



TOWN OF GRIMSBY

2023 CONSOLIDATED BUDGET



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2022-2026 TOWN COUNCIL



Mayor
Jeff Jordan

Ward 1



Councillor
Reg Freake



Councillor
Delight Davoli

Ward 2



Councillor
Lianne Vardy



Councillor
Don Howe

Ward 3



Councillor
Veronica Charrois



Councillor
Jennifer Korstanje

Ward 4



Councillor
Jacob Baradziej



Councillor
Nick DiFlavio

EXECUTIVE SUMMARY

Grimsby: An innovative, vibrant community where people and the environment matter

- We are pleased to present the Town of Grimsby's 2023 Budget.
- The 2023 budget builds on the momentum and progress achieved in 2022, with a focus on building a strong and sustainable community that prioritizes the well-being of its residents, while also promoting responsible growth and economic prosperity.
- This budget takes a thoughtful and balanced approach to meeting the needs of the community while ensuring responsible use of resources. It maintains a continued commitment to building an innovative and vibrant community where people and the environment matter. We are confident that this budget is a positive step in moving the Town forward to realizing its goals.

A Look Back at 2022

- In 2022, the Town faced new challenges as COVID-19 restrictions were lifted, requiring staff to adapt to a new phase of the pandemic. Our top priority was to ensure the safety of our residents and employees while balancing the program and service needs of the community. Despite these challenges, we remained committed to maintaining momentum and delivering excellent public services.
- The COVID-19 pandemic also brought inflationary pressures and supply chain disruptions, which had the potential to cause project delays and economic pressures. Nevertheless, staff remained committed to finding solutions to stay on track and to advance the Town's priorities and goals.
- This past year also looked beyond the immediate business plans and took the time to celebrate Grimsby. Staff demonstrated that the Town is committed to the people of Grimsby through various events and accomplishments including:
 - ✓ Happening in Grimsby event
 - ✓ Grimsby 100 celebration
 - ✓ In-person and live-streamed Santa Clause Parade
 - ✓ Canada Games – 13 for 13 Cultural Festival
 - ✓ 2022 Municipal Election
 - ✓ Continued vaccination support

Looking Forward to 2023 and Beyond

- As we move into 2023 with a newly elected Council, we find ourselves considering how we can continue to support the needs of our taxpayers, while continuing to build a vibrant community where people and the environment matter.
- Staff continue to take a balanced approach during the budget development process to ensure maintenance and operations of the existing services and infrastructure are maintained, while still promoting new and sustainable opportunities to enhance and grow our services (in alignment with Council's 2023-2026 Strategic Priorities).

- We look to foster a culture of innovation and collaboration within the organization, encouraging employees to bring new ideas and perspectives to the table. This can help to drive continuous improvement and adaptability, which are critical for success in an ever-changing environment.
- This budget includes a nine-year Capital Budget Plan incorporating the communities' wants and needs to provide a vibrant future. With continued focus on transparency and accountability, the Town will ensure that all stakeholders are informed and engaged in the organization's activities, both internally and externally.
- The 2023 budget looks to align with Council's Strategic Priorities:
 - To provide a high quality of life by supporting happy, healthy lives in a well-connected inclusive community by providing initiatives such as:
 - ✓ Customer service, communication and volunteer strategies;
 - ✓ Fire Master Plan;
 - ✓ Investing in the Transportation Master Plan to support future growth;
 - ✓ Library and cultural strategic plans; and
 - ✓ Investing in active living infrastructure such as the Peach King Centre Expansion, Whittaker Park, and 40 Mile Creek Bridge.
 - Fostering vibrant neighbourhoods while protecting and promoting our natural environment through:
 - ✓ Developing strong plans on how Grimsby grows, supported by the Official Plan, the Heritage Study, while balancing emerging legislative changes;
 - ✓ Protecting and improving our natural environment through the 2 Billion Trees initiative and continued environmental sustainability through shoreline protection work; and
 - ✓ Promoting a vibrant, active, safe Grimsby by investing in the Downtown Reimagined project, supporting the Farmers Market, and completing a parking study to support resident and commercial business needs.
 - Driving innovation and collaboration in our local economy to benefit everyone by investing in:
 - ✓ The Town's website to improve information sharing and attract businesses;
 - ✓ A tourism strategy to promote the Town of Grimsby;
 - ✓ Online resident portals to access property billing information, while investing in cyber security to ensure the safeguard of resident and Town information; and
 - ✓ The Asset Management Plan to ensure strategic investments to maximize asset life.

Keeping Financial Accountability, Affordability & Sustainability at the Forefront

- All of the above investments are being proposed with careful line-of-sight to financial sustainability for our organization and affordability for our residents and businesses.
- We remain an affordable community compared to our Niagara neighbours with the lowest combined water, wastewater, and taxes as a proportion of household income.¹
- Usage of Reserves and Reserve Funds are an important component for current and future planning and financial sustainability. They are established to set aside funding for special purposes and reduce the impact of any unbudgeted items.
- The 2023 budget incorporates contribution to infrastructure reserves of \$6.9 million, an increase of 11.3% from 2022, which demonstrates the Town's long-term commitment towards establishing a sustainable asset management plan.
- The operating and capital needs associated with this budget package results in an increase of 5.97% local tax increase and a combined local, regional, and education tax increase of 6.26%. The local tax increase amounts to an additional \$97 per year (\$8 a month), for an average residential household assessed at \$442,000.²
- To fund the Town of Grimsby's historic commitment to the redevelopment of the West Lincoln Memorial Hospital, in partnership with the Town of Lincoln, Township of West Lincoln, Niagara Region, the Government of Ontario, and the community through the fundraising efforts of the West Lincoln Memorial Hospital Foundation, the 2023 Budget includes a time limited levy of 0.74% or \$9.42 per year for an average residential household assessed at \$442,000.² The yearly tax increase ends when the facility is complete in 2024.

Water Rate and Wastewater Rate Methodology Review

- In 2021, Council endorsed a Wastewater Hybrid Levy and Fee Model with a proposed implementation planned for the 2023 taxation year. The financial impact of changing the approach to how the Town raises funds to support the wastewater program shifts how the tax burden is distributed among property types and residents. The total amount of funds collected will continue to be approved through the Town's annual budget process.
- The Town also undertook a Water and Wastewater Rate model review, which recommends an increase of 6.3% and 5.1% in our total water and wastewater 2023 expenditure budgets respectively. The impact on the 2023 water rates is a proposed increase of 4.0%. The wastewater rate will be introduced in 2023 at \$1.23 per cubic metre. The main drivers for these increases are increased Regional rates (5.2% for water and 10.6% for wastewater) and increased transfers to our water and wastewater reserves to sustain our program needs over the next ten years.
- Moving towards a fee-for-service model incentivizes water conservation and is in alignment with best practice. The proposed water and wastewater rates for the Town, if approved, will close our capital infrastructure gap and support the sustainability of our program over the long term.

¹ 2022 BMA Study

² According to the Municipal Property Assessment Corporation (MPAC) assessment roll

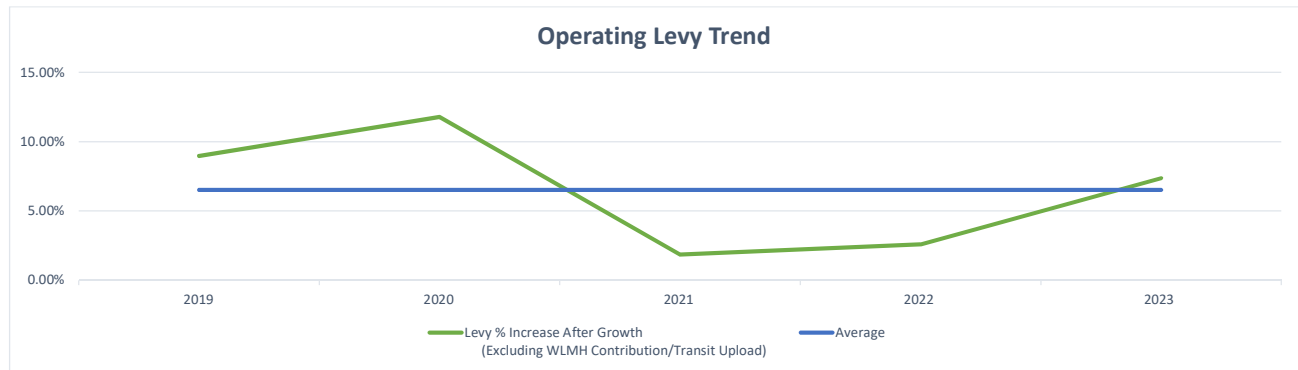


TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

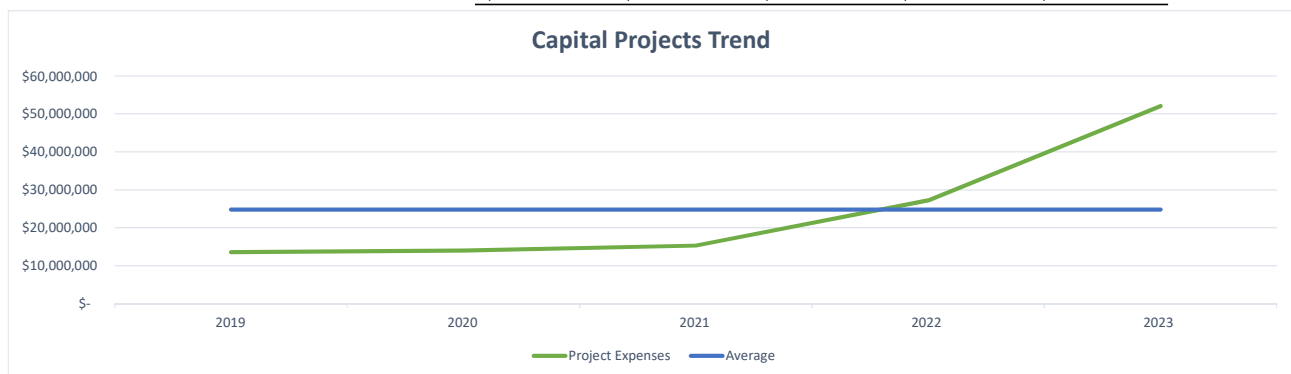
	2019	2020	2021	2022	2023	Average
Operating Levy						
Revenues Base Budget	\$ 9,756,840	\$ 9,231,000	\$ 10,399,307	\$ 8,566,100	\$ 10,869,070	
Expenses Base Budget ¹	(22,245,360)	(23,401,658)	(25,182,400)	(24,084,080)	(27,747,790)	
Funding Projects ²	-	-	-	1,291,500	1,927,960	
Funding Projects ² - Budget Amendments	-	-	-	66,000	-	
Expenses Projects ²	-	-	-	(1,291,500)	(1,927,960)	
Expenses Projects ² - Budget Amendments	-	-	-	(66,000)	-	
	12,488,520	14,170,658	14,783,093	15,517,980	16,878,720	
Incremental WLMH Contribution	-	200,000	121,000	57,000	116,000	
Transit Uploading to Niagara Region	-	-	-	-	(250,000)	
	\$ 12,488,520	\$ 14,370,658	\$ 14,904,093	\$ 15,574,980	\$ 16,744,720	
Levy % Increase Before Growth (Excluding WLMH Contribution/Transit Upload)	12.07%	13.47%	2.87%	4.12%	8.37%	8.18%
Less Assessment Growth %	-3.10%	-1.70%	-1.02%	-1.53%	-1.00%	-1.67%
Levy % Increase After Growth (Excluding WLMH Contribution/Transit Upload)	8.97%	11.77%	1.85%	2.59%	7.37%	6.51%
Levy % Increase for WLMH Contribution		1.60%	0.84%	0.38%	0.74%	
Levy % Increase After Growth (Excluding Transit Upload)	8.97%	13.37%	2.69%	2.97%	8.12%	7.22%
Levy % Decrease for Transit Upload					-1.61%	
Levy % Increase	8.97%	13.37%	2.69%	2.97%	6.51%	6.90%

1) Operating levy expenses include contributions to capital reserves of \$2,077,740

2) Operating Projects were a new initiative in fiscal year 2022. Historically there have been projects included in Capital Projects that would not result in a capital asset, such as studies, and thus these projects have now been separated.



	2019	2020	2021	2022	2023
Capital Projects					
Funding	\$ 13,516,890	\$ 13,965,950	\$ 15,288,320	\$ 27,220,790	\$ 52,104,740
Funding - Budget Amendments	-	-	-	1,931,980	-
Total Funding	13,516,890	13,965,950	15,288,320	29,152,770	52,104,740
Expenses	(13,516,890)	(13,965,950)	(15,288,320)	(27,220,790)	(52,104,740)
Expenses - Budget Amendments	-	-	-	(1,931,980)	-
Total Expenses	(13,516,890)	(13,965,950)	(15,288,320)	(29,152,770)	(52,104,740)
	\$ -	\$ -	\$ -	\$ -	\$ -



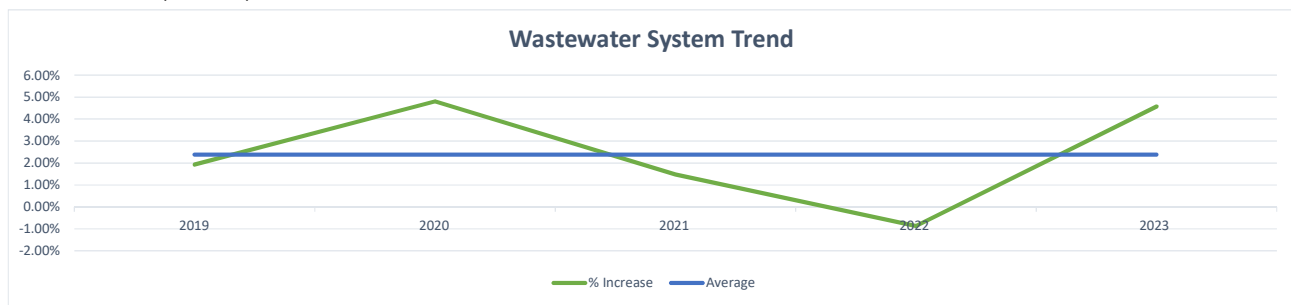


TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

	2019	2020	2021	2022	2023	Average
Wastewater System						
Revenues - Non-Rate	\$ 179,870	\$ 205,960	\$ 206,000	\$ 150,000	\$ 125,000	
Revenues - Rate Based	-	-	-	-	2,185,600	
Revenues - Levy Based	5,881,110	6,146,322	6,239,750	6,239,750	4,371,220	
Total Revenues	6,060,980	6,352,282	6,445,750	6,389,750	6,681,820	
Expenses ¹	6,060,980	6,352,282	6,445,750	6,389,750	6,681,820	
Funding Projects ³	-	-	-	275,000	100,000	
Expenses Projects ³	-	-	-	275,000	100,000	
	\$ -	\$ -	\$ -	\$ -	\$ -	
% Increase	1.93%	4.81%	1.47%	-0.87%	4.57%	2.38%

Wastewater Rate

Variable consumption rate per m³ of water used \$ 1.23

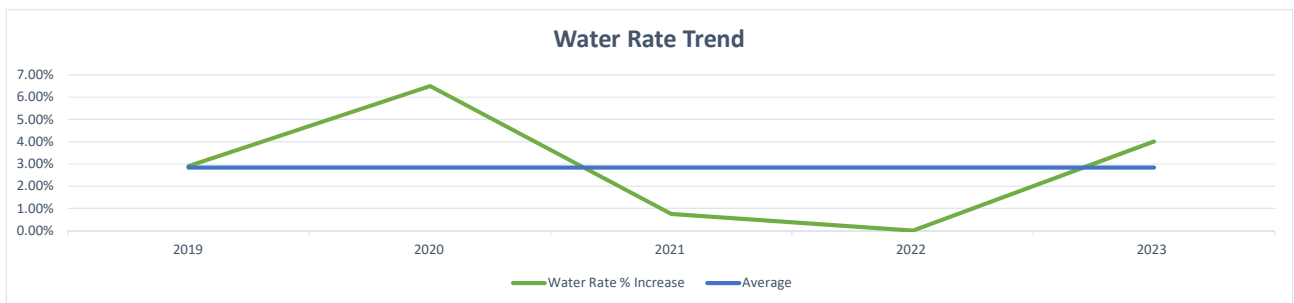


	2019	2020	2021	2022	2023	Average
Water System						
Revenues	\$ 6,868,000	\$ 7,278,240	\$ 7,478,700	\$ 7,519,190	\$ 7,896,100	
Expenses ²	6,868,000	7,278,240	7,478,700	7,519,190	7,896,100	
Funding Projects ³	-	-	-	20,000	10,000	
Expenses Projects ³	-	-	-	20,000	10,000	
	\$ -	\$ -	\$ -	\$ -	\$ -	

Water Rates

General fixed charge for 4 months	\$ 97.48	\$ 103.82	\$ 104.60	\$ 104.60	\$ 108.78
Variable consumption rate per m ³	1.38	1.47	1.48	1.48	1.54
City of Hamilton rate per m ³	2.60	2.77	2.79	2.79	2.90
Non-metered fixed charge for 4 months	232.38	242.21	242.21	242.21	251.90
Filling station fixed charge for 1 month	24.38	25.96	26.15	26.15	27.20
Filling station variable consumption rate per m ³	\$ 1.38	\$ 1.47	\$ 1.48	\$ 1.48	\$ 1.54

Water Rate % Increase 2.83%



1) Wastewater system expenses include contributions to capital reserves of \$1,500,000

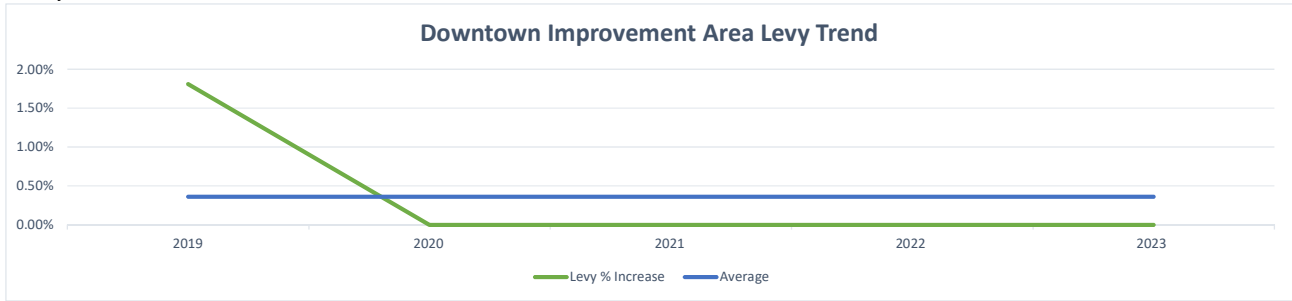
2) Water system expenses include contributions to capital reserves of \$2,230,000

3) Operating Projects are reported only for the fiscal year 2023. These amounts include only new projects and the top-up portion of carry-forward projects.



TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

	2019	2020	2021	2022	2023	Average
Downtown Improvement Area Levy						
Revenues	\$ 9,200	\$ 5,000	\$ 5,000	\$ -	\$ -	
Expenses	96,550	92,350	92,350	87,350	87,350	
	<u>\$ 87,350</u>	<u>\$ 87,350</u>	<u>\$ 87,350</u>	<u>\$ 87,350</u>	<u>\$ 87,350</u>	
Levy % Increase	1.81%	0.00%	0.00%	0.00%	0.00%	0.36%



Consolidated Budget Summary

	2022			2023		
	Revenues	Expenses	Levy	Revenues	Expenses	Levy
Operating	\$ 8,566,100	\$ 24,141,080	\$ 15,574,980	\$ 10,869,070	\$ 27,613,790	\$ 16,744,720
Operating Projects	1,357,500	1,357,500	-	1,927,960	1,927,960	-
Capital Projects	26,832,770	26,832,770	-	47,405,740	47,405,740	-
Total Operating	36,756,370	52,331,350	15,574,980	60,202,770	76,947,490	16,744,720
Wastewater	150,000	6,389,750	6,239,750	2,310,600	6,681,820	4,371,220
Wastewater - Operating Projects	275,000	275,000	-	100,000	100,000	-
Wastewater - Capital Projects	300,000	300,000	-	600,000	600,000	-
Total Wastewater	725,000	6,964,750	6,239,750	3,010,600	7,381,820	4,371,220
Water	7,519,190	7,519,190	-	7,896,100	7,896,100	-
Water - Operating Projects	20,000	20,000	-	10,000	10,000	-
Water - Capital Projects	2,020,000	2,020,000	-	4,099,000	4,099,000	-
Total Water	9,559,190	9,559,190	-	12,005,100	12,005,100	-
Downtown Improvement Area	-	87,350	87,350	-	87,350	87,350
Total	\$ 47,040,560	\$ 68,942,640	\$ 21,902,080	\$ 75,218,470	\$ 96,421,760	\$ 21,203,290



TOWN OF GRIMSBY MULTI-YEAR PROJECTION

Purpose: The purpose of the multi-year projection is to provide a high-level understanding of the future minimum commitments the Town has made as of the preparation of the 2023 budget. These projections should be seen as the starting point for future budgets and would only maintain the status quo on service delivery. They do not include any new investments or address known risks that may be required. Actual 2024/2025 budgets will result in different estimates based on updated priorities and financial strategies.

Core Assumptions: These projections include future operating impacts as the result of the Peach King Centre Expansion, Casablanca Beach Park, software implementations, operating positions, an infrastructure levy addition in 2024 and 2025. Additionally, a 2% minimum inflation on expenses and select revenue. Grants from other levels of government have not been inflated.

	2022 Carry- Forward	2023	2024	2025
Operating Levy				
Revenues Base		\$ 10,869,070	\$ 10,001,330	\$ 10,162,660
Expenses Base		27,747,790	27,837,160	28,836,310
Funding Projects ¹	542,887	1,927,960		
Expenses Projects ¹	542,887	1,927,960		
	-	16,878,720	17,835,830	18,673,650
Incremental WLMH Contribution		116,000		
Transit Uploading to Niagara Region	-	250,000		
	\$ -	\$ 16,744,720	\$ 17,835,830	\$ 18,673,650
Minimum Levy % Increase Before Growth (Excluding WLMH Contribution / Transit Uploading)		8.37%	6.52%	4.70%
Less Estimated Assessment Growth %		-1.00%	-1.00%	-1.00%
Minimum Levy % Increase After Estimated Growth (Excluding WLMH Contribution / Transit Uploading)		7.37%	5.52%	3.70%
Levy % Increase for WLMH Contribution		0.74%	0.00%	0.00%
Minimum Levy % Increase After Estimated Growth (Excluding Transit Uploading)		8.12%	5.52%	3.70%
Levy % Increase for Transit Uploading to Niagara Region		-1.61%	0.00%	0.00%
Minimum Levy % Increase After Estimated Growth		6.51%	5.52%	3.70%
Wastewater System				
		2023	2024	2025
Revenues - Non-Rate		\$ 125,000	\$ 127,500	\$ 130,030
Revenues - Rate Based		2,185,600	3,473,260	3,728,570
Revenues - Levy Based ²		4,371,220	3,549,220	3,798,500
Total Revenues		6,681,820	7,149,980	7,657,100
Expenses		6,681,820	7,149,980	7,657,100
Funding Projects ¹		100,000		
Expenses Projects ¹		100,000		
		\$ -	\$ -	\$ -
Minimum Levy % Increase		-46.18%	-18.80%	7.02%
Water System				
		2023	2024	2025
Revenues		\$ 7,896,100	\$ 8,219,440	\$ 8,531,790
Expenses		7,896,100	8,219,440	8,531,790
Funding Projects ¹		10,000		
Expenses Projects ¹		10,000		
		\$ -	\$ -	\$ -
Minimum Water Expense % Increase		4.77%	4.09%	3.80%
Downtown Improvement Area				
		2023	2024	2025
Revenues		\$ -	\$ -	\$ -
Expenses		87,350	87,350	87,350
		\$ 87,350	\$ 87,350	\$ 87,350
Minimum Levy % Increase		0.00%	0.00%	0.00%
Capital Projects				
	2022 Carry- Forwards	2023	2024	2025
Funding	\$ 14,468,537	\$ 52,104,740	\$ 18,011,000	\$ 27,845,900
Expenses	14,468,537	52,104,740	18,011,000	27,845,900
	\$ -	\$ -	\$ -	\$ -

1) Operating Projects are reported only for the fiscal year 2023. These amounts include only new projects and the top-up portion of carry-forward projects.

2) 2023 is a transition year with 66.7% of tax levy and will be 50% in 2024.



2023 STAFFING SUMMARY

Department	Permanent		Temporary	Total Positions
	Full Time ¹	Part Time ²	Full Time ³	
Administration, Cerks & By-Law	11.0	-	-	11.0
Economic Development	1.0	-	-	1.0
Finance	14.0	1.0	-	15.0
Human Resources	2.0	-	-	2.0
Information Technology	6.0	-	-	6.0
Fire ⁴	6.0	-	-	6.0
Planning	9.0	-	2.0	11.0
Building	4.0	1.0	-	5.0
Community Services	21.0	5.4	1.0	27.4
Museum	2.0	0.8	-	2.8
Art Gallery	1.0	2.9	-	3.9
Library	7.0	3.7	-	10.7
Public Works	31.0	3.0	3.0	37.0
Cemeteries	1.0	-	-	1.0
Wastewater and Water System	8.0	-	-	8.0
Total	124.0	17.9	6.0	147.9

1) Permanent Full Time positions are expected to work full-time hours of 35 (inside) or 40 (outside) hours per week. Per council resolution, all Full Time positions are approved by Council and are budgeted and funded in the base budget.

2) Permanent Part Time positions are reported based on their full-time equivalent (i.e. the total hours budgeted divided by the regular full-time hours for that position). Part Time positions are regularly scheduled to work up to 24 hours a week continuously throughout the year and are budgeted and funded in the base budget.

3) Temporary Full Time positions are included in the base budget, hired for a period of less than two years and are funded with one-time funding source (i.e. reserve transfer, external funding)

4) Fire Chief Position was removed from Full Time Complement during Shared Fire Service Pilot

Other Notes - data above excludes Volunteer Firefighters. Positions are reported in the department where the employee is primarily assigned. Chart does not represent headcount.

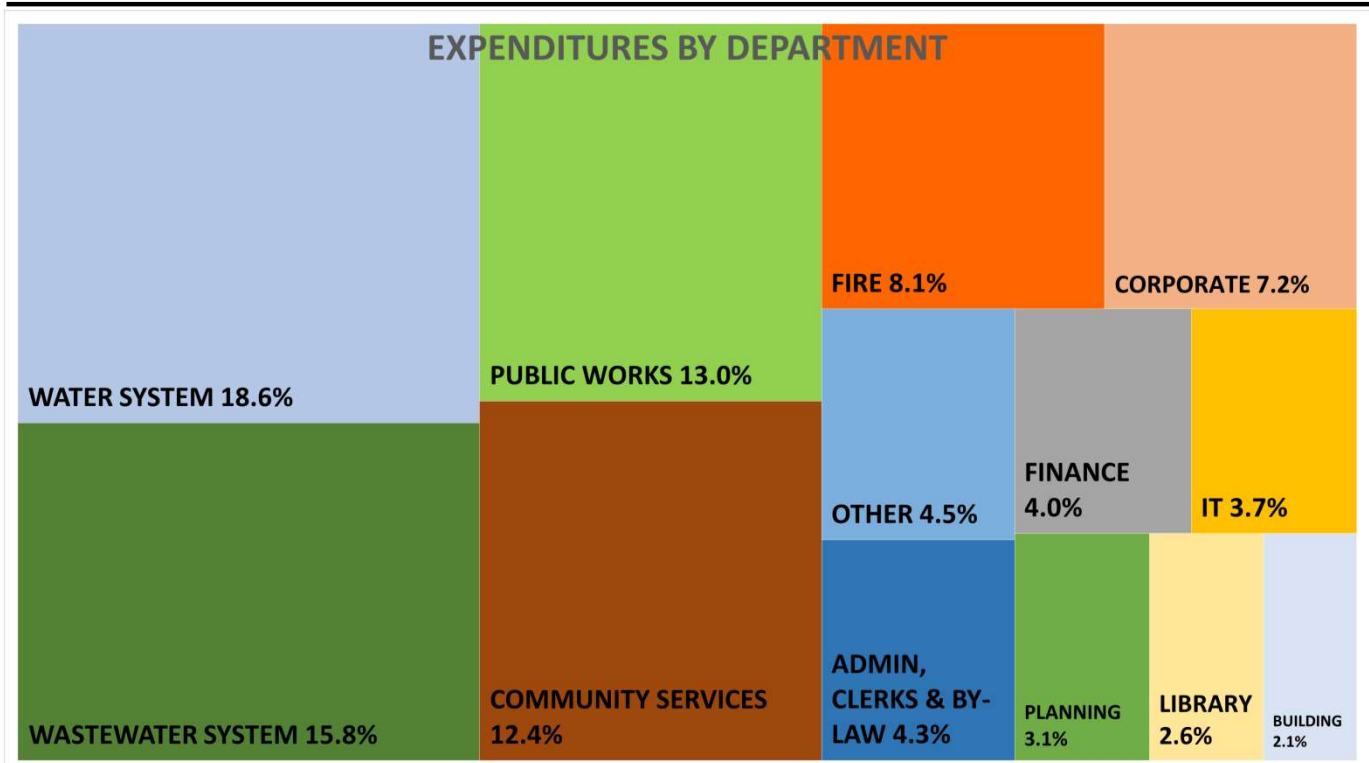


2023 OPERATING BUDGET



TOWN OF GRIMSBY 2023 OPERATING BUDGET - SUMMARY BY DEPARTMENT

	REVENUES	EXPENSES	LEVY
TAXATION	\$ 1,127,140	\$ 94,080	\$ (1,033,060)
CORPORATE	\$ 2,789,390	\$ 3,079,370	\$ 289,980
ADMINISTRATION, CLERKS & BY-LAW	\$ 618,890	\$ 1,827,490	\$ 1,208,600
ECONOMIC DEVELOPMENT	\$ 22,500	\$ 198,810	\$ 176,310
FINANCE	\$ 855,530	\$ 1,701,030	\$ 845,500
HUMAN RESOURCES	\$ 87,430	\$ 588,770	\$ 501,340
INFORMATION TECHNOLOGY	\$ 358,060	\$ 1,590,690	\$ 1,232,630
FIRE	\$ 216,590	\$ 3,455,050	\$ 3,238,460
PLANNING	\$ 390,990	\$ 1,312,590	\$ 921,600
BUILDING	\$ 909,390	\$ 909,390	\$ -
COMMUNITY SERVICES	\$ 1,690,440	\$ 5,273,000	\$ 3,582,560
MUSEUM	\$ 79,620	\$ 331,780	\$ 252,160
ART GALLERY	\$ 100,470	\$ 386,380	\$ 285,910
LIBRARY	\$ 77,790	\$ 1,108,590	\$ 1,030,800
PUBLIC WORKS	\$ 1,240,840	\$ 5,531,010	\$ 4,290,170
CEMETERIES	\$ 304,000	\$ 225,760	\$ (78,240)
LEVY IMPACT	\$ 10,869,070	\$ 27,613,790	\$ 16,744,720
WASTEWATER SYSTEM	\$ 2,310,600	\$ 6,681,820	\$ 4,371,220
WATER SYSTEM	\$ 7,896,100	\$ 7,896,100	\$ -
DIA	\$ -	\$ 87,350	\$ 87,350
TOTAL BUDGET	\$ 21,075,770	\$ 42,279,060	\$ 21,203,290





Taxation

Managed by the finance department, property tax is calculated and billed annually using the property's assessed value and the Council-approved property tax rate for most property types within the municipality. There are several property tax revenues in addition to the annual levy, which are reported in this budget.

Responsibilities of the department are as follows:

- Calculate, bill, and collect taxes
- Review assessment roll and maintain tax collectors' roll
- Review and establish payment options
- Prepare tax certificates and remit Region and Provincial education taxes
- Prepare tax analysis and administer tax sales
- Provide technical support for appeals to Assessment Review Board (ARB) and Ontario Land Tribunal (OLT)
- Supplemental taxes are calculated and billed outside of the regular billing cycle for modifications to properties or development that lead to a change in assessment or tax code
- Payments in Lieu (PIL) are payments made to the Town by the provincial or federal government where properties are exempt from property taxation.





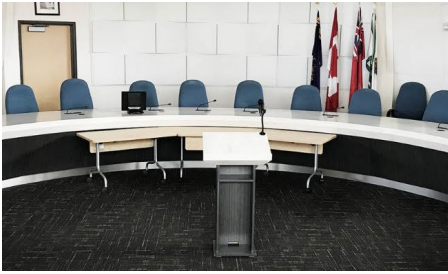
TOWN OF GRIMSBY 2023 BUDGET REPORT TAXATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
TAXATION					
COMMERCIAL & INDUSTRIAL					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	1,221,290	-	-	-	-
COMMERCIAL VACANT LAND	66,437	-	-	-	-
COMMERCIAL VACANT UNIT	40,416	-	-	-	-
HYDRO SHARED PIL - CH	21,169	-	-	-	-
HYDRO SHARED PIL - IH	1,622	-	-	-	-
INDUSTRIAL NEW CONSTR FULL	67,504	-	-	-	-
INDUSTRIAL OCCUPIED	253,201	-	-	-	-
INDUSTRIAL VACANT LAND	26,639	-	-	-	-
INDUSTRIAL VACANT UNIT	11,152	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	58,305	-	-	-	-
LARGE INDUSTRIAL VACANT	12,821	-	-	-	-
NEW CONSTR COMMERCIAL FULL	250,070	-	-	-	-
OFFICE BUILDING NEW CONSTR FULL	9,442	-	-	-	-
ONTARIO HYDRO SERVICES CO.	51,195	-	-	-	-
PARKING LOTS	10,171	-	-	-	-
PIPELINES	40,579	-	-	-	-
RAILWAYS	8,790	-	-	-	-
SHOPPING CENTRE	144,356	-	-	-	-
SHOPPING CENTRE NEW CONSTRUCTIO	2,082	-	-	-	-
COMMERCIAL NEW CONSTR EXCESS LAND	1,911	-	-	-	-
	2,299,152	-	-	-	-
COMMERCIAL & INDUSTRIAL -SUPP					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	2,448	8,960	4,980	4,980	4,980
INDUSTRIAL NEW CONSTR FULL	18,170	6,280	10,010	10,010	10,010
LARGE INDUSTRIAL OCCUPIED	-	7,730	6,180	6,180	6,180
NEW CONSTR COMMERCIAL FULL	18,713	9,740	9,170	9,170	9,170
OFFICE BUILDING NEW CONSTR FULL	11,114	-	-	-	-
PIPELINES	-	750	600	600	600
	50,445	33,460	30,940	30,940	30,940
GENERAL REVENUE					
OTHER REVENUES					
PENALTIES&INTEREST ON TAXES	600,944	590,000	597,580	597,580	597,580
	600,944	590,000	597,580	597,580	597,580



TOWN OF GRIMSBY 2023 BUDGET REPORT TAXATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL GENERAL	27,301	-	-	-	-
COMMERCIAL OCCUPIED	301,194	-	-	-	-
COMMERCIAL VACANT LAND	34,431	-	-	-	-
PAY IN LIEU-HOSPITAL (MA 160)	2,349	-	-	-	-
RESIDENTIAL & FARM	14,770	-	-	-	-
COMMERCIAL OCCUPIED - EDUCATION RETAINED	-	259,250	259,250	259,250	259,250
	380,045	259,250	259,250	259,250	259,250
RESIDENTIAL & FARM					
PROPERTY TAXATION					
FARMLANDS	63,344	-	-	-	-
MANAGED FORESTS	664	-	-	-	-
MULTI RESIDENTIAL	177,133	-	-	-	-
RESIDENTIAL & FARM	12,931,521	-	-	-	-
	13,172,662	-	-	-	-
RESIDENTIAL & FARM - SUPP					
PROPERTY TAXATION					
FARMLANDS	-	920	240	240	240
MULTI RESIDENTIAL	(4,286)	-	-	-	-
RESIDENTIAL & FARM	151,809	268,850	239,130	239,130	239,130
	147,523	269,770	239,370	239,370	239,370
TOTAL REVENUES	16,650,771	1,152,480	1,127,140	1,127,140	1,127,140
GENERAL ADMIN					
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	6,583	5,600	6,700	6,700	6,700
TAXES WRITTEN OFF	156,829	70,000	76,490	76,490	76,490
TIEG EXPENSE	10,886	10,890	10,890	10,890	10,890
	174,298	86,490	94,080	94,080	94,080
TOTAL EXPENSES	174,298	86,490	94,080	94,080	94,080
LEVY IMPACT	16,476,473	1,065,990	1,033,060	1,033,060	1,033,060
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			3.09%	0%	0%



Corporate

The Corporate department is comprised of organization-wide revenues and expenses.

Revenues

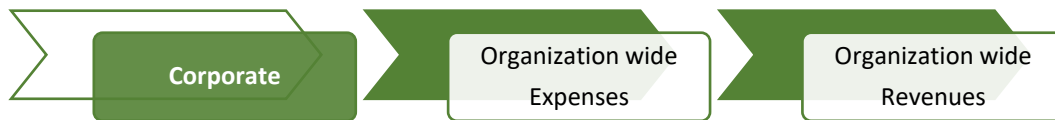
Organization-wide revenues include:

- Ontario Municipal Partnership fund annual municipal allocation
- Provincial Offences Act fine allocation from the Niagara Region
- Interest income from investments and Grimsby Power Inc. promissory note
- Dividends from Niagara Power Inc., when declared
- Allocation of overhead recovery from development related fees
- Proceeds from sale of land, when finalized

Expenses

Organization-wide expenses include:

- Transit system - 2023 uploaded to Niagara Region
- Legal
- Insurance





TOWN OF GRIMSBY 2023 BUDGET REPORT CORPORATE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CORPORATE					
GENERAL REVENUE					
GOVERNMENT TRANSFERS					
OTHER FINES	12,343	50,510	6,910	7,050	7,190
INVESTMENT INCOME					
INTEREST ON GRIMSBY POWER INV.	201,818	201,820	201,820	201,820	201,820
INVESTMENT INCOME-OTHER	968,721	250,000	1,846,520	865,520	865,520
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	30,830	-	100,000	102,000	104,040
OTHER REVENUES					
DIVIDENDS	180,000	-	-	-	-
DAAP OVERHEAD RECOVERY	122,714	150,000	158,000	161,160	164,380
SALES AND RECOVERY	(29,895)	-	-	-	-
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	394,540	332,950	442,840	451,700	460,730
	1,881,071	985,280	2,756,090	1,789,250	1,803,680
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OMPF FUNDING GRANT	39,100	39,100	33,300	33,300	33,300
	39,100	39,100	33,300	33,300	33,300
TOTAL REVENUES	1,920,171	1,024,380	2,789,390	1,822,550	1,836,980
GENERAL ADMIN					
MATERIALS					
PRINTING STATIONERY, SUPPLIES	3,126	-	-	-	-
TRANSIT SYSTEM	263,333	250,000	-	-	-
CONTRACTED SERVICES					
LEGAL	793,641	348,500	598,500	610,470	622,680
PROFESSIONAL FEES	27,832	-	-	-	-
RENTS AND FINANCIAL EXPENSES					
INSURANCE	678,752	682,140	773,870	789,350	805,140
CASH OVER/UNDER	108	-	-	-	-
EXTERNAL TRANSFERS					
CONTRIBUTION TO OTHERS	45,168	-	100,000	102,000	104,040



TOWN OF GRIMSBY 2023 BUDGET REPORT CORPORATE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	378,000	378,000	1,607,000	626,000	626,000
	2,189,960	1,658,640	3,079,370	2,127,820	2,157,860
TOTAL EXPENSES	2,189,960	1,658,640	3,079,370	2,127,820	2,157,860
LEVY IMPACT	(269,789)	(634,260)	(289,980)	(305,270)	(320,880)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(54.28%)	5.27%	5.11%



Administration

The Administrative department is comprised of the office of the Chief Administrative Officer (CAO), Council, the Statutory Office of the Town Clerk, By-law Enforcement, Election, Records Management.

Office of the CAO & Statutory Office of the Town Clerk

Responsibilities of the CAO include:

- Providing information and advice to Council for the purpose of decision making
- Facilitating the implementation of Council decisions and ensure Town activities are aligned with Council's Strategic Plan
- Exercising general control and management of the affairs of the municipality
- Providing leadership and oversight to the Corporate Leadership Team
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise

Responsibilities of the Clerk's office includes:

- Providing secretariat services, documenting the official record of actions of Council, and safekeeping of all by-laws and minutes of the proceedings of Council
- Management of the Town's records and information holdings including compliance with privacy legislation
- Providing commissioner services for taking affidavits and processing Freedom of Information requests
- Issuing various licenses such as marriage, dog, lottery, business, as well as birth and death certificates
- Providing marriage solemnization services

Council

Council is comprised of the Mayor and two councilors for each of the four wards. The role of Council is articulated in the *Municipal Act, 2001*. Their duties include:

- Representing the public and considering the well-being and interests of the municipality
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise
- Determining which services and at which levels the municipality provides
- Ensuring administrative and controllership policies, practices, and procedures are in place to implement Council decisions
- Ensuring accountability, transparency, and financial integrity of municipal operations
- Act as representatives of the Town both within and outside the municipality

By-Law Enforcement

The By-Law Enforcement Department ensures compliance with the Town's general, and parking by-laws. The department also ensures:

- Enforcement, including graffiti, noise, idling, nuisance, pools and fences, property maintenance, signs, and waste
- Resolution of general property nuisance issues including those under the Clean Yards By-law
- Engagement of the community through outreach and education to prevent offenses from occurring, or re-occurring

Election

Responsible for the administration and delivery of the municipal elections, which is regulated by the *Municipal Elections Act, 1996*. The department is also responsible for:

- Reviewing and finalizing the voters' list
- Coordinating candidates and reporting on campaign contributions
- Coordinating compliance audits on a candidates' campaign finances
- Voting procedures and a recount if required

Records management

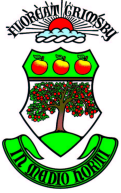
The duties include:

- Managing the identification, classification, storage, securing, retrieving, tracking, destroying and preservation of permanent records
- Establishing a paper and electronic solution for the Town's records
- Facilitating, training, guidance and support for the Records Management Program
- Performing the annual destruction of records

Animal Control

The Town provides for the licensing, control and regulation of dogs through the 'By-Law to Regulate Animal Care and Control'. This includes leashing requirements, dangerous dogs, animal waste provisions, and the requirement of an annual dog license. The Town maintains a leash-free dog park off Lake Street at Baker North, as well as, providing Ontario Wildlife Damage Compensation Program to those who are eligible. Animal control services are currently contracted through the Lincoln County Humane Society.





TOWN OF GRIMSBY 2023 BUDGET REPORT ADMINISTRATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ADMINISTRATION					
GENERAL REVENUE					
USER FEES					
COMMISSIONER FEES	2,336	4,000	2,000	2,040	2,080
FREEDOM OF INFORMATION FEES	1,445	2,500	2,000	2,040	2,080
VITAL STATISTICS	3,047	2,000	2,000	2,040	2,080
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	243,378	-	-	-	-
TRANSFER FROM OPERATING PROJECT	-	-	39,540	-	-
OTHER REVENUES					
COMMERCIAL LICENCES	-	1,000	-	-	-
LOTTERY PERMITS	1,559	3,000	1,500	1,530	1,560
MARRIAGE LICENCES	22,750	20,000	20,000	20,400	20,810
SALES AND RECOVERY	246	-	-	-	-
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	326,220	326,220	363,850	371,130	378,550
	600,981	358,720	430,890	399,180	407,160
TOTAL REVENUES	600,981	358,720	430,890	399,180	407,160
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	366	1,290	6,090	-	-
CASUAL&PART-TIME SAL&WAGES	2,630	8,040	33,450	-	-
CLOTHING ALLOWANCE	234	-	-	-	-
EMPLOYEE BENEFITS	205,415	162,240	209,330	221,920	235,220
MEAL ALLOWANCES	631	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	270	-	-	-	-
REGULAR SALARIES AND WAGES	854,189	625,860	841,690	876,140	926,650
TRAINING AND DEVELOPMENT	356	4,500	11,490	11,720	11,950
TUITIONS AND COURSES	1,384	3,500	-	-	-
TUITIONS AND COURSES	-	-	3,500	3,570	3,640
MATERIALS					
ADVERTISING/PROMOTIONS	2,114	2,700	3,000	3,060	3,120
CONDOLENCE RECOGNITION	107	500	500	510	520
CONFERENCES/WORKSHOPS	5,233	5,000	-	-	-
COURIER SERVICES	171	150	150	150	150
MEETING EXPENSES	1,236	500	500	510	520
MEMBERSHIPS AND SUBSCRIPTIONS	12,614	13,500	15,000	15,300	15,610



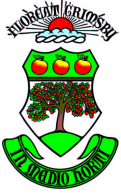
TOWN OF GRIMSBY 2023 BUDGET REPORT ADMINISTRATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MISCELLANEOUS	-	2,500	-	-	-
OFFICE EQUIPMENT PURCHASES	-	250	2,500	2,550	2,600
POSTAGE	207	1,000	600	610	620
PRINTING STATIONERY, SUPPLIES	13,137	20,500	20,500	20,910	21,330
TELEPHONE	1,593	1,500	1,500	1,530	1,560
TRAVEL	941	1,500	1,500	1,530	1,560
CONTRACTED SERVICES					
CONTRACTED SERVICES	19,696	13,800	20,000	20,400	20,810
	1,122,524	868,830	1,171,300	1,180,410	1,245,860
TOTAL EXPENSES	1,122,524	868,830	1,171,300	1,180,410	1,245,860
LEVY IMPACT	(521,543)	(510,110)	(740,410)	(781,230)	(838,700)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			45.15%	5.51%	7.36%



TOWN OF GRIMSBY 2023 BUDGET REPORT ADMINISTRATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ANIMAL CONTROL					
GENERAL REVENUE					
USER FEES					
DOG LICENCES	36,441	40,000	40,000	40,800	41,620
	36,441	40,000	40,000	40,800	41,620
TOTAL REVENUES	36,441	40,000	40,000	40,800	41,620
GENERAL ADMIN					
MATERIALS					
ADVERTISING/PROMOTIONS	930	500	500	510	520
MATERIALS	613	500	500	510	520
POSTAGE	528	700	700	710	720
SERVICE CHARGES	219	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	59,814	96,650	61,200	62,420	63,670
	62,104	98,350	62,900	64,150	65,430
TOTAL EXPENSES	62,104	98,350	62,900	64,150	65,430
LEVY IMPACT	(25,663)	(58,350)	(22,900)	(23,350)	(23,810)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(60.75%)	1.97%	1.97%



TOWN OF GRIMSBY 2023 BUDGET REPORT ADMINISTRATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
BY-LAW ENFORCEMENT					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	40,296	20,000	25,000	25,500	26,010
SITE ALTERATION PERMITS	-	1,000	-	-	-
BY-LAW RECOVERIES	14,407	20,000	29,000	29,580	30,170
OTHER REVENUES					
PARKING FINES	65,466	50,000	69,000	70,380	71,790
	120,169	91,000	123,000	125,460	127,970
TOTAL REVENUES	120,169	91,000	123,000	125,460	127,970
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	4,169	10,890	1,990	2,210	2,210
CASUAL&PART-TIME SAL&WAGES	31,305	59,900	-	-	-
EMPLOYEE BENEFITS	19,562	19,880	36,400	38,820	41,250
MEAL ALLOWANCES	108	-	-	-	-
REGULAR SALARIES AND WAGES	75,958	87,690	140,830	149,400	158,480
CONTRACTED SERVICES					
PROFESSIONAL FEES	-	5,000	5,000	5,100	5,200
	131,102	183,360	184,220	195,530	207,140
TRAFFIC & PARKS CONTROL					
SALARIES AND BENEFITS					
CLOTHING ALLOWANCE	-	1,000	-	-	-
EMPLOYEE BENEFITS	89	100	100	100	100
REGULAR SAL & WAGES-OVERTIME	3,478	5,000	5,100	5,200	5,310
TRAINING AND DEVELOPMENT	-	-	1,600	1,630	1,660
TUITIONS AND COURSES	1,321	2,000	-	-	-
UNIFORMS AND CLOTHING	1,698	1,000	2,500	2,550	2,600
TUITIONS AND COURSES	-	-	2,500	2,550	2,600
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	-	400	400	410	420
OTHER VEHICLE EXPENDITURES	622	2,000	2,500	2,550	2,600
POSTAGE	2,491	1,000	2,000	2,040	2,080
PRINTING STATIONERY, SUPPLIES	3,874	4,000	4,000	4,080	4,160
TELEPHONE	931	1,000	1,000	1,020	1,040
TRAVEL	-	3,000	3,000	3,060	3,120



TOWN OF GRIMSBY 2023 BUDGET REPORT ADMINISTRATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
FUEL - GASOLINE	2,474	-	2,200	2,240	2,280
CONTRACTED SERVICES					
CONTRACTED SERVICES	19,952	20,000	25,000	25,500	26,010
	36,930	40,500	51,900	52,930	53,980
TOTAL EXPENSES	168,032	223,860	236,120	248,460	261,120
LEVY IMPACT	(47,863)	(132,860)	(113,120)	(123,000)	(133,150)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(14.86%)	8.73%	8.25%



TOWN OF GRIMSBY 2023 BUDGET REPORT ADMINISTRATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
COUNCIL					
GENERAL REVENUE					
USER FEES					
GPI/NPI DIRECTORS' FEES	25,319	-	25,000	25,000	25,000
	25,319	-	25,000	25,000	25,000
TOTAL REVENUES	25,319	-	25,000	25,000	25,000
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	29,017	26,360	29,370	30,010	30,660
COUNCIL HONORARIA	222,579	225,750	230,250	234,850	239,550
TRAINING AND DEVELOPMENT	-	-	21,700	22,130	22,570
MATERIALS					
ADVERTISING/PROMOTIONS	1,109	5,000	4,000	4,080	4,160
CIVIC RECOGNITION	4,134	3,000	3,500	3,570	3,640
COMMUNITY ACTIVITIES	1,415	-	500	510	520
CONFERENCES/WORKSHOPS	8,876	21,700	-	-	-
MEETING EXPENSES	3,630	500	1,000	1,020	1,040
MEMBERSHIPS AND SUBSCRIPTIONS	2,292	2,000	2,000	2,040	2,080
PRINTING STATIONERY, SUPPLIES	375	750	750	770	790
TELEPHONE	180	-	500	510	520
TRAVEL	477	1,600	1,600	1,630	1,660
CONTRACTED SERVICES					
PROFESSIONAL FEES	31,439	5,000	10,000	10,200	10,400
	305,523	291,660	305,170	311,320	317,590
TOTAL EXPENSES	305,523	291,660	305,170	311,320	317,590
LEVY IMPACT	(280,204)	(291,660)	(280,170)	(286,320)	(292,590)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(3.94%)	2.20%	2.19%



TOWN OF GRIMSBY 2023 BUDGET REPORT ADMINISTRATION

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ELECTION					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	145,000	145,000	-	-	-
	145,000	145,000	-	-	-
TOTAL REVENUES	145,000	145,000	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	8,700	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	62,303	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	508	-	-	-	-
TRAINING PROGRAMS	326	-	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	1,727	-	-	-	-
MATERIALS	4,254	-	-	-	-
PRINTING STATIONERY, SUPPLIES	1,886	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,789	2,000	2,000	2,040	2,080
PROFESSIONAL FEES	127,662	145,000	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	37,500	37,500	50,000	50,000	50,000
	246,655	184,500	52,000	52,040	52,080
TOTAL EXPENSES	246,655	184,500	52,000	52,040	52,080
LEVY IMPACT	(101,655)	(39,500)	(52,000)	(52,040)	(52,080)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			31.65%	0.08%	0.08%



Economic Development

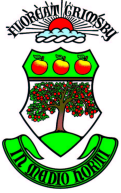
In 2020, the Town of Grimsby on-boarded the first Economic Development Officer (EDO). By investing in a full-time economic development staff resource, the Town has identified the importance of a professional program of economic development to the sustenance and growth of the local economy, as well as the prosperity of local residents, business owners, and investment stakeholders alike.

The EDO, working in close collaboration with the Grimsby Economic Development Advisory Committee (GEDAC) implements the Strategic Action Plan for 2022-2025. The department also develops initiatives, programs, and strategies that foster and develop economic drivers in the local community in order to cultivate an environment in Grimsby most conducive to business retention, growth, and attraction, and a desirable quality of life.

Working to deliver on the strategic priorities established by Council, economic development efforts focus on:

- Reviewing the structure and resources allocated to economic development in Grimsby and identifying opportunities for enhancement
- Supporting the growth of existing businesses by providing more mechanisms for local businesses and associations to bring their needs and concerns to the Town
- Developing and implementing a marketing strategy to clearly demonstrate Grimsby's advantages to prospective businesses and investigating the potential for Town participation in trade missions
- Supporting programs and information for entrepreneurs and small businesses and exploring greater use of incentives to encourage new ventures





TOWN OF GRIMSBY 2023 BUDGET REPORT ECONOMIC DEVELOPMENT

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ECONOMIC DEVELOPMENT					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM OPERATING PROJECT	-	-	22,500	22,950	23,410
	-	-	22,500	22,950	23,410
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	25,129	2,940	-	-	-
	25,129	2,940	-	-	-
TOTAL REVENUES	25,129	2,940	22,500	22,950	23,410
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,197	960	3,380	380	-
CASUAL&PART-TIME SAL&WAGES	16,302	6,250	19,110	3,000	-
EMPLOYEE BENEFITS	2,125	28,550	28,850	30,650	32,520
MEAL ALLOWANCES	531	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	63	-	-	-	-
REGULAR SALARIES AND WAGES	-	115,540	122,550	124,920	132,420
TRAINING AND DEVELOPMENT	-	-	3,600	1,870	1,940
MATERIALS					
ADVERTISING/PROMOTIONS	76	5,000	2,500	2,550	2,600
CONFERENCES/WORKSHOPS	830	1,860	-	-	-
MEETING EXPENSES	222	5,100	5,100	5,200	5,300
MEMBERSHIPS AND SUBSCRIPTIONS	2,427	6,000	2,000	2,040	2,080
MISCELLANEOUS	-	1,000	-	-	-
OFFICE EQUIPMENT PURCHASES	74	-	-	-	-
SPECIAL EVENT EXPENSES	225	6,000	6,000	6,120	6,240
TELEPHONE	435	-	720	730	740
TRAVEL	2,466	5,000	5,000	5,100	5,200
GRANT FUNDED EXPENSES	1,859	-	-	-	-



TOWN OF GRIMSBY 2023 BUDGET REPORT ECONOMIC DEVELOPMENT

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	125,985	2,500	-	-	-
	155,817	183,760	198,810	182,560	189,040
TOTAL EXPENSES	155,817	183,760	198,810	182,560	189,040
LEVY IMPACT	(130,688)	(180,820)	(176,310)	(159,610)	(165,630)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(2.49%)	(9.47%)	3.77%



Finance

The mission of the finance department is to provide the corporation with excellent financial leadership, controllership, planning, and operational services. This is to ensure Grimsby taxpayers and stakeholders benefit from an efficient, effective, and accountable Town government that is financially sustainable. The Finance department ensures financial accountability and transparency of the organization through financial planning, reporting, revenue and collection services, strategic procurement, risk management, payables, and payroll and benefits services.

Financial Planning and Reporting

- Provide quarterly and long-range financial plans and strategic advice to Council and staff
- Establish budget guidance and provide budget preparation support and analysis to all departments including the operating budget, operating projects and capital projects
- Manage investments, cash flow projections, issuance of debt, and reserve accounting
- Prepare financial statements, Financial Information Return (FIR) reporting, and adhere to external audit requirements
- Manage capital project accounting and capital asset reporting system

Revenue and Collections

- Administer the taxation and water revenue functions
- Manage accounts receivable, billing, and treasury functions
- Monitor revenues in compliance with governing policies and legislation

Strategic Procurement, Risk Management and Payables

- Establishes effective and efficient procurement and payment policies, procedures, and practices ensuring fairness, transparency, and accountability
- Assist in developing and maintaining the Town's asset management plan
- Oversight and consultation on Town purchases
- Manages the Town's insurance program
- Manage accounts payable function

Payroll and Benefits

- Deliver bi-weekly payroll processing
- Benefit administration and management
- Manage OMERS pension reporting





TOWN OF GRIMSBY 2023 BUDGET REPORT FINANCE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
FINANCE					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	1,950	2,500	5,380	5,490	5,600
MISCELLANEOUS REVENUE	6,891	-	-	-	-
TAX CERTIFICATES	30,627	29,500	29,500	30,090	30,690
TAX ACCOUNT FEES	48,229	43,000	41,130	41,950	42,790
TAX SALE FEES	12,000	2,500	5,000	5,100	5,200
WATER ACCOUNT TRANSFER FEES	20,161	11,250	17,400	17,750	18,110
INVESTMENT INCOME					
INTEREST INCOME	22,425	8,100	8,650	8,820	9,000
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	732,330	732,330	748,470	763,440	778,710
	874,613	829,180	855,530	872,640	890,100
TOTAL REVENUES	874,613	829,180	855,530	872,640	890,100
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	7,896	-	13,520	14,500	14,800
CASUAL&PART-TIME SAL&WAGES	55,825	-	49,260	52,250	53,300
EMPLOYEE BENEFITS	319,532	314,370	301,940	318,120	334,400
MEAL ALLOWANCES	90	500	500	500	500
REGULAR SAL & WAGES-OVERTIME	4,652	2,500	2,550	2,600	2,650
REGULAR SALARIES AND WAGES	1,113,926	1,150,530	1,149,920	1,186,400	1,240,290
TRAINING AND DEVELOPMENT	-	-	15,500	15,810	16,130
TUITIONS AND COURSES	2,901	6,000	-	-	-
TUITIONS AND COURSES	-	-	6,000	6,120	6,240
MATERIALS					
ADVERTISING/PROMOTIONS	548	-	-	-	-
CONFERENCES/WORKSHOPS	12,593	15,500	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	7,953	9,780	9,780	9,980	10,180
POSTAGE	36,019	25,000	35,000	35,700	36,410
PRINTING STATIONERY, SUPPLIES	12,256	13,200	13,200	13,460	13,730
TRAVEL	399	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	58,704	10,000	10,000	10,200	10,400
PROFESSIONAL FEES	56,518	44,590	46,860	47,800	48,760
TAX ADMINISTRATION SERVICES	-	1,000	1,000	1,020	1,040



TOWN OF GRIMSBY 2023 BUDGET REPORT FINANCE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
RENTS AND FINANCIAL EXPENSES					
COMPUTER PAYROLL BANK CHARGES	43,691	42,000	45,000	45,900	46,820
	1,733,503	1,635,970	1,701,030	1,761,380	1,836,690
TOTAL EXPENSES	1,733,503	1,635,970	1,701,030	1,761,380	1,836,690
LEVY IMPACT	(858,890)	(806,790)	(845,500)	(888,740)	(946,590)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			4.80%	5.11%	6.51%



Human Resources

The purpose of the human resources department is to advance the Town’s People Strategy, ensuring a productive, customer focused, and engaging work environment. The department establishes policies, procedures, and best practices, and provides advice and consultation to all leaders on human resource related matters. Responsibilities include:

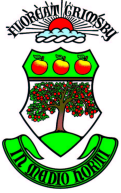
- Recruitment, attraction, and retention
- Compensation management, recognition, and rewards
- Monitoring of laws and legislation surrounding the municipality and the workforce
- Performance management facilitated through the performance appraisal process
- Health and wellness
- Leadership, learning, and development
- Developing the organization’s culture and structure





TOWN OF GRIMSBY 2023 BUDGET REPORT HUMAN RESOURCES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
HUMAN RESOURCES					
GENERAL REVENUE					
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	52,980	52,980	87,430	89,180	90,960
	52,980	52,980	87,430	89,180	90,960
TOTAL REVENUES	52,980	52,980	87,430	89,180	90,960
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,496	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	10,869	-	-	-	-
EMPLOYEE BENEFITS	42,561	44,390	48,020	51,010	54,140
REGULAR SALARIES AND WAGES	152,719	161,170	183,020	193,410	205,070
TRAINING AND DEVELOPMENT	-	-	4,200	4,280	4,370
TUITIONS AND COURSES	550	2,000	-	-	-
WORKMENS' COMP. INS. PREMIUMS	111,006	91,000	-	-	-
TUITIONS AND COURSES	-	-	2,000	2,040	2,080
MATERIALS					
MEETING EXPENSES	-	-	1,000	1,020	1,040
MEMBERSHIPS AND SUBSCRIPTIONS	-	-	3,000	3,060	3,120
PRINTING STATIONERY, SUPPLIES	-	-	1,000	1,020	1,040
TELEPHONE	58	-	300	310	320
TRAVEL	-	-	500	510	520
	319,259	298,560	243,040	256,660	271,700
HUMAN RESOURCES					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	143	1,000	-	-	-
TRAINING AND DEVELOPMENT	-	-	79,000	80,580	82,190
WORKMENS' COMP. INS. PREMIUMS	-	-	133,750	136,430	139,160
RETIREE BENEFITS	70,970	82,480	82,480	84,130	85,810
MATERIALS					
ADVERTISING/PROMOTIONS	8,033	9,000	8,500	8,670	8,840
CONFERENCES/WORKSHOPS	2,580	4,200	-	-	-
COURIER SERVICES	57	-	-	-	-
EMPLOYEE RECOGNITION PROGRAM	19,886	20,000	20,000	20,400	20,810
MEETING EXPENSES	862	-	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	2,455	3,000	-	-	-



TOWN OF GRIMSBY 2023 BUDGET REPORT HUMAN RESOURCES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
PRINTING STATIONERY, SUPPLIES	1,019	1,000	-	-	-
TRAVEL	-	1,000	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	25,569	20,500	22,000	22,440	22,890
	131,574	142,180	345,730	352,650	359,700
TOTAL EXPENSES	450,833	440,740	588,770	609,310	631,400
LEVY IMPACT	(397,853)	(387,760)	(501,340)	(520,130)	(540,440)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			29.29%	3.75%	3.90%



Information Technology and Service Innovation

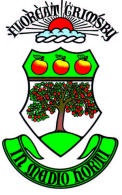
Information technology and service innovation department is responsible for management of the Town's technology infrastructure as well as working collaboratively with operational departments to develop innovative solutions. This is achieved with automation and technology in order to meet goals and fulfil the Town's mission in an efficient and cost effective manner. The department's functions include technical analysis, design, procurement, implementation, maintenance and support of network infrastructure and photocopiers, communications systems, business applications, spatial solutions, and cyber security.





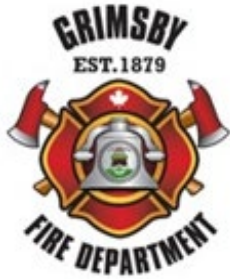
TOWN OF GRIMSBY 2023 BUDGET REPORT INFORMATION TECHNOLOGY

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
INFORMATION TECHNOLOGY & SERVICE INNOVATION					
GENERAL REVENUE					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	51,983	-	-	-	-
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	379,740	379,740	358,060	365,220	372,520
	431,723	379,740	358,060	365,220	372,520
TOTAL REVENUES	431,723	379,740	358,060	365,220	372,520
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	641	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	4,428	-	-	-	-
CLOTHING ALLOWANCE	453	550	550	560	570
EMPLOYEE BENEFITS	147,061	144,110	147,320	154,310	161,030
MEAL ALLOWANCES	360	200	300	300	300
REGULAR SAL & WAGES-OVERTIME	10,227	-	26,100	26,620	27,150
REGULAR SALARIES AND WAGES	538,367	539,960	565,130	582,090	602,200
TRAINING AND DEVELOPMENT	-	-	18,600	18,970	19,350
TRAINING PROGRAMS	2,877	14,500	-	-	-
MATERIALS					
COMPUTER SUPPLIES AND COMPONENT	5,576	6,300	26,550	27,080	27,620
CONFERENCES/WORKSHOPS	3,837	4,100	-	-	-
COURIER SERVICES	5	300	300	310	320
FIBRE OPTIC SERVICE	50,184	55,000	55,000	56,100	57,220
INTERNET COMMUNICATIONS COSTS	-	-	4,000	4,080	4,160
MISCELLANEOUS	-	300	-	-	-
PRINTING STATIONERY, SUPPLIES	535	500	500	510	520
PROGRAM MAINTENANCE FEES	401,468	386,550	424,000	548,880	559,860
PROGRAM MATERIALS	-	500	-	-	-
SERVICE MAINTENANCE FEE	3,808	15,600	10,000	10,200	10,400
TELEPHONE	33,655	28,500	31,500	32,130	32,770
TRAVEL	-	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	6,999	50,000	50,000	51,000	52,020
CONTRACTED SERVICES-OFFICE	26,414	30,000	35,000	35,700	36,410



TOWN OF GRIMSBY 2023 BUDGET REPORT INFORMATION TECHNOLOGY

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	142,000	142,000	194,840	196,140	198,740
	1,378,895	1,419,970	1,590,690	1,746,000	1,791,680
TOTAL EXPENSES	1,378,895	1,419,970	1,590,690	1,746,000	1,791,680
LEVY IMPACT	(947,172)	(1,040,230)	(1,232,630)	(1,380,780)	(1,419,160)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			18.50%	12.02%	2.78%



Fire

In 2021, the Town of Grimsby and the Town of Lincoln commenced a pilot project to establish a shared fire service to serve both municipalities. The newly formed “Niagara West Fire & Emergency Services” department relies on fully trained and qualified men and women throughout the community who serve as volunteer firefighters, full-time fire prevention, training, and administration staff to provide fire protection services and emergency management services to both communities.

Niagara West Fire & Emergency Services is dedicated to the preservation of the volunteer service delivery model through, in part, the professionalization of our firefighters’ core competencies through robust training and qualification certification programs at the GRTC.

The services delivered by Niagara West Fire & Emergency Services include:

Fire Prevention, Enforcement and Public Education

Providing fire prevention services mandated by the *Fire Protection and Prevention Act* including:

- Inspecting buildings and properties upon complaint or request to ensure compliance with the Ontario Fire Code
- Supporting development in the community by reviewing building plans, site plans, and fire safety plans to address fire safety concerns
- Investigating the origin and cause of fires and explosions
- Community fire risk assessments

Providing mandated public education programs including home smoke and carbon monoxide alarm programs, home fire escape planning, and distributing fire safety materials.

Firefighter Training, Development and Emergency Response

Providing ongoing firefighter training and development to ensure that fire protection services are provided to the community effectively, efficiently, and safely.

Operating the Grimsby Regional Fire Training Centre as sanctioned by the Office of the Fire Marshal and Emergency Management.

Trained volunteer firefighters provide a full range of emergency response services, including fire suppression, motor vehicle extrication, water and ice rescue, public assistance, medical first response, and hazardous materials incidents.

Fire Stations

Built in 1993, Fire Station 5-1 is the central fire station in Grimsby. Station 5-1 serves as the first response fire station to all incidents in Grimsby, and houses administration, fire prevention, and public fire safety. The interior of Station 5-1 was revitalized in 2018 and 2019, which is intended to extend the life of the building to enable the continuation of operations for an additional 20 years. Recent exterior work included a new 50-year steel roof.

Built in 2018, Fire Station 5-2 / Grimsby Regional Training Centre (GRTC) serves as an Emergency Operations Centre, a rural response fire station, and a fire training facility. Officially designated as a “regional training center” by the Ontario Fire College, Niagara West Fire & Emergency Services has established a capacity to deliver quality training programs to local firefighters as well as fire service personnel from across Ontario.

Emergency Measures

The *Emergency Management and Civil Protection Act (EMCPA)* mandates that every municipality shall develop and implement an Emergency Management Program and an Emergency Response Plan.

Niagara West Fire & Emergency Services manages the joint Niagara West Emergency Management Program in conformance with the *EMCPA* to ensure that the Town of Grimsby is prepared to mitigate, respond to, and recover from natural disasters and other major risks that could threaten the community as follows:

- Coordinating annual reviews of the Emergency Management Program and Emergency Response Plan as mandated by the *EMCPA*
- Planning, coordinating, and delivering annual Emergency Management Program training for Town staff as mandated by the *EMCPA*
- Planning, coordinating, and delivering required annual exercises of the Emergency Response Plan as mandated by the *EMCPA*
- Maintaining the readiness of the Emergency Operations Centre at Fire Station 5-2 in case of a disaster or emergency event affecting the Town
- Coordinating municipal responses to, and recovery from, major events
- Providing emergency preparedness educational material to the public during Emergency Preparedness Week and throughout the year





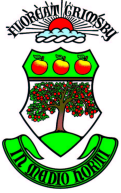
TOWN OF GRIMSBY 2023 BUDGET REPORT FIRE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
EMERGENCY MEASURES					
GENERAL ADMIN					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	-	-	3,000	3,060	3,120
TRAINING PROGRAMS	163	3,000	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	1,519	-	1,500	1,530	1,560
EMERGENCY PLAN EXPENDITURE	-	2,000	2,000	2,040	2,080
EMERGENCY RESPONSE	57,211	-	-	-	-
EQUIPMENT PURCHASES	33	1,000	1,000	1,020	1,040
TELEPHONE	3,264	2,000	5,500	5,610	5,720
CONTRACTED SERVICES					
CONTRACTED SERVICES	70,955	75,000	80,000	81,600	83,230
	133,145	83,000	93,000	94,860	96,750
TOTAL EXPENSES	133,145	83,000	93,000	94,860	96,750
LEVY IMPACT	(133,145)	(83,000)	(93,000)	(94,860)	(96,750)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			12.05%	2.00%	1.99%



TOWN OF GRIMSBY 2023 BUDGET REPORT FIRE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
FIRE					
GENERAL REVENUE					
USER FEES					
FIRE - COSTS RECOVERED	30,508	40,000	40,000	40,800	41,620
RPRT & INSPT FEES	22,240	15,000	15,000	15,300	15,610
OTHER REVENUES					
DONATIONS	1,500	-	-	-	-
SALES AND RECOVERY	93	-	-	-	-
	54,341	55,000	55,000	56,100	57,230
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROVINCIAL GRANT	21,989	-	-	-	-
	21,989	-	-	-	-
TOTAL REVENUES	76,330	55,000	55,000	56,100	57,230
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	1,218	2,220	2,220	2,260	2,310
UTILITIES-HEAT	5,997	5,350	5,700	5,810	5,930
UTILITIES-LIGHT	7,515	7,500	7,500	7,650	7,800
UTILITIES-WATER	809	750	750	770	790
CONTRACTED SERVICES					
CLEANING SERVICES	7,144	8,300	8,300	8,470	8,640
GENERAL MAINTENANCE & REPAIRS	10,054	8,200	8,200	8,360	8,530
	32,737	32,320	32,670	33,320	34,000
EQUIPMENT MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	18,348	15,600	15,600	15,910	16,230
FIRE EQUIPMENT PURCHASES	7,005	10,700	10,700	10,910	11,130
RADIO REPAIRS AND MAINTENANCE	-	1,300	1,300	1,330	1,360
	25,353	27,600	27,600	28,150	28,720
FIREFIGHTING					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	-	-	31,300	31,930	32,570
TRAINING PROGRAMS	17,786	31,300	-	-	-
UNIFORMS AND CLOTHING	19,738	16,230	16,230	16,550	16,880



TOWN OF GRIMSBY 2023 BUDGET REPORT FIRE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
VOLUNTEER FIREFIGHTERS BENEFITS	67,781	78,480	80,020	81,600	83,200
VOLUNTEER FIREFIGHTERS WAGES	733,496	924,000	942,480	961,330	980,560
MEDICAL EXAMS & RELATED	4,973	8,500	8,500	8,670	8,840
MATERIALS					
FIRE INCIDENT EXPENSES	625	-	-	-	-
	844,399	1,058,510	1,078,530	1,100,080	1,122,050
FLEET MTCE					
MATERIALS					
FUEL - GASOLINE	12,375	5,000	5,000	5,100	5,200
FUEL - DIESEL	15,359	5,000	5,000	5,100	5,200
FLEET REPAIRS AND MAINTENANCE	44,743	75,800	75,800	77,320	78,870
	72,477	85,800	85,800	87,520	89,270
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	7,266	-	1,990	2,210	2,210
CASUAL&PART-TIME SAL&WAGES	80,805	-	-	-	-
CLOTHING ALLOWANCE	4,183	-	-	-	-
EMPLOYEE BENEFITS	163,430	152,730	153,020	159,890	166,960
MEAL ALLOWANCES	767	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	6,522	2,000	2,040	2,080	2,120
REGULAR SALARIES AND WAGES	535,112	601,770	618,750	631,040	653,950
TRAINING AND DEVELOPMENT	-	-	6,500	6,630	6,760
MATERIALS					
FIRE PREVENTION ACTIVITIES	5,467	11,000	11,000	11,220	11,440
CONFERENCES/WORKSHOPS	3,093	6,500	-	-	-
COURIER SERVICES	57	230	230	230	230
EMPLOYEE RECOGNITION PROGRAM	715	2,000	2,000	2,040	2,080
MATERIALS	3,255	6,800	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	3,395	3,500	3,500	3,570	3,640
OFFICE EQUIPMENT PURCHASES	24,570	3,000	3,000	3,060	3,120
POSTAGE	76	200	200	200	200
PRINTING STATIONERY, SUPPLIES	887	-	6,800	6,940	7,080
TELEPHONE	7,284	9,000	9,000	9,180	9,360
TRAVEL	36	300	300	310	320
CONTRACTED SERVICES					
CENTRAL FIRE COMMUNICATIONS	115,787	117,000	117,000	119,340	121,730
CONTRACTED SERVICES	107,355	47,260	57,660	58,810	59,990



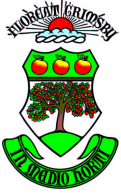
TOWN OF GRIMSBY 2023 BUDGET REPORT FIRE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	615,000	615,000	627,300	649,580	671,860
	1,685,062	1,578,290	1,620,290	1,666,330	1,723,050
TOTAL EXPENSES	2,660,028	2,782,520	2,844,890	2,915,400	2,997,090
LEVY IMPACT	(2,583,698)	(2,727,520)	(2,789,890)	(2,859,300)	(2,939,860)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			2.29%	2.49%	2.82%



TOWN OF GRIMSBY 2023 BUDGET REPORT FIRE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
FIRE STATION 2					
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	-	330	-	-	-
DEVELOPMENT CHARGES					
TRANSFER FROM DEVELOPMENT CHARGES	83,600	83,600	83,590	83,590	83,590
OTHER REVENUES					
COMMUNICATIONS TOWER RENTAL	17,447	18,000	18,000	18,360	18,730
FIRE - REGISTRATIONS	78,068	60,000	60,000	61,200	62,420
SALES AND RECOVERY	111	-	-	-	-
	179,226	161,930	161,590	163,150	164,740
TOTAL REVENUES	179,226	161,930	161,590	163,150	164,740
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	367	5,000	5,000	5,100	5,200
UTILITIES-HEAT	4,982	6,000	6,000	6,120	6,240
UTILITIES-LIGHT	16,888	20,000	20,000	20,400	20,810
UTILITIES-WATER	2,918	2,200	3,300	3,370	3,440
CONTRACTED SERVICES					
CLEANING SERVICES	4,282	6,000	6,000	6,120	6,240
GENERAL MAINTENANCE & REPAIRS	16,343	14,000	14,000	14,280	14,570
	45,780	53,200	54,300	55,390	56,500
FINANCIAL EXPENDITURES					
MATERIALS					
PRINCIPAL REPAYMENTS	375,598	375,600	386,230	386,230	386,230
INTEREST ON LONG TERM DEBT					
INTEREST PAYMENTS	62,755	62,760	52,050	52,050	52,050
	438,353	438,360	438,280	438,280	438,280
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	-	40	40	40	40
REGULAR SAL & WAGES-OVERTIME	-	2,000	2,040	2,080	2,120



TOWN OF GRIMSBY 2023 BUDGET REPORT FIRE

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MATERIALS					
OFFICE EQUIPMENT PURCHASES	58	1,000	1,000	1,020	1,040
PRINTING STATIONERY, SUPPLIES	554	1,500	1,500	1,530	1,560
TELEPHONE	1,754	3,500	-	-	-
FIRE - TRAINING CENTRE	21,913	20,000	20,000	20,400	20,810
	24,279	28,040	24,580	25,070	25,570
TOTAL EXPENSES	508,412	519,600	517,160	518,740	520,350
LEVY IMPACT	(329,186)	(357,670)	(355,570)	(355,590)	(355,610)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(0.59%)	0.01%	0.01%



Land Use Planning Study Completed in Grimsby Beach



Designated Properties and Heritage Homeowner Outreach



Heritage Conservation District Study on Main Street East

Planning

The Planning and Building Department has two divisions – Planning and Building. The Planning Division also manages two legislative committees - Heritage Grimsby Advisory Committee and the Committee of Adjustment.

Planning

The Planning Division studies, creates and maintains planning policies, by-laws, and guidelines and administers various development review processes in accordance with the Planning Act and related legislation to achieve the Town's land use objectives. The division is responsible for:

- Providing professional planning advice to Council to facilitate the Town's land use and growth objectives
- Liaising with all levels of government, municipal agencies, the development industry, and the public to represent the Town, build business relationships, and promote the Town's strategic vision
- Ensuring official plan policies, zoning by-laws, and related guidelines provide a framework for future growth that responds to the vision of the community while complying with related legislation
- Undertaking land use related studies (i.e., urban design, secondary plans, strategic growth, heritage, complete communities) to gain community input and inform policy decisions
- Administering and evaluating planning applications in accordance with the requirements of the Planning Act and associated regulations, including planning for and coordinating planning open houses, public meetings, and pre-consultations with applicants
- Coordinating the review of planning applications with internal departments and external agencies, making recommendations to Council regarding applications (official plan amendment, zoning amendment, draft plan of subdivision/condominium) and making decisions on site plans in context of provincial, regional, and local planning policy and good planning practices
- Identify, protect, monitor, and promote the Town's historic buildings, monuments, and landscapes. Supporting heritage property owners through various programs and through their restoration projects

Heritage Grimsby Advisory Committee

The Heritage Grimsby Advisory Committee was established under Section 28 of the *Ontario Heritage Act* to provide Council with advice about the identification, conservation, alteration to, listings on the Town's Heritage Register, registration of easements and covenants, and designation of heritage properties and areas. The Committee is also involved in educating and commemorating the local heritage of Grimsby. Other works of the Heritage Grimsby Advisory Committee include:

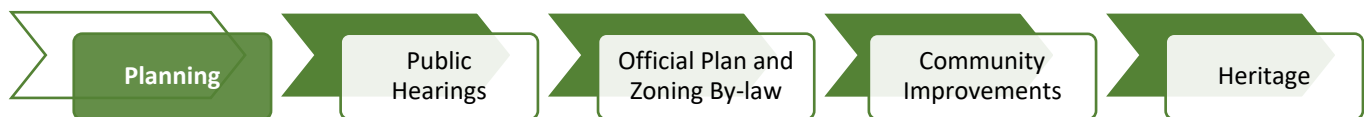
- Review of heritage permits and grants
- Participation in outreach and marketing initiatives
- Development of interpretive programs and materials such as plaques and publications
- Conducting and reviewing historical research
- Support the review of development applications and policy initiatives from a heritage perspective

Local heritage is identified as a matter of Provincial Interest under the Provincial Policy Statement. Municipal planning staff provide advice and work with the Heritage Grimsby Advisory Committee in relation to the protection of Grimsby's heritage resources.

Committee of Adjustment

The Committee of Adjustment is a quasi-judicial body appointed by Council in accordance with the Planning Act to conduct public hearings for applications for minor variances to the Town's zoning by-laws and for applications for consent, such as severances. The Committee also has the power to issue a "Certificate of Validation" and to give "Approval of a Foreclosure of or an Exercise of a Power of Sale in a Mortgage or Charge". The Committee is responsible for:

- Processing applications for minor variances and consents
- Holding public hearing for applications
- Making decisions on minor variance-applications (enlargements or extension of legal non-conforming uses, buildings or structures) and consent applications.





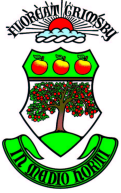
TOWN OF GRIMSBY 2023 BUDGET REPORT PLANNING

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
COMMITTEE OF ADJUSTMENT					
GENERAL REVENUE					
USER FEES					
MINOR VARIANCE APPLICATION FEE	100,702	57,420	73,310	74,780	76,280
	100,702	57,420	73,310	74,780	76,280
TOTAL REVENUES	100,702	57,420	73,310	74,780	76,280
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	62	-	-	-	-
COMMITTEE LAY MEMBERS' FEES	3,445	-	-	-	-
EMPLOYEE BENEFITS	7,673	7,360	8,250	8,790	9,350
MEAL ALLOWANCES	72	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	2,298	1,000	1,020	1,040	1,060
REGULAR SALARIES AND WAGES	32,923	31,640	36,310	38,510	40,860
TRAINING AND DEVELOPMENT	-	-	2,000	2,040	2,080
MATERIALS					
CONFERENCES/WORKSHOPS	-	2,000	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	-	1,500	1,500	1,530	1,560
POSTAGE	157	800	800	820	840
PRINTING STATIONERY, SUPPLIES	849	500	500	510	520
TRAVEL	1,910	3,500	3,500	3,570	3,640
	49,389	48,300	53,880	56,810	59,910
TOTAL EXPENSES	49,389	48,300	53,880	56,810	59,910
LEVY IMPACT	51,313	9,120	19,430	17,970	16,370
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(113.05%)	7.51%	8.90%



TOWN OF GRIMSBY 2023 BUDGET REPORT PLANNING

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
HERITAGE COMMITTEE					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM OPERATING PROJECT	-	-	83,870	85,550	87,260
	-	-	83,870	85,550	87,260
TOTAL REVENUES	-	-	83,870	85,550	87,260
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,810	-	1,990	2,210	2,210
CASUAL&PART-TIME SAL&WAGES	7,239	-	64,550	68,470	72,640
EMPLOYEE BENEFITS	19,861	26,180	45,960	48,950	51,980
MEAL ALLOWANCES	306	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	6,723	-	-	-	-
REGULAR SALARIES AND WAGES	80,248	114,090	116,360	123,400	130,870
MATERIALS					
ADVERTISING/PROMOTIONS	1,128	5,000	5,000	5,100	5,200
MEETING EXPENSES	479	-	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	144	680	1,050	1,070	1,090
MISCELLANEOUS	787	500	500	510	520
PLAQUE COSTS	580	2,700	6,600	6,730	6,860
PRINTING STATIONERY, SUPPLIES	340	100	500	510	520
SMARTER NIAGARA INCENTIVES	-	20,000	20,000	20,000	20,000
TRAVEL	94	500	500	510	520
CONTRACTED SERVICES					
PROFESSIONAL FEES	(6,285)	30,000	30,000	30,600	31,210
	113,454	199,750	293,010	308,060	323,620
TOTAL EXPENSES	113,454	199,750	293,010	308,060	323,620
LEVY IMPACT	(113,454)	(199,750)	(209,140)	(222,510)	(236,360)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			4.70%	6.39%	6.22%



TOWN OF GRIMSBY 2023 BUDGET REPORT PLANNING

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
PLANNING & ZONING					
GENERAL REVENUE					
USER FEES					
OFFICIAL PLAN AMENDMENTS	36,255	29,580	26,070	26,590	27,120
REZONING APPLICATION FEES	25,935	77,050	67,910	69,270	70,660
SITE PLAN FEES - TYPE 1	94,006	131,740	82,940	84,600	86,290
SUBDIVISION APPLICATION FEES	10,274	34,240	24,890	25,390	25,900
GREEN ENERGY APPLICATION FEES	-	300	-	-	-
SITE PLAN FEES - TYPE 3	1,598	13,950	7,390	7,540	7,690
CONDOMINIUM APPLICATION FEES	-	73,840	15,310	15,620	15,930
SITE PLAN FEES - TYPE 2	18,051	21,100	9,300	9,490	9,680
	186,119	381,800	233,810	238,500	243,270
TOTAL REVENUES	186,119	381,800	233,810	238,500	243,270
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,796	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	18,832	-	-	-	-
EMPLOYEE BENEFITS	103,011	111,820	152,560	161,310	170,550
MEAL ALLOWANCES	366	-	500	500	500
REGULAR SAL & WAGES-OVERTIME	13,795	4,000	4,080	4,160	4,240
REGULAR SALARIES AND WAGES	411,240	468,260	624,470	646,570	681,310
TRAINING AND DEVELOPMENT	-	-	9,850	10,050	10,250
TUITIONS AND COURSES	-	4,000	-	-	-
TUITIONS AND COURSES	-	-	4,000	4,080	4,160
MATERIALS					
ADVERTISING/PROMOTIONS	14,035	22,000	11,000	11,220	11,440
APPRAISAL FEES	20,556	15,000	15,000	15,300	15,610
CONFERENCES/WORKSHOPS	5,387	6,000	-	-	-
COURIER SERVICES	28	100	100	100	100
FACADE IMPROVEMENTS	5,000	25,000	35,000	25,000	25,000
MEMBERSHIPS AND SUBSCRIPTIONS	6,040	5,000	5,000	5,100	5,200
POSTAGE	6,655	5,000	5,000	5,100	5,200
PRINTING STATIONERY, SUPPLIES	1,072	1,000	1,000	1,020	1,040
TELEPHONE	619	1,500	1,500	1,530	1,560
TRAVEL	-	2,300	2,300	2,350	2,400
PLANNING EDUCATION & OUTREACH	-	1,500	1,500	1,530	1,560



TOWN OF GRIMSBY 2023 BUDGET REPORT PLANNING

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	13,468	50,000	-	-	-
PROFESSIONAL FEES	23,710	-	50,000	51,000	52,020
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	42,000	42,000	42,840	42,840	42,840
	688,610	764,480	965,700	988,760	1,034,980
TOTAL EXPENSES	688,610	764,480	965,700	988,760	1,034,980
LEVY IMPACT	(502,491)	(382,680)	(731,890)	(750,260)	(791,710)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			91.25%	2.51%	5.52%



Building

The Building Division is responsible for issuing permits for the construction, renovation, change of use or demolition of buildings that conform to the requirements of the Building Code Act and the Building Code. The Building Division is also responsible for exercising powers, performing other duties assigned inspecting to them under the Building Code Act, and the Building Code, including reviewing plans, construction and issuing orders.

The division is responsible for:

- Acting immediately to safeguard the health and safety of the public where buildings are damaged due to fire, vehicle collision, structural collapse or otherwise rendered unsafe
- Exercising statutory powers and performing duties in these circumstances with a duty of care to consider the rights of property owners
- Using the due diligence of building officials in approving design proposals and completed construction that conforms to environmental, fire, health, safety, structural and other requirements of the OBC through plan review and building inspections
- Performing building permit reviews and prescribed inspections that are conducted within the legislated timeframes required by the OBC
- Ensuring building officials are qualified in all categories related to their responsibilities and duties as legislated by the OBC
- Ensuring enforcement inspections are conducted in response to complaints and inquiries of potential illegal construction with or without a building permit as regulated by the BCA
- Initiating legal proceedings, including issuing Orders (i.e., Order to Comply, Stop Work) and laying charges, when all other efforts of compliance have failed
- Ensuring building permit review and inspection services are fully funded by permit fees, and services delivered in a cost-efficient manner
- Producing statistical data, producing financial reports, and monitoring the operational budget as legislated





TOWN OF GRIMSBY 2023 BUDGET REPORT BUILDING

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
BUILDING					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	51,336	20,000	30,000	30,600	31,210
SEWER/DRAIN PERMITS	20,805	12,000	12,000	12,240	12,480
SIGN PERMITS	4,304	8,000	8,000	8,160	8,320
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM DEFERRED REVENUE	195,610	195,610	109,390	127,600	151,730
OTHER REVENUES					
BUILDING PERMITS	720,434	650,000	700,000	714,000	728,280
OCCUPANCY PERMITS	8,485	10,000	10,000	10,200	10,400
PLUMBING PERMITS	24,575	40,000	40,000	40,800	41,620
	1,025,549	935,610	909,390	943,600	984,040
TOTAL REVENUES	1,025,549	935,610	909,390	943,600	984,040
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	8,635	11,200	13,390	14,260	14,880
CASUAL&PART-TIME SAL&WAGES	43,109	64,060	62,830	66,650	70,710
CLOTHING ALLOWANCE	4,255	4,000	4,000	4,080	4,160
EMPLOYEE BENEFITS	93,480	119,500	111,030	117,330	123,820
MEAL ALLOWANCES	30	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,249	2,000	2,040	2,080	2,120
REGULAR SALARIES AND WAGES	348,547	442,510	436,710	454,210	477,660
TRAINING AND DEVELOPMENT	-	-	9,000	9,180	9,360
TUITIONS AND COURSES	2,064	5,000	-	-	-
TUITIONS AND COURSES	-	-	6,000	6,120	6,240
MATERIALS					
ADVERTISING/PROMOTIONS	-	650	650	660	670
CONFERENCES/WORKSHOPS	2,512	8,000	-	-	-
COURIER SERVICES	-	300	-	-	-
MEETING EXPENSES	223	-	800	820	840
MEMBERSHIPS AND SUBSCRIPTIONS	2,768	2,500	4,000	4,080	4,160
MISCELLANEOUS	73	500	-	-	-
OFFICE EQUIPMENT PURCHASES	124	5,000	2,000	2,040	2,080
OTHER VEHICLE EXPENDITURES	3,107	3,000	3,500	3,570	3,640
POSTAGE	413	1,000	500	510	520
PRINTING STATIONERY, SUPPLIES	979	4,000	4,000	4,080	4,160



TOWN OF GRIMSBY 2023 BUDGET REPORT BUILDING

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
REGISTRY OFFICE FEES	30	500	500	510	520
TELEPHONE	1,834	2,500	2,500	2,550	2,600
TRAVEL	205	6,000	-	-	-
FUEL - GASOLINE	4,353	-	6,000	6,120	6,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,469	40,000	20,000	20,400	20,810
PROFESSIONAL FEES	5,928	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	119,920	119,920	113,070	115,330	117,640
ADMINISTRATION ALLOCATION	17,020	17,020	18,390	18,760	19,140
FINANCE ALLOCATION	26,890	26,890	27,750	28,310	28,880
HR ALLOCATION	24,240	24,240	32,870	33,530	34,200
LEGAL ALLOCATION	10,560	10,560	10,320	10,530	10,740
INSURANCE ALLOCATION	14,760	14,760	17,540	17,890	18,250
	741,777	935,610	909,390	943,600	984,040
TOTAL EXPENSES	741,777	935,610	909,390	943,600	984,040
LEVY IMPACT	283,772	-	-	-	-
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			0%	0%	0%



Community Services

The Community Services department is responsible for leisure and community services for residents and non-residents at the various facilities located throughout Grimsby. The department provides quality, safe and enjoyable recreation, sport, and passive recreational opportunities and strives to meet and exceed the needs of the community through active engagement of individuals, partnerships, community outreach, voluntarism, and event initiatives. Other responsibilities of the department include:

- Parks, playgrounds, trails and open spaces including sports fields, skate parks, dog parks, pickle ball courts
- Facilities management and operations including corporate facilities, rental facilities, outdoor pool, arenas, rental facilities etc.
- Facility allocation and rentals, as well as continual liaising with user groups
- Tree planting initiatives, street banners, beautification and public art
- Providing camps, aquatics, fitness, arts and culture, and other recreation programs during the year
- Organizing and supporting community events such as the Santa Claus parade, Happening in Grimsby, Civic recognition events, and holiday events.
- Maintaining and developing partnerships and collaborations with community partners
- Culture services including the Art Gallery and the Grimsby Museum
- Communications including social media, newsletters and other promotional materials
- Customer Service team, which includes services for NRT On Demand, Niagara Region recycling containers and other services

The various facilities throughout Grimsby that provide recreational programming as are as follows:

Carnegie Building

The Carnegie building is a heritage facility that originally housed the Grimsby Public Library. The building accommodates a number of long term tenants (FORT - Foundation of Resources for Teens) and the Grimsby Historical Society/Archives) and is also available for event rentals. The Carnegie building is located adjacent to the Art Gallery and Library. The building was restored through 2017-2018 with attention to heritage/historical features.

Livingston Activity Centre (LAC)

The LAC is a community center that hosts a variety of programs and events and is the home of the Grimsby Seniors Club. This facility also has a lease agreement with the Niagara Region for the Seniors Day Program. Some of the programs offered at LAC include:

- Various programs and activities such as card games, theatre groups, and music clubs
- Daily fitness programs and activities such as the walking club, ping pong, and shuffleboard
- Additional community services for seniors

Peach King Centre

The Peach King Centre offers a variety of fitness and recreation options as well as space for community events. Some of programs and facilities at the Peach King Centre include:

- Two indoor ice pads and an outdoor rink / summer pad
- Splash pad and mini soccer field
- Fitness facility with racquetball courts
- Fitness programs, including yoga, pilates, nordic walking, and personal training
- Auditorium and board room rentals for special and private events

Grimsby Lions Community Pool

The Grimsby Lions Community Pool is an outdoor heated pool that operates from mid-June until Labour Day weekend each year. The Pool hosts a variety of programming including swimming lessons, a recreational summer swim team league, camp swims, and public swimming. Some of the programs include:

- Teaching Water Safety and swimming lessons through group or private lessons
- Running the Bronze levels and Leader in Training courses for future lifeguards
- Hosting Grimsby Marlins Swim Team

Elizabeth Street Pump house

The Elizabeth Street Pump house is a community facility that is available to host a variety of events. The facility includes:

- Waterfront rental facility
- Grounds - Peace Garden and gazebo

Recreation Garage

The Recreation Garage is an internal facility, which houses the vehicles and equipment required by the department. This facility is located adjacent to the Peach King Centre and is also the location of the facilities offices.

East Grimsby Community Centre

The East Grimsby Community Centre is also known as the Grimsby Beach Hall, a community facility that is under a long term lease as an Ontario Early Years site.

Recreation Fleet & Equipment

Licensed and experienced staff mechanics conduct the mandatory vehicle inspections and perform repairs and maintenance to ensure the Town's fleet and equipment are safe, reliable and available for service.

- Average # of annual inspections performed in the year - 200
- Average # of preventative maintenance services performed in the year - 50

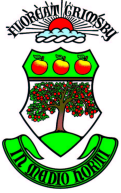
Southward Community Park

The construction of Southward Community Park was completed in 2018. The park is a place for play, sports, fitness, and enjoyment of nature. The following are available at the park:

- Community building for community events with concessions access
- 5 large soccer fields and 4 mini soccer fields
- 4 baseball diamonds
- Lease free dog park and BMX bike track
- Walking trails and skating pond

This park hosted the women’s and men’s baseball for the Canada Summer Games in August 2022.





TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CARNEGIE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	17,793	16,900	16,900	17,240	17,580
	17,793	16,900	16,900	17,240	17,580
TOTAL REVENUES	17,793	16,900	16,900	17,240	17,580
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	988	2,800	2,800	2,860	2,920
MATERIALS	1,439	2,650	2,650	2,700	2,750
UTILITIES-HEAT	1,881	1,800	2,100	2,140	2,180
UTILITIES-LIGHT	2,546	2,800	2,800	2,860	2,920
UTILITIES-WATER	368	500	500	510	520
CONTRACTED SERVICES					
CONTRACTED SERVICES	11,639	3,980	5,980	6,100	6,220
	18,861	14,530	16,830	17,170	17,510
TOTAL EXPENSES	18,861	14,530	16,830	17,170	17,510
LEVY IMPACT	(1,068)	2,370	70	70	70
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			97.05%	0%	0%



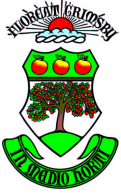
TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CS FLEET & EQUIP					
FLEET MTCE					
MATERIALS					
VEHICLE AND EQUIPMENT REPAIRS	120,438	120,000	120,000	122,400	124,850
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	85,000	85,000	86,700	87,750	88,780
	205,438	205,000	206,700	210,150	213,630
TOTAL EXPENSES	205,438	205,000	206,700	210,150	213,630
LEVY IMPACT	(205,438)	(205,000)	(206,700)	(210,150)	(213,630)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			0.83%	1.67%	1.66%



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
GRAND AVE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	7,500	7,500	7,500	7,650	7,800
	7,500	7,500	7,500	7,650	7,800
TOTAL REVENUES	7,500	7,500	7,500	7,650	7,800
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	243	1,000	1,000	1,020	1,040
MATERIALS	379	1,300	1,300	1,330	1,360
UTILITIES-HEAT	2,853	2,300	3,500	3,570	3,640
UTILITIES-LIGHT	1,332	1,300	1,300	1,330	1,360
UTILITIES-WATER	400	400	450	460	470
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,212	2,850	2,850	2,910	2,970
GENERAL MAINTENANCE & REPAIRS	-	4,000	4,000	4,080	4,160
	7,419	13,150	14,400	14,700	15,000
TOTAL EXPENSES	7,419	13,150	14,400	14,700	15,000
LEVY IMPACT	81	(5,650)	(6,900)	(7,050)	(7,200)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			22.12%	2.17%	2.13%



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
LIVINGSTON ACTIVITY CENTRE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	41,449	42,000	35,000	35,700	36,410
MEMBERSHIPS	10,149	37,000	30,000	30,600	31,210
MISCELLANEOUS REVENUE	-	2,100	-	-	-
PROGRAM FEES	27,030	24,500	26,000	26,520	27,050
OTHER REVENUES					
SALES AND RECOVERY	148	-	2,100	2,140	2,180
	78,776	105,600	93,100	94,960	96,850
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OPERATING GRANT (PROV)	67,118	42,700	42,700	42,700	42,700
	67,118	42,700	42,700	42,700	42,700
TOTAL REVENUES	145,894	148,300	135,800	137,660	139,550
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,963	3,300	3,600	3,670	3,740
FACILITY IMPROVEMENT	-	-	6,000	6,120	6,240
MATERIALS	3,157	3,100	3,100	3,160	3,220
UTILITIES-HEAT	7,173	7,000	9,000	9,180	9,360
UTILITIES-LIGHT	7,770	10,000	10,000	10,200	10,400
UTILITIES-WATER	2,313	2,500	2,500	2,550	2,600
CONTRACTED SERVICES					
CLEANING SERVICES	17,468	18,360	18,360	18,730	19,100
CONTRACTED SERVICES	11,101	13,260	13,260	13,530	13,800
GENERAL MAINTENANCE & REPAIRS	2,162	7,000	7,000	7,140	7,280
	54,107	64,520	72,820	74,280	75,740
GENERAL ADMIN					
MATERIALS					
PRINTING STATIONERY, SUPPLIES	145	650	650	660	670
TELEPHONE	1,606	1,600	1,750	1,790	1,830
SERVICE CHARGES	5,190	3,400	4,800	4,900	5,000
	6,941	5,650	7,200	7,350	7,500



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
SENIORS PROGRAMS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	9,748	10,880	13,310	13,780	14,090
CASUAL&PART-TIME SAL&WAGES	51,359	62,020	63,260	64,530	65,820
MATERIALS					
PROGRAM MATERIALS	1,935	1,600	2,200	2,240	2,280
GRANT FUNDED EXPENSES	21,699	-	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,040	2,080
	84,741	76,500	80,770	82,590	84,270
TOTAL EXPENSES	145,789	146,670	160,790	164,220	167,510
LEVY IMPACT	105	1,630	(24,990)	(26,560)	(27,960)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			1,633.13%	6.28%	5.27%



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
PEACH KING CENTRE					
GENERAL REVENUE					
USER FEES					
ARENA CONCESSION REVENUE	-	4,000	4,000	4,080	4,160
DRY PAD FEES	9,056	12,000	11,000	11,220	11,440
FACILITIES RENTAL	19,493	42,000	21,000	21,420	21,850
MEMBERSHIPS	28,830	50,500	25,500	26,010	26,530
MISCELLANEOUS REVENUE	-	5,500	-	-	-
PROGRAM FEES	40,649	47,000	47,000	47,940	48,900
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM CAPITAL PROJECT	-	-	46,000	46,920	47,860
OTHER REVENUES					
VENDING MACHINE COMMISSIONS	3,148	6,000	6,000	6,120	6,240
ADVERTISING & SPONSORSHIP REVENUE	20,201	21,000	21,000	21,420	21,850
SALES AND RECOVERY	1,063	-	-	-	-
	122,440	188,000	181,500	185,130	188,830
ICE REVENUE					
USER FEES					
ADMISSION FEES	15,833	16,000	16,000	16,320	16,650
FACILITIES RENTAL	138,691	170,000	170,000	173,400	176,870
ICE RENTALS-FIGURE SKATING	51,923	70,000	70,000	70,000	70,000
ICE RENTALS-G.M.H.A.	242,224	392,000	392,000	392,000	392,000
ICE RENTALS-JR C HOCKEY	30,573	31,000	31,000	31,000	31,000
	479,244	679,000	679,000	682,720	686,520
TOTAL REVENUES	601,684	867,000	860,500	867,850	875,350
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	15,090	12,790	13,270	16,660	17,070
CASUAL&PART-TIME SAL&WAGES	108,001	70,180	71,590	89,580	91,370
CLOTHING ALLOWANCE	4,152	6,000	-	-	-
EMPLOYEE BENEFITS	2,485	210	220	220	230
MEAL ALLOWANCES	522	400	400	400	400
REGULAR SAL & WAGES-OVERTIME	15,102	11,000	11,220	11,440	11,670
MATERIALS					
ARENA CAPITAL EXPENDITURES	-	8,000	-	-	-
CLEANING & MTCE MATERIALS	13,749	13,000	13,000	13,260	13,530



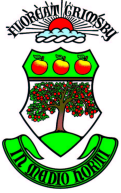
TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
EQUIPMENT REPAIRS & MTCE	22,904	25,000	25,000	25,500	26,010
FACILITY IMPROVEMENT	5,219	6,000	14,000	14,280	14,570
MATERIALS	10,806	22,000	22,000	27,530	28,080
UTILITIES-HEAT	56,275	48,000	55,000	68,820	70,200
UTILITIES-LIGHT	161,048	220,000	177,000	221,470	225,900
UTILITIES-WATER	9,770	12,500	12,800	16,020	16,340
CONTRACTED SERVICES					
CONTRACTED SERVICES	40,934	40,000	40,000	40,800	41,620
GENERAL MAINTENANCE & REPAIRS	10,566	22,440	22,440	22,890	23,350
	476,623	517,520	477,940	568,870	580,340
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	1,790	6,500	8,560	8,640
CASUAL&PART-TIME SAL&WAGES	-	10,790	11,000	13,760	14,040
EMPLOYEE BENEFITS	90,296	98,940	101,110	138,360	144,010
REGULAR SAL & WAGES-OVERTIME	3,254	-	-	-	-
REGULAR SALARIES AND WAGES	332,866	337,120	351,350	482,090	498,490
TRAINING AND DEVELOPMENT	-	-	5,000	5,100	5,200
TRAINING PROGRAMS	1,103	5,000	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	254	750	750	770	790
MEMBERSHIPS AND SUBSCRIPTIONS	3,052	2,600	-	-	-
OFFICE EQUIPMENT PURCHASES	363	2,500	2,500	2,550	2,600
PRINTING STATIONERY, SUPPLIES	243	2,000	2,000	2,040	2,080
TELEPHONE	4,104	4,300	4,300	4,390	4,480
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,782	700	700	710	720
	438,317	466,490	485,210	658,330	681,050
ICE MAKING EQUIP MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	51,073	36,000	36,000	36,720	37,450
MATERIALS	8,955	13,400	13,400	13,670	13,940
	60,028	49,400	49,400	50,390	51,390
PUBLIC/PRE-SCHOOL SKATE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	875	2,570	2,670	2,730	2,820
CASUAL&PART-TIME SAL&WAGES	8,660	14,960	15,260	15,570	15,880



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MATERIALS					
MISCELLANEOUS SERVICES	2,420	3,500	3,700	3,770	3,850
	11,955	21,030	21,630	22,070	22,550
RACQUETBALL & FITNESS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	7,648	5,990	6,220	6,390	6,550
CASUAL&PART-TIME SAL&WAGES	44,791	35,590	36,300	37,030	37,780
MATERIALS					
EQUIPMENT REPAIRS & MTCE	3,385	2,800	3,000	3,060	3,120
MEMBERSHIPS AND SUBSCRIPTIONS	-	420	-	-	-
PROGRAM MATERIALS	1,397	4,000	4,300	4,390	4,480
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,988	1,200	3,700	3,770	3,850
	62,209	50,000	53,520	54,640	55,780
TOTAL EXPENSES	1,049,132	1,104,440	1,087,700	1,354,300	1,391,110
LEVY IMPACT	(447,448)	(237,440)	(227,200)	(486,450)	(515,760)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(4.31%)	114.11%	6.03%



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
POOL					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	12,496	14,200	13,000	13,260	13,530
FACILITIES RENTAL	-	200	1,400	1,430	1,460
MISCELLANEOUS REVENUE	-	680	-	-	-
PROGRAM FEES	74,037	66,000	74,000	75,480	76,990
OTHER REVENUES					
SALES AND RECOVERY	48	-	680	690	700
	86,581	81,080	89,080	90,860	92,680
TOTAL REVENUES	86,581	81,080	89,080	90,860	92,680
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	146	60	60	60	70
REGULAR SAL & WAGES-OVERTIME	823	3,200	3,260	3,330	3,400
MATERIALS					
EQUIPMENT REPAIRS & MTCE	10,253	5,000	5,500	5,610	5,720
MATERIALS	4,633	5,800	5,800	5,920	6,040
POOL CHEMICALS	5,520	7,100	7,100	7,240	7,380
UTILITIES-HEAT	4,773	4,800	6,000	6,120	6,240
UTILITIES-LIGHT	6,177	6,100	6,100	6,220	6,340
UTILITIES-WATER	4,847	5,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,259	2,500	2,550	2,600	2,650
	44,431	39,560	41,370	42,200	43,040
GENERAL ADMIN					
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	110	270	-	-	-
TELEPHONE	923	880	880	900	920
	1,033	1,150	880	900	920
SWIMMING PROGRAM					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	12,081	16,010	19,930	20,740	21,200
CASUAL&PART-TIME SAL&WAGES	92,683	91,510	93,380	95,250	97,150
EMPLOYEE BENEFITS	-	-	-	180	180



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
UNIFORMS AND CLOTHING	267	700	-	-	-
MATERIALS					
MATERIALS	161	800	800	820	840
MISCELLANEOUS	-	250	250	260	270
PROGRAM MATERIALS	4,792	3,700	4,500	4,590	4,680
SWIM MEETS & SPECIAL EVENTS	382	500	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	1,200	1,200	1,220	1,240
	110,366	114,670	121,060	124,080	126,600
TOTAL EXPENSES	155,830	155,380	163,310	167,180	170,560
LEVY IMPACT	(69,249)	(74,300)	(74,230)	(76,320)	(77,880)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(0.09%)	2.82%	2.04%



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
PUMP HOUSE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	17,900	24,000	24,000	24,480	24,970
OTHER REVENUES					
SALES AND RECOVERY	32	-	-	-	-
	17,932	24,000	24,000	24,480	24,970
TOTAL REVENUES	17,932	24,000	24,000	24,480	24,970
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	63	70	70	70	70
REGULAR SAL & WAGES-OVERTIME	355	3,410	3,480	3,550	3,620
MATERIALS					
CLEANING & MTCE MATERIALS	1,987	3,400	3,400	3,470	3,540
MATERIALS	1,572	2,400	2,400	2,450	2,500
UTILITIES-HEAT	3,039	2,300	2,500	2,550	2,600
UTILITIES-LIGHT	1,937	3,000	3,000	3,060	3,120
UTILITIES-WATER	1,069	960	980	1,000	1,020
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,700	4,120	4,320	4,410	4,500
GENERAL MAINTENANCE & REPAIRS	258	1,700	1,700	1,730	1,760
	14,980	21,360	21,850	22,290	22,730
TOTAL EXPENSES	14,980	21,360	21,850	22,290	22,730
LEVY IMPACT	2,952	2,640	2,150	2,190	2,240
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			18.56%	(1.86%)	(2.28%)



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
RECREATION GARAGE					
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	1,798	1,450	1,650	1,680	1,710
MATERIALS	3,504	3,450	3,450	3,520	3,590
SMALL TOOLS	1,395	900	1,000	1,020	1,040
UTILITIES-HEAT	2,919	3,700	4,500	4,590	4,680
UTILITIES-WATER	436	500	500	510	520
CONTRACTED SERVICES					
CONTRACTED SERVICES	648	920	920	940	960
GENERAL MAINTENANCE & REPAIRS	1,213	770	1,270	1,300	1,330
	11,913	11,690	13,290	13,560	13,830
TOTAL EXPENSES	11,913	11,690	13,290	13,560	13,830
LEVY IMPACT	(11,913)	(11,690)	(13,290)	(13,560)	(13,830)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			13.69%	2.03%	1.99%



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
RECREATION PROGRAMS					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	18,821	18,000	18,000	18,360	18,730
MISCELLANEOUS REVENUE	10,609	10,000	-	-	-
SPECIAL EVENT FEES	59,624	4,800	17,800	18,160	18,520
PROGRAM FEES	348,376	305,000	345,000	351,900	358,940
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	36,000	36,000	100,360	102,370	104,420
OTHER REVENUES					
DONATIONS	-	-	10,000	10,200	10,400
GAIN ON DISPOSAL	4,471	-	-	-	-
MERCHANDISE SALES	-	-	1,500	1,530	1,560
	477,901	373,800	492,660	502,520	512,570
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OTHER GRANTS	5,138	-	-	-	-
	5,138	-	-	-	-
TOTAL REVENUES	483,039	373,800	492,660	502,520	512,570
ALWAY COMMUNITY CENTRE					
MATERIALS					
MATERIALS	-	650	650	660	670
UTILITIES-LIGHT	2,005	2,300	2,300	2,350	2,400
UTILITIES-WATER	711	2,200	2,200	2,240	2,280
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,568	2,500	2,500	2,550	2,600
	5,284	7,650	7,650	7,800	7,950
BASEBALL DIAMOND MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	1,367	1,800	1,800	1,840	1,880
MATERIALS	21,190	7,000	10,000	10,200	10,400
UTILITIES-LIGHT	6,540	6,500	6,500	6,630	6,760
UTILITIES-WATER	873	1,600	1,600	1,630	1,660



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,135	2,600	6,800	6,940	7,080
	34,105	19,500	26,700	27,240	27,780
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	41,616	48,080	48,690	50,790	53,000
REGULAR SALARIES AND WAGES	159,236	168,110	173,320	178,810	184,480
	200,852	216,190	222,010	229,600	237,480
CONSERVATION CLUB					
MATERIALS					
UTILITIES-LIGHT	2,132	-	1,870	1,910	1,950
UTILITIES-WATER	251	-	200	200	200
	2,383	-	2,070	2,110	2,150
DAYCAMP					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	16,981	29,010	31,660	32,410	33,200
CASUAL&PART-TIME SAL&WAGES	143,671	159,060	170,190	173,590	177,070
UNIFORMS AND CLOTHING	1,783	2,000	-	-	-
MATERIALS					
PROGRAM MATERIALS	9,951	7,300	10,300	10,510	10,720
CONTRACTED SERVICES					
CONTRACT SERVICE-DAY CAMP BUS	18,286	13,700	17,700	18,050	18,410
	190,672	211,070	229,850	234,560	239,400
FLOWER BASKETS MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	164	10	10	10	10
REGULAR SAL & WAGES-OVERTIME	1,003	530	540	550	560
MATERIALS					
MATERIALS	819	4,000	4,000	4,080	4,160
	1,986	4,540	4,550	4,640	4,730
FORMAL PLANTING/BEAUTIFICATION					
MATERIALS					
FACILITY IMPROVEMENT	4,503	5,000	9,000	9,180	9,360
MATERIALS	20,669	20,000	26,000	26,520	27,050



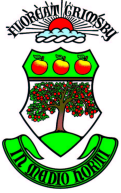
TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	9,000	9,180	9,360
	25,172	25,000	44,000	44,880	45,770
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	15,415	17,600	37,120	39,330	39,850
CASUAL&PART-TIME SAL&WAGES	99,855	97,420	196,850	200,800	204,810
EMPLOYEE BENEFITS	147,675	138,680	183,940	195,010	205,780
MEAL ALLOWANCES	324	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	954	-	40,540	41,350	42,180
REGULAR SALARIES AND WAGES	552,111	511,850	616,440	633,180	668,800
TRAINING AND DEVELOPMENT	-	-	9,500	9,690	9,880
TUITIONS AND COURSES	3,914	4,000	-	-	-
UNIFORMS AND CLOTHING	-	-	23,200	23,660	24,130
MEDICAL EXAMS & RELATED	45	-	-	-	-
TUITIONS AND COURSES	-	-	4,000	4,080	4,160
MATERIALS					
ADVERTISING/PROMOTIONS	13,588	19,000	22,000	22,440	22,890
CONFERENCES/WORKSHOPS	1,003	7,500	-	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	3,227	2,200	5,200	5,300	5,410
MISCELLANEOUS	423	5,000	-	-	-
NON TRADITIONAL FUNDING	-	7,000	7,000	7,140	7,280
OFFICE EQUIPMENT PURCHASES	961	5,000	5,000	5,100	5,200
POSTAGE	295	500	500	510	520
PRINTING STATIONERY, SUPPLIES	3,798	3,300	3,300	3,370	3,440
PROGRAM MATERIALS	-	-	4,000	4,080	4,160
SPECIAL PROJECTS	1,035	6,000	12,000	12,240	12,480
TELEPHONE	3,011	3,000	3,600	3,670	3,740
TRAVEL	1,910	2,800	2,800	2,860	2,920
SERVICE CHARGES	33,755	26,000	35,000	35,700	36,410
COMMUNITY PARTNERSHIPS	13,275	20,000	20,000	20,400	20,810
COMMUNITY GRANTS PROGRAM	19,998	20,000	20,000	20,400	20,810
CONTRACTED SERVICES					
CONTRACTED SERVICES	13,613	14,000	20,700	21,110	21,530
RENTS AND FINANCIAL EXPENSES					
FACILITY RENTAL INSURANCE	399	10,000	10,000	10,200	10,400
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	204,471	200,000	204,000	269,080	334,160



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	1,135,055	1,120,850	1,486,690	1,590,700	1,711,750
GENERAL PARKS MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	12,022	22,640	23,530	24,100	24,680
CASUAL&PART-TIME SAL&WAGES	86,847	123,490	125,960	128,480	131,050
CLOTHING ALLOWANCE	8,465	9,500	-	-	-
EMPLOYEE BENEFITS	100,561	104,320	99,410	109,730	114,510
MEAL ALLOWANCES	468	250	250	250	250
REGULAR SAL & WAGES-OVERTIME	9,935	6,150	6,270	6,400	6,530
REGULAR SALARIES AND WAGES	343,514	362,640	374,550	410,080	422,860
TUITIONS AND COURSES	253	2,000	-	-	-
TUITIONS AND COURSES	-	-	2,000	2,040	2,080
MATERIALS					
EQUIPMENT REPAIRS & MTCE	4,480	7,000	7,000	7,140	7,280
FACILITY IMPROVEMENT	21,762	31,070	31,070	31,690	32,320
MATERIALS	70,698	87,000	87,000	128,740	131,310
SAFETY SUPPLIES	8,731	5,400	5,400	5,510	5,620
SMALL TOOLS	1,979	1,650	1,950	1,990	2,030
UTILITIES-LIGHT	1,494	1,500	2,250	2,300	2,350
UTILITIES-WATER	14,685	20,000	20,000	20,400	20,810
CONTRACTED SERVICES					
CONTRACTED SERVICES	116,034	155,000	163,000	166,260	169,590
RENTS AND FINANCIAL EXPENSES					
RENTAL LEAWOOD ESTATES	2,000	1,000	1,000	1,020	1,040
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	92,000	92,000	93,840	97,980	102,130
	895,928	1,032,610	1,044,480	1,144,110	1,176,440
IRRIGATION SYSTEMS MTCE					
MATERIALS					
MATERIALS	1,967	1,200	1,200	1,220	1,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,221	6,200	6,200	6,320	6,450
	5,188	7,400	7,400	7,540	7,690
LAWN BOWLING GREEN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	161	10	10	10	10
REGULAR SAL & WAGES-OVERTIME	888	690	700	720	730



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MATERIALS					
MATERIALS	1,302	2,400	2,700	2,750	2,810
	<u>2,351</u>	<u>3,100</u>	<u>3,410</u>	<u>3,480</u>	<u>3,550</u>
MISC REC PROGRAMS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	282	1,550	1,600	1,640	1,700
CASUAL&PART-TIME SAL&WAGES	1,883	9,440	9,620	9,820	10,010
MATERIALS					
PROGRAM MATERIALS	1,039	6,000	6,000	6,120	6,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	67,888	18,600	58,600	59,770	60,970
	<u>71,092</u>	<u>35,590</u>	<u>75,820</u>	<u>77,350</u>	<u>78,920</u>
OUTDOOR ICE RINK					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	64	20	20	20	20
REGULAR SAL & WAGES-OVERTIME	355	840	860	870	890
REGULAR SAL&WAGES (SHIFT PREM)	8	90	90	90	90
MATERIALS					
EQUIPMENT REPAIRS & MTCE	128	1,100	1,100	1,120	1,140
MATERIALS	4,844	3,200	3,200	3,260	3,330
UTILITIES-LIGHT	13,186	22,000	22,000	22,440	22,890
CONTRACTED SERVICES					
CONTRACTED SERVICES	804	7,000	7,000	7,140	7,280
	<u>19,389</u>	<u>34,250</u>	<u>34,270</u>	<u>34,940</u>	<u>35,640</u>
SKATEBOARD PARK					
MATERIALS					
MATERIALS	223	500	-	-	-
UTILITIES-LIGHT	635	750	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	496	2,200	-	-	-
	<u>1,354</u>	<u>3,450</u>	<u>-</u>	<u>-</u>	<u>-</u>
SOCCER FIELD MTCE					
MATERIALS					
MATERIALS	8,843	9,000	11,000	11,220	11,440
UTILITIES-LIGHT	6,428	9,000	9,000	9,180	9,360



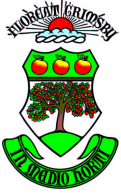
TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
UTILITIES-WATER	3,931	5,300	5,300	5,410	5,520
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,561	12,000	6,000	6,120	6,240
	20,763	35,300	31,300	31,930	32,560
SPECIAL EVENTS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	4,297	3,400	3,530	3,610	3,700
CASUAL&PART-TIME SAL&WAGES	30,734	19,430	19,820	20,210	20,620
EMPLOYEE BENEFITS	1,382	80	80	80	80
REGULAR SAL & WAGES-OVERTIME	10,173	3,990	4,070	4,150	4,230
MATERIALS					
ADVERTISING/PROMOTIONS	6,656	4,650	4,650	4,740	4,830
PROGRAM MATERIALS	89,109	50,200	110,950	113,170	115,430
	142,351	81,750	143,100	145,960	148,890
TREE PLANTING					
MATERIALS					
MATERIALS	40,562	43,000	29,000	29,580	30,170
CONTRACTED SERVICES					
CONTRACTED SERVICES	49,160	38,000	24,000	24,480	24,970
	89,722	81,000	53,000	54,060	55,140
TOTAL EXPENSES	2,843,647	2,919,250	3,416,300	3,640,900	3,815,840
LEVY IMPACT	(2,360,608)	(2,545,450)	(2,923,640)	(3,138,380)	(3,303,270)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			14.86%	7.34%	5.25%



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
SOUTHWARD COMMUNITY PARK					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	10,146	4,900	9,000	9,180	9,360
PARK RENTALS	52,944	55,000	55,000	56,100	57,220
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	10,000	10,000	-	-	-
	73,090	69,900	64,000	65,280	66,580
TOTAL REVENUES	73,090	69,900	64,000	65,280	66,580
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,799	1,700	1,700	1,730	1,760
EQUIPMENT REPAIRS & MTCE	-	800	800	820	840
FACILITY IMPROVEMENT MATERIALS	-	4,000	4,000	4,080	4,160
UTILITIES-HEAT	227	3,000	3,000	3,060	3,120
UTILITIES-LIGHT	4,583	6,000	6,000	6,120	6,240
UTILITIES-WATER	2,124	7,300	3,000	3,060	3,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	10,021	11,200	11,200	11,420	11,650
GENERAL MAINTENANCE & REPAIRS	938	1,800	1,800	1,840	1,880
SEPTIC SYSTEM MONITORING	2,373	11,000	7,000	7,140	7,280
	25,035	50,300	42,000	42,840	43,690
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	276	-	-	-	-
CASUAL&PART-TIME SAL&WAGES	2,006	-	-	-	-
EMPLOYEE BENEFITS	8,047	7,810	7,940	8,330	8,820
MEAL ALLOWANCES	180	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	6,972	-	-	-	-
REGULAR SALARIES AND WAGES	25,963	26,670	27,770	28,940	30,070
	43,444	34,480	35,710	37,270	38,890
GENERAL PARKS MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,889	1,230	1,260	1,310	1,350



TOWN OF GRIMSBY 2023 BUDGET REPORT COMMUNITY SERVICES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CASUAL&PART-TIME SAL&WAGES	20,792	7,710	7,860	8,020	8,180
MATERIALS					
EQUIPMENT REPAIRS & MTCE	565	-	1,200	1,220	1,240
FACILITY IMPROVEMENT	3,784	4,500	5,000	5,100	5,200
MATERIALS	35,412	24,500	26,000	26,520	27,050
SMALL TOOLS	575	800	800	820	840
UTILITIES-LIGHT	18,331	26,000	26,000	26,520	27,050
CONTRACTED SERVICES					
CONTRACTED SERVICES	8,412	17,000	17,000	17,340	17,690
	90,760	81,740	85,120	86,850	88,600
IRRIGATION SYSTEMS MTCE					
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,590	9,000	9,000	9,180	9,360
	7,590	9,000	9,000	9,180	9,360
TOTAL EXPENSES	166,829	175,520	171,830	176,140	180,540
LEVY IMPACT	(93,739)	(105,620)	(107,830)	(110,860)	(113,960)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			2.09%	2.81%	2.80%



Museum

The Grimsby Museum exists to engage and share with the community an appreciation of Grimsby's heritage by collecting, preserving, displaying and interpreting historical artifacts and information. Our goal is to remain a vibrant and respected community museum celebrating the unique aspects of the heritage of Grimsby. The Museum provides:

- Three exhibition galleries, including a permanent display of the history of the Town of Grimsby
- A collection of artifacts, archives, photographs, library, and other materials relating to Grimsby's past
- Educational programs and tours are offered for elementary schools, high schools, and youth groups
- Various programs and events available for all ages, including historic walking tours and a craft market





TOWN OF GRIMSBY 2023 BUDGET REPORT MUSEUM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MUSEUM					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	975	1,200	1,200	1,220	1,240
EDUCATION PROGRAMS	567	4,500	-	-	-
MEETING ROOM RENTAL FEES	447	1,200	500	510	520
MEMBERSHIPS	404	2,800	-	-	-
SPECIAL EVENT FEES	638	3,000	-	-	-
PROGRAM FEES	-	-	7,500	7,650	7,800
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	445	500	500	510	520
OTHER REVENUES					
DONATIONS	603	6,000	3,500	3,570	3,640
FUNDRAISING	3,186	15,500	8,000	8,160	8,320
GIFT SHOP SALES	8,464	7,200	8,200	8,360	8,530
RESEARCH REVENUE	106	200	200	200	200
SPONSORSHIPS	255	7,000	7,000	7,140	7,280
SALES AND RECOVERY	20	-	-	-	-
	16,110	49,100	36,600	37,320	38,050
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
FEDERAL GRANT	50,540	26,500	5,250	5,250	5,250
MUSEUM EMPLOYMENT GRANT	12,927	10,600	-	-	-
OPERATING GRANT (PROV)	22,674	22,600	-	-	-
PROVINCIAL GRANT	1,365	-	22,670	22,670	22,670
SUMMER CAREER PLACEMENT - FED	-	-	10,600	10,600	10,600
OTHER GRANTS	3,500	-	4,500	4,500	4,500
	91,006	59,700	43,020	43,020	43,020
TOTAL REVENUES	107,116	108,800	79,620	80,340	81,070
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,693	800	800	820	840
UTILITIES-HEAT	1,567	2,000	2,000	2,040	2,080
UTILITIES-LIGHT	4,111	3,500	4,000	4,080	4,160
UTILITIES-WATER	372	400	400	410	420



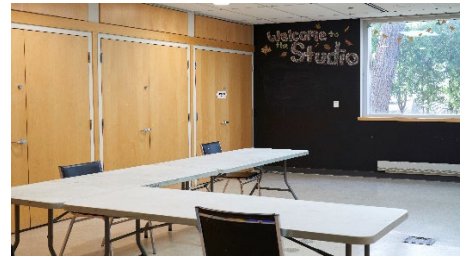
TOWN OF GRIMSBY 2023 BUDGET REPORT MUSEUM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	13,577	10,750	10,750	10,970	11,190
GENERAL MAINTENANCE & REPAIRS	4,342	5,000	5,000	5,100	5,200
	26,662	22,450	22,950	23,420	23,890
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	12,405	12,310	16,040	17,060	17,910
CASUAL&PART-TIME SAL&WAGES	55,912	49,100	54,660	57,310	60,090
EMPLOYEE BENEFITS	42,143	42,250	42,500	44,710	46,980
MEAL ALLOWANCES	36	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	1,847	-	-	-	-
REGULAR SALARIES AND WAGES	148,484	148,440	155,010	158,060	165,070
TRAINING AND DEVELOPMENT	-	-	1,800	1,840	1,880
TUITIONS AND COURSES	848	1,200	-	-	-
TUITIONS AND COURSES	-	-	1,200	1,220	1,240
MATERIALS					
ADVERTISING/PROMOTIONS	1,282	2,000	2,000	2,040	2,080
CONFERENCES/WORKSHOPS	-	1,800	-	-	-
COURIER SERVICES	-	30	-	-	-
EQUIPMENT RENTALS-OFFICE	-	1,300	1,300	1,330	1,360
MEMBERSHIPS AND SUBSCRIPTIONS	668	1,000	1,000	1,020	1,040
MISCELLANEOUS	-	20	20	20	20
OFFICE EQUIPMENT PURCHASES	851	1,250	1,250	1,280	1,310
POSTAGE	23	200	200	200	200
PRINTING STATIONERY, SUPPLIES	835	1,300	1,200	1,220	1,240
TELEPHONE	1,368	1,300	1,300	1,330	1,360
TRAVEL	161	400	400	410	420
VOLUNTEER RECOGNITION	21	150	150	150	150
GRANT FUNDED EXPENSES	1,336	-	5,250	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,131	1,300	1,300	1,330	1,360
	269,351	265,350	286,580	290,530	303,710
GIFTSHOP					
MATERIALS					
ITEMS FOR RESALE	5,030	3,250	3,500	3,570	3,640
	5,030	3,250	3,500	3,570	3,640



TOWN OF GRIMSBY 2023 BUDGET REPORT MUSEUM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MUSEUM DEVELOPMENT					
MATERIALS					
EQUIPMENT AND FURNITURE	664	750	750	770	790
MINOR MODIFICATIONS	934	1,000	1,000	1,020	1,040
PURCHASE & RESTORE ARTIFACTS	1,762	1,500	3,500	1,570	1,640
REFERENCE MATERIALS	-	100	100	100	100
	3,360	3,350	5,350	3,460	3,570
PROGRAMS					
MATERIALS					
EDUCATION PROGRAMS	3,348	26,300	4,000	4,080	4,160
EXHIBITS	4,977	8,000	3,000	3,060	3,120
FUNDRAISING EXPENSES	2,183	8,000	6,000	6,120	6,240
HONORARIUMS FOR SPEAKERS	-	400	400	410	420
	10,508	42,700	13,400	13,670	13,940
TOTAL EXPENSES	314,911	337,100	331,780	334,650	348,750
LEVY IMPACT	(207,795)	(228,300)	(252,160)	(254,310)	(267,680)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			10.45%	0.85%	5.26%



Art Gallery

The Grimsby Public Art Gallery's mission is to be a public, non-profit gallery serving the Town of Grimsby and the surrounding areas. It is dedicated to the exhibition, preservation, encouragement, and collection of visual art of a professional standard, and provides lectures, seminars, workshops, tours, and other forms of public education relating to visual art. The Art Gallery prides itself on:

- A permanent collection of over 2,000 works by Canadian artists
- 4-6 Main Gallery exhibitions annually, featuring contemporary and historic work by Canadian artists
- Various programs & events for all ages including art classes, workshops, and special events
- Educational programs including in-school and in-gallery classes and tours, Virtual Exhibitions, and 'Art In The Schools' program
- Wayzgoose, an internationally celebrated books art fair





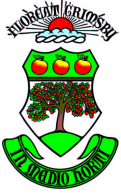
TOWN OF GRIMSBY 2023 BUDGET REPORT ART GALLERY

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ART GALLERY					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	-	-	1,500	1,530	1,560
ART CLASS FEES	24,411	24,000	-	-	-
EDUCATION PROGRAMS	2,406	6,000	-	-	-
EVENT FEES-WAYZGOOSE	5,908	4,000	-	-	-
MEMBERSHIPS	317	1,500	-	-	-
PROGRAM FEES	-	-	26,000	26,520	27,050
OTHER REVENUES					
DONATIONS	1,167	3,000	3,000	3,060	3,120
FUNDRAISING	746	8,000	10,000	10,200	10,400
FUNDRAISING AUCTION	155	12,000	-	-	-
GIFT SHOP SALES	12,917	18,000	18,000	18,360	18,730
	48,027	76,500	58,500	59,670	60,860
LEVIES & GRANTS					
USER FEES					
FOUNDATIONS	-	1,000	-	-	-
GOVERNMENT TRANSFERS					
FEDERAL GRANT	19,855	15,000	-	-	-
ONTARIO ARTS COUNCIL-OPERATING	26,987	26,970	26,970	26,970	26,970
SUMMER CAREER PLACEMENT - FED	11,568	-	15,000	15,000	15,000
REGIONAL GRANTS	6,983	-	-	-	-
	65,393	42,970	41,970	41,970	41,970
TOTAL REVENUES	113,420	119,470	100,470	101,640	102,830
ART GALLERY EDUCATION					
MATERIALS					
HONORARIUMS FOR SPEAKERS	-	750	750	770	790
PROGRAM MATERIALS	2,027	3,500	3,500	3,570	3,640
SPECIAL PROJECTS	1,203	2,500	2,500	2,550	2,600
CONTRACTED SERVICES					
INSTRUCTORS' FEES	6,493	7,000	7,000	7,140	7,280
	9,723	13,750	13,750	14,030	14,310



TOWN OF GRIMSBY 2023 BUDGET REPORT ART GALLERY

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ART GALLERY SPECIAL EVENTS					
MATERIALS					
SPECIAL EVENT EXPENSES	-	-	3,000	3,060	3,120
WAYZGOOSE COSTS	4,969	3,000	-	-	-
GRANT FUNDED EXPENSES	20,285	-	-	-	-
	25,254	3,000	3,000	3,060	3,120
BUILDING MTCE - OTHER					
MATERIALS					
CLEANING & MTCE MATERIALS	609	600	600	610	620
EQUIPMENT SERVICE CONTRACT	4,121	6,000	3,770	3,850	3,930
MATERIALS	1,205	1,000	1,000	1,020	1,040
SECURITY	610	700	700	710	720
UTILITIES-HEAT	4,141	5,100	5,100	5,200	5,300
UTILITIES-LIGHT	15,417	23,000	23,000	23,460	23,930
UTILITIES-WATER	488	500	500	510	520
CONTRACTED SERVICES					
CLEANING SERVICES	8,100	7,850	7,850	8,010	8,170
CONTRACTED SERVICES	544	1,000	1,000	1,020	1,040
GENERAL MAINTENANCE & REPAIRS	9,939	11,000	11,000	11,220	11,440
	45,174	56,750	54,520	55,610	56,710
EXHIBITIONS					
MATERIALS					
ARTIST FEES	6,707	8,800	9,480	9,670	9,860
CATALOGUE	297	1,750	1,750	1,790	1,830
CURATOR IN THE FIELD	500	750	750	770	790
FRAMING MATTING INSTALLATION	2,146	1,500	10,500	10,710	10,920
OPENING FEES	408	200	400	410	420
RENTAL FEES	5,000	5,000	-	-	-
TRANSPORTATION FEES	2,798	4,000	-	-	-
TRAVEL	-	500	-	-	-
	17,856	22,500	22,880	23,350	23,820
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	26,302	23,670	29,310	31,140	31,760
CASUAL&PART-TIME SAL&WAGES	150,783	113,790	119,610	125,150	127,650
EMPLOYEE BENEFITS	10,841	23,740	23,270	24,920	26,430
REGULAR SAL & WAGES-OVERTIME	309	-	-	-	-



TOWN OF GRIMSBY 2023 BUDGET REPORT ART GALLERY

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
REGULAR SALARIES AND WAGES	39,657	88,920	90,430	92,250	97,780
TRAINING AND DEVELOPMENT	45	200	700	710	720
MATERIALS					
ADVERTISING/PROMOTIONS	1,436	2,000	4,000	4,080	4,160
CONFERENCES/WORKSHOPS	-	500	-	-	-
EQUIPMENT RENTALS-OFFICE	-	1,400	1,400	1,430	1,460
FUNDRAISING FEES	-	2,000	2,000	2,040	2,080
MEMBERSHIPS AND SUBSCRIPTIONS	619	1,400	1,400	1,430	1,460
OFFICE EQUIPMENT PURCHASES	613	1,000	1,000	1,020	1,040
PERMANENT COLLECTION FRAMING	857	2,000	2,000	2,040	2,080
POSTAGE	62	400	400	410	420
PRINTING STATIONERY, SUPPLIES	768	2,000	2,000	2,040	2,080
TELEPHONE	773	600	600	610	620
TRAVEL	324	500	500	510	520
SERVICE CHARGES	1,570	2,200	2,200	2,240	2,280
CONTRACTED SERVICES					
CONTRACTED SERVICES	944	1,000	1,000	1,020	1,040
PROFESSIONAL FEES	3,640	4,000	3,660	3,730	3,800
	239,543	271,320	285,480	296,770	307,380
GIFTSHOP					
MATERIALS					
ITEMS FOR RESALE	3,893	3,000	3,000	3,060	3,120
PRINTING STATIONERY, SUPPLIES	502	750	750	770	790
PURCHASES	2,450	3,000	3,000	3,060	3,120
	6,845	6,750	6,750	6,890	7,030
TOTAL EXPENSES	344,395	374,070	386,380	399,710	412,370
LEVY IMPACT	(230,975)	(254,600)	(285,910)	(298,070)	(309,540)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			12.30%	4.25%	3.85%



Library

The Grimsby Public Library mission is to “inspire lifelong learning by providing support and resources to enrich and connect our community. This mission inspires the library’s vision, which is to be a destination for literacy, learning and leisure. The library is integral to the fabric of our community.

To ensure that the library successfully fulfills its mission and vision, the 2022-2025 strategic plan lays out three strategic directions:

1. Inclusivity’
2. Community Engagement’
3. Innovative Services

With an ever-expanding number of services and collections both physical and virtual, the library strives to anticipate community needs. This involves providing equitable access to a welcoming space, a diverse range of materials including books, literature, DVDs, magazines, cultural & educational resources and programming, and the technological equipment and devices to encourage lifelong learning throughout our community-

For each municipal dollar spent on the library, the community receives \$6+ in value through library collections, programming and services³.

Community Space:

- Normal hours of operation provides **68** hours/week for use by the community to learn, work, study, read, relax, engage and socialize
- **150,000** visits to the library in a typical year
- **Over 6,000** community members attend programs for children, teens, adults and seniors in a typical year
- **Hundreds** of volunteer hours supporting programs and services to the community

Literacy champion:

- Grimsby Author Series: 12 Canadian Authors, 12 Canadian books - a world-class literary event, celebrating and honouring Canadian authors, books, reading and readers!
- Avoiding Summer Literacy Loss: Summer Reading Club offered to children to help maintain reading levels
- Yearly reading challenges for every member of the community: preschool, school aged, teens and adult, encouraging everyone to expand their reading experiences
- ‘Reading Buddies’ matches teen volunteers with struggling elementary school readers to practice reading in a fun and unintimidating environment

³ <http://www.ilovelibraries.org/what-laries-do/calculator>

Collections:

- **64,000+** visits to Library databases such as: Ancestry.ca, Cloud Library eBooks and audio, Auto Repair Centre, hoopla, and more
- **Over 600,000** available for borrowing (physical and digital), because of resource sharing with partner LiNC libraries across Niagara
- **Over 500** seed packages from the Seed Library are distributed annually to help the community grow food themselves

21st Century Technology:

- STEM programming to teach children coding in a fun and interactive environment
- 3D printing to support community creativity and innovation
- Hundreds of hours of creativity using the Green Screen
- Hundreds of hours of digitization of treasured family memories using the Media Lab equipment
- Vinyl cutting unit for use by the community





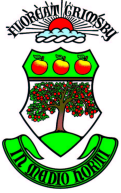
TOWN OF GRIMSBY 2023 BUDGET REPORT LIBRARY

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
LIBRARY					
GENERAL REVENUE					
USER FEES					
ADOPT-A BOOK	700	2,500	-	-	-
CARD REPLACEMENT FEE	321	350	250	260	270
DESK REVENUE-PHOTOCOPIER	9,326	8,000	9,000	9,180	9,360
LOST/PAID ITEMS REVENUE	1,803	1,900	1,750	1,790	1,830
NON-RESIDENT MEMBERSHIP FEE	120	120	120	120	120
PROGRAMS	-	220	220	220	220
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	677	150	150	150	150
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	2,500	2,500	-	-	-
OTHER REVENUES					
AUTHORS' SERIES DONATIONS/TICKE	10,047	15,000	15,000	15,300	15,610
BOOK BAG SALES	78	40	50	50	50
DONATIONS	4,010	7,000	5,000	5,100	5,200
LIBRARY BOOK SALES	2,484	2,000	2,000	2,040	2,080
MERCHANDISE SALES	48	50	50	50	50
SALES AND RECOVERY	4,653	-	800	820	840
	36,767	39,830	34,390	35,080	35,780
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
FEDERAL GRANT	500	-	-	-	-
OPERATING GRANT (PROV)	31,390	31,390	31,390	31,390	31,390
SUMMER CAREER PLACEMENT - FED	8,417	12,010	12,010	12,010	12,010
REGIONAL GRANTS	750	-	-	-	-
OTHER GRANTS	1,000	-	-	-	-
	42,057	43,400	43,400	43,400	43,400
TOTAL REVENUES	78,824	83,230	77,790	78,480	79,180
AUTHORS' SERIES					
MATERIALS					
AUTHORS' SERIES BOOKS FOR RESAL	-	1,000	-	-	-
AUTHORS SERIES FACILITIES RENTAL	-	3,000	-	-	-
PROGRAM MATERIALS	1,282	4,000	7,000	7,140	7,280
	1,282	8,000	7,000	7,140	7,280



TOWN OF GRIMSBY 2023 BUDGET REPORT LIBRARY

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
BUILDING MTCE - OTHER					
MATERIALS					
EQUIPMENT SERVICE CONTRACT	5,502	10,000	7,770	7,930	10,320
UTILITIES-HEAT	8,556	10,000	10,000	10,200	10,400
UTILITIES-LIGHT	31,853	47,000	40,000	40,800	41,620
UTILITIES-WATER	488	700	700	710	720
CONTRACTED SERVICES					
CLEANING SERVICES	16,734	17,850	20,000	20,400	20,810
GENERAL MAINTENANCE & REPAIRS	13,649	10,000	12,000	12,240	12,480
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	45,000	45,000	45,900	45,900	45,900
	121,782	140,550	136,370	138,180	142,250
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	28,409	33,550	37,900	40,500	42,560
CASUAL&PART-TIME SAL&WAGES	177,530	167,240	175,910	184,610	193,780
EMPLOYEE BENEFITS	106,286	110,380	114,920	120,560	126,230
REGULAR SAL & WAGES-OVERTIME	434	-	-	-	-
REGULAR SALARIES AND WAGES	432,976	461,630	484,880	504,450	525,040
TRAINING AND DEVELOPMENT	1,692	2,000	9,200	9,380	9,570
WORKMENS' COMP. INS. PREMIUMS	-	1,500	1,500	1,530	1,560
MATERIALS					
ADVERTISING/PROMOTIONS	8,761	6,000	5,000	5,100	5,200
BOOKS-AUDIO	3,727	4,500	4,500	4,590	4,680
CONFERENCES/WORKSHOPS	3,098	3,200	-	-	-
COURIER SERVICES	5	150	-	-	-
EQUIPMENT SERVICE CONTRACT	15,311	15,000	20,000	20,400	20,810
LIBRARY EQUIPMENT	1,994	4,000	4,000	4,080	4,160
MEMBERSHIPS AND SUBSCRIPTIONS	1,348	1,800	1,800	1,840	1,880
ONLINE COLLECTIONS	25,745	30,000	30,000	30,600	31,210
PERIODICALS	6,490	7,500	7,500	7,650	7,800
POSTAGE	1,626	1,500	1,850	1,890	1,930
PRINTING STATIONERY, SUPPLIES	10,235	15,000	15,000	15,300	15,610
TELEPHONE	1,022	1,100	1,340	1,370	1,400
TRAVEL	684	1,500	1,500	1,530	1,560
VIDEOS	5,344	6,000	6,000	6,120	6,240
IT SUPPLIES	4,108	10,000	8,000	8,160	8,320



TOWN OF GRIMSBY 2023 BUDGET REPORT LIBRARY

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	90	100	100	100	100
PROFESSIONAL FEES	6,213	9,090	6,160	6,280	6,410
RENTS AND FINANCIAL EXPENSES					
BANK CHARGES	1,093	1,000	1,000	1,020	1,040
INTEREST ON LONG TERM DEBT					
PHOTOCOPIER SERVICE	2,166	3,650	1,800	1,840	1,880
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	18,000	18,000	18,360	18,360	18,360
	864,387	915,390	958,220	997,260	1,037,330
PROGRAMS AND ACTIVITIES					
MATERIALS					
PROGRAMS AND ACTIVITIES	5,409	7,000	7,000	7,140	7,280
GRANT FUNDED EXPENSES	671	-	-	-	-
	6,080	7,000	7,000	7,140	7,280
TOTAL EXPENSES	993,531	1,070,940	1,108,590	1,149,720	1,194,140
LEVY IMPACT	(914,707)	(987,710)	(1,030,800)	(1,071,240)	(1,114,960)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			4.36%	3.92%	4.08%



Public Works

The Public Works department is primarily responsible for the management of municipal infrastructure and assets located within the public road allowances, cemeteries, and some parking lots. This includes roadways and associated transportation assets (sidewalks, streetlights, signs, boulevards, ditches, etc.), buried infrastructure (water main, wastewater, and storm sewers) and the facilities and equipment that are needed to support these operations. The department also provides quality control and compliance for the department's operations and supports the corporate health and safety program.

Administration Building

The Administration Building is the home for majority of the Town's departments with around 60 employees accommodated within the building. The building includes a public reception area, Council Chambers and two smaller meeting spaces. The original building was built in <add year> and underwent a significant renovation and addition in 2010-2011. The renovated building included various accessibility improvements and was constructed using sustainably focused building practices, certified to LEED <add certification level>.

Crossing Guards

The Town is committed to the safe movement of children in our community to and from school. The Town employs crossing guards at strategic locations servicing both public and catholic elementary schools.

Engineering

The Engineering division works to ensure the Town is well designed, safe, appealing and sustainable through planning, designing, building, and renewing its core infrastructure. The Town's core infrastructure includes the roads, bridges, water main, storm sewers, storm water management facilities and wastewater. The division's primary responsibilities include:

- Asset management planning for core infrastructure and non-core infrastructure
- Managing infrastructure rehabilitation, renewal and extension/expansion projects
- Supporting the development and ongoing maintenance of the Town's GIS, CMMS, EAM and CRM platforms
- Providing detailed engineering review and administration new developments
- Transportation planning including traffic safety and parking

Health & Safety

The Town is dedicated to ensuring all workers have the right to a safe workplace and return home each day safe and sound. The Town has developed policies and procedures under the Occupational Health and Safety Act to make certain all employees are properly trained and aware of workplace risks and hazards. This department ensures:

- Commitment of Council and senior management for a safe workplace for all employees
- Continual training of staff through external and internal courses
- Joint Health & Safety Committee continually inspects facilities to ensure a safe work environment
- Preparation and maintenance of facility safety plans

Operations Centre

The Operation Centre is the home base for many employees and supports various divisions/lines of business for the Public Works Department including Transportation Services, Environmental Services, Cemeteries and Fleet and Equipment Maintenance. The site is the home to approximately 50 vehicles and large equipment utilized by the department, all of which are serviced on-site in automotive bays. The Operations Centre is also the location of the Town's fueling station and bulk drinking water station.

Parking Lots

The Town owns and maintains three public parking lots within the downtown core, one lot located on either side of Main St and one lot on Elizabeth St. The parking lots are available all year round and are free of charge. Additionally, the department maintains an electric vehicle charging station located in the parking lot on the south side of Main St.

Public Works Fleet and Equipment

The Public Works Department owns approximately 60 different vehicles and large pieces of equipment as well as a host of other small equipment. Two full time Fleet Management/Fleet Services Technicians maintain all equipment used by the Public Works Department as well as various other vehicles and equipment utilized by other departments, including the Fire Department and Parks, Facilities and Culture.

Streetlights

The Town owns and maintains more than 2,500 street lights located on both Town and Regional highways within the Town's limits. All streetlight luminaries were converted to LED luminaries in 2014-2015.

Transportation

The Transportation department is responsible for:

- Maintenance of all Town-owned roads, sidewalks, culverts, and storm sewers
- Compliance with all applicable legislation and Road Quality Management Standards
- Installation and replacement of roadway signs, street name signs on Town-owned roads
- Tree maintenance and litter clean up on Town-owned boulevards
- Maintenance of Town-owned parking lots and boulevards

Winter Control

The Winter Control Department ensures that the Town's roads and sidewalks are plowed, sanded, or salted in the most timely and effective manner. During the winter season, patrols are checking road and sidewalk conditions as well as monitoring weather forecasts to ensure safe passage throughout the Town. The department is also responsible for compliance with all applicable legislation and the Town's Road Quality Management Standard.





TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ADMINISTRATION BLDG					
GENERAL REVENUE					
OTHER REVENUES					
DAAP OVERHEAD RECOVERY	30,428	25,000	31,000	31,620	32,250
DAAP CAPITAL RECOVERY	17,479	15,000	19,000	19,380	19,770
SALES AND RECOVERY	329	-	-	-	-
	48,236	40,000	50,000	51,000	52,020
TOTAL REVENUES	48,236	40,000	50,000	51,000	52,020
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	4,499	5,000	5,000	5,100	5,200
MATERIALS	6,782	5,500	5,500	5,610	5,720
UTILITIES-HEAT	13,772	20,000	22,000	22,440	22,890
UTILITIES-LIGHT	52,744	55,000	55,000	56,100	57,220
UTILITIES-WATER	571	700	700	710	720
CONTRACTED SERVICES					
CLEANING SERVICES	40,382	39,800	39,800	40,600	41,410
CONTRACTED SERVICES	39,214	30,000	30,000	30,600	31,210
GENERAL MAINTENANCE & REPAIRS	23,403	30,000	20,000	20,400	20,810
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	80,000	80,000	81,600	95,780	109,960
	261,367	266,000	259,600	277,340	295,140
TOTAL EXPENSES	261,367	266,000	259,600	277,340	295,140
LEVY IMPACT	(213,131)	(226,000)	(209,600)	(226,340)	(243,120)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(7.26%)	7.99%	7.41%



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CROSSING GUARDS					
CROSSING PATROLS					
SALARIES AND BENEFITS					
MEDICAL EXAMS & RELATED	60	340	300	310	320
	60	340	300	310	320
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	10,113	13,540	16,720	17,350	17,700
CASUAL&PART-TIME SAL&WAGES	67,693	72,090	73,530	75,000	76,500
EMPLOYEE BENEFITS	-	-	-	150	150
UNIFORMS AND CLOTHING	350	3,000	3,000	3,060	3,120
	78,156	88,630	93,250	95,560	97,470
TOTAL EXPENSES	78,216	88,970	93,550	95,870	97,790
LEVY IMPACT	(78,216)	(88,970)	(93,550)	(95,870)	(97,790)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			5.15%	2.48%	2.00%



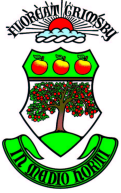
TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ENGINEERING					
GENERAL REVENUE					
USER FEES					
TREE PLANTING	4,550	15,000	15,000	15,300	15,610
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM CAPITAL PROJECT	-	-	306,230	312,350	318,600
TRANSFER FROM OPERATING PROJECT	-	-	90,090	91,890	93,730
OTHER REVENUES					
SUBDIVISION COSTS RECOVERED	103,080	245,000	-	-	-
DAAP OVERHEAD RECOVERY	-	-	256,000	261,120	266,340
	107,630	260,000	667,320	680,660	694,280
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROV GRANT-MOAF DRAINAGE SUP'T	-	10,000	10,000	10,000	10,000
	-	10,000	10,000	10,000	10,000
TOTAL REVENUES	107,630	270,000	677,320	690,660	704,280
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	14,482	11,910	19,720	20,940	21,320
CASUAL&PART-TIME SAL&WAGES	70,709	66,620	213,550	224,040	231,840
CLOTHING ALLOWANCE	2,423	2,200	2,200	2,240	2,280
EMPLOYEE BENEFITS	126,966	121,010	201,140	213,680	224,930
REGULAR SAL & WAGES-OVERTIME	531	-	-	-	-
REGULAR SALARIES AND WAGES	476,540	465,030	658,540	681,970	715,290
TRAINING AND DEVELOPMENT	-	-	5,000	5,100	5,200
TUITIONS AND COURSES	2,013	5,000	-	-	-
TUITIONS AND COURSES	-	-	5,000	5,100	5,200
MATERIALS					
CONFERENCES/WORKSHOPS	9,677	5,000	-	-	-
COURIER SERVICES	23	300	300	310	320
MATERIALS	704	400	400	410	420
MEMBERSHIPS AND SUBSCRIPTIONS	8,167	9,500	9,500	9,690	9,880
MISCELLANEOUS	235	3,000	1,000	1,020	1,040
OFFICE EQUIPMENT PURCHASES	5,193	7,000	7,000	7,140	7,280
POSTAGE	264	700	700	710	720
PRINTING STATIONERY, SUPPLIES	2,315	4,000	4,000	4,080	4,160



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
TRAVEL	4,443	10,000	8,000	8,160	8,320
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	1,000	1,000	1,020	1,040
PROFESSIONAL FEES	4,035	-	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	383,000	383,000	390,660	435,650	480,650
	1,111,720	1,095,670	1,527,710	1,621,260	1,719,890
QMS PROGRAM					
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,885	10,000	7,000	7,140	7,280
	3,885	10,000	7,000	7,140	7,280
TOTAL EXPENSES	1,115,605	1,105,670	1,534,710	1,628,400	1,727,170
LEVY IMPACT	(1,007,975)	(835,670)	(857,390)	(937,740)	(1,022,890)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			2.60%	9.37%	9.08%



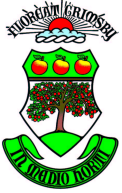
TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
HEALTH & SAFETY					
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	6,490	6,580	6,640	7,040	7,460
REGULAR SALARIES AND WAGES	23,739	23,740	24,220	25,670	27,210
TRAINING AND DEVELOPMENT	-	-	20,000	20,400	20,810
TRAINING PROGRAMS	9,433	4,000	-	-	-
MATERIALS					
MATERIALS	5,259	9,300	5,000	5,100	5,200
MEMBERSHIPS AND SUBSCRIPTIONS	1,197	1,000	2,000	2,040	2,080
	46,118	44,620	57,860	60,250	62,760
TOTAL EXPENSES	46,118	44,620	57,860	60,250	62,760
LEVY IMPACT	(46,118)	(44,620)	(57,860)	(60,250)	(62,760)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			29.67%	4.13%	4.17%



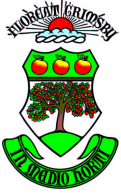
TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
OPERATIONS CENTRE					
GENERAL REVENUE					
OTHER REVENUES					
COMMUNICATIONS TOWER RENTAL	18,808	18,000	18,000	18,360	18,730
GAIN ON DISPOSAL	91,038	-	-	-	-
SCRAP REVENUE	3,597	2,000	2,000	2,040	2,080
DAAP OVERHEAD RECOVERY	6,591	2,000	5,000	5,100	5,200
SALES AND RECOVERY	202	-	-	-	-
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	154,800	154,800	164,910	168,210	171,570
	275,036	176,800	189,910	193,710	197,580
TOTAL REVENUES	275,036	176,800	189,910	193,710	197,580
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	11,465	8,000	10,000	10,200	10,400
RADIO REPAIRS AND MAINTENANCE	1,128	1,500	1,500	1,530	1,560
SMALL TOOLS	663	3,000	3,000	3,060	3,120
TELEPHONE	16,034	17,000	17,000	17,340	17,690
UTILITIES-HEAT	9,083	12,000	14,500	14,790	15,090
UTILITIES-LIGHT	14,236	14,000	14,000	14,280	14,570
UTILITIES-WATER	5,941	3,000	6,000	6,120	6,240
CONTRACTED SERVICES					
CLEANING SERVICES	15,780	15,000	15,000	15,300	15,610
CONTRACTED SERVICES	19,578	24,000	20,000	20,400	20,810
	93,908	97,500	101,000	103,020	105,090
GENERAL ADMIN					
SALARIES AND BENEFITS					
MEDICAL EXAMS & RELATED	150	-	1,000	1,020	1,040
MATERIALS					
ADVERTISING/PROMOTIONS	1,666	300	1,000	1,020	1,040
OFFICE EQUIPMENT PURCHASES	2,648	2,000	2,000	2,040	2,080
PRINTING STATIONERY, SUPPLIES	4,996	6,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	7,502	1,000	1,000	1,020	1,040



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	161,038	70,000	71,400	74,940	78,480
	178,000	79,300	81,400	85,140	88,880
TOTAL EXPENSES	271,908	176,800	182,400	188,160	193,970
LEVY IMPACT	3,128	-	7,510	5,550	3,610
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(100.00%)	26.10%	34.95%



**TOWN OF GRIMSBY
2023 BUDGET REPORT
PUBLIC WORKS**

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
PARKING LOTS					
PARKING LOT MTCE					
MATERIALS					
MATERIALS	-	2,000	-	-	-
	-	2,000	-	-	-
TOTAL EXPENSES	-	2,000	-	-	-
LEVY IMPACT	-	(2,000)	-	-	-
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(100.00%)	0%	0%



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
PW FLEET & EQUIP					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	2,035	2,000	2,000	2,040	2,080
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	205,208	205,100	303,610	309,680	315,870
	207,243	207,100	305,610	311,720	317,950
TOTAL REVENUES	207,243	207,100	305,610	311,720	317,950
FLEET MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	111	280	280	280	280
MATERIALS					
VEHICLE AND EQUIPMENT REPAIRS	369,452	355,130	355,130	362,230	369,470
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	325,000	325,000	331,500	334,940	338,380
	694,563	680,410	686,910	697,450	708,130
TOTAL EXPENSES	694,563	680,410	686,910	697,450	708,130
LEVY IMPACT	(487,320)	(473,310)	(381,300)	(385,730)	(390,180)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(19.44%)	1.16%	1.15%



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
STREETLIGHTS					
EQUIPMENT MTCE					
MATERIALS					
ELECTRICAL ENERGY	-	201,000	-	-	-
MATERIALS	509	10,000	10,000	10,200	10,400
UTILITIES-LIGHT	183,834	-	210,000	214,200	218,480
CONTRACTED SERVICES					
CONTRACTED SERVICES	11,026	25,000	25,000	25,500	26,010
	195,369	236,000	245,000	249,900	254,890
TOTAL EXPENSES	195,369	236,000	245,000	249,900	254,890
LEVY IMPACT	(195,369)	(236,000)	(245,000)	(249,900)	(254,890)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			3.81%	2.00%	2.00%



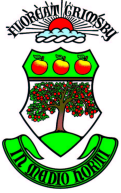
TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
TRANSPORTATION					
CHARGEBACK RECOVERY					
USER FEES					
CHARGEBACK RECOVERY	(27,401)	-	-	-	-
ROADS CHARGEBACK RECOVERY	1,382	5,000	5,000	5,100	5,200
	(26,019)	5,000	5,000	5,100	5,200
GENERAL REVENUE					
USER FEES					
ROADS SERVICE CHARGE	69,767	13,000	13,000	13,260	13,530
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	44,540	44,540	-	-	-
	114,307	57,540	13,000	13,260	13,530
TOTAL REVENUES	88,288	62,540	18,000	18,360	18,730
BRIDGES & CULVERTS					
MATERIALS					
MATERIALS	2,720	2,000	2,000	2,040	2,080
	2,720	2,000	2,000	2,040	2,080
BRUSHING AND TREE MTCE					
MATERIALS					
MATERIALS	3,562	5,100	5,100	5,200	5,300
CONTRACTED SERVICES					
CONTRACTED SERVICES	85,402	135,000	135,000	137,700	140,450
	88,964	140,100	140,100	142,900	145,750
CONTROL SIGNS & OL/CH SIGNAL					
MATERIALS					
MATERIALS	25,538	15,000	15,000	15,300	15,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	21,442	12,000	12,000	12,240	12,480
	46,980	27,000	27,000	27,540	28,090
DITCHING & DITCH MTCE					
MATERIALS					
MATERIALS	2,126	3,000	3,000	3,060	3,120



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,935	3,000	6,000	6,120	6,240
	7,061	6,000	9,000	9,180	9,360
DOWNTOWN TREE MTCE					
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
	-	1,000	1,000	1,020	1,040
ELECTRIC VEHICLE CHARGING STATION					
MATERIALS					
ELECTRICAL ENERGY	-	1,200	-	-	-
MATERIALS	-	1,000	1,000	1,020	1,040
	-	2,200	1,000	1,020	1,040
ENTRANCE CULVERT & CURB REPLACE					
MATERIALS					
MATERIALS	9,231	10,000	10,000	10,200	10,400
CONTRACTED SERVICES					
CONTRACTED SERVICES	407	3,000	3,000	3,060	3,120
	9,638	13,000	13,000	13,260	13,520
ENTRANCE CULVERT INSTALLATION					
MATERIALS					
MATERIALS	3,047	7,000	7,000	7,140	7,280
	3,047	7,000	7,000	7,140	7,280
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	11,736	9,090	13,700	14,720	15,320
CASUAL&PART-TIME SAL&WAGES	73,781	51,310	53,930	56,710	59,640
CLOTHING ALLOWANCE	7,391	6,000	6,000	6,120	6,240
EMPLOYEE BENEFITS	306,459	321,910	320,380	333,640	347,210
MEAL ALLOWANCES	342	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	15,411	16,000	39,010	39,790	40,590
REGULAR SALARIES AND WAGES	1,102,636	1,126,830	1,149,560	1,175,560	1,208,600
UNIFORMS AND CLOTHING	1,810	3,000	3,000	3,060	3,120
RENTS AND FINANCIAL EXPENSES					
UNIFORM AND CLOTHING RENTALS	2,539	9,000	3,000	3,060	3,120



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
INTERFUNCTIONAL EXPENSES					
OPERATION CENTRE ALLOCATION	51,600	51,600	54,970	56,070	57,190
	1,573,705	1,594,740	1,643,550	1,688,730	1,741,030
MISC MTCE					
MATERIALS					
MATERIALS	253	1,000	1,000	1,020	1,040
SMALL TOOLS	2,556	-	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	5,000	3,000	3,060	3,120
	2,809	6,000	6,000	6,120	6,240
PATCH & SEAL					
MATERIALS					
MATERIALS	14,969	7,000	9,500	9,690	9,880
	14,969	7,000	9,500	9,690	9,880
PAVEMENT MARKINGS					
MATERIALS					
MATERIALS	1,134	5,000	6,000	6,120	6,240
CONTRACTED SERVICES					
CONTRACTED SERVICES	23,507	27,000	27,000	27,540	28,090
	24,641	32,000	33,000	33,660	34,330
PROTECTIVE BARRIERS					
MATERIALS					
MATERIALS	62	2,000	2,000	2,040	2,080
	62	2,000	2,000	2,040	2,080
RAILWAY CROSSING SIGNALS					
CONTRACTED SERVICES					
CONTRACTED SERVICES	26,912	25,000	25,000	25,500	26,010
	26,912	25,000	25,000	25,500	26,010
RIGHT OF WAY GRASS/WEED CUTTING					
MATERIALS					
MATERIALS	1,467	1,000	1,000	1,020	1,040
	1,467	1,000	1,000	1,020	1,040



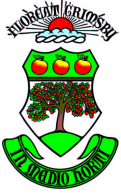
TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
ROAD CULVERT REPLACEMENT					
MATERIALS					
MATERIALS	3,870	5,000	5,000	5,100	5,200
	3,870	5,000	5,000	5,100	5,200
SAFETY DEVICES					
MATERIALS					
MATERIALS	-	4,000	-	-	20,000
UTILITIES-LIGHT	1,957	-	4,000	4,080	4,160
	1,957	4,000	4,000	4,080	24,160
SAFETY EDUCATION					
SALARIES AND BENEFITS					
TUITIONS AND COURSES	3,874	16,000	-	-	-
TUITIONS AND COURSES	-	-	16,000	16,320	16,650
MATERIALS					
PRINTING STATIONERY, SUPPLIES	-	1,400	1,400	1,430	1,460
TRAVEL	-	500	500	510	520
	3,874	17,900	17,900	18,260	18,630
SHOULDER MTCE					
MATERIALS					
MATERIALS	-	2,000	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	6,000	4,000	4,080	4,160
	-	8,000	6,000	6,120	6,240
SIDEWALK MTCE					
MATERIALS					
MATERIALS	2,552	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	962	500	50,000	51,000	52,020
	3,514	1,500	51,000	52,020	53,060
STORM SEWERS					
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,634	2,500	22,500	22,950	23,410
	1,634	2,500	22,500	22,950	23,410



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
STREET SIGNS					
MATERIALS					
MATERIALS	(2,111)	2,000	2,000	2,040	2,080
	(2,111)	2,000	2,000	2,040	2,080
TRAFFIC COUNTS					
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,781	10,000	10,000	10,200	10,400
	1,781	10,000	10,000	10,200	10,400
TREE PLANTING					
MATERIALS					
MATERIALS	22,189	47,170	26,000	26,520	27,050
CONTRACTED SERVICES					
CONTRACTED SERVICES	53,899	49,370	26,000	26,520	27,050
	76,088	96,540	52,000	53,040	54,100
WOLVERTON RD MTCE					
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,040	2,080
	-	3,000	3,000	3,060	3,120
TOTAL EXPENSES	1,893,582	2,016,480	2,093,550	2,147,730	2,229,170
LEVY IMPACT	(1,805,294)	(1,953,940)	(2,075,550)	(2,129,370)	(2,210,440)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			6.22%	2.59%	3.81%



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
WINTER CONTROL					
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	7,123	16,270	20,900	22,420	23,640
CASUAL&PART-TIME SAL&WAGES	38,530	89,070	94,480	100,220	106,320
EMPLOYEE BENEFITS	18,217	2,490	2,500	2,720	2,790
REGULAR SAL & WAGES-OVERTIME	85,344	104,000	128,050	130,610	133,210
REGULAR SALARIES AND WAGES	26,023	23,500	-	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	10,000	10,200	10,400
	175,237	235,330	255,930	266,170	276,360
SANDING & SALTING					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	846	1,000	2,500	2,500	2,500
MATERIALS					
MATERIALS	156,744	114,000	115,000	117,300	119,650
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	1,000	1,020	1,040
	157,590	115,000	118,500	120,820	123,190
SIDEWALK PLOWING					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	144	500	-	-	-
	144	500	-	-	-
SNOW FENCE					
MATERIALS					
MATERIALS	1,081	3,000	3,000	3,060	3,120
	1,081	3,000	3,000	3,060	3,120
SNOW PLOWING					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	3,278	1,000	-	-	-
MATERIALS					
MATERIALS	10,966	1,000	-	-	-
	14,244	2,000	-	-	-



TOWN OF GRIMSBY 2023 BUDGET REPORT PUBLIC WORKS

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
SNOW REMOVAL					
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	1,000	-	-	-
	-	1,000	-	-	-
TOTAL EXPENSES	348,296	356,830	377,430	390,050	402,670
LEVY IMPACT	(348,296)	(356,830)	(377,430)	(390,050)	(402,670)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			5.77%	3.34%	3.24%



Cemeteries

The Town of Grimsby has two Cemeteries, the Grimsby Mountain Cemetery and the Queen's Lawn Cemetery.

Grimsby Mountain Cemetery

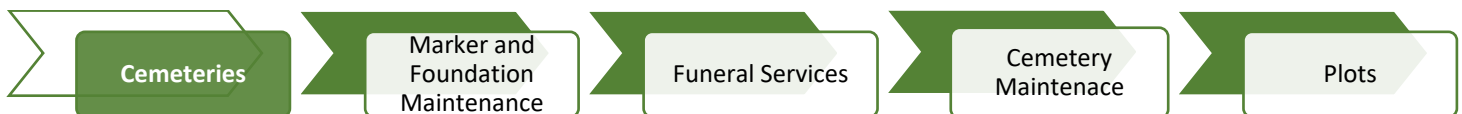
Grimsby Mountain Cemetery is located at the corner of Mountain and Elm Tree Roads and comprises 32.5 acres. The cemetery was opened in 1998 and will continue to meet the needs of Grimsby residents well into the future. The Cemetery offers a variety of interment options including full casket burial, cremated remains burial, and aboveground columbarium niches. At the cemetery:

- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- Over 5,800 plots exist currently
- 40 niches exist currently

Queen's Lawn Cemetery

Queen's Lawn Cemetery is located on Main Street East, west of Nelles Road and was opened in 1897. The Cemetery has no remaining plots for sale. At the cemetery:

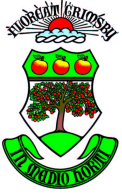
- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- Over 12,200 plots exist currently





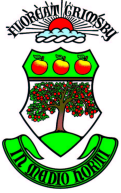
TOWN OF GRIMSBY 2023 BUDGET REPORT CEMETERIES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MOUNTAIN CEMETERY					
GENERAL REVENUE					
USER FEES					
BURIAL CHARGES	82,475	45,000	70,000	71,400	72,830
RENTAL FACILITIES	6,210	5,500	7,000	7,140	7,280
WAGES RECOVERED	5,380	4,000	5,000	5,100	5,200
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	17,649	10,000	10,000	10,200	10,400
OTHER REVENUES					
MARKERS,FOUNDATIONS,MISC.	30,019	25,000	25,000	25,500	26,010
SALE OF PLOTS	116,013	85,000	110,000	112,200	114,440
	257,746	174,500	227,000	231,540	236,160
TOTAL REVENUES	257,746	174,500	227,000	231,540	236,160
BUILDING MTCE					
MATERIALS					
MATERIALS	1,077	1,500	1,500	1,530	1,560
	1,077	1,500	1,500	1,530	1,560
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,002	1,650	3,880	4,140	4,390
CASUAL&PART-TIME SAL&WAGES	12,613	9,520	18,370	19,330	20,350
EMPLOYEE BENEFITS	9,982	11,570	10,780	11,260	11,710
MEAL ALLOWANCES	54	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	3,578	-	4,000	4,080	4,160
REGULAR SALARIES AND WAGES	33,835	38,150	37,640	38,710	39,830
MATERIALS					
CEMETERY PLOT BUYBACK	-	1,500	1,500	1,530	1,560
LICENCE FEE	596	2,200	2,200	2,240	2,280
CONTRACTED SERVICES					
CONTRACTED SERVICES	6,913	1,800	4,500	4,590	4,680
	69,573	66,390	82,870	85,880	88,960



TOWN OF GRIMSBY 2023 BUDGET REPORT CEMETERIES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MARKERS & FOUNDATIONS					
MATERIALS					
MATERIALS	4,895	1,000	3,000	3,060	3,120
	4,895	1,000	3,000	3,060	3,120
TOTAL EXPENSES	75,545	68,890	87,370	90,470	93,640
LEVY IMPACT	182,201	105,610	139,630	141,070	142,520
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(32.21%)	(1.03%)	(1.03%)



TOWN OF GRIMSBY 2023 BUDGET REPORT CEMETERIES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
QUEENSLAWN CEMETERY					
GENERAL REVENUE					
USER FEES					
BURIAL CHARGES	52,601	45,000	55,000	56,100	57,220
RENTAL FACILITIES	4,843	3,000	3,000	3,060	3,120
WAGES RECOVERED	4,378	4,000	4,000	4,080	4,160
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	13,772	10,000	10,000	10,200	10,400
OTHER REVENUES					
MARKERS,FOUNDATIONS,MISC.	6,076	5,000	5,000	5,100	5,200
SALE OF PLOTS	336	-	-	-	-
	82,006	67,000	77,000	78,540	80,100
TOTAL REVENUES	82,006	67,000	77,000	78,540	80,100
BUILDING MTCE					
MATERIALS					
MATERIALS	1,522	2,000	2,000	2,040	2,080
UTILITIES-LIGHT	829	900	900	920	940
UTILITIES-WATER	935	800	800	820	840
CONTRACTED SERVICES					
CONTRACTED SERVICES	75	100	100	100	100
	3,361	3,800	3,800	3,880	3,960
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3,633	3,810	6,220	6,630	6,960
CASUAL&PART-TIME SAL&WAGES	23,179	22,190	31,620	33,200	34,850
EMPLOYEE BENEFITS	17,416	19,590	18,820	19,590	20,390
REGULAR SAL & WAGES-OVERTIME	3,643	-	4,000	4,080	4,160
REGULAR SALARIES AND WAGES	59,592	65,310	65,360	66,970	68,660
MATERIALS					
CEMETERY PLOT BUYBACK	16,100	5,000	5,000	5,100	5,200
LICENCE FEE	596	2,000	2,000	2,040	2,080
TELEPHONE	63	70	70	70	70
	124,222	117,970	133,090	137,680	142,370



TOWN OF GRIMSBY 2023 BUDGET REPORT CEMETERIES

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MARKERS & FOUNDATIONS					
MATERIALS					
MATERIALS	2,494	1,500	1,500	1,530	1,560
	2,494	1,500	1,500	1,530	1,560
TOTAL EXPENSES	130,077	123,270	138,390	143,090	147,890
LEVY IMPACT	(48,071)	(56,270)	(61,390)	(64,550)	(67,790)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			9.10%	5.15%	5.02%

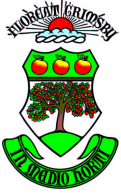


Wastewater System

The Public Works department works to ensure the Town provides reliable wastewater services that meets or exceed regulatory requirements. The department is responsible for planning, design, construction, operation, maintenance, and overall management of the wastewater system. The department ensures:

- Provision of reliable and continuous wastewater services
- Oversee of annual infrastructure renewal projects and development of new infrastructure
- Removal of main sewer blockages and maintenance of sewer laterals on public property





TOWN OF GRIMSBY 2023 BUDGET REPORT WASTEWATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
WASTEWATER					
BILLING REVENUE - CONSUMPTION					
USER FEES					
BILLINGS-COMMERCIAL	-	-	206,390	335,180	358,640
BILLINGS-RESIDENTIAL	-	-	1,796,080	2,840,680	3,051,720
BILLINGS-INDUSTRIAL	-	-	74,390	120,810	129,270
BILLINGS-IRRIGATION	-	-	12,710	20,640	22,080
BILLINGS-OTHER SALES	-	-	47,610	77,320	82,730
BILLINGS-OWN MUNICIPALITY	-	-	24,890	40,420	43,250
GOVERNMENT TRANSFERS					
BILLINGS-REGION	-	-	23,530	38,210	40,880
	-	-	2,185,600	3,473,260	3,728,570
COMMERCIAL & INDUSTRIAL					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	502,055	-	-	-	-
COMMERCIAL VACANT LAND	3,214	-	-	-	-
COMMERCIAL VACANT UNIT	16,143	-	-	-	-
HYDRO SHARED PIL - CH	3,198	-	-	-	-
HYDRO SHARED PIL - IH	274	-	-	-	-
INDUSTRIAL NEW CONSTR FULL	20,880	-	-	-	-
INDUSTRIAL OCCUPIED	106,559	-	-	-	-
INDUSTRIAL VACANT UNIT	4,761	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	26,099	-	-	-	-
LARGE INDUSTRIAL VACANT	5,739	-	-	-	-
NEW CONSTR COMMERCIAL FULL	111,938	-	-	-	-
OFFICE BUILDING NEW CONSTR FULL	4,226	-	-	-	-
SHOPPING CENTRE	64,618	-	-	-	-
SHOPPING CENTRE NEW CONSTRUCTIO	932	-	-	-	-
COMMERCIAL NEW CONSTR EXCESS LAND	855	-	-	-	-
	871,491	-	-	-	-
COMMERCIAL & INDUSTRIAL -SUPP					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	1,157	-	-	-	-
NEW CONSTR COMMERCIAL FULL	3,965	-	-	-	-
	5,122	-	-	-	-



TOWN OF GRIMSBY 2023 BUDGET REPORT WASTEWATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
GENERAL REVENUE					
OTHER REVENUES					
LEACHATE TREATMENT	84,218	50,000	75,000	76,500	78,030
	84,218	50,000	75,000	76,500	78,030
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL GENERAL	12,221	-	-	-	-
COMMERCIAL OCCUPIED	45,506	-	-	-	-
COMMERCIAL VACANT LAND	7,764	-	-	-	-
RESIDENTIAL & FARM	6,135	-	-	-	-
	71,626	-	-	-	-
RESIDENTIAL & FARM					
PROPERTY TAXATION					
FARMLANDS	1,174	-	-	-	-
MULTI RESIDENTIAL	74,404	-	-	-	-
RESIDENTIAL & FARM	5,214,460	-	-	-	-
RESIDENTIAL EDUC ONLY	6,592	-	-	-	-
	5,296,630	-	-	-	-
RESIDENTIAL & FARM - SUPP					
PROPERTY TAXATION					
RESIDENTIAL & FARM	65,546	100,000	50,000	51,000	52,000
	65,546	100,000	50,000	51,000	52,000
TOTAL REVENUES					
	6,394,633	150,000	2,310,600	3,600,760	3,858,600
FINANCIAL EXPENDITURES					
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	3,034	3,000	1,500	1,530	1,560
TAXES WRITTEN OFF	5,854	32,500	16,250	16,250	16,250
TIEG EXPENSE	6,215	6,220	3,120	3,120	3,120
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	2,050,550	2,050,550	1,500,000	1,565,600	1,633,790
	2,065,653	2,092,270	1,520,870	1,586,500	1,654,720
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	97	340	350	390	410



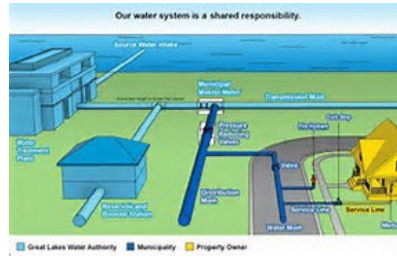
TOWN OF GRIMSBY 2023 BUDGET REPORT WASTEWATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CASUAL&PART-TIME SAL&WAGES	1,426	1,990	2,110	2,240	2,370
CLOTHING ALLOWANCE	-	2,000	2,000	2,040	2,080
EMPLOYEE BENEFITS	101,014	103,480	100,270	105,440	110,150
MEAL ALLOWANCES	216	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	8,711	16,000	20,860	21,270	21,700
REGULAR SALARIES AND WAGES	355,214	377,020	371,520	386,680	401,940
MATERIALS					
SEMINARS	-	2,000	2,000	2,040	2,080
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	77,950	77,950	73,500	74,970	76,470
OPERATION CENTRE ALLOCATION	51,600	51,600	54,970	56,070	57,190
ADMINISTRATION ALLOCATION	134,240	134,240	149,540	152,530	155,580
FINANCE ALLOCATION	212,060	212,060	225,600	230,110	234,710
HR ALLOCATION	8,620	8,620	16,370	16,700	17,030
VEHICLE ALLOCATION	61,530	61,530	91,080	92,900	94,760
LEGAL ALLOCATION	69,760	69,760	70,510	71,920	73,360
INSURANCE ALLOCATION	99,500	99,500	118,640	121,010	123,430
	1,181,938	1,218,090	1,299,320	1,336,310	1,373,260
SAFETY EDUCATION					
SALARIES AND BENEFITS					
TUITIONS AND COURSES	965	2,000	-	-	-
TUITIONS AND COURSES	-	-	2,000	2,040	2,080
	965	2,000	2,000	2,040	2,080
SEWAGE TREATMENT					
CONTRACTED SERVICES					
REGIONAL SEWAGE FLOW CHARGES	3,610,804	2,869,000	3,566,930	3,926,880	4,323,140
	3,610,804	2,869,000	3,566,930	3,926,880	4,323,140
SWM FACILITY MAINTENANCE					
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	36,690	70,000	71,400	72,830
	-	36,690	70,000	71,400	72,830
WASTEWATER INSPECTION					
MATERIALS					
MATERIALS	268	1,000	-	-	-
	268	1,000	-	-	-



TOWN OF GRIMSBY 2023 BUDGET REPORT WASTEWATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
WASTEWATER LATERAL & TREE ROOT					
MATERIALS					
MATERIALS	94	1,000	1,000	1,020	1,040
REIMBURSEMENT TO HOMEOWNER	-	6,000	6,000	6,120	6,240
	94	7,000	7,000	7,140	7,280
WASTEWATER LATERAL MTCE					
MATERIALS					
MATERIALS	937	5,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	18,698	25,000	20,000	20,400	20,810
	19,635	30,000	25,000	25,500	26,010
WASTEWATER MAIN - TV VIDEO					
MATERIALS					
MATERIALS	-	2,500	2,500	2,550	2,600
CONTRACTED SERVICES					
CONTRACTED SERVICES	41,061	100,000	110,000	112,200	114,440
	41,061	102,500	112,500	114,750	117,040
WASTEWATER MAIN MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	108	200	200	200	200
MATERIALS					
MATERIALS	3,994	5,000	5,000	5,100	5,200
MISCELLANEOUS	-	1,000	-	-	-
SMALL TOOLS	2,226	3,000	3,000	3,060	3,120
TAXES	14,872	12,000	15,000	15,000	15,000
CONTRACTED SERVICES					
CONTRACTED SERVICES	464	10,000	55,000	56,100	57,220
	21,664	31,200	78,200	79,460	80,740
TOTAL EXPENSES	6,942,082	6,389,750	6,681,820	7,149,980	7,657,100
LEVY IMPACT	(547,449)	(6,239,750)	(4,371,220)	(3,549,220)	(3,798,500)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			(29.95%)	(18.80%)	7.02%

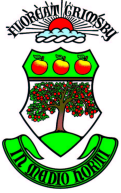


Water System

The Public Works department works to ensure a safe, secure, and sustainable supply of drinking water for the Town. The department is responsible for planning, design, construction, operation, maintenance and overall management of the drinking water supply system. The department ensures:

- Compliance with all applicable legislation and water quality management standards
- Routine water sampling
- Oversees annual infrastructure renewal projects and development of new infrastructure
- Installation and repair of water meters
- Repair of water main breaks
- Operation of the bulk water station





TOWN OF GRIMSBY 2023 BUDGET REPORT WATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
WATER					
BILLING REVENUE - CONSUMPTION					
USER FEES					
BILLINGS-COMMERCIAL	469,632	533,460	385,490	400,910	412,940
BILLINGS-RESIDENTIAL	6,383,295	6,235,810	3,247,980	3,388,040	3,556,810
BILLINGS-BUILDER FLAT RATE	15,589	64,380	16,650	17,320	17,840
BILLINGS-INDUSTRIAL	126,390	91,210	138,940	144,500	148,840
BILLINGS-IRRIGATION	25,101	12,880	23,750	24,700	25,440
BILLINGS-OTHER SALES	88,514	126,610	88,920	92,480	95,250
BILLINGS-OWN MUNICIPALITY	45,128	61,160	46,480	48,340	49,790
BILLINGS-WATERHAULERS	167,641	139,490	180,870	188,100	193,740
GOVERNMENT TRANSFERS					
BILLINGS-HAMILTONWENTWORTH	163,121	99,780	183,300	190,630	196,350
BILLINGS-REGION	44,606	45,060	43,950	45,710	47,080
	7,529,017	7,409,840	4,356,330	4,540,730	4,744,080
BILLING REVENUE - FIXED					
USER FEES					
BILLINGS-COMMERCIAL	-	-	130,590	135,810	139,880
BILLINGS-RESIDENTIAL	-	-	3,240,590	3,370,210	3,471,320
BILLINGS-INDUSTRIAL	-	-	5,430	5,650	5,820
BILLINGS-IRRIGATION	-	-	3,430	3,570	3,680
BILLINGS-OTHER SALES	-	-	8,570	8,910	9,180
BILLINGS-OWN MUNICIPALITY	-	-	5,430	5,650	5,820
BILLINGS-WATERHAULERS	-	-	6,570	6,830	7,030
GOVERNMENT TRANSFERS					
BILLINGS-REGION	-	-	6,570	6,830	7,030
	-	-	3,407,180	3,543,460	3,649,760
GENERAL REVENUE					
USER FEES					
MISCELLANEOUS REVENUE	1,987	2,000	-	-	-
RECOVERY OF SERVICE REPAIRS	1,109	-	-	-	-
TURN ON/OFF SERVICE CHARGES	6,001	4,800	4,800	4,900	5,000
WATER ACCOUNT CHANGE FEES	22,182	25,000	25,000	25,500	26,010
WATER PENALTIES	48,755	36,000	36,000	36,720	37,450
WATER SERVICE INSTALLATION FEE	1,156	300	300	310	320
WATER ACCOUNT TRANSFER FEES	20,161	11,250	15,250	15,560	15,870
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	-	-	19,240	19,620	20,010



TOWN OF GRIMSBY 2023 BUDGET REPORT WATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
OTHER REVENUES					
WATER METER SALES	38,558	30,000	30,000	30,600	31,210
SALES AND RECOVERY	-	-	2,000	2,040	2,080
	139,909	109,350	132,590	135,250	137,950
TOTAL REVENUES	7,668,926	7,519,190	7,896,100	8,219,440	8,531,790
BILLING					
MATERIALS					
POSTAGE	29,103	28,800	29,000	29,580	30,170
PRINTING STATIONERY, SUPPLIES	1,545	2,000	2,000	2,040	2,080
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,832	3,000	3,000	3,060	3,120
	32,480	33,800	34,000	34,680	35,370
CURRENT CAPITAL EXPENDITURE					
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	2,142,000	2,142,000	2,230,000	2,296,900	2,365,810
	2,142,000	2,142,000	2,230,000	2,296,900	2,365,810
FIRE HYDRANT MTCE					
MATERIALS					
MATERIALS	26,183	15,000	15,000	15,300	15,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,104	3,000	3,000	3,060	3,120
	27,287	18,000	18,000	18,360	18,730
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	663	3,330	4,140	4,340	4,460
CASUAL&PART-TIME SAL&WAGES	8,067	19,350	19,930	20,530	21,150
CLOTHING ALLOWANCE	2,817	4,500	6,500	6,630	6,760
EMPLOYEE BENEFITS	237,172	234,500	232,170	244,080	255,760
REGULAR SAL & WAGES-OVERTIME	9,997	24,000	67,620	68,980	70,360
REGULAR SALARIES AND WAGES	888,326	894,690	866,450	897,850	933,670
MATERIALS					
ADVERTISING/PROMOTIONS	2,279	2,000	2,000	2,040	2,080



TOWN OF GRIMSBY 2023 BUDGET REPORT WATER SYSTEM

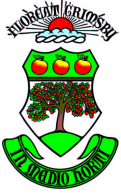
	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
MEMBERSHIPS AND SUBSCRIPTIONS	3,194	4,000	4,000	4,080	4,160
MISCELLANEOUS	455	500	500	510	520
OFFICE EQUIPMENT PURCHASES	485	2,500	2,500	2,550	2,600
PRINTING STATIONERY, SUPPLIES	-	500	500	510	520
TELEPHONE	3,256	4,000	4,000	4,080	4,160
CONTRACTED SERVICES					
CONTRACTED SERVICES	860	1,000	1,000	1,020	1,040
RENTS AND FINANCIAL EXPENSES					
UNIFORM AND CLOTHING RENTALS	6,130	4,000	2,000	2,040	2,080
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	181,870	181,870	171,490	174,920	178,420
OPERATION CENTRE ALLOCATION	51,600	51,600	54,970	56,070	57,190
ADMINISTRATION ALLOCATION	174,960	174,960	195,920	199,840	203,840
FINANCE ALLOCATION	493,380	493,380	495,120	505,020	515,090
HR ALLOCATION	20,120	20,120	38,190	38,950	39,730
VEHICLE ALLOCATION	143,570	143,570	212,530	216,780	221,120
LEGAL ALLOCATION	81,450	81,450	82,970	84,630	86,320
INSURANCE ALLOCATION	118,510	118,510	142,860	145,720	148,630
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	-	-	-	19,230	11,850
	2,429,161	2,464,330	2,607,360	2,700,400	2,771,510

LICENSING & TRAINING

SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	-	-	6,300	6,430	6,560
TRAINING PROGRAMS	925	5,000	-	-	-
MATERIALS					
LICENSES	1,011	1,000	1,000	1,020	1,040
PROGRAM MATERIALS	-	200	200	200	200
SEMINARS	-	1,300	-	-	-
	1,936	7,500	7,500	7,650	7,800

METER MTCE

MATERIALS					
MATERIALS	5,282	15,000	15,000	15,300	15,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	5,801	12,000	12,000	12,240	12,480
	11,083	27,000	27,000	27,540	28,090



TOWN OF GRIMSBY 2023 BUDGET REPORT WATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
METER READING					
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,040	2,080
	-	2,000	2,000	2,040	2,080
NEW METER INSTALL					
MATERIALS					
MATERIALS	162	5,000	5,000	5,100	5,200
	162	5,000	5,000	5,100	5,200
NEW WATER SERVICE INSTALL					
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
	-	1,000	1,000	1,020	1,040
QMS PROGRAM					
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	-	500	500	510	520
MISCELLANEOUS	-	5,500	5,500	5,610	5,720
CONTRACTED SERVICES					
CONTRACTED SERVICES	6,032	6,000	6,000	6,120	6,240
	6,032	12,000	12,000	12,240	12,480
REGIONAL WATER PURCHASE					
CONTRACTED SERVICES					
REGIONAL WATER PURCHASE CHARGE	2,550,833	2,650,260	2,770,440	2,928,100	3,094,600
	2,550,833	2,650,260	2,770,440	2,928,100	3,094,600
SAFETY EDUCATION					
SALARIES AND BENEFITS					
TUITIONS AND COURSES	1,198	5,000	-	-	-
TUITIONS AND COURSES	-	-	5,000	5,100	5,200
MATERIALS					
MATERIALS	-	500	500	510	520
TRAVEL	-	300	300	310	320
	1,198	5,800	5,800	5,920	6,040
WATER LOCATES					
MATERIALS					
MATERIALS	2,641	2,000	2,000	2,040	2,080



TOWN OF GRIMSBY 2023 BUDGET REPORT WATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,983	4,000	4,500	4,590	4,680
	7,624	6,000	6,500	6,630	6,760
WATER MAIN MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	108	1,000	1,000	1,000	1,000
MATERIALS					
MATERIALS	845	25,000	25,000	25,500	26,010
CONTRACTED SERVICES					
CONTRACTED SERVICES	20,564	60,000	90,000	91,800	93,640
	21,517	86,000	116,000	118,300	120,650
WATER SAMPLES					
MATERIALS					
MATERIALS	3,522	3,000	3,000	3,060	3,120
CONTRACTED SERVICES					
CONTRACTED SERVICES	16,451	23,000	23,000	23,460	23,930
	19,973	26,000	26,000	26,520	27,050
WATER SERVICES MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	(1)	-	-	-	-
MEAL ALLOWANCES	108	500	500	500	500
MATERIALS					
MATERIALS	2,397	15,000	10,000	10,200	10,400
SMALL TOOLS	4,800	5,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,298	10,000	10,000	10,200	10,400
	8,602	30,500	25,500	26,000	26,500
WATER STATION MTCE					
MATERIALS					
MATERIALS	193	2,000	1,000	1,020	1,040



TOWN OF GRIMSBY 2023 BUDGET REPORT WATER SYSTEM

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	773	-	1,000	1,020	1,040
	966	2,000	2,000	2,040	2,080
TOTAL EXPENSES	7,260,854	7,519,190	7,896,100	8,219,440	8,531,790
LEVY IMPACT	408,072	-	-	-	-
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			0%	0%	0%



Downtown Improvement Area (DIA)

The Grimsby Downtown Improvement Area (DIA) encompasses the area bounded between Kerman Avenue and Robinson Street, the foot of the Mountain, and the CN Rail line. Established by Council via By-law 05-22, the DIA is managed by a separate board of directors. Its mission is the promotion, beautification, and revitalization of downtown Grimsby. The Merchants of Downtown Grimsby are your friends, neighbours, and trusted retailers who work tirelessly to keep the downtown as vibrant as possible and the destination of choice for those who shop locally.

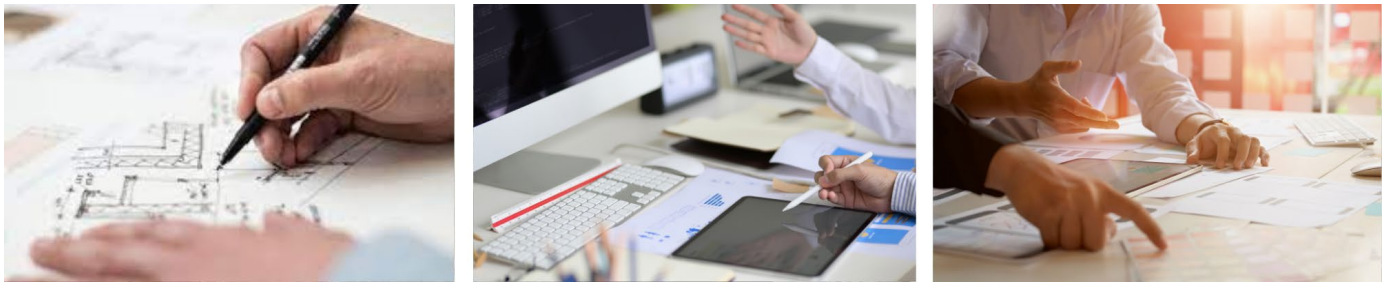




TOWN OF GRIMSBY 2023 BUDGET REPORT DIA

	2022 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget
DIA					
PAYMENTS IN LIEU					
PROPERTY TAXATION					
DOWNTOWN IMPROVEMENT AREA LEVY	1,102	-	-	-	-
	1,102	-	-	-	-
TAX LEVY					
PROPERTY TAXATION					
DOWNTOWN IMPROVEMENT AREA LEVY	86,248	-	-	-	-
	86,248	-	-	-	-
TOTAL REVENUES	87,350	-	-	-	-
GENERAL ADMIN					
MATERIALS					
ADVERTISING/PROMOTIONS	18,032	29,400	29,400	29,400	29,400
DOWNTOWN BEAUTIFICATION	14,554	29,900	29,900	29,900	29,900
MEETING EXPENSES	-	500	500	500	500
MEMBERSHIPS AND SUBSCRIPTIONS	238	-	-	-	-
PRINTING STATIONERY, SUPPLIES	-	700	700	700	700
SPECIAL EVENT EXPENSES	34,527	6,000	6,000	6,000	6,000
CONTRACTED SERVICES					
PROFESSIONAL FEES	1,168	1,900	1,760	1,760	1,760
WEBSITE	1,190	1,000	1,000	1,000	1,000
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	428	400	400	400	400
TAXES WRITTEN OFF	137	3,000	3,000	3,000	3,000
VACANCY REBATES	-	400	-	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	14,150	14,150	14,690	14,690	14,690
	84,424	87,350	87,350	87,350	87,350
TOTAL EXPENSES	84,424	87,350	87,350	87,350	87,350
LEVY IMPACT	2,926	(87,350)	(87,350)	(87,350)	(87,350)
BUDGET VARIANCE: 2022/2023, 2023/2024, 2024/2025			0%	0%	0%

2023 OPERATING PROJECTS



2023 OPERATING PROJECTS

Overview

For improved transparency and accountability, beginning in 2022, operating projects have been reported separately from base departmental operating budgets and capital projects. Operating projects are defined as one-time initiatives that have a start and end date and do not result in or rehabilitate a capital asset.

Historically, these initiatives have either been incorporated into the base operating budget or reported in the capital budget. Since these initiatives are significant, do not occur every year and do not result in or rehabilitate a capital asset, it is appropriate to have them listed separately. This disclosure improves reporting, ensures proper funding sources are used in alignment with the Town's reserve strategy and policy, and assists with the ongoing management of the projects.

Operating projects have been included for the current budget year only.

New in 2023

Carryforward Projects

Operating projects ongoing in 2022 have been carried forward to 2023. Carry forward operating projects that require additional budget dollars for completion have been included in the 2023 budget. All carryforward projects have been identified for enhanced transparency and accountability and will include the total cost of projects, removing the need to re-budget projects year over year.

Commitment Budgeting

Commitment budgeting is the upfront approval of the total anticipated cost of the project. This would require Council to approve the total anticipated cost of the project upfront, including projects, which are anticipated to occur over a multi-year period.

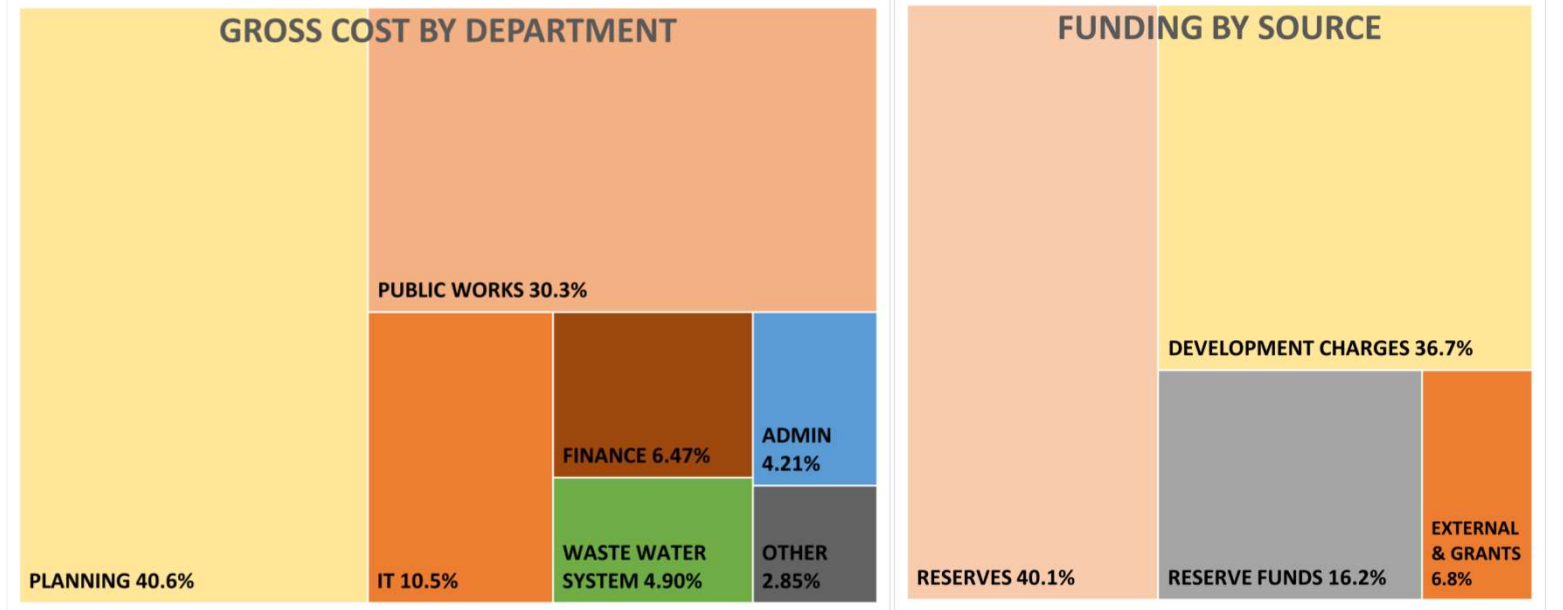
Following this approach, project expenditures would continue to be funded at year-end, in alignment with the Council-approved funding sources, however, the project would remain open with unspent funds carried over to the following year. This would alleviate the requirement for the project to be reapproved year over year.

This budgeting method aligns with the Procurement By-law, which requires a Council-approved budget for the total project value before the procurement can be awarded.



TOWN OF GRIMSBY 2023 OPERATING PROJECT SUMMARY WITH FUNDING

DEPARTMENT	EXPENSES	FUNDING					
	Gross Cost	Development Charges	External Contributions	Grants	Reserve Funds	Reserves	Total
ADMINISTRATION, CLERKS & BY-LAW	\$ 86,000	\$ -	\$ -	\$ -	\$ -	\$ 86,000	\$ 86,000
INFORMATION TECHNOLOGY	215,000	-	-	-	-	215,000	215,000
FINANCE	132,000	-	-	-	32,000	100,000	132,000
PUBLIC WORKS	618,500	150,000	103,500	-	300,000	65,000	618,500
PLANNING	828,300	587,230	-	-	-	241,070	828,300
ECONOMIC DEVELOPMENT	48,160	-	-	22,630	-	25,530	48,160
TOTAL LEVY	1,927,960	737,230	103,500	22,630	332,000	732,600	1,927,960
WASTEWATER SYSTEM	100,000	12,500	-	12,500	-	75,000	100,000
WATER SYSTEM	10,000	-	-	-	-	10,000	10,000
TOTAL OPERATING PROJECTS	\$ 2,037,960	\$ 749,730	\$ 103,500	\$ 35,130	\$ 332,000	\$ 817,600	\$ 2,037,960





2023 OPERATING PROJECT SUMMARY

Department	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask (E)	2023 New (F)	Total 2023 Budget (E)+(F)=(G)	Total Operating (D)+(G)
Corporate	5,000	5,000	-	-	-	-	-	-
Administration, Clerks & By-Law	50,000	-	-	50,000	-	86,000	86,000	136,000
Information Technology	60,000	-	47,481	12,519	-	215,000	215,000	227,519
Finance	31,000	-	15,557	15,443	-	132,000	132,000	147,443
Fire	75,000	-	22,473	52,527	-	-	-	52,527
Public Works	368,000	71,903	108,256	187,841	150,000	468,500	618,500	806,341
Wastewater	275,000	17,065	197,925	60,010	25,000	75,000	100,000	160,010
Water	20,000	8,997	11,003	-	-	10,000	10,000	10,000
Community Services	253,000	57,754	247,852	62,901	-	-	-	62,901
Planning	497,500	249,555	156,299	91,645	125,000	703,300	828,300	919,945
Economic Development	18,000	6,092	1,908	10,000	-	48,160	48,160	58,160
Total	1,652,500	300,859	808,753	542,887	300,000	1,737,960	2,037,960	2,580,847

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.



2023 OPERATING PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask (E)	2023 New (F)	Total 2023 Budget (E)+(F)=(G)	Total Operating (D)+(G)
Corporate	01-110000	CORPORATE MSDS PROGRAM	5,000	5,000	-	-	-	-	-	-
Corporate Total			5,000	5,000	-	-	-	-	-	-
Administration, Clerks & By-Law	01-100000	COUNCIL STRATEGIC PRIORITIES	50,000	-	-	50,000	-	-	-	50,000
Administration, Clerks & By-Law	01-100002	RECORDS MANAGEMENT	-	-	-	-	-	61,000	61,000	61,000
Administration, Clerks & By-Law	01-130002	BY-LAW PARKING AND AMP ENFORCEMENT SOFTWARE	-	-	-	-	-	25,000	25,000	25,000
Administration, Clerks & By-Law Total			50,000	-	-	50,000	-	86,000	86,000	136,000
Information Technology	01-130000	CYBER SECURITY AUDIT	60,000	-	47,481	12,519	-	-	-	12,519
Information Technology	01-130001	CYBER SECURITY ENHANCEMENTS	-	-	-	-	-	150,000	150,000	150,000
Information Technology	01-130004	WEBSITE IMPROVEMENT	-	-	-	-	-	65,000	65,000	65,000
Information Technology Total			60,000	-	47,481	12,519	-	215,000	215,000	227,519
Finance	01-140000	WATER RATE	15,000	-	6,996	8,004	-	-	-	8,004
Finance	01-140001	SEWER LEVY TRANSITION	10,000	-	7,416	2,584	-	-	-	2,584
Finance	01-140002	ONLINE PROPERTY BILLING AND UTILITY BILLING	6,000	-	1,145	4,855	-	-	-	4,855
Finance	01-140003	EMPLOYEE FUTURE BENEFIT & WORKPLACE SAFETY AND INSURANCE BOARD (WSIB) REVIEW	-	-	-	-	-	15,000	15,000	15,000
Finance	01-140004	COMMUNITY BENEFIT CHARGE (CBC) STRATEGY	-	-	-	-	-	32,000	32,000	32,000
Finance	01-140005	USER FEE AND CHARGES REVIEW	-	-	-	-	-	70,000	70,000	70,000
Finance	01-140006	ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS REVIEW	-	-	-	-	-	15,000	15,000	15,000
Finance Total			31,000	-	15,557	15,443	-	132,000	132,000	147,443
Fire	01-200000	FIRE MASTER PLAN AND FINANCIAL REVIEW	55,000	-	22,473	32,527	-	-	-	32,527
Fire	01-200001	COMMUNICATION EQUIPMENT RELOCATION	20,000	-	-	20,000	-	-	-	20,000
Fire Total			75,000	-	22,473	52,527	-	-	-	52,527
Public Works	01-300000	PARKING STUDY - DOWNTOWN CORE & GRIMSBY ON THE LAKE	75,000	-	7,856	67,145	-	-	-	67,145
Public Works	01-300001	ASSET MANAGEMENT PLAN	75,000	-	34,303	40,697	-	-	-	40,697
Public Works	01-300002	STORM SEWER ASSET CONDITION SURVEY	100,000	93,714	6,286	-	-	100,000	100,000	100,000
Public Works	01-300004	DOWNTOWN PATIO PROGRAM	18,000	1,349	19,349	-	-	-	-	-
Public Works	01-300005	DOWNTOWN REIMAGINED TRAFFIC STUDY	30,000	-	-	30,000	-	-	-	30,000
Public Works	01-300006	STORM WATER MANAGEMENT FACILITY ASSESSMENT	-	-	-	-	-	100,000	100,000	100,000
Public Works	01-300010	MUNICIPAL ENGINEERING DESIGN STANDARDS UPDATE	-	-	-	-	-	50,000	50,000	50,000
Public Works	01-300011	AERIAL IMAGERY UPDATE	-	-	-	-	-	15,000	15,000	15,000
Public Works	01-300012	SHORELINE PROTECTION ASSESSMENT	-	-	-	-	-	50,000	50,000	50,000
Public Works	01-300013	BELL CANADA FIBRE UPGRADE	-	-	-	-	-	103,500	103,500	103,500
Public Works	01-300073	BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT	5,000	3,108	1,892	-	-	50,000	50,000	50,000
Public Works	01-300104	TRANSPORTATION MASTER PLAN STUDY	50,000	-	-	50,000	150,000	-	150,000	200,000
Public Works	01-300110	STORM WATER MANAGEMENT ENGINEERING REVIEW - ANNUAL PROGRAM	10,000	18,153	28,153	-	-	-	-	-
Public Works	01-300114	DEVELOPMENT CHARGES STUDY UPDATE (2020)	5,000	5,418	10,418	-	-	-	-	-
Public Works Total			368,000	71,903	108,256	187,841	150,000	468,500	618,500	806,341

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.



2023 OPERATING PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask (E)	2023 New (F)	Total 2023 Budget (E)+(F)=(G)	Total Operating (D)+(G)
Wastewater	03-410000	SEWER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7	250,000		189,990	60,010	25,000	-	25,000	85,010
Wastewater	03-410002	CONSOLIDATED LINEAR INFRASTRUCTURE (CLI) PROGRAM	-	-	-	-	-	75,000	75,000	75,000
Wastewater	03-410029	SEWER FLOW MONITORING & MODELLING - ANNUAL PROGRAM	25,000	17,065	7,935	-	-	-	-	-
Wastewater Total			275,000	17,065	197,925	60,010	25,000	75,000	100,000	160,010
Water	05-450001	BACKFLOW PREVENTION PROGRAM ENHANCEMENTS	-	-	-	-	-	10,000	10,000	10,000
Water	05-450025	WATER DISTRIBUTION SYSTEM MODELLING - ANNUAL PROGRAM	20,000	8,997	11,003	-	-	-	-	-
Water Total			20,000	8,997	11,003	-	-	10,000	10,000	10,000
Community Services	01-710007	BUILDING CONDITION ASSESSMENT AND FACILITY ENERGY AUDITS	110,000		59,443	50,557	-	-	-	50,557
Community Services	01-710000	CELEBRATE GRIMSBY 2022 - 100TH ANNIVERSARY CELEBRATIONS***	80,000	77,754	157,754	-	-	-	-	-
Community Services	01-710001	RECREATION TRAILS MASTER PLAN	43,000	-	30,656	12,344	-	-	-	12,344
Community Services	01-710002	CULTURE STRATEGY WORK	20,000	20,000	-	-	-	-	-	-
Community Services Total			253,000	57,754	247,852	62,901	-	-	-	62,901
Planning	01-800000	GRIMSBY SECONDARY SCHOOL CONCEPTUAL PLAN	62,500	57,066	5,434	-	-	-	-	-
Planning	01-800001	MAIN STREET EAST - HERITAGE CONSERVATION DISTRICT STUDY	125,000	-	103,348	21,652	125,000	-	125,000	146,652
Planning	01-800002	CANNABIS STUDY FINALIZATION	10,000	4,224	5,776	-	-	-	-	-
Planning	01-800003	GRIMSBY BEACH LAND USE STUDY	45,000	33,266	11,734	-	-	-	-	-
Planning	01-800004	TERMS OF REFERENCE FOR COMMUNITY FACILITIES & GREEN STRATEGY/SUSTAINABILITY	30,000	30,000	-	-	-	-	-	-
Planning	01-800006	OFFICIAL PLAN REVIEW	75,000	75,000	-	-	-	703,300	703,300	703,300
Planning	01-800008	CONSOLIDATION OF THE OFFICIAL PLAN AND ZONING BY-LAW	50,000	50,000	-	-	-	-	-	-
Planning	01-800009	DOWNTOWN REIMAGINED VISION - PHASE 1	100,000	-	30,006	69,994	-	-	-	69,994
Planning Total			497,500	249,555	156,299	91,645	125,000	703,300	828,300	919,945
Economic Development	01-830000	STRATEGIC PLAN CONSULTANT	8,000	6,092	1,908	-	-	-	-	-
Economic Development	01-830001	LAND USE ANALYSIS	10,000	-	-	10,000	-	-	-	10,000
Economic Development	01-830002	COMMUNITY PROFILE	-	-	-	-	-	5,000	5,000	5,000
Economic Development	01-830005	WORKFORCE DEVELOPMENT ALLIANCE	-	-	-	-	-	5,000	5,000	5,000
Economic Development	01-830007	BUSINESS AMBASSADOR PROGRAM	-	-	-	-	-	4,000	4,000	4,000
Economic Development	01-830010	HOME BASED ENTREPRENEURIAL HUB PROMOTION	-	-	-	-	-	5,000	5,000	5,000
Economic Development	01-830011	DIGITAL MAIN STREET	-	-	-	-	-	29,160	29,160	29,160
Economic Development Total			18,000	6,092	1,908	10,000	-	48,160	48,160	58,160
Total			1,652,500	300,859	808,753	542,887	300,000	1,737,960	2,037,960	2,580,847

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Project #710000 - Celebrate Grimsby 2022 has unbudgeted grant revenue totaling \$73,125



TOWN OF GRIMSBY 2023 OPERATING PROJECT DETAIL ADMINISTRATION

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2023 EXPENSE
01-100002	RECORDS MANAGEMENT	<p>Improvements to the Town's records management program to assist in digitizing the Town's records, reducing the amount of paper records and streamlining current processes.</p> <p>Improvements will include: - Upgrade to Laserfiche: \$2,700 - Bulk shredding - 500 pounds - \$130 - Digitization of records - Contract position (\$18.39/hr for 1 year) - \$ 33,469.80 + \$8367 (25% Benefits) - Hardware - Standard size scanner - \$1,979.99 - High volume - \$1,924.99 - Junk removal company to cleanout basement - \$1,625 - Storage improvements - \$5,000</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p>	New Project	61,000
01-130002	BY-LAW PARKING AND AMP ENFORCEMENT SOFTWARE	<p>The By-Law parking and ticket software is outdated and in need of replacement in order to streamline efficiencies. Additionally, the Town does not have AMP enforcement software and the new software could accommodate this need. The costs include the software, potential equipment (lease or own) and one year of ongoing operational fees or a fee based solution depending on which software is chosen.</p> <p>Funded from 01-4-015499-14325 Equipment Replacement Reserve - By-law</p>	New Project	25,000
				86,000



TOWN OF GRIMSBY

2023 OPERATING PROJECT DETAIL

INFORMATION TECHNOLOGY

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2023 EXPENSE
01-130001	CYBER SECURITY ENHANCEMENTS	<p>As a result of the assessment of the Town's IT infrastructure security there are recommended enhancements to take place. It is an estimated cost of \$100,000 to complete these enhancements. The potential solution could include an on-going service fee of \$50,000 annually. For the purposes of this project and the first year only it will be included in this budget until more information is known.</p> <p>Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology</p>	New Project	150,000
01-130004	WEBSITE IMPROVEMENT	<p>This project will upgrade the current website, including the Library, to a new platform version that improves content management of the website. This will result in staff having the ability to manage more of the creative content without relying on the support of the vendor. This will make the organization more efficient, more responsive and reduce the change request costs. In addition, the project will also include some creative improvements to the landing page to improve communication and navigation.</p> <p>Funded from 01-4-015499-14681 Corporate Projects</p>	New Project	65,000
				<hr/> 215,000



TOWN OF GRIMSBY

2023 OPERATING PROJECT DETAIL

FINANCE

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2023 EXPENSE
01-140003	EMPLOYEE FUTURE BENEFIT & WORKPLACE SAFETY AND INSURANCE BOARD (WSIB) REVIEW	<p>To engage an actuarial firm to perform a valuation on the Town's Employee future benefit and WSIB liability.</p> <p>Actuarial review is required to determine the estimate of the Town's Employee Future Benefit and WSIB liability. The current estimates require renewal.</p> <p>The Town's most recent actuarial valuation for Employee Future Benefit was prepared as at December 31, 2019. An actuarial valuation must be obtained at least every three years, for financial reporting purposes,</p> <p>The Town has not had an actuarial valuation for WSIB. However, a valuation is required for financial reporting purposes</p> <p>The actuarial valuation for both Employee Future benefit and WSIB will be prepared for 2023 and three future years.</p> <p>The estimated cost to engage an actuarial firm is \$15,000</p> <p>Funded from 01-4-015499-14681 Corporate Projects</p>	New Project	15,000
01-140004	COMMUNITY BENEFIT CHARGE (CBC) STRATEGY	<p>As per report FIN22-25, the Community Benefit Charges Strategy be brought forward to the 2023 budget process for council consideration.</p> <p>A Community Benefits Charges (CBC) Strategy is a requirement to support and enact the development of the Town's Community Benefit Charge by-law.</p> <p>The CBC, which came into effect September 18, 2022, replacing the existing Section 37 Height and/or Density Bonusing provisioned in the Ontario Planning Act, 1990.</p> <p>The CBC is a new funding tool that allows municipalities to impose a charge against higher density developments. This funding tool allows municipalities to invest in community benefits not currently funded through development charges, such as parking, public art, and cultural facilities.</p> <p>The CBC applies to residential developments and redevelopments that have at least 5 storeys and/or 10 or more residential units, provided they are not exempt by statute or bylaw, the latter of which may be determined by Council. The CBC is paid as a one-time fee by the property developer or builder based on a maximum rate of 4 percent of land value on the day before issuance of the building permit.</p> <p>The Town will engage a firm to develop a Community Benefit Charge Strategy required to enact a CBC by-law</p> <p>The estimated cost to engage a consulting firm is \$32,000 Funded from 07-4-072410-18712 Community Benefits Reserve</p>	New Project	32,000



TOWN OF GRIMSBY

2023 OPERATING PROJECT DETAIL

FINANCE

01-140005	USER FEE AND CHARGES REVIEW	<p>To retain the services of a consulting firm to perform a comprehensive user fee review on the Town's existing user fees and improve the effectiveness and efficiency of the Town's management of its user fees</p> <p>In accordance with leading practices as set out by the Government Finance Officers Association (GFOA), municipalities should undertake a comprehensive review of their fees</p> <p>Every 3-5 years to ensure that the existing fees continue to align with the underlying goals and objectives and reflect existing work processes and resource allocations.</p> <p>While user fees are reviewed annually, a comprehensive review has not been completed over the past 10+ years.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p>	New Project	70,000
01-140006	ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS REVIEW	<p>The Town currently does not have an integrated system for ERP and relies on separate software and processes to support the accounting and resource functions. These processes are proving to be outdated and there is a need to identify and address a range of inefficiencies and risks including financial risk and control risks, workflow approvals, commitment accounting, redundant systems, and a lack of analytics and reporting capabilities.</p> <p>The Town is seeking a consultant to conduct a review and provide recommendations on how the Town can benefit from the implementation of an ERP system and best practices.</p> <p>The review will include:</p> <ul style="list-style-type: none"> - Identifying gaps that exist in workflow processes, application functionality and integration - Education on what alternatives are available in the marketplace including: continuing with existing vendors, moving to new or hybrid solution with the advantages and disadvantages of each of these options - Exploring an integrated workflow solution with functionality to support core functions such as human resources complement management and payroll, asset management integration, procurement commitment controls, document management and other areas as applicable - If current processes will need to undergo change in order to implement and operate a new system and what these processes look like - The financial resources required including implementation, ongoing maintenance, subscription fees, and any other costs that may be identified - The expected timeline to implement these recommendations including assisting in creating a high level roadmap/strategy and recommend on project phasing if applicable. - Explore and evaluate what other local municipalities are using and possible opportunities to align and leverage cooperative procurement arrangements with the goal of reducing costs and resources required <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p>	New Project	15,000

132,000



TOWN OF GRIMSBY

2023 OPERATING PROJECT DETAIL

PUBLIC WORKS

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2023 EXPENSE
01-300002	STORM SEWER ASSET CONDITION SURVEY	<p>Multi-year project to complete CCTV inspections of municipal storm sewers. Commitment in year only, future years not yet committed.</p> <p>Program will be used to identify storm sewer deficiencies and establish overall pipe condition ratings that will be used to develop short term and long term rehabilitation forecasts.</p> <p>Program is a necessary component of the Town's Asset Management Program.</p> <p>Project commenced in 2022 and anticipate it will take 3 additional years to review all Town owned storm sewers.</p> <p>Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund</p>	Annual Project/Program	100,000
01-300006	STORM WATER MANAGEMENT FACILITY ASSESSMENT	<p>Inspection and condition assessment of all Town owned storm water management facilities (SWM) including quantity and quality control facilities and structures (e.g. ponds, oil and grit separators, etc.) to help prioritize maintenance needs. This may be a joint assignment with Lincoln & West Lincoln.</p> <p>This study will also be used to support the Consolidated Linear Infrastructure (CLI) project which will establishing documented maintenance procedures.</p> <p>Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund</p>	New Project	100,000
01-300010	MUNICIPAL ENGINEERING DESIGN STANDARDS UPDATE	<p>Project involves developing a comprehensive municipal engineering design standard package for the Town of Grimsby. Standards are used to guide the design and construction of new and replacement infrastructure associated with both capital and development related projects.</p> <p>Consultant is needed to review existing Town standards, benchmark against other municipal and provincial standards, develop new standards where gaps exist and bring everything together into a consolidated municipal engineering design standard package.</p> <p>Funded from:</p> <ul style="list-style-type: none"> - 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (40%) - 05-4-055499-14121 Water Contingency & Stabilization Reserve (30%) - 03-4-035499-14536 Storm Network Asset Rehabilitation & Renewal Reserve (15%) - 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve (15%) 	New Project	50,000
01-300011	AERIAL IMAGERY UPDATE	<p>Aerial imagery is used as part of the Town's Geographic Information System (GIS).</p>	New Project	15,000



TOWN OF GRIMSBY

2023 OPERATING PROJECT DETAIL

PUBLIC WORKS

The Region of Niagara provides low resolution imagery through the SWOOP program every 3 years at no cost to the municipalities. High resolution imagery is obtained every 5 years through a shared purchasing agreement between the Region of Niagara and participating local area municipalities (LAMs), utilities and educational institutions. The high resolution imagery is needed in 2023 and a subsequent update will be required again in 2028.

Funded from:

- 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (40%)
- 05-4-055499-14121 Water Contingency & Stabilization Reserve (30%)
- 03-4-035499-14536 Storm Network Asset Rehabilitation & Renewal Reserve (15%)
- 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve (15%)

01-300012	SHORELINE PROTECTION ASSESSMENT	<p>Inspection and condition assessment of Town shoreline lands which are not currently protected from the effects of shoreline erosion. The assessment may include some areas where existing shoreline protection is in place but may require additional "up keep" to ensure the protection is kept in a good state of repair.</p> <p>The assessment is needed to support the Town's asset management plan/program and will be used to help prioritize short-term shoreline protection needs.</p> <p>Funded from 01-4-015499-14681 Corporate Projects Reserve</p>	New Project	50,000
01-300013	BELL CANADA FIBRE UPGRADE	<p>Resources required to support the Bell Canada "Fibre to the Home" project. The project will involve the construction of fibre optic telecommunications network within the urban areas of the Town. The installations will be located primarily within the existing Town road allowances. To support the installations, the Town will need to review design drawings (provided by Bell) to ensure the works follow Town requirements and conflicts with existing and/or future infrastructure are minimized and ultimately issue permits once we are satisfied with the design.</p> <p>The Town will also need to liaise with Bell during the construction phase to deal any unforeseen issues, conflicts, and inquiries from residents. Once the construction work is complete, Bell will provide as-constructed drawings/data, which will need to be reviewed by staff and then integrated with our Geographic Information System ("GIS") mapping.</p> <p>The entire project is expected to begin in 2023 and be completed within 2 - 3 years. The project will have a significant impact on staff resources, which Bell has agreed to offset by providing full funding for a dedicated staff position for the Town.</p> <p>Funded from External Contribution</p>	New Project	103,500
01-300073	BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT	<p>Town owns 10 bridges, 9 structural culverts (over 3.0 m span), 7 structural retaining walls and 2 pedestrian bridges. Provincial regulations require municipalities to perform a specialized Ontario Structure Inspection Manual (OSIM) inspection once every 2 years. Consultant is retained to perform the</p>	New Project	50,000



TOWN OF GRIMSBY

2023 OPERATING PROJECT DETAIL

PUBLIC WORKS

inspections and provide a detailed condition report for all structures. Report defines maintenance needs on a "now", "1-5 year" or "6-10 year" basis. OSIM inspection required in 2023, next inspection will be due in 2025.

Additional budget added in 2023 to complete an inventory and condition assessment of Town owned roadway cross culverts not inspected through the regular OSIM program. This inventory/condition assessment is required for due diligence and will inform the Town's asset management plan and future culvert replacement program.

Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund

01-300104 TRANSPORTATION MASTER PLAN STUDY

Town of Grimsby Transportation Master Plan (TMP) update.

Active - Carry-over - Not Started

150,000

TMP is a strategic planning document that establishes policies, programs and infrastructure improvements to support future growth.

Grimsby's TMP may include:

- Road-network traffic modelling.
- Assessment of both short-term and long-term infrastructure improvement needs.
- Review of active transportation policies (e.g. sidewalk connectivity and on-street facilities).
- Parking policy review in conjunction with Official Plan, Zoning, Secondary and Community Plan studies.

TMP update will be completed in conjunction with Grimsby's Official Plan Update.

Total value of project is estimated \$200,000, funded 100% from Development Charges (DCs).

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-9, Table 5.2.1, #22

\$200,000 = Total Revised Project Cost

\$ 50,000 = 2022 Approved Budget

 \$150,000 = 2023 Additional Budget

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\$150,000 funded from 07-4-072410-18452 Development Charge - Growth Studies (Pg 5-9, Table 5.2.1, #22)

618,500



TOWN OF GRIMSBY

2023 OPERATING PROJECT DETAIL

WASTEWATER

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2023 EXPENSE
03-410000	WASTEWATER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7	<p>Drainage Areas 5 & 7 were identified sources of infiltration and inflow (I & I) as part of the Region of Niagara's Bake Rd WWTP Master Servicing Plan (MSP) and Pollution Prevention Control Plan (PPCP). I & I is essentially storm water that enters into the wastewater system unexpectedly. This puts strain on the waster collection system during rain events leading to sewer overflows, sewer backups and increased wastewater treatment costs.</p> <p>This study will review (I & I) into the wastewater system and develop possible solutions to remove or reduce it. Consulting assistance is needed to perform and/or review smoke testing, property surveys, flow data, condition assessments, and prepare recommendations and action plans.</p> <p>Includes a separate CCTV survey of mainline sewers and laterals in the drainage areas.</p> <p>\$275,000 = Total Revised Project Cost \$250,000 = 2022 Approved Budget ----- \$ 25,000 = 2023 Additional Budget =====</p> <p>\$12,500 funded from 07-4-072410-18448 Development Charge - Wastewater Services \$12,500 funded from Regional CSO Grant*</p> <p>* 2023 CSO Grant is subject to application by Town and approval by Region</p>	Active - Carry-over - In-Progress	25,000
03-410002	CONSOLIDATED LINEAR INFRASTRUCTURE (CLI) PROGRAM	<p>The Ministry of Environment, Conservation and Parks (MECP) is implementing a new Consolidated Linear Asset (CLI) program. The CLI creates gives municipalities the authority to approve changes to storm water and wastewater systems "in-house" providing the works meet certain criteria.</p> <p>As part of the new CLI program, MECP requires municipalities to develop, document and implement various procedures, operating guidelines, reports, studies and record keeping practices.</p> <p>The CLI program sets out deadlines for implementation of its various components between May 2022 and May 2025.</p> <p>A consultant is needed to help develop the framework necessary to meet the MECP's requirements.</p> <p>Funded from: - 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve (50%) - 03-4-035499-14536 Storm Network Asset Rehabilitation & Renewal Reserve (50%)</p>	New Project	75,000
				100,000



TOWN OF GRIMSBY 2023 OPERATING PROJECT DETAIL WATER

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2023 EXPENSE
05-450001	BACKFLOW PREVENTION PROGRAM ENHANCEMENTS	<p>Town of Grimsby By-law 09-73 established to protect the municipal drinking water system from potential hazards associated with backflow from private property water connections.</p> <p>Property owners are required to install backflow prevention devices as part of their private plumbing system. Devices needed to be tested and inspected on an annual basis by a licensed, certified backflow plumber retained by the property owner. Property owners need to submit these records to the Town to ensure compliance with the by-law.</p> <p>The Town is responsible for notifying residents, receiving and reviewing submissions and filing records. The process is labour intensive, takes a lot of staff time and is ultimately inefficient to perform in-house.</p> <p>The Town has retained a service provide to perform notification, receipt/intake and tracking process associated with annual testing of devices going forward. Cost of this service is approximately \$17.00 per device, per year (roughly \$8,500 total). To ease with the transition, Town will cover the cost of this program for the first year. Costs of subsequent years will be borne by the property owner.</p> <p>Funded from 05-4-055499-14121 Water Contingency & Stabilization Reserve</p>	New Project	10,000
				10,000



TOWN OF GRIMSBY

2023 OPERATING PROJECT DETAIL

PLANNING

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2023 EXPENSE
01-800001	MAIN STREET EAST - HERITAGE CONSERVATION DISTRICT STUDY	<p>Study is to determine the possibility of developing a heritage conservation district for the Main Street East area. If the study finds that the area warrants protection, then we will proceed with designation. Funds are for the consultants undertaking the study and the project manager.</p> <p>Changes to Ontario Housing Act has impacted this project, slowing the determination of whether or not to proceed with the District plan creation. Work will continue in 2023</p> <p>\$250,000 = Total Revised Project Cost \$125,000 = 2022 Approved Budget ----- \$125,000 = 2023 Additional Budget =====</p> <p>Funded from: - \$12,500 - 03-4-035499-14536 Corporate Projects Reserve (10%) - \$112,500 - 07-4-072410-18447 Development Charge - Growth Studies (90%) (Table 5.2.1, Project #5, Page 5-5)</p>	Active - Carry-over - In-Progress	125,000
01-800006	OFFICIAL PLAN REVIEW	<p>The Town is required to renew the Official Plan (OP). An OP is a statement of goals, objectives, and policies that guides land use, physical development, and growth within the Town over the next 25 years. The OP outlines key policy areas such as population growth and projections, land use, neighborhoods, housing (including affordable housing), transportation, heritage, climate change, natural resources, agriculture, community well-being and more. The OP must conform to regional and provincial policy but offers an opportunity for the community to help shape the future of the Town. This process is anticipated to end in early 2025 and will involve substantial consultation with residents and businesses. To support this work, it is anticipated that a temporary planner position would be required for the life of the project. Following the OP review, the Town will need to proceed with an update to the Zoning By-Law.</p> <p>The anticipated cost breakdown:</p> <p>Consultant \$500,000 Planner (2 years contract @ 2023) - \$202,300 Planner equipment (laptop, phone) - \$4,000 Planner annual software license (2years) - \$1,000</p> <p>Funded from: - 01-4-015499-14681 Levy Corporate Projects Reserve (32.5%) - 07-4-072410-18447 Development Charge - Growth Studies (67.5%)</p>	New Project	703,300
				828,300



TOWN OF GRIMSBY 2023 OPERATING PROJECT DETAIL ECONOMIC DEVELOPMENT

PROJECT #	TITLE	DESCRIPTION	PROJECT TYPE	2023 EXPENSE
01-830002	COMMUNITY PROFILE	Purchase of a data and data package information about Grimsby population, labour force, industries etc. This is a promotional tool that will enable decision making to attract and retain investments in Grimsby Funded from 03-4-035499-14536 Corporate Projects Reserve	New Project	5,000
01-830005	WORKFORCE DEVELOPMENT ALLIANCE	Establish a workforce development alliance working group by leveraging existing workforce collaboration among universities and colleges and private sector to collectively facilitate and advocate for the development, retention and recruitment of a wide range of skilled workers to meet the current and future economic and social development needs of Grimsby Funded from 03-4-035499-14536 Corporate Projects Reserve	New Project	5,000
01-830007	BUSINESS AMBASSADOR PROGRAM	Develop a business ambassador program to engage businesses to promote Grimsby - \$4,000 Funded from 03-4-035499-14536 Corporate Projects Reserve	New Project	4,000
01-830010	HOME BASED ENTREPRENEURIAL HUB PROMOTION	Review the zoning by-law to support home-based businesses to encourage home-based business growth and expansion by attracting co-working spaces for start-ups by 2025. Funded from 03-4-035499-14536 Corporate Projects Reserve	New Project	5,000
01-830011	DIGITAL MAIN STREET	Costs to cover Digital Service Squad Team member as well as materials needed to support eligible local businesses with their digital presence. Funded from: - OBIAA - Digital Main Street Grant - Funded from 01-4-015499-14111 Levy Program Contingency & Stabilization	New Project	29,160
				48,160

2023 CAPITAL PROJECTS



Capital Projects

Overview

Capital Projects are projects that result in or rehabilitates a capital asset. Capital projects are investments in long-term assets such as infrastructure, roads, watermains, equipment and facilities.

New in 2023

Carryforward Projects

Capital projects ongoing in 2022 have been carried forward to 2023. Carry forward capital projects that require additional budget dollars for completion have been included in the 2023 budget. All carryforward projects have been identified for enhanced transparency and accountability and will include the total cost of projects, removing the need to re-budget projects year over year.

Commitment Budgeting

Commitment budgeting is the upfront approval of the total anticipated cost of the project. This would require Council to approve the total anticipated cost of the project upfront, including projects, which are anticipated to occur over a multi-year period.

Following this approach, project expenditures would continue to be funded at year-end, in alignment with the Council-approved funding sources, however the project would remain open with unspent funds carried over to the following year. This would alleviate the requirement for the project to be reapproved year over year.

This budgeting method aligns with the Procurement By-law, which requires a Council-approved budget for the total project value before the procurement can be awarded.

10-year Capital Summary

The purpose of a 10-year capital summary is to better understand the Town's long-term capital needs. In accordance with the asset management plan and available funding, the 10-year summary ensures informed decision-making and aligns with timelines and resources required for project work. The 10-year capital summary has been compiled based on today's dollar and will be updated annually for known impacts such as inflation, supply issues, changes to scope etc. Council only approves the 2023 Capital budget, the remaining nine years are provided for information purposes.

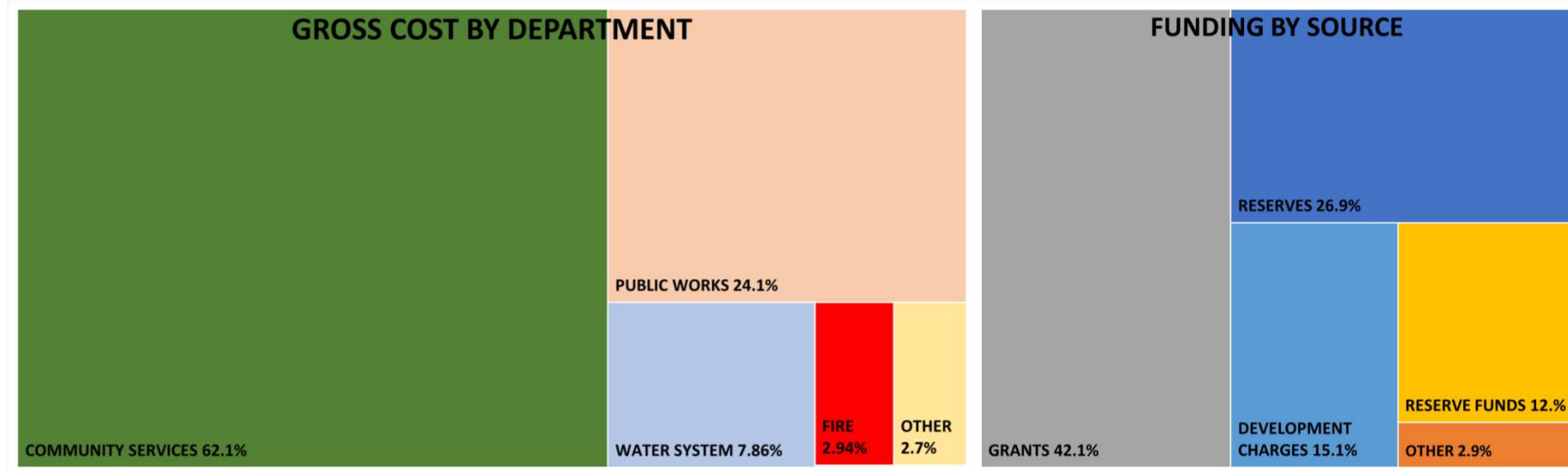
Early Approval of 2023 Capital Projects

Early approval of 2023 capital projects was introduced due to the ongoing challenges experienced from the COVID-19 pandemic. Some of these challenges include supply chain disruptions, delayed delivery times and increased costs. Early approval is only for high-priority projects, to lessen these economic impacts. Council early approved seven (7) 2023 capital projects on January 16, 2023, which have been identified within the 2023 budget document.



TOWN OF GRIMSBY 2023 CAPITAL PROJECT SUMMARY WITH FUNDING

DEPARTMENT	EXPENSES	FUNDING							
	Gross Cost	Development Charges	Debentures - Development Charges	External Contributions	Grants	Reserve Funds	Reserves	Debentures	Total
CORPORATE	\$ 442,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 442,000	\$ -	\$ 442,000
ADMINISTRATION, CLERKS & BY-LAW	40,000	-	-	-	-	-	40,000	-	40,000
INFORMATION TECHNOLOGY	250,000	-	-	-	-	-	250,000	-	250,000
FIRE	1,535,000	-	-	-	-	-	1,535,000	-	1,535,000
COMMUNITY SERVICES	32,404,940	4,749,920	2,487,320	-	14,547,180	1,902,000	1,828,700	6,889,820	32,404,940
LIBRARY	127,300	88,600	-	-	-	-	38,700	-	127,300
PUBLIC WORKS	12,606,500	470,500	7,578,250	987,500	125,000	2,622,000	823,250	-	12,606,500
WASTEWATER SYSTEM	600,000	-	-	-	150,000	-	450,000	-	600,000
WATER SYSTEM	4,099,000	-	-	32,000	-	-	4,067,000	-	4,099,000
TOTAL	\$ 52,104,740	\$ 5,309,020	\$ 10,065,570	\$ 1,019,500	\$ 14,822,180	\$ 4,524,000	\$ 9,474,650	\$ 6,889,820	\$ 52,104,740





2023 CAPITAL PROJECT SUMMARY

Department	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Corporate	410,000	60,000	65,011	284,989	442,000	-	442,000	726,989
Administration, Clerks & By-Law	-	-	-	-	-	40,000	40,000	40,000
Information Technology	1,335,000	34,879	341,668	958,453	50,000	200,000	250,000	1,208,453
Fire	1,819,080	10,069	164,417	1,644,593	-	1,535,000	1,535,000	3,179,593
Community Services	6,457,160	314,770	617,081	5,525,310	31,211,940	1,193,000	32,404,940	37,930,250
Museum	25,500	485	25,985	-	-	-	-	-
Library	379,530	17,066	293,334	69,130	3,000	124,300	127,300	196,430
Public Works	16,406,500	8,990,322	1,530,116	5,886,062	1,749,000	10,857,500	12,606,500	18,492,562
Wastewater	300,000	158,872	141,128	-	-	600,000	600,000	600,000
Water	2,020,000	1,887,597	32,403	100,000	-	4,099,000	4,099,000	4,199,000
Total	29,152,770	11,473,090	3,211,143	14,468,537	33,455,940	18,648,800	52,104,740	66,573,277

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects



Corporate

Asset Class

Land
Facilities
Land Improvements

Town-Owned Assets

30 Parcels
Town Hall
Driveway and Parking Lot

Levels of Service

Asset Class

Facilities

Land Improvements

Expectations

Safe, Functional and
Adequate Capacity
Safe, Reliable and
Adequate Capacity

Achieved By

Planning and
Maintenance
Planning and
Maintenance



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Corporate	02-120008	TOWN HALL WORKSPACE MODERNIZATION - PHASE 1	350,000	-	65,011	284,989	442,000	-	442,000	726,989
Corporate	02-120031	ACCESSIBILITY IMPROVEMENTS	60,000	60,000	-	-	-	-	-	-
Corporate Total			410,000	60,000	65,011	284,989	442,000	-	442,000	726,989

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

02-120008 - TOWN HALL WORKSPACE MODERNIZATION

Project Number	02-120008	Title	TOWN HALL WORKSPACE MODERNIZATION
Asset Type	Facilities	Department	120 - CORPORATE CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Mike Graybiel	Partner	

Description Project to modernize workspaces, optimize space, enhance customer interaction and support staff collaboration at Town Hall.

2021 Town Hall Accommodation Strategy identified various limitations with current work spaces including: limited space for collaboration, lack of meeting space, workstations very large compared to current planning principles, workstations expensive due to size and configuration, no room for staff growth without physical changes to office space, external departments not accommodated (no touch down areas), space may not represent Grimsby's evolving image/culture.

Strategy considered 5 options for changes to Town Hall workspace, with Option 3 "Reduce all Workspace Size Allocations" being selected as the preferred solution. Option 3 features included: reducing size of all workstations and 8 of the 14 private offices, add collaborative spaces, integration of new technology to support remote work including hybrid meeting spaces, use of more glass and products with natural tones to improve environment, inclusion of both open and private touch-down areas (workstations, cubbies, booths).

The total anticipated cost for the project was estimated to be around \$1,000,000, and was supposed to be phased in over a 3-year period with Phase 1 (Public Works and Finance area) occurring in 2022, Phase 2 (Planning, Building and By-law area) occurring in 2023 and Phase 3 (Administration, ITSI and main reception areas) occurring in 2022.

Over the course of 2022, the leadership team has worked with consultant to develop a detailed comprehensive floor plan that will cover the staff side of Town Hall, refining the concept that was developed as part of Option 3. Features include:

- 50 new workstations and 8 carry-over pilot work stations - net increase of 12 workstations.
- Workstation and office sizes are reduced, right-sizing them based on job tasks and modern need.
- Adjusted workstation sizes provide room for growth and open up space for new collaborative break-out areas.
- Touchdown stations will provide workstation accommodation for team members located outside of Town Hall.
- Existing meeting spaces will be outfitted with new technology to facilitate hybrid meetings.
- New chairs for Council meetings (around the horse shoe).

Plan was to complete the work over 3-year period. Now proposing to complete the work within the same year (2023).

Justification A part of the 2021 accommodation strategy to address limitations with current work space.

Comments \$792,000 = Total Revised Project Cost
 \$350,000 = 2022 Approved Budget

 \$442,000 = 2023 Additional Budget
 =====

\$442,000 funded from 01-4-015499-14512 Town Hall Facilities Reserve

02-120008 - TOWN HALL WORKSPACE MODERNIZATION

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	442,000	-	-	-	-	-	-	-	-	-
Total Funding Source	442,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	442,000	-	-	-	-	-	-	-	-	-
Total Expenditure	442,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-



Administration

Asset Class

Vehicles

Town-Owned Assets

By-law enforcement vehicle

Levels of Service

Asset Class

Vehicle

Expectations

Secure, Reliable and Efficient

Achieved By

Regular Maintenance and Replacement



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Administration, Clerks & By-Law	02-290001	BY-LAW VEHICLE PURCHASE	-	-	-	-	-	40,000	40,000	40,000
Administration, Clerks & By-Law Total			-	-	-	-	-	40,000	40,000	40,000

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

02-290001 - BY-LAW VEHICLE PURCHASE

Project Number 02-290001 **Title** BY-LAW VEHICLE PURCHASE
Asset Type Rolling Stock **Department** 290 - BY-LAW CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Henry Boese **Partner**

Description Replacement of existing By-Law vehicle. Current vehicle is Asset ID 11158 which is a 2011 Ford Escape. The useful life attributed to the vehicle was 10 years and therefore is 2 years past useful life. The replacement vehicle is expected to be a similar sized vehicle.

Justification Replacement of vehicle is required for operational needs and is 2 years past useful life.

Comments Funded from 01-4-015499-14325 - Equipment Replacement Reserve - By-law

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-



Information Technology

Asset Class

Equipment

Town-Owned Assets

Photocopiers, Scanners, Network, Servers, Computers

Levels of Service

Asset Class

Equipment

Expectations

Secure, Reliable and Efficient

Achieved By

Regular Maintenance, Replacement, and Updates



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Information Technology	02-122001	NETWORK EQUIPMENT	100,000	-	-	100,000	50,000	-	50,000	150,000
Information Technology	02-122002	SERVER EQUIPMENT	100,000	16,945	83,055	-	-	35,000	35,000	35,000
Information Technology	02-122003	COMPUTER EQUIPMENT	35,000	17,934	17,066	-	-	130,000	130,000	130,000
Information Technology	02-122012	COUNCIL AREA ENHANCEMENTS	-	-	-	-	-	35,000	35,000	35,000
Information Technology	02-122144	MMS AND EAM SOLUTION (AIMS)	1,100,000	-	241,547	858,453	-	-	-	858,453
Information Technology Total			1,335,000	34,879	341,668	958,453	50,000	200,000	250,000	1,208,453

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

02-122001 - NETWORK EQUIPMENT

Project Number 02-122001 **Title** NETWORK EQUIPMENT
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2021 **Project Type** Active - Carry-over - Not Started
Manager Richard Shwajch **Partner**

Description Project includes:
 - Core Switch Replacement (2022): Replace core network switch, include hardware and professional services required \$80,000
 - Access Point Replacement (2022): Replace outdated wireless points (first stage does not include controllers) \$20,000
 - Access Point Replacement (2023): Replace outdated wireless points (second stage and controllers) \$45,000
 - Assessment for Access point Replacement (2023) - \$5,000

Justification Core switch is on a 5-7 year replacement cycle, the current core switches are at end of life and support and require replacement
 Access point is on a 8-10 year replacement cycle, currently approximately half of the access points are over 10 years old

Comments \$150,000 = Total Revised Project Cost
 \$100,000 = 2022 Approved Budget

 \$ 50,000 = 2023 Additional Budget
 =====

\$50,000 funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-122002 - SERVER EQUIPMENT

Project Number 02-122002 **Title** SERVER EQUIPMENT
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2023 **Project Type** New Project
Manager Richard Shwajch **Partner**

Description Replacement of the Town's virtual server as well as the UPS for the server room.

Justification The virtual server and UPS have reached end of life and require replacement. The UPS is cheaper to replace than it is to refurbish the unit or buy new batteries.

Comments Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	35,000	-	-	-	-	-	-	-	-	-
Total Funding Source	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	35,000	-	-	-	-	-	-	-	-	-
Total Expenditure	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-122003 - COMPUTER EQUIPMENT

Project Number 02-122003 **Title** COMPUTER EQUIPMENT
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2021 **Project Type** Annual Project/Program
Manager Almira DiClaudio **Partner**

Description To replace computer equipment including desktops, laptops, monitors, etc. The assets have varying useful lives, however, most are set to be replaced after 5 years and replacement costs are estimated at \$100,000 annually.

2023 budget has been increased to \$130,000 (from \$100,000) due to approximately 55 cell phones that are at end of life.

Justification Computer equipment such as desktops, laptops, monitors have limited useful life before they become outdated, unreliable, etc, and therefore are required to be replaced to ensure no employee downtime and efficiency.

Comments Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	130,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Funding Source	130,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Percent Increase		(23.08%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	130,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Expenditure	130,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Percent Increase		(23.08%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-122012 - COUNCIL AREA ENHANCEMENTS

Project Number 02-122012 **Title** COUNCIL AREA ENHANCEMENTS
Asset Type Equipment **Department** 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION
Year Identified 2023 **Project Type** New Project
Manager Almira DiClaudio **Partner**

Description To replace the electronic signage and software outside council chambers as well as the projectors inside the council chambers. Estimated cost of the TVs is \$10,000 and estimated cost of the projectors is \$25,000.

Justification The equipment has reached end of life and has been showing signs of early failure. To ensure that there is no outage during council live streaming and other important meetings held in the council chambers this is required.

Comments Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	35,000	-	-	-	-	-	-	-	-	-
Total Funding Source	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	35,000	-	-	-	-	-	-	-	-	-
Total Expenditure	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-



Fire

Asset Class

Land

Facilities

Vehicles

Equipment

Town-Owned Assets

1 Parcel

Fire Station #1 and Fire Station #2

Command, Pumpers, Aerials,
Rescue, SUVs

Firefighting, SCBA, Communications

Levels of Service

Asset Class

Facilities

Vehicles

Equipment

Expectations

Safe, Functional and
Adequate Capacity

Safe, Reliable and
Adequate Capacity

Safe, Reliable and Efficient

Achieved By

Regular Maintenance and
Replacement

Regular Maintenance and
Replacement

Regular Maintenance and
Replacement



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Fire	02-220003	FIRE DEPARTMENT VEHICLE PURCHASES	1,648,380	-	3,787	1,644,593	-	-	-	1,644,593
Fire	02-220004	FIRE DEPARTMENT EQUIPMENT PURCHASES	30,000	3,464	26,537	-	-	-	-	-
Fire	02-220010	POOLED SELF CONTAINED BREATHING APPARATUS	13,650	914	14,564	-	-	-	-	-
Fire	02-220011	POOLED PERSONAL PROTECTIVE EQUIPMENT	61,750	13,226	48,524	-	-	16,000	16,000	16,000
Fire	02-220012	POOLED COMMUNICATIONS EQUIPMENT	38,700	6,530	45,230	-	-	-	-	-
Fire	02-220013	POOLED FIREFIGHTING EQUIPMENT	26,600	825	25,775	-	-	40,000	40,000	40,000
Fire	02-220014	FIRE FIGHTING EQUIPMENT - HOSE	-	-	-	-	-	70,000	70,000	70,000
Fire	02-220019	EXTRICATION EQUIPMENT REPLACEMENT	-	-	-	-	-	35,000	35,000	35,000
Fire	02-220101	FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515	-	-	-	-	-	1,300,000	1,300,000	1,300,000
Fire	02-220102	FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581	-	-	-	-	-	74,000	74,000	74,000
Fire Total			1,819,080	10,069	164,417	1,644,593	-	1,535,000	1,535,000	3,179,593

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM

Project Number	02-220011	Title	POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM
Asset Type	Equipment	Department	220 - FIRE CAPITAL
Year Identified	2021	Project Type	Annual Project/Program
Manager	Deputy Fire Chief	Partner	

Description On-going replacement firefighter personal protective equipment (PPE) that has exceeded mandated service life, and purchase of additional sets of PPE for recruitment of new firefighters. Includes bunker gear, boots, helmet etc.

- 2023: 4 sets of replacement bunker gear
- 2024: 5 sets of replacement bunker gear and 10 complete sets of PPE (i.e. bunker gear, helmet, boots, balaclava)
- 2025: 9 sets of replacement bunker gear
- 2026: 14 sets of replacement bunker gear and 10 complete sets of PPE (i.e. bunker gear, helmet, boots, balaclava)
- 2027: 9 sets of replacement bunker gear
- 2028: 20 sets of replacement bunker gear and 10 complete sets of PPE (i.e. bunker gear, helmet, boots, balaclava)
- 2029: 5 sets of replacement bunker gear
- 2030: 5 sets of replacement bunker gear and 10 complete sets of PPE (i.e. bunker gear, helmet, boots, balaclava)
- 2031: 5 sets of replacement bunker gear

Justification Proper protective equipment for all firefighters is mandated by provincial health and safety regulations. Because bunker gear deteriorates with age and usage, the ongoing replacement of firefighter PPE each year is required to protect our firefighters. Useful life of PPE is generally 10 years.

Grimsby continues to participate in a cooperative purchasing initiative for bunker gear with other municipalities in Niagara Region which results in significant cost savings.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	16,000	62,000	36,000	102,000	36,000	122,000	20,000	62,000	24,000	-
Total Funding Source	16,000	62,000	36,000	102,000	36,000	122,000	20,000	62,000	24,000	-
Percent Increase		287.50%	(41.94%)	183.33%	(64.71%)	238.89%	(83.61%)	210.00%	(61.29%)	(100.00%)
Expenditure										
30000 - CAPITAL EXPENDITURE	16,000	62,000	36,000	102,000	36,000	122,000	20,000	62,000	24,000	-
Total Expenditure	16,000	62,000	36,000	102,000	36,000	122,000	20,000	62,000	24,000	-
Percent Increase		287.50%	(41.94%)	183.33%	(64.71%)	238.89%	(83.61%)	210.00%	(61.29%)	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

02-220013 - POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM

Project Number	02-220013	Title	POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM
Asset Type	Equipment	Department	220 - FIRE CAPITAL
Year Identified	2021	Project Type	Annual Project/Program
Manager	Deputy Fire Chief	Partner	

Description Annual replacement of high-end firefighting equipment due to end of useful life and damage as needed in year. Includes hoses, chain saws, nozzles etc.

2023: \$40,000 replacement of rope rescue harnesses (4), water rescue dry suits (2), water rescue helmets (4), rope rescue tripod (1), portable scene lights (3), rescue rope (2x300ft), miscellaneous small tools and equipment

2024: \$5,200 replacement of fire hose
\$16,000 replacement of fire nozzles, portable pump, ventilation fan, and other miscellaneous equipment

2025: \$5,200 replacement of fire hose
\$16,000 replacement of fire nozzles, a portable pump, a ventilation fan, and other miscellaneous small equipment

2026: \$ 9,000 replacement of fire hose
\$16,000 replacement of fire nozzles, a portable pump, a ventilation fan, and other miscellaneous small equipment

2027: \$16,000 replacement of fire nozzles, a portable pump, a ventilation fan, and other miscellaneous small equipment

2028: \$5,200 replacement of fire hose
\$16,000 replacement of fire nozzles, a portable pump, a ventilation fan, and other miscellaneous small equipment

2029: \$5,200 replacement of fire hose
\$16,000 replacement of fire nozzles, a portable pump, a ventilation fan, and other miscellaneous small equipment

2030: \$5,200 replacement of fire hose
\$16,000 replacement of fire nozzles, a portable pump, a ventilation fan, and other miscellaneous small equipment

2031: \$16,000 replacement of fire hose
\$16,000 fire nozzles, a portable pump, a ventilation fan, and other miscellaneous small equipment

Justification

02-220013 - POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM

Proper tools and emergency equipment protects firefighters and allows them to carry out their duties in hazardous environments. Protective equipment that meets prescribed standards is required by health & safety legislation for entry into Immediately Dangerous to Life or Health (IDLH) environments as is routinely encountered by firefighters in the performance of their regular duties.

Harnesses are required for rope rescue responses and are mandated by provincial Health and Safety regulations to be replaced at 7 years of age. Firefighter safety is paramount when training and responding to rope rescue incidents.

Water rescue helmets and dry suits are required for water rescue responses and are required to be replaced at 7 years of age. Firefighter safety is paramount when training and responding to water and ice rescue incidents.

Rescue classified tripods are required for rope rescue responses. These are required for firefighter's safety when training and responding to rope rescue incidents.

Portable scene lights are necessary for remote rescue incident scenes, inspections, and investigations. Portable lighting will enable a safer work zone for our staff.

Replace damaged and worn hose in order to maintain uninterrupted water flow at fire scenes and to prevent injuries to firefighters due to hose failure.

Comments

Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	40,000	21,200	21,200	25,000	16,000	21,200	21,200	21,200	32,000	-
Total Funding Source	40,000	21,200	21,200	25,000	16,000	21,200	21,200	21,200	32,000	-
Percent Increase		(47.00%)	0.00%	17.92%	(36.00%)	32.50%	0.00%	0.00%	50.94%	(100.00%)
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	21,200	21,200	25,000	16,000	21,200	21,200	21,200	32,000	-
Total Expenditure	40,000	21,200	21,200	25,000	16,000	21,200	21,200	21,200	32,000	-
Percent Increase		(47.00%)	0.00%	17.92%	(36.00%)	32.50%	0.00%	0.00%	50.94%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

02-220014 - FIRE FIGHTING EQUIPMENT - HOSE

Project Number 02-220014 **Title** FIRE FIGHTING EQUIPMENT - HOSE
Asset Type Facilities **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description Replacement of large hose due to end of useful life and damage as needed

 2023: \$70,000 replacement of fire hose 36 lengths of 125mm hose, 19 lengths of 65mm hose, and 41 lengths of 45mm hose

 2027: \$30,000 replacement of fire hose

Justification Fire hose deteriorates with age and usage. As fire hose is tested and inspected each year, worn and damaged fire hose needs to be replaced. Replacement of damaged and worn hose is required for public safety in order to maintain reliable water flows at fire scenes and to prevent injuries to firefighters due to hose failure.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	70,000	-	-	-	30,000	-	-	-	-	-
Total Funding Source	70,000	-	-	-	30,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	70,000	-	-	-	30,000	-	-	-	-	-
Total Expenditure	70,000	-	-	-	30,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-220019 - EXTRICATION EQUIPMENT REPLACEMENT

Project Number 02-220019 **Title** EXTRICATION EQUIPMENT REPLACEMENT
Asset Type Equipment **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description Replacement of hydraulic rescue equipment which has exceeded its 10-year expected service life in 2023.

Justification Hydraulic rescue tools, known as the "Jaws of Life", allow firefighters to quickly rescue trapped victims of motor vehicle collisions and other emergency situations. The replacement cycle for hydraulic rescue tools is 10 years. Replacement of tools that have exceeded their service life is necessary to enable firefighters to continue to effectively and reliably provide emergency rescue services to the public.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	35,000	-	-	-	-	-	-	-	-	-
Total Funding Source	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	35,000	-	-	-	-	-	-	-	-	-
Total Expenditure	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-220101 - FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515

Project Number	02-220101	Title	FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515
Asset Type	Rolling Stock	Department	220 - FIRE CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Deputy Fire Chief	Partner	

Description Replacement of existing pumper-rescue truck vehicle . This truck has reached 20 years of service life and is due to be replaced in 2023 according to municipal fire insurance risk grading requirements and the apparatus life-cycle schedule. The truck will be replaced with a dual duty pumper-rescue fire apparatus to provide enhanced fire suppression capabilities required as a result of continued growth and proliferation of high-rise buildings in the community. This vehicle is a Grimsby owned truck and will continue to be required regardless of outcome of shared service review.

Justification A pumper-rescue truck is an essential piece of equipment that serves a dual purpose: it carries a pump, hose, a water supply, and equipment to fight fires, and is also configured to carry a variety of rescue tools thereby averting the for a separate, specialized rescue vehicle in most cases. This truck will regularly respond to structure fires, technical rescue incidents, and major emergencies. Because second-line response apparatus greater than 20 years of age is generally not recognized for fire insurance risk grading purposes, increased fire insurance premiums for residents and businesses could result if the existing truck is not replaced as scheduled.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	1,300,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,300,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-220102 - FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581

Project Number 02-220102 **Title** FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581
Asset Type Rolling Stock **Department** 220 - FIRE CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Deputy Fire Chief **Partner**

Description Replacement of existing 2009 pick-up truck (unit #518) used for emergency response and for training division functions.

Justification Replacement of fire department response and support vehicles as scheduled allow the fire department to continue to provide fire protection services to the public in a safe and efficient manner. Maintaining a reliable, up-to-date fleet in accordance with the Town's life cycle costing principles ensures that staff down-time is minimized, which negatively impacts service delivery, and optimizes long-term asset management.

Comments Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	74,000	-	-	-	-	-	-	-	-	-
Total Funding Source	74,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	74,000	-	-	-	-	-	-	-	-	-
Total Expenditure	74,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-



Community Services

Asset Class

Land
 Land Improvements
 Facilities
 Vehicles
 Equipment

Town-Owned Assets

Over 70 Parcels With 55 Designated Parks, Museum Land, Art Gallery/Library Land
 Playground Structures, Skateboard Park, Splash Pads, Sports, Fields, Play Courts Parking lots, Outdoor Skating Rink, Fences, Museum Front Walkway, Museum Accessibility Ramp
 Community Centers, Arena, Pool, Clubhouses, Pavilions, Gazebos, Storage Sheds, Garages, Museum Building, Art Gallery Building
 Dump Trucks, Pickup Trucks
 Maintenance Equipment, Tractors, Mowers, Picnic tables, Benches, Fitness equipment, Museum Photocopiers

Levels of Service

Asset Class

Land Improvements
 Facilities
 Vehicles
 Equipment
 Infrastructure

Expectations

Safe, Functional and Reliable
 Safe, Functional and Adequate Capacity
 Safe, Reliable and Adequate Capacity
 Safe, Reliable and Efficient
 Safe, Functional and Reliable

Achieved By

Regular Maintenance
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement
 Regular Maintenance and Replacement



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Community Services	02-600000	GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM	-	-	-	-	-	105,000	105,000	105,000
Community Services	02-601001	TREE PLANTING - 2 BILLION TREES - ANNUAL PROGRAM	-	-	-	-	-	10,000	10,000	10,000
Community Services	02-603001	SPORT FIELD IMPROVEMENT - OAKES ROAD DIAMOND	-	-	-	-	-	50,000	50,000	50,000
Community Services	02-605000	SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM	-	-	-	-	-	9,000	9,000	9,000
Community Services	02-610003	NEIGHBOURHOOD PARK RENEWAL - DUNROBIN PARK	90,000	-	-	90,000	40,000	-	40,000	130,000
Community Services	02-610005	NEIGHBOURHOOD PARK RENEWAL - GRAND OAK PARK	-	-	-	-	-	30,000	30,000	30,000
Community Services	02-610009	NEIGHBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK	90,000	-	-	90,000	100,000	-	100,000	190,000
Community Services	02-620001	CENTENNIAL PARK IMPROVEMENTS	75,000	-	-	75,000	10,000	-	10,000	85,000
Community Services	02-625001	CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 1-3	2,600,000	-	44,320	2,555,680	1,500,000	-	1,500,000	4,055,680
Community Services	02-625002	CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)	-	-	-	-	-	50,000	50,000	50,000
Community Services	02-630001	SOUTHWARD COMMUNITY PARK - HARDBALL DIAMOND CONVERSION	-	-	-	-	-	90,000	90,000	90,000
Community Services	02-650003	SMALL EQUIPMENT PURCHASES	8,500	2,496	6,004	-	-	-	-	-
Community Services	02-650006	CS - 7 TON LOWBED SCISSOR LIFT	-	9,191	9,191	-	-	-	-	-
Community Services	02-652002	CS FLEET REPLACEMENT - TRUCK REPLACEMENT FLEET #191	-	-	-	-	-	50,000	50,000	50,000
Community Services	02-652003	CS FLEET REPLACEMENT- WASTE COLLECTION AND MAINTENANCE TRUCK FLEET #185	-	-	-	-	-	250,000	250,000	250,000
Community Services	02-652004	CS FLEET REPLACEMENT- TRUCK REPLACEMENT FLEET #180	40,000	-	-	40,000	30,000	-	30,000	70,000
Community Services	02-655001	FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT	105,000	-	9,158	95,842	450,000	-	450,000	545,842
Community Services	02-670001	WINSTON ROAD PARKLETTE	15,000	-	-	15,000	5,000	-	5,000	20,000
Community Services	02-700002	SOUTHWARD COMMUNITY PARK	100,000	50,699	49,301	-	-	-	-	-
Community Services	02-700003	PARK RENEWAL: PLAYGROUND AND EQUIPMENT REPLACEMENT - MERRITT & ARROWHEAD PARK,	173,230	13,289	159,941	-	-	-	-	-
Community Services	02-700004	PARKS RENEWAL: PARK IMPROVEMENTS - MERRITT AND ARROWHEAD PARKS	16,000	884	15,116	-	-	-	-	-
Community Services	02-700005	TREE PLANTING PROJECT: NPCA - CENTENNIAL PARK AND FORTY MILE CREEK PARK	40,000	38,760	1,240	0	-	-	-	0
Community Services	02-700012	GENERAL PARK PROJECTS: LANDSCAPING AND IMPROVEMENTS	40,000	9,825	30,175	-	-	-	-	-
Community Services	02-700017	GENERAL PARK PROJECTS: RENEWAL OF PARK AMENITIES	40,000	40,000	-	-	-	-	-	-
Community Services	02-700022	LIVINGSTON ACTIVITY CENTRE - ROOF REPLACEMENT AND REPAIRS	12,000	4,701	7,299	-	-	-	-	-
Community Services	02-700036	PICKLEBALL COURTS INSTALLATION	185,000	4,034	189,034	-	-	-	-	-
Community Services	02-700040	WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS	515,000	-	-	515,000	-	-	-	515,000
Community Services	02-700041	SPLASH PAD IMPROVEMENTS	20,000	9,783	10,217	-	-	-	-	-
Community Services	02-700043	CARNEGIE BUILDING - ROOF REPLACEMENT	160,000	157,558	2,442	0	-	-	-	0
Community Services	02-702001	ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM	-	-	-	-	-	100,000	100,000	100,000
Community Services	02-702002	FACILITIES NETWORK CONNECTIVITY	-	-	-	-	-	30,000	30,000	30,000
Community Services	02-702003	KEYSCAN ENHANCEMENTS	-	-	-	-	-	40,000	40,000	40,000
Community Services	02-702004	SECURITY CAMERAS	20,000	-	-	20,000	80,000	-	80,000	100,000
Community Services	02-710001	LIVINGSTON ACTIVITY CENTRE - ROOF REPLACEMENT	-	-	-	-	-	43,000	43,000	43,000
Community Services	02-714001	CARNEGIE BUILDING - FLOOR REPLACEMENT	-	-	-	-	-	15,000	15,000	15,000
Community Services	02-725002	PEACH KING CENTRE - RENOVATION AND EXPANSION	2,097,430	-	83,642	2,013,788	28,970,940	-	28,970,940	30,984,728
Community Services	02-735001	GRIMSBY LIONS POOL - ACCESSIBILITY IMPROVEMENT AND EQUIPMENT REPLACEMENT	-	-	-	-	-	24,000	24,000	24,000
Community Services	02-740004	MUSEUM - PERMANENT GALLERY	-	-	-	-	-	135,000	135,000	135,000
Community Services	02-745001	ART GALLERY/LIBRARY BUILDING - LED LIGHT REPLACEMENT	-	-	-	-	-	60,000	60,000	60,000
Community Services	02-745003	ART GALLERY/LIBRARY BUILDING - GENDER NEUTRAL PUBLIC WASHROOMS	-	-	-	-	-	102,000	102,000	102,000
Community Services	02-765001	TOWN HALL ENTRANCE SIGN	15,000	-	-	15,000	26,000	-	26,000	41,000
Community Services Total			6,457,160	314,770	617,081	5,525,310	31,211,940	1,193,000	32,404,940	37,930,250
Museum	02-770002	MUSEUM FACILITY IMPROVEMENTS	22,000	812	21,188	-	-	-	-	-
Museum	02-770003	FRONT DOOR REPLACEMENT - MUSEUM	3,500	1,296	4,796	-	-	-	-	-
Museum Total			25,500	485	25,985	-	-	-	-	-

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

02-600000 - GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM

Project Number 02-600000 **Title** GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM
Asset Type Land Improvements **Department** 600 - GENERAL PARK PROJECTS
Year Identified 2023 **Project Type** Annual Project/Program
Manager Mike Graybiel **Partner**

Description Improvements, repairs, maintenance and small enhancements to parks as they are needed in year. Work may be related to an emerging need, an unanticipated repair, park upgrades, response to damage etc. Also includes costs related to benches, fencing repairs, pathway repairs, lighting, waste receptacles, signs and other parks needs.

Justification Continual renewal for safe and enjoyable use.

Comments Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	105,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Total Funding Source	105,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Percent Increase		(23.81%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	105,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Total Expenditure	105,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Percent Increase		(23.81%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-601001 - TREE PLANTING - 2 BILLION TREES -ANNUAL PROGRAM

Project Number 02-601001 **Title** TREE PLANTING - 2 BILLION TREES - ANNUAL PROGRAM
Asset Type Land Improvements **Department** 601 - TREE PLANTING PROJECTS
Year Identified 2023 **Project Type** Annual Project/Program
Manager Sarah Sweeney **Partner** NPCA/other municipalities

Description Work intended to be focused around 2 Billion Trees project, a regional partnership with municipalities. Partnership has been awarded (through NPCA) for a capacity building stream for 2023, and the partnership intends to apply for tree planting project in 2023 for a 10 yr cycle. Exact costs are unknown but there will be some cost sharing for the grant. This is a rough estimate at this time and would be dependent on successful grant application. If the grant application is not successful, these funds will be used for advancing tree planting projects independently, leveraging other funding sources where possible.

Justification This project is a partnership with great potential that can improve the tree canopy percentage in Niagara Region.

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total Funding Source	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Percent Increase		100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total Expenditure	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Percent Increase		100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-603001 - SPORT FIELD IMPROVEMENT - OAKES ROAD DIAMOND

Project Number	02-603001	Title	SPORT FIELD IMPROVEMENT - OAKES ROAD DIAMOND
Asset Type	Land Improvements	Department	603 - SPORTS FIELD
Year Identified	2023	Project Type	New Project
Manager	Trevor Ruzylo	Partner	

Description Repair and replace bleachers at Oakes Road diamond which are in need of replacement, field signage for all fields, diamond repairs, possibly extend to some parking lot patching

Justification Repairs to ensure safety, good condition and easy wayfinding

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-605000 - SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM

Project Number 02-605000 **Title** SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM
Asset Type Facilities **Department** 605 - SMALL EQUIPMENT PURCHASES
Year Identified 2023 **Project Type** Annual Project/Program
Manager Neil Vanderhorst **Partner**

Description Annual replacement of small equipment related to age, condition and function. Includes items such as lawnmowers, trimmers, floor scrubbers and similar small equipment.

Justification Renewal of small equipment due to high volumes of use throughout the year

Comments Funded from 01-4-015499-14371 Equipment Replacement Reserve - Parks, recreation & culture

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Total Funding Source	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Total Expenditure	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-610003 - NEIGHBOURHOOD PARK RENEWAL -DUNROBIN PARK

Project Number 02-610003 **Title** NEIGHBOURHOOD PARK RENEWAL - DUNROBIN PARK
Asset Type Land Improvements **Department** 610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified 2021 **Project Type** Active - Carry-over - Not Started
Manager Olivia Fraser **Partner**

Description New park installation. Includes installation of new playground, path, trees, signs, benches, hard court surface

2022: \$90,000 Installation of playground, trees, pathway, signage. This will be completed in 2023
 2023: \$40,000 installation of a hardcourt surface

Justification This is a new park as part of a new subdivision.

Comments \$130,000 = Total Revised Project Cost
 \$ 90,000 = 2022 Approved Budget

 \$ 40,000 = 2023 Additional Budget
 =====

\$ 40,000 Funded from 07-4-072410-18451 Development Charge - Recreation Services - (Table 5.2.3, #1, Pg. 5-14)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09370 - TRANSFER FROM DEVELOPMENT CHARGES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-610005 - NEIGHBOURHOOD PARK RENEWAL - GRAND OAK PARK

Project Number	02-610005	Title	NEIGHBOURHOOD PARK RENEWAL - GRAND OAK PARK
Asset Type	Land Improvements	Department	610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified	2023	Project Type	New Project
Manager	Olivia Fraser	Partner	Ontario Green

Description Staff are partnering with Ontario Green to improve the park which includes removing and controlling invasive species, installing 2 garden areas with native species, adding interpretive signage, improving pathways, adding seating and parks signage

Justification Continual renewal of parks spaces for safe and enjoyable use.

Comments Funded from 01-4-015499-14586 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-610009 - NEIGHBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK

Project Number 02-610009 **Title** NEIGHBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK
Asset Type Land Improvements **Department** 610 - NEIGHBOURHOOD PARK RENEWAL
Year Identified 2022 **Project Type** Active - Carry-over - In-Progress
Manager Mike Graybiel **Partner**

Description 2022: \$90,000 Replacing the playground at Gage Park and refreshing park amenities
 2023: \$100,000 additional required due to increase in costs

Justification Replacing and renewing a playground and neighbourhood park that is due for refresh

Comments \$190,000 = Total Revised Project Cost
 \$ 90,000 = 2022 Approved Budget

 \$ 100,000 = 2023 Additional Budget
 =====

\$100,000 Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	100,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	100,000	-	-	-	-	-	-	-	-	-
Total Expenditure	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-620001 - CENTENNIAL PARK IMPROVEMENTS

Project Number 02-620001 **Title** CENTENNIAL PARK IMPROVEMENTS
Asset Type Land Improvements **Department** 620 - CENTENNIAL PARK
Year Identified 2021 **Project Type** Active - Carry-over - Not Started
Manager Olivia Fraser **Partner**

Description A portion of this work is grant funded. Project includes installation of an indigenous garden, walking trail in the park, accessible access improvements to the back field area, baseball diamond improvements, outdoor fitness equipment, lighting improvements and storage shed improvements.

2022: \$75,000 installation of a walking trail, outdoor fitness equipment, trees and benches, diamond removal, landscaping, disc golf and indigenous garden
 2023: \$10,000 lighting and storage shed

Justification These improvements to our Centennial Park will bring a welcomed refresh to the space and increase use of the park.

Comments \$85,000 = Total Revised Project Cost
 \$75,000 = 2022 Approved Budget

 \$10,000 = 2023 Additional Budget
 =====

\$10,000 Funded from 07-4-072410-18711 Parkland Dedication

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-625001 - CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 1-3

Project Number	02-625001	Title	CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 1-3
Asset Type	Land Improvements	Department	625 - CASABLANCA BEACH PARK
Year Identified	2020	Project Type	Active - Carry-over - In-Progress
Manager	Sarah Sweeney	Partner	

Description 2023: installation of new waterfront park to begin Q2 2023, work to require approximately 12 months of construction.
This new park will become a destination park that is designed for use of the neighbourhood residents, the broader community and visitors to our community.

Justification This park will achieve a common community request which is to enhance waterfront access for the community.

Comments \$4,100,000 = Total Revised Project Cost
\$2,600,000 = 2022 Approved Budget

\$1,500,000 = 2023 Additional Budget
=====

\$1,500,000 funded from 07-4-072410-18711 Parkland Dedication Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	1,500,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,500,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-625002 - CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)

Project Number	02-625002	Title	CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)
Asset Type	Land Improvements	Department	625 - CASABLANCA BEACH PARK
Year Identified	2023	Project Type	New Project
Manager	Sarah Sweeney	Partner	

Description 2023: Initiate the design component of this park space for phase 4 of Casablanca Beach Park. Intention is to align the design work with phases 1-3. Construction of this park section to be defined as the related development progresses. Early design work will help to guide grading and utility placement in the park which may occur early. 2024 or later: prepare for construction - timing uncertain and has many variables. Construction costs is dependent on the design and agreement arranged with developer

Justification

Comments Funded from 07-4-072410-18711 Parkland Dedication Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	50,000	1,300,000	-	-	-	-	-	-	-	-
Total Funding Source	50,000	1,300,000	-	-	-	-	-	-	-	-
Percent Increase		2,500.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	1,300,000	-	-	-	-	-	-	-	-
Total Expenditure	50,000	1,300,000	-	-	-	-	-	-	-	-
Percent Increase		2,500.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-630001 - SOUTHWARD COMMUNITY PARK - HARBALL DIAMOND CONVERSION

Project Number	02-630001	Title	SOUTHWARD COMMUNITY PARK - HARBALL DIAMOND CONVERSION
Asset Type	Land Improvements	Department	630 - SOUTHWARD COMMUNITY PARK
Year Identified	2023	Project Type	New Project
Manager	Mike Graybiel	Partner	

Description Conversion of one diamond to Hardball use , includes capping irrigation, extending base paths, mound, clay surface, bases.

Justification High demand for programming that requires hardball diamond specifications.

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	90,000	-	-	-	-	-	-	-	-	-
Total Funding Source	90,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	90,000	-	-	-	-	-	-	-	-	-
Total Expenditure	90,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-652002 - CS FLEET REPLACEMENT - TRUCK REPLACEMENT FLEET #191

Project Number 02-652002 **Title** CS FLEET REPLACEMENT - TRUCK REPLACEMENT FLEET #191
Asset Type Equipment **Department** 652 - CS FLEET & LARGE EQUIPMENT
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Replacement of fleet #191 2010 F150 with a Compact SUV as part of fleet replacement program. Fleet 191 is Asset ID 8806. The useful life attributed to this vehicle is 10 years and it is currently 11 years old. Staff are right sizing this fleet replacement to a more fuel efficient vehicle that also offers some improved functions to the staff team.

Justification Current truck is almost at useful life. Replacement will improve operations and efficiency by providing a more fuel efficient option can also store small tools and equipment to work towards right sizing fleet.

Comments Funded from 01-4-015499-14371 Equipment Replacement Reserve - Parks, recreation & culture

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-652003 - CS FLEET REPLACEMENT- WASTE COLLECTION AND MAINTENANCE TRUCK FLEET #185

Project Number	02-652003	Title	CS FLEET REPLACEMENT- WASTE COLLECTION AND MAINTENANCE TRUCK FLEET #185
Asset Type	Rolling Stock	Department	652 - CS FLEET & LARGE EQUIPMENT
Year Identified	2022	Project Type	New Project
Manager	Mike Graybiel	Partner	

Description Replacement of existing fleet #185 2008 Sterling Bullet 3-ton Dump Truck. Asset ID 8803. The useful life attributed to the vehicle 10years and this vehicle has passed its useful life by 3 years. The preferred new vehicle purchase is an enhanced vehicle solution that provides more efficient waste collection and sorting options, as well as additional options for green space maintenance. This vehicle creates enhanced maintenance abilities and also will improve some efficiencies. The new truck also provides a better solution for collecting recyclables.

Replacement options:

- Similar vehicle that provides more efficient collections and options for green space maintenance - \$250,000 OR
- A 2-ton truck with a dump box and plow will be a direct replacement at a cost of \$125,000

Justification This truck will improve staff efficiencies, ensure separation of recyclables and enable further means to keep parks, green space and facility exteriors clean and tidy.

Comments Funded from Equipment Replacement Reserve - Parks, recreation & culture

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	250,000	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	250,000	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-652004 - CS FLEET REPLACEMENT- TRUCK REPLACEMENT FLEET #180

Project Number	02-652004	Title	CS FLEET REPLACEMENT- TRUCK REPLACEMENT FLEET #180
Asset Type	Rolling Stock	Department	652 - CS FLEET & LARGE EQUIPMENT
Year Identified	2020	Project Type	Active - Carry-over - In-Progress
Manager	Mike Graybiel	Partner	

Description Replacement of fleet #180 2005 F150 with a 2023 F150 Ford Truck. Fleet 180 is Asset ID 8802. The useful life attributed to this vehicle is 20 years and it is currently 16 years old. This vehicle has approved 2022 budget however due to inflationary costs increases, supply chain delays and shortages experienced vehicle could not be purchased. Additional funding is required and vehicle will be purchased in 2023

Justification This vehicle will be replaced for a more fuel efficient option to improve functions to the staff team.

Comments \$70,000 = Total Revised Project Cost
 \$40,000 = 2022 Approved Budget

 \$30,000 = 2023 Additional Budget
 =====

\$30,000 Funded from 01-4-015499-14371 Equipment Replacement Reserve - Parks, recreation & culture

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-655001 - FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT

Project Number 02-655001 **Title** FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT
Asset Type Infrastructure **Department** 655 - FORTY MILE CREEK PARK
Year Identified 2021 **Project Type** Active - Carry-over - In-Progress
Manager Spencer Pierce **Partner**

Description Currently this bridge is identified as unsafe for us and is closed. This bridge is a high community demand item and replacement should be prioritized to restore safety to the area.

Phase 1 & 2, 2022/2023: Completion of bridge design, consultant fees to complete investigative work, develop preferred design and costing for replacement of bridge, ramp and viewing platform. Ramps will be built to be accessible.

Phase 3, 2023 (Q2 - Q4): Construction - estimated at \$400,000
 Transitions, signage, plantings, permits and other costs - \$50,000

Justification This bridge is currently closed for safety reasons and requires replacement to ensure that the trail remains functional and connecting neighbourhoods.

Comments \$555,000 = Total Revised Project Cost
 \$105,000 = 2022 Approved Budget

 \$450,000 = 2023 Additional Budget
 =====

\$450,000 Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	450,000	-	-	-	-	-	-	-	-	-
Total Funding Source	450,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	450,000	-	-	-	-	-	-	-	-	-
Total Expenditure	450,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-670001 - WINSTON ROAD PARKLETTE

Project Number 02-670001 **Title** WINSTON ROAD PARKLETTE
Asset Type Land Improvements **Department** 670 - WINSTON PARKLETTE
Year Identified 2022 **Project Type** Active - Carry-over - Not Started
Manager Olivia Fraser **Partner**

Description The parklette at the corner of Winston Road and Hunter Road offers a great opportunity for place making, small event activations and community gathering. Intention is to enhance the community space, adding small amenities such as seating, simple lighting and visual appeal.

Design work is underway and will continue in to 2023. Additional budget ask in 2023 is for increase in supplier costs.

Justification Enhance the parkette in the west end for community connection and activations.

Comments \$20,000 = Total Revised Project Cost
 \$15,000 = 2022 Approved Budget

 \$ 5,000 = 2023 Additional Budget
 =====

\$ 5,000 Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-702001 - ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM

Project Number 02-702001 **Title** ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified 2023 **Project Type** Annual Project/Program
Manager Mike Graybiel **Partner**

Description Continuing work to complete accessibility improvements as guided by the accessibility audits completed across all facilities. Work to be completed related to priority status. This work will be aligned with building condition assessments in 2023. Parks audit work will be added to this project for 2024.

Justification Investing in facilities to make necessary accessibility improvements based on legislated guidelines. Some improvements at PKC will be completed as part of the renovation.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	100,000	80,000	80,000	-	-	-	-	-	-	-
Total Funding Source	100,000	80,000	80,000	-	-	-	-	-	-	-
Percent Increase		(20.00%)	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	100,000	80,000	80,000	-	-	-	-	-	-	-
Total Expenditure	100,000	80,000	80,000	-	-	-	-	-	-	-
Percent Increase		(20.00%)	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-702002 - FACILITIES NETWORK CONNECTIVITY

Project Number 02-702002 **Title** FACILITIES NETWORK CONNECTIVITY
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified **Project Type** New Project
Manager Richard Shwajch **Partner**

Description Installation of network services which will improve site uses, building security and monitoring. Reviewed with IT
 2023: Pumphouse and Carnegie
 2024: Grimsby Lions Pool

Justification Improve building security and access control

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	30,000	20,000	-	-	-	-	-	-	-	-
Total Funding Source	30,000	20,000	-	-	-	-	-	-	-	-
Percent Increase		(33.33%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	20,000	-	-	-	-	-	-	-	-
Total Expenditure	30,000	20,000	-	-	-	-	-	-	-	-
Percent Increase		(33.33%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-702003 - KEYSKAN ENHANCEMENTS

Project Number 02-702003 **Title** KEYSKAN ENHANCEMENTS
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified **Project Type** New Project
Manager Almira DiClaudio **Partner**

Description Installation of Keyscan system across multiple sites, which provides a greater level of building security and access control. Pumphouse (2 doors), Carnegie (2 doors), Art Gallery (3 doors gallery), Museum. Reviewed with IT and will work with IT on this project. Suggested costing is \$2600 per door, costs include some allowance for door hardware improvements.

Justification Improve building security and access control

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-702004 - SECURITY CAMERAS

Project Number 02-702004 **Title** SECURITY CAMERAS
Asset Type Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS
Year Identified **Project Type** Active - Carry-over - Not Started
Manager Almira DiClaudio **Partner**

Description Combined procurement multi-site: outdoor rink, pumphouse, museum, fire station 1, library/ag (to include exterior wiring replacement), parks garage, operations facility. Addressing vandalism and security concerns. Work to include new cameras and all components related, wiring, mounting and securing. Reviewed with IT and will work with IT on this project.

Justification Improve building security and access control

Comments \$ 100,000 = Total Revised Project Cost
 \$ 20,000 = 2022 Approved Budget

 \$ 80,000 = 2023 Additional Budget
 =====

\$80,000 Funded from 01-4-015499-14552 Parks & Recreation Facilities

\$20,000 is for Library/AG exterior Camera Wiring deferred to 2023 previously project #10-750005

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	80,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	80,000	-	-	-	-	-	-	-	-	-
Total Expenditure	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-710001 - LIVINGSTON ACTIVITY CENTRE - ROOF REPLACEMENT

Project Number 02-710001 **Title** LIVINGSTON ACTIVITY CENTRE - ROOF REPLACEMENT
Asset Type Facilities **Department** 710 - LIVINGSTON ACTIVITY CENTRE CAPITAL
Year Identified 2022 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Roof replacement at Livingston Activity centre to maintain the condition of the facility

Justification Roof repairs are needed to ensure condition of the building is maintained.

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	43,000	-	-	-	-	-	-	-	-	-
Total Funding Source	43,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	43,000	-	-	-	-	-	-	-	-	-
Total Expenditure	43,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-714001 - CARNEGIE BUILDING - FLOOR REPLACEMENT

Project Number	02-714001	Title	CARNEGIE BUILDING - FLOOR REPLACEMENT
Asset Type	Facilities	Department	714 - CARNEGIE
Year Identified	2023	Project Type	New Project
Manager	Mike Graybiel	Partner	

Description Replacement of flooring in lower level of the site, currently occupied by FORT (Foundation of Resources for Teens). This work is following a flooding incident that occurred in 2022.

Justification Flooring was damaged due to a flooding incident. Flooding concerns have been addressed and tested and floor now needs replacement.

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-725002 - PEACH KING CENTRE - RENOVATION AND EXPANSION

Project Number 02-725002 **Title** PEACH KING CENTRE - RENOVATION AND EXPANSION
Asset Type Facilities **Department** 725 - PEACH KING CENTRE
Year Identified 2020 **Project Type** Active - Carry-over - In-Progress
Manager Sarah Sweeney **Partner**

Description Renovation and Expansion of the Peach King Centre to include full sized gymnasium, walking track, parking lot improvements, multi-purpose space, dressing room improvements and more

2023: Design work and initiate construction Q4 2023
 2023-2025: Complete construction work

This project was awarded grant funding in 2021 (originally applied for in 2019). Project is aimed for completion in 2025. In 2023 Design work will be carried out and construction is intended to begin.

Justification To improve function of the Peach King Centre

Comments \$31,068,370 = Total Revised Project Cost
 \$ 2,097,430 = 2022 Approved Budget

 \$28,970,940 = 2023 Additional Budget
 =====

Funded:
 - \$ 336,700 from 01-4-015499-14552 Parks & Recreation Facilities Reserve
 - \$ 7,197,240 from 07-4-072410-18451 Development Charge - Recreation Services (25%) (Table 5.2.3, Project #3, Page 5-14)
 - \$14,547,180 from Strategic Priorities Infrastructure Fund (SPIF) grant
 - \$6,889,820 from long term debt

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
04350 - PROVINCIAL GRANT	14,547,180	-	-	-	-	-	-	-	-	-
09150 - DEBENTURE FINANCING	6,889,820	-	-	-	-	-	-	-	-	-
09155 - DEBENTURE FINANCING - DC	2,487,320	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	336,700	-	-	-	-	-	-	-	-	-

02-725002 - PEACH KING CENTRE - RENOVATION EXPANSION

09370 - TRANSFER FROM DEVELOPMENT CHARGES	4,709,920	-	-	-	-	-	-	-	-	-
Total Funding Source	28,970,940	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	28,970,940	-	-	-	-	-	-	-	-	-
Total Expenditure	28,970,940	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-735001 - GRIMSBY LIONS POOL - ACCESSIBILITY IMPROVEMENT AND EQUIPMENT REPLACEMENT

Project Number	02-735001	Title	GRIMSBY LIONS POOL - ACCESSIBILITY IMPROVEMENT AND EQUIPMENT REPLACEMENT
Asset Type	Facilities	Department	735 - POOL
Year Identified	2023	Project Type	New Project
Manager	Trevor Ruzyllo	Partner	

Description To improve the accessibility service level at the Grimsby Lions Pool includes:
Purchase of portable accessibility lift - \$16,000
Replacement of removable stairs - \$8,000

Justification Improving accessibility and mobility at the Grimsby Lions Pool

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	24,000	-	-	-	-	-	-	-	-	-
Total Funding Source	24,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	24,000	-	-	-	-	-	-	-	-	-
Total Expenditure	24,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-740004 - MUSEUM - PERMANENT GALLERY

Project Number 02-740004 **Title** MUSEUM - PERMANENT GALLERY
Asset Type Facilities **Department** 740 - MUSEUM CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description A permanent gallery at the Grimsby Museum creates a continual mainstay attraction in the community that tells some of Grimsby's history. The gallery would be widely promoted as an ongoing exhibit that the community and visitors can enjoy, with rotating elements to maintain interest and variety, in one of 2 of the main gallery spaces. The focus of the permanent gallery will be to celebrate and promote Grimsby's History

Phase 1,2023: Hire a consultant to write and prepare the contents for a permanent exhibit space at the Museum
 Phase 2,2024: Design and build the permanent gallery

Justification The community has been requesting a permanent Grimsby history gallery. This project would research and create a gallery that could be added to and moved to accommodate events and rentals. Exhibit install is designed to me removed and changeable

Comments Funded from 01-4-015499-14552 Parks & Recreation Facilities

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	135,000	-	-	-	-	-	-	-	-	-
Total Funding Source	135,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	135,000	-	-	-	-	-	-	-	-	-
Total Expenditure	135,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-745001 - ART GALLERY/LIBRARY BUILDING - LED LIGHT REPLACEMENT

Project Number 02-745001 **Title** ART GALLERY/LIBRARY BUILDING - LED LIGHT REPLACEMENT
Asset Type Facilities **Department** 745 - ART GALLERY CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Replace original lighting at the Art Gallery/Library facility with updated LED lighting. This will address aging assets, will lead to improved appearance and lighting conditions and reduce utility costs.

Justification Inadequate lighting in many areas needs to be replaced with lighting that is brighter and that will allow for savings in running costs. lighting improvements that lead to net energy and cost savings.

Comments Funded from:
 - 01-4-015499-14552 Parks & Recreation Facilities Reserve (50%)
 - 09-4-095499-14601 Library Facilities Reserve (50%)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-745003 - ART GALLERY/LIBRARY BUILDING - GENDER NEUTRAL PUBLIC WASHROOMS

Project Number	02-745003	Title	ART GALLERY/LIBRARY BUILDING - GENDER NEUTRAL PUBLIC WASHROOMS
Asset Type	Facilities	Department	745 - ART GALLERY CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Mike Graybiel	Partner	

Description Public washrooms need to be remodeled to allow for improved accessible stalls and to offer gender neutral washroom facilities.
 2023: \$12,000 - Consultation for design, to inform 2024 construction recommendation
 2024: \$90,000 - Construction (full cost will be know after design recommendation)

Justification This facility does not have gender neutral public washrooms and as a busy public space for all members of the community, the Library and Art Gallery should offer this.

Comments Funded from:
 - 01-4-015499-14552 Parks & Recreation Facilities Reserve(50%)
 - 09-4-095499-14601 Library Facilities Reserve (50%)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	102,000	-	-	-	-	-	-	-	-	-
Total Funding Source	102,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	102,000	-	-	-	-	-	-	-	-	-
Total Expenditure	102,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-765001 - TOWN HALL ENTRANCE SIGN

Project Number 02-765001
Asset Type Facilities
Year Identified 2022
Manager Olivia Fraser
Title TOWN HALL ENTRANCE SIGN
Department 765 - TOWN HALL CAPITAL
Project Type Active - Carry-over - Not Started
Partner

Description The entrance sign at Town Hall is very aged and dated. This project will create a new Town Hall entrance sign with a refreshed look, and will include lighting and landscaping. The sign has been designed to be able to address any future branding changes.

2022: Design completed
 2023: Removal of old sign, installation of new sign, lighting, landscaping and plantings

Justification The Town Hall entrance sign is very dated. New sign will be larger, more modern and it will be lit.

Comments \$41,000 = Total Revised Project Cost
 \$15,000 = 2022 Approved Budget

 \$26,000 = 2023 Additional Budget
 =====

\$266,000 Funded from 01-4-015499-14512 Town Hall Facilities Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	26,000	-	-	-	-	-	-	-	-	-
Total Funding Source	26,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	26,000	-	-	-	-	-	-	-	-	-
Total Expenditure	26,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-



Library

Asset Class

Land
Facilities
Equipment

Library/Town-Owned Assets

1 Parcel
Library Building
Photocopier, Computers, Books

Levels of Service

Asset Class

Facilities

Expectations

Safe, Functional and
Adequate Capacity

Achieved By

Regular Maintenance and
Replacement

Equipment

Safe, Reliable and Efficient

Regular Maintenance and
Replacement



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Library	10-750001	KEY SCAN (STAFF ENTRY DOOR)	10,000	3,529	6,471	-	-	-	-	-
Library	10-750004	LIBRARY COLLECTION EXPANSION	88,600	733	87,867	-	-	88,600	88,600	88,600
Library	10-750006	HVAC REPLACEMENT	203,000	10,828	192,172	-	-	-	-	-
Library	10-750007	STAFF COMPUTER REPLACEMENT	7,800	1,852	5,948	-	-	-	-	-
Library	10-750008	OPAC REPLACEMENT	3,000	-	-	3,000	3,000	-	3,000	6,000
Library	10-750009	MEDIA LAB EQUIPMENT UPDATE	1,000	123	877	-	-	-	-	-
Library	10-750011	ACCESSIBLE BUILDING ENTRANCES	66,130	-	-	66,130	-	-	-	66,130
Library	10-750012	WINDOW COVERINGS	-	-	-	-	-	4,500	4,500	4,500
Library	10-750013	LIBRARY FURNITURE - QUIET STUDY AREAS	-	-	-	-	-	30,000	30,000	30,000
Library	10-750014	LIBRARY EQUIPMENT - AUTOMATIC DROP DOWN SCREEN AND PROJECTOR	-	-	-	-	-	1,200	1,200	1,200
Library Total			379,530	17,066	293,334	69,130	3,000	124,300	127,300	196,430

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

10-750004 - LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM

Project Number 10-750004 **Title** LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2015 **Project Type** Annual Project/Program
Manager Kathryn Drury **Partner**

Description For the purchase of new library books to expand and develop the library's fiction and non-fiction print and online collections.

Justification Development charges are used to purchase the physical book collection for the library

Comments Funded from 07-4-072410-18445 Development Charge - Library Services (Page 5-12, Table 5.2.2, #3)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09370 - TRANSFER FROM DEVELOPMENT CHARGES	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600
Total Funding Source	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600
Total Expenditure	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

10-750008 - OPAC REPLACEMENT

Project Number 10-750008 **Title** OPAC REPLACEMENT
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2022 **Project Type** Active - Carry-over - Not Started
Manager Kathryn Drury **Partner**

Description Replacement of 4 online public access computers (OPAC) used for library patrons to search collection while in library. The cost is approximately \$1500 per computer. Project was budgeted in 2022 for 2 computers, project was delayed to 2023 with replacement of all 4 computers.

Justification Assets have reached end of useful life. Replacement is every 5 years. Library users need to be able to access these computers to locate items within the collections. Next expected replacement is 2028.

Comments \$6,000 = Total Revised Project Cost
 \$3,000 = 2022 Approved Budget

 \$3,000 = 2023 Additional Budget
 =====

\$3,000 funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	3,000	-	-	-	-	6,000	-	-	-	-
Total Funding Source	3,000	-	-	-	-	6,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	3,000	-	-	-	-	6,000	-	-	-	-
Total Expenditure	3,000	-	-	-	-	6,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

10-750012 - WINDOW COVERINGS

Project Number 10-750012 **Title** WINDOW COVERINGS
Asset Type Facilities **Department** 750 - LIBRARY
Year Identified 2023 **Project Type** New Project
Manager Kathryn Drury **Partner**

Description To add window blinds to the Fireplace Lounge area in order to facilitate more programming in this space.

Justification Limited programming spaces means that this space is repurposed often for programming but very bright and need blinds to make programming possible. This project will enable this space to become more usable as a program space at any time of the day. This project also advances Library Strategic Objective to "cultivate multipurpose spaces"

Comments Funded from 09-4-095499-14601 Library Facilities

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	4,500	-	-	-	-	-	-	-	-	-
Total Funding Source	4,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	4,500	-	-	-	-	-	-	-	-	-
Total Expenditure	4,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

10-750013 - LIBRARY FURNITURE - QUIET STUDY AREAS

Project Number 10-750013 **Title** LIBRARY FURNITURE - QUIET STUDY AREAS
Asset Type Facilities **Department** 750 - LIBRARY
Year Identified 2023 **Project Type** New Project
Manager Kathryn Drury **Partner**

Description Long tables to be replaced by group workstations with acoustic tiles to provide some relatively quiet space for individuals work/study
 Two units is required to replace part of the long table study area against the windows, some of the existing tables will be removed.

Justification Library strategic plan aims to provide multipurpose spaces. There is a need to provide alternative spaces for those working/studying at the library.

Comments Funded from 09-4-095499-14601 Library Facilities Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

10-750014 - LIBRARY EQUIPMENT - AUTOMATIC DROP DOWN SCREEN AND PROJECTOR

Project Number 10-750014 **Title** LIBRARY EQUIPMENT - AUTOMATIC DROP DOWN SCREEN AND PROJECTOR
Asset Type Equipment **Department** 750 - LIBRARY
Year Identified 2023 **Project Type** New Project
Manager Mike Graybiel **Partner**

Description Fireplace lounge programming space - add automatic drop-down screen and projector as permanent fixture to allow for this space to be used for programming.

Justification Library strategic plan aims to provide multipurpose spaces. This project will provide an alternative space for working/studying at the library

Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	1,200	-	-	-	-	-	-	-	-	-
Total Funding Source	1,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,200	-	-	-	-	-	-	-	-	-
Total Expenditure	1,200	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-



Public Works

Asset Class

Land
Land Improvements
Facilities
Vehicles
Equipment
Streetlights
Infrastructure

Town-Owned Assets

Over 60 Parcels
Bank Stabilization, Shoreline Protection, Parking Lots
Operations Center, Sand/Salt Domes, Storage Sheds
Pickup Trucks, Dump Trucks, Street Sweepers
Maintenance and Other Large Equipment

Roads – 174 Km
Sidewalks – 92 Km
Bridges and Large Culverts – 11
Culverts – 2,847
Storm Sewer System – 83 Km
Laterals – 3,875

Levels of Service

Asset Class

Land Improvements
Facilities

Vehicles

Equipment

Streetlights

Infrastructure

Expectations

Safe, Functional and Reliable
Safe, Functional and Adequate Capacity
Safe, Reliable and Adequate Capacity

Safe, Reliable and Efficient

Safe, Reliable and Efficient

Safe, Functional and Reliable

Achieved By

Regular Maintenance
Regular Maintenance and Replacement
Regular Maintenance and Replacement
Regular Maintenance and Replacement
Regular Maintenance and Replacement
Regular Maintenance and Replacement



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Public Works	02-320002	HOT MIX PROGRAM (2021)	5,000	-	1,716	6,716	-	-	-	-
Public Works	02-320003	COLD MIX PROGRAM (2021)	5,000	-	4,897	103	-	-	-	-
Public Works	02-320005	SIDEWALK REHABILITATION - ANNUAL PROGRAM	80,000	-	79,578	422	-	-	-	-
Public Works	02-320032	BRIDGES, CULVERTS & ROAD STRUCTURES -ANNUAL REHAB PROGRAM	50,000	-	50,000	-	-	-	-	-
Public Works	02-320060	MARLOW AVE ROAD RECONSTRUCTION -	5,000	-	2,211	2,789	-	-	-	2,789
Public Works	02-320076	CENTRAL AVE ROAD RECONSTRUCTION	5,000	-	7,186	2,186	-	-	-	2,186
Public Works	02-320111	RADIO TOWER	-	-	7,631	-	-	-	-	-
Public Works	02-320118	NORTH SERVICE RD RECONSTRUCTION (FIFTH WHEEL)	3,600,000	-	-	3,600,000	430,000	-	430,000	4,030,000
Public Works	02-320120	DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - PHASE 2&3	300,000	-	274	299,726	-	-	-	299,726
Public Works	02-320124	STREETLIGHT POLE REPLACEMENTS - ANNUAL PROGRAM	50,000	-	50,000	-	-	-	-	-
Public Works	02-320128	9TH ST SHORELINE PROTECTION	5,000	-	4,930	70	-	-	-	-
Public Works	02-320129	6TH ST SHORELINE PROTECTION	5,000	-	4,930	70	-	-	-	-
Public Works	02-320130	NORTH OF 3RD ST SHORELINE PROTECTION	35,000	-	1,596	33,404	-	-	-	33,404
Public Works	02-320132	SALT DOME REPAIRS AND REPLACEMENT	10,000	-	1,045	8,955	-	-	-	-
Public Works	02-320133	OUTLET STRUCTURE 7-3 SHORELINE PROTECTION	5,000	-	4,931	70	-	-	-	-
Public Works	02-320135	PARK RD NORTH ROAD RECONSTRUCTION	5,000	-	1,658	3,342	-	-	-	3,342
Public Works	02-320136	ELM BRIDGE REHABILITATION	-	-	118	118	-	-	-	-
Public Works	02-320138	TRAFFIC SAFETY - ANNUAL PROGRAM	27,000	-	5,026	32,026	-	-	-	-
Public Works	02-320139	CONCORD PL ROAD RECONSTRUCTION	50,000	-	4,500	45,500	-	-	-	-
Public Works	02-320143	TOMAHAWK DR STORM SEWER IMPROVEMENTS	10,000	-	-	10,000	-	-	-	10,000
Public Works	02-320146	ARROWHEAD PARK STORM SEWER	10,000	-	-	10,000	-	-	-	10,000
Public Works	02-320148	SAINT JOHN SCHOOL SIDEWALK	50,000	-	46,000	4,000	-	-	-	-
Public Works	02-320149	OPERATIONS CENTRE SECURITY	35,000	-	11,099	23,901	-	-	-	-
Public Works	02-320153	OLD WINSTON RD RECONSTRUCTION	480,000	-	-	480,000	60,000	-	60,000	540,000
Public Works	02-320157	GIBSON ST PEDESTRIAN BRIDGE	360,000	-	53,009	306,991	-	-	-	-
Public Works	02-320160	CASABLANCA BLVD - PHASE 1 - QEW RAMP IMPROVEMENTS	3,400,000	-	3,400,000	-	-	-	-	-
Public Works	02-320161	CASABLANCA BLVD - PHASE 2 & 3 - STORM SEWER	4,400,000	-	4,390,776	9,224	-	-	-	-
Public Works	02-320162	CASABLANCA BLVD - PHASE 1, 2 & 3 - STREETSCAPE IMPROVEMENTS	465,000	-	465,000	-	-	-	-	-
Public Works	02-320163	DORCHESTER DR & NELLES RD S SIDEWALK	50,000	-	-	50,000	497,000	-	497,000	547,000
Public Works	02-320164	OPERATIONS CENTRE ENTRY GATE AND SHED REPAIR	45,000	-	34,364	10,636	-	-	-	-
Public Works	02-320165	SMALL EQUIPMENT PURCHASES	18,500	-	12,635	5,865	-	-	-	-
Public Works	02-320167	CORONATION PARK 40 MILE CREEK EROSION PROTECTION	295,000	-	5,297	289,703	15,000	-	15,000	304,703
Public Works	02-320173	WINSTON RD WASTE RECEPTACLES	25,000	-	6,578	18,422	-	-	-	-
Public Works	02-320174	SIDEWALK - N SERVICE RD (LJM PHASE 2)	14,000	-	14,000	-	-	-	-	-
Public Works	02-320176	SIDEWALK - CASABLANCA, LIVINGSTON, S SERVICE (REGION/GO)	470,000	-	-	470,000	247,000	-	247,000	717,000
Public Works	02-320177	SIDEWALK - N SERVICE RD (5TH WHEEL)	72,000	-	-	72,000	-	-	-	72,000
Public Works	02-320178	SIDEWALK - WINDWARD (10 WINDWARD)	25,000	-	-	25,000	-	-	-	25,000
Public Works	02-320179	SIDEWALK - WINDWARD DR (4 WINDWARD)	-	-	-	-	-	28,000	28,000	28,000
Public Works	02-320181	ROAD RESURFACING - ANNUAL PROGRAM	850,000	-	380,540	469,460	-	-	-	-
Public Works	02-320182	OPERATIONS CENTRE SHOP AIR COMPRESSOR REPLACEMENT	15,000	-	-	15,000	-	-	-	15,000
Public Works	02-320191	OPERATIONS CENTRE FACILITY IMPROVEMENTS - 2023	-	-	-	-	-	20,000	20,000	20,000
Public Works	02-320211	ROAD REHABILITATION - 2023	-	-	-	-	-	1,200,000	1,200,000	1,200,000
Public Works	02-320221	TRAFFIC SAFETY PROGRAM	-	-	-	-	-	54,000	54,000	54,000
Public Works	02-320231	STREETLIGHT POLE REHABILITATION - 2023	-	-	-	-	-	75,000	75,000	75,000
Public Works	02-320240	SMALL EQUIPMENT PURCHASES - 2023	-	-	-	-	-	25,500	25,500	25,500
Public Works	02-320251	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023	1,075,000	-	547,715	527,285	500,000	-	500,000	1,027,285
Public Works	02-320261	BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD	-	-	-	-	-	925,000	925,000	925,000
Public Works	02-320280	INTERSECTION IMPROVEMENTS - CASABLANCA BLVD / QEW ON-OFF RAMPS	-	-	-	-	-	3,400,000	3,400,000	3,400,000
Public Works	02-320281	STORM SEWER IMPROVEMENTS - CASABLANCA BLVD	-	-	-	-	-	4,400,000	4,400,000	4,400,000
Public Works	02-320282	STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA	-	-	-	-	-	730,000	730,000	730,000
Public Works Total			16,406,500	8,990,322	1,530,116	5,886,062	1,749,000	10,857,500	12,606,500	18,492,562

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)

Project Number	02-320118	Title	ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Developer

Description Reconstruction of North Service Rd in conjunction with Fifth Wheel Development. This is a development driven project with contribution by the Town through development charges (DCs) and project reserves.

- Per DC Background Study, the work is to be funded as follows:
- 90% growth related, 10% benefit to existing
 - The 90% growth related component is funded 50% by developer and 50% from DCs.
 - The remaining 10% benefit to existing is funded directly by the Town.

- Project details:
- 3 lane urban cross-section with bike lanes on both sides of road.
 - Sidewalk and/or multi-use pathway on north side of road.
 - Enhanced streetscaping (underground utilities, decorative light poles, etc.).

- Schedule:
- Development is currently in the detailed design phase.
 - Work is forecast for construction in 2023, subject to an approved development agreement.

Refer to Update to DC Background Study, Watson & Associates, Jan, 20, 2022, Pg 5-16, Table 5.3.1, #15, which amended DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-17, Table 5.3.1, #15.

Justification This is a growth related project which was identified in 2020 DC study. The roadway needs to be upgraded to accommodate increased traffic volumes.

Comments

\$4,030,000 = Total Revised Project Cost
 \$3,600,000 = 2022 Approved Budget

 \$ 430,000 = 2023 Additional Budget
 =====

\$ 43,000 funded from 01-4-015499-14631 Capital Projects - Public Works Reserve (10%)
 \$ 193,500 funded from 07-4-072410-18440 Development Charge - Services Related to a Highway (45%) (Pg 5-16, Table 5.3.1, #15)
 \$ 193,500 funded from Contribution From Developer (45%)

Total construction costs were estimated in 2020\$ at the time of the 2020 DC Study. Costs were not adjusted for inflation during 2022 budget. Inflation adjustments are being added to the 2023 budget request as follows: Construction estimate in 2020\$ = \$3,600,000 x 12% inflation = \$4,032,000 ~ use \$4,030,000

02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09181 - CONTRIBUTIONS FROM OTHERS	193,500	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	43,000	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	193,500	-	-	-	-	-	-	-	-	-
Total Funding Source	430,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	430,000	-	-	-	-	-	-	-	-	-
Total Expenditure	430,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)

Project Number	02-320153	Title	ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2019	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	Developer

Description

- Reconstruction of (Old) Winston Rd in conjunction with Fifth Wheel Development.
- This is a development driven project with contribution by the Town through development charges (DCs).

- Per DC Background Study, the work is to be funded as follows:
 - 100% growth related funded 50% by developer and 50% from DCs.

- Project details:
 - 2 lane urban cross-section with lay-by parking lanes.
 - Sidewalk and/or multi-use pathway on north side of road, sidewalk on south side of road.

- Schedule:
 - Development is currently in the detailed design phase.
 - Work is forecast for construction in 2023, subject to an approved development agreement.

- Refer to Update to DC Background Study, Watson & Associates, Jan, 20, 2022, Pg 5-16, Table 5.3.1, #17, which amended DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-17, Table 5.3.1, #17.

Justification This is a growth related project which was identified in 2020 DC study. The roadway needs to be upgraded to accommodate increased traffic volumes.

Comments

\$540,000 = Total Revised Project Cost
 \$480,000 = 2022 Approved Budget

 \$ 60,000 = 2023 Additional Budget
 =====

\$30,000 funded from 07-4-072410-18440 Development Charge - Services Related to a Highway (50%) (Pg 5-16, Table 5.3.1, #17)
 \$30,000 funded from Contribution From Developer (50%)

Total construction costs were estimated in 2020\$ at the time of the 2020 DC Study. Costs were not adjusted for inflation during 2022 budget. Inflation adjustments are being added to the 2023 budget request as follows: Construction estimate in 2020\$ = \$480,000 x 12% inflation = \$537,600 ~\$540,000

02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09181 - CONTRIBUTIONS FROM OTHERS	30,000	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320163 - NEW SIDEWALK - DORCHESTER DR & NELLES RD S

Project Number	02-320163	Title	NEW SIDEWALK - DORCHESTER DR & NELLES RD S
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	Active - Carry-over - Not Started
Manager	Marvin Ingebrigtsen	Partner	

Description Construction new concrete sidewalk on Dorchester Dr and Nelles Rd S to connect existing neighbourhood to Main St E and Nelles Public School.

Sidewalk will help address concerns about pedestrian safety on Dorchester and Nelles voiced through 2019 traffic study in the area.

Anticipated scope to include:

- Approximately 475 meters of 1.5 meter wide sidewalk on north side of Dorchester Dr from Hedge Lawn Dr to Nelles Rd S.
- Approximately 315 meters of 1.5 meter wide sidewalk on Nelles Rd S from Dorchester Dr to Kennedy Rd.
- Sidewalk to be installed at standard offset (1.0 meter) from existing property line (where possible).
- Existing driveways will be impacted by new sidewalk and will require restoration.

Anticipated phasing as follows:

- Phase 1, 2022-2023: Engineering Design.
- Phase 2, 2023-2024: Construction.

Justification Council Strategic Priority #4 - Transportation and Road Safety

Comments \$547,000 = Total Revised Project Cost
 \$ 50,000 = 2022 Approved Budget (Design Work)

 \$497,000 = 2023 Additional Budget
 =====

\$497,000 funded from 07-4-072410-18710 - Canada Community Building Fund (CCBF) - Formerly Federal Gas Tax

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	497,000	-	-	-	-	-	-	-	-	-
Total Funding Source	497,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	497,000	-	-	-	-	-	-	-	-	-
Total Expenditure	497,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-223	-	-	-	-	-	-

02-320167 - CORONATION PARK 40 MILE CREEK EROSION PROTECTION

Project Number 02-320167 **Title** CORONATION PARK 40 MILE CREEK EROSION PROTECTION
Asset Type Infrastructure **Department** 320 - TRANSPORTATION CAPITAL
Year Identified 2021 **Project Type** Active - Carry-over - In-Progress
Manager Marvin Ingebrigtsen **Partner** Region of Niagara

Description Construction of armourstone erosion protection of 40 Mile Creek in Coronation Park.
 Approximately 50 meters of west creek bank needs to be protected with armourstone retaining wall, rip rap and geotextile fabric.
 Project will include various amenity features including bench seating incorporated into the protection wall and additional landscaping features (i.e. trees, gardens and park benches).
 - Design work completed in 2021.
 - Project tender completed in 2022.
 - Work expected to begin late 2022/early 2023 and be complete in spring 2023.

Additional Budget in 2023 is to cover inflationary cost for landscaping work

Justification To protect loss of parkland due to erosion of the creek bank.

Comments \$310,000 = Total Revised Project Cost
 \$295,000 = 2022 Approved Budget

 \$ 15,000 = 2023 Additional Budget
 =====

\$ 15,000 funded from 01-4-015499-14552 - Parks & Recreation Facilities

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320176 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)

Project Number	02-320176	Title	NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	Active - Carry-over - In-Progress
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description Anticipated phasing of Regional road reconstruction project:

- Phase 1, 2022: Casablanca Blvd (N Service Rd to S Service Rd)
- Phase 2, 2022: Casablanca Blvd (S Service Rd to Livingston Ave), S Service Rd and Livingston Ave
- Phase 3, 2023: Casablanca Blvd (Livingston Ave to Main St W)

New sidewalk locations will included:

- North and south side of S Service Rd between Casablanca Blvd and Industrial Dr.
- West side of Casablanca Blvd from S Service Rd to Main St W.
- North and south side of Livingston Ave from Casablanca Blvd to west limit (future Niagara Region Transportation Hub).

Per Regional policy:

- Regional project, however, Town is responsible for construction costs associated with new sidewalks.
- Region is responsible for construction costs associated with replacement of existing sidewalks disturbed as part of the works.

New Town sidewalks are funded 100% through Development Charges.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #11

Justification This is a growth related project which was identified in 2020 DC study. The roadway and sidewalks needs to be upgraded to accommodate increased traffic volumes associated with the new GO station.

Council Strategic Priority #1 - Responsible Development
 Council Strategic Priority #4 - Transportation and Road Safety

Comments \$717,000 = Total Revised Project Cost
 \$470,000 = 2022 Approved Budget

 \$247,000 = 2023 Additional Budget
 =====

\$247,000 funded from 07-4-072410-18440 Development Charge - Services Related to a Highway (Pg 5-16, Table 5.3.1, #11)

Project has been delayed to 2023/2024 anticipated construction.
 Total project cost should be adjusted to 2023\$ as follows:
 - \$640,000 x 12% (3% + 3% + 6%) = \$717,000

02-320176 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09370 - TRANSFER FROM DEVELOPMENT CHARGES	247,000	-	-	-	-	-	-	-	-	-
Total Funding Source	247,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	247,000	-	-	-	-	-	-	-	-	-
Total Expenditure	247,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320179 - SIDEWALK - WINDWARD DR (4 WINDWARD)

Project Number	02-320179	Title	SIDEWALK - WINDWARD DR (4 WINDWARD)
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2022	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	Developer

Description New sidewalk to be constructed on north side of the Windward Dr from 190m southwesterly to the N Service Rd Sidewalk to be constructed and 100% funded by the developer as part of development works.

Justification This is a growth related project which was identified in 2020 DC study. The sidewalks needs to be upgraded to accommodate pedestrians. Council Strategic Priority #4 - Transportation and Road Safety

Comments Funded from External Contribution

Construction values shown are in 2023\$. They were estimated in 2020\$ at the time of the 2020 DC Study, and have been adjusted for inflation (12%) to 2023\$.

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09181 - CONTRIBUTIONS FROM OTHERS	28,000	-	-	-	-	-	-	-	-	-
Total Funding Source	28,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	28,000	-	-	-	-	-	-	-	-	-
Total Expenditure	28,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320191 - OPERATIONS CENTRE FACILITY IMPROVEMENTS - 2023

Project Number	02-320191	Title	OPERATIONS CENTRE FACILITY IMPROVEMENTS - 2023
Asset Type	Facilities	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Thomas Hodgson	Partner	

Description Project is to upgrade alarm system and replace waste oil tank.

This project does not include the CCTV cameras that are being completed through project #02-702004.

Justification Experienced vandalism and theft of vehicles parts at the Operations Centre in 2022. The facility houses expensive vehicles and equipment and is regularly vacant outside normal businesses hours (overnight and weekends, holidays).

Comments Funded from:
 - 01-4-015499-14630 Public Works Facilities Reserve (50%)
 - 03-4-035499-14535 Waste Water Sewers Asset Rehabilitation & Renewal (25%)
 - 05-4-055499-14612 Water Asset Rehabilitation & Renewal (25%)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320211 - ROAD REHABILITATION - 2023

Project Number 02-320211 **Title** ROAD REHABILITATION - 2023
Asset Type Infrastructure **Department** 320 - TRANSPORTATION CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Marvin Ingebrigtsen **Partner**

Description Road rehabilitation work as part of the ROAD REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- List of streets scheduled for road resurfacing (hot mix roads) is provided in the Capital Project Budget Back-up Sheet.
- List of streets scheduled for surface treatment (cold mix roads) is provided in the Capital Project Budget Back-up Sheet.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2

Budget includes estimated costs for :

- Consulting - geotechnical study prior to construction.
- Construction, restoration costs, contingencies.
- Project administration (design, specifications, tender and inspection) is done "in house".

Justification O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
 O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
 Council Strategic Priority #4 - Transportation and Road Safety

Comments Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund (OCIF)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	1,200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,200,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320221 - TRAFFIC SAFETY PROGRAM

Project Number	02-320221	Title	TRAFFIC SAFETY PROGRAM
Asset Type	Equipment	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	

Description Program for equipment purchases associated with the Town's Traffic Safety Program.

Includes purchase of traffic calming devices (i.e. in-road flexible signage) and traffic monitoring equipment (i.e. driver feedback radar boards, nonintrusive radar monitoring, etc.).

Scope and purpose:

- In-road flexible signs are traffic calming devices which are used to help reduce driver speeds.
- Message display radar boards provide active feedback to drivers to help encourage speed compliance.
- Non-intrusive devices (i.e. Armadillo units) allow staff to monitor traffic volumes and driver speeds without alerting drivers, providing an accurate reflection of actual driver speeds.
- Pedestrian counters are used to measure pedestrian volumes at pedestrian crossings, locations without sidewalks, etc.

Needs include:

- Additional in-road signage and bollards traffic calming devices to expand 2022 pilot study to 12 locations.
- 2 additional driver feedback radar boards to bring our total complement to 6 units.
- 1 additional non-intrusive radar device to bring our total complement to 4 units.
- 1 pedestrian counter.

Anticipated project schedule:

- Procurement and implementation - Year 1

Budget includes estimated costs for :

- Purchase of additional in-road signage and bollards, driver feedback radar boards, non-intrusive radar devices and a pedestrian counter.
- Costs for software, remote web access and cloud hosting of data for the 1st year for radar boards, radar devices and pedestrian counter.

Justification Council Strategic Priority #4 - Transportation and Road Safety

Comments Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	54,000	32,000	-	-	-	-	-	-	-	-
Total Funding Source	54,000	32,000	-	-	-	-	-	-	-	-
Percent Increase		(40.74%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	54,000	32,000	-	-	-	-	-	-	-	-
Total Expenditure	54,000	32,000	-	-	-	-	-	-	-	-
Percent Increase		(40.74%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	230	-	-	-	-	-

02-320231 - STREETLIGHT POLE REHABILITATION - 2023

Project Number	02-320231	Title	STREETLIGHT POLE REHABILITATION - 2023
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Thomas Hodgson	Partner	

Description Streetlight pole rehabilitation work as part of the STREETLIGHT POLE REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- The following locations are scheduled for rehabilitation:
 - Conversion of old decorative lights fixtures to new LEDs on Slessor Blvd and Niagara St. Existing streetlights are deficient and are expensive to maintain.

Anticipated project schedule:

- Design and Construction - Year 1

Budget includes estimated costs for :

- Consulting - engineering design, specifications and tender documents prior to construction.
- Consulting - contract administration, site inspections during construction phase.
- Construction, restoration costs, contingencies.
- Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

Justification O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
 O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
 Council Strategic Priority #4 - Transportation and Road Safety

Comments Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	75,000	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	75,000	-	-	-	-	-	-	-	-	-
Total Expenditure	75,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320240 - SMALL EQUIPMENT PURCHASES - 2023

Project Number 02-320240 **Title** SMALL EQUIPMENT PURCHASES - 2023
Asset Type Equipment **Department** 320 - TRANSPORTATION CAPITAL
Year Identified 2023 **Project Type** New Project
Manager Thomas Hodgson **Partner**

Description Small equipment purchases for Transportation Services and Environmental Services.
 Includes small equipment purchases (< \$10,000) which are not included in the FLEET AND LARGE EQUIPMENT budget.
 2023 needs include:
 - Electric Water Jetter- Environmental Services (\$7,500).
 - 2 x Push Mowers, 1 x Snow Blower - Transportation Services (\$5,000)
 - Commercial Washer and Dryer for Operations (\$13,000)

Justification Existing equipment is in need of replacement.

Comments Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	25,500	-	-	-	-	-	-	-	-	-
Total Funding Source	25,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	25,500	-	-	-	-	-	-	-	-	-
Total Expenditure	25,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320251 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023

Project Number	02-320251	Title	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023
Asset Type	Equipment	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	Active - Carry-over - In-Progress
Manager	Thomas Hodgson	Partner	

Description Vehicle and large equipment replacement as part of the FLEET AND LARGE EQUIPMENT REPLACEMENT PROGRAM (see corresponding project description).

Fleet/equipment replacement carry/over from 2022 includes:

- Unit 183 - 2007 Dodge Ram 3500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim
- Unit 197 - 2012 Dodge Ram 1500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim
- Unit 188 - 2012 Dodge Ram 1500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim, Plow
- Unit 195 - 2012 Dodge Ram 1500 - 1/2 Ton Pick Up, Crew Cab, Entry Trim, Plow
- Unit 193 - 2011 Ford F450 - 2 Ton Pick Up, Entry Trim, Plow, Dump Box
- Unit 196 - 2012 Ford F450 - 2 Ton Pick Up, Entry Trim, Plow, Dump Box
- Unit 198 - 2012 Ford F450 -2 Ton Pick Up, Entry Trim, Plow, Dump Box

This equipment was approved for purchase and order in 2022 but will not be delivered until 2023.
Additional funding is needed in 2023 for increase vehicle costs and upfit of vehicles (early approval).

Fleet/equipment replacement in 2023 include:

- Unit 210 - 2007 John Deere 2030A ProGator - Utility Vehicle, Dump Box
- Unit 296 - 2016 Graco LineLazer - Line Painter
- Unit 150 - 2013 Ford F150 - 1/2 Ton Pick Up, Crew Cab, Entry Trim
- Unit 151 - 2013 International Durastar - 5 Ton, Van Body
- Unit 402 - 1982 - Articulating Vibratory Roller, Trailer

Additions to the fleet/equipment roster in 2023 include:

- New Unit - Portable Light Tower

Budget includes estimated costs for:

- Replacing the identified vehicle(s) or equipment, including outfitting (i.e. logos, safety lights, tool boxes, etc.).

Justification Highway Traffic Act, R.S.O. 1990, c. H.8
O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
Council Strategic Priority #3 - Accountability and Transparency

02-320251 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023

Comments

Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works

This reserve receives contributions from Transportation, Water and Wastewater
 Additional funding is needed to address higher than anticipated costs for vehicles + under-budgeted outfitting.
 Additional funding is calculated as follows:

- \$1,075,000 (Original 2022 Budget) - \$524,798 (2022 Snow Plows) = \$524,798 (Remaining Budget)
- \$524,798 (Remaining Budget) - \$503,318 (Truck Purchases) = \$21,480 (Remaining Budget)
- \$95,654 (Outfitting Costs) - \$21,480 (Remaining Budget) = \$71,174 (Funding Needed)
- \$71,174 (Funding Needed) x 10% (Contingency) = \$78,291 ~ Use \$80,000 (Additional Funding)

- 2022 Carryover = \$527,285 ~ Use \$525,000
- 2023 Early Approval = \$80,000
- 2023 Needs = \$420,000

- 2023 Budget = \$420,000 + \$80,000 = \$500,000
- 2023 Budget + Carryover = \$500,000 + \$525,000 = \$1,025,000

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	500,000	-	-	-	-	-	-	-	-	-
Total Funding Source	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	500,000	-	-	-	-	-	-	-	-	-
Total Expenditure	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320261 - BRIDGE & STRUCTURE REHABILITATION -RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD

Project Number	02-320261	Title	BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	

Description Bridge and structure rehabilitation work as part of the BRIDGE & STRUCTURE REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Ridge Rd E, W of Thirty Rd (BRDG002051) - replacement of existing culvert and associated work
- Bowslaugh Rd, N of Kemp Rd W (BRDG000020) - patch, waterproof, pave and associated work
- Elm Tree Rd W, W of Sawmill Rd (BRDG000008) - guiderail replacement
- Hysert Rd, S of Kemp Rd W (BRDG000002) - guiderail replacement

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2

Budget includes estimated costs for :

- Consulting - engineering design, geotechnical study, specifications and tender documents prior to construction.
- Consulting - contract administration, site inspections during construction phase.
- Construction, restoration costs, contingencies.
- Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

Budget includes \$50,000 in contingency funding to address unexpected maintenance and repairs to bridges, culverts, retaining walls identified in-year.

Justification

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	925,000	-	-	-	-	-	-	-	-	-
Total Funding Source	925,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	925,000	-	-	-	-	-	-	-	-	-
Total Expenditure	925,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320280 - INTERSECTION IMPROVEMENTS -CASABLANCA BLVD / QEW ON-OFF RAMPS

Project Number	02-320280	Title	INTERSECTION IMPROVEMENTS - CASABLANCA BLVD / QEW ON-OFF RAMPS
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

- Description**
- Intersection improvements are being completed as part of the Region's road reconstruction project.
 - Construction works were anticipated to begin in 2022, but start was delayed until 2023. New schedule:
 - Phase 1, 2023: Casablanca Blvd (N Service Rd to S Service Rd) and S Service Rd
 - Phase 2, 2024: Casablanca Blvd (S Service Rd to Livingston Ave) and Livingston Ave
 - Phase 3, 2024: Casablanca Blvd (Livingston Ave to Main St W)
 - Project details:
 - Intersection improvements are needed at QEW on/off ramps during Phase 1 of the project.
 - Town had identified this as a growth related project in previous DC studies.
 - The improvements are needed to support increase in traffic associated with developments north of the QEW.
 - MTO approval for new developments in this area is tied to this project.
 - Funding:
 - Preliminary estimates for on/off ramp intersection upgrades is \$3.4 million (2020\$ without inflation adjustments).
 - The 2020 DC Study identified the project as 90% growth related and 10% benefit to existing.
 - Therefore \$3,060,000 (2020\$) to be funded from DCs and \$360,000 (2020\$) through Town reserves.
 - The Town will be collecting the 90% DC component through DC rates which will be collected over the next 10-20 years.
 - Town is expected to pay the Region for the construction work upon completion, in advance of collecting sufficient DCs.
 - To address this timing difference when the time comes, the Town can either:
 - 1) Issue debt to be repaid from development charges over time.
 - 2) Allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds.
 - Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #5

Justification This is a growth related project which was identified in 2020 DC study. The roadway and sidewalks needs to be upgraded to accommodate increased traffic volumes associated with the new GO station.

Council Strategic Priority #1 - Responsible Development
 Council Strategic Priority #4 - Transportation and Road Safety

- Comments**
- 2022 approved budget/carryover:
 - 90% 07-4-072410-18440 Development Charge - Services Related to a Highway (\$3,060,000)*
 - 10% Public Works Asset Rehabilitation & Renewal (\$340,000)*
 - Construction values shown are in 2020\$ based on preliminary estimates.

02-320280 - INTERSECTION IMPROVEMENTS - CASABLANCA BLVD / QEW ON-OFF RAMPS

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09155 - DEBENTURE FINANCING - DC	3,060,000	-	-	-	-	-	-	-	-	-
09181 - CONTRIBUTIONS FROM OTHERS	340,000	-	-	-	-	-	-	-	-	-
Total Funding Source	3,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	3,400,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320281 - STORM SEWER IMPROVEMENTS -CASABLANCA BLVD

Project Number	02-320281	Title	STORM SEWER IMPROVEMENTS - CASABLANCA BLVD
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

- Description**
- Storm sewer improvements are needed to support the Region's road reconstruction project.
 - Construction works were anticipated to begin in 2022, but start was delayed until 2023. New schedule:
 - Phase 1, 2023: Casablanca Blvd (N Service Rd to S Service Rd) and S Service Rd
 - Phase 2, 2024: Casablanca Blvd (S Service Rd to Livingston Ave) and Livingston Ave
 - Phase 3, 2024: Casablanca Blvd (Livingston Ave to Main St W)
 - Project details:
 - Storm sewer improvements are required during Phase 2 & 3 of the project.
 - Environmental Assessment for the project had recommended a preferred solution for dealing with storm water.
 - Preferred solution recommended a new storm sewer on Casablanca Blvd from Main St W to south of CNR Railway.

- Funding:
- Preliminary estimate (by Region) identified costs to be approximately \$4.4 million (2020\$ without inflation adjustments).
 - Per Region policy, Town is responsible for costs associated drainage coming from outside the Region's road allowance.
 - Resulting drainage areas identified:
 - The Town being responsible for 91% of the cost (\$4,004,000 in 2020\$); and
 - The Region being responsible for 9% of the cost (\$396,000 in 2020\$).
 - The 2020 DC Study identified the project as 100% growth related.
 - The Town will be collecting their portion (91%) through DC rates which will be collected over the next 10-20 years.
 - Town is expected to pay the Region for the construction work upon completion, in advance of collecting sufficient DCs.
 - To address this timing difference when the time comes, the Town can either:
 - 1) Issue debt to be repaid from development charges over time.
 - 2) Allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds.
 - Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-25, Table 5.4.1, #3

Justification This is a growth related project which was identified in 2020 DC study. The storm sewer is needed to support the road reconstruction.

Council Strategic Priority #1 - Responsible Development
 Council Strategic Priority #4 - Transportation and Road Safety

- Comments**
- 2022 approved budget/carryover:
 - 91% 07-4-072410-18450 Development Charge - Storm water (\$4,004,000)*
 - 9% Region of Niagara Contribution (\$396,000)*
 - Construction values shown are in 2020\$ based on preliminary estimates.

02-320281 - STORM SEWER IMPROVEMENTS - CASABLANCA BLVD

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09155 - DEBENTURE FINANCING - DC	4,004,000	-	-	-	-	-	-	-	-	-
09181 - CONTRIBUTIONS FROM OTHERS	396,000	-	-	-	-	-	-	-	-	-
Total Funding Source	4,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	4,400,000	-	-	-	-	-	-	-	-	-
Total Expenditure	4,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

02-320282 - STREETSCAPE IMPROVEMENTS -CASABLANCA BLVD / GO AREA

Project Number	02-320282	Title	STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA
Asset Type	Infrastructure	Department	320 - TRANSPORTATION CAPITAL
Year Identified	2021	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description Streetscape improvements are being completed as part of the Region's road reconstruction project. Construction works were anticipated to begin in 2022, but start was delayed until 2023. New schedule:

- Phase 1, 2023: Casablanca Blvd (N Service Rd to S Service Rd) and S Service Rd
- Phase 2, 2024: Casablanca Blvd (S Service Rd to Livingston Ave) and Livingston Ave
- Phase 3, 2024: Casablanca Blvd (Livingston Ave to Main St W)

Project details:

- Streetscape improvements required during Phase 1, 2 & 3 of the project.
- Improvements to meet requirements of Grimsby GO Area Secondary Plan and Regional Complete Streets Policy.
- Region is responsible for street trees and costs associated with installing standard streetlight/traffic signal poles.
- Town is responsible for costs associated with upgrading streetlight/traffic signal poles to decorative style poles.
- Town is responsible for street furniture (benches, bike racks, banner arms, waste receptacles) and parkettes.

Funding:

- Preliminary design by Region estimated Town's portion of streetscaping costs to be approximately \$650,000 in 2020\$.
- Cost were prorated between the project phases with \$465,000 approved in the 2022 budget.
- The remaining balance \$187,500 was forecast for 2023.
- Budget is being adjusted in 2023 to fund the balance, with an inflationary adjustment on total project costs to 2023\$.
- Total project cost in 2023\$ is \$730,000.
- The 2020 DC Study identified the project as 85% growth related and 15% benefit to existing.
- \$125,000 is being funded via the Regional Public Realm Investment Program (PRIP) Grant.
- The remaining \$605,000 to be funded 85% from DCs and 15% through Town reserves.
- The Town will be collecting the 85% DC component though DC rates which will be collected over the next 10-20 years.
- Town is expected to pay the Region for the construction work upon completion, in advance of collecting sufficient DCs.
- To address this timing difference when the time comes, the Town can either:
 - 1) Issue debt to be repaid from development charges over time.
 - 2) Allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds.
- Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #9

Justification This is a growth related project which was identified in 2020 DC study. The roadway and sidewalks needs to be upgraded to accommodate increased traffic volumes associated with the new GO station.
 Council Strategic Priority #1 - Responsible Development
 Council Strategic Priority #4 - Transportation and Road Safety

02-320282 - STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA

Comments

Funded from:

- \$514,250 funded from DC Debentures (85%) (Pg 5-16, Table 5.3.1, #9)
- \$90,750 funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (15%)
- \$125,000 funded from Public Realm Investment Grant

Total construction costs were estimated in 2020\$ at the time of the 2020 DC Study. Costs were not adjusted for inflation during 2022 budget. Inflation adjustments are being added to the 2023 budget request as follows:

Construction estimate in 2020\$ = \$650,000 x 12% inflation = \$728,000 ~ use \$730,000

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
04355 - REGIONAL GRANTS	125,000	-	-	-	-	-	-	-	-	-
09155 - DEBENTURE FINANCING - DC	514,250	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	90,750	-	-	-	-	-	-	-	-	-
Total Funding Source	730,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	730,000	-	-	-	-	-	-	-	-	-
Total Expenditure	730,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-



Wastewater System

Asset Class

Vehicles
Equipment
Infrastructure

Town-Owned Assets

Sewer Flusher/Cleaner, Dump Trucks, Pickup Trucks
Maintenance Equipment
Waste Water Mains – 110 Km
Waste Water Laterals – 7,750 Km
Manholes
In-line Storage Pipes

Levels of Service

Asset Class

Vehicles

Equipment

Infrastructure

Expectations

Safe, Reliable and Adequate Capacity

Safe, Reliable and Efficient

Safe, Functional and Reliable

Achieved By

Regular Maintenance and Replacement
Regular Maintenance and Replacement
Regular Maintenance and Replacement



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Wastewater	04-40002	SEWER REHABILITATION - ANNUAL PROGRAM	100,000	100,000	-	-	-	-	-	-
Wastewater	04-400036	SWM POND REHAB - VINEYARD VALLEY (MAIN ST W)	200,000	58,872	141,128	-	-	-	-	-
Wastewater	04-400051	WASTEWATER REHABILITATION - 2023	-	-	-	-	-	100,000	100,000	100,000
Wastewater	04-400061	WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7	-	-	-	-	-	500,000	500,000	500,000
Wastewater Total			300,000	158,872	141,128	-	-	600,000	600,000	600,000

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

04-400051 - WASTEWATER REHABILITATION - 2023

Project Number	04-400051	Title	WASTEWATER REHABILITATION - 2023
Asset Type	Infrastructure	Department	400 - WASTEWATER CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description Wastewater rehabilitation work as part of the WASTEWATER REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Rehabilitation or replacement of old/deficient mainline sewer pipe or service laterals with new pipe.
- Relining old/deficient mainline sewer pipe or service laterals to seal and extend service life of the pipe.
- Completing spot repairs, pipe sealing, manhole sealing, etc.
- Needs will be identified through prior Waste Water sewer CCTV inspections.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2

Budget includes estimated costs for :

- Construction, restoration costs, contingencies.
- Contract administration, inspection will be done "in house".

Justification Ontario Water Resources Act, R.S.O. 1990
O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
Council Strategic Priority #6 - Environment

Comments Funded from 03-4-035499-14535 Waste Water Sewers Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	100,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	100,000	-	-	-	-	-	-	-	-	-
Total Expenditure	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

04-400061 - WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7

Project Number	04-400061	Title	WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7
Asset Type	Infrastructure	Department	400 - WASTEWATER CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description Wastewater rehabilitation work as part of the WASTEWATER I & I REDUCTION PROGRAM (see corresponding project description). Roberts Rd SPS Drainage Area I & I Reduction Project was identified in Grimsby's 2020 DC Study. I & I reduction is needed to support growth related capacity, therefore this project can be 100% funded from DCs. Current I & I reduction is focused on other areas (Area 5 & 7) but the purpose and need is the same.

Project specific details to be determine through I & I Study (Q2 2023). Project scope will likely include:

- Waste Water lateral lining and/or lateral replacements.
- Mainline sewer lining and/or spot repairs.
- Manhole sealing.

Anticipated project schedule:

- Design and Construction - Year 1
- Maintenance Period - Year 2

Budget includes estimated costs for :

- Construction, restoration costs, contingencies.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-27, Table 5.4.2, #2

Justification Ontario Water Resources Act, R.S.O. 1990
O.Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
Council Strategic Priority #6 - Environment

To address recommendations from the Region of Niagara's Baker Road WWTP PPCP and MSP (Nov 2021)

Comments Funded from 03-4-035499-14535 Waste Water Sewers Asset Rehabilitation & Renewal

Some components may qualify* for Region CSO grant funding as follows:

- Project Category 3, Source Control - Private Side (60% Region, 40% Town)
- Project Category 5, Sewer Repair/Rehab/Replace/Reline (30% Region, 70% Town)

* 2023 CSO Grant is subject to application by Town and approval by Region. We believe we will qualify under Category 5 (30% funded by Region CSO Grant)

- We had \$400,000 identified in 2020 DC Study for I & I Reduction.
- We committed \$125,000 from DCs to I & I reduction as part of operating project 03-410000.
- Recommend we use remaining balance of the \$400,000 to offset costs which are not covered by CSO.

04-400061 - WASTEWATER I &I REDUCTION - DRAINAGE AREA 5 & 7

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
04355 - REGIONAL GRANTS	150,000	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	350,000	-	-	-	-	-	-	-	-	-
Total Funding Source	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	500,000	-	-	-	-	-	-	-	-	-
Total Expenditure	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-



Water System

Asset Class	Town-Owned Assets
Land	1 Parcel
Land Improvements	Water Filling Station
Vehicles	Van, Cars, Pickup Trucks
Equipment	Maintenance Equipment, Loaders, Testing Equipment, Excavator, Water Meters
Infrastructure	Water mains – 130 Km Water Services – 8,900 Km Hydrants – 906

Asset Class	Town-Owned Assets	Achieved By
Land Improvements	Safe, Functional and Reliable	Regular Maintenance
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Infrastructure	Safe, Functional and Reliable	Regular Maintenance and Replacement



2023 CAPITAL PROJECT LIST

Department	Project #	Project Name	2022 Budget* (A)	2022 Cancelled / Complete** (B)	2022 Actual (C)	2023 Carry- Forward (A)-(B)-(C)= (D)	2023 Additional Ask*** (E)	2023 New*** (F)	Total 2023 Budget (E)+(F)=(G)	Total Capital (D)+(G)
Water	06-440047	WATERMAIN REHABILITATION 2020	-	-	2,756	2,756	-	-	-	-
Water	06-440059	WATERMAIN REHABILITATION 2022	1,905,000	1,878,101	26,899	-	-	-	-	-
Water	06-440066	PRESSURE REDUCING VALVE REPLACEMENTS	100,000	-	-	100,000	-	-	-	100,000
Water	06-440067	WATER METER READER EQUIPMENT UPGRADE	15,000	12,252	2,748	-	-	-	-	-
Water	06-440081	WATERMAIN REHABILITATION - CASABLANCA BLVD, LIVINGSTON AVE	-	-	-	-	-	530,000	530,000	530,000
Water	06-440082	WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST	-	-	-	-	-	2,150,000	2,150,000	2,150,000
Water	06-440083	WATERMAIN REHABILITATION - ROBINSON ST N (8 LAKE ST)	-	-	-	-	-	64,000	64,000	64,000
Water	06-440086	WATERMAIN REHABILITATION - GOVERNORS RD, DORCHESTER DR	-	-	-	-	-	1,355,000	1,355,000	1,355,000
Water Total			2,020,000	1,887,597	32,403	100,000	-	4,099,000	4,099,000	4,199,000

*Includes in-year amendments.

**Cancelled and completed includes projects cancelled and re-budgeted.

***Includes 2023 pre-approved projects

06-440081 - WATERMAIN REHABILITATION -CASABLANCA BLVD, LIVINGSTON AVE

Project Number	06-440081	Title	WATERMAIN REHABILITATION - CASABLANCA BLVD, LIVINGSTON AVE
Asset Type	Infrastructure	Department	440 - WATER CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	Region of Niagara

Description Watermain rehabilitation work as part of the WATERMAIN REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Replacement of the existing watermain at the following locations:
 - Livingston Ave at Casablanca Blvd
 - Casablanca Blvd E and W of Livingston Ave
- Abandonment of existing cast iron watermain between Livingston Ave and CN railway.

Anticipated project schedule:

- Subject to completion of Casablanca Blvd Road Reconstruction Project (by Region of Niagara).

Project will be subject to Town and Region of Niagara entering into a detailed funding agreement.

Subject to the conditions of the funding agreement, the budget includes estimated costs for:

- Engineering design, contract administration, construction, restoration and contingencies, as-built construction records, deficiency follow up and project close-out.

Justification Safe Drinking Water Act, 2002, S.O. 2002, C.32
 O. Reg. 170/03 - Drinking Water Systems
 O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
 Council Strategic Priority #1 - Responsible Development
 Council Strategic Priority #3 - Accountability and Transparency

Comments Funded from 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	530,000	-	-	-	-	-	-	-	-	-
Total Funding Source	530,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	530,000	-	-	-	-	-	-	-	-	-
Total Expenditure	530,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

06-440083 - WATERMAIN REHABILITATION -ROBINSON ST N (8 LAKE ST)

Project Number	06-440083	Title	WATERMAIN REHABILITATION - ROBINSON ST N (8 LAKE ST)
Asset Type	Infrastructure	Department	440 - WATER CAPITAL
Year Identified	2023	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	Developer

Description Watermain rehabilitation work as part of the WATERMAIN REHABILITATION PROGRAM (see corresponding project description).

Project specific details:

- Replacement of the existing watermain at the following locations:
- Robinson St N (at 8 Lake St Development)

This is a development driven project with contribution 50% by the Town and the 50% Developer.

Subject to completion by the developer.

Project is subject to Development agreement between the Town and Developer.

Justification Safe Drinking Water Act, 2002, S.O. 2002, C.32
 O. Reg. 170/03 - Drinking Water Systems
 O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
 Council Strategic Priority #1 - Responsible Development
 Council Strategic Priority #3 - Accountability and Transparency

Comments Funded from:
 - 05-4-055499-14612 - Water Asset Rehabilitation & Renewal Reserve (50%)
 - Developer Contribution (50%)

 - Town's contribution is capped at \$31,982 per Subdivision Agreement.

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09181 - CONTRIBUTIONS FROM OTHERS	32,000	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	32,000	-	-	-	-	-	-	-	-	-
Total Funding Source	64,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	64,000	-	-	-	-	-	-	-	-	-
Total Expenditure	64,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

06-440086 - WATERMAIN REHABILITATION -GOVERNORS RD, DORCHESTER DR

Project Number	06-440086	Title	WATERMAIN REHABILITATION - GOVERNORS RD, DORCHESTER DR
Asset Type	Infrastructure	Department	440 - WATER CAPITAL
Year Identified	2022	Project Type	New Project
Manager	Marvin Ingebrigtsen	Partner	

Description

- Watermain rehabilitation work as part of the WATERMAIN REHABILITATION PROGRAM (see corresponding project description).
- Project specific details:
 - Replacement of the watermain at the following locations:
 - Governor's Rd, Main St E to Dorchester Dr
 - Dorchester Dr, Nelles Rd S to Hedge Lawn Dr
- Anticipated project schedule:
 - Design - Year 1
 - Construction - Year 2
 - Maintenance Period - Year 3 & 4
- Budget includes estimated costs for :
 - Consulting - engineering design, geotechnical study, specifications and tender documents prior to construction.
 - Consulting - contract administration, site inspections during construction phase.
 - Construction, restoration costs, contingencies.
 - Consulting - as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

Justification

Safe Drinking Water Act, 2002, S.O. 2002, C.32
 O. Reg. 170/03 - Drinking Water Systems
 O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure
 Council Strategic Priority #1 - Responsible Development
 Council Strategic Priority #3 - Accountability and Transparency

Comments

Funded from 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve

Project Forecast

GL Account	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
09350 - TRANSFER FROM RESERVES	1,355,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,355,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,355,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,355,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Town of Grimsby 10 Year Capital Summary

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
02 - CORPORATE											
120 - CORPORATE CAPITAL											
02-120008 - TOWN HALL WORKSPACE MODERNIZATION	442,000	-	-	-	-	-	-	-	-	-	442,000
Total 120 - CORPORATE CAPITAL	442,000	-	-	-	-	-	-	-	-	-	442,000
Total 02 - CORPORATE	442,000	-	-	-	-	-	-	-	-	-	442,000
03 - ADMINISTRATION											
290 - BY-LAW CAPITAL											
02-290001 - BY-LAW VEHICLE PURCHASE	40,000	-	-	-	-	-	-	-	-	-	40,000
Total 290 - BY-LAW CAPITAL	40,000	-	-	-	-	-	-	-	-	-	40,000
Total 03 - ADMINISTRATION	40,000	-	-	-	-	-	-	-	-	-	40,000
07 - INFORMATION TECHNOLOGY											
122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION											
02-122001 - NETWORK EQUIPMENT	50,000	-	-	-	-	-	-	-	-	-	50,000
02-122002 - SERVER EQUIPMENT	35,000	-	-	-	-	-	-	-	-	-	35,000
02-122003 - COMPUTER EQUIPMENT	130,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,030,000
02-122012 - COUNCIL AREA ENHANCEMENTS	35,000	-	-	-	-	-	-	-	-	-	35,000
Total 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION	250,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,150,000
Total 07 - INFORMATION TECHNOLOGY	250,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,150,000
08 - FIRE											
220 - FIRE CAPITAL											
02-220002 - FIRE SOFTWARE	-	25,000	-	-	-	-	-	-	-	-	25,000
02-220010 - POOLED SELF CONTAINED BREATHING APPARATUS	-	-	-	-	700,000	-	-	-	-	-	700,000
02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM	16,000	62,000	36,000	102,000	36,000	122,000	20,000	62,000	24,000	-	480,000

Town of Grimsby 10 Year Capital Summary

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
02-220012 - POOLED COMMUNICATIONS EQUIPMENT	-	-	-	-	-	80,000	-	-	-	-	80,000
02-220013 - POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM	40,000	21,200	21,200	25,000	16,000	21,200	21,200	21,200	32,000	-	219,000
02-220014 - FIRE FIGHTING EQUIPMENT - HOSE	70,000	-	-	-	30,000	-	-	-	-	-	100,000
02-220016 - FIRE FACILITIES - STATION 1	-	100,000	-	-	-	-	-	-	-	-	100,000
02-220017 - FIRE FACILITIES - STATION 3 - DESIGN	-	200,000	-	-	-	-	-	-	-	-	200,000
02-220019 - EXTRICATION EQUIPMENT REPLACEMENT	35,000	-	-	-	-	-	-	-	-	-	35,000
02-220020 - FIRE FACILITIES - STATION 3 - CONSTRUCTION	-	-	6,700,000	-	-	-	-	-	-	-	6,700,000
02-220021 - THERMAL IMAGER REPLACEMENT	-	24,000	-	-	13,000	-	-	-	-	-	37,000
02-220022 - GAS DETECTOR REPLACEMENT	-	-	12,000	-	-	-	7,000	-	-	-	19,000
02-220023 - RADIO EQUIPMENT REPLACEMENT	-	-	-	-	-	-	-	400,000	-	-	400,000
02-220101 - FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
02-220102 - FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581	74,000	-	-	-	-	-	-	-	-	-	74,000
02-220103 - FIRE TRUCK REPLACEMENT - PUMP 521	-	1,300,000	-	-	-	-	-	-	-	-	1,300,000
02-220104 - FIRE TRUCK REPLACEMENT - FIRE PREVENTION TRUCK (MULTI-PURPOSE)	-	-	70,000	-	-	-	-	-	-	-	70,000
02-220105 - FIRE TRUCK REPLACEMENT - SQUAD TRUCK 518	-	-	125,000	-	-	-	-	-	-	-	125,000
02-220106 - FIRE TRUCK REPLACEMENT - FIRE PREVENTION TRUCK 592 & 593	-	-	-	148,000	-	-	-	-	-	-	148,000

Town of Grimsby

10 Year Capital Summary

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
02-220107 - NEW FIRE SQUAD TRUCK (MEDICAL RESCUE VEHICLE) 538 - STATION 3	-	-	-	280,000	-	-	-	-	-	-	280,000
02-220108 - NEW FIRE TANKER 536 - STATION 3	-	-	-	900,000	-	-	-	-	-	-	900,000
02-220109 - NEW FIRE PUMPER 531 - STATION 3	-	-	-	1,500,000	-	-	-	-	-	-	1,500,000
02-220110 - NEW FIRE COMMAND VEHICLE 505 - STATION 3	-	-	-	100,000	-	-	-	-	-	-	100,000
02-220111 - FIRE TRUCK REPLACEMENT - DEPUTY CAR 502	-	-	-	-	-	75,000	-	-	-	-	75,000
02-220112 - FIRE TRUCK REPLACEMENT - TANKER 526	-	-	-	-	-	-	-	-	960,000	-	960,000
Total 220 - FIRE CAPITAL	1,535,000	1,732,200	6,964,200	3,055,000	795,000	298,200	48,200	483,200	1,016,000	-	15,927,000
Total 08 - FIRE	1,535,000	1,732,200	6,964,200	3,055,000	795,000	298,200	48,200	483,200	1,016,000	-	15,927,000
11 - COMMUNITY SERVICES											
600 - GENERAL PARK PROJECTS											
02-600000 - GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM	105,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	825,000
02-600001 - PARK SIGNAGE REPLACEMENT	-	60,000	60,000	60,000	60,000	-	-	-	-	-	240,000
02-600002 - WAYFINDING SIGNAGE	-	-	-	300,000	-	-	-	-	-	-	300,000
Total 600 - GENERAL PARK PROJECTS	105,000	140,000	140,000	440,000	140,000	80,000	80,000	80,000	80,000	80,000	1,365,000
601 - TREE PLANTING PROJECTS											
02-601001 - TREE PLANTING - 2 BILLION TREES - ANNUAL PROGRAM	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	190,000
Total 601 - TREE PLANTING PROJECTS	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	190,000
602 - PUBLIC ARTS PROJECTS											
02-602000 - PUBLIC ART PROJECTS	-	150,000	-	150,000	-	-	-	150,000	-	-	450,000
Total 602 - PUBLIC ARTS PROJECTS	-	150,000	-	150,000	-	-	-	150,000	-	-	450,000
603 - SPORTS FIELD											
02-603000 - SPORTS FIELD - ANNUAL PROGRAM	-	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	540,000

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
02-603001 - SPORT FIELD IMPROVEMENT - OAKES ROAD DIAMOND	50,000	-	-	-	-	-	-	-	-	-	50,000
Total 603 - SPORTS FIELD	50,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	590,000
604 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT											
02-604000 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT - ANNUAL PROGRAM	-	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	405,000
02-604001 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT - REPLACEMENT OF FITNESS EQUIPMENT	-	-	15,000	-	-	-	-	-	-	-	15,000
Total 604 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT	-	45,000	60,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	420,000
605 - SMALL EQUIPMENT PURCHASES											
02-605000 - SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	90,000
Total 605 - SMALL EQUIPMENT PURCHASES	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	90,000
609 - COMMUNITY PARK RENEWAL											
02-609000 - COMMUNITY PARK RENEWALS	-	-	-	300,000	-	300,000	-	300,000	-	300,000	1,200,000
Total 609 - COMMUNITY PARK RENEWAL	-	-	-	300,000	-	300,000	-	300,000	-	300,000	1,200,000
610 - NEIGHBOURHOOD PARK RENEWAL											
02-610000 - NEIGHBOURHOOD PARK RENEWALS (NPR) - ANNUAL PROGRAM	-	-	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,400,000
02-610001 - NEIGHBOURHOOD PARK RENEWAL - VICTORIA TERRACE PARK	-	35,000	300,000	-	-	-	-	-	-	-	335,000
02-610002 - NEIGHBOURHOOD PARK RENEWAL - MOROCCO PARK	-	140,000	-	-	-	-	-	-	-	-	140,000

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
02-610003 - NEIGBOURHOOD PARK RENEWAL - DUNROBIN PARK	40,000	-	-	-	-	-	-	-	-	-	40,000
02-610004 - NEIGBOURHOOD PARK RENEWAL - BELL PARK	-	150,000	-	-	-	-	-	-	-	-	150,000
02-610005 - NEIGBOURHOOD PARK RENEWAL - GRAND OAK PARK	30,000	-	-	-	-	-	-	-	-	-	30,000
02-610006 - NEIGBOURHOOD PARK RENEWAL - LEAWOOD PARK	-	-	110,000	-	-	-	-	-	-	-	110,000
02-610007 - NEIGBOURHOOD PARK RENEWAL - GOLFWOOD PARK	-	-	110,000	-	-	-	-	-	-	-	110,000
02-610008 - NEIGBOURHOOD PARK RENEWAL - DORCHESTER PARK	-	-	-	150,000	-	-	-	-	-	-	150,000
02-610009 - NEIGBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK	100,000	-	-	-	-	-	-	-	-	-	100,000
Total 610 - NEIGHBOURHOOD PARK RENEWAL	170,000	325,000	520,000	350,000	200,000	200,000	200,000	200,000	200,000	200,000	2,565,000
615 - SPLASHPADS											
02-615000 - SPLASHPADS	-	-	300,000	-	-	-	-	-	200,000	-	500,000
Total 615 - SPLASHPADS	-	-	300,000	-	-	-	-	-	200,000	-	500,000
620 - CENTENNIAL PARK											
02-620001 - CENTENNIAL PARK IMPROVEMENTS	10,000	-	-	-	-	-	-	-	-	-	10,000
Total 620 - CENTENNIAL PARK	10,000	-	-	-	-	-	-	-	-	-	10,000
625 - CASABLANCA BEACH PARK											
02-625001 - CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 1-3	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
02-625002 - CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)	50,000	1,300,000	-	-	-	-	-	-	-	-	1,350,000
Total 625 - CASABLANCA BEACH PARK	1,550,000	1,300,000	-	-	-	-	-	-	-	-	2,850,000

Town of Grimsby 10 Year Capital Summary

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
630 - SOUTHWARD COMMUNITY PARK											
02-630001 - SOUTHWARD COMMUNITY PARK - HARDBALL DIAMOND CONVERSION	90,000	-	-	-	-	-	-	-	-	-	90,000
Total 630 - SOUTHWARD COMMUNITY PARK	90,000	-	-	-	-	-	-	-	-	-	90,000
635 - NELLES LAKE BEACH PARK											
02-635001 - NELLES LAKE BEACH - PARK IMPROVEMENT	-	100,000	1,200,000	-	-	-	-	-	-	-	1,300,000
Total 635 - NELLES LAKE BEACH PARK	-	100,000	1,200,000	-	-	-	-	-	-	-	1,300,000
652 - CS FLEET & LARGE EQUIPMENT											
02-652000 - CS FLEET AND EQUIPMENT REPLACEMENT - ANNUAL PROGRAM	-	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	720,000
02-652001 - CS FLEET REPLACEMENT - SKID STEER	-	120,000	-	-	-	-	-	-	-	-	120,000
02-652002 - CS FLEET REPLACEMENT - TRUCK REPLACEMENT FLEET #191	50,000	-	-	-	-	-	-	-	-	-	50,000
02-652003 - CS FLEET REPLACEMENT- WASTE COLLECTION AND MAINTENANCE TRUCK FLEET #185	250,000	-	-	-	-	-	-	-	-	-	250,000
02-652004 - CS FLEET REPLACEMENT- TRUCK REPLACEMENT FLEET #180	30,000	-	-	-	-	-	-	-	-	-	30,000
02-652005 - LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER	-	25,000	-	-	-	-	-	-	-	-	25,000
Total 652 - CS FLEET & LARGE EQUIPMENT	330,000	225,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	1,195,000
655 - FORTY MILE CREEK PARK											
02-655001 - FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT	450,000	-	-	-	-	-	-	-	-	-	450,000

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
02-655002 - WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS	-	3,585,000	-	-	-	-	-	-	-	-	3,585,000
Total 655 - FORTY MILE CREEK PARK	450,000	3,585,000	-	-	-	-	-	-	-	-	4,035,000
670 - WINSTON PARKLETTE											
02-670001 - WINSTON ROAD PARKLETTE	5,000	-	-	-	-	-	-	-	-	-	5,000
Total 670 - WINSTON PARKLETTE	5,000	-	-	-	-	-	-	-	-	-	5,000
701 - SMALL BUILDING IMPROVEMENTS											
02-701000 - SMALL BUILDING IMPROVEMENTS - ANNUAL PROGRAM	-	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	675,000
Total 701 - SMALL BUILDING IMPROVEMENTS	-	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	675,000
702 - LARGE BUILDING IMPROVEMENTS											
02-702000 - LARGE BUILDING IMPROVEMENTS - ANNUAL PROGRAM	-	400,000	400,000	700,000	400,000	700,000	400,000	700,000	400,000	700,000	4,800,000
02-702001 - ACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM	100,000	80,000	80,000	-	-	-	-	-	-	-	260,000
02-702002 - FACILITIES NETWORK CONNECTIVITY	30,000	20,000	-	-	-	-	-	-	-	-	50,000
02-702003 - KEYS CAN ENHANCEMENTS	40,000	-	-	-	-	-	-	-	-	-	40,000
02-702004 - SECURITY CAMERAS	80,000	-	-	-	-	-	-	-	-	-	80,000
Total 702 - LARGE BUILDING IMPROVEMENTS	250,000	500,000	480,000	700,000	400,000	700,000	400,000	700,000	400,000	700,000	5,230,000
710 - LIVINGSTON ACTIVITY CENTRE CAPITAL											
02-710001 - LIVINGSTON ACTIVITY CENTRE - ROOF REPLACEMENT	43,000	-	-	-	-	-	-	-	-	-	43,000
Total 710 - LIVINGSTON ACTIVITY CENTRE CAPITAL	43,000	-	-	-	-	-	-	-	-	-	43,000

Town of Grimsby 10 Year Capital Summary

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
714 - CARNEGIE											
02-714001 - CARNEGIE BUILDING - FLOOR REPLACEMENT	15,000	-	-	-	-	-	-	-	-	-	15,000
02-714002 - CARNEGIE BUILDING - ROOF REPLACEMENT	-	-	-	50,000	-	-	-	-	-	-	50,000
Total 714 - CARNEGIE	15,000	-	-	50,000	-	-	-	-	-	-	65,000
725 - PEACH KING CENTRE											
02-725001 - PEACH KING CENTRE - LED SIGN REPLACEMENT	-	-	60,000	-	-	-	-	-	-	-	60,000
02-725002 - PEACH KING CENTRE - RENOVATION AND EXPANSION	28,970,940	-	-	-	-	-	-	-	-	-	28,970,940
Total 725 - PEACH KING CENTRE	28,970,940	-	60,000	-	-	-	-	-	-	-	29,030,940
735 - POOL											
02-735001 - GRIMSBY LIONS POOL - ACCESSIBILITY IMPROVEMENT AND EQUIPMENT REPLACEMENT	24,000	-	-	-	-	-	-	-	-	-	24,000
Total 735 - POOL	24,000	-	-	-	-	-	-	-	-	-	24,000
740 - MUSEUM CAPITAL											
02-740001 - MUSEUM - LOBBY AND OFFICE SPACE IMPROVEMENTS	-	65,000	-	-	-	-	-	-	-	-	65,000
02-740002 - MUSEUM - OFFICE FURNITURE	-	10,000	-	-	-	-	-	-	-	-	10,000
02-740003 - MUSEUM - LOADING DOCK REPLACEMENT	-	-	50,000	-	-	-	-	-	-	-	50,000
02-740004 - MUSEUM - PERMANENT GALLERY	135,000	-	-	-	-	-	-	-	-	-	135,000
02-740005 - MUSEUM - LED LIGHTING REPLACEMENT	-	25,000	-	-	-	-	-	-	-	-	25,000
02-740006 - MUSEUM - UPPER STORAGE RENOVATION	-	-	-	30,000	-	-	-	-	-	-	30,000
02-740007 - MUSEUM - BASEMENT FLOOR REPLACEMENT	-	-	-	12,000	-	-	-	-	-	-	12,000
Total 740 - MUSEUM CAPITAL	135,000	100,000	50,000	42,000	-	-	-	-	-	-	327,000

Town of Grimsby 10 Year Capital Summary

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
745 - ART GALLERY CAPITAL											
02-745001 - ART GALLERY/LIBRARY BUILDING - LED LIGHT REPLACEMENT	60,000	-	-	-	-	-	-	-	-	-	60,000
02-745002 - ART GALLERY/LIBRARY BUILDING - EMERGENCY LIGHTING REPAIR	-	6,000	-	-	-	-	-	-	-	-	6,000
02-745003 - ART GALLERY/LIBRARY BUILDING - GENDER NEUTRAL PUBLIC WASHROOMS	102,000	-	-	-	-	-	-	-	-	-	102,000
02-745004 - ART GALLERY/LIBRARY BUILDING - WAYFINDING	-	-	30,000	-	-	-	-	-	-	-	30,000
02-745005 - ART GALLERY/LIBRARY BUILDING - LANDSCAPING AND PUBLIC ART	-	-	-	26,000	-	-	-	-	-	-	26,000
02-745006 - ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION	-	-	41,000	-	-	-	-	-	-	-	41,000
02-745007 - ART GALLERY - PERMANENT COLLECTION STORAGE	-	40,000	-	-	-	-	-	-	-	-	40,000
Total 745 - ART GALLERY CAPITAL	162,000	46,000	71,000	26,000	-	-	-	-	-	-	305,000
765 - TOWN HALL CAPITAL											
02-765001 - TOWN HALL ENTRANCE SIGN	26,000	-	-	-	-	-	-	-	-	-	26,000
02-765002 - TOWN HALL - LED LIGHTING REPLACEMENT	-	70,000	-	-	-	-	-	-	-	-	70,000
Total 765 - TOWN HALL CAPITAL	26,000	70,000	-	-	-	-	-	-	-	-	96,000
Total 11 - COMMUNITY SERVICES	32,404,940	6,750,000	3,125,000	2,347,000	1,029,000	1,569,000	969,000	1,719,000	1,169,000	1,569,000	52,650,940
14 - LIBRARY											
750 - LIBRARY											
10-750003 - LOANABLE CHROMEBOOK REPLACEMENT	-	5,000	-	-	-	-	5,000	-	-	-	10,000
10-750004 - LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	886,000
10-750007 - STAFF COMPUTER REPLACEMENT	-	9,100	-	-	-	-	9,100	-	-	-	18,200

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
10-750008 - OPAC REPLACEMENT	3,000	-	-	-	-	6,000	-	-	-	-	9,000
10-750009 - MEDIA LAB EQUIPMENT UPGRADE	-	21,500	-	1,500	-	1,500	20,000	1,500	-	1,500	47,500
10-750010 - SERVER REPLACEMENT	-	-	4,000	-	-	-	-	-	-	-	4,000
10-750012 - WINDOW COVERINGS	4,500	-	-	-	-	-	-	-	-	-	4,500
10-750013 - LIBRARY FURNITURE - QUIET STUDY AREAS	30,000	-	-	-	-	-	-	-	-	-	30,000
10-750014 - LIBRARY EQUIPMENT - AUTOMATIC DROP DOWN SCREEN AND PROJECTOR	1,200	-	-	-	-	-	-	-	-	-	1,200
10-750015 - ENVISIONWARE COMPUTER AND DISPLAY TV REPLACEMENT	-	-	4,000	-	-	-	-	4,000	-	-	8,000
10-750016 - PEOPLE COUNTER REPLACEMENT	-	-	-	5,000	-	-	-	5,000	-	-	10,000
10-750017 - PAINTING - LIBRARY SPACES	-	12,000	-	-	-	-	-	-	-	-	12,000
10-750018 - EXPANSION OF LIBRARY BUILDING	-	-	80,000	-	10,000,000	-	-	-	-	-	10,080,000
10-750019 - LANDSCAPING AND PUBLIC ART	-	-	-	-	-	20,000	-	-	-	-	20,000
Total 750 - LIBRARY	127,300	136,200	176,600	95,100	10,088,600	116,100	122,700	99,100	88,600	90,100	11,140,400
Total 14 - LIBRARY	127,300	136,200	176,600	95,100	10,088,600	116,100	122,700	99,100	88,600	90,100	11,140,400
15 - PUBLIC WORKS											
320 - TRANSPORTATION CAPITAL											
02-320060 - ROAD RECONSTRUCTION - MARLOW AVE	-	-	900,000	-	-	-	-	-	-	-	900,000
02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE	-	-	2,130,000	-	-	-	-	-	-	-	2,130,000
02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)	430,000	-	-	-	-	-	-	-	-	-	430,000
02-320120 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS	-	-	5,360,000	-	-	-	-	-	-	-	5,360,000

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
02-320132 - SALT DOME REPAIRS AND REPLACEMENT	-	700,000	-	-	-	-	-	-	-	-	700,000
02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH	-	-	540,000	-	-	-	-	-	-	-	540,000
02-320143 - STORM SEWER IMPROVEMENTS - TOMAHAWK DR	-	-	-	170,000	-	-	-	-	-	-	170,000
02-320146 - STORM SEWER IMPROVEMENTS - ARROWHEAD PARK	-	-	-	475,000	-	-	-	-	-	-	475,000
02-320147 - NEW PATHWAY - WINSTON RD PATHWAY EXTENSION (KELSON AVE TO 500M EAST)	-	-	-	760,000	-	-	-	-	-	-	760,000
02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)	60,000	-	-	-	-	-	-	-	-	-	60,000
02-320163 - NEW SIDEWALK - DORCHESTER DR & NELLES RD S	497,000	-	-	-	-	-	-	-	-	-	497,000
02-320167 - CORONATION PARK 40 MILE CREEK EROSION PROTECTION	15,000	-	-	-	-	-	-	-	-	-	15,000
02-320175 - NEW SIDEWALK - N SERVICE RD (AT 540-544 N SRVICE RD)	-	-	35,000	-	-	-	-	-	-	-	35,000
02-320176 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO)	247,000	-	-	-	-	-	-	-	-	-	247,000
02-320179 - SIDEWALK - WINDWARD DR (4 WINDWARD)	28,000	-	-	-	-	-	-	-	-	-	28,000
02-320180 - NEW SIDEWALK - WINSTON RD (S SIDE, W OF KELSON)	-	-	27,000	-	-	-	-	-	-	-	27,000
02-320191 - OPERATIONS CENTRE FACILITY IMPROVEMENTS - 2023	20,000	-	-	-	-	-	-	-	-	-	20,000
02-320200 - SHORELINE PROTECTION PROGRAM	-	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	1,890,000
02-320210 - ROAD REHABILITATION - ANNUAL PROGRAM	-	1,200,000	1,300,000	1,400,000	1,500,000	1,600,000	1,700,000	1,800,000	1,900,000	2,000,000	14,400,000
02-320211 - ROAD REHABILITATION - 2023	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000

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02-320221 - TRAFFIC SAFETY PROGRAM	54,000	32,000	-	-	-	-	-	-	-	-	86,000
02-320230 - STREETLIGHT POLE REHABILITATION - ANNUAL PROGRAM	-	20,000	27,500	35,000	42,500	50,000	57,500	65,000	72,500	80,000	450,000
02-320231 - STREETLIGHT POLE REHABILITATION - 2023	75,000	-	-	-	-	-	-	-	-	-	75,000
02-320240 - SMALL EQUIPMENT PURCHASES - 2023	25,500	-	-	-	-	-	-	-	-	-	25,500
02-320250 - FLEET AND LARGE EQUIPMENT REPLACEMENT - ANNUAL PROGRAM	-	620,000	610,000	415,000	1,090,000	735,000	355,000	915,000	325,000	-	5,065,000
02-320251 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023	500,000	-	-	-	-	-	-	-	-	-	500,000
02-320260 - BRIDGE & STRUCTURE REHABILITATION PROGRAM	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,500,000
02-320261 - BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RD	925,000	-	-	-	-	-	-	-	-	-	925,000
02-320280 - INTERSECTION IMPROVEMENTS - CASABLANCA BLVD / QEW ON-OFF RAMPS	3,400,000	-	-	-	-	-	-	-	-	-	3,400,000
02-320281 - STORM SEWER IMPROVEMENTS - CASABLANCA BLVD	4,400,000	-	-	-	-	-	-	-	-	-	4,400,000
02-320282 - STREETScape IMPROVEMENTS - CASABLANCA BLVD / GO AREA	730,000	-	-	-	-	-	-	-	-	-	730,000
Total 320 - TRANSPORTATION CAPITAL	12,606,500	3,282,000	11,639,500	3,965,000	3,342,500	3,095,000	2,822,500	3,490,000	3,007,500	2,790,000	50,040,500
Total 15 - PUBLIC WORKS	12,606,500	3,282,000	11,639,500	3,965,000	3,342,500	3,095,000	2,822,500	3,490,000	3,007,500	2,790,000	50,040,500
16 - CEMETERIES											
500 - CEMETERY CAPITAL											
02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2023	-	170,000	-	-	-	-	-	-	-	-	170,000
Total 500 - CEMETERY CAPITAL	-	170,000	-	-	-	-	-	-	-	-	170,000
Total 16 - CEMETERIES	-	170,000	-	-	-	-	-	-	-	-	170,000

Town of Grimsby

10 Year Capital Summary

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
17 - WASTEWATER SYSTEM											
400 - WASTEWATER CAPITAL											
04-400037 - WASTEWATER IMPROVEMENTS - S SERVICE RD, HUNTER RD TO ROBERTS RD SPS	-	-	-	-	-	-	-	3,326,400	-	-	3,326,400
04-400041 - SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD)	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
04-400042 - SWM POND REHAB - SUMNER (SUMNER CR)	-	-	-	-	750,000	-	-	-	-	-	750,000
04-400050 - WASTEWATER REHABILITATION - ANNUAL PROGRAM	-	500,000	1,500,000	1,500,000	1,500,000	250,000	250,000	250,000	250,000	250,000	6,250,000
04-400051 - WASTEWATER REHABILITATION - 2023	100,000	-	-	-	-	-	-	-	-	-	100,000
04-400060 - WASTEWATER I & I REDUCTION - ANNUAL PROGRAM	-	1,887,600	1,887,600	1,887,600	1,887,600	1,887,600	1,887,600	1,887,600	1,887,600	1,887,600	16,988,400
04-400061 - WASTEWATER I & I REDUCTION - DRAINAGE AREA 5 & 7	500,000	-	-	-	-	-	-	-	-	-	500,000
04-400070 - STORM WATER REHABILITATION - ANNUAL PROGRAM	-	320,000	320,000	320,000	320,000	320,000	320,000	320,000	320,000	320,000	2,880,000
Total 400 - WASTEWATER CAPITAL	600,000	3,707,600	3,707,600	3,707,600	4,457,600	2,457,600	2,457,600	5,784,000	2,457,600	2,457,600	31,794,800
Total 17 - WASTEWATER SYSTEM	600,000	3,707,600	3,707,600	3,707,600	4,457,600	2,457,600	2,457,600	5,784,000	2,457,600	2,457,600	31,794,800
18 - WATER SYSTEM											
440 - WATER CAPITAL											
06-440046 - WATER METER REPLACEMENT - ANNUAL PROGRAM	-	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000	1,197,000
06-440080 - WATERMAIN REHABILITATION - ANNUAL PROGRAM	-	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
06-440081 - WATERMAIN REHABILITATION - CASABLANCA BLVD, LIVINGSTON AVE	530,000	-	-	-	-	-	-	-	-	-	530,000
06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST	2,150,000	-	-	-	-	-	-	-	-	-	2,150,000

Town of Grimsby 10 Year Capital Summary

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
06-440083 - WATERMAIN REHABILITATION - ROBINSON ST N (8 LAKE ST)	64,000	-	-	-	-	-	-	-	-	-	64,000
06-440084 - WATERMAIN IMPROVEMENTS - S SERVICE RD (HUNTER RD TO INDUSTRIAL DR)	-	-	-	-	-	1,281,600	-	-	-	-	1,281,600
06-440085 - WATERMAIN REHABILITATION - KELSON AVE QEW CROSSING	-	-	-	-	-	1,568,000	-	-	-	-	1,568,000
06-440086 - WATERMAIN REHABILITATION - GOVERNORS RD, DORCHESTER DR	1,355,000	-	-	-	-	-	-	-	-	-	1,355,000
Total 440 - WATER CAPITAL	4,099,000	2,133,000	2,133,000	2,133,000	2,133,000	4,982,600	2,133,000	2,133,000	2,133,000	2,133,000	26,145,600
Total 18 - WATER SYSTEM	4,099,000	2,133,000	2,133,000	2,133,000	2,133,000	4,982,600	2,133,000	2,133,000	2,133,000	2,133,000	26,145,600
Total Expenditure	52,104,740	18,011,000	27,845,900	15,402,700	21,945,700	12,618,500	8,653,000	13,808,300	9,971,700	9,139,700	189,501,240



RESERVE AND RESERVE FUNDS



**TOWN OF GRIMSBY
RESERVE & RESERVE FUND BALANCES**

	Projected Year-End Balance Dec 31, 2022	2023 Budget					Projected Year-End Balance Dec 31, 2023	Asset Replacement Value
		Contributions	Operating Commitments	Projects	Capital Commitments	Total Receipts		
GENERAL FUND RESERVES								
Contingencies								
Levy Program Contingency & Stabilization	3,521,004	-	(100,360)	(6,530)	-	-	3,414,114	N/A
Total Contingencies	3,521,004	-	(100,360)	(6,530)	-	-	3,414,114	-
Equipment								
Equipment Replacement Reserve - Technology	512,106	144,840	-	(150,000)	(250,000)	-	256,946	2,257,207
Equipment Replacement Reserve - Fire	775,768	627,300	-	-	(1,535,000)	-	(131,932)	15,573,335
Equipment Replacement Reserve - By-law	141,482	-	-	-	(40,000)	-	101,482	57,197
Equipment Replacement Reserve - Public Works	2,198,444	331,500	-	-	(579,500)	-	1,950,444	5,980,000
Equipment Replacement Reserve - Parks, recreation & culture	806,116	86,700	-	-	(339,000)	-	553,816	1,558,660
Equipment Replacement Reserve - Library	278,341	-	-	-	(4,200)	-	274,141	253,333
Total Equipment	4,712,258	1,190,340	-	(150,000)	(2,747,700)	-	3,004,898	25,679,732
Buildings								
Town Hall Facilities	500,307	81,600	-	-	(468,000)	-	113,907	24,649,689
Fire Facilities	309,627	-	-	-	-	-	309,627	23,150,635
Parks & Recreation Facilities	2,609,961	204,000	-	-	(832,700)	-	1,981,261	88,369,330
Public Works Facilities	387,556	71,400	-	-	(10,000)	-	448,956	6,152,039
Library Facilities	306,298	45,900	-	-	(115,500)	-	236,698	24,706,886
Total Building	4,113,749	402,900	-	-	(1,426,200)	-	3,090,449	167,028,579
Capital Projects								
Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal	519,103	93,840	-	-	(565,000)	-	47,943	7,202,000
Public Works Asset Rehabilitation & Renewal	3,235,179	390,660	-	(26,000)	(208,750)	-	3,391,089	72,169,510
Total Capital Projects	3,754,283	484,500	-	(26,000)	(773,750)	-	3,439,033	79,371,510
Other								
Shoreline Protection	221,349	-	-	-	-	-	221,349	6,037,000
Corporate Projects	302,009	1,073,840	-	(511,070)	-	-	864,779	-
WLMH Redevelopment	899,000	494,000	-	-	-	-	1,393,000	-
Peach King Centre Expansion	-	132,000	-	-	-	-	132,000	-
Council Strategic Priorities ²	261,010	-	-	-	-	-	261,010	-
Election	87,500	50,000	-	-	-	-	137,500	-
Library Strategic Priorities	66,603	18,360	-	-	-	-	84,963	-
Total Other	1,837,470	1,768,200	-	(511,070)	-	-	3,094,600	6,037,000
Downtown Improvement Area								
DIA Projects & Stabilization	114,546	14,690	-	-	-	-	129,236	N/A
Total Downtown Improvement Area	114,546	14,690	-	-	-	-	129,236	-
TOTAL GENERAL FUND RESERVES	18,053,309	3,860,630	(100,360)	(693,600)	(4,947,650)	-	16,172,329	278,116,821
ENVIRONMENTAL FUND RESERVES								
Wastewater								
Wastewater Contingency & Stabilization	401,331	-	-	(47,250)	-	-	354,081	N/A
Wastewater Asset Rehabilitation & Renewal	15,133,484	1,500,000	-	-	(455,000)	-	16,178,484	335,550,132
Storm Network Asset Rehabilitation & Renewal	296,506	-	-	(47,250)	-	-	249,256	240,058,389
Total Wastewater	15,831,322	1,500,000	-	(94,500)	(455,000)	-	16,781,822	575,608,521



**TOWN OF GRIMSBY
RESERVE & RESERVE FUND BALANCES**

	Projected Year-End Balance Dec 31, 2022	2023 Budget					Projected Year-End Balance Dec 31, 2023	Asset Replacement Value
		Contributions	Operating Commitments	Projects	Capital Commitments	Total Receipts		
Water								
Water Contingency & Stabilization	1,026,706	-	(19,240)	(29,500)	-	-	977,966	N/A
Water Asset Rehabilitation & Renewal	7,507,409	2,230,000	-	-	(4,072,000)	-	5,665,409	448,455,767
Total Water	8,534,115	2,230,000	(19,240)	(29,500)	(4,072,000)	-	6,643,375	448,455,767
TOTAL ENVIRONMENTAL FUND RESERVES	24,365,437	3,730,000	(19,240)	(124,000)	(4,527,000)	-	23,425,197	1,024,064,288
TOTAL RESERVES	42,418,746	7,590,630	(119,600)	(817,600)	(9,474,650)	-	39,597,526	1,302,181,109
RESERVE FUNDS								
Discretionary Reserve Funds								
Museum Capital	82,507	-	-	-	-	-	82,507	-
TOTAL DISCRETIONARY RESERVE FUNDS	82,507	-	-	-	-	-	82,507	-
Obligatory Reserve Funds & Deferred Revenue								
Development Charge - Services Related to a Highway ³	700,490	-	-	-	(470,500)	220,288	450,278	-
Development Charge - Fire Protection	748,678	-	(83,590)	-	-	84,512	749,600	-
Development Charge - Library Services	1,248,574	-	-	-	(88,600)	142,334	1,302,308	-
Development Charge - Parking Services	110,850	-	-	-	-	3,326	114,176	-
Development Charge - Growth Studies	791,343	-	-	(587,230)	-	109,668	313,781	-
Development Charge - Wastewater Services	621,282	-	-	(12,500)	-	43,645	652,427	-
Development Charge - Water Supply Services	514,594	-	-	-	-	47,261	561,854	-
Development Charge - Stormwater ³	94,982	-	-	-	-	84,906	179,888	-
Development Charge - Recreation Services	1,226,960	-	-	-	(4,749,920)	326,327	(3,196,633)	-
Development Charge - Public Works (Facilities, Vehicles & Equip)	39,510	-	-	(150,000)	-	8,415	(102,075)	-
Ontario Community Infrastructure Fund	1,464,573	-	-	(300,000)	(1,200,000)	1,986,101	1,950,674	-
Building Department	2,486,687	-	-	-	-	74,601	2,561,287	-
Federal Gas Tax ⁴	4,622,805	-	-	-	(1,659,000)	1,023,054	3,986,858	-
Parkland Dedication	6,796,072	-	-	-	(1,665,000)	1,316,085	6,447,157	-
Community Benefits ⁵	306,220	-	-	(32,000)	-	8,227	282,446	-
TOTAL OBLIGATORY RESERVE FUNDS	21,773,619	-	(83,590)	(1,081,730)	(9,833,020)	5,478,749	16,254,028	-
TOTAL RESERVE FUNDS	21,856,126	-	(83,590)	(1,081,730)	(9,833,020)	5,478,749	16,336,534	-
TOTAL RESERVES AND RESERVE FUNDS	\$ 64,274,872	\$ 7,590,630	\$ (203,190)	\$ (1,899,330)	\$ (19,307,670)	\$ 5,478,749	\$ 55,934,060	\$ 1,302,181,109

Notes:

- 1) 2022 projected surplus allocation and balance are based on Q4 financial update and estimated 2022 capital spending. Strategy is consistent with prior reports to Council and the reserve strategy and policy identified in By-Law 21-85.
- 2) Proceeds from land sales, once finalized, would be set aside in the Council Strategic Priorities Reserve to provide funding for new initiatives.
- 3) Includes Region lead joint projects related to Casablanca Blvd. Projects included in most recent DC Study and negative balance expected to be recovered over time.
- 4) Use of available funding fully planned for multi-year projects.
- 5) Timing of receipts is dependant on development timing and may not be in 2023.



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
GENERAL FUND RESERVES						
Levy Contingencies & Stabilization						
Levy Program Contingency & Stabilization	This reserve is used to ensure stable and predictable tax levies and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross levy operating expenditures	N/A	N/A	Replenished through yearend surpluses.	
Equipment						
Equipment Replacement Reserve - Technology	Replacement of all technology assets for the whole corporation including computers, peripherals, digital presentation/communication equipment, network infrastructure, software.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$2,257,207	\$158,070	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - Fire	Replacement of all fire vehicles and equipment including trucks, gear, tools.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$15,573,335	\$358,342	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - By-law	Replacement of all by-law vehicles and equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$57,197	-	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - Public Works	Replacement of all public works vehicles and equipment including trucks, motorized equipment, trailers, tools	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$5,980,000	\$361,205	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - Parks, recreation & culture	Replacement of all parks, recreation and culture vehicles and equipment including trucks, motorized equipment, trailers, tools, gym equipment, museum/art gallery equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$1,558,660	\$93,497	Annual budget contributions	Excess YE surpluses if available and needed
Equipment Replacement Reserve - Library	Replacement of all library staff and public technology and equipment assets including computers, peripherals, digital presentation/communication equipment, network infrastructure, software.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$253,333	-	Annual budget contributions	Excess YE surpluses if available and needed
Facilities						
Town Hall Facilities	Rehabilitation and renewal of all town hall facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$24,649,689	\$604,869	Annual budget contributions	Excess YE surpluses if available and needed



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
Fire Facilities	Rehabilitation and renewal of all fire facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$23,150,635	\$563,769	Annual budget contributions	Excess YE surpluses if available and needed
Parks & Recreation Facilities	Rehabilitation and renewal of all parks and recreation facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Building supported including LAC, Carnegie, East Grimsby Community Hall, Pump House, Peach King Centre, Pools, Southward Community Park, Museum & Art Gallery	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$88,369,330	\$2,138,481	Annual budget contributions	Excess YE surpluses if available and needed
Library Facilities	Rehabilitation and renewal of all library facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$24,706,886	\$609,023	Annual budget contributions	Excess YE surpluses if available and needed
Public Works Facilities	Rehabilitation and renewal of all public works facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Buildings supported include Operations Centre, sand/salt domes, storage sheds, cemetery buildings.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$6,152,039	\$142,961	Annual budget contributions	Excess YE surpluses if available and needed
Asset Rehabilitation & Renewal						
Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal	Rehabilitation and renewal of all parks, playground and green infrastructure including playground equipment, trees, natural areas, parks, trails, paths	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$7,202,000	\$171,307	Annual budget contributions	Excess YE surpluses if available and needed
Public Works Asset Rehabilitation & Renewal	Rehabilitation and renewal of all public works assets including roads, paved areas/parking lots, sidewalks, railroads & crossings, guardrails, bridges, retaining walls, structural culverts, signs, streetlights, poles, fences, noise walls, cemetery roads.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$72,169,510	-	Annual budget contributions	Excess YE surpluses if available and needed
Downtown Improvement Area						
DIA Projects & Stabilization	This reserve is used to ensure stable and predictable DIA levies and provide for operating emergencies. Supports any one-time operating or capital projects approved by the DIA	N/A	N/A	N/A	Annual budget contributions and yearend surpluses	



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
Special Projects and Other						
Shoreline Protection	Protection of Town owned shorelines. Needs to connect to Shoreline ownership and protection strategy to be developed.	Should sustain shoreline protection needs when considering annual contribution level and external funding.	\$6,037,000	\$142,441	Annual budget contributions	Excess YE surpluses if available and needed
Corporate Projects	Funding for all planning, heritage, various master planning exercises and special projects that can be of a cyclical nature but not occur every year and not result in assets.	Should sustain cyclical reviews and master plans needed for the Town when considering annual contribution level.	N/A	N/A	Annual budget contributions	Excess YE surpluses if available and needed
WLMH Redevelopment	Funding for WLMH local contribution.	Align with WLMH funding strategy outlined in Town's budget	N/A	N/A	Annual budget contributions	Excess YE surpluses if available and needed
Council Strategic Priorities	Funding for any Council priority or special project that may be identified	Based on priorities identified by Council	N/A	N/A	Replenished through year end surpluses	
Election	Funding for administering the election process ever 4 years, including cost of technology, expert consulting required, and staffing	Should fund cost of election cycle every 4 years.	N/A	\$37,500	Annual budget contributions	Excess YE surpluses if available and needed
Library Strategic Priorities	Funding for any Library Board priority or special project that may be identified	Based on priorities identified by the Library Board	N/A	N/A	Annual budget contributions and year-end surpluses	



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
ENVIRONMENTAL FUND RESERVES						
Wastewater						
Wastewater Contingency & Stabilization	This reserve is used to ensure stable and predictable wastewater levies and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross wastewater operating expenditures	N/A	N/A	Replenished through year end surpluses	
Storm Network Asset Rehabilitation & Renewal	Rehabilitation and renewal of all storm network assets including municipal drains, catch basins, manholes, outfall structures, oil/grit separators, culverts, gravity mains, storm water management ponds/tanks, laterals, catchment areas.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$240,058,389	\$5,917,421	Annual budget contributions	Excess YE surpluses if available and needed
Wastewater Asset Rehabilitation & Renewal	Rehabilitation and renewal of all wastewater assets including, overflow/bypass, valves, clean outs, oil/grit separators, detention facilities, pump stations, treatment plants, meters, manholes, laterals, rain stoppers, mains, catchment areas	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$335,550,132	\$7,963,404	Annual budget contributions	Excess YE surpluses if available and needed
Water						
Water Contingency & Stabilization	This reserve is used to ensure stable and predictable water rates and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-15% of gross water operating expenditures	N/A	N/A	Replenished through year end surpluses	
Water Asset Rehabilitation & Renewal	Rehabilitation and renewal of all water assets including pump stations, water stations, treatment plant, reservoir, casing, valves, hydrants, watermains/lines, meters.	Should sustain asset replacement needs when considering annual contribution level and external funding.	\$448,455,767	\$10,973,303	Annual budget contributions	Excess YE surpluses if available and needed



**TOWN OF GRIMSBY
RESERVE STRATEGY AND TARGETS**

Reserve or Reserve Fund Name	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value (Total Life Cycle) ¹	Annual Reserve Contribution Required ¹	Funding method	Additional Funding
RESERVE FUNDS						
Discretionary Reserve Funds						
Museum Capital	Established in By-Law 2006-54 this reserve funds includes funds transferred from the Museum Trust Fund as established in By-law 79-49 and is to be used for the improvement of the Museum, it's collection and its mandate as found in the Museum Guidelines.	N/A	N/A	N/A	Externally contributed funds and donations	
Obligatory Reserve Funds & Deferred Revenue						
Development Charge - Services Related to a Highway	Per development charges act, this supports development as outlined in the Town's development charge study.	N/A	N/A	N/A	Development charges collected	
Development Charge - Fire Protection						
Development Charge - Library Services						
Development Charge - Parking Services						
Development Charge - Growth Studies						
Development Charge - Wastewater Services						
Development Charge - Water Supply Services						
Development Charge - Stormwater						
Development Charge - Recreation Services						
Development Charge - Public Works (Facilities, Vehicles & Equip)						
Ontario Community Infrastructure Fund	To support eligible projects as outlined in the Ontario Community Infrastructure fund program guidelines	N/A	N/A	N/A	OCIF funding received	
Building Department	Per the building code, this supports the operations of the building department in it's obligations under the act. All building department surpluses and deficits are tracked separately in this reserve fund. Used to support replacement of building division vehicles and equipment and used to stabilize building department operations as required and provide for building department emergencies. Supports any one-time operating projects of the building division.	N/A	N/A	N/A	Building department surpluses and deficits	
Federal Gas Tax	To support eligible projects as outlined in the Federal Gas Tax fund program guidelines	N/A	N/A	N/A	Federal gas tax funding received	
Parkland Dedication	Per Section 42 and 51 of the planning act, this supports development for parks or other public recreational purposes.	N/A	N/A	N/A	Cash in lieu of parkland collected	
Community Benefits	Per Section 37 of the planning act these funds are to be used to improve the developments for which they were paid for.	N/A	N/A	N/A	Community benefits charges collected	
Totals			\$1,302,181,108	\$30,235,592		

Notes:

1) The annual reserve contributions required was determined based on 2021 projected closing balance in the reserve, 2021 asset replacement values (total lifecycle) and associated useful life of those assets. It considers current financial strategies to not issue debt as well as current sustainable funding levels from upper levels of government. As asset management plans and financial plans are updated annually, these values would be adjusted accordingly.