,000"

- New costs:
- Access Point Replacement additional cost - \$45,000
 - Barracuda Replacement (2024) - \$25,000
 - Networking Grimsby Pool (2024) - \$20,000
 - 2nd circuit at Town Hall and Fire station #2 - \$30,000
 - replacement of UPS - \$30,000

- Future Costs:
- Distribution of Switch Replacement (2025) - \$100,000
 - Access Point Replacement 50% replacement each year (2023 & 2031) - \$60,000
 - Email gateway replacement (2031) - \$25,000
 - Core switch replacement (2032) - \$100,000

Justification Core switch is on a 5-7 year replacement cycle, the current core switches are at end of life and support and require replacement
Access point is on a 8-10 year replacement cycle, currently approximately half of the access points are over 10 years old"

Comments

02-122001 - NETWORK EQUIPMENT

\$300,000 = Total Revised Project Cost
 \$100,000 = 2022 Approved Budget
 \$ 50,000 = 2023 Approved Budget

 \$150,000 = 2024 Additional Budget
 =====

\$150,000 funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	150,000	100,000	-	-	-	-	60,000	85,000	100,000	-
Total Funding Source	150,000	100,000	-	-	-	-	60,000	85,000	100,000	-
Percent Increase		(33.33%)	(100.00%)	0.00%	0.00%	0.00%	100.00%	41.67%	17.65%	(100.00%)
Expenditure										
30000 - CAPITAL EXPENDITURE	150,000	100,000	-	-	-	-	60,000	85,000	100,000	-
Total Expenditure	150,000	100,000	-	-	-	-	60,000	85,000	100,000	-
Percent Increase		(33.33%)	(100.00%)	0.00%	0.00%	0.00%	100.00%	41.67%	17.65%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

02-122003 - COMPUTER EQUIPMENT - ANNUAL PROGRAM

Project Number 02-122003 **Title** COMPUTER EQUIPMENT - ANNUAL PROGRAM
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2021 **Project Type** Annual Project/Program
Manager Almira DiClaudio **Partner**

Description To replace computer equipment including desktops, laptops, smartphones, monitors, etc. The assets have varying useful lives, however, most are set to be replaced after 5 years and replacement costs are estimated at \$100,000 annually.

2023 budget has been increased to \$130,000 (from \$100,000) due to approximately 55 cell phones that are at end of life.

Justification Computer equipment such as desktops, laptops, smartphones, monitors have limited useful life before they become outdated, unreliable, etc, and therefore are required to be replaced to ensure no employee downtime and efficiency.

Comments \$ 130,000 = Total Project Cost
\$ 130,000 = 2023 Approved Budget

Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000
Total Funding Source	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000
Total Expenditure	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-122012 - COUNCIL AREA ENHANCEMENTS

Project Number 02-122012 **Title** COUNCIL AREA ENHANCEMENTS
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2023 **Project Type** Active- Carry over- In Progress
Manager Almira DiClaudio **Partner**

Description To replace Replace audio equipment in 2027 and Video equipment in 2028
Justification The equipment has reached end of life and has been showing signs of early failure. To ensure that there is no outage during council live streaming and other important meetings held in the council chambers this is required.
Comments \$ 35,000 = Total Project Cost
 \$ 35,000 = 2023 Approved Budget

Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	-	-	-	50,000	50,000	-	-	-	-	-
Total Funding Source	-	-	-	50,000	50,000	-	-	-	-	-
Percent Increase		0.00%	0.00%	100.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	-	-	-	50,000	50,000	-	-	-	-	-
Total Expenditure	-	-	-	50,000	50,000	-	-	-	-	-
Percent Increase		0.00%	0.00%	100.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-122013 - PHONE SYSTEM REPLACEMENT

Project Number 02-122013 **Title** PHONE SYSTEM REPLACEMENT
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2024 **Project Type** New Project
Manager Almira Diclaudio **Partner**

Description Replace the Town's IP based Telephone System
Justification Some Equipment supporting the existing phone system has reached end of life and is no longer supported. This puts the corporation at risk should this equipment fail.
Comments Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	200,000	-	-	-	-	-	-	200,000	-	-
Total Funding Source	200,000	-	-	-	-	-	-	200,000	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	200,000	-	-	-	-	-	-	200,000	-	-
Total Expenditure	200,000	-	-	-	-	-	-	200,000	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-122144 - CMMS, EAM, CRM SOLUTION

Project Number	02-122144	Title	CMMS, EAM, CRM SOLUTION
Asset Type	Equipment	Department	122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified	2018	Project Type	Active - Carry-over - In-Progress
Manager	Filipe Janicas	Partner	

Description Multi-year project to develop and implement a Computerized Maintenance Management System (CMMS), Enterprise Asset Management (EAM) system and Customer Relations Management (CRM) system.

Project is integral component of the Town's Asset Management Plan (AMP) Program and is needed to ensure the Town can meet Provincial requirements set out by O. Reg. 588/07 as outlined in the ASSET MANAGEMENT PLAN operational project description.

Benefits:

- Increase efficiency and customer service for residents, businesses and visitors to our community.
- Integrate with existing software systems to increase access to critical information across the Corporation.
- Tracking of asset performance and failure mechanisms to improve decision making and time critical decisions.
- Improve task and time management, record keeping and reporting across the Corporation.

Scope:

- The CMMS and EAM platform(s) will primarily be used to support the management of our core assets (i.e. related to roads, bridges, watermain, wastewater and storm water systems) and non-core assets (i.e. related to parkland, cemeteries, facilities, fleet/equipment, green infrastructure and IT assets).
- The CRM platform will provide a platform to allow customers to submit inquiries and receive updates on their status.
- CMMS, EAM and CRM will be one platform or different platforms that integrate seamlessly with each other.

Phases:

- Phase 1: Business Process Mapping and Software Integration Requirements - Complete
- Phase 2: Software Functional Requirements - Complete
- Phase 3: Software Implementation - In Progress

The budget was revised (per Report FN22-15) to reflect total project costs in 2022 to obtain full commitment for the project.

Justification O.Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priority #3 - Accountability and Transparency

Comments

02-122144 - CMMS, EAM, CRM SOLUTION

\$ 1,100,000 = Total Project Cost

\$ 1,100,000 = 2022 Approved Budget

Funded from:

- 01-4-012490-13859 Ontario Community Infrastructure Fund
- 01-4-015499-14312 Equipment Replacement Reserve - Technology
- 03-4-035499-14535 Sanitary Sewers Asset Rehabilitation & Renewal Reserve
- 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve
- Municipal Modernization Program - Intake 3

Project Forecast

No data found for the selected parameters.



Fire

Asset Class

Town-Owned Assets

Land	1 Parcel
Facilities	Fire Station #1 and Fire Station #2
Vehicles	Command, Pumpers, Aerials, Rescue, SUVs
Equipment	Firefighting, SCBA, Communications

Levels of Service

Asset Class

Expectations

Achieved By

Facilities	Safe, Functional and Adequate Capacity	Regular Maintenance and Replacement
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Fire	02-220011	POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM	-	16,000	16,000	-	-	57,000	57,000	57,000
Fire	02-220013	POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM	-	40,000	40,000	-	-	32,200	32,200	32,200
Fire	02-220014	FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM	-	70,000	70,000	-	-	35,000	35,000	35,000
Fire	02-220019	EXTRICATION EQUIPMENT REPLACEMENT	-	35,000	35,000	-	-	-	-	-
Fire	02-220021	THERMAL IMAGER REPLACEMENT	-	-	-	-	-	32,000	32,000	32,000
Fire	02-220023	RADIO EQUIPMENT REPLACEMENT	-	-	-	-	-	40,000	40,000	40,000
Fire	02-220100	FIRE TRUCK REPLACEMENT - LADDER TRUCK FLEET UNIT 513	1,648,340	-	-	1,648,340	-	-	-	1,648,340
Fire	02-220101	FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515	-	1,300,000	-	1,300,000	-	-	-	1,300,000
Fire	02-220102	FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581	-	74,000	-	74,000	-	-	-	74,000
Fire	02-220103	FIRE TRUCK REPLACEMENT - PUMP 521	-	-	-	-	-	1,400,000	1,400,000	1,400,000
Fire	02-220113	AV EQUIPMENT	-	-	-	-	-	6,000	6,000	6,000
Fire	02-220114	REPLACEMENT BURN CELL STATION 2	-	-	-	-	-	5,000	5,000	5,000
Fire Total			1,648,340	1,535,000	161,000	3,022,340	-	1,607,200	1,607,200	4,629,540

*Includes in-year amendments and re-budgeted.

02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT -ANNUAL PROGRAM

Project Number	02-220011	Title	POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM
Asset Type	Equipment	Department	220 - FIRE CAPITAL
Year Identified	2021	Project Type	Annual Project/Program
Manager	Deputy Fire Chief	Partner	

Description On-going replacement firefighter personal protective equipment (PPE) that has exceeded mandated service life, and purchase of additional sets of PPE for recruitment of new firefighters. Includes bunker gear, boots, helmet etc.

- 2023: 4 sets of replacement bunker gear
- 2024: 5 sets of replacement bunker gear and 10 complete sets of PPE (i.e. bunker gear, helmet, boots, balaclava)
- 2025: 10 sets of replacement firefighter personal protective equipment
- 2026: 10 sets of replacement firefighter personal protective equipment and 70 sets of firefighter personal protective equipment needed to staff new Station 3
- 2027: 10 sets of replacement firefighter personal protective equipment
- 2028: 10 sets of replacement firefighter personal protective equipment
- 2029: 10 sets of replacement firefighter personal protective equipment
- 2030: 10 sets of replacement firefighter personal protective equipment
- 2031: 10 sets of replacement firefighter personal protective equipment
- 2032: 10 sets of replacement firefighter personal protective equipment
- 2033: 10 sets of replacement firefighter personal protective equipment

Justification Proper protective equipment for all firefighters is mandated by provincial health and safety regulations. Because bunker gear deteriorates with age and usage, the ongoing replacement of firefighter PPE each year is required to protect our firefighters. Useful life of PPE is generally 10 years.

Grimsby continues to participate in a cooperative purchasing initiative for bunker gear with other municipalities in Niagara Region which results in significant cost savings.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	57,000	40,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Funding Source	57,000	40,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Percent Increase		(29.82%)	775.00%	(88.57%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT -ANNUAL PROGRAM

Expenditure										
30000 - CAPITAL EXPENDITURE	57,000	40,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Expenditure	57,000	40,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Percent Increase		(29.82%)	775.00%	(88.57%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-220013 - POOLED FIREFIGHTING EQUIPMENT -ANNUAL PROGRAM

Project Number 02-220013 **Title** POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2021 **Project Type** Annual Project/Program
Manager Deputy Fire Chief **Partner**

Description Annual replacement of firefighting equipment due to end of useful life and damage. Includes chain saws, nozzles, adapters, RPAS, technical rescue equipment, ice/water rescue suits and equipment, tool equipment, etc.

Justification Proper tools and emergency equipment protects firefighters and allows them to carry out their duties in hazardous environments. Protective equipment that meets prescribed standards is required by health & safety legislation for entry into Immediately Dangerous to Life or Health (IDLH) environments as is routinely encountered by firefighters in the performance of their regular duties.

Harnesses are required for rope rescue responses and are mandated by provincial Health and Safety regulations to be replaced at 7 years of age. Firefighter safety is paramount when training and responding to rope rescue incidents.

Water rescue helmets and dry suits are required for water rescue responses and are required to be replaced at 7 years of age. Firefighter safety is paramount when training and responding to water and ice rescue incidents.

Rescue classified tripods are required for rope rescue responses. These are required for firefighter’s safety when training and responding to rope rescue incidents.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	32,200	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Funding Source	32,200	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Percent Increase		24.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-220013 - POOLED FIREFIGHTING EQUIPMENT -ANNUAL PROGRAM

Expenditure										
30000 - CAPITAL EXPENDITURE	32,200	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Expenditure	32,200	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Percent Increase		24.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-220014 - FIRE FIGHTING EQUIPMENT - HOSE -ANNUAL PROGRAM

Project Number 02-220014 **Title** FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM
Asset Type Facilities **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** Annual Project/Program
Manager Deputy Fire Chief **Partner**

Description Replacement of large hose due to end of useful life and damage as needed

- 2024 - Annual replacement of fire hose
- 2025 - Annual replacement of fire hose
- 2026 - Annual replacement of fire hose
- 2027 - Annual replacement of fire hose
- 2028 - Annual replacement of fire hose
- 2029 - Annual replacement of fire hose
- 2030 - Annual replacement of fire hose
- 2031 - Annual replacement of fire hose
- 2032 - Annual replacement of fire hose
- 2033 - Annual replacement of fire hose

Justification Fire hose deteriorates with age and usage. As fire hose is tested and inspected each year, worn and damaged fire hose needs to be replaced. Replacement of damaged and worn hose is required for public safety in order to maintain reliable water flows at fire scenes and to prevent injuries to firefighters due to hose failure.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Total Funding Source	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-220014 - FIRE FIGHTING EQUIPMENT - HOSE -ANNUAL PROGRAM

Expenditure										
30000 - CAPITAL EXPENDITURE	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Total Expenditure	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-220021 - THERMAL IMAGER REPLACEMENT

Project Number 02-220021 **Title** THERMAL IMAGER REPLACEMENT
Asset Type Facilities **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description 2024: Integrating TIC's into SCBA and capitalizing on capabilities that exist in the current SCBA (no longer stocking separate units)
 2025: Integrating TIC's into SCBA and capitalizing on capabilities that exist in the current SCBA (no longer stocking separate units)
 2026: Integrating TIC's into SCBA and capitalizing on capabilities that exist in the current SCBA (no longer stocking separate units)
 2027: Integrating TIC's into SCBA and capitalizing on capabilities that exist in the current SCBA (no longer stocking separate units)

Justification The TIC Replacement plan facilitates the retrofitting of the existing SCBA complement and meet NFPA compliance.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	32,000	40,000	32,000	-	-	-	-	-	-	-
Total Funding Source	32,000	40,000	32,000	-	-	-	-	-	-	-
Percent Increase		25.00%	(20.00%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	32,000	40,000	32,000	-	-	-	-	-	-	-
Total Expenditure	32,000	40,000	32,000	-	-	-	-	-	-	-
Percent Increase		25.00%	(20.00%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-220023 - RADIO EQUIPMENT REPLACEMENT

Project Number	02-220023	Title	RADIO EQUIPMENT REPLACEMENT
Asset Type	Facilities	Department	220 - FIRE CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Deputy Fire Chief	Partner	

Description Replacement of radio communication equipment (portable, mobile, and base radios) that has exceed its expected service life.

Justification Fire department radio equipment enables firefighters and apparatus to be dispatched to emergency incidents, and provides a critical communications link at emergency scenes so that firefighters can maintain contact to receive directions and call for assistance when entering hazardous environments. Replacement of radio equipment at the end of its expected service life ensures that firefighters have reliable equipment necessary to perform their duties safely and effectively.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	40,000	-	-	-	-	-	400,000	-	-	-
Total Funding Source	40,000	-	-	-	-	-	400,000	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	-	-	-	-	-	400,000	-	-	-
Total Expenditure	40,000	-	-	-	-	-	400,000	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-220100 - FIRE TRUCK REPLACEMENT - LADDER TRUCK FLEET UNIT 513

Project Number	02-220100	Title	FIRE TRUCK REPLACEMENT - LADDER TRUCK FLEET UNIT 513
Asset Type	Rolling Stock	Department	220 - FIRE CAPITAL
Year Identified	2021	Project Type	Active - Carry-over - In-Progress
Manager	Deputy Fire Chief	Partner	

Description Replacement of current ladder truck is required. Age of the truck is 23 years as no longer recognized by insurance. Truck will be disposed once replaced.

2022 - Purchase of Aerial Chassis and Replacement Ladder - \$500,000
Budget Amendment in year for \$1,148,380 see report FCR 22-02
Truck has been ordered and delivery is expected in 2024

Justification A fire department ladder truck is an essential piece of equipment that is regularly used for firefighting and rescue operations. The ability of firefighters to reach elevated heights with reliable and up-to-date apparatus is required for the fire department to effectively ensure a high level of public safety. Because second-line response apparatus greater than 20 years of age is generally not recognized for fire insurance risk grading purposes, increased fire insurance premiums for residents and businesses could result if the truck is not replaced as scheduled.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-220101 - FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515

Project Number	02-220101	Title	FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515
Asset Type	Rolling Stock	Department	220 - FIRE CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - Not Started
Manager	Deputy Fire Chief	Partner	

Description Replacement of existing pumper-rescue truck vehicle . This truck has reached 20 years of service life and is due to be replaced in 2023 according to municipal fire insurance risk grading requirements and the apparatus life-cycle schedule. The truck will be replaced with a dual duty pumper-rescue fire apparatus to provide enhanced fire suppression capabilities required as a result of continued growth and proliferation of high-rise buildings in the community. This vehicle is a Grimsby owned truck and will continue to be required regardless of outcome of shared service review.

Justification A pumper-rescue truck is an essential piece of equipment that serves a dual purpose: it carries a pump, hose, a water supply, and equipment to fight fires, and is also configured to carry a variety of rescue tools thereby averting the for a separate, specialized rescue vehicle in most cases. This truck will regularly respond to structure fires, technical rescue incidents, and major emergencies. Because second-line response apparatus greater than 20 years of age is generally not recognized for fire insurance risk grading purposes, increased fire insurance premiums for residents and businesses could result if the existing truck is not replaced as scheduled.

Comments \$ 1,300,000 = Total Project Cost
\$ 1,300,000 = 2023 Approved Budget

Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-220102 - FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581

Project Number 02-220102 **Title** FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581
Asset Type Rolling Stock **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** Active - Carry-over - In-Progress
Manager Deputy Fire Chief **Partner**

Description Replacement of existing 2009 pick-up truck (unit #518) used for emergency response and for training division functions.

Justification Replacement of fire department response and support vehicles as scheduled allow the fire department to continue to provide fire protection services to the public in a safe and efficient manner. Maintaining a reliable, up-to-date fleet in accordance with the Town's life cycle costing principles ensures that staff down-time is minimized, which negatively impacts service delivery, and optimizes long-term asset management.

Comments

\$ 74,000 = Total Project Cost
 \$ 74,000 = 2023 Approved Budget

Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	-	-	-	-	-	-	74,000	-	-	-
Total Funding Source	-	-	-	-	-	-	74,000	-	-	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	-	-	-	-	-	-	74,000	-	-	-
Total Expenditure	-	-	-	-	-	-	74,000	-	-	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-220103 - FIRE TRUCK REPLACEMENT - PUMP 521

Project Number 02-220103 **Title** FIRE TRUCK REPLACEMENT - PUMP 521
Asset Type Rolling Stock **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description Replacement of existing 2007 pumper truck (unit #517) vehicle that has exceeded 15 years of service life as a first-run response apparatus and was due to be replaced in 2022 according to municipal fire insurance risk grading requirements and the apparatus life-cycle schedule.

Justification The pumper truck is an essential piece of equipment that is used for firefighting and rescue operations. This truck is the first-run apparatus from Station #2 and primarily serves the response area above the escarpment and also regularly responds to larger fires and major emergencies throughout all of Grimsby. Because first-line response apparatus greater than 15 years of age is generally not recognized for fire insurance risk grading purposes, increased fire insurance premiums for residents and businesses could result if the truck is not replaced as scheduled. Upon replacement, this truck would be downgraded to a second-run strategic reserve/training apparatus, which would extend its service life for 5 to 10 additional years. The existing 1995 reserve truck (Unit # 510) would be declared surplus and disposed of.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	1,400,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,400,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-220113 - AV EQUIPMENT

Project Number 02-220113 **Title** AV EQUIPMENT
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description Purchase of new AV Equipment to promote messaging and awareness of fire safety and public education within the community.
Justification Portable presentation equipment will assist in delivering effective messaging to our community such as in schools, senior homes, outdoor public events, etc.
Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve-Fire

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	6,000	-	-	-	-	-	-	-	-	-
Total Funding Source	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	6,000	-	-	-	-	-	-	-	-	-
Total Expenditure	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-220114 - REPLACEMENT BURN CELL STATION 2

Project Number 02-220114 **Title** REPLACEMENT BURN CELL STATION 2
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description Replacement of existing burn cell used for live fire training and GRTC

Justification Burn cells are utilized to assist firefighters in practicing and conducting successful structured fire internal attacks and arson investigation. As a Regional Training Centre the burn cell is utilized by the Ontario Fire College along with private industry partners to conduct various courses focusing on fire investigations, attacks and fire patterns. Internally assists firefighter and Fire Prevention Officers to deliver public education as a visual prop to demonstrate risks and the importance of fire safety awareness.

Comments

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.



Community Services

Asset Class

- Land
- Land Improvements
- Facilities
- Vehicles
- Equipment

Town-Owned Assets

Over 70 Parcels With 55 Designated Parks, Museum Land, Art Gallery/Library Land
 Playground Structures, Skateboard Park, Splash Pads, Sports, Fields, Play Courts Parking lots, Outdoor Skating Rink, Fences, Museum Front Walkway, Museum Accessibility Ramp
 Community Centers, Arena, Pool, Clubhouses, Pavilions, Gazebos, Storage Sheds, Garages, Museum Building, Art Gallery Building
 Dump Trucks, Pickup Trucks
 Maintenance Equipment, Tractors, Mowers, Picnic tables, Benches, Fitness equipment, Museum Photocopiers

Levels of Service

Asset Class

- Land Improvements
- Facilities
- Vehicles
- Equipment
- Infrastructure

Expectations

Safe, Functional and Reliable
 Safe, Functional and Adequate Capacity
 Safe, Reliable and Adequate Capacity
 Safe, Reliable and Efficient
 Safe, Functional and Reliable

Achieved By

Regular Maintenance
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Community Services	02-600000	GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM	-	105,000	105,000	-	-	125,000	125,000	125,000
Community Services	02-600001	PARK SIGNAGE REPLACEMENT	-	-	-	-	-	60,000	60,000	60,000
Community Services	02-601001	TREE PLANTING - 2 BILLION TREES - ANNUAL PROGRAM	-	10,000	10,000	-	-	-	-	-
Community Services	02-602001	PUBLIC ART PROJECT-BELL BOX MURALS	-	-	-	-	-	20,000	20,000	20,000
Community Services	02-602002	PUBLIC ART PROJECT-GRIMSBY MUSEUM MURAL	-	-	-	-	-	15,000	15,000	15,000
Community Services	02-603001	SPORT FIELD IMPROVEMENT - OAKES ROAD DIAMOND	-	50,000	50,000	-	-	-	-	-
Community Services	02-603002	SPORTS FIELD - GENERAL DIAMOND ENHANCEMENTS	-	-	-	-	-	90,000	90,000	90,000
Community Services	02-605000	SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM	-	9,000	9,000	-	-	11,000	11,000	11,000
Community Services	02-610001	NEIGHBOURHOOD PARK RENEWAL - VICTORIA TERRACE PARK	-	-	-	-	-	500,000	500,000	500,000
Community Services	02-610003	NEIGHBOURHOOD PARK RENEWAL - DUNROBIN PARK	90,000	40,000	-	130,000	10,000	-	10,000	140,000
Community Services	02-610004	NEIGHBOURHOOD PARK RENEWAL - BELL PARK	-	-	-	-	-	150,000	150,000	150,000
Community Services	02-610005	NEIGHBOURHOOD PARK RENEWAL - GRAND OAK PARK	-	30,000	30,000	-	-	-	-	-
Community Services	02-610009	NEIGHBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK	90,000	100,000	-	190,000	-	-	-	190,000
Community Services	02-610010	BRAVO BY THE LAKE PARK' IMPROVEMENTS	-	-	-	-	-	50,000	50,000	50,000
Community Services	02-620001	CENTENNIAL PARK IMPROVEMENTS	75,000	10,000	-	85,000	50,000	-	50,000	135,000
Community Services	02-625001	CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 1-3	2,600,000	1,741,060	-	4,341,060	-	-	-	4,341,060
Community Services	02-625002	CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)	-	50,000	-	50,000	200,000	-	200,000	250,000
Community Services	02-630001	SOUTHWARD COMMUNITY PARK - HARDBALL DIAMOND CONVERSION	-	90,000	90,000	-	-	-	-	-
Community Services	02-630002	SOUTHWARD PARK STORAGE FACILITY ELECTRICAL SERVICE	-	-	-	-	-	25,000	25,000	25,000
Community Services	02-652001	CS FLEET REPLACEMENT - SKID STEER	-	-	-	-	-	120,000	120,000	120,000
Community Services	02-652002	CS FLEET REPLACEMENT - TRUCK REPLACEMENT FLEET #191	-	50,000	50,000	-	-	-	-	-
Community Services	02-652003	CS FLEET REPLACEMENT- WASTE COLLECTION AND MAINTENANCE TRUCK FLEET #185	-	250,000	-	250,000	-	-	-	250,000
Community Services	02-652004	CS FLEET REPLACEMENT- TRUCK REPLACEMENT FLEET #180	40,000	30,000	70,000	-	-	-	-	-
Community Services	02-652006	CS FLEET REPLACEMENT - HALF TON PICKUP TRUCK	-	-	-	-	-	85,000	85,000	85,000
Community Services	02-652007	CS FLEET REPLACEMENT - TRACTOR	-	-	-	-	-	95,000	95,000	95,000
Community Services	02-655001	FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT	105,000	450,000	-	555,000	-	-	-	555,000
Community Services	02-655002	WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS	515,000	-	-	515,000	900,000	-	900,000	1,415,000
Community Services	02-670001	WINSTON ROAD PARKLETTE	15,000	5,000	20,000	-	-	-	-	-
Community Services	02-702001	ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM	-	100,000	100,000	-	-	120,000	120,000	120,000
Community Services	02-702002	FACILITIES NETWORK CONNECTIVITY REBUDGETED UNDER 02-122001	-	30,000	30,000	-	-	-	-	-
Community Services	02-702003	KEYSCAN ENHANCEMENTS	-	40,000	-	40,000	-	-	-	40,000
Community Services	02-702004	SECURITY CAMERAS	20,000	80,000	-	100,000	80,000	-	80,000	180,000
Community Services	02-702005	LED LIGHTING - VARIOUS FACILITIES	-	-	-	-	-	250,000	250,000	250,000
Community Services	02-702006	SMITH SCHOOL SITE-REMOVAL OF SOCCER CLUBHOUSE AND INSTALL NEW WASHROOMS	-	-	-	-	-	80,000	80,000	80,000
Community Services	02-702007	TENNIS CLUBHOUSE	-	-	-	-	-	400,000	400,000	400,000
Community Services	02-710001	LIVINGSTON ACTIVITY CENTRE - ROOF REPLACEMENT	-	43,000	43,000	-	-	-	-	-
Community Services	02-713001	ELIZABETH ST PUMPHOUSE IMPROVEMENTS	-	-	-	-	-	30,000	30,000	30,000
Community Services	02-714001	CARNEGIE BUILDING - FLOOR REPLACEMENT	-	15,000	15,000	-	-	-	-	-
Community Services	02-717001	OPERATIONS CENTRE ROOF TOP UNIT REPLACEMENT	-	-	-	-	-	23,000	23,000	23,000
Community Services	02-725002	PEACH KING CENTRE - RENOVATION AND EXPANSION	2,097,430	34,630,720	-	36,728,150	-	-	-	36,728,150
Community Services	02-725005	PEACH KING CENTRE-REFRIGERATION SYSTEM DESIGN PLANS	-	-	-	-	-	85,000	85,000	85,000
Community Services	02-735001	GRIMSBY LIONS POOL - ACCESSIBILITY IMPROVEMENT AND EQUIPMENT REPLACEMENT	-	24,000	24,000	-	-	-	-	-
Community Services	02-740002	MUSEUM - OFFICE FURNITURE	-	-	-	-	-	5,000	5,000	5,000
Community Services	02-740004	MUSEUM - PERMANENT GALLERY	-	135,000	-	135,000	-	-	-	135,000
Community Services	02-740007	MUSEUM - BASEMENT FLOOR REPLACEMENT	-	-	-	-	-	18,000	18,000	18,000
Community Services	02-745001	ART GALLERY/LIBRARY BUILDING - LED LIGHT REPLACEMENT	-	60,000	60,000	-	-	-	-	-
Community Services	02-745002	ART GALLERY/LIBRARY BUILDING - EMERGENCY LIGHTING REPAIR	-	-	-	-	-	6,000	6,000	6,000

*Includes in-year amendments and re-budgeted.



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Community Services	02-745003	ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS	-	102,000	-	102,000	-	-	-	102,000
Community Services	02-745007	ART GALLERY - PERMANENT COLLECTION STORAGE	-	-	-	-	-	40,000	40,000	40,000
Community Services	02-745008	ART GALLERY/LIBRARY BUILDING - RETAINING WALL EXCAVATION	-	11,180	11,180	-	-	-	-	-
Community Services	02-765001	TOWN HALL ENTRANCE SIGN	15,000	26,000	-	41,000	-	-	-	41,000
Community Services Total			5,662,430	38,316,960	717,180	43,262,210	1,240,000	2,403,000	3,643,000	46,905,210

*Includes in-year amendments and re-budgeted.

02-600000 - GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM

Project Number 02-600000 **Title** GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM
Asset Type Land Improvements **Department** 600 - GENERAL PARK PROJECTS
Year Identified 2023 **Project Type** Annual Project/Program
Manager Mike Graybiel **Partner**

Description Improvements, repairs, maintenance and small enhancements to parks as they are needed in year. Work may be related to an emerging need, an unanticipated repair, park upgrades, response to damage etc. Also includes costs related to benches, fencing repairs, pathway installations, repairs, lighting, waste receptacles, signs and other parks, open space and trail needs. Increasing value by 25K for 2024 to include Green Infrastructure Projects. Conversion of gray infrastructure to green infrastructure through converting turfs to bioretention or naturalized areas, garden rain barrel collections, installation of permeable pavers or permeable surfaces, and other ecologically beneficial green initiatives. A pilot project in two locations - Gage Park and Arrowhead Park.

Justification Parks and open space improvements to address aged items, damaged items and small enhancements, needed to advance continuous upgrades. Green infrastructure can help to maximize the environmental, economic, and social benefits of parks. Green infrastructure in parks creates better management of stormwater, increased community resiliency to shifting weather patterns, and ease of maintenance

Comments Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Total Funding Source	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Total Expenditure	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

02-600001 - PARK SIGNAGE REPLACEMENT

Project Number	02-600001	Title	PARK SIGNAGE REPLACEMENT
Asset Type	Equipment	Department	600 - GENERAL PARK PROJECTS
Year Identified	2023	Project Type	Annual Project/Program
Manager	Olivia Fraser	Partner	

Description A program to replace parks signage to a more modern design that will include parks address and additional information including notices and alerts. Design work has been completed in 2023 and will guide the installations. Trails signage and other parks signage will also be aligned. This work will be completed over the course of 4 years, prioritizing sign replacements by need and park use.

Justification These improvements will enhance the look of the park, create consistency, provide important information in case of emergency or reports of issues, and also improve communication regarding park uses. In some instances park signs and decals will also serve as wayfinding. costs are estimates and will include materials, production and installation

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	60,000	60,000	60,000	60,000	-	-	-	-	-	-
Total Funding Source	60,000	60,000	60,000	60,000	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	60,000	60,000	60,000	60,000	-	-	-	-	-	-
Total Expenditure	60,000	60,000	60,000	60,000	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-602001 - PUBLIC ART PROJECT-BELL BOX MURALS

Project Number 02-602001 **Title** PUBLIC ART PROJECT-BELL BOX MURALS
Asset Type Facilities **Department** 602 - PUBLIC ARTS PROJECTS
Year Identified 2023 **Project Type** New Project
Manager Alexandra Hartstone **Partner**

Description Preparing a second application to the Bell Box Murals program. This program identifies bell boxes to be painted and utilizes local artist talents for the artwork. This project was very popular during its first intake.

Justification one-time project cost benefits include Town enhancement, addition to public art program, community engagement, artist support

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-602002 - PUBLIC ART PROJECT-GRIMSBY MUSEUM MURAL

Project Number 02-602002 **Title** PUBLIC ART PROJECT-GRIMSBY MUSEUM MURAL
Asset Type Facilities **Department** 602 - PUBLIC ARTS PROJECTS
Year Identified 2023 **Project Type** New Project
Manager Janet Oakes **Partner**

Description Replacing the aged and worn mural on the exterior wall of the Grimsby Museum. The replacement will be inspired by the Museum's 40th anniversary. Costs include materials and artist fees.

Justification This project will form part of the celebration of the Grimsby Museum's 40th anniversary. The art project will include a public engagement component. After this time the art piece that is currently on the wall will be retired as it has aged quite a bit.

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-603002 - SPORTS FIELD - GENERAL DIAMOND ENHANCEMENTS

Project Number 02-603002 **Title** SPORTS FIELD - GENERAL DIAMOND ENHANCEMENTS
Asset Type Land Improvements **Department** 603 - SPORTS FIELD
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Fencing, benches and grounds repair for prioritized sports fields. Increased costs due to anticipated costs of fencing for baseball diamond.

Justification Enhancements to several of the sports fields for 2024 including fencing and backstop repairs, benches, field conditions etc.. this work will cover multiple sports fields. The specifics components of the work are still being determined as per the 2024 allocation plan.

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	90,000	-	-	-	-	-	-	-	-	-
Total Funding Source	90,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	90,000	-	-	-	-	-	-	-	-	-
Total Expenditure	90,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-605000 - SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM

Project Number 02-605000 **Title** SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM
Asset Type Facilities **Department** 605 - SMALL EQUIPMENT PURCHASES
Year Identified 2023 **Project Type** Annual Project/Program
Manager Neil Vanderhorst **Partner**

Description Annual replacement of small equipment related to age, condition and function. Includes items such as lawnmowers, trimmers, floor scrubbers and similar small equipment.

Justification Renewal of small equipment due to high volumes of use throughout the year

Comments Funded from 01-4-015499-14371 Equipment Replacement Reserve - Parks, recreation & culture

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	11,000	11,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Funding Source	11,000	11,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	(9.09%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	11,000	11,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	11,000	11,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	(9.09%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-610001 - NEIGHBOURHOOD PARK RENEWAL -VICTORIA TERRACE PARK

Project Number	02-610001	Title	NEIGHBOURHOOD PARK RENEWAL - VICTORIA TERRACE PARK
Asset Type	Land Improvements	Department	610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified	2023	Project Type	New Project
Manager	Olivia Fraser	Partner	

Description 2024: Design work is intended to be carried out towards enhancements to the park , and improvements to occur in 2024-2025. Improvements are intended to include ramp improvements, stairs, minor shoreline improvements, trail and park improvements to improve connectivity and neighbourhood use.

Justification the stairs in this park and the ramp need attention. Recent other works in this area make now an ideal time to complete enhancements.

Comments Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	500,000	-	-	-	-	-	-	-	-	-
Total Funding Source	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	500,000	-	-	-	-	-	-	-	-	-
Total Expenditure	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-610003 - NEIGHBOURHOOD PARK RENEWAL -DUNROBIN PARK

Project Number 02-610003 **Title** NEIGHBOURHOOD PARK RENEWAL - DUNROBIN PARK
Asset Type Land Improvements **Department** 610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified 2021 **Project Type** Active - Carry-over - In-Progress
Manager Olivia Fraser **Partner**

Description Installation of hard court and additional park improvements

Justification adding a hard court to this park will provide an outdoor recreation amenity for this neighbourhood that can serve a variety of uses.

Comments \$140,000 = Total Revised Project Cost
 \$ 90,000 = 2022 Approved Budget
 \$ 40,000 = 2023 Approved Budget

 \$ 10,000 = 2024 Additional Budget
 =====

\$ 10,000 Funded from 07-4-072410-18451 Development Charge - Recreation Services - (Table 5.2.3, #10, Pg. 5-14)

2024 costs related to additional costs to finish off the hardball court

2023 costs related hardball court funded from 07-4-072410-18451 Development Charge - Recreation Services - (Table 5.2.3, #10, Pg. 5-14)

2022 costs related to new subdivision park Funded from 07-4-072410-18451 Development Charge - Recreation Services - (Table 5.2.3, #1, Pg. 5-14)

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09370 - TRANSFER FROM DEVELOPMENT CHARGES	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-610003 - NEIGHBOURHOOD PARK RENEWAL -DUNROBIN PARK

Expenditure										
30000 - CAPITAL EXPENDITURE	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-610004 - NEIGHBOURHOOD PARK RENEWAL - BELL PARK

Project Number	02-610004	Title	NEIGHBOURHOOD PARK RENEWAL - BELL PARK
Asset Type	Equipment	Department	610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified	2023	Project Type	New Project
Manager	Olivia Fraser	Partner	

Description Renewal of park by updating playground, path, trees, signs, benches, as well as parking lot improvements.

Justification Continual renewal of parks spaces for safe and enjoyable use.

Comments Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	150,000	-	-	-	-	-	-	-	-	-
Total Funding Source	150,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	150,000	-	-	-	-	-	-	-	-	-
Total Expenditure	150,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-610009 - NEIGHBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK

Project Number	02-610009	Title	NEIGHBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK
Asset Type	Land Improvements	Department	610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Mike Graybiel	Partner	

Description 2022: \$90,000 Replacing the playground at Gage Park and refreshing park amenities
 2023: \$100,000 additional required due to increase in costs

Justification Replacing and renewing a playground and neighbourhood park that is due for refresh

Comments \$190,000 = Total Revised Project Cost
 \$ 90,000 = 2022 Approved Budget
 \$ 100,000 = 2023 Approved Budget

Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve in 2023

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-610010 - BRAVO BY THE LAKE PARK' IMPROVEMENTS

Project Number 02-610010 **Title** BRAVO BY THE LAKE PARK' IMPROVEMENTS
Asset Type Land Improvements **Department** 610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified 2023 **Project Type** New Project
Manager Olivia Fraser **Partner**

Description pathways, bridge, park amenities, solar lighting, benches, trees
Justification This park was never fully completed and needs some amenities to support the neighbourhood.
Comments Funded from 07-4-072410-18711 Parkland dedication

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-620001 - CENTENNIAL PARK IMPROVEMENTS

Project Number 02-620001 **Title** CENTENNIAL PARK IMPROVEMENTS
Asset Type Land Improvements **Department** 620 - CENTENNIAL PARK
Year Identified 2021 **Project Type** Active - Carry-over - Not Started
Manager Olivia Fraser **Partner**

Description A portion of this work is grant funded. Project includes installation of an indigenous garden, walking trail in the park, accessible access improvements to the back field area, baseball diamond improvements, outdoor fitness equipment, lighting improvements and storage shed improvements.

2022: \$75,000 installation of a walking trail, outdoor fitness equipment, trees and benches, diamond removal, landscaping, disc golf and indigenous garden
 2023: \$10,000 lighting and storage shed

Justification These improvements to our Centennial Park will bring a welcomed refresh to the space and increase use of the park.

Comments \$135,000 = Total Revised Project Cost
 \$ 75,000 = 2022 Approved Budget
 \$ 10,000 = 2023 Additional Budget

 \$ 50,000 = 2024 Additional Budget
 =====

\$50,000 Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
04340 - FEDERAL GRANT	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-620001 - CENTENNIAL PARK IMPROVEMENTS

Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-625001 - CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 1-3

Project Number	02-625001	Title	CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 1-3
Asset Type	Land Improvements	Department	625 - CASABLANCA BEACH PARK
Year Identified	2020	Project Type	New Project
Manager	Mike Graybiel	Partner	

Description Construction work is underway and is aimed to be completed Q2 2024, guided by a landscape design project. This new park will become a destination park that is designed for use of the neighbourhood residents, the broader community and visitors to our community.

Justification This park will become a destination waterfront park and also serve as a local park for many residents. Features to include washroom and pavilion area, playground, enhanced seating and lighting, accessible beach access.

Comments \$4,341,060 = Total Revised Project Cost
 \$2,600,000 = 2022 Approved Budget
 \$1,500,000 = 2023 Approved Budget
 \$ 241,060 = 2023 in Year Budget amendment (Report #DCS-23-13)

\$1,741,060 Funded from 07-4-072410-18711 Parkland Dedication Reserve

Project Forecast

No data found for the selected parameters.

Operating Impact

GL Account	Fund	Description	FTE	1	2	3	4
00000 - OPERATING IMPACTS	01 - General Operating	Wages, materials, utilities and contracted services costs once construction is complete \$40,000	-	-	-	-	-

02-625002 - CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)

Project Number 02-625002 **Title** CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)
Asset Type Land Improvements **Department** 625 - CASABLANCA BEACH PARK
Year Identified 2023 **Project Type** Active - Carry-over - Not Started
Manager Sarah Sweeney **Partner**

Description 2024: Initiate the design component of this park space for phase 4 of Casablanca Beach Park. Intention is to align the design work with phases 1-3. Construction of this park section to be defined as the related development progresses. Early design work will help to guide grading and utility placement in the park which may occur early.
 2024 :costs to go towards lighting in the park. Further works are still to be determined as the parkland fees are better understood
 2024 or later: prepare for construction - timing uncertain and has many variables. Construction costs is dependent on the design and agreement arranged with developer

Justification

Comments \$250,000 = Total Revised Project Cost
 \$ 50,000 = 2023 Approved Budget

 \$200,000 = 2024 Additional Budget
 =====

 \$200,000 Funded from 07-4-072410-18711 Parkland Dedication Reserve

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	200,000	-	-	-	-	-	-	-	-	-
Total Expenditure	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-630002 - SOUTHWARD PARK STORAGE FACILITY ELECTRICAL SERVICE

Project Number	02-630002	Title	SOUTHWARD PARK STORAGE FACILITY ELECTRICAL SERVICE
Asset Type	Facilities	Department	630 - SOUTHWARD COMMUNITY PARK
Year Identified	2023	Project Type	New Project
Manager	Mike Graybiel	Partner	

Description

Justification The storage facility on the Southward Park Property was constructed in 2017 without an electrical supply. To make this building safe, secure and functional an electrical service is needed.

Comments Funded from 01-4-015499-14552Parks & Recreation Facilities

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-652001 - CS FLEET REPLACEMENT - SKID STEER

Project Number 02-652001 **Title** CS FLEET REPLACEMENT - SKID STEER
Asset Type Rolling Stock **Department** 652 - CS FLEET & LARGE EQUIPMENT
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Replacement of existing 1992 Bobcat skidsteer. Asset ID 8809. The useful life attributed to the vehicle 30 years and this vehicle has reached its useful life as its 29 years old. The replacement vehicle is expected to be a similar sized vehicle. This piece of equipment is used of a wide variety of parks and facilities uses throughout all seasons.

Justification Replacement of vehicle is required for operational needs as it has reached its useful life. This piece of equipment is used for snow removal at facilities, lifting/loading/moving materials, summer time operations, pathway maintenance.

Comments Funded from 01-4-015499-14371 Equipment Replacement Reserve - Parks, recreation & culture

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	120,000	-	-	-	-	-	-	-	-	-
Total Funding Source	120,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	120,000	-	-	-	-	-	-	-	-	-
Total Expenditure	120,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-652003 - CS FLEET REPLACEMENT- WASTE COLLECTION AND MAINTENANCE TRUCK FLEET #185

Project Number	02-652003	Title	CS FLEET REPLACEMENT- WASTE COLLECTION AND MAINTENANCE TRUCK FLEET #185
Asset Type	Rolling Stock	Department	652 - CS FLEET & LARGE EQUIPMENT
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Mike Graybiel	Partner	

Description Replacement of existing fleet #185 2008 Sterling Bullet 3-ton Dump Truck. Asset ID 8803. The useful life attributed to the vehicle 10years and this vehicle has passed its useful life by 3 years. The preferred new vehicle purchase is an enhanced vehicle solution that provides more efficient waste collection and sorting options, as well as additional options for green space maintenance. This vehicle creates enhanced maintenance abilities and also will improve some efficiencies. The new truck also provides a better solution for collecting recyclables.

Replacement options:

- Similar vehicle that provides more efficient collections and options for green space maintenance - \$250,000 OR
- A 2-ton truck with a dump box and plow will be a direct replacement at a cost of \$125,000

Justification This truck will improve staff efficiencies, ensure separation of recyclables and enable further means to keep parks, green space and facility exteriors clean and tidy.

Comments \$250,000 = Total Project Cost
\$250,000 = 2023 Approved Budget

Funded from Equipment Replacement Reserve - Parks, recreation & culture

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-652006 - CS FLEET REPLACEMENT - HALF TON PICKUP TRUCK

Project Number 02-652006 **Title** CS FLEET REPLACEMENT - HALF TON PICKUP TRUCK
Asset Type Rolling Stock **Department** 652 - CS FLEET & LARGE EQUIPMENT
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description The replacement is needed for a unit #186 a 2009 chevrolet truck that was red tagged and removed from service in July 2023 due to an accident with a deer. It was not feasible to repair the vehicle in its condition.

Justification

Comments Funded from 01-4-015499-14371Equipment Replacement Reservice-Parks, recreation & culture

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	85,000	-	-	-	-	-	-	-	-	-
Total Funding Source	85,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	85,000	-	-	-	-	-	-	-	-	-
Total Expenditure	85,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-652007 - CS FLEET REPLACEMENT - TRACTOR

Project Number 02-652007 **Title** CS FLEET REPLACEMENT - TRACTOR
Asset Type Rolling Stock **Department** 652 - CS FLEET & LARGE EQUIPMENT
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description The replacement is needed for unit #256 a 1999 John Deere tractor. This tractor is in need of very expensive transmission repairs and considering the age of the unit it is not feasible to do so.

Justification

Comments Funded from 01-4-015499-14371Equipment Replacement Reservice-Parks, recreation & culture

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	95,000	-	-	-	-	-	-	-	-	-
Total Funding Source	95,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	95,000	-	-	-	-	-	-	-	-	-
Total Expenditure	95,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-655001 - FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT

Project Number	02-655001	Title	FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT
Asset Type	Infrastructure	Department	655 - FORTY MILE CREEK PARK
Year Identified	2021	Project Type	Active - Carry-over - In-Progress
Manager	Sarah Sweeney	Partner	

Description Design has been completed for this bridge. The procurement was cancelled and the project was deferred. Council reports detail full scope and approach to the project.

Justification This bridge is currently closed for safety reasons and requires replacement to ensure that the trail remains functional and connecting neighbourhoods. Costs for 2024 budget are based upon the procurement outcome from 2023, with additions for potential continued cost increases.

Comments \$555,000 = Total Revised Project Cost
 \$105,000 = 2022 Approved Budget
 \$450,000 = 2023 Approved Budget

Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-655002 - WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS

Project Number	02-655002	Title	WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS
Asset Type	Infrastructure	Department	655 - FORTY MILE CREEK PARK
Year Identified	2021	Project Type	Active - Carry-over - Not Started
Manager	Sarah Sweeney	Partner	

Description Restore the Whittaker park space and the Elizabeth ST Pier. Shoreline improvements required between Whittaker Park/Beach and Elizabeth St Pumphouse. Environmental Assessment (Municipal Class EA, Schedule C) required to obtain public input, evaluate options and develop preferred solutions.

Project scope includes:
 - Municipal Class EA, Schedule C For shoreline protection
 -Detailed design and approvals/permits
 -Conservation Club building demolition and restoration of space as Parkland
 Potential Construction will be guided by final design. Design may include Whittaker park stairs repair/replacement, pier replacement, revetment wall and shoreline work from park to park, landscaping work, parking lot improvements, interpretation and wayfinding signage, general grounds enhancement Final project components to be guided by Council Q4 2023, additional budget in 2025 may be necessary depending on the path taken.

Justification Erosion and age has deteriorated these assets and they are new due for renewal and improvement. The Conservation Club building is in poor condition and is no longer required. This building and property was originally owned by the Niagara Region and was later turned over to the Town of Grimsby. The building is an old water treatment plant and includes lower level old water reservoirs and also external water reservoirs. To ensure safety and to restore some use of the land the building is intended to be demolished. Given the very solid building components of this site the costs to demolish are quite high. the site will then be restored to green space or an alternate use will be considered. the old GAMRU building near the pumphouse will be removed at the same time. This work will be aligned and may be revised related to designs around design intentions of Whittaker Park and Forty Mile Creek Park.

Comments \$1,415,000 = Total Revised Project Cost
 \$ 515,000 = 2022 Approved Budget

 \$ 900,000 = 2024 Additional Budget
 =====
 Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

02-655002 - WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	900,000	3,200,000	-	-	-	-	-	-	-	-
Total Funding Source	900,000	3,200,000	-	-	-	-	-	-	-	-
Percent Increase		255.56%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	900,000	3,200,000	-	-	-	-	-	-	-	-
Total Expenditure	900,000	3,200,000	-	-	-	-	-	-	-	-
Percent Increase		255.56%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-702001 - ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM

Project Number 02-702001 **Title** ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified 2023 **Project Type** Annual Project/Program
Manager Mike Graybiel **Partner**

Description Continuing work to complete accessibility improvements as guided by the accessibility audits completed across all facilities. Work to be completed related to priority status. This work will be aligned with building condition assessments in 2023. Parks audit work will be added to this project for 2024.

Justification Continued investing in facilities to make necessary accessibility improvements based on legislated guidelines and audit work completed. Some improvements at PKC will be completed as part of the renovation.

Comments \$120,000 Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	120,000	40,000	-	-	-	-	-	-	-	-
Total Funding Source	120,000	40,000	-	-	-	-	-	-	-	-
Percent Increase		(66.67%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	120,000	40,000	-	-	-	-	-	-	-	-
Total Expenditure	120,000	40,000	-	-	-	-	-	-	-	-
Percent Increase		(66.67%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

02-702003 - KEYSKAN ENHANCEMENTS

Project Number	02-702003	Title	KEYSCAN ENHANCEMENTS
Asset Type	Facilities	Department	702 - LARGE BUILDING IMPROVEMENTS
Year Identified		Project Type	Active - Carry-over - In - Progress
Manager	Almira DiClaudio	Partner	

Description Installation of Keyscan system across multiple sites, which provides a greater level of building security and access control. Pumphouse (2 doors), Carnegie (2 doors), Art Gallery (3 doors gallery), Museum. Reviewed with IT and will work with IT on this project. Suggested costing is \$2600 per door, costs include some allowance for door hardware improvements.

Justification Improve building security and access control

Comments \$ 40,000 = Total Project Cost
\$ 40,000 = 2023 Approved Budget

Funded from 01-4-015499-14552Parks & Recreation Facilities

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-702004 - SECURITY CAMERAS

Project Number 02-702004 **Title** SECURITY CAMERAS
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified **Project Type** Active - Carry-over - Not Started
Manager Matt Dancer **Partner**

Description Additional security cameras required at other facilities to ensure safety and security.

Justification Improve building security and access control. Completed additional works that was not completed in 2023.

Comments \$ 180,000 = Total Revised Project Cost
 \$ 20,000 = 2022 Approved Budget
 \$ 80,000 = 2023 Approved Budget

 \$ 80,000 = 2024 Additional Budget
 =====

\$80,000 Funded from 01-4-015499-14552 Parks & Recreation Facilities

\$20,000 is for Library/AG exterior Camera Wiring deferred to 2023 previously project #10-750005
 \$80,000 is for improvement and completion of additional work in 2023

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	80,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-702004 - SECURITY CAMERAS

Expenditure										
30000 - CAPITAL EXPENDITURE	80,000	-	-	-	-	-	-	-	-	-
Total Expenditure	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-702005 - LED LIGHTING - VARIOUS FACILLITIES

Project Number 02-702005 **Title** LED LIGHTING - VARIOUS FACILLITIES
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description LED Lighting upgrades at facilities will replace old components, improve the lighting on site and reduce energy consumption and costs. Facilities included in this project are Grimsby Public Library and Art Gallery, Grimsby Museum, and Town Hall

Justification Converting facilities to LED lighting reduces maintenance needs, reduces energy consumption and costs and creates improved lighting in the building. This project will include multiple facilities. Energy incentives for these changes will help offset the total costs of this project.

Comments this conversion will lead to reduced energy and maintenance costs.
this is a mix of carry forward from other lines and new.

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	250,000	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	250,000	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-702006 - SMITH SCHOOL SITE-REMOVAL OF SOCCER CLUBHOUSE AND INSTALL NEW WASHROOMS

Project Number 02-702006 **Title** SMITH SCHOOL SITE-REMOVAL OF SOCCER CLUBHOUSE AND INSTALL NEW WASHROOMS
Asset Type Land Improvements **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description removal of soccer clubhouse and install new washrooms

Justification

Comments Funded from 01-4-015499-14552Parks & Recreation Facilities

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	80,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	80,000	-	-	-	-	-	-	-	-	-
Total Expenditure	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-702007 - TENNIS CLUBHOUSE

Project Number	02-702007	Title	TENNIS CLUBHOUSE
Asset Type	Land Improvements	Department	702 - LARGE BUILDING IMPROVEMENTS
Year Identified	2023	Project Type	New Project
Manager	Sarah Sweeney	Partner	

Description This area of work will be further detailed and built out following the completion of the Building Condition Assessments that are currently underway. Figures have been provided to placeholder space at this time.

Justification The tennis clubhouse is very old and it is not accessible. Staff are exploring options to potentially remove the building and replace with a modular building for at least a period of time until a long term strategy for that whole property is created.

Comments Funded by 01-4-015499-14552Parks & Recreation Facilities

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	400,000	-	-	-	-	-	-	-	-	-
Total Funding Source	400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	400,000	-	-	-	-	-	-	-	-	-
Total Expenditure	400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-713001 - ELIZABETH ST PUMPHOUSE IMPROVEMENTS

Project Number	02-713001	Title	ELIZABETH ST PUMPHOUSE IMPROVEMENTS
Asset Type	Facilities	Department	713 - PUMP HOUSE
Year Identified	2023	Project Type	New Project
Manager	Mike Graybiel	Partner	

Description Interior and exterior improvements to the pumphouse facility. paint the exterior and the interior, working with heritage team for colours. Upgrade heating, upgrade doors, upgrade washrooms and kitchen, more history of the site story telling, outside patio, accessibility, outside building signage, pathways 2024 - replace heating system and replace kitchen area and some general improvements

Justification The facility is showing some wear and would benefit from a refresh both inside and outside. We will highlight the history of the site with this work, and it will tie in nicely with plans to enhance the pier and park area. It is anticipated that these improvements will increase facility rentals interest.

Comments

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	30,000	30,000	30,000	-	-	-	-	-	-	-
Total Funding Source	30,000	30,000	30,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	30,000	30,000	-	-	-	-	-	-	-
Total Expenditure	30,000	30,000	30,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-717001 - OPERATIONS CENTRE ROOF TOP UNIT REPLACEMENT

Project Number 02-717001 **Title** OPERATIONS CENTRE ROOF TOP UNIT REPLACEMENT
Asset Type Facilities **Department** 717 - OPERATIONS CENTRE
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description The 2008 Carrier roof top unit at the operations centre facility is in need of replacement. This unit has a R22 charge which is now unavailable.

Justification This replacement was identified in the recent building condition audit report. The replacement is necessary to ensure that the building remains in good working order.

Comments Funded by 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	23,000	-	-	-	-	-	-	-	-	-
Total Funding Source	23,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	23,000	-	-	-	-	-	-	-	-	-
Total Expenditure	23,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-725002 - PEACH KING CENTRE - RENOVATION AND EXPANSION

Project Number	02-725002	Title	PEACH KING CENTRE - RENOVATION AND EXPANSION
Asset Type	Facilities	Department	725 - PEACH KING CENTRE
Year Identified	2020	Project Type	Active - Carry-over - In-Progress
Manager	Sarah Sweeney	Partner	
Description	<p>Renovation and Expansion of the Peach King Centre to include full sized gymnasium, walking track, parking lot improvements, multi-purpose space, dressing room improvements and more</p> <p>2023: Design work and construction preparation 2024-2025: Complete construction work</p> <p>This project was awarded grant funding in 2021 (originally applied for in 2019). Project is aimed for completion in 2025. In 2023 Design work will be carried out and construction is intended to begin.</p>		
Justification	<p>This project greatly increases indoor recreation spaces for the community. The project is inspired by the outcomes and guidance of the 2019 Parks, Recreation and Culture Master Plan.</p>		
Comments	<p>\$36,728,150 = Total Revised Project Cost \$ 2,097,430 = 2022 Approved Budget \$28,970,940 = 2023 Approved Budget \$ 5,659,780 = 2023 In-year Budget Amendment (Report #DCS-23-14)</p> <p>Funded (updated): - \$ 336,700 from 01-4-015499-14552 Parks & Recreation Facilities Reserve - \$ 8,601,840 from 07-4-072410-18451 Development Charge - Recreation Services (25%) (Table 5.2.3, Project #3, Page 5-14) - \$14,547,180 from Strategic Priorities Infrastructure Fund (SPIF) grant - \$11,145,000 from long term debt</p>		

Project Forecast

No data found for the selected parameters.

02-725005 - PEACH KING CENTRE-REFRIGERATION SYSTEM DESIGN PLANS

Project Number	02-725005	Title	PEACH KING CENTRE-REFRIGERATION SYSTEM DESIGN PLANS
Asset Type	Facilities	Department	725 - PEACH KING CENTRE
Year Identified	2023	Project Type	New Project
Manager	Mike Graybiel	Partner	

Description 2024 - Design, engineer and consultation to replace the aging refrigeration systems for the east and west pads. Staff will be exploring alternative systems that do not use ammonia, to reduce the risks associated with this potentially hazardous substance. The work to replace the system entirely would be carried out in 2025.

Justification The refrigeration units are aging and requiring more costs to maintain. The replacement window for the east pad is over its recommended life span and the west pad is three years from its maximum recommended lifespan, staff would like to explore alternative systems that avoid the use of ammonia, and the conversion of two physical plants engineered into one. Having ammonia in the facility does carry added risk to facility users, staff and potentially to the public if a leak were to occur. There are new products available that avoid the use of ammonia that would be a safer future alternative.

Comments

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	85,000	-	-	-	-	-	-	-	-	-
Total Funding Source	85,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	85,000	-	-	-	-	-	-	-	-	-
Total Expenditure	85,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-740002 - MUSEUM - OFFICE FURNITURE

Project Number 02-740002 **Title** MUSEUM - OFFICE FURNITURE
Asset Type Facilities **Department** 740 - MUSEUM CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Janet Oakes **Partner**

Description Very aged office furniture needs to be replaced to improve office ergonomics and functional use. Project includes desks, storage solutions and office chairs

Justification Staff has not received new furniture since the late 1980s. All desks, chairs, and storage are old and falling apart. New desks, chairs, and, storage are needed to be compliant with Health and safety ergonomics.

Comments Funded from 01-4-015499-14371 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-740004 - MUSEUM - PERMANENT GALLERY

Project Number	02-740004	Title	MUSEUM - PERMANENT GALLERY
Asset Type	Facilities	Department	740 - MUSEUM CAPITAL
Year Identified	2023	Project Type	Active - Carry-over -In-Progress
Manager	Janet Oakes	Partner	

Description A permanent gallery at the Grimsby Museum creates a continual mainstay attraction in the community that tells some of Grimsby's history. The gallery would be widely promoted as an ongoing exhibit that the community and visitors can enjoy, with rotating elements to maintain interest and variety, in one of 2 of the main gallery spaces. The focus of the permanent gallery will be to celebrate and promote Grimsby's History

Phase 1,2023: Hire a consultant to write and prepare the contents for a permanent exhibit space at the Museum
Phase 2,2024: Design and build the permanent gallery

Justification The community has been requesting a permanent Grimsby history gallery. This project would research and create a gallery that could be added to and moved to accommodate events and rentals. Exhibit install is designed to me removed and changeable

Comments \$ 135,000 = Total Project Cost
\$ 135,000 = 2023 Approved Budget

Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-740007 - MUSEUM - BASEMENT FLOOR REPLACEMENT

Project Number 02-740007 **Title** MUSEUM - BASEMENT FLOOR REPLACEMENT
Asset Type Facilities **Department** 740 - MUSEUM CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Janet Oakes **Partner**

Description Remove old and worn carpet and replace with hard flooring in the lower level community room. Hard flooring is much easier to clean and will improve the look and function of the space.

Justification The carpeting in the galleries and lobby are quite aged and worn. These improvements greatly enhance the experience in the space, and also makes cleaning much easier as the areas are now hard surfaces.

Comments Funded from 07-4-075499-18192 Museum Capital

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	18,000	-	-	-	-	-	-	-	-	-
Total Funding Source	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	18,000	-	-	-	-	-	-	-	-	-
Total Expenditure	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-745002 - ART GALLERY/LIBRARY BUILDING -EMERGENCY LIGHTING REPAIR

Project Number 02-745002 **Title** ART GALLERY/LIBRARY BUILDING - EMERGENCY LIGHTING REPAIR
Asset Type Facilities **Department** 745 - ART GALLERY CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Neil Vanderhorst **Partner**

Description Replacing 3 power packs and LED emergency lights at the library/art gallery. This will upgrade aging parts of the facility and improve safety features.

Justification Original power packs need to be replaced and need to upgrade to LED emergency lighting.

Comments Funded from:
 - 01-4-015499-14552 Parks & Recreation Facilities Reserve (50%)
 - 09-4-095499-14601 Library Facilities Reserve (50%)

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	6,000	-	-	-	-	-	-	-	-	-
Total Funding Source	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	6,000	-	-	-	-	-	-	-	-	-
Total Expenditure	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-745003 - ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS

Project Number	02-745003	Title	ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS
Asset Type	Facilities	Department	745 - ART GALLERY CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - Not Started
Manager	Mike Graybiel	Partner	

Description Public washrooms need to be remodelled to allow for improved accessible stalls and to offer universal washroom facilities. 2023: Consultation for design (\$12,000), to inform 2024 construction recommendation. Construction (full cost will be know after design recommendation)"-\$90,000 will be in 2024.

Justification The library/art gallery facility requires upgrades to the washroom facilities. The design for this upgrade will focus on Universal Design Standards and principals. The updated washroom facilities will deliver increased universal accessibility standards to ensure equitable and inclusive public washroom facilities that meet the diverse needs of the community now and into the future. Universal design standards compose a space that is accessible for all users no matter their physical circumstances or stage of life so that it can be accessed, understood and used to the greatest extent possible by all people.

Comments \$102,000 = Total Revised Project Cost
\$102,000 = 2023 Approved Budget

Funded from:
- 01-4-015499-14552 Parks & Recreation Facilities Reserve(50%)
- 09-4-095499-14601 Library Facilities Reserve (50%)

Project Forecast

No data found for the selected parameters.

Budget Details

No data found for the selected parameters.

02-745007 - ART GALLERY - PERMANENT COLLECTION STORAGE

Project Number 02-745007 **Title** ART GALLERY - PERMANENT COLLECTION STORAGE
Asset Type Equipment **Department** 745 - ART GALLERY CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Alexandra Hartstone **Partner**

Description Update permanent collection storage solutions to properly house and care for Gallery collection, ensuring that the collection entrusted to the Art Gallery is properly maintained.
Justification The Vault is not properly equipped to hold the permanent collection in its current state. The vault is also not able to accommodate any confirmed donations
Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-765001 - TOWN HALL ENTRANCE SIGN

Project Number	02-765001	Title	TOWN HALL ENTRANCE SIGN
Asset Type	Facilities	Department	765 - TOWN HALL CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Olivia Fraser	Partner	

Description The entrance sign at Town Hall is very aged and dated. This project will create a new Town Hall entrance sign with a refreshed look, and will include lighting and landscaping. The sign has been designed to be able to address any future branding changes.

2023 – design and permits completed
 2024 – installation in Q1

Justification The Town Hall entrance sign is very dated. New sign will be larger, more modern and it will be lit.

Comments \$41,000 = Total Revised Project Cost
 \$15,000 = 2022 Approved Budget
 \$26,000 = 2023 Approved Budget

Funded from 01-4-015499-14512 Town Hall Facilities Reserve

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.



Library

Asset Class

Land
Facilities
Equipment

Library/Town-Owned Assets

1 Parcel
Library Building
Photocopier, Computers, Books

Levels of Service

Asset Class

Facilities

Expectations

Safe, Functional and
Adequate Capacity

Achieved By

Regular Maintenance and
Replacement

Equipment

Safe, Reliable and Efficient

Regular Maintenance and
Replacement



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Library	10-750003	LOANABLE CHROMEBOOK REPLACEMENT	-	-	-	-	-	5,000	5,000	5,000
Library	10-750004	LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM	-	88,600	88,600	-	-	88,600	88,600	88,600
Library	10-750007	STAFF COMPUTER REPLACEMENT	-	-	-	-	-	10,800	10,800	10,800
Library	10-750008	OPAC REPLACEMENT	3,000	3,000	6,000	-	-	-	-	-
Library	10-750011	ACCESSIBLE BUILDING ENTRANCES	66,130	-	66,130	-	-	-	-	-
Library	10-750012	WINDOW COVERINGS	-	4,500	4,500	-	-	-	-	-
Library	10-750013	LIBRARY FURNITURE - QUIET STUDY AREAS	-	30,000	-	30,000	30,000	-	30,000	60,000
Library	10-750014	LIBRARY EQUIPMENT - AUTOMATIC DROP DOWN SCREEN AND PROJECTOR	-	1,200	1,200	-	-	-	-	-
Library	10-750017	PAINTING - LIBRARY SPACES	-	-	-	-	-	30,000	30,000	30,000
Library	10-750021	STAGE FOR GRIMSBY AUTHOR SERIES	-	-	-	-	-	6,500	6,500	6,500
Library	10-750022	ELECTRICAL UPGRADE FOR FIREPLACE LOUNGE	-	-	-	-	-	10,000	10,000	10,000
Library	10-750024	TV - DISPLAY USE	-	-	-	-	-	1,200	1,200	1,200
Library Total			69,130	127,300	166,430	30,000	30,000	152,100	182,100	212,100

*Includes in-year amendments and re-budgeted.

10-750003 - LOANABLE CHROMEBOOK REPLACEMENT

Project Number 10-750003 **Title** LOANABLE CHROMEBOOK REPLACEMENT
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2023 **Project Type** New Project
Manager Ryan Waldron **Partner**

Description Replacement of chromebooks that are loaned out for use at the library.

Justification Chromebooks have reached end of useful life. Replacement cycle is every 5 years. Cost is \$500 per chromebook. Last replacement was in 2019.

Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	5,000	-	-	-	-	5,000	-	-	-	-
Total Funding Source	5,000	-	-	-	-	5,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	5,000	-	-	-	-	5,000	-	-	-	-
Total Expenditure	5,000	-	-	-	-	5,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

10-750004 - LIBRARY COLLECTION EXPANSION -ANNUAL PROGRAM

Project Number 10-750004 **Title** LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2015 **Project Type** Annual Project/Program
Manager Kathryn Drury **Partner**

Description For the purchase of new library books to expand and develop the library's fiction and non-fiction print and online collections.

Justification Development charges are used to purchase the physical book collection for the library

Comments Funded from 07-4-072410-18445 Development Charge - Library Services (Page 5-12, Table 5.2.2, #3)

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09370 - TRANSFER FROM DEVELOPMENT CHARGES	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-
Total Funding Source	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Expenditure										
30000 - CAPITAL EXPENDITURE	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-
Total Expenditure	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

10-750007 - STAFF COMPUTER REPLACEMENT

Project Number	10-750007	Title	STAFF COMPUTER REPLACEMENT
Asset Type	Equipment	Department	750 - LIBRARY
Year Identified	2022	Project Type	New Project
Manager	Kathryn Drury	Partner	Consultant

Description Regular schedule upgrading of staff computers based on replacement cycle or staff needs

2024 replacement: total cost of \$9,100

Desktop (Marlie/Julie) - \$1,000
 Laptop upgrade and dock (Ryan) - \$1,000
 New computer and monitor (Circ 2) - \$1,800
 New Laptop with dock (Colin/IT) - \$2,000
 Laptop upgrade and dock (Pat) - \$1,000
 New Laptop (Kathryn) - \$1,500

Justification Old equipment needs to be updated to replace older/aging technology.
 Regular replacement cycle is every 5 years. Depending on new staff, new computers may be needed. Next expected replacement is 2029

Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	10,800	1,500	10,800	-	-	10,800	1,500	10,800	-	-
Total Funding Source	10,800	1,500	10,800	-	-	10,800	1,500	10,800	-	-
Percent Increase		(86.11%)	620.00%	(100.00%)	0.00%	100.00%	(86.11%)	620.00%	(100.00%)	0.00%

10-750007 - STAFF COMPUTER REPLACEMENT

Expenditure										
30000 - CAPITAL EXPENDITURE	10,800	1,500	10,800	-	-	10,800	1,500	10,800	-	-
Total Expenditure	10,800	1,500	10,800	-	-	10,800	1,500	10,800	-	-
Percent Increase		(86.11%)	620.00%	(100.00%)	0.00%	100.00%	(86.11%)	620.00%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

10-750013 - LIBRARY FURNITURE - QUIET STUDY AREAS

Project Number	10-750013	Title	LIBRARY FURNITURE - QUIET STUDY AREAS
Asset Type	Facilities	Department	750 - LIBRARY
Year Identified	2023	Project Type	Active - Carry-over - Not Started
Manager	Kathryn Drury	Partner	

Description Long tables to be replaced by group workstations with acoustic tiles to provide some relatively quiet space for individuals work/study
Two units is required to replace part of the long table study area against the windows, some of the existing tables will be removed.

Justification Library strategic plan aims to provide multipurpose spaces. There is a need to provide alternative spaces for those working/studying at the library.

Comments \$60,000 = Total Revised Project Cost
\$30,000 = 2023 Approved Budget

\$30,000 = 2024 Additional Budget
=====

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

10-750017 - PAINTING - LIBRARY SPACES

Project Number 10-750017 **Title** PAINTING - LIBRARY SPACES
Asset Type Facilities **Department** 750 - LIBRARY
Year Identified 2023 **Project Type** New Project
Manager Kathryn Drury **Partner**

Description Painting public and staff areas of library spaces.

Justification Library staff and public spaces have not been repainted since the building opened 20 years ago. The spaces need to be refreshed in order to maintain this asset.

Comments Funded from 09-4-095499-14601 Library Facilities Reserve

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

10-750021 - STAGE FOR GRIMSBY AUTHOR SERIES

Project Number 10-750021 **Title** STAGE FOR GRIMSBY AUTHOR SERIES
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2024 **Project Type** New Project
Manager Kathryn Drury **Partner**

Description get a portable stage system for use for the Grimsby Author Series

Justification need to have a better, nicer solution for the Grimsby Author Series that is now taking place at the library

Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	6,500	-	-	-	-	-	-	-	-	-
Total Funding Source	6,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	6,500	-	-	-	-	-	-	-	-	-
Total Expenditure	6,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

10-750022 - ELECTRICAL UPGRADE FOR FIREPLACE LOUNGE

Project Number	10-750022	Title	ELECTRICAL UPGRADE FOR FIREPLACE LOUNGE
Asset Type	Facilities	Department	750 - LIBRARY
Year Identified	2024	Project Type	New Project
Manager	Kathryn Drury	Partner	

Description Add electrical outlets to the Fireplace lounge for ease of programming in this space as well as for patrons to power laptops when working in this area

Justification add more power in the fireplace lounge for ease of programming

Comments Funded from 09-4-095499-14601 Library Facilities Reserve

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

10-750024 - TV - DISPLAY USE

Project Number 10-750024 **Title** TV - DISPLAY USE
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2024 **Project Type** New Project
Manager Kathryn Drury **Partner**

Description Display tv to advertise collections, services and programs
Justification Additional TV unit to promote the collection
Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	1,200	-	-	-	-	-	-	-	-	-
Total Funding Source	1,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,200	-	-	-	-	-	-	-	-	-
Total Expenditure	1,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.



Public Works

Asset Class

Town-Owned Assets

Land	Over 60 Parcels
Land Improvements	Bank Stabilization, Shoreline Protection, Parking Lots
Facilities	Operations Center, Sand/Salt Domes, Storage Sheds
Vehicles	Pickup Trucks, Dump Trucks, Street Sweepers
Equipment	Maintenance and Other Large Equipment
Streetlights	
Infrastructure	Roads – 174 Km Sidewalks – 92 Km Bridges and Large Culverts – 11 Culverts – 2,847 Storm Sewer System – 83 Km Laterals – 3,875

Levels of Service

Asset Class

Expectations

Achieved By

Land Improvements	Safe, Functional and Reliable	Regular Maintenance
Facilities	Safe, Functional and Adequate Capacity	Regular Maintenance and Replacement
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Streetlights	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Infrastructure	Safe, Functional and Reliable	Regular Maintenance and Replacement



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Public Works	02-320060	ROAD RECONSTRUCTION - MARLOW AVE - DESIGN	5,000	-	-	5,000	7,000	-	7,000	12,000
Public Works	02-320076	ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN	5,000	-	-	5,000	10,000	-	10,000	15,000
Public Works	02-320118	ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)	3,600,000	430,000	-	4,030,000	405,000	-	405,000	4,435,000
Public Works	02-320120	DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - DESIGN	300,000	-	-	300,000	-	-	-	300,000
Public Works	02-320130	SHORELINE PROTECTION - NORTH OF 3RD ST	35,000	-	35,000	-	-	-	-	-
Public Works	02-320135	ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN	5,000	-	-	5,000	2,000	-	2,000	7,000
Public Works	02-320143	STORM SEWER IMPROVEMENTS - TOMAHAWK DR - CANCELLED AND REBUDGETED IN 02-320288	10,000	-	10,000	-	-	-	-	-
Public Works	02-320146	STORM SEWER IMPROVEMENTS - ARROWHEAD PARK - CANCELLED AND REBUDGETED IN 02-320287	10,000	-	10,000	-	-	-	-	-
Public Works	02-320153	ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)	480,000	60,000	-	540,000	55,000	-	55,000	595,000
Public Works	02-320163	NEW SIDEWALK - DORCHESTER DR & NELLES RD S	50,000	497,000	-	547,000	55,000	-	55,000	602,000
Public Works	02-320165	SMALL EQUIPMENT PURCHASES	-	-	-	-	-	-	-	-
Public Works	02-320167	CORONATION PARK 40 MILE CREEK EROSION PROTECTION	295,000	15,000	-	310,000	-	-	-	310,000
Public Works	02-320176	NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)	470,000	247,000	-	717,000	72,000	-	72,000	789,000
Public Works	02-320177	SIDEWALK - N SERVICE RD (5TH WHEEL)	72,000	-	72,000	-	-	-	-	-
Public Works	02-320178	NEW SIDEWALK - WINDWARD DR (10 WINDWARD)	25,000	-	-	25,000	-	-	-	25,000
Public Works	02-320179	SIDEWALK - WINDWARD DR (4 WINDWARD)	-	28,000	-	28,000	-	-	-	28,000
Public Works	02-320182	OPERATIONS CENTRE SHOP AIR COMPRESSOR REPLACEMENT	15,000	-	-	15,000	-	-	-	15,000
Public Works	02-320191	OPERATIONS CENTRE FACILITY IMPROVEMENTS - 2023	-	20,000	20,000	-	-	-	-	-
Public Works	02-320211	ROAD REHABILITATION - 2023	-	1,200,000	1,200,000	-	-	-	-	-
Public Works	02-320212	ROAD REHABILITATION - 2024	-	-	-	-	-	1,320,000	1,320,000	1,320,000
Public Works	02-320221	TRAFFIC SAFETY PROGRAM	-	54,000	54,000	-	55,000	-	55,000	55,000
Public Works	02-320231	STREETLIGHT POLE REHABILITATION - 2023 & 2024	-	75,000	-	75,000	50,000	-	50,000	125,000
Public Works	02-320240	SMALL EQUIPMENT PURCHASES - 2023	-	25,500	25,500	-	-	-	-	-
Public Works	02-320241	SMALL EQUIPMENT PURCHASES - 2024	-	-	-	-	-	38,000	38,000	38,000
Public Works	02-320251	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023	1,075,000	500,000	-	1,575,000	-	-	-	1,575,000
Public Works	02-320252	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024	-	-	-	-	-	870,000	870,000	870,000
Public Works	02-320261	BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD	-	925,000	-	925,000	95,000	-	95,000	1,020,000
Public Works	02-320280	INTERSECTION IMPROVEMENTS - CASABLANCA BLVD / QEW ON-OFF RAMPS	-	3,400,000	-	3,400,000	-	-	-	3,400,000
Public Works	02-320281	STORM SEWER IMPROVEMENTS - CASABLANCA BLVD	-	4,400,000	-	4,400,000	-	-	-	4,400,000
Public Works	02-320282	STREETScape IMPROVEMENTS - CASABLANCA BLVD / GO AREA	-	730,000	-	730,000	75,000	-	75,000	805,000
Public Works Total			6,452,000	12,606,500	1,426,500	17,632,000	881,000	2,228,000	3,109,000	20,741,000

*Includes in-year amendments and re-budgeted.

02-320060 - ROAD RECONSTRUCTION - MARLOW AVE -DESIGN

Project Number	02-320060	Title	ROAD RECONSTRUCTION - MARLOW AVE - DESIGN
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Marvin Ingebrigtsen	Partner	

Description Reconstruction of Marlow Ave from Park Rd N to the west limit as part of Central Ave/Park Rd North reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2025, subject to funding of the Municipal Contribution portion of the costs. see Project # 02-320061

Detailed design for road reconstruction is 90% complete, \$7,000 needed to 2024 for completion of detailed design and preparation of specifications.

Watermain replacement completed in 2020.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #1

Justification Regulatory:
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Corporate Pories:
- Growth related project as identified in 2020 DC study.
- 2022 Asset Management Plan for Core Infrastructure.

Comments

02-320060 - ROAD RECONSTRUCTION - MARLOW AVE -DESIGN

\$12,000 = Total Revised Project Cost

\$5,000 = 2022 Approved Budget

\$7,000 = 2024 Additional Budget

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\$1,750 funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (25%)

\$5,250 funded from 07-4-072410-18440 Development Charge - Services Related to a Highway (75%) (Pg 5-15, Table 5.3.1, #1)

Design:

\$10,000 - 2024 Design Budget Required

- \$3,000 - Carry Forward Budget

\$7,000

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2024 budget impact = \$7,000

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	1,750	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	5,250	-	-	-	-	-	-	-	-	-
Total Funding Source	7,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	7,000	-	-	-	-	-	-	-	-	-
Total Expenditure	7,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE -DESIGN

Project Number	02-320076	Title	ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Marvin Ingebrigtsen	Partner	

Description Reconstruction of Central Ave from Baker Rd to Park Rd N as part of Marlow Ave/Park Rd North reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2025, subject to funding of the Municipal Contribution portion of the costs. See Project # 02-320075

Detailed design for road reconstruction is 90% complete, \$10,000 budgeted in 2024 for completion of detailed design and preparation of specifications.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #2

Justification Regulatory:
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Corporate Pories:
- Growth related project as identified in 2020 DC study."

Comments

02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE -DESIGN

\$15,000 = Total Revised Project Cost
 \$5,000 = 2022 Approved Budget

 \$10,000 = 2024 Additional Budget
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\$2,500 funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (25%)
 \$7,500 funded from 07-4-072410-18440 Development Charge - Services Related to a Highway (Pg 5-15, Table 5.3.1, #2) (75%)

Costs:
 Design:
 \$10,000 - 2024 Design Budget Required

2024 budget impact = \$10,000

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	2,500	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	7,500	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)

Project Number	02-320118	Title	ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Developer

Description Reconstruction of North Service Rd in conjunction with Fifth Wheel Development. This is a development driven project with contribution by the Town through development charges (DCs) and project reserves.

Per DC Background Study, the work is to be funded as follows:

- 90% growth related, 10% benefit to existing
- The 90% growth related component is funded 50% by developer and 50% from DCs.
- The remaining 10% benefit to existing is funded directly by the Town.

Project details:

- 3 lane urban cross-section with bike lanes on both sides of road.
- Sidewalk and/or multi-use pathway on north side of road.
- Enhanced streetscaping (underground utilities, decorative light poles, etc.).

Schedule:

- Development is currently in the detailed design phase - 90% complete.
- Work is forecast for construction in 2024, subject to developer's timing and registration of appropriate development agreement.

Road - Refer to Update to DC Background Study, Watson & Associates, Jan, 20, 2022, Pg 5-16, Table 5.3.1, #15, which amended DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-17, Table 5.3.1, #15.

Sidewalk -Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #10

Total construction costs were estimated in 2020\$ at the time of the 2020 DC Study. Costs were not adjusted for inflation during 2022 budget. Inflation adjustments are being added to the 2023 budget request as follows: Construction estimate in 2020\$ = \$3,600,000 x 12% inflation = \$4,032,000 ~ use \$4,030,000

Justification

02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)

"Regulatory:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 b) and 5 c)
- Collective Prosperity: 2 c)

Corporate Priorities:

- Growth related project as identified in 2020 DC study.
- 2022 Asset Management Plan for Core Infrastructure."

Comments

\$4,435,000 = Total Revised Project Cost

\$3,600,000 = 2022 Approved Budget

\$ 430,000 = 2023 Approved Budget

\$ 405,000 = 2024 Additional Budget

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\$ 40,500 funded from 01-4-015499-14631 Capital Projects - Public Works Reserve (10%)

\$ 182,250 funded from 07-4-072410-18440 Development Charge - Services Related to a Highway (45%) (Pg 5-16, Table 5.3.1, #15)

\$ 182,250 funded from Contribution From Developer (45%)

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09181 - CONTRIBUTIONS FROM OTHERS	182,250	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	40,500	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	182,250	-	-	-	-	-	-	-	-	-
Total Funding Source	405,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)

Expenditure										
30000 - CAPITAL EXPENDITURE	405,000	-	-	-	-	-	-	-	-	-
Total Expenditure	405,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

GL Account	Fund	Description	FTE	2024	2025	2026	2027	2028
		- New roads and sidewalks put additional pressure on ability to maintain our existing levels of service with respect to winter maintenance.						
00000 - OPERATING IMPACTS	01 - General Operating	- Future consideration is needed to determine when it would be appropriate to expand our fleet of road and sidewalk maintenance machines. Costs of new equipment is identified in 2020 DC Study as 100% DC recoverable. Staffing costs to run the equipment will be a future operating expense.	-	-	-	-	-	-

02-320120 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - DESIGN

Project Number	02-320120	Title	DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - DESIGN
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description "Complete street improvements to be completed in conjunction with downtown watermain replacement. Proposed scope of streetscape improvements to be on Main St E/W from Patton St to Robinson St N and could include:

- Active transportation improvements (e.g. off-street pedestrian improvements, on-street cycling facilities).
- Streetscape and furniture improvements (decorative street lights, banner arms, trees, landscaping, benches, bike racks, etc.).

Initial project schedule had anticipated detailed design work to occur in 2022 with construction to occur in 2023. The need for a parking study and traffic impact study were identified as an outcome of the concepts and public feedback received as part of the ""Downtown Reimagined"" phase in 2022. The Town also received ICIP grant in 2022 for the watermain component which required the work to be completed by October 31, 2026. The project scope has been adjusted as follows:

- 2023 - Complete parking study and traffic impact study (Operational Projects).
- 2024 - Detailed design of watermain, road, streetscaping, etc. including comprehensive public consultation.
- 2025-2026 - Construction. - See Project #02-320285

Justification "Regulatory:

- Safe Drinking Water Act, 2002, S.O. 2002, C.32
- O. Reg. 170/03 - Drinking Water Systems
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 3 a), 4a), 5 b) and 5 c)
- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure."

Comments \$ 300,000 = Total Project Cost
\$ 300,000 = 2022 Approved Budget

Funded from Investing in Canada Infrastructure Program (ICIP) Grant (\$1,925,000 Max Contribution)

Project Forecast

02-320120 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - DESIGN

No data found for the selected parameters.

Operating Impact

GL Account	Fund	Description	FTE	1	2	3	4
00000 - OPERATING IMPACTS	01 - General Operating	There may be additional operating costs associated with higher level of maintenance. We will have a better understanding of the impact once we move into the detailed design process.	-	-	-	-	-

02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN

Project Number	02-320135	Title	ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2018	Project Type	Active - Carry-over - In-Progress
Manager	Marvin Ingebrigtsen	Partner	

Description Reconstruction of Park Rd N from Central Ave to north limit as part of Central Ave/Marlow Ave reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2025, subject to funding of the Municipal Contribution portion of the costs. - see Project #02-320286
Detailed design for road reconstruction is 90% complete, \$2,000 budgeted in 2024 for completion of detailed design and preparation of specifications.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #3

Justification Regulatory:
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Corporate Priorities:
- Growth related project as identified in 2020 DC study.

Comments

02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN

\$7,000 = Total Revised Project Cost

\$5,000 = 2022 Approved Budget

\$2,000 = 2024 Additional Budget

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Design:

\$5,000 - 2024 Design Budget Required

- \$3,000 - Carry Forward Budget

\$2,000

=====

\$500 funded from 01-4-015499-14631 - Public Works Asset Rehabilitation & Renewal Reserve (25%)

\$1,500 funded from 07-4-072410-18440 - Development Charge - Services Related to a Highway (75%) (Pg 5-15, Table 5.3.1, #3)

2024 budget impact = \$2,000

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	500	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	1,500	-	-	-	-	-	-	-	-	-
Total Funding Source	2,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	2,000	-	-	-	-	-	-	-	-	-
Total Expenditure	2,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)

Project Number	02-320153	Title	ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2019	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Developer

- Description**
- Reconstruction of (Old) Winston Rd in conjunction with Fifth Wheel Development.
 - This is a development driven project with contribution by the Town through development charges (DCs).

 - Per DC Background Study, the work is to be funded as follows:
 - 100% growth related funded 50% by developer and 50% from DCs.

 - Project details:
 - 2 lane urban cross-section with lay-by parking lanes.
 - Sidewalk and/or multi-use pathway on north side of road, sidewalk on south side of road.

 - Schedule:
 - Development is currently in the detailed design phase - 90% complete.
 - Work is forecast for construction in 2024, subject to developer's timing and registration of appropriate development agreement.

 - Refer to Update to DC Background Study, Watson & Associates, Jan, 20, 2022, Pg 5-16, Table 5.3.1, #17, which amended DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-17, Table 5.3.1, #17.
- Justification**
- Council Strategic Priorities:
- High Quality of Life: 2 c) and 3 b)
 - Responsible and Progressive Growth: 5 b) and 5 c)
 - Collective Prosperity: 2 c)
- Corporate Priorities:
- Growth related project as identified in 2020 DC study.

Comments

02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)

\$595,000 = Total Revised Project Cost
 \$480,000 = 2022 Approved Budget
 \$60,000 = 2023 Approved Budget

 \$55,000 = 2024 Additional Budget
 =====

Funding:

- (50%) 07-4-072410-18440 Development Charge - Services Related to a Highway (Pg 5-16, Table 5.3.1, #17)
- (50%) Contribution From Developer

Costs:

- Total construction costs were estimated in 2020\$ at the time of the 2020 DC Study. Inflation adjustments were added in 2023 and again in 2024 as noted above.

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09181 - CONTRIBUTIONS FROM OTHERS	27,500	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	27,500	-	-	-	-	-	-	-	-	-
Total Funding Source	55,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	55,000	-	-	-	-	-	-	-	-	-
Total Expenditure	55,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)

GL Account	Fund	Description	FTE	2024	2025	2026	2027	2028
		- New roads and sidewalks put additional pressure on ability to maintain our existing levels of service with respect to winter maintenance.						
00000 - OPERATING IMPACTS	01 - General Operating	- Future consideration is needed to determine when it would be appropriate to expand our fleet of road and sidewalk maintenance machines. Costs of new equipment is identified in 2020 DC Study as 100% DC recoverable. Staffing costs to run the equipment will be a future operating expense.	-	-	-	-	-	-

02-320163 - NEW SIDEWALK - DORCHESTER DR & NELLES RD SIDEWALK

Project Number	02-320163	Title	NEW SIDEWALK - DORCHESTER DR & NELLES RD S
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	

Description Construction new concrete sidewalk on Dorchester Dr and Nelles Rd S to connect existing neighbourhood to Main St E and Nelles Public School.

Sidewalk will help address concerns about pedestrian safety on Dorchester and Nelles voiced through 2019 traffic study in the area.

Anticipated scope to include:

- Approximately 475 meters of 1.5 meter wide sidewalk on north side of Dorchester Dr from Hedge Lawn Dr to Nelles Rd S.
- Approximately 315 meters of 1.5 meter wide sidewalk on Nelles Rd S from Dorchester Dr to Kennedy Rd.
- Sidewalk to be installed at standard offset (1.0 meter) from existing property line (where possible).
- Existing driveways will be impacted by new sidewalk and will require restoration.

- Schedule:
 - Project is currently in the detailed design phase - 70% complete.
 - Work is forecast for construction in 2024.

Justification Council Strategic Priorities:
 - High Quality of Life: 2 c) and 3 b)
 - Responsible and Progressive Growth: 5 c)

Comments \$602,000 = Total Revised Project Cost
 \$ 50,000 = 2022 Approved Budget (Design)
 \$497,000 = 2023 Approved Budget (Construction)

 \$ 55,000 = 2024 Additional Budget (Inflation Adjustment (10%))
 =====

Funding:
 (100%) funded from 07-4-072410-18710 - Canada Community Building Fund (CCBF) - Formerly Federal Gas Tax"

Project Forecast

02-320163 - NEW SIDEWALK - DORCHESTER DR & NELLES RD SIDEWALK

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	55,000	-	-	-	-	-	-	-	-	-
Total Funding Source	55,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	55,000	-	-	-	-	-	-	-	-	-
Total Expenditure	55,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

GL Account	Fund	Description	FTE	2024	2025	2026	2027	2028
		- New sidewalks put additional pressure on ability to maintain our existing levels of service with respect to winter maintenance.						
00000 - OPERATING IMPACTS	01 - General Operating	- Future consideration is needed to determine when it would be appropriate to expand our fleet of sidewalk maintenance machines. Costs of new machine is identified in 2020 DC Study as 100% DC recoverable. Staffing costs to run the equipment will be a future operating expense.	-	-	-	-	-	-

02-320167 - CORONATION PARK 40 MILE CREEK EROSION PROTECTION

Project Number	02-320167	Title	CORONATION PARK 40 MILE CREEK EROSION PROTECTION
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	Active - Carryover - In-Progress
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description

Construction of armourstone erosion protection of 40 Mile Creek in Coronation Park.

Approximately 50 meters of west creek bank needs to be protected with armourstone retaining wall, rip rap and geotextile fabric.

Project will include various amenity features including bench seating incorporated into the protection wall and additional landscaping features (i.e. trees, gardens and park benches).

- Design work completed in 2021.
- Project tender completed in 2022.
- Work expected to begin late 2022/early 2023 and be complete in spring 2023.

Additional Budget in 2023 is to cover inflationary cost for landscaping work

Justification To protect loss of parkland due to erosion of the creek bank.

Comments

\$310,000 = Total Revised Project Cost
\$295,000 = 2022 Approved Budget
\$ 15,000 = 2023 Additional Budget

Funded from 01-4-015499-14552 - Parks & Recreation Facilities

Project Forecast

No data found for the selected parameters.

02-320176 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)

Project Number	02-320176	Title	NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description

Anticipated phasing of Regional road reconstruction project:

- Phase 1, 2024: Casablanca Blvd (N Service Rd to S Service Rd)
- Phase 2, 2025: Casablanca Blvd (S Service Rd to Livingston Ave), S Service Rd and Livingston Ave
- Phase 3, 2025: Casablanca Blvd (Livingston Ave to Main St W)

New sidewalk locations will included:

- North and south side of S Service Rd between Casablanca Blvd and Industrial Dr.
- West side of Casablanca Blvd from S Service Rd to Main St W.
- North and south side of Livingston Ave from Casablanca Blvd to west limit (future Niagara Region Transportation Hub).

Per Regional policy:

- Regional project, however, Town is responsible for construction costs associated with new sidewalks.
- Region is responsible for construction costs associated with replacement of existing sidewalks disturbed as part of the works.

New Town sidewalks are funded 100% through Development Charges.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #11

Justification

Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Corporate Priorities:

- Growth related project as identified in 2020 DC study.

Comments

02-320176 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)

\$789,000 = Total Revised Project Cost

\$470,000 = 2022 Approved Budget

\$247,000 = 2023 Approved Budget

\$72,000 = 2024 Additional Budget Inflation Adjustment (10%)

=====

(100%) funded from 07-4-072410-18440 Development Charge - Services Related to a Highway (Pg 5-16, Table 5.3.1, #11)

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09370 - TRANSFER FROM DEVELOPMENT CHARGES	72,000	-	-	-	-	-	-	-	-	-
Total Funding Source	72,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	72,000	-	-	-	-	-	-	-	-	-
Total Expenditure	72,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

02-320176 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)

GL Account	Fund	Description	FTE	2024	2025	2026	2027	2028
		- New sidewalks put additional pressure on ability to maintain our existing levels of service with respect to winter maintenance.						
00000 - OPERATING IMPACTS	01 - General Operating	- Future consideration is needed to determine when it would be appropriate to expand our fleet of sidewalk maintenance machines. Costs of new machine is identified in 2020 DC Study as 100% DC recoverable. Staffing costs to run the equipment will be a future operating expense.	-	-	-	-	-	-

02-320178 - NEW SIDEWALK - WINDWARD DR (10 WINDWARD)

Project Number	02-320178	Title	NEW SIDEWALK - WINDWARD DR (10 WINDWARD)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Marvin Ingebrigtsen	Partner	Developer

Description New sidewalk to be constructed on north side of the Windward Dr from Winston Rd to 190m southwesterly. Sidewalk to be constructed and 100% funded by the developer as part of development works.

Developer has completed the work, however has not yet billed to the Town.

Justification Council Strategic Priorities:
 - High Quality of Life: 2 c) and 3 b)
 - Responsible and Progressive Growth: 5 c)
 - Collective Prosperity: 2 c)

Comments \$ 25,000 = Total Project Cost
 \$ 25,000 = 2022 Approved Budget

100% Funded from External Contribution
 Costs to be accrued to 2023, to be paid in 2024.

Project Forecast
 No data found for the selected parameters.

Operating Impact

02-320178 - NEW SIDEWALK - WINDWARD DR (10 WINDWARD)

GL Account	Fund	Description	FTE	1	2	3	4
00000 - OPERATING IMPACTS	01 - General Operating	<p>- New sidewalks put additional pressure on ability to maintain our existing levels of service with respect to winter maintenance.</p> <p>- Future consideration is needed to determine when it would be appropriate to expand our fleet of sidewalk maintenance machines. Costs of new machine is identified in 2020 DC Study as 100% DC recoverable. Staffing costs to run the equipment will be a future operating expense.</p>	-	-	-	-	-

02-320179 - SIDEWALK - WINDWARD DR (4 WINDWARD)

Project Number	02-320179	Title	SIDEWALK - WINDWARD DR (4 WINDWARD)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Developer

Description New sidewalk to be constructed on north side of the Windward Dr from the N Service Rd to 150 m easetely Sidewalk to be constructed and 100% funded by the developer as part of development works.

Site plan submission in late 2023. Estimating construction in 2025/2026.

Justification Council Strategic Priorities:
 - High Quality of Life: 2 c) and 3 b)
 - Responsible and Progressive Growth: 5 c)
 - Collective Prosperity: 2 c)

Comments \$ 28,000 = Total Revised Project Cost
 \$ 28,000 = 2023 Approved Budget

Funding:
 (100%) funded from External Contribution

Project Forecast
 No data found for the selected parameters.

Operating Impact

02-320179 - SIDEWALK - WINDWARD DR (4 WINDWARD)

GL Account	Fund	Description	FTE	1	2	3	4
00000 - OPERATING IMPACTS	01 - General Operating	- New sidewalks put additional pressure on ability to maintain our existing levels of service with respect to winter maintenance.					
		- Future consideration is needed to determine when it would be appropriate to expand our fleet of sidewalk maintenance machines. Costs of new machine is identified in 2020 DC Study as 100% DC recoverable. Staffing costs to run the equipment will be a future operating expense.	-	-	-	-	-

02-320182 - OPERATIONS CENTRE SHOP AIR COMPRESSOR REPLACEMENT

Project Number	02-320182	Title	OPERATIONS CENTRE SHOP AIR COMPRESSOR REPLACEMENT
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Thomas Hodgson	Partner	

Description Existing air compressor within the Operations Centre is in need of replacement (it is original to the existing building).

A larger compressor will be purchased to accommodate current and long terms needs for the facility (current compressor is undersized).

Schedule:
 - Procurement for new compressor to be completed in 2023.
 - Installation may carry over into 2024.

Justification Regulations:
 - Highway Traffic Act, R.S.O. 1990, c. H.8
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Comments Council Strategic Priorities:
 - Collective Prosperity: 2 c)

\$ 15,000 = Total Project Cost
 \$ 15,000 = 2022 Approved Budget

Funding: - 01-4-015499-14630 Public Works Facilities Reserve

Project Forecast
 No data found for the selected parameters.

02-320212 - ROAD REHABILITATION - 2024

Project Number	02-320212	Title	ROAD REHABILITATION - 2024
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2024	Project Type	New Project
Manager	Marvin Ingebrigsten	Partner	

Description Road rehabilitation work as part of the ROAD REHABILITATION PROGRAM (see corresponding project description).

- Project specific details:
- List of streets scheduled for resurfacing is determined by PCI score and other factors.
- Anticipated project schedule:
- Design and Construction - Year 1
 - Maintenance Period - Year 2

- Budget includes estimated costs for :
- Consulting - geotechnical study prior to construction.
 - Construction, restoration costs, contingencies.
 - Project administration (design, specifications, tender and inspection) is done ""in house"".

Justification Regulatory:

- O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

- Council Strategic Priorities:
- Responsible and Progressive Growth: 5 c)
 - Collective Prosperity: 2 c)

Comments Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund (OCIF)

- Budget:
- Refer to funding targets identified in 02-320210 - ROAD REHABILITATION - ANNUAL PROGRAM

Project Forecast

02-320212 - ROAD REHABILITATION - 2024

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	1,320,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,320,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,320,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,320,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-320221 - TRAFFIC SAFETY PROGRAM

Project Number	02-320221	Title	TRAFFIC SAFETY PROGRAM
Asset Type	Equipment	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - In-Progress
Manager	Marvin Ingebrigtsen	Partner	

Description Program for equipment purchases associated with the Town's Traffic Safety Program.

Includes purchase of traffic calming devices (i.e. in-road flexible signage) and traffic monitoring equipment (i.e. driver feedback radar boards, nonintrusive radar monitoring, etc.).

Scope and purpose:

- In-road flexible signs are traffic calming devices which are used to help reduce driver speeds.
- Message display radar boards provide active feedback to drivers to help encourage speed compliance.
- Non-intrusive devices (i.e. Armadillo units, streetlight sensors) allow staff to monitor traffic volumes and driver speeds without alerting drivers, providing an accurate reflection of actual driver speeds.

Needs include:

- Additional in-road signage and bollards traffic calming devices to continue the pilot study through 2024.
- 2 additional driver feedback radar boards to bring our total complement to 8 units.
- 10 streetlight sensors.

Anticipated project schedule:

- Procurement and implementation - Year 1

Budget includes estimated costs for :

- Purchase of additional in-road signage and bollards, driver feedback radar boards, and streetlight sensors.
- Costs for software, remote web access and cloud hosting of data for the 1st year for radar boards and radar devices.

Justification Council Strategic Priorities:

- High Quality of Life: 2 c)
- Responsible and Progressive Growth: 5 c)

Comments

02-320221 - TRAFFIC SAFETY PROGRAM

\$ 109,000 = Total Revised Project Cost
 \$ 54,000 = 2023 Approved Budget

 \$ 55,000 = 2024 Additional Budget
 =====

Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works
 Refer to Traffic Safety Program back up sheet.

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	55,000	-	-	-	-	-	-	-	-	-
Total Funding Source	55,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	55,000	-	-	-	-	-	-	-	-	-
Total Expenditure	55,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-320231 - STREETLIGHT POLE REHABILITATION - 2023 & 2024

Project Number	02-320231	Title	STREETLIGHT POLE REHABILITATION - 2023 & 2024
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - Not Started
Manager	Thomas Hodgson	Partner	

Description Streetlight pole rehabilitation work as part of the STREETLIGHT POLE REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- The following locations are scheduled for rehabilitation:
 - Conversion of old decorative lights fixtures to new LEDs on Slessor Blvd and Niagara St. Existing streetlights are deficient and are expensive to maintain.
 - In-year unscheduled street light replacements due to vehicles accidents.

Anticipated project schedule:

- Design and Construction - Year 1
- This is a carryover project; unable to complete the project in 2023.
- Procurement to be complete for electrical consultant in 2023.
- Design is expected to be completed in 2023 and construction work will carry over to 2024.

Budget includes estimated costs for :

- Consulting - engineering design, specifications and tender documents prior to construction.
- Consulting - contract administration, site inspections during construction phase.
- Construction, restoration costs, contingencies.
- Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

Justification

Regulatory:

- O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Comments

02-320231 - STREETLIGHT POLE REHABILITATION - 2023 & 2024

\$125,000 = Total Revised Project Cost
 \$75,000 = 2023 Approved Budget

 \$50,000 = 2024 Additional Budget
 =====

Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve

- Costs:
- Slessor Blvd:
 - \$10,000 for Design
 - \$50,000 for Construction
 - Unscheduled Replacements*:
 - \$40,000 for 7 replacement poles.
 - \$10,000 for installation costs.

* Anticipate 100% costs recovery through external party's insurance.

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

02-320241 - SMALL EQUIPMENT PURCHASES - 2024

Project Number	02-320241	Title	SMALL EQUIPMENT PURCHASES - 2024
Asset Type	Equipment	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2024	Project Type	New Project
Manager	Thomas Hodgson	Partner	

Description Small equipment purchases for Transportation Services and Environmental Services.

Includes small equipment purchases (< \$10,000) which are not included in the FLEET AND LARGE EQUIPMENT budget.

2024 replacements include:

- Jumping Jack, Plate Tamper, Locator - Environmental Services (\$13,000)
- 2 x Chainsaws, 2 x Leaf Blowers - Transportation Services, Roads (\$5,000)
- 2 x Weed Trimmer - Transportation Services, Cemeteries (\$2,400)
- Small Vehicle Hoist - Operations (\$8,000)
- Confined Space Entry Tri-pod (\$8,000)

Justification Regulations:

- Highway Traffic Act, R.S.O. 1990, c. H.8
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Comments Funding:

- 01-4-015499-14331 Equipment Replacement Reserve - Public Works

Costs (2024\$):

- \$ 13,000 = Jumping Jack, Plate Tamper, Locator
- \$ 5,000 = 2 x Chainsaws, 2 x Leaf Blowers
- \$ 2,400 = 2 x Weed Trimmer
- \$ 8,000 = Small Vehicle Hoist
- \$ 8,000 = CSE Tri-pod
-
- \$ 36,400 = Total Costs (2024\$) ~ use \$38,000

- Refer to Excel workbook ""Back-Up Purchase of Roadways Equipment 2024-2024""

02-320241 - SMALL EQUIPMENT PURCHASES - 2024

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	38,000	-	-	-	-	-	-	-	-	-
Total Funding Source	38,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	38,000	-	-	-	-	-	-	-	-	-
Total Expenditure	38,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-320251 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023

Project Number	02-320251	Title	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023
Asset Type	Equipment	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - In-Progress
Manager	Thomas Hodgson	Partner	

Description Vehicle and large equipment replacement as part of the FLEET AND LARGE EQUIPMENT REPLACEMENT PROGRAM (see corresponding project description).

Fleet/equipment replacement carry/over from 2022 includes:

- Unit 183 - 2007 Dodge Ram 3500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim - ORDERED, RECEIVED AND INVOICED IN 2023
- Unit 197 - 2012 Dodge Ram 1500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim - ORDERED, RECEIVED AND INVOICED IN 2023
- Unit 188 - 2012 Dodge Ram 1500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim, Plow - ORDERED, RECEIVED AND INVOICED IN 2023
- Unit 195 - 2012 Dodge Ram 1500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim, Plow
- ORDERED, RECEIVED AND INVOICED IN 2023
- Unit 193 - 2011 Ford F450 - 2 Ton Pick Up, Entry Trim, Plow, Dump Box
- ORDERED, RECEIVED AND INVOICED IN 2023
- Unit 196 - 2012 Ford F450 - 2 Ton Pick Up, Entry Trim, Plow, Dump Box - ORDERED, RECEIVED AND INVOICED IN 2023
- Unit 198 - 2012 Ford F450 -2 Ton Pick Up, Entry Trim, Plow, Dump Box - ORDERED, RECEIVED AND INVOICED IN 2023

Additional funding was needed in 2023 for increase vehicle costs and upfit of vehicles (early approval) - UPFITTING WILL BE COMMITTED IN 2023 WITH CARRY OVER TO 2024.

Fleet/equipment replacement in 2023 include:

- Unit 210 - 2007 John Deere 2030A ProGator - Utility Vehicle, Dump Box - ORDERED, DELIVERED IN 2023, INVOICED 2024
- Unit 296 - 2016 Graco LineLazer - Line Painter
- NO ACTION - CANCELLED/DEFERRED TO LATER YEAR
- Unit 150 - 2013 Ford F150 - 1/2 Ton Pick Up, Crew Cab, Entry Trim - ORDERED, DELIVERED AND INVOICED 2023
- Unit 151 - 2013 International Durastar - 5 Ton, Van Body - EXPECT TO ORDER IN 2023 DELIVERY IN 2024
- Unit 402 - 1982 - Articulating Vibratory Roller, Trailer - NO ACTION - CANCELLED/DEFERRED TO LATER YEAR

Additions to the fleet/equipment roster in 2023 include:

- New Unit - Portable Light Tower - ORDERED, DELIVERED AND INVOICED 2023

Budget includes estimated costs for:

- Replacing the identified vehicle(s) or equipment, including outfitting (i.e. logos, safety lights, tool boxes, etc.).

02-320251 - FLEET AND LARGE EQUIPM REPLACEMENT - 2023

Justification Regulations:
- Highway Traffic Act, R.S.O. 1990, c. H.8
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Comments Council Strategic Priorities:
- Collective Prosperity: 2 c)
\$1,575,000 = Total Revised Project Cost
\$1,075,000 = 2022 Approved Budget
\$ 500,000 = 2023 Additional Budget

Funding:
- Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works

* This reserve receives contributions from Transportation, Water and Wastewater

Costs:
\$ 527,285 = 2022 Carryover
\$ 80,000 = 2023 Early Budget Approval
\$ 420,000 = 2023 Budget Approval

\$ 1,027,285 = Total Approved Budget 2023

Project Forecast
No data found for the selected parameters.

Operating Impact
No data found for the selected parameters.

02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024

Project Number	02-320252	Title	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024
Asset Type	Equipment	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2024	Project Type	New Project
Manager	Thomas Hodgson	Partner	

Description Vehicle and large equipment replacement as part of the FLEET AND LARGE EQUIPMENT REPLACEMENT PROGRAM (see corresponding project description).

Fleet/equipment replacement in 2024 include:

- Unit 145 - 2014 Ford F150 - 1/2 Ton Pick Up, Crew Cab, Entry Trim
- Unit 235 - 2018 Zero-turn Mower
- Unit 241 - 2018 Zero-turn Mower
- Unit 149 - 2014 International Workstar - 5 Ton Plow/Dump, Plow, Wing, Dump Box

Additions to the fleet/equipment roster in 2024 include:

- New Unit - 5 Ton Plow/Dump, Plow, Wing, Dump Box (DC Funded)
- New Unit - 1/2 Ton Pick Up, Crew Cab, Entry Trim
- New Unit - 3/4 Ton Pick Up, Standard Cab, Entry Trim, Plow

Budget includes estimated costs for:

- Replacing the identified vehicle(s) or equipment, including outfitting (i.e. logos, safety lights, tool boxes, etc.).

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-23, Table 5.3.3 (Vehicles & Equipment), #1

Justification

Regulations:

- Highway Traffic Act, R.S.O. 1990, c. H.8
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Comments

02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024

Funding:

- (\$570,000) 01-4-015499-14331 Equipment Replacement Reserve - Public Works*
- (\$300,000) 07-4-072410-18452 Development Charge - Public Works - Facilities, Vehicles & Equip (Pg 5-23, Table 5.3.3, Vehicles & Equipment, #1)

* This reserve receives contributions from Transportation, Water and Wastewater

Costs:

- \$ 75,000 = Unit 145 - 1/2 Ton Pick Up
- \$ 20,000 = Unit 235 - Zero-turn Mower
- \$ 20,000 = Unit 241 - Zero-turn Mower
- \$ 300,000 = Unit 149 - 5 Ton Plow/Dump
- \$ 300,000 = New Unit - 5 Ton Plow/Dump (DC Funded)
- \$ 75,000 = New Unit - 1/2 Ton Pick Up
- \$ 80,000 = New Unit - 3/4 Ton Pick Up

 \$ 870,000 = Total Cost (2024\$)

- Refer to Excel workbook ""Back-Up Purchase of Roadways Equipment 2024-2024""

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	570,000	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	300,000	-	-	-	-	-	-	-	-	-
Total Funding Source	870,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	870,000	-	-	-	-	-	-	-	-	-
Total Expenditure	870,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320261 - BRIDGE & STRUCTURE REHABILITATION -RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD

Project Number	02-320261	Title	BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - In-Progress
Manager	Marvin Ingebrigtsen	Partner	

Description Bridge and structure rehabilitation work as part of the BRIDGE & STRUCTURE REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Ridge Rd E, W of Thirty Rd (BRDG002051) - replacement of existing culvert and associated work
- Bowslaugh Rd, N of Kemp Rd W (BRDG000020) - patch, waterproof, pave and associated work
- Elm Tree Rd W, W of Sawmill Rd (BRDG000008) - guiderail replacement

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2
- This is a carryover project; unable to complete the project in 2023.
- Procurment for engineering design consultant completed in 2023.
- Design to be complete in 2023/2024 with construction in 2024.

Budget includes estimated costs for :

- Consulting - engineering design, geotechnical study, specifications and tender documents prior to construction.
- Consulting - contract administration, site inspections during construction phase.
- Construction, restoration costs, contingencies.
- Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

Budget includes \$50,000 in contingency funding to address unexpected maintenance and repairs to bridges, culverts, retaining walls identified in-year.

Justification

02-320261 - BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD

Regulations:

- O. Reg. 104/97 - Standards for Bridges
- O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure
- 2021 Structure Inspection Report

Comments

\$ 1,020,000 = Total Revised Project Cost

\$ 925,000 = 2023 Approved Budget

\$ 95,000 = 2024 Inflation Adjustment (10%)

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Funding:

- Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	95,000	-	-	-	-	-	-	-	-	-
Total Funding Source	95,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-320261 - BRIDGE & STRUCTURE REHABILITATION -RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD

Expenditure										
30000 - CAPITAL EXPENDITURE	95,000	-	-	-	-	-	-	-	-	-
Total Expenditure	95,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

02-320280 - INTERSECTION IMPROVEMENTS -CASABLANCA BLVD / QEW ON-OFF RAMPS

Project Number	02-320280	Title	INTERSECTION IMPROVEMENTS - CASABLANCA BLVD / QEW ON-OFF RAMPS
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description This is a Niagara Region project. Intersection improvements are being completed as part of the road reconstruction project. Construction works were anticipated to begin in 2022, but start was delayed until 2024.

Present Schedule:

- Phase 1, 2024: Casablanca Blvd (N Service Rd to S Service Rd) and S Service Rd
- Phase 2, 2025: Casablanca Blvd (S Service Rd to Livingston Ave) and Livingston Ave
- Phase 3, 2025: Casablanca Blvd (Livingston Ave to Main St W)

Project details:

- Intersection improvements are needed at QEW on/off ramps during Phase 1 of the project.
- Town had identified this as a growth related project in previous DC studies.
- The improvements are needed to support increase in traffic associated with developments north of the QEW.
- MTO approval for new developments in this area is tied to this project.

Funding:

- Preliminary estimates for on/off ramp intersection upgrades were \$3.4 million (2020\$ without inflation adjustments).
- The 2020 DC Study identified the project as 90% growth related and 10% benefit to existing.
- Therefore \$3,060,000 (2020\$) to be funded from DCs and \$360,000 (2020\$) through Town reserves.
- The Town will be collecting the 90% DC component through DC rates which will be collected over the next 10-20 years.
- Town is expected to pay the Region for the construction work upon completion, in advance of collecting sufficient DCs.
- To address this timing difference when the time comes, the Town can either:
 - 1) Issue debt to be repaid from development charges over time.
 - 2) Allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #5

Justification

02-320280 - INTERSECTION IMPROVEMENTS -CASABLANCA BLVD / QEW ON-OFF RAMPS

Regulatory:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 a) and 5 c)
- Collective Prosperity: 2 c)

Corporate Priorities:

- Growth related project as identified in 2020 DC study.
- 2022 Asset Management Plan for Core Infrastructure.

Comments

\$ 3,400,000 = Total Project Cost

\$ 3,400,000 = 2023 Approved Budget

Funding:

- (90%) 07-4-072410-18440 Development Charge - Services Related to a Highway (\$3,060,000)
- (10%) 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (\$340,000)

- Construction values shown are in 2020\$ based on preliminary estimates.

- Recommend we cap Town contribution at 2020\$ esitimated values as established through 2020 DC Study.

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-320281 - STORM SEWER IMPROVEMENTS -CASABLANCA BLVD

Project Number	02-320281	Title	STORM SEWER IMPROVEMENTS - CASABLANCA BLVD
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description This is a Niagara Region project. Storm sewer improvements are needed to support the Region's road reconstruction project. Construction works were anticipated to begin in 2022, but start was delayed until 2024.

Present Schedule:

- Phase 1, 2024: Casablanca Blvd (N Service Rd to S Service Rd) and S Service Rd
- Phase 2, 2025: Casablanca Blvd (S Service Rd to Livingston Ave) and Livingston Ave
- Phase 3, 2025: Casablanca Blvd (Livingston Ave to Main St W)

Project details:

- Storm sewer improvements are required during Phase 2 & 3 of the project.
- Environmental Assessment for the project had recommended a preferred solution for dealing with storm water.
- Preferred solution recommended a new storm sewer on Casablanca Blvd from Main St W to south of CNR Railway.
- Detailed design found challenges with the preferred EA solution.
- Town agreed to complete further storm water analysis to support the Region.

Funding:

- Preliminary estimate (by Region) identified costs to be approximately \$4.4 million (2020\$).
- Per Region policy, Town is responsible for drainage coming from outside the Region's road allowance.
- Resulting drainage areas identified:
 - The Town being responsible for 91% of the cost (\$4,004,000 in 2020\$); and
 - The Region being responsible for 9% of the cost (\$396,000 in 2020\$).
- The 2020 DC Study identified the project as 100% growth related.
- The Town will be collecting their portion (91%) though DC rates which will be collected over the next 10-20 years.
- Town is expected to pay the Region for the construction work upon completion, in advance of collecting sufficient DCs.
- To address this timing difference when the time comes, the Town can either:
 - 1) Issue debt to be repaid from development charges over time.
 - 2) Allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-25, Table 5.4.1, #3

Justification

02-320281 - STORM SEWER IMPROVEMENTS -CASABLANCA BLVD

Regional Policy:

- Regional Sustainability Study

Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 a) and 5 c)

Corporate Priorities:

- Growth related project as identified in 2020 DC study.

Comments

\$ 4,400,000 = Total Project Cost

\$ 4,400,000 = 2023 Approved Budget

Funding:

- (91%) 07-4-072410-18450 Development Charge - Storm water (\$4,004,000)
- (9%) Region of Niagara Contribution (\$396,000)

- Construction values shown are in 2020\$ based on preliminary estimates.

- Recommend we wait until storm water assessment is completed before updating estimate to reflect current year \$.

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

02-320282 - STREETSCAPE IMPROVEMENTS -CASABLANCA BLVD / GO AREA

Project Number	02-320282	Title	STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description This is a Niagara Region project. Streetscape improvements are being completed as part of the Region's road reconstruction project.

Construction works were anticipated to begin in 2022, but start was delayed until 2024.

Present Schedule:

- Phase 1, 2024: Casablanca Blvd (N Service Rd to S Service Rd) and S Service Rd
- Phase 2, 2025: Casablanca Blvd (S Service Rd to Livingston Ave) and Livingston Ave
- Phase 3, 2025: Casablanca Blvd (Livingston Ave to Main St W)

Project details:

- Streetscape improvements required during Phase 1, 2 & 3 of the project.
- Improvements to meet requirements of Grimsby GO Area Secondary Plan and Regional Complete Streets Policy.
- Region is responsible for street trees and costs associated with installing standard streetlight/traffic signal poles.
- Town is responsible for costs associated with upgrading streetlight/traffic signal poles to decorative style poles.
- Town is responsible for street furniture (benches, bike racks, banner arms, waste receptacles) and parkettes.

Funding:

- Preliminary design by Region estimated Town's portion of streetscaping costs to be approximately \$650,000 (2020\$).
- Cost were prorated between the project phases with \$465,000 (2020\$) approved in the 2022 budget.
- The remaining balance \$185,000 was forecast for 2023.
- Budget adjusted in 2023 to fund the balance, with inflationary adjustment to bring budget to \$730,000 (2023\$).
- Additional inflationary adjustment added in 2024 to bring the budget to \$803,000 (2024\$).
- The 2020 DC Study identified the project as 85% growth related and 15% benefit to existing.
- \$125,000 is being funded via the Regional Public Realm Investment Program (PRIP) Grant.
- The remaining \$678,000 to be funded 85% from DCs and 15% through Town reserves.
- The Town will be collecting the 85% DC component through DC rates which will be collected over the next 10-20 years.
- Town is expected to pay the Region for the construction work upon completion, in advance of collecting sufficient DCs.
- To address this timing difference when the time comes, the Town can either:
 - 1) Issue debt to be repaid from development charges over time.
 - 2) Allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #9

Justification

02-320282 - STREETSCAPE IMPROVEMENTS -CASABLANCA BLVD / GO AREA

Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 4 a), 5 a), 5 c)
- Collective Prosperity: 2 c)

Corporate Priorities:

- Growth related project as identified in 2020 DC study.

Comments

\$ 805,000 = Total Revised Project Cost

\$ 730,000 = 2023 Approved Budget

\$ 75,000=2024 Additional Budget

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Funding:

- (85%) funded from DC Debentures (Pg 5-16, Table 5.3.1, #9) (\$578,000)

- (15%) funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (\$102,000)

- Public Realm Investment Grant (\$125,000)

Costs:

Total construction costs were estimated in 2020\$ at the time of the 2020 DC Study. Inflation adjustments were added in 2023 and again in 2024 as noted above.

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	75,000	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

02-320282 - STREETSCAPE IMPROVEMENTS -CASABLANCA BLVD / GO AREA

Expenditure										
30000 - CAPITAL EXPENDITURE	75,000	-	-	-	-	-	-	-	-	-
Total Expenditure	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

GL Account	Fund	Description	FTE	2024	2025	2026	2027	2028
00000 - OPERATING IMPACTS	01 - General Operating	- Addition operational impacts associated with: - Banners (Parks & Rec) - Maintenance of Parkettes (Parks & Rec) - Waste Receptacles (Public Works) - Impacts not expected to be realized until 2024.	-	-	-	-	-	-



Cemeteries

Asset Class

Town-Owned Assets

Land	2 Parcels – Queenslawn Cemetery, Grimsby Mountain Cemetery
Land	Driveways, Pathways, Grave Monuments/Markers at both cemeteries.
Improvements	Columbarium at Grimsby Mountain Cemetery
Facilities	Storage Shed and Office Trailer at Queenslawn Cemetery
Vehicles	See Public Works
Equipment	See Public Works

Levels of Service

Asset Class

Expectations

Achieved By

Land	Safe, Functional, Reliable and Adequate Capacity	Regular Maintenance and Improvement
Facilities	Safe, Functional and Adequate Capacity	Regular Maintenance and Replacement



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Cemeteries	02-500010	GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024	-	-	-	-	-	100,000	100,000	100,000
Cemeteries Total			-	-	-	-	-	100,000	100,000	100,000

*Includes in-year amendments and re-budgeted.

02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024

Project Number	02-500010	Title	GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024
Asset Type	Infrastructure	Department	500 - CEMETERY CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Thomas Hodgson	Partner	

Description Improvements to landscaping at Grimsby Mountain Cemetery and construction of two additional columbarium structures to provide additional niches. Previous columbarium constructed in 2015 with only a few remaining niches, which are slow to sell (bottom row). Columbarium construction costs will be recovered over time through sale of niches.

Refer to concept plan showing proposed improvements. Improvements include:

- New granular pathway around existing pond.
- New trees and natural ecotone plantings around existing pond.
- New wood bridge to link pathway across drainage outlet.

- Scope:

- Work to be completed in two phases:

- Phase 1 (2024) - Columbiums, concrete pads and associated site works.
- Phase 2 (2025) - Pathway, landscaping, tree plantings, wood pedestrian bridge, and associated site works.

Justification Council Strategic Priorities:

- Responsible and Progressive Growth: 2 a)

Comments Funding:

- 07-4-072410-18710 - Canada Community Building Fund (CCBF) - Formerly Federal Gas Tax
- Potential to use Cemetery Perpetual Care and Maintenance Fund

Costs:

- Construction values shown are in 2024\$. They were estimated in 2022\$ and have been adjusted for inflation (16%) to 2024\$*.

* Refer to Mountain Cemetery Improvements - Cost Estimate

Project Forecast

02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	100,000	100,000	-	-	-	-	-	-	-	-
Total Funding Source	100,000	100,000	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	100,000	100,000	-	-	-	-	-	-	-	-
Total Expenditure	100,000	100,000	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.



Wastewater System

Asset Class	Town-Owned Assets
Vehicles	Sewer Flusher/Cleaner, Dump Trucks, Pickup Trucks
Equipment	Maintenance Equipment
Infrastructure	Sanitary Mains – 110 Km Sanitary Laterals – 7,750 Km Manholes In-line Storage Pipes

Levels of Service		
Asset Class	Expectations	Achieved By
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Infrastructure	Safe, Functional and Reliable	Regular Maintenance and Replacement



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Wastewater	04-400051	WASTEWATER REHABILITATION - 2023	-	100,000	-	100,000	-	-	-	100,000
Wastewater	04-400061	WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7	-	500,000	-	500,000	-	-	-	500,000
Wastewater	04-400071	STORM WATER REHABILITATION - 2024	-	-	-	-	-	100,000	100,000	100,000
Wastewater Total			-	600,000	-	600,000	-	100,000	100,000	700,000

*Includes in-year amendments and re-budgeted.

04-400051 - WASTEWATER REHABILITATION - 2023

Project Number	04-400051	Title	WASTEWATER REHABILITATION - 2023
Asset Type	Infrastructure	Department	400 - WASTEWATER CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description Wastewater rehabilitation work as part of the WASTEWATER REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Rehabilitation or replacement of old/deficient mainline sewer pipe or service laterals with new pipe.
- Relining old/deficient mainline sewer pipe or service laterals to seal and extend service life of the pipe.
- Completing spot repairs, pipe sealing, manhole sealing, etc.
- Needs will be identified through prior sanitary sewer CCTV inspections.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2
- This is a carryover project; unable to complete the project in 2023.
- Expected to complete procurement and construction of cross-contamination laterals identified through CCTV in 2024.

Budget includes estimated costs for :

- Construction, restoration costs, contingencies.
- Contract administration, inspection will be done "in house".

Justification

Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.

Comments

04-400051 - WASTEWATER REHABILITATION - 2023

\$ 100,000 = Total Project Cost
\$ 100,000 = 2023 Approved Budget

Funding:
- 03-4-035499-14535 Sanitary Sewers Asset Rehabilitation & Renewal Reserve

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

04-400061 - WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7

Project Number	04-400061	Title	WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7
Asset Type	Infrastructure	Department	400 - WASTEWATER CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description Wastewater rehabilitation work as part of the WASTEWATER I & I REDUCTION PROGRAM (see corresponding project description). Roberts Rd SPS Drainage Area I & I Reduction Project was identified in Grimsby's 2020 DC Study. I & I reduction is needed to support growth related capacity, therefore this project can be 100% funded from DCs. Current I & I reduction is focused on other areas (Area 5 & 7) but the purpose and need is the same.

Project specific details to be determine through I & I Study (2024). Project scope will likely include:

- Sanitary lateral lining and/or lateral replacements.
- Mainline sewer lining and/or spot repairs.
- Manhole sealing.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2
- This is a carryover project; unable to complete the project in 2023.
- Expected to complete procurement and construction of lateral repairs/replacments in area 5/7 in 2024.

Budget includes estimated costs for :

- Construction, restoration costs, contingencies.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-27, Table 5.4.2, #2

Justification

04-400061 - WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7

Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.
- 2021 Baker Rd WWTP MSP and PPCP

Comments

\$ 500,000 = Total Project Cost
\$ 500,000 = 2023 Approved Budget

Funding:

- (70%) 03-4-035499-14535 Sanitary Sewers Asset Rehabilitation & Renewal
- (30%) Region CSO Grant (2023) Project Category 5, Sewer Repair/Rehab/Replace/Reline (30% Region, 70% Town)

- We had \$400,000 identified in 2020 DC Study for I & I Reduction.
- We committed \$125,000 from DCs to I & I reduction as part of operating project 03-410000.
- Recommend we use remaining balance of the \$400,000 to offset costs which are not covered by CSO.

Project Forecast

No data found for the selected parameters.

Operating Impact

No data found for the selected parameters.

04-400071 - STORM WATER REHABILITATION - 2024

Project Number	04-400071	Title	STORM WATER REHABILITATION - 2024
Asset Type	Infrastructure	Department	400 - WASTEWATER CAPITAL
Year Identified	2024	Project Type	Annual Project/Program
Manager	Marvin Ingebrigsten	Partner	

Description Storm water rehabilitation work as part of the STORM WATER REHABILITATION - ANNUAL PROGRAM (see corresponding project description).

Project specific details:

- Rehabilitation or replacement of old/deficient mainline sewer pipe or service laterals with new pipe.
- Relining old/deficient mainline sewer pipe or service laterals to seal and extend service life of the pipe.
- Completing spot repairs, pipe sealing, manhole sealing, etc.
- Needs will be identified through prior storm sewer CCTV inspections.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2

Budget includes estimated costs for :

- Construction, restoration costs, contingencies.
- Contract administration, inspection will be done ""in house"".

Justification

Comments

Project Forecast

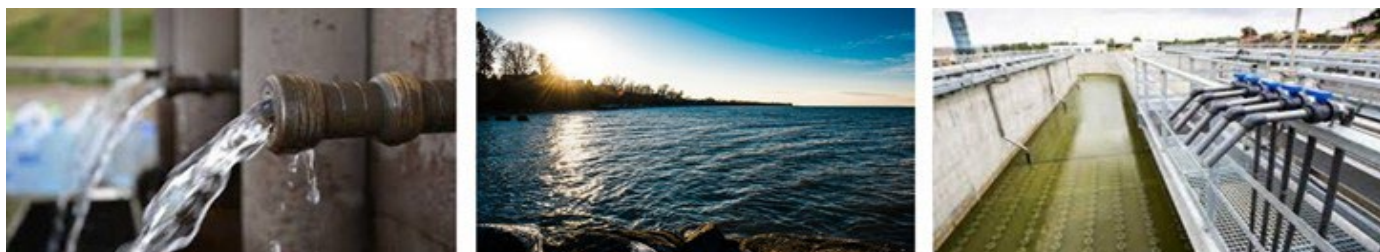
GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	100,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

04-400071 - STORM WATER REHABILITATION - 2024

Expenditure										
30000 - CAPITAL EXPENDITURE	100,000	-	-	-	-	-	-	-	-	-
Total Expenditure	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.



Water System

Asset Class	Town-Owned Assets
Land	1 Parcel
Land Improvements	Water Filling Station
Vehicles	Van, Cars, Pickup Trucks
Equipment	Maintenance Equipment, Loaders, Testing Equipment, Excavator, Water Meters
Infrastructure	Water mains – 130 Km Water Services – 8,900 Km Hydrants – 906

Asset Class	Town-Owned Assets	Achieved By
Land Improvements	Safe, Functional and Reliable	Regular Maintenance
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Infrastructure	Safe, Functional and Reliable	Regular Maintenance and Replacement



2024 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Approved Budget (Ongoing Project) (A)	2023 Approved Budget* (B)	Budget Cancelled/ Complete (C)	Total Carryforward Budget (E)=(A)+(B)-(C)	2024 Additional Budget (F)	2024 New Project Budget (G)	Total 2024 Budget (H)=(F)+(G)	Total Capital Budget (I)=(E)+(H)
Water	06-440066	WATERMAIN REHABILITATION - PRESSURE REDUCING VALVE REPLACEMENT	100,000	-	-	100,000	-	-	-	100,000
Water	06-440081	WATERMAIN REHABILITATION - CASABLANCA BLVD, LIVINGSTON AVE - MOVED TO 06-440091	-	530,000	530,000	-	-	-	-	-
Water	06-440082	WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST	-	2,150,000	-	2,150,000	895,000	-	895,000	3,045,000
Water	06-440083	WATERMAIN REHABILITATION - ROBINSON ST N (8 LAKE ST)	-	64,000	64,000	-	-	-	-	-
Water	06-440086	WATERMAIN REHABILITATION - GOVERNORS RD, DORCHESTER DR	-	2,300,000	-	2,300,000	-	-	-	2,300,000
Water	06-440089	WATERMAIN REHABILITATION - FIFTY ROAD DISTRIBUTION SYSTEM VALVE CHAMBER IMPROVEMEN	-	-	-	-	-	75,000	75,000	75,000
Water	06-440090	WATERMAIN REHABILITATION - NEW WATER QUALITY SAMPLING STATIONS	-	-	-	-	-	60,000	60,000	60,000
Water Total			100,000	5,044,000	594,000	4,550,000	895,000	135,000	1,030,000	5,580,000

*Includes in-year amendments and re-budgeted.

06-440066 - WATERMAIN REHABILITATION - PRESSURE REDUCING VALVE REPLACEMENT

Project Number	06-440066	Title	WATERMAIN REHABILITATION - PRESSURE REDUCING VALVE REPLACEMENT
Asset Type	Infrastructure	Department	440 - WATER CAPITAL
Year Identified	2019	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	

Description Watermain rehabilitation work as part of the WATERMAIN REHABILITATION PROGRAM (see corresponding project description).

Background:

- Pressure reducing valves (PRVs) are used to regulate water pressure within the Grimsby Water Distribution System.
- Existing PRVs are inspected annually to monitor condition.
- Inspections have identified PRVs need attention (some require immediate replacement, others could wait).
- Recommending all PRVs be replaced at one time to ensure scope of work allows for competitive pricing.
- Work was anticipated to be completed in 2022.
- Work needed to be postponed until the Regional Park Rd Reservoir is completed.
- Additional pressure study is needed before determining specific details for PRV replacement (funded through operating account 05-2-441261-34200, Watermain Maintenance, Contracted Services) .
- Pressure work needs to occur after the Regional Park Rd Reservoir is completed.

Justification Regulatory:

- Safe Drinking Water Act, 2002, S.O. 2002, C.32
- O. Reg. 170/03 - Drinking Water Systems
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.

Comments \$ 100,000 = Total Project Cost
\$ 100,000 = 2022 Approved Budget

Funding:

- Funded from 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve

Project Forecast

06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST

Project Number	06-440082	Title	WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST
Asset Type	Infrastructure	Department	440 - WATER CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	

Description Watermain rehabilitation work as part of the WATERMAIN REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Replacement of the watermain at the following locations:
 - Olive St, Kerman Ave to Murray St
 - Lake St, Maple Ave to Nelles Rd N
 - Ontario St, Olive St to QEW (excludes QEW crossing)

Anticipated project schedule:

- Design - Year 1
- Construction - Year 2
- Maintenance Period - Year 3 & 4
- Procurement of engineering design consultant complete in 2023.
- Engineering design to start late 2023 and complete early 2024.
- Project tender expected early 2024 with construction to start spring/summer 2024.

Budget includes estimated costs for :

- Consulting - engineering design, geotechnical study, specifications and tender documents prior to construction.
- Consulting - contract administration, site inspections during construction phase.
- Construction, restoration costs, contingencies.
- Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

Justification

06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST

Regulatory:

- Safe Drinking Water Act, 2002, S.O. 2002, C.32
- O. Reg. 170/03 - Drinking Water Systems
- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:

- Collective Prosperity: 2 c)

Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.

Comments

\$3,045,000 = Total Revised Project Cost

\$2,150,000 = 2023 Approved Budget

\$ 895,000 = 2024 Additional Budget

=====

\$895,000 Funded from

- 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve

* Refer to 25-year Cast Iron Replacement Strategy (PW-WS-WD-LM-010-001).

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	895,000	-	-	-	-	-	-	-	-	-
Total Funding Source	895,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	895,000	-	-	-	-	-	-	-	-	-
Total Expenditure	895,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

06-440086 - WATERMAIN REHABILITATION -GOVERNORS RD, DORCHESTER DR

Project Number	06-440086	Title	WATERMAIN REHABILITATION - GOVERNORS RD, DORCHESTER DR
Asset Type	Infrastructure	Department	440 - WATER CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Marvin Ingebrigtsen	Partner	

Description - Watermain rehabilitation work as part of the WATERMAIN REHABILITATION PROGRAM (see corresponding project description).

- Project specific details:

- Replacement of the watermain at the following locations:

- Governor's Rd, Main St E to Dorchester Dr
- Dorchester Dr, Nelles Rd S to Hedge Lawn Dr

- Anticipated project schedule:

- Design - Year 1
- Construction - Year 2
- Maintenance Period - Year 3 & 4

- Budget includes estimated costs for :

- Consulting - engineering design, geotechnical study, specifications and tender documents prior to construction.
- Consulting - contract administration, site inspections during construction phase.
- Construction, restoration costs, contingencies.
- Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

Justification Safe Drinking Water Act, 2002, S.O. 2002, C.32
O. Reg. 170/03 - Drinking Water Systems
O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
Council Strategic Priority #1 - Responsible Development
Council Strategic Priority #3 - Accountability and Transparency

Comments \$ 2,300,000 = Total Project Cost
\$ 1,355,000 = 2023 Approved Budget
\$ 945,000 = 2023 Approved Additional In-year Budget Allocation

Funded from 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve

Costs:

- In-year budget amendment of \$945,000 per Report DPW-21-13, June 5 2023 Council.

06-440089 - WATERMAIN REHABILITATION - FIFTY ROAD DISTRIBUTION SYSTEM VALVE CHAMBER IMPROVEMENT

Project Number	06-440089	Title	WATERMAIN REHABILITATION - FIFTY ROAD DISTRIBUTION SYSTEM VALVE CHAMBER IMPROVEMENTS
Asset Type	Infrastructure	Department	440 - WATER CAPITAL
Year Identified	2024	Project Type	New Project
Manager	Thomas Hodgson	Partner	

Description Project to replace existing valves at the valve chamber WAPM000858 at water supply feed to the Fifty Road Distribution System in Winona. Valves need to be replaced to allow maintenance to be completed on appurtenances within the valve chamber without putting the water system out of service.

Justification Regulatory:
 - Safe Drinking Water Act, 2002, S.O. 2002, C.32
 - O. Reg. 170/03 - Drinking Water Systems
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - 2022 Asset Management Plan for Core Infrastructure.

Comments Funding:
 - Funded from 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve

Costs:
 - Estimated cost = \$75,000 (2024).

Project Forecast

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	75,000	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

06-440089 - WATERMAIN REHABILITATION - FIFTY ROAD DISTRIBUTION SYSTEM VALVE CHAMBER IMPROVEMENT

Expenditure										
30000 - CAPITAL EXPENDITURE	75,000	-	-	-	-	-	-	-	-	-
Total Expenditure	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

06-440090 - WATERMAIN REHABILITATION - NEW WATER QUALITY SAMPLING STATIONS

Project Number	06-440090	Title	WATERMAIN REHABILITATION - NEW WATER QUALITY SAMPLING STATIONS
Asset Type	Infrastructure	Department	440 - WATER CAPITAL
Year Identified	2024	Project Type	New Project
Manager	Thomas Hodgson	Partner	

Description Project to install 6 new water quality sample stations at various locations throughout the Grimsby Water Distribution System. Sample stations are located strategically throughout the water system to allow sampling/testing to be representative of the entire water system. This project intends to double our existing compliments of sample stations from 12 to 24, with our initial focus on addign 6 new stations. Some sample stations may be installed by Public Works Operations Division staff, other will be installed by contractors. Project may be completed over multiple years.

Justification Regulatory:
 - Safe Drinking Water Act, 2002, S.O. 2002, C.32
 - O. Reg. 170/03 - Drinking Water Systems
 - O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
 - Collective Prosperity: 2 c)

Corporate Priorities:
 - 2022 Asset Management Plan for Core Infrastructure.

Comments Funding:
 - Funded from 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve

- 1 station already installed (Dorchester Dr)

Costs:
 - Estimated costs (2024\$) are as follows:
 - 5 stations @ \$2,500 each = \$12,500.
 - 4 Installed by contractor @ \$10,000 each = \$40,000.
 - 1 installed by Town = indirect costs only.
 ~ use \$60,000 (2024\$).

Project Forecast

06-440090 - WATERMAIN REHABILITATION -WATER QUALITY SAMPLING STATIONS

GL Account	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
09350 - TRANSFER FROM RESERVES	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Operating Impact

No data found for the selected parameters.

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
02 - CORPORATE											
120 - CORPORATE CAPITAL											
02-120009 - TOWN HALL COGEN BUILDING DEMOLITION	-	200,000	-	-	-	-	-	-	-	-	200,000
Total 120 - CORPORATE CAPITAL	-	200,000	-	-	-	-	-	-	-	-	200,000
Total 02 - CORPORATE	-	200,000	-	-	-	-	-	-	-	-	200,000
03 - ADMINISTRATION											
290 - BY-LAW CAPITAL											
02-290002 - BY-LAW VEHICLE PURCHASE	-	-	-	55,000	-	-	-	-	-	-	55,000
Total 290 - BY-LAW CAPITAL	-	-	-	55,000	-	-	-	-	-	-	55,000
Total 03 - ADMINISTRATION	-	-	-	55,000	-	-	-	-	-	-	55,000
07 - INFORMATION TECHNOLOGY											
122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION											
02-122001 - NETWORK EQUIPMENT	150,000	100,000	-	-	-	-	60,000	85,000	100,000	-	495,000
02-122002 - SERVER EQUIPMENT	-	40,000	-	40,000	-	40,000	-	45,000	-	45,000	210,000
02-122003 - COMPUTER EQUIPMENT - ANNUAL PROGRAM	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	1,150,000
02-122012 - COUNCIL AREA ENHANCEMENTS	-	-	-	50,000	50,000	-	-	-	-	-	100,000
02-122013 - PHONE SYSTEM REPLACEMENT	200,000	-	-	-	-	-	-	200,000	-	-	400,000
Total 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION	465,000	255,000	115,000	205,000	165,000	155,000	175,000	445,000	215,000	160,000	2,355,000
Total 07 - INFORMATION TECHNOLOGY	465,000	255,000	115,000	205,000	165,000	155,000	175,000	445,000	215,000	160,000	2,355,000
08 - FIRE											
220 - FIRE CAPITAL											
02-220002 - FIRE SOFTWARE	-	25,000	-	-	-	-	-	-	-	-	25,000
02-220010 - POOLED SELF CONTAINED BREATHING APPARATUS	-	-	192,000	700,000	-	-	-	-	-	-	892,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM	57,000	40,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	727,000
02-220012 - POOLED COMMUNICATIONS EQUIPMENT	-	-	-	-	80,000	-	-	-	-	-	80,000
02-220013 - POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM	32,200	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	392,200
02-220014 - FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000
02-220016 - FIRE FACILITIES - STATION 1	-	100,000	-	-	-	-	-	-	-	-	100,000
02-220017 - FIRE FACILITIES - STATION 3 - DESIGN	-	200,000	-	-	-	-	-	-	-	-	200,000
02-220019 - EXTRICATION EQUIPMENT REPLACEMENT	-	-	-	-	-	-	-	-	-	35,000	35,000
02-220020 - FIRE FACILITIES - STATION 3 - CONSTRUCTION	-	-	14,000,000	-	-	-	-	-	-	-	14,000,000
02-220021 - THERMAL IMAGER REPLACEMENT	32,000	40,000	32,000	-	-	-	-	-	-	-	104,000
02-220022 - GAS DETECTOR REPLACEMENT	-	12,000	-	-	-	7,000	-	-	-	-	19,000
02-220023 - RADIO EQUIPMENT REPLACEMENT	40,000	-	-	-	-	-	400,000	-	-	-	440,000
02-220102 - FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581	-	-	-	-	-	-	74,000	-	-	-	74,000
02-220103 - FIRE TRUCK REPLACEMENT - PUMP 521	1,400,000	-	-	-	-	-	-	-	-	-	1,400,000
02-220104 - FIRE TRUCK REPLACEMENT - FIRE PREVENTION TRUCK (MULTI-PURPOSE)	-	74,000	-	-	-	-	-	-	74,000	-	148,000
02-220105 - FIRE TRUCK REPLACEMENT - SQUAD TRUCK 518	-	275,000	-	-	-	-	-	-	-	-	275,000
02-220106 - FIRE TRUCK REPLACEMENT - FIRE PREVENTION TRUCK 592 & 593	-	-	148,000	-	-	-	-	-	-	-	148,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
02-220107 - NEW FIRE SQUAD TRUCK & EQUIPEMENT (MEDICAL RESCUE VEHICLE) 538 - STATION 3	-	380,000	-	-	-	-	-	-	-	-	380,000
02-220111 - FIRE TRUCK REPLACEMENT - DEPUTY CAR 502	-	-	-	-	85,000	-	-	-	-	-	85,000
02-220112 - FIRE TRUCK REPLACEMENT - TANKER 526	-	-	-	-	-	-	-	960,000	-	-	960,000
02-220113 - AV EQUIPMENT	6,000	-	-	-	-	-	-	-	-	-	6,000
02-220114 - REPLACEMENT BURN CELL STATION 2	5,000	-	-	-	-	-	-	-	-	-	5,000
02-220115 - NEW FIRE QUINT/EQUIPMENT 531 - STATION 3	-	2,300,000	-	-	-	-	-	-	-	-	2,300,000
Total 220 - FIRE CAPITAL	1,607,200	3,521,000	14,797,000	815,000	280,000	122,000	589,000	1,075,000	189,000	150,000	23,145,200
Total 08 - FIRE	1,607,200	3,521,000	14,797,000	815,000	280,000	122,000	589,000	1,075,000	189,000	150,000	23,145,200
11 - COMMUNITY SERVICES											
600 - GENERAL PARK PROJECTS											
02-600000 - GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
02-600001 - PARK SIGNAGE REPLACEMENT	60,000	60,000	60,000	60,000	-	-	-	-	-	-	240,000
02-600002 - WAYFINDING SIGNAGE	-	-	300,000	-	-	-	-	-	-	-	300,000
Total 600 - GENERAL PARK PROJECTS	185,000	185,000	485,000	185,000	125,000	125,000	125,000	125,000	125,000	125,000	1,790,000
602 - PUBLIC ARTS PROJECTS											
02-602001 - PUBLIC ART PROJECT- BELL BOX MURALS	20,000	-	-	-	-	-	-	-	-	-	20,000
02-602002 - PUBLIC ART PROJECT- GRIMSBY MUSEUM MURAL	15,000	-	-	-	-	-	-	-	-	-	15,000
02-602003 - PUBLIC ART PROJECT- KOSSO SCULPTURE	-	8,000	-	-	-	-	-	-	-	-	8,000
02-602004 - PUBLIC ART PROJECT - 2025	-	150,000	-	-	-	-	-	-	-	-	150,000
Total 602 - PUBLIC ARTS PROJECTS	35,000	158,000	-	-	-	-	-	-	-	-	193,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
603 - SPORTS FIELD											
02-603000 - SPORTS FIELD - ANNUAL PROGRAM	-	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	540,000
02-603002 - SPORTS FIELD - GENERAL DIAMOND ENHANCEMENTS	90,000	-	-	-	-	-	-	-	-	-	90,000
Total 603 - SPORTS FIELD	90,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	630,000
604 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT											
02-604000 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT - ANNUAL PROGRAM	-	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	405,000
02-604001 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT - REPLACEMENT OF FITNESS EQUIPMENT	-	15,000	-	15,000	-	15,000	-	15,000	-	15,000	75,000
Total 604 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT	-	60,000	45,000	60,000	45,000	60,000	45,000	60,000	45,000	60,000	480,000
605 - SMALL EQUIPMENT PURCHASES											
02-605000 - SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM	11,000	11,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	102,000
Total 605 - SMALL EQUIPMENT PURCHASES	11,000	11,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	102,000
609 - COMMUNITY PARK RENEWAL											
02-609000 - COMMUNITY PARK RENEWALS - ANNUAL PROGRAM	-	-	300,000	-	1,000	-	300,000	-	300,000	-	901,000
Total 609 - COMMUNITY PARK RENEWAL	-	-	300,000	-	1,000	-	300,000	-	300,000	-	901,000
610 - NEIGHBOURHOOD PARK RENEWAL											
02-610000 - NEIGHBOURHOOD PARK RENEWALS (NPR) - ANNUAL PROGRAM	-	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,600,000
02-610001 - NEIGHBOURHOOD PARK RENEWAL - VICTORIA TERRACE PARK	500,000	-	-	-	-	-	-	-	-	-	500,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
02-610002 - NEIGHBOURHOOD PARK RENEWAL - MOROCCO PARK	-	140,000	-	-	-	-	-	-	-	-	140,000
02-610003 - NEIGHBOURHOOD PARK RENEWAL - DUNROBIN PARK	10,000	-	-	-	-	-	-	-	-	-	10,000
02-610004 - NEIGHBOURHOOD PARK RENEWAL - BELL PARK	150,000	-	-	-	-	-	-	-	-	-	150,000
02-610006 - NEIGHBOURHOOD PARK RENEWAL - LEAWOOD PARK	-	-	120,000	-	-	-	-	-	-	-	120,000
02-610007 - NEIGHBOURHOOD PARK RENEWAL - GOLFWOOD PARK	-	-	120,000	-	-	-	-	-	-	-	120,000
02-610008 - NEIGHBOURHOOD PARK RENEWAL - DORCHESTER PARK	-	220,000	-	-	-	-	-	-	-	-	220,000
02-610010 - BRAVO BY THE LAKE PARK' IMPROVEMENTS	50,000	-	-	-	-	-	-	-	-	-	50,000
02-610011 - OUTDOOR RINK-REFIRGERATION SYSTEMS REPLACEMENT	-	600,000	-	-	-	-	-	-	-	-	600,000
Total 610 - NEIGHBOURHOOD PARK RENEWAL	710,000	960,000	440,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	3,510,000
615 - SPLASHPADS											
02-615000 - SPLASHPADS - ANNUAL PROGRAM	-	-	400,000	-	-	-	-	200,000	-	-	600,000
Total 615 - SPLASHPADS	-	-	400,000	-	-	-	-	200,000	-	-	600,000
620 - CENTENNIAL PARK											
02-620001 - CENTENNIAL PARK IMPROVEMENTS	50,000	-	-	-	-	-	-	-	-	-	50,000
Total 620 - CENTENNIAL PARK	50,000	-	-	-	-	-	-	-	-	-	50,000
625 - CASABLANCA BEACH PARK											
02-625002 - CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)	200,000	-	-	-	-	-	-	-	-	-	200,000
Total 625 - CASABLANCA BEACH PARK	200,000	-	-	-	-	-	-	-	-	-	200,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
630 - SOUTHWARD COMMUNITY PARK											
02-630002 - SOUTHWARD PARK STORAGE FACILITY ELECTRICAL SERVICE	25,000	-	-	-	-	-	-	-	-	-	25,000
Total 630 - SOUTHWARD COMMUNITY PARK	25,000	-	-	-	-	-	-	-	-	-	25,000
635 - NELLES LAKE BEACH PARK											
02-635001 - NELLES LAKE BEACH - PARK IMPROVEMENT	-	3,400,000	-	-	-	-	-	-	-	-	3,400,000
Total 635 - NELLES LAKE BEACH PARK	-	3,400,000	-	-	-	-	-	-	-	-	3,400,000
652 - CS FLEET & LARGE EQUIPMENT											
02-652000 - CS FLEET AND EQUIPMENT REPLACEMENT - ANNUAL PROGRAM	-	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	720,000
02-652001 - CS FLEET REPLACEMENT - SKID STEER	120,000	-	-	-	-	-	-	-	-	-	120,000
02-652005 - LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER	-	25,000	-	-	-	-	-	-	-	-	25,000
02-652006 - CS FLEET REPLACEMENT - HALF TON PICKUP TRUCK	85,000	-	-	-	-	-	-	-	-	-	85,000
02-652007 - CS FLEET REPLACEMENT - TRACTOR	95,000	-	-	-	-	-	-	-	-	-	95,000
Total 652 - CS FLEET & LARGE EQUIPMENT	300,000	105,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	1,045,000
655 - FORTY MILE CREEK PARK											
02-655002 - WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS	900,000	3,200,000	-	-	-	-	-	-	-	-	4,100,000
Total 655 - FORTY MILE CREEK PARK	900,000	3,200,000	-	-	-	-	-	-	-	-	4,100,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
675 - TRAILS PROJECTS											
02-675001 - TRAILS PROJECT-FORTY MILE CREEK LAKESHORE CONNECTION-TRAIL IMPROVEMENTS	-	230,000	-	-	-	-	-	-	-	-	230,000
02-675002 - TRAILS PROJECT-FORTY MILE CREEK LAKESHORE CONNECTION-NEW TRAIL AND BRIDGE CONNECTIONS - CONSTRUCTION	-	-	900,000	-	-	-	-	-	-	-	900,000
02-675003 - TRAILS PROJECT - 40 MILE CREEK TRAIL DOWNTOWN CONNECTION	-	-	300,000	-	-	-	-	-	-	-	300,000
02-675004 - TRAILS PROJECT - DOWNTOWN TO CENTENNIAL PARK CONNECTION	-	250,000	-	-	-	-	-	-	-	-	250,000
02-675005 - TRAILS PROJECT - CENTENNIAL PARK AND ESCARPMENT STAIRS	-	1,850,000	-	-	-	-	-	-	-	-	1,850,000
Total 675 - TRAILS PROJECTS	-	2,330,000	1,200,000	-	-	-	-	-	-	-	3,530,000
680 - PARKING LOTS											
02-680000 - PARKING LOTS - ANNUAL PROGRAM	-	200,000	100,000	200,000	100,000	200,000	100,000	200,000	100,000	200,000	1,400,000
Total 680 - PARKING LOTS	-	200,000	100,000	200,000	100,000	200,000	100,000	200,000	100,000	200,000	1,400,000
701 - SMALL BUILDING IMPROVEMENTS											
02-701000 - SMALL BUILDING IMPROVEMENTS - ANNUAL PROGRAM	-	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	675,000
Total 701 - SMALL BUILDING IMPROVEMENTS	-	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	675,000
702 - LARGE BUILDING IMPROVEMENTS											
02-702000 - LARGE BUILDING IMPROVEMENTS - ANNUAL PROGRAM	-	500,000	700,000	500,000	700,000	500,000	700,000	500,000	700,000	500,000	5,300,000
02-702001 - ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM	120,000	40,000	-	-	-	-	-	-	-	-	160,000

Town of Grimsby

10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
02-702004 - SECURITY CAMERAS	80,000	-	-	-	-	-	-	-	-	-	80,000
02-702005 - LED LIGHTING - VARIOUS FACILITIES	250,000	-	-	-	-	-	-	-	-	-	250,000
02-702006 - SMITH SCHOOL SITE- REMOVAL OF SOCCER CLUBHOUSE AND INSTALL NEW WASHROOMS	80,000	-	-	-	-	-	-	-	-	-	80,000
02-702007 - TENNIS CLUBHOUSE	400,000	-	-	-	-	-	-	-	-	-	400,000
Total 702 - LARGE BUILDING IMPROVEMENTS	930,000	540,000	700,000	500,000	700,000	500,000	700,000	500,000	700,000	500,000	6,270,000
711 - GRAND AVE											
02-711000 - GRAND AVE BEACH HALL IMPROVEMENTS - ANNUAL PROGRAM	-	30,000	40,000	30,000	-	-	-	-	-	-	100,000
Total 711 - GRAND AVE	-	30,000	40,000	30,000	-	-	-	-	-	-	100,000
713 - PUMP HOUSE											
02-713001 - ELIZABETH ST PUMPHOUSE IMPROVEMENTS	30,000	30,000	30,000	-	-	-	-	-	-	-	90,000
Total 713 - PUMP HOUSE	30,000	30,000	30,000	-	-	-	-	-	-	-	90,000
714 - CARNEGIE											
02-714002 - CARNEGIE BUILDING - ROOF REPLACEMENT	-	-	-	250,000	-	-	-	-	-	-	250,000
Total 714 - CARNEGIE	-	-	-	250,000	-	-	-	-	-	-	250,000
717 - OPERATIONS CENTRE											
02-717001 - OPERATIONS CENTRE ROOF TOP UNIT REPLACEMENT	23,000	-	-	-	-	-	-	-	-	-	23,000
Total 717 - OPERATIONS CENTRE	23,000	-	-	-	-	-	-	-	-	-	23,000
725 - PEACH KING CENTRE											
02-725001 - PEACH KING CENTRE - LED SIGN REPLACEMENT	-	95,000	-	-	-	-	-	-	-	-	95,000
02-725003 - PEACH KING EAST PAD DRESSING ROOM FRESH AIR FURNACE	-	40,000	-	-	-	-	-	-	-	-	40,000
02-725004 - PEACH KING CENTRE- WEST AND EAST PAD PAINTING	-	100,000	-	-	-	-	-	-	-	-	100,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
02-725005 - PEACH KING CENTRE- REFRIGERATION SYSTEM DESIGN PLANS	85,000	-	-	-	-	-	-	-	-	-	85,000
Total 725 - PEACH KING CENTRE	85,000	235,000	-	-	-	-	-	-	-	-	320,000
740 - MUSEUM CAPITAL											
02-740001 - MUSEUM - LOBBY AND OFFICE SPACE IMPROVEMENTS	-	65,000	-	-	-	-	-	-	-	-	65,000
02-740002 - MUSEUM - OFFICE FURNITURE	5,000	-	-	-	-	-	-	-	-	-	5,000
02-740003 - MUSEUM - LOADING DOCK REPLACEMENT	-	-	50,000	-	-	-	-	-	-	-	50,000
02-740006 - MUSEUM - UPPER STORAGE RENOVATION	-	-	30,000	-	-	-	-	-	-	-	30,000
02-740007 - MUSEUM - BASEMENT FLOOR REPLACEMENT	18,000	-	-	-	-	-	-	-	-	-	18,000
Total 740 - MUSEUM CAPITAL	23,000	65,000	80,000	-	-	-	-	-	-	-	168,000
745 - ART GALLERY CAPITAL											
02-745002 - ART GALLERY/LIBRARY BUILDING - EMERGENCY LIGHTING REPAIR	6,000	-	-	-	-	-	-	-	-	-	6,000
02-745004 - ART GALLERY/LIBRARY BUILDING - WAYFINDING	-	-	30,000	-	-	-	-	-	-	-	30,000
02-745005 - ART GALLERY/LIBRARY BUILDING - LANDSCAPING AND PUBLIC ART	-	-	26,000	-	-	-	-	-	-	-	26,000
02-745006 - ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION	-	41,000	-	-	-	-	-	-	-	-	41,000
02-745007 - ART GALLERY - PERMANENT COLLECTION STORAGE	40,000	-	-	-	-	-	-	-	-	-	40,000
Total 745 - ART GALLERY CAPITAL	46,000	41,000	56,000	-	-	-	-	-	-	-	143,000
Total 11 - COMMUNITY SERVICES	3,643,000	11,685,000	4,101,000	1,650,000	1,396,000	1,310,000	1,695,000	1,510,000	1,695,000	1,310,000	29,995,000

Town of Grimsby

10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
14 - LIBRARY											
750 - LIBRARY											
10-750003 - LOANABLE CHROMEBOOK REPLACEMENT	5,000	-	-	-	-	5,000	-	-	-	-	10,000
10-750004 - LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-	797,400
10-750007 - STAFF COMPUTER REPLACEMENT	10,800	1,500	10,800	-	-	10,800	1,500	10,800	-	-	46,200
10-750009 - MEDIA LAB EQUIPMENT UPGRADE	-	-	2,500	-	1,500	20,000	1,500	-	1,500	-	27,000
10-750010 - SERVER REPLACEMENT	-	-	-	-	-	8,000	-	-	-	-	8,000
10-750013 - LIBRARY FURNITURE - QUIET STUDY AREAS	30,000	-	-	-	-	-	-	-	-	-	30,000
10-750015 - ENVISIONWARE COMPUTER	-	4,000	-	-	-	-	4,000	-	-	-	8,000
10-750016 - PEOPLE COUNTER REPLACEMENT	-	-	5,000	-	-	-	5,000	-	-	-	10,000
10-750017 - PAINTING - LIBRARY SPACES	30,000	-	-	-	-	-	-	-	-	-	30,000
10-750018 - EXPANSION OF LIBRARY BUILDING	-	80,000	-	10,000,000	-	-	-	-	-	-	10,080,000
10-750020 - COMPUTER LAB UPGRADES	-	-	-	20,000	-	-	-	-	20,000	-	40,000
10-750021 - STAGE FOR GRIMSBY AUTHOR SERIES	6,500	-	-	-	-	-	-	-	-	-	6,500
10-750022 - ELECTRICAL UPGRADE FOR FIREPLACE LOUNGE	10,000	-	-	-	-	-	-	-	-	-	10,000
10-750023 - SPINNERS FOR SHELVING PROJECT	-	20,000	-	-	-	-	-	-	-	-	20,000
10-750024 - TV - DISPLAY USE	1,200	-	-	-	-	-	-	-	-	-	1,200
10-750100 - OPAC REPLACEMENTS - ANNUAL PROGRAM	-	-	-	-	6,000	-	-	-	-	-	6,000
Total 750 - LIBRARY	182,100	194,100	106,900	10,108,600	96,100	132,400	100,600	99,400	110,100	-	11,130,300
Total 14 - LIBRARY	182,100	194,100	106,900	10,108,600	96,100	132,400	100,600	99,400	110,100	-	11,130,300

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
15 - PUBLIC WORKS											
320 - TRANSPORTATION CAPITAL											
02-320060 - ROAD RECONSTRUCTION - MARLOW AVE - DESIGN	7,000	-	-	-	-	-	-	-	-	-	7,000
02-320061 - ROAD RECONSTRUCTION - MARLOW AVE - CONSTRUCTION	-	980,000	-	-	-	-	-	-	-	-	980,000
02-320075 - ROAD RECONSTRUCTION - CENTRAL AVE - CONSTRUCTION	-	2,320,000	-	-	-	-	-	-	-	-	2,320,000
02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN	10,000	-	-	-	-	-	-	-	-	-	10,000
02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)	405,000	-	-	-	-	-	-	-	-	-	405,000
02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN	2,000	-	-	-	-	-	-	-	-	-	2,000
02-320147 - NEW PATHWAY - WINSTON RD PATHWAY EXTENSION (KELSON AVE TO 500M EAST)	-	-	830,000	-	-	-	-	-	-	-	830,000
02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)	55,000	-	-	-	-	-	-	-	-	-	55,000
02-320163 - NEW SIDEWALK - DORCHESTER DR & NELLES RD S	55,000	-	-	-	-	-	-	-	-	-	55,000
02-320175 - NEW SIDEWALK - N SERVICE RD (AT 540-544 N SRVICE RD)	-	-	38,000	-	-	-	-	-	-	-	38,000
02-320176 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)	72,000	-	-	-	-	-	-	-	-	-	72,000
02-320180 - NEW SIDEWALK - WINSTON RD (S SIDE, W OF KELSON)	-	-	30,000	-	-	-	-	-	-	-	30,000
02-320200 - SHORELINE PROTECTION PROGRAM	-	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	2,070,000

Town of Grimsby

10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
02-320210 - ROAD REHABILITATION - ANNUAL PROGRAM	-	1,430,000	1,540,000	1,650,000	1,760,000	1,870,000	1,980,000	2,090,000	2,200,000	2,200,000	16,720,000
02-320212 - ROAD REHABILITATION - 2024	1,320,000	-	-	-	-	-	-	-	-	-	1,320,000
02-320221 - TRAFFIC SAFETY PROGRAM	55,000	-	-	-	-	-	-	-	-	-	55,000
02-320230 - STREETLIGHT POLE REHABILITATION - ANNUAL PROGRAM	-	30,500	39,000	47,500	56,000	64,500	73,000	81,500	90,000	90,000	572,000
02-320231 - STREETLIGHT POLE REHABILITATION - 2023 & 2024	50,000	-	-	-	-	-	-	-	-	-	50,000
02-320241 - SMALL EQUIPMENT PURCHASES - 2024	38,000	-	-	-	-	-	-	-	-	-	38,000
02-320250 - FLEET AND LARGE EQUIPMENT REPLACEMENT - ANNUAL PROGRAM	-	620,000	415,000	1,100,000	740,000	355,000	915,000	325,000	620,000	635,000	5,725,000
02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024	870,000	-	-	-	-	-	-	-	-	-	870,000
02-320260 - BRIDGE & STRUCTURE REHABILITATION - ANNUAL PROGRAM	-	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	4,950,000
02-320261 - BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD	95,000	-	-	-	-	-	-	-	-	-	95,000
02-320282 - STREETScape IMPROVEMENTS - CASABLANCA BLVD / GO AREA	75,000	-	-	-	-	-	-	-	-	-	75,000
02-320283 - NEW SIDEWALK - GO STATION SECONDARY PLAN AREA	-	-	-	-	-	-	370,000	-	-	-	370,000
02-320284 - NEW PATHWAY - WATERFRONT PATHWAY EXTENSION (FIFTH WHEEL THROUGH GRIMSBY WTP)	-	-	-	450,000	-	-	-	-	-	-	450,000
02-320285 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION	-	6,219,000	-	-	-	-	-	-	-	-	6,219,000

Town of Grimsby

10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
02-320286 - ROAD RECONSTRUCTION - PARK RD NORTH - CONSTRUCTION	-	585,000	-	-	-	-	-	-	-	-	585,000
02-320287 - STORM SEWER IMPROVEMENTS - ARROWHEAD PARK	-	-	520,000	-	-	-	-	-	-	-	520,000
02-320288 - STORM SEWER IMPROVEMENTS - TOMAHAWK DR	-	-	185,000	-	-	-	-	-	-	-	185,000
Total 320 - TRANSPORTATION CAPITAL	3,109,000	12,964,500	4,377,000	4,027,500	3,336,000	3,069,500	4,118,000	3,276,500	3,690,000	3,705,000	45,673,000
Total 15 - PUBLIC WORKS	3,109,000	12,964,500	4,377,000	4,027,500	3,336,000	3,069,500	4,118,000	3,276,500	3,690,000	3,705,000	45,673,000
16 - CEMETERIES											
500 - CEMETERY CAPITAL											
02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024	100,000	100,000	-	-	-	-	-	-	-	-	200,000
Total 500 - CEMETERY CAPITAL	100,000	100,000	-	-	-	-	-	-	-	-	200,000
Total 16 - CEMETERIES	100,000	100,000	-	-	-	-	-	-	-	-	200,000
17 - WASTEWATER SYSTEM											
400 - WASTEWATER CAPITAL											
04-400037 - WASTEWATER IMPROVEMENTS - S SERVICE RD, HUNTER RD TO ROBERTS RD SPS	-	-	-	-	-	-	3,625,000	-	-	-	3,625,000
04-400041 - SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD)	-	1,100,000	-	-	-	-	-	-	-	-	1,100,000
04-400042 - SWM POND REHAB - SUMNER (SUMNER CR)	-	-	-	-	825,000	-	-	-	-	-	825,000
04-400050 - WASTEWATER REHABILITATION - ANNUAL PROGRAM	-	1,650,000	1,650,000	1,650,000	275,000	275,000	275,000	275,000	275,000	275,000	6,600,000
04-400060 - WASTEWATER I & I REDUCTION - ANNUAL PROGRAM	-	1,320,000	1,320,000	1,320,000	1,320,000	1,320,000	1,320,000	1,320,000	1,320,000	1,320,000	11,880,000
04-400070 - STORM WATER REHABILITATION - ANNUAL PROGRAM	-	-	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	2,800,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
04-400071 - STORM WATER REHABILITATION - 2024	100,000	-	-	-	-	-	-	-	-	-	100,000
Total 400 - WASTEWATER CAPITAL	100,000	4,070,000	3,320,000	3,320,000	2,770,000	1,945,000	5,570,000	1,945,000	1,945,000	1,945,000	26,930,000
Total 17 - WASTEWATER SYSTEM	100,000	4,070,000	3,320,000	3,320,000	2,770,000	1,945,000	5,570,000	1,945,000	1,945,000	1,945,000	26,930,000
18 - WATER SYSTEM											
440 - WATER CAPITAL											
06-440046 - WATER METER REPLACEMENT - ANNUAL PROGRAM	-	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	1,305,000
06-440080 - WATERMAIN REHABILITATION - ANNUAL PROGRAM	-	-	-	-	-	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	11,000,000
06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST	895,000	-	-	-	-	-	-	-	-	-	895,000
06-440084 - WATERMAIN IMPROVEMENTS - S SERVICE RD (HUNTER RD TO INDUSTRIAL DR)	-	-	-	-	1,145,000	-	-	-	-	-	1,145,000
06-440085 - WATERMAIN REHABILITATION - KELSON AVE QEW CROSSING	-	-	-	-	2,075,000	-	-	-	-	-	2,075,000
06-440087 - WATERMAIN REHABILITATION - MAIN ST W, PARK RD S, ONTARIO ST	-	-	4,320,000	-	-	-	-	-	-	-	4,320,000
06-440088 - WATERMAIN REHABILITATION - WINSTON RD	-	-	-	3,150,000	-	-	-	-	-	-	3,150,000
06-440089 - WATERMAIN REHABILITATION - FIFTY ROAD DISTRIBUTION SYSTEM VALVE CHAMBER IMPROVEMENTS	75,000	-	-	-	-	-	-	-	-	-	75,000
06-440090 - WATERMAIN REHABILITATION - NEW WATER QUALITY SAMPLING STATIONS	60,000	-	-	-	-	-	-	-	-	-	60,000

Town of Grimsby 10 Year Capital Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
06-440091 - WATERMAIN REHABILITATION - CASABLANCA BLVD, LIVINGSTON AVE	-	695,000	-	-	-	-	-	-	-	-	695,000
Total 440 - WATER CAPITAL	1,030,000	840,000	4,465,000	3,295,000	3,365,000	2,345,000	2,345,000	2,345,000	2,345,000	2,345,000	24,720,000
Total 18 - WATER SYSTEM	1,030,000	840,000	4,465,000	3,295,000	3,365,000	2,345,000	2,345,000	2,345,000	2,345,000	2,345,000	24,720,000
Total Expenditure	10,236,300	33,829,600	31,281,900	23,476,100	11,408,100	9,078,900	14,592,600	10,695,900	10,189,100	9,615,000	164,403,500

RESERVE AND RESERVE FUNDS



**TOWN OF GRIMSBY
RESERVE & RESERVE FUND BALANCES**

	Projected ¹ Year-End Balance Dec 31, 2023	2024 Budget					Projected Year-End Balance Dec 31, 2024	Asset Replacement Value
		Contributions	Operating Commitments	Projects	Capital Commitments	Total Receipts		
GENERAL FUND RESERVES								
Contingencies								
Levy Program Contingency & Stabilization	3,771,872	-	(259,000)	-	-	-	3,512,872	N/A
Total Contingencies	3,771,872	-	(259,000)	-	-	-	3,512,872	-
Equipment								
Equipment Replacement Reserve - Technology	406,946	144,840	-	(75,000)	(465,000)	-	11,786	2,257,207
Equipment Replacement Reserve - Fire	1,025,528	596,700	-	-	(1,607,200)	-	15,028	15,573,335
Equipment Replacement Reserve - By-law	102,670	-	-	-	-	-	102,670	57,197
Equipment Replacement Reserve - Public Works	1,950,444	331,500	-	(15,000)	(625,000)	-	1,641,944	5,980,000
Equipment Replacement Reserve - Parks, recreation & culture	565,482	86,700	-	-	(396,000)	-	256,182	1,558,660
Equipment Replacement Reserve - Library	276,540	-	-	-	(23,500)	-	253,040	253,333
Total Equipment	4,327,611	1,159,740	-	(90,000)	(3,116,700)	-	2,280,651	25,679,732
Buildings								
Town Hall Facilities	193,907	81,600	-	-	-	-	275,507	24,649,689
Fire Facilities	309,627	30,600	-	-	-	-	340,227	23,150,635
Parks & Recreation Facilities	2,047,138	204,000	-	-	(656,000)	-	1,595,138	88,369,330
Public Works Facilities	448,956	71,400	-	-	-	-	520,356	6,152,039
Library Facilities	325,029	45,900	-	-	(73,000)	-	297,929	24,706,886
Total Building	3,324,656	433,500	-	-	(729,000)	-	3,029,156	167,028,579
Capital Projects								
Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal	362,943	93,840	-	-	(95,000)	-	361,783	7,202,000
Public Works Asset Rehabilitation & Renewal	3,383,758	390,660	-	(310,000)	(308,250)	-	3,156,168	72,169,510
Total Capital Projects	3,746,701	484,500	-	(310,000)	(403,250)	-	3,517,951	79,371,510
Other								
Shoreline Protection	253,782	-	-	-	-	-	253,782	6,037,000
Corporate Projects	874,195	42,840	-	(370,000)	-	-	547,035	-
WLMH Redevelopment	1,393,000	538,000	-	-	-	-	1,931,000	-
Peach King Centre Expansion	132,000	1,874,000	-	-	-	-	2,006,000	-
Council Strategic Priorities ²	178,918	-	-	-	-	-	178,918	-
Election	137,500	50,000	-	-	-	-	187,500	-
Library Strategic Priorities	104,963	18,360	-	(2,000)	-	-	121,323	-
Total Other	3,074,358	2,523,200	-	(372,000)	-	-	5,225,558	6,037,000
Downtown Improvement Area								
DIA Projects & Stabilization	187,802	-	(48,330)	-	-	-	139,472	N/A
Total Downtown Improvement Area	187,802	-	(48,330)	-	-	-	139,472	-
TOTAL GENERAL FUND RESERVES	18,432,999	4,600,940	(307,330)	(772,000)	(4,248,950)	-	17,705,659	278,116,821
ENVIRONMENTAL FUND RESERVES								
Wastewater								
Wastewater Contingency & Stabilization	(79,805)	-	-	(70,000)	-	-	(149,805)	N/A
Wastewater Asset Rehabilitation & Renewal	16,178,484	1,565,600	-	-	-	-	17,744,084	335,550,132
Storm Network Asset Rehabilitation & Renewal	254,574	-	-	(147,500)	(100,000)	-	7,074	240,058,389
Total Wastewater	16,353,253	1,565,600	-	(217,500)	(100,000)	-	17,601,353	575,608,521



**TOWN OF GRIMSBY
RESERVE & RESERVE FUND BALANCES**

	Projected ¹ Year-End Balance Dec 31, 2023	2024 Budget					Projected Year-End Balance Dec 31, 2024	Asset Replacement Value
		Contributions	Operating Commitments	Projects	Capital Commitments	Total Receipts		
Water								
Water Contingency & Stabilization	1,184,863	-	-	(22,500)	-	-	1,162,363	N/A
Water Asset Rehabilitation & Renewal	5,318,377	2,296,900	-	-	(1,030,000)	-	6,585,277	448,455,767
Total Water	6,503,241	2,296,900	-	(22,500)	(1,030,000)	-	7,747,641	448,455,767
TOTAL ENVIRONMENTAL FUND RESERVES	22,856,493	3,862,500	-	(240,000)	(1,130,000)	-	25,348,993	1,024,064,288
TOTAL RESERVES	41,289,492	8,463,440	(307,330)	(1,012,000)	(5,378,950)	-	43,054,652	1,302,181,109
RESERVE FUNDS								
Discretionary Reserve Funds								
Museum Capital	82,507	25,000	-	-	(18,000)	-	89,507	-
TOTAL DISCRETIONARY RESERVE FUNDS	82,507	25,000	-	-	(18,000)	-	89,507	-
Obligatory Reserve Funds & Deferred Revenue								
Development Charge - Services Related to a Highway	404,421	-	-	-	(296,000)	204,986	313,407	-
Development Charge - Fire Protection	746,838	-	(83,590)	-	-	93,228	756,476	-
Development Charge - Library Services	1,251,616	-	-	-	(88,600)	155,686	1,318,702	-
Development Charge - Parking Services	116,393	-	-	-	-	5,820	122,213	-
Development Charge - Growth Studies	274,239	-	-	(60,000)	-	103,380	317,619	-
Development Charge - Wastewater Services	646,809	-	-	(20,000)	-	54,327	681,136	-
Development Charge - Water Supply Services	549,071	-	-	-	-	55,026	604,096	-
Development Charge - Stormwater	121,960	-	-	-	-	77,137	199,097	-
Development Charge - Recreation Services	(3,344,308)	-	-	-	(10,000)	206,845	(3,147,463)	-
Development Charge - Public Works (Facilities, Vehicles & Equip)	(105,062)	-	-	-	(300,000)	4,901	(400,161)	-
Ontario Community Infrastructure Fund	2,297,053	-	-	(100,000)	(1,320,000)	1,992,716	2,869,769	-
Building Department	2,338,444	-	(298,310)	-	-	116,922	2,157,056	-
Federal Gas Tax	4,163,834	-	-	(50,000)	(640,000)	1,116,277	4,590,111	-
Parkland Dedication	5,718,625	-	-	-	(1,925,000)	2,938,754	6,732,379	-
Community Benefits ³	289,531	-	-	-	-	14,477	304,007	-
TOTAL OBLIGATORY RESERVE FUNDS	15,469,463	-	(381,900)	(230,000)	(4,579,600)	7,140,480	17,418,444	-
TOTAL RESERVE FUNDS	15,551,970	25,000	(381,900)	(230,000)	(4,597,600)	7,140,480	17,507,950	-
TOTAL RESERVES AND RESERVE FUNDS	\$ 56,841,462	\$ 8,488,440	\$ (689,230)	\$ (1,242,000)	\$ (9,976,550)	\$ 7,140,480	\$ 60,562,603	\$ 1,302,181,109

Notes:

- 1) 2023 projected surplus allocation and balance are based on Q3 financial update and estimated 2023 capital spending. Strategy is consistent with prior reports to Council and the reserve strategy and policy identified in By-Law 21-85.
- 2) Proceeds from land sales, once finalized, would be set aside in the Council Strategic Priorities Reserve to provide funding for new initiatives.
- 3) Timing of receipts is dependant on development timing and may not be in 2024.



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2024
GENERAL FUND RESERVES							
Levy Contingencies & Stabilization							
Levy Program Contingency & Stabilization	This reserve is used to ensure stable and predictable tax levies and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross levy operating expenditures	N/A	N/A	Replenished through yearend surpluses.		3,512,872
Equipment							
Equipment Replacement Reserve - Technology	Replacement of all technology assets for the whole corporation including computers, peripherals, digital presentation/communication equipment, network infrastructure, software.	Should sustain asset replacement needs when considering annual contribution level and external funding.	2,257,207	158,070	Annual budget contributions	Excess YE surpluses if available and needed	11,786
Equipment Replacement Reserve - Fire	Replacement of all fire vehicles and equipment including trucks, gear, tools.	Should sustain asset replacement needs when considering annual contribution level and external funding.	15,573,335	358,342	Annual budget contributions	Excess YE surpluses if available and needed	15,028
Equipment Replacement Reserve - By-law	Replacement of all by-law vehicles and equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	57,197	-	Annual budget contributions	Excess YE surpluses if available and needed	102,670
Equipment Replacement Reserve - Public Works	Replacement of all public works vehicles and equipment including tracks, motorized equipment, trailers, tools	Should sustain asset replacement needs when considering annual contribution level and external funding.	5,980,000	361,205	Annual budget contributions	Excess YE surpluses if available and needed	1,641,944
Equipment Replacement Reserve - Parks, recreation & culture	Replacement of all parks, recreation and culture vehicles and equipment including trucks, motorized equipment, trailers, tools, gym equipment, museum/art gallery equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	1,558,660	93,497	Annual budget contributions	Excess YE surpluses if available and needed	256,182
Equipment Replacement Reserve - Library	Replacement of all library staff and public technology and equipment assets including computers, peripherals, digital presentation/communication equipment, network infrastructure, software.	Should sustain asset replacement needs when considering annual contribution level and external funding.	253,333	-	Annual budget contributions	Excess YE surpluses if available and needed	253,040
Facilities							
Town Hall Facilities	Rehabilitation and renewal of all town hall facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	24,649,689	604,869	Annual budget contributions	Excess YE surpluses if available and needed	275,507



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2024
Fire Facilities	Rehabilitation and renewal of all fire facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	23,150,635	563,769	Annual budget contributions	Excess YE surpluses if available and needed	340,227
Parks & Recreation Facilities	Rehabilitation and renewal of all parks and recreation facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Building supported including LAC, Carnegie, East Grimsby Community Hall, Pump House, Peach King Centre, Pools, Southward Community Park, Museum & Art Gallery	Should sustain asset replacement needs when considering annual contribution level and external funding.	88,369,330	2,138,481	Annual budget contributions	Excess YE surpluses if available and needed	1,595,138
Public Works Facilities	Rehabilitation and renewal of all public works facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Buildings supported include Operations Centre, sand/salt domes, storage sheds, cemetery buildings.	Should sustain asset replacement needs when considering annual contribution level and external funding.	6,152,039	142,961	Annual budget contributions	Excess YE surpluses if available and needed	297,929
Library Facilities	Rehabilitation and renewal of all library facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	24,706,886	609,023	Annual budget contributions	Excess YE surpluses if available and needed	520,356
Asset Rehabilitation & Renewal							
Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal	Rehabilitation and renewal of all parks, playground and green infrastructure including playground equipment, trees, natural areas, parks, trails, paths	Should sustain asset replacement needs when considering annual contribution level and external funding.	7,202,000	171,307	Annual budget contributions	Excess YE surpluses if available and needed	361,783
Public Works Asset Rehabilitation & Renewal	Rehabilitation and renewal of all public works assets including roads, paved areas/parking lots, sidewalks, railroads & crossings, guardrails, bridges, retaining walls, structural culverts, signs, streetlights, poles, fences, noise walls, cemetery roads.	Should sustain asset replacement needs when considering annual contribution level and external funding.	72,169,510	-	Annual budget contributions	Excess YE surpluses if available and needed	3,156,168



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2024
Special Projects and Other							
Shoreline Protection	Protection of Town owned shorelines. Needs to connect to Shoreline ownership and protection strategy to be developed.	Should sustain shoreline protection needs when considering annual contribution level and external funding.	6,037,000	142,441	Annual budget contributions	Excess YE surpluses if available and needed	253,782
Corporate Projects	Funding for all planning, heritage, various master planning exercises and special projects that can be of a cyclical nature but not occur every year and not result in assets.	Should sustain cyclical reviews and master plans needed for the Town when considering annual contribution level.	N/A	N/A	Annual budget contributions	Excess YE surpluses if available and needed	547,035
WLMH Redevelopment	Funding for WLMH local contribution.	Align with WLMH funding strategy outlined in Town's budget	N/A	N/A	Annual budget contributions	Excess YE surpluses if available and needed	1,931,000
Peach King Centre Expansion	Funding for Peach King Centre Expansion	Align with Peach King Centre funding strategy outlined in Town's budget	N/A		Annual budget contributions	Excess YE surpluses if available and needed	2,006,000
Council Strategic Priorities	Funding for any Council priority or special project that may be identified	Based on priorities identified by Council	N/A	N/A	Replenished through year end surpluses		178,918
Election	Funding for administering the election process ever 4 years, including cost of technology, expert consulting required, and staffing	Should fund cost of election cycle every 4 years.	N/A	37,500	Annual budget contributions	Excess YE surpluses if available and needed	187,500
Library Strategic Priorities	Funding for any Library Board priority or special project that may be identified	Based on priorities identified by the Library Board	N/A	N/A	Annual budget contributions and year-end surpluses		121,323
Downtown Improvement Area							
DIA Projects & Stabilization	This reserve is used to ensure stable and predictable DIA levies and provide for operating emergencies. Supports any one-time operating or capital projects approved by the DIA	N/A	N/A	N/A	Annual budget contributions and yearend surpluses		139,472



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2024
ENVIRONMENTAL FUND RESERVES							
Wastewater							
Wastewater Contingency & Stabilization	This reserve is used to ensure stable and predictable wastewater levies and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross wastewater operating expenditures	N/A	N/A	Replenished through year end surpluses		(149,805)
Wastewater Asset Rehabilitation & Renewal	Rehabilitation and renewal of all sanitary assets including, overflow/bypass, valves, clean outs, oil/grit separators, detention facilities, pump stations, treatment plants, meters, manholes, laterals, rain stoppers, mains, catchment areas	Should sustain asset replacement needs when considering annual contribution level and external funding.	335,550,132	7,963,404	Annual budget contributions	Excess YE surpluses if available and needed	17,744,084
Storm Network Asset Rehabilitation & Renewal	Rehabilitation and renewal of all storm network assets including municipal drains, catch basins, manholes, outfall structures, oil/grit separators, culverts, gravity mains, storm water management ponds/tanks, laterals, catchment areas.	Should sustain asset replacement needs when considering annual contribution level and external funding.	240,058,389	5,917,421	Annual budget contributions	Excess YE surpluses if available and needed	7,074
Water							
Water Contingency & Stabilization	This reserve is used to ensure stable and predictable water rates and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross water operating expenditures	N/A	N/A	Replenished through year end surpluses		1,162,363
Water Asset Rehabilitation & Renewal	Rehabilitation and renewal of all water assets including pump stations, water stations, treatment plant, reservoir, casing, valves, hydrants, watermains/lines, meters.	Should sustain asset replacement needs when considering annual contribution level and external funding.	448,455,767	10,973,303	Annual budget contributions	Excess YE surpluses if available and needed	6,585,277



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2024
RESERVE FUNDS							
Discretionary Reserve Funds							
Museum Capital	Established in By-Law 2006-54 this reserve funds includes funds transferred from the Museum Trust Fund as established in By-law 79-49 and is to be used for the improvement of the Museum, it's collection and its mandate as found in the Museum Guidelines.	N/A	N/A	N/A	Externally contributed funds and donations		89,507
Obligatory Reserve Funds & Deferred Revenue							
Development Charge - Services Related to a Highway	Per development charges act, this supports development as outlined in the Town's development charge study.	N/A	N/A	N/A	Development charges collected		313,407
Development Charge - Fire Protection							756,476
Development Charge - Library Services							1,318,702
Development Charge - Parking Services							122,213
Development Charge - Growth Studies							317,619
Development Charge - Wastewater Services							681,136
Development Charge - Water Supply Services							604,096
Development Charge - Stormwater							199,097
Development Charge - Recreation Services							(3,147,463)
Development Charge - Public Works (Facilities, Vehicles & Equip)							(400,161)
Ontario Community Infrastructure Fund	To support eligible projects as outlined in the Ontario Community Infrastructure fund program guidelines	N/A	N/A	N/A	OCIF funding received		2,869,769
Building Department	Per the building code, this supports the operations of the building department in it's obligations under the act. All building department surpluses and deficits are tracked separately in this reserve fund. Used to support replacement of building division vehicles and equipment and used to stabilize building department operations as required and provide for building department emergencies. Supports any one-time operating projects of the building division.	N/A	N/A	N/A	Building department surpluses and deficits		2,157,056
Federal Gas Tax	To support eligible projects as outlined in the Federal Gas Tax fund program guidelines	N/A	N/A	N/A	Federal gas tax funding received		4,590,111
Parkland Dedication	Per Section 42 and 51 of the planning act, this supports development for parks or other public recreational purposes.	N/A	N/A	N/A	Cash in lieu of parkland collected		6,732,379
Community Benefits	Per Section 37 of the planning act these funds are to be used to improve the developments for which they were paid for.	N/A	N/A	N/A	Community benefits charges collected		304,007
Totals			1,302,181,108	30,235,592			60,562,603

Notes:

1) The annual reserve contributions required was determined based on 2021 projected closing balance in the reserve, 2021 asset replacement values (total lifecycle) and associated useful life of those assets. It considers current financial strategies to not issue debt as well as current sustainable funding levels from upper levels of government. As asset management plans and financial plans are updated annually, these values would be adjusted accordingly.