

# **TOWN OF GRIMSBY**

# **2025 CONSOLIDATED BUDGET**



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## **2022-2026 TOWN COUNCIL**



**Mayor** Jeff Jordan



Councillor Councillor Lianne Vardy Don Howe



Ward 1

Councillor Reg Freake



Councillor Delight Davoli

### Ward 3



Councillor



Councillor Veronica Charrois Jennifer Korstanje

### Ward 4



Councillor Jacob Baradziej Nick DiFlavio



Councillor

#### **EXECUTIVE SUMMARY**

### **Financial Sustainability & Future Prosperity**

- We are pleased to present the Town of Grimsby's 2025 Budget.
- The 2025 Budget builds on the momentum and progress achieved in previous years, with a focus on building a strong and sustainable community.
- Mid-way through its' term, Council continues to represent the public and advance strategic
  priorities of People, Places, and Prosperity. Much has been achieved to date during this term of
  Council and the 2025 budget sets the path for more successes to come. These efforts are
  reflected in the budget document, supporting the community's evolving needs and municipal
  well-being while focusing on financial sustainability and future prosperity.

#### A Look Back at 2024

- Significant progress has been made on many noteworthy projects and initiatives:
  - Peach King Centre Construction now in full progress on the \$36 million renovation and expansion project the largest in the Town's history.
  - Casablanca Park Project is now complete, transforming the beachfront into a premier community destination, offering residents and visitors a vibrant destination for recreation, cultural activities, and community engagement.
  - Official Plan Update The plan will guide growth and development in the Town from now to 2050 and is a key building block for how Grimsby will be shaped over that time.
     Visioning continued in 2024, including the highly successful downtown charette process.
  - Asset Management Planning The Town has now completed asset management plans
    for all infrastructure, identifying long-term infrastructure funding deficits that need to be
    addressed something that is common to all Ontario municipalities. The review has
    highlighted the importance of planning for future renewal needs so as to ensure Grimsby
    remains prosperous while being cognizant of the financial impacts on the community.
  - Economic Development Several large-scale investments are in progress to increase the non-residential tax base, bring jobs to Grimsby, and provide lucrative spin-off benefits to the local economy.
  - Successful community events such as the Grimsby Santa Claus Parade, Arts Walk, Happening in Grimsby and others.

### Looking Forward to 2025 and Beyond

- The purpose of the budget is to advance Council's priorities. As we move into 2025, we continue to support the needs of our taxpayers, while focusing on the betterment of the community.
- Throughout the budget development process, staff took a balanced approach to maintaining existing services and infrastructure, while also advancing new and sustainable opportunities to enhance and expand our services in alignment with Council's goals.
- The Town fosters a culture of innovation and collaboration within the organization, encouraging staff to bring new ideas and diverse perspectives to the table. This helps drive continuous

improvement and adaptability, which are critical for success in our multifaceted environment.

- This budget includes a 2025 capital plan and nine-year capital projection that considers the needs and wants of the community over that time. The Town is committed to maintaining transparency and accountability and strives for informed and engaged stakeholders in the planning and executing of the organization's activities.
- The 2025 Budget is designed to align with Council's Strategic Priorities. The following are some noteworthy initiatives.
  - ➤ To provide a high quality of life by supporting happy, healthy lives in a well-connected inclusive community by providing initiatives such as:
    - ✓ Customer Service Strategy to ensure residents have meaningful opportunities to engage with their municipality.
    - ✓ Grimsby Brand Review to ensure our brand accurately reflects the Town's unique character and aspirations.
    - ✓ Recreational leisure and cultural projects at the Library, Art Gallery, and Museum.
    - ✓ Investments in active living infrastructure, such as park renewals and enhancements to community facilities.
  - ➤ Fostering vibrant neighbourhoods while protecting and promoting our natural environment through:
    - ✓ Completion of the Official Plan to develop a resilient foundation to maintain sustainable growth in Grimsby while balancing emerging legislative changes and the needs of the community, followed by a Zoning By-law Review.
    - ✓ Supporting heritage preservation through designations and tax relief for heritage conservation.
    - ✓ Protecting and improving our natural environment through tree planting, shoreline work, and climate change initiatives such as creating a baseline emissions inventory and setting emission reduction targets.
    - ✓ Promoting a vibrant, active, and safe Grimsby by investing in the Downtown Watermain & Complete Streets Project. The work will focus on a larger pedestrian space, narrowing the roadway to slow traffic and provide a more pedestrian-friendly feel. Watermain and sewer work are also planned in addition to road reconstruction.
  - Driving innovation and collaboration in our local economy to benefit everyone by investing in:
    - ✓ A tourism attraction campaign to support local business.
    - ✓ Resources to ensure we can meet provincial growth targets and responsibly support development.
    - ✓ The next step in the Asset Management Planning process will focus on reviewing the levels of service to ensure continued strategic investments are made to maximize asset life.

### Financial Accountability, Affordability & Sustainability as the Top Priority

- All budget initiatives are being proposed with careful line-of-sight to financial sustainability for our organization and affordability for our residents and businesses.
- We remain an affordable community compared to our Niagara neighbours and have among the lowest combined water, wastewater, and taxes as a proportion of household income<sup>1</sup>.
- Asset Management Reserves are an important component of an effective asset
  management plan. Ensuring these reserves are adequately funded to perform their
  functions is a key element of sustainable long-term financial well-being. To this end, the
  2025 Budget includes increased investments in asset management reserves, via a dedicated
  asset management levy.
- The Town's operating and capital needs associated with the budget package results in an increase of 5.88%, translating to a local tax increase of \$83 per year or approximately \$6.92 a month, for an average residential household assessed at \$442,000<sup>2</sup>.
- The Town levy makes up approximately 1/3 of total property taxes payable, while Regional and education taxes account for the remaining 2/3 of a Grimsby residents' total property taxes. The overall increase is forecasted to be 7.54% once Regional tax increases and education taxes are factored in.
- The 2025 budget includes funding for debt payments related to the Town of Grimsby's historic commitment to the redevelopment of the West Lincoln Memorial Hospital and the Peach King Centre. The 2025 budget includes increases for debt funding of 0.84% or \$12 for an average residential household assessed at \$442,000<sup>2</sup>.

#### **Water Rate and Wastewater Rates**

- Council approved a Wastewater Hybrid Levy and Fee Model in 2023. As of 2024, the financial responsibility for funding the wastewater program has been divided equally between a tax levy, distributed among property types, and a wastewater user rate. This fee model will remain in place in 2025 with a levy of \$380 for an average assessed value of \$442,000 (an increase of \$52) and user rate of \$1.72 per cubic metre which results in a \$98 annual increase for a household using 200m<sup>3</sup>.
- Regional cost allocations are the primary driver of the wastewater cost increase, accounting
  for 90% of our 2025 increase. Needed investments in Regional infrastructure have been
  identified as part of their asset management plans. Despite this, wastewater rates remain
  below average in Grimsby when compared to other Niagara Region municipalities.
- The 2025 water fixed rate is budgeted at \$346.23 per year, an increase of \$10. The water variable rate is set to rise modestly from \$1.54 to \$1.57 per cubic metre in 2025.

<sup>&</sup>lt;sup>1</sup> 2024 BMA Study

<sup>&</sup>lt;sup>2</sup> Municipal Property Assessment Corporation (MPAC) assessment roll



## TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

		2021	2022	2023	2024	2025	Average
Operating Levy							_
Revenues Base Budget	\$	10,399,307 \$	8,566,100	\$ 10,869,070	\$ 11,469,160	\$ 11,562,210	
Expenses Base Budget <sup>1</sup>		(25,182,400)	(24,084,080)	(27,615,790)	(29,121,750)	(30,219,390)	
Funding Projects <sup>2</sup>		-	1,291,500	1,927,960	1,290,100	2,355,420	
Funding Projects <sup>2</sup> - Budget Amendments		-	66,000	121,500	7,381,930	-	
Expenses Projects <sup>2</sup>		-	(1,291,500)	(1,927,960)	(1,290,100)	(2,355,420)	
Expenses Projects <sup>2</sup> - Budget Amendments		-	(66,000)	(121,500)	(7,381,930)	-	
		14,783,093	15,517,980	16,746,720	17,652,590	18,657,180	
Change to Incremental WLMH & PKC Debt		121,000	57,000	248,000	176,000	150,040	
Transit Uploading to Niagara Region		-	-	(250,000)	-	-	
Asset Management Levy		-	-	-	-	178,290	
	\$	14,904,093 \$	15,574,980	\$ 16,744,720	\$ 17,828,590	\$ 18,985,510	
Levy % Increase Before Growth							
(Excludes WLMH & PKC Debt/Transit Upload/Asset Management Levy)		2.87%	4.12%	7.52%	5.42%	4.65%	4.92%
Less Assessment Growth %		-1.02%	-1.53%	-1.00%	-1.54%	-0.61%	-1.14%
Levy % Increase After Growth		1.85%	2.59%	6.52%	3.88%	4.04%	3.78%
Levy % Increase for WLMH & PKC Debt		0.84%	0.38%	1.59%	1.05%	0.84%	
Levy % Increase After Growth							
(Excludes Transit Upload/Asset Management Levy)		2.69%	2.97%	8.12%	4.93%	4.88%	4.72%
Levy % Increase for Transit upload/Asset Management Levy				-1.6%	0.0%	1.0%	
Levy % Increase		2.69%	2.97%	6.51%	4.93%	5.88%	4.60%
Contribution to Asset Management Reserves included in Operating Levy	_	_	2,037,000	2,077,740	2,077,740	2,256,030	

<sup>2)</sup> Operating Projects were a new initiative in fiscal year 2022. Historically there have been projects included in Capital Projects that would not result in a capital asset, such as studies, and thus these projects have now been separated.



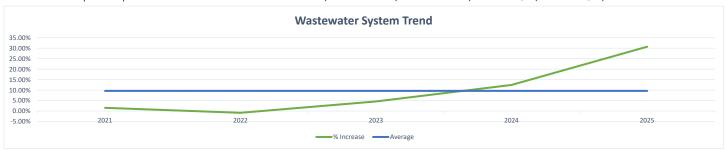
		2021	2022	2023	2024	2025
Capital Projects						
Funding	\$	15,288,320	\$ 27,220,790	\$ 52,104,740	\$ 10,236,300	\$ 22,011,050
Funding - Budget Amendments		-	1,931,980	6,857,020	489,560	-
Total Funding	·	15,288,320	29,152,770	58,961,760	10,725,860	22,011,050
Expenses	·	(15,288,320)	(27,220,790)	(52,104,740)	(10,236,300)	(22,011,050)
Expenses - Budget Amendments		-	(1,931,980)	(6,857,020)	(489,560)	-
Total Expenses		(15,288,320)	(29,152,770)	(58,961,760)	(10,725,860)	(22,011,050)
	\$	-	\$ -	\$ -	\$ -	\$ -



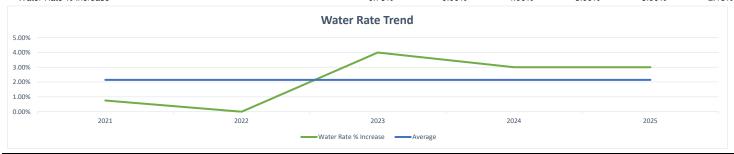


## TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS

	_	2021		2022	2023		2024	2025	Average
Wastewater System									
Revenues - Non-Rate	\$	206,000	\$	150,000	\$ 125,000	\$	150,000	\$ 160,670	
Revenues - Town Owned Facilities		-		-	24,890		24,890	24,890	
Revenues - Rate Based		-		-	2,160,710		3,667,170	4,815,040	
Revenues - Levy Based		6,239,750		6,239,750	4,371,220		3,667,180	4,815,040	
Total Revenues	-	6,445,750			6,681,820		7,509,240	9,815,640	
Expenses <sup>1</sup>		6,445,750	6,389,750	6,681,820		7,509,240	9,815,640		
Funding Projects <sup>3</sup>		-		275,000	100,000		90,000	15,000	
Funding Projects - Budget Amendments		-		-	25,000		-	-	
Expenses Projects <sup>3</sup>		-		275,000	100,000		90,000	15,000	
Expenses - Budget Amendments					(25,000)		-	-	
	\$	-	\$	-	\$ -	\$	-	\$ -	
% Increase Wastewater Rate		1.47%		-0.87%	4.57%		12.38%	30.71%	9.65%
Variable consumption rate per m <sup>3</sup> of water used	\$	-	\$	-	\$ 1.23	\$	1.23	\$ 1.72	



	2021			2023		2024		2025	Average
Water System									
Revenues	\$ 7,478,700	\$	7,519,190	\$ 7,896,100	\$	8,073,360	\$	8,413,260	
Expenses <sup>2</sup>	7,478,700		7,519,190	7,896,100		8,073,360		8,413,260	
Funding Projects <sup>3</sup>	-		20,000	10,000		-		-	
Expenses Projects <sup>3</sup>	-		20,000	10,000		-		-	
	\$ -	\$	-	\$ -	\$	-	\$	-	
Water Rates									
General fixed charge for 4 months	\$ 104.60	\$	104.60	\$ 108.78	\$	112.05	\$	115.41	
Variable consumption rate per m <sup>3</sup>	1.48		1.48	1.54		1.54		1.57	
City of Hamilton rate per m <sup>3</sup>	2.79		2.79	2.90		2.99		3.08	
Non-metered fixed charge for 4 months	242.21		242.21	251.90		259.46		267.24	
Filling station fixed charge for 1 month	26.15		26.15	27.20		28.02		28.86	
Filling station variable consumption rate per m <sup>3</sup>	\$ 1.48	\$	1.48	\$ 1.54	\$	1.54	\$	1.57	
Water Rate % Increase	0.75%		0.00%	4.00%		3.00%		3.00%	2.15



<sup>1)</sup> Wastewater system expenses include contributions to capital reserves of \$1,633,790

<sup>2)</sup> Water system expenses include contributions to capital reserves of \$2,365,810

<sup>3)</sup> Operating Projects are reported only for the fiscal year 2025. These amounts include only new projects and the top-up portion of carry-forward projects.



#### **TOWN OF GRIMSBY HISTORICAL BUDGET TRENDS**

			2021		2022	2023	2024		2025	Average
Oowntown Improvement Area Levy										
Revenues		\$	5,000	\$	-	\$ - \$	-	\$	260,520	
Expenses			92,350		87,350	87,350	87,350		347,870	
		\$	87,350	\$	87,350	\$ 87,350 \$	87,350	\$	87,350	
Levy % Increase		-	0.00%		0.00%	0.00%	0.00%	)	0.00%	0.00%
100.00% 80.00% 60.00%										
40.00%										
20.00%										
0.00%		1			-					
2021	2022		2023			2024			2025	
		Levy 9	% Increase —	-Aver	age					

Consolidated	Budget	Summary
Operating		

Operating
Operating Projects
Capital Projects
Total Operating

Wastewater Wastewater - Operating Projects Wastewater - Capital Projects

Total Wastewater

Water - Operating Projects Water - Capital Projects Total Water

Downtown Improvement Area

	2024				2025	
Revenues	Expenses	Levy		Revenues	Expenses	Levy
\$ 11,469,160	\$ 29,297,750	\$ 17,828,590	\$	11,562,210	\$ 30,547,720	\$ 18,985,510
8,672,030	8,672,030	-		2,355,420	2,355,420	-
9,595,860	9,595,860	-		16,236,050	16,236,050	-
29,737,050	47,565,640	17,828,590		30,153,680	49,139,190	18,985,510
3,842,060	7,509,240	3,667,180		5,000,600	9,815,640	4,815,040
90,000	90,000	-		15,000	15,000	-
100,000	100,000	-		3,840,000	3,840,000	-
4,032,060	7,699,240	3,667,180		8,855,600	13,670,640	4,815,040
8,073,360	8,073,360	-		8,413,260	8,413,260	-
-	-	-		-	-	-
1,030,000	1,030,000	-		1,935,000	1,935,000	-
9,103,360	9,103,360	-		10,348,260	10,348,260	-
-	87,350	87,350		260,520	347,870	87,350
\$ 42,872,470	\$ 64,455,590	\$ 21,583,120	\$	49,618,060	\$ 73,505,960	\$ 23,887,900



## TOWN OF GRIMSBY MULTI-YEAR PROJECTION

**Purpose:** The purpose of the multi-year projection is to provide a high-level understanding of the future minimum commitments the Town has made as of the preparation of the 2025 budget. These projections should be considered the starting point for future budgets and would only maintain the status quo on service delivery. They do not include any new investments or address known risks that may be required. Actual 2026/2027 budgets will result in different estimates based on updated priorities and financial strategies.

**Core Assumptions:** These projections include future operating impacts as the result of the Peach King Centre Expansion, software maintenance costs and operating positions. Additionally, a 2% minimum inflation on expenses and select revenue. Grants from other levels of government have not been inflated.

		2025		2026		2027
Operating Levy						
Revenues Base	\$	11,562,210	\$	10,966,610	\$	10,366,000
Expenses Base		30,219,390		30,835,380		31,277,799
Funding Projects <sup>1</sup>		2,355,420		770,640		445,000
Expenses Projects <sup>1</sup>		2,355,420		770,640		445,000
,	\$	18,657,180	\$	19,868,770	\$	20,911,799
Incremental WLMH & PKC Debt		150,040		120,000		-
Asset Management Levy		178,290		189,860		302,681
	\$	18,985,510	\$	20,178,630	\$	21,214,480
Minimum Levy % Increase Before Growth		4.65%		4.65%		3.63%
(Excludes WLMH & PKC Debt)		4.0576		4.05 /6		3.03 /6
Less Estimated Assessment Growth %	_	-0.61%		-1.00%		-1.00%
Minimum Levy % Increase After Estimated Growth (Excludes WLMH & PKC Debt)		4.04%		3.65%		2.63%
Levy % Increase for WLMH & PKC Debt		0.84%		0.63%		0.00%
Minimum Levy % Increase After Estimated Growth		4.88%		4.28%		2.63%
Levy % Increase for Asset Management Levy		1.00%		1.00%		1.50%
Minimum Levy % Increase After Estimated Growth	_	5.88%		5.28%		4.13%
		2025		2026		2027
Wastewater System	•	105 500	•	100.070		101 010
Revenues - Non-Rate	\$	185,560	\$	188,270	\$	,
Revenues - Rate Based		4,815,040		5,205,360		5,617,740
Revenues - Levy Based <sup>2</sup>	_	4,815,040		5,205,360		5,617,740
Total Revenues Expenses		9,815,640 9,815,640		10,598,990		11,426,520 11,426,520
·				10,596,990		11,420,320
Funding Projects <sup>1</sup>		15,000		-		-
Expenses Projects <sup>1</sup>	\$	15,000	\$	-	\$	-
Minimum Wastewater Expense % Increase	Φ	23.50%	Φ	7.98%	φ	7.81%
		2025		2026		2027
Water System		2020		2020		2021
Revenues	\$	8,413,260	\$	8,928,200	\$	9,423,160
Expenses		8,413,260		8,928,200		9,423,160
Funding Projects <sup>1</sup>		-		-		-
Expenses Projects <sup>1</sup>		-		-		-
	\$	-	\$	-	\$	-
Minimum Water Expense % Increase		4.04%		6.12%		5.54%
		2025		2026		2027
Downtown Improvement Area						
Revenues	\$	260,520	\$	236,960	\$	,
Expenses	_	347,870	_	324,310	_	327,350
Minimum Lovy 9/ Increase	\$	87,350	\$	87,350	\$	87,350
Minimum Levy % Increase		0.00%		0.00%		0.00%
		2025		2026		2027
Capital Projects						
Funding	\$	22,011,050	\$	31,657,590	\$	36,837,600
•	*	22,011,050	•	31,657,590	*	36,837,600
Expenses		22,011,000				
Expenses	\$	-	\$	-	\$	-

<sup>1)</sup> Operating Projects are reported only for the fiscal year 2025. These amounts include only new projects and the top-up portion of carry-forward projects.

<sup>2)</sup> The percentage of wastewater billing between on the tax levy and user rate is 50% each.



#### **2025 STAFFING SUMMARY**

_	Perm	anent	Temporary	Total
Department	Full Time <sup>1</sup>	Part Time <sup>2</sup>	Full Time 3	Positions
Administration,Clerks & By-Law	11.0	-	1.0	12.0
Economic Development	1.0	-	-	1.0
Finance	14.0	1.0	-	15.0
Human Resources	2.0	-	-	2.0
Information Technology	6.0	-	-	6.0
Fire <sup>4</sup>	6.0	-	-	6.0
Planning	9.0	-	4.0	13.0
Building	5.0	1.0	-	6.0
Community Services	23.0	5.4	-	28.4
Museum	2.0	0.8	1.0	3.8
Art Gallery	1.0	2.9	-	3.9
Library	7.0	3.5	-	10.5
Public Works	33.0	3.1	4.0	40.1
Cemeteries	1.0	-	-	1.0
Wastewater and Water System	9.0	-	-	9.0
Total	130.0	17.7	10.0	157.7

- 1) Permanent Full Time positions are expected to work full-time hours of 35 (inside) or 40 (outside) hours per week. Per council resolution, all Full Time positions are approved by Council and are budgeted and funded in the base budget.
- 2) Permanent Part Time positions are reported based on their full-time equivalent (i.e. the total hours budgeted divided by the regular full-time hours for that position). Part Time positions are regularly scheduled to work up to 24 hours a week continuously throughout the year and are budgeted and funded in the base budget.
- **3)** Temporary Full Time positions are included in the budget, hired for a period of less than two years and are funded with one-time funding source (i.e. reserve transfer, external funding).
- 4) Data above excludes Volunteer Firefighters.

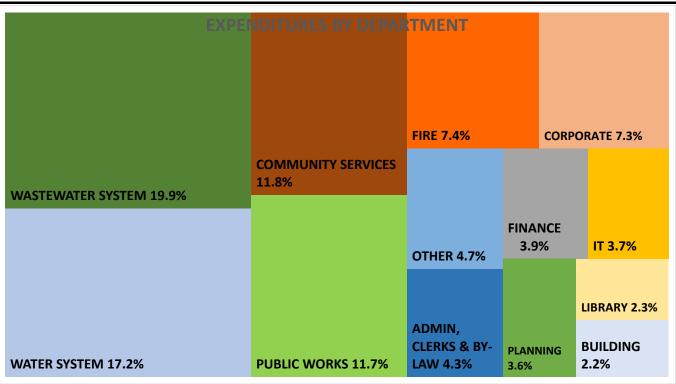
Other Notes - Positions are reported in the department where the employee is primarily assigned. Chart does not represent headcount.

# **2025 OPERATING BUDGET**



# TOWN OF GRIMSBY 2025 OPERATING BUDGET - SUMMARY BY DEPARTMENT

	REVENUES		<b>EXPENSES</b>	LEVY		
TAXATION	\$	1,127,140	\$ 94,080	\$ (1,033,060)		
CORPORATE	\$	2,883,870	\$ 3,546,670	\$ 662,800		
ADMINISTRATION, CLERKS & BY-LAW	\$	819,110	\$ 2,114,800	\$ 1,295,690		
ECONOMIC DEVELOPMENT	\$	-	\$ 214,630	\$ 214,630		
FINANCE	\$	896,350	\$ 1,901,260	\$ 1,004,910		
HUMAN RESOURCES	\$	82,250	\$ 633,360	\$ 551,110		
INFORMATION TECHNOLOGY	\$	331,300	\$ 1,808,420	\$ 1,477,120		
FIRE	\$	181,560	\$ 3,653,300	\$ 3,471,740		
PLANNING	\$	769,940	\$ 1,748,160	\$ 978,220		
BUILDING	\$	1,033,130	\$ 1,033,130	\$ -		
COMMUNITY SERVICES	\$	1,582,570	\$ 5,790,170	\$ 4,207,600		
MUSEUM	\$	154,180	\$ 428,270	\$ 274,090		
ART GALLERY	\$	157,820	\$ 414,730	\$ 256,910		
LIBRARY	\$	85,540	\$ 1,151,350	\$ 1,065,810		
PUBLIC WORKS	\$	1,211,950	\$ 5,790,770	\$ 4,578,820		
CEMETERIES	\$	245,500	\$ 224,620	\$ (20,880)		
LEVY IMPACT	\$	11,562,210	\$ 30,547,720	\$ 18,985,510		
WASTEWATER SYSTEM	\$	5,000,600	\$ 9,815,640	\$ 4,815,040		
WATER SYSTEM	\$	8,413,260	\$ 8,413,260	\$ -		
BIA	\$	260,520	\$ 347,870	\$ 87,350		
TOTAL BUDGET	\$	25,236,590	\$ 49,124,490	\$ 23,887,900		





#### **Taxation**

Managed by the finance department, property tax is calculated by the Town and billed to property owners annually. Property tax is a levy calculated by multiplying the assessed value of property and the Council-approved property tax rate for properties within the municipality. Additional tax related revenues are reported in this budget, including fees and charges for updates to tax roll information, tax certificates and administration of tax sale proceedings.

Responsibilities of the tax department are as follows:

- Calculate, bill, and collect taxes
- Review assessment roll and maintain tax collectors' roll
- Review and establish payment options
- Prepare tax certificates and remit Region and Provincial education taxes
- Prepare tax analysis and administer tax sales
- Provide technical support for appeals to Assessment Review Board (ARB) and Ontario Land Tribunal (OLT)
- Calculate and bill supplemental taxes in addition to regular billing for modifications to
  properties or new developments that lead to a change in assessment, as along with tax
  reductions and write-offs mandated by legislation or approved through the Tax
  Application process.
- Payments In Lieu (PIL) are payments made to the Town by the provincial or federal government where properties are exempt from property taxation.



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
TAXATION					
COMMERCIAL & INDUSTRIAL					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	1,680,109	-	-	-	-
COMMERCIAL VACANT LAND	92,160	-	-	-	-
COMMERCIAL VACANT UNIT	55,356	-	-	-	-
HYDRO SHARED PIL - CH	21,966	-	-	-	-
HYDRO SHARED PIL - IH	1,690	-	-	-	-
INDUSTRIAL OCCUPIED	372,217	-	-	-	-
INDUSTRIAL VACANT LAND	34,982	-	-	-	-
INDUSTRIAL VACANT UNIT	13,668	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	64,814	-	-	-	-
LARGE INDUSTRIAL VACANT	16,767	-	-	-	-
ONTARIO HYDRO SERVICES CO.	76,349	-	-	-	-
PARKING LOTS	11,306	-	-	-	-
PIPELINES	45,126	-	-	-	-
RAILWAYS	8,562	-	-	-	-
SHOPPING CENTRE	162,788	-	-	-	-
	2,657,860	-	-	-	-
COMMERCIAL & INDUSTRIAL -SUPP					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	6,587	4,980	4,980	4,980	4,980
INDUSTRIAL NEW CONSTR FULL	1,347	10,010	10,010	10,010	10,010
INDUSTRIAL OCCUPIED	2,928	-	-	-	-
LARGE INDUSTRIAL OCCUPIED	-	6,180	6,180	6,180	6,180
NEW CONSTR COMMERCIAL FULL	-	9,170	9,170	9,170	9,170
PIPELINES	481	600	600	600	600
SHOPPING CENTRE	410	-	-	-	-
	11,753	30,940	30,940	30,940	30,940
GENERAL REVENUE					
OTHER REVENUES					
PENALTIES&INTEREST ON TAXES	589,042	597,580	597,580	597,580	597,580
	589,042	597,580	597,580	597,580	597,580
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL GENERAL	30,349	-	-	-	-



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
COMMERCIAL OCCUPIED	379,284	-			-
COMMERCIAL VACANT LAND	45,030	=	=	=	-
PAY IN LIEU-HOSPITAL (MA 160)	2,360	-	-	-	-
RESIDENTIAL & FARM	16,419	-	-	-	-
COMMERCIAL OCCUPIED - EDUCATION RETAINED	<u>-</u>	259,250	259,250	259,250	259,250
	473,442	259,250	259,250	259,250	259,250
RESIDENTIAL & FARM					
PROPERTY TAXATION					
FARMLANDS	75,793	=	-	=	-
MANAGED FORESTS	468	=	-	=	-
MULTI RESIDENTIAL	174,049	-	-	-	-
RESIDENTIAL & FARM	14,793,560	-	-	-	-
	15,043,870	-	-	-	-
RESIDENTIAL & FARM - SUPP					
PROPERTY TAXATION					
FARMLANDS	(1,368)	240	240	240	240
RESIDENTIAL & FARM	89,283	239,130	239,130	239,130	239,130
	87,915	239,370	239,370	239,370	239,370
TOTAL REVENUES	18,863,882	1,127,140	1,127,140	1,127,140	1,127,140
GENERAL ADMIN					
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	3,982	6,700	6,700	6,700	6,700
TAXES WRITTEN OFF	46,633	76,490	76,490	76,490	76,490
TIEG EXPENSE	10,886	10,890	10,890	10,890	10,890
	61,501	94,080	94,080	94,080	94,080
TOTAL EXPENSES	61,501	94,080	94,080	94,080	94,080
/Y IMPACT	18,802,381	1,033,060	1,033,060	1,033,060	1,033,060

## 2025 Consolidated Budget







### **Corporate**

The Corporate department is comprised of organization-wide revenues and expenses.

#### Revenues

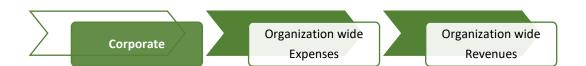
Organization-wide revenues include:

- Ontario Municipal Partnership fund annual municipal allocation
- Provincial Offences Act fine allocation from the Niagara Region
- Interest income from investments and Grimsby Power Inc. promissory note
- Dividends from Niagara Power Inc., when declared
- Allocation of overhead recovery from development-related fees
- Proceeds from sale of land, when finalized

### **Expenses**

Organization-wide expenses include:

- Legal
- Insurance





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RPORATE					
GENERAL REVENUE					
GOVERNMENT TRANSFERS					
PROVINCIAL OFFENCES ACT FINES	32,949	-	7,800	7,960	8,120
INVESTMENT INCOME					
INTEREST ON GRIMSBY POWER INV.	201,818	201,820	201,820	201,820	201,820
INVESTMENT INCOME-OTHER	2,291,308	2,475,520	1,891,000	1,066,000	1,066,000
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	100,000	200,000	71,410	-	
OTHER REVENUES					
DIVIDENDS	180,000	-	_	-	
DAAP OVERHEAD RECOVERY	154,287	129,150	51,980	53,020	54,08
SALES AND RECOVERY	26,852	4,000	4,000	4,080	4,16
VISION ZERO	114,039	-	67,700	54,990	
INTERFUNCTIONAL REVENUES	·			·	
INTER-DEPARTMENTAL REVENUE	551,760	551,760	563,960	575,240	586,74
	3,653,013	3,562,250	2,859,670	1,963,110	1,920,92
LEVIES & GRANTS		_			
0.01/50111/51/5 50 11/05/50					
GOVERNMENT TRANSFERS					
OMPF FUNDING GRANT	28,400	28,400	24,200	24,200	24,20
	28,400	28,400 28,400	24,200 24,200	24,200 24,200	24,200
OMPF FUNDING GRANT	28,400	28,400	24,200	24,200	24,20
OMPF FUNDING GRANT  TOTAL REVENUES	28,400	28,400	24,200	24,200	24,20
OMPF FUNDING GRANT  TOTAL REVENUES  FINANCIAL EXPENDITURES  MATERIALS	28,400	28,400	24,200	24,200 1,987,310	1,945,12
OMPF FUNDING GRANT  TOTAL REVENUES  FINANCIAL EXPENDITURES	28,400	28,400	24,200	24,200	1,945,12
OMPF FUNDING GRANT  TOTAL REVENUES  FINANCIAL EXPENDITURES  MATERIALS  PRINCIPAL REPAYMENTS	28,400	28,400	24,200	24,200 1,987,310 253,000	24,200 1,945,120 263,000
OMPF FUNDING GRANT  TOTAL REVENUES  FINANCIAL EXPENDITURES  MATERIALS  PRINCIPAL REPAYMENTS  INTEREST ON LONG TERM DEBT	3,681,413	3,590,650	24,200 2,883,870 239,930	24,200 1,987,310	24,20 1,945,12 263,00 306,94
OMPF FUNDING GRANT  TOTAL REVENUES  FINANCIAL EXPENDITURES  MATERIALS  PRINCIPAL REPAYMENTS  INTEREST ON LONG TERM DEBT	3,681,413 - -	28,400 3,590,650	24,200 2,883,870 239,930 328,110	24,200 1,987,310 253,000 317,320	24,20 1,945,12 263,00 306,94
OMPF FUNDING GRANT  TOTAL REVENUES  FINANCIAL EXPENDITURES  MATERIALS  PRINCIPAL REPAYMENTS  INTEREST ON LONG TERM DEBT  INTEREST PAYMENTS	3,681,413 - -	28,400 3,590,650	24,200 2,883,870 239,930 328,110	24,200 1,987,310 253,000 317,320	24,20 1,945,12 263,00 306,94
OMPF FUNDING GRANT  TOTAL REVENUES  FINANCIAL EXPENDITURES  MATERIALS  PRINCIPAL REPAYMENTS  INTEREST ON LONG TERM DEBT  INTEREST PAYMENTS  GENERAL ADMIN	3,681,413 - -	28,400 3,590,650	24,200 2,883,870 239,930 328,110	24,200 1,987,310 253,000 317,320	24,20 1,945,12 263,00 306,94 569,94
OMPF FUNDING GRANT  TOTAL REVENUES  FINANCIAL EXPENDITURES  MATERIALS  PRINCIPAL REPAYMENTS  INTEREST ON LONG TERM DEBT  INTEREST PAYMENTS  GENERAL ADMIN  SALARIES AND BENEFITS	28,400 3,681,413	28,400 3,590,650 - -	24,200 2,883,870 239,930 328,110 568,040	24,200 1,987,310 253,000 317,320 570,320	24,20 1,945,12 263,00 306,94 569,94
TOTAL REVENUES  FINANCIAL EXPENDITURES  MATERIALS  PRINCIPAL REPAYMENTS  INTEREST ON LONG TERM DEBT  INTEREST PAYMENTS  GENERAL ADMIN  SALARIES AND BENEFITS  TRAINING AND DEVELOPMENT	28,400 3,681,413	28,400 3,590,650 - -	24,200 2,883,870 239,930 328,110 568,040	24,200 1,987,310 253,000 317,320 570,320	24,200

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	25,000	-	-
LEGAL	706,079	598,500	598,500	610,470	622,680
RENTS AND FINANCIAL EXPENSES					
INSURANCE	757,258	797,100	832,980	849,640	866,630
CASH OVER/UNDER	522	-	-	-	-
EXTERNAL TRANSFERS					
CONTRIBUTION TO OTHERS	100,000	200,000	46,410	-	-
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	2,526,039	2,412,000 1	1,454,990	749,850	305,130
	4,160,542	4,026,910	2,978,630	2,231,130	1,816,030
TOTAL EXPENSES	4,160,542	4,026,910	3,546,670	2,801,450	2,385,970
EVY IMPACT	(479,129)	(436,260)	(662,800)	(814,140)	(440,850)
UDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027	,		51.93%	22.83%	(45.85%)







#### **Administration**

The Administration department is comprised of the office of the Chief Administrative Officer (CAO), the Statutory Office of the Town Clerk, Communications, Animal Control, Council, Election, and By-Law Enforcement.

### Office of the CAO & Statutory Office of the Town Clerk

Responsibilities of the CAO include:

- Providing information and advice to Council for the purpose of decision making
- Facilitating the implementation of Council decisions and ensure Town activities are aligned with Council's Strategic Plan
- Exercising general control and management of the affairs of the municipality
- Providing leadership and oversight to the Corporate Leadership Team
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise.

#### Responsibilities of the Clerk's office includes:

- Providing secretariat services, documenting the official record of actions of Council, and safekeeping of all by-laws and minutes of the proceedings of Council
- Management of the Town's records and information holdings including compliance with privacy legislation
- Providing commissioner services for taking affidavits and processing Freedom of Information requests
- Issuing various licenses such as marriage licences, dog licences, and lottery licences
- Providing marriage solemnization services
- Records management including:
  - Managing the identification, classification, storage, securing, retrieving, tracking, and destroying or permanent preserving of records
  - Establishing a paper and electronic solution for the Town's records
  - Facilitating training, guidance, and support for the Records Management Program
  - > Performing the annual destruction of records

#### **Communications**

The Communications department reports to the CAO and serves to inform, engage, and connect residents with their local government. The team aims to facilitate transparency, gather feedback, and foster public trust, to encourage civic participation in municipal government and its related activities.

The Communications department manages day-to-day communication activities and works with Staff to ensure the public, employees, media, and other interested stakeholder groups, remain well informed of the Town's programs, initiatives, services and events. The team ensures messages are clear, timely, consistent and encourages public participation, while supporting Grimsby's commitment to open, transparent and accessible government.

Honest, coherent and well-structured communications facilitate citizen confidence in government and community support of government decisions.

Some of the services provided by the Communications department are:

- Development of communications strategies and tactics that align with Strategic Priorities
- Social media management
- Issues management
- Media relations
- Website content management
- Event planning
- Advertising and communications policy development
- Emergency management
- Crisis communication

#### **Animal Control**

The Town provides the licensing, control and regulation of dogs through the Animal Care and Control By-law. This includes leashing requirements, dangerous dogs, animal waste provisions, and the requirement of an annual dog license. The Town maintains two leash free dog parks located at the corner of Lake St and Baker Rd N and on south side of Southward Park and assists residents with the Ontario Wildlife Damage Compensation Program to those who are eligible.

Animal control services are currently contracted through the Humane Society of Greater Niagara.

#### Council

Council is comprised of the Mayor and two Councillors for each of the four wards. The role of Council is articulated in the *Municipal Act, 2001*. Their duties include:

- Representing the public and considering the well-being and interests of the municipality
- Ensuring an efficient and effective operation of the Town and addressing concerns that arise
- Determining which services and at which levels the municipality provides
- Ensuring administrative and controllership policies, practices, and procedures are in place to implement Council decisions
- Ensuring accountability, transparency, and financial integrity of municipal operations
- Act as representatives of the Town both within and outside the municipality

#### Election

The Office of the Town Clerk is responsible for the administration and delivery of the municipal elections, which is regulated by the *Municipal Elections Act, 1996*. The Clerk's Office is also responsible for:

- Reviewing and finalizing the voters' list
- Coordinating candidates and reporting on campaign contributions
- Coordinating compliance audits on a candidates' campaign finances
- Voting procedures and a recount if required

## **By - Law Enforcement**

The Municipal Law Enforcement Department ensures compliance with the Town's By-laws. The department provides:

- Enforcement, including graffiti, noise, idling, nuisance, pools and fences, property maintenance, signs, and waste
- Resolution of general property nuisance issues including those under the Clean Yards By- law
- Engagement of the community through outreach and education to prevent offenses from occurring, or re-occurring





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
DMINISTRATION					
GENERAL REVENUE					
USER FEES					
COMMISSIONER FEES	1,262	3,000	2,000	2,040	2,080
FACILITIES RENTAL	67	-	-	-	-
FREEDOM OF INFORMATION FEES	1,601	2,000	2,160	2,200	2,240
VITAL STATISTICS	5,144	4,000	4,120	4,200	4,280
MARRIAGE SOLEMNIZATION FEES	14,123	5,630	12,410	12,660	12,910
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM OPERATING PROJECT	50,894	50,570	49,900	51,160	-
OTHER REVENUES					
LOTTERY PERMITS	3,815	2,700	3,790	3,870	3,950
MARRIAGE LICENCES	62,603	25,000	59,300	60,490	61,700
SALES AND RECOVERY	27	-	-	-	-
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	381,630	381,630	404,800	412,900	421,160
	521,166	474,530	538,480	549,520	508,320
TOTAL REVENUES	521,166	474,530	538,480	549,520	508,320
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	15,074	7,860	6,140	6,310	6,500
CASUAL&PART-TIME SAL&WAGES	72,100	42,720	43,750	44,850	45,970
EMPLOYEE BENEFITS	226,966	216,560	257,090	273,240	290,340
REGULAR SAL & WAGES-OVERTIME	1,753	-	207,000	-	200,040
REGULAR SALARIES AND WAGES	859,620	890,840	921,450	968,180	1,013,700
TRAINING AND DEVELOPMENT	22,919	23,490	23,490	23,960	24,440
UNIFORMS AND CLOTHING	195	20,400	20,400	20,000	2-1,1-10
TUITIONS AND COURSES	2,302	3,500	6,700	6,830	6,970
MATERIALS	2,302	3,300	0,700	0,000	0,510
ADVERTISING/PROMOTIONS	1,019	1,500	4,000	4,080	4,160
CONDOLENCE RECOGNITION	-	500	520	530	540
COURIER SERVICES	94	150	250	260	270
EMPLOYEE RECOGNITION PROGRAM	403	-	230	200	210
MEETING EXPENSES	835	500	1,000	1,020	1,040
		3,000	3,690	3,760	3,840
MEMBERSHIPS AND STRECTURIONS	3 1 30				
MEMBERSHIPS AND SUBSCRIPTIONS MISCELLANEOUS	3,139 23	-	-	5,700	-

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
POSTAGE	492	600	620	630	640
PRINTING STATIONERY, SUPPLIES	30,248	15,000	30,690	31,300	31,930
TELEPHONE	1,166	1,500	1,550	1,580	1,610
TRAVEL	871	1,500	1,550	1,580	1,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	15,067	40,000	41,200	42,020	42,860
	1,254,908	1,251,720	1,343,690	1,410,130	1,476,420
TOTAL EXPENSES	1,254,908	1,251,720	1,343,690	1,410,130	1,476,420
EVY IMPACT	(733,742)	(777,190)	(805,210)	(860,610)	(968,100
JDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			3.61%	6.88%	12.49%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ANIMAL CONTROL					
GENERAL REVENUE					
USER FEES					
DOG LICENCES	43,440	40,000	41,200	42,020	42,860
	43,440	40,000	41,200	42,020	42,860
TOTAL REVENUES	43,440	40,000	41,200	42,020	42,860
GENERAL ADMIN					
MATERIALS					
ADVERTISING/PROMOTIONS	-	500	500	510	520
MATERIALS	-	500	-	-	-
POSTAGE	-	700	100	100	100
CONTRACTED SERVICES					
CONTRACTED SERVICES	62,357	61,200	63,040	64,300	65,590
	62,357	62,900	63,640	64,910	66,210
TOTAL EXPENSES	62,357	62,900	63,640	64,910	66,210
LEVY IMPACT	(18,917)	(22,900)	(22,440)	(22,890)	(23,350)
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			(2.01%)	2.01%	2.01%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	202 Budge
-LAW ENFORCEMENT					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	83,288	43,000	82,000	83,640	85,31
BY-LAW RECOVERIES	153,550	29,000	29,870	30,470	31,08
OTHER REVENUES					
PARKING FINES	89,594	69,000	92,560	94,410	96,30
OTHER FINES	-	10,000	10,000	10,200	10,40
	326,432	151,000	214,430	218,720	223,09
TOTAL REVENUES	326,432	151,000	214,430	218,720	223,09
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	5,917	-	2,070	2,180	2,18
CASUAL&PART-TIME SAL&WAGES	27,413	-	, =	, =	•
EMPLOYEE BENEFITS	40,683	38,740	43,720	45,990	47,8
MEAL ALLOWANCES	144	-	-	-	
REGULAR SAL & WAGES-OVERTIME	3,986	5,250	5,410	5,550	5,68
REGULAR SALARIES AND WAGES	145,543	151,380	155,900	161,740	167,88
CONTRACTED SERVICES					
PROFESSIONAL FEES	886	2,500	2,580	2,630	2,68
	224,572	197,870	209,680	218,090	226,29
TRAFFIC & PARKING CONTROL					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	-	9,930	10,180	10,27
CASUAL&PART-TIME SAL&WAGES	-	-	43,080	44,160	45,26
TRAINING AND DEVELOPMENT	2,591	1,600	2,750	2,810	2,87
UNIFORMS AND CLOTHING	2,398	-	3,000	3,060	3,12
TUITIONS AND COURSES	2,232	2,500	5,750	5,870	5,99
MATERIALS					
ADVERTISING/PROMOTIONS	597	-	1,200	1,220	1,24
MEMBERSHIPS AND SUBSCRIPTIONS	589	400	650	660	67
OTHER VEHICLE EXPENDITURES	1,781	2,500	2,580	2,630	2,68
POSTAGE	2,431	2,500	3,000	3,060	3,12
PRINTING STATIONERY, SUPPLIES	8,052	4,000	5,000	5,100	5,20
TELEPHONE	742	1,000	1,030	1,050	1,07
TRAVEL	63	3,000	250	260	27

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
FUEL - GASOLINE	1,373 2,700 160,024 25,000	2,700		2,840	2,900
CONTRACTED SERVICES					
CONTRACTED SERVICES		25,000	25,750	26,270	26,800
	182,873	45,200	106,750	109,170	111,460
TOTAL EXPENSES	407,445	243,070	316,430	327,260	337,750
VY IMPACT	(81,013)	(92,070)	(102,000)	(108,540)	(114,660)
IDGET VARIANCE: 2024/2025 2025/2026 2026/2027		'	10 79%	6 41%	5 64%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
DUNCIL					
GENERAL REVENUE					
USER FEES					
GPI/NPI DIRECTORS' FEES	16,112	25,000	25,000	25,500	26,010
	16,112	25,000	25,000	25,500	26,01
TOTAL REVENUES	16,112	25,000	25,000	25,500	26,01
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	30,143	33,560	34,460	35,300	36,30
COUNCIL HONORARIA	239,116	237,180	242,890	248,930	255,16
TRAINING AND DEVELOPMENT	24,700	34,500	35,540	51,250	56,98
UNIFORMS AND CLOTHING	913	-	-	-	
MATERIALS					
ADVERTISING/PROMOTIONS	2,232	4,000	4,120	4,200	4,28
CIVIC RECOGNITION	2,000	3,500	3,500	3,570	3,64
COMMUNITY ACTIVITIES	2,281	500	2,500	2,550	2,60
MEETING EXPENSES	118	1,000	1,030	1,050	1,07
MEMBERSHIPS AND SUBSCRIPTIONS	351	2,000	2,060	2,100	2,14
PRINTING STATIONERY, SUPPLIES	527	750	770	790	81
TELEPHONE	234	500	520	530	54
TRAVEL	314	1,600	1,650	1,680	1,71
CONTRACTED SERVICES					
PROFESSIONAL FEES	70,759	10,000	10,000	10,200	10,40
	373,688	329,090	339,040	362,150	375,63
TOTAL EXPENSES	373,688	329,090	339,040	362,150	375,63
VY IMPACT	(357,576)	(304,090)	(314,040)	(336,650)	(349,620
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			3.27%	7.20%	3.85%

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
LECTION			<u> </u>		
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	-	-	-	280,000	
	-	-	-	280,000	
TOTAL REVENUES	- -	-	-	280,000	
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	-	-	11,650	
CASUAL&PART-TIME SAL&WAGES	-	-	-	84,080	
TRAINING AND DEVELOPMENT	-	-	-	440	
MATERIALS					
ADVERTISING/PROMOTIONS	-	-	-	2,310	
MATERIALS	-	-	-	5,700	
PRINTING STATIONERY, SUPPLIES	-	-	-	2,520	
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	2,000	2,000	2,400	
PROFESSIONAL FEES	-	-	=	170,900	
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	50,000	50,000	50,000	50,000	50,00
	50,000	52,000	52,000	330,000	50,00
TOTAL EXPENSES	50,000	52,000	52,000	330,000	50,00
VY IMPACT	(50,000)	(52,000)	(52,000)	(50,000)	(50,000
IDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			0%	(3.85%)	0%



### **Economic Development**

In 2020, the Town of Grimsby on-boarded the first Economic Development Officer (EDO). By investing in a full-time economic development staff resource, the Town has identified the importance of a professional program of economic development to help fuel and grow the local economy, as well as the prosperity of local residents, business owners, and investment stakeholders alike.

The EDO works in close collaboration with the Grimsby Economic Development Advisory Committee (GEDAC) and implements the Strategic Action Plan for 2022-2025. The department also develops initiatives, programs, and strategies that foster and develop economic drivers in the local community in order to cultivate an environment in Grimsby most conducive to business retention, growth, and attraction, and a desirable quality of life.

Working to deliver on the strategic priorities established by Council, economic development efforts focus on:

- Reviewing the structure and resources allocated to economic development in Grimsby and identifying opportunities for enhancement
- Supporting the growth of existing businesses by providing more mechanisms for local businesses and associations to bring their needs and concerns to the Town
- Developing and implementing a marketing strategy to clearly demonstrate Grimsby's advantages to prospective businesses and investigating the potential for Town participation in trade missions
- Supporting programs and information for entrepreneurs and small businesses and exploring greater use of incentives to encourage new ventures



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
CONOMIC DEVELOPMENT					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM OPERATING PROJECT	4,442	3,470	=	-	
	4,442	3,470	-	-	
TOTAL REVENUES	4,442	3,470	-	-	
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,114	380	-	-	
CASUAL&PART-TIME SAL&WAGES	15,325	3,090	-	-	
EMPLOYEE BENEFITS	-	30,470	34,520	36,930	39,98
REGULAR SALARIES AND WAGES	-	124,920	130,540	137,720	145,30
TRAINING AND DEVELOPMENT	2,010	1,860	6,750	6,890	7,03
MATERIALS					
ADVERTISING/PROMOTIONS	14,608	12,500	20,250	20,660	21,07
MEETING EXPENSES	6,073	5,100	5,100	5,200	5,30
MEMBERSHIPS AND SUBSCRIPTIONS	854	2,000	2,750	2,810	2,87
PRINTING STATIONERY, SUPPLIES	151	-	500	510	52
SPECIAL EVENT EXPENSES	3,302	6,000	6,000	6,120	6,24
TELEPHONE	423	720	720	730	74
TRAVEL	2,908	3,000	3,500	3,570	3,64
MAYOR'S BREAKFAST EXPENSES	2,234	4,000	4,000	4,080	4,16
CONTRACTED SERVICES					
CONTRACTED SERVICES	129,619	-	-	-	
PROFESSIONAL FEES	-	-	-	20,000	20,40
	179,621	194,040	214,630	245,220	257,25
TOTAL EXPENSES	179,621	194,040	214,630	245,220	257,25
VY IMPACT	(175,179)	(190,570)	(214,630)	(245,220)	(257,25
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027		1	12.63%	14.25%	4.91







#### **Finance**

The mission of the Finance department is to provide the corporation with excellent financial leadership, controllership, planning, and operational services. The department helps ensure Grimsby taxpayers and stakeholders benefit from an efficient, effective, and accountable Town government that is financially sustainable. The Finance department also ensures financial accountability and transparency of the organization through financial planning, reporting, revenue and collection services, strategic procurement, risk management, payables, and payroll and benefits services.

#### Financial Planning and Reporting

- Provide quarterly and long-range financial plans and strategic advice to Council and staff
- Establish budget guidance and provide budget preparation support and analysis to all departments including the operating budget, operating projects and capital projects
- Manage investments, cash flow projections, issuance of debt, and reserve accounting
- Prepare financial statements, Financial Information Return (FIR) reporting, and adhere to external audit requirements
- Manage capital project accounting and capital asset reporting system

#### **Revenue and Collections**

- Administer the taxation and water revenue functions
- Manage accounts receivable, billing, and treasury functions
- Monitor revenues in compliance with governing policies and legislation

### Strategic Procurement, Risk Management and Payables

- Establishes effective and efficient procurement and payment policies, procedures, and practices ensuring fairness, transparency, and accountability
- Assist in developing and maintaining the Town's asset management plan
- Oversight and consultation on Town purchases
- Manages the Town's insurance program
- Manage accounts payable function

## **Payroll and Benefits**

- Deliver bi-weekly payroll processing
- Benefit administration and management
- Manage OMERS pension reporting





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
IANCE	-				
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	2,378	2,810	3,390	3,460	3,530
TAX CERTIFICATES	32,550	33,280	35,150	35,850	36,570
TAX ACCOUNT FEES	53,298	49,930	95,160	97,060	99,000
TAX SALE FEES	11,330	6,180	17,430	17,780	18,140
WATER ACCOUNT TRANSFER FEES	26,123	23,310	24,300	24,790	25,290
INVESTMENT INCOME					
INTEREST INCOME	46,931	13,450	11,180	11,400	11,630
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	680,150	680,150	709,740	723,930	738,410
	852,760	809,110	896,350	914,270	932,570
TOTAL REVENUES	852,760	809,110	896,350	914,270	932,570
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	16,671	14,390	12,420	12,750	12,860
CASUAL&PART-TIME SAL&WAGES	112,197	52,770	54,030	55,120	56,22
EMPLOYEE BENEFITS	351,123	313,100	358,020	378,470	398,92
MEAL ALLOWANCES	173	500	500	510	52
REGULAR SAL & WAGES-OVERTIME	9,189	2,630	2,710	2,770	2,84
REGULAR SALARIES AND WAGES	1,208,760	1,208,380	1,269,080	1,323,040	1,375,26
TRAINING AND DEVELOPMENT	5,112	13,000	13,000	13,260	13,53
MEDICAL EXAMS & RELATED	90	-	-	-	
TUITIONS AND COURSES	2,836	6,000	3,000	3,060	3,12
MATERIALS					
MEETING EXPENSES	1,353	-	-	-	
MEMBERSHIPS AND SUBSCRIPTIONS	6,641	6,680	8,000	8,160	8,32
POSTAGE	46,088	36,000	50,000	51,000	52,02
PRINTING STATIONERY, SUPPLIES	14,747	16,200	16,200	16,520	16,85
TRAVEL	1,968	1,000	1,500	1,530	1,56
CONTRACTED SERVICES					
CONTRACTED SERVICES CONTRACTED SERVICES	7,716	10,000	10,000	10,200	10,40
	7,716 41,302	10,000 46,800	10,000 46,800	10,200 47,740	10,400 48,690

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RENTS AND FINANCIAL EXPENSES	54,654 32,786				58,260
COMPUTER PAYROLL BANK CHARGES			56,000	57,120 -	
BAD DEBT					
	1,923,480	1,773,450	1,901,260	1,981,250	2,059,370
TOTAL EXPENSES	1,923,480	1,773,450	1,901,260	1,981,250	2,059,370
EVY IMPACT	(1,070,720)	(964,340)	(1,004,910)	(1,066,980)	(1,126,800)
SUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			4.21%	6.18%	5.61%



### **Human Resources**

The Human Resources Department drives the Town's People Strategy by fostering a productive, healthy, and engaging workplace while enhancing the overall employee experience, supporting a continuous learning culture, and promoting organizational excellence. The department develops and implements effective policies, procedures, and best practices through strategic leadership, providing expert guidance and support to leaders and the organization on all human resource matters. Responsibilities include:

- · Recruitment, attraction, and retention
- Compensation management, recognition, and rewards
- Monitoring of laws and legislation surrounding the municipality and the workforce
- Performance management facilitated through the performance appraisal process
- Health and wellness
- · Leadership, learning, and development
- Developing the organization's culture and structure





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
IMAN RESOURCES					
GENERAL REVENUE					
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	83,480	83,480	82,250	83,900	85,580
	83,480	83,480	82,250	83,900	85,580
TOTAL REVENUES	83,480	83,480	82,250	83,900	85,580
GENERAL ADMIN		,			
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	54,932	52,080	54,860	58,690	63,180
REGULAR SALARIES AND WAGES	208,388	206,390	218,570	231,010	244,130
TRAINING AND DEVELOPMENT	3,401	4,200	4,500	4,590	4,680
TUITIONS AND COURSES	1,816	2,000	2,000	2,040	2,080
MATERIALS					
MEETING EXPENSES	948	1,000	1,000	1,020	1,040
MEMBERSHIPS AND SUBSCRIPTIONS	3,049	3,000	4,000	4,080	4,160
PRINTING STATIONERY, SUPPLIES	1,364	1,000	1,400	1,430	1,460
TELEPHONE	234	300	300	310	320
TRAVEL	166	500	500	510	520
	274,298	270,470	287,130	303,680	321,570
HUMAN RESOURCES					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	75,360	79,000	70,000	71,400	72,830
WORKERS' COMP. INS. PREMIUMS	278,651	135,250	135,250	137,960	140,720
RETIREE BENEFITS	74,494	82,480	82,480	84,130	85,810
MEDICAL EXAMS & RELATED	280	-	1,000	1,020	1,040
MATERIALS					
ADVERTISING/PROMOTIONS	8,482	8,500	8,500	8,670	8,840
EMPLOYEE RECOGNITION PROGRAM	21,123	20,000	27,000	27,540	28,090



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget													
CONTRACTED SERVICES	18,393																	
CONTRACTED SERVICES		8,393 22,000	22,000	22,440	22,890													
	476,783	347,230	346,230	353,160	360,220													
TOTAL EXPENSES	751,081	617,700	633,360	656,840	681,790													
EVY IMPACT	(667,601)	(534,220)	(551,110)	(572,940)	(596,210)													
UDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			3.16%	3.96%	4.06%													







# **Information Technology and Service Innovation**

The Information Technology and Service Innovation Department is responsible for managing the Town's technology infrastructure, as well as working collaboratively with operational departments to develop innovative solutions. This is achieved through automation and technology solutions in order to meet the Town's goals and fulfil its mission, in both an efficient and cost-effective manner. The department's functions include technical analysis, design, technology procurement, implementation, maintenance and support of network infrastructure, end-user computers, communications systems, business applications, spatial solutions, and cyber security.

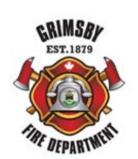




	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
FORMATION TECHNOLOGY & SERVICE NOVATION					
GENERAL REVENUE					
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	282,630	282,630	331,300	337,930	344,690
	282,630	282,630	331,300	337,930	344,690
TOTAL REVENUES	282,630	282,630	331,300	337,930	344,690
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,864	-	=	-	
CASUAL&PART-TIME SAL&WAGES	15,518	-	-	-	
CLOTHING ALLOWANCE	-	550	=	-	
EMPLOYEE BENEFITS	164,474	156,200	175,470	185,360	194,92
MEAL ALLOWANCES	288	300	300	310	32
REGULAR SAL & WAGES-OVERTIME	12,740	26,880	8,490	8,700	8,92
REGULAR SALARIES AND WAGES	548,166	590,700	604,580	629,910	651,38
TRAINING AND DEVELOPMENT	6,573	4,000	4,000	4,080	4,16
UNIFORMS AND CLOTHING	417	-	2,100	2,140	2,18
TUITIONS AND COURSES	-	-	18,500	18,870	19,25
ON CALL WAGES	5,910	-	23,060	23,530	24,00
MATERIALS					
COMPUTER SUPPLIES AND COMPONENT	16,563	10,300	3,000	-	
COURIER SERVICES	115	300	300	310	32
FIBRE OPTIC SERVICE	50,184	55,000	57,750	58,910	60,09
INTERNET COMMUNICATIONS COSTS	5,169	4,000	6,470	6,600	6,73
PRINTING STATIONERY, SUPPLIES	442	500	500	510	52
PROGRAM MAINTENANCE FEES	489,367	527,190	610,500	713,010	713,00
SERVICE MAINTENANCE FEE	-	10,000	5,000	5,100	5,20
TELEPHONE	31,628	31,500	31,500	32,130	32,77
TRAVEL	276	1,000	1,000	1,020	1,04
CONTRACTED SERVICES					
CONTRACTED SERVICES	22,579	46,530	56,800	57,940	59,10
CONTRACTED SERVICES-OFFICE EQUIPMENT	37,235	37,000	54,260	55,350	56,46

	2024 2024 Actual Budget	2025 Budget	2026 Budget	2027 Budget	
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES		144,840 144,840	144,840	147,740	150,690
	1,555,348	1,646,790	1,808,420	1,951,520	1,991,050
TOTAL EXPENSES	1,555,348	,348 1,646,790	1,808,420	1,951,520	1,991,050
EVY IMPACT	(1,272,718)	(1,364,160)	(1,477,120)	(1,613,590)	(1,646,360)
SUDGET VARIANCE: 2024/2025. 2025/2026. 2026/2027			8.28%	9.24%	2.03%







### **Fire**

In 2024, the Town of Grimsby and the Town of Lincoln extended the shared fire service initiative which was launched in 2021 until the summer of 2025. The fire department depends on a dedicated group of fully trained and certified paid on-call / volunteer firefighters, along with full-time staff for fire prevention, training, and administration. This structure allows for round-the-clock fire protection and emergency management services throughout the year. Both towns continue to provide operational support and mutual assistance to each other, particularly at structure fires in high-rise and vulnerable occupancy buildings, technical rescue incidents, and fires in areas without fire hydrants where rural water supply support is required.

Niagara West Fire & Emergency Services, encompassing both the Grimsby and Lincoln Divisions, is committed to maintaining the paid-on-call / volunteer service delivery model for as long as it remains operationally and economically feasible. The ability to deliver high-quality fire protection services to the community is bolstered by provincial certification of our firefighters' core competencies, which is achieved through comprehensive training programs at the Grimsby Regional Training Center. The services offered by Niagara West Fire & Emergency Services include:

The services offered by Niagara West Fire & Emergency Services include:

### Fire Prevention, Enforcement and Public Education

We deliver vital fire prevention services as mandated by the Fire Protection and Prevention Act, which encompasses:

- Inspecting buildings and properties upon request or complaint to ensure compliance with the Ontario Fire Code.
- Supporting community development by reviewing building plans, site plans, and fire safety plans to address any concerns.
- Investigating the origin and cause of fires and explosions.
- Conducting community fire risk assessments.

Additionally, we implement public education programs that promote home smoke and carbon monoxide alarm initiative, home fire escape planning, and the distribution of fire safety materials.

# Firefighter Training, Development and Emergency Response

We prioritize ongoing firefighter training and development to ensure effective, efficient, and safe fire protection services. This includes the operation of the Grimsby Regional Fire Training Centre, sanctioned by the Office of the Fire Marshal.

Our trained part-time and volunteer firefighters offer a wide range of emergency response services, including fire suppression, motor vehicle extrication, water and ice rescue, public assistance, medical first response, and response to hazardous materials incidents.

#### Fire Stations

#### Fire station 5-1

Established in 1993, Fire Station 5-1 serves as Grimsby's central fire station and the primary response point for all incidents in the area. It houses administrative offices, fire prevention services, and public safety initiatives. This station acts as the hub for all emergency response operations and accommodates most frontline fire response apparatus, while additional apparatus are stored at Fire Station 5-2 and retrieved as needed.

#### Fire station 5-2 (Grimsby Regional Training Centre)

Opened in 2018, Fire Station 5-2 serves multiple functions, including as an Emergency Operations Centre and housing some rural response apparatus along with additional equipment from Station 5-1. It provides both live and simulated fire training capabilities. Officially designated as a "regional training center" by the Ontario Fire College, it allows the Grimsby Division of Niagara West Fire & Emergency Services to deliver high-quality training programs to local firefighters and other emergency service personnel from across Ontario, on a cost-recovery basis.





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
MERGENCY MEASURES					
GENERAL ADMIN					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	842	3,000	3,000	3,060	3,120
MATERIALS					
ADVERTISING/PROMOTIONS	3,901	4,000	4,000	4,080	4,160
EMERGENCY PLAN EXPENDITURE	99	3,000	3,000	3,060	3,120
EMERGENCY RESPONSE	2	-	-	-	
EQUIPMENT PURCHASES	-	1,000	1,000	1,020	1,040
TELEPHONE	6,320	5,500	5,500	5,610	5,720
CONTRACTED SERVICES					
CONTRACTED SERVICES	70,000	80,000	73,320	74,790	76,29
	81,164	96,500	89,820	91,620	93,450
TOTAL EXPENSES	81,164	96,500	89,820	91,620	93,450
VY IMPACT	(81,164)	(96,500)	(89,820)	(91,620)	(93,450
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			(6.92%)	2.00%	2.00%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RE					
GENERAL REVENUE					
USER FEES					
FIRE - COSTS RECOVERED	-	40,000	40,000	40,800	41,620
RPRT & INSPT FEES	29,447	20,000	20,000	20,400	20,81
OTHER REVENUES					
GAIN ON DISPOSAL	10,837	-	-	-	
	40,284	60,000	60,000	61,200	62,43
TOTAL REVENUES	40,284	60,000	60,000	61,200	62,43
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,487	2,220	2,220	2,260	2,31
UTILITIES-HEAT	6,177	6,100	6,400	6,530	6,66
UTILITIES-LIGHT	9,683	10,090	9,380	9,570	9,76
UTILITIES-WATER	822	1,300	1,030	1,050	1,07
CONTRACTED SERVICES					
CLEANING SERVICES	11,305	11,100	11,680	11,910	12,15
GENERAL MAINTENANCE & REPAIRS	29,214	8,200	15,000	15,300	15,61
	59,688	39,010	45,710	46,620	47,56
EQUIPMENT MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	17,307	15,600	15,600	15,910	16,23
FIRE EQUIPMENT PURCHASES	35,053	30,000	30,000	30,600	31,21
RADIO REPAIRS AND MAINTENANCE	1,556	1,300	1,300	1,330	1,36
	53,916	46,900	46,900	47,840	48,80
FIREFIGHTING					
SALARIES AND BENEFITS					
TRAINING AND DEVELOPMENT	18,794	31,300	31,300	31,930	32,57
UNIFORMS AND CLOTHING	16,932	20,000	-	-	
UNIFORMS AND CLOTHING	-	-	20,000	20,400	20,81
VOLUNTEER FIREFIGHTERS BENEFITS	64,105	82,510	76,750	78,770	80,83
VOLUNTEER FIREFIGHTERS WAGES	703,071	970,760	899,880	922,370	945,43
MEDICAL EXAMS & RELATED	4,615	8,500	8,500	8,670	8,84
VFF WSIB CLAIMS EXPENSE	258,227	-	-	-	



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
MATERIALS					
FIRE INCIDENT EXPENSES	1,021	-	-	-	-
	1,066,765	1,113,070	1,036,430	1,062,140	1,088,480
FLEET MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	(5)	-	-	-	-
MATERIALS					
FUEL - GASOLINE	10,377	15,000	15,000	15,300	15,610
FUEL - DIESEL	9,891	10,000	10,000	10,200	10,400
FLEET REPAIRS AND MAINTENANCE	48,715	75,800	70,800	72,220	73,660
	68,978	100,800	95,800	97,720	99,670
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	8,835	1,990	18,440	19,670	20,900
CASUAL&PART-TIME SAL&WAGES	162,564	-	-	-	-
CLOTHING ALLOWANCE	244	-	-	-	-
EMPLOYEE BENEFITS	126,243	148,790	141,090	148,320	157,990
MEAL ALLOWANCES	609	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	6,167	2,100	4,320	4,430	4,540
REGULAR SALARIES AND WAGES	479,664	604,480	706,660	731,590	757,620
TRAINING AND DEVELOPMENT	8,626	6,500	6,500	6,630	6,760
MATERIALS					
FIRE PREVENTION ACTIVITIES	10,203	15,000	15,000	15,300	15,610
COURIER SERVICES	244	230	230	230	230
EMPLOYEE RECOGNITION PROGRAM	1,721	2,000	2,000	2,040	2,080
MEMBERSHIPS AND SUBSCRIPTIONS	2,150	3,500	3,500	3,570	3,640
OFFICE EQUIPMENT PURCHASES	372	3,000	1,000	1,020	1,040
POSTAGE	96	200	200	200	200
PRINTING STATIONERY, SUPPLIES	1,870	6,800	2,000	2,040	2,080
TELEPHONE	9,269	12,000	12,000	12,240	12,480
TRAVEL	-	300	300	310	320
CONTRACTED SERVICES					
CENTRAL FIRE COMMUNICATIONS	125,394	121,200	131,200	133,820	136,500

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
CONTRACTED SERVICES	116,850	60,000	132,000	134,640	137,330
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	627,300	627,300 627,300	627,300	639,840	652,630
	1,688,421	1,615,390	1,803,740	1,855,890	1,911,950
TOTAL EXPENSES	2,937,768	2,915,170	3,028,580	3,110,210	3,196,460
EVY IMPACT	(2,897,484)	(2,855,170)	(2,968,580)	(3,049,010)	(3,134,030)
UDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			3.97%	2.71%	2.79%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	202 Budge
RE STATION 2			-		
GENERAL REVENUE					
DEVELOPMENT CHARGES					
TRANSFER FROM DEVELOPMENT CHARGES	83,590	83,590	83,560	83,540	83,53
OTHER REVENUES					
COMMUNICATIONS TOWER RENTAL	17,000	18,000	18,000	18,360	18,73
FIRE - REGISTRATIONS	10,561	36,500	20,000	20,400	20,81
-	111,151	138,090	121,560	122,300	123,07
TOTAL REVENUES	111,151	138,090	121,560	122,300	123,07
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	2,822	5,000	2,500	2,550	2,60
UTILITIES-HEAT	5,783	7,500	6,800	6,940	7,08
UTILITIES-LIGHT	20,399	17,250	19,890	20,290	20,70
UTILITIES-WATER	4,824	5,800	6,390	6,520	6,6
CONTRACTED SERVICES					
CLEANING SERVICES	4,234	4,000	4,190	4,270	4,36
GENERAL MAINTENANCE & REPAIRS	28,195	14,000	46,000	46,920	47,86
- -	66,257	53,550	85,770	87,490	89,25
FINANCIAL EXPENDITURES					
MATERIALS					
PRINCIPAL REPAYMENTS	397,156	386,230	408,400	419,950	431,83
INTEREST ON LONG TERM DEBT					
INTEREST PAYMENTS	43,801	52,050	29,730	18,090	6,13
- -	440,957	438,280	438,130	438,040	437,96
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	-	40	-	-	
REGULAR SAL & WAGES-OVERTIME	-	2,100	-	-	
MATERIALS					
OFFICE EQUIPMENT PURCHASES	808	1,000	-	-	
PRINTING STATIONERY, SUPPLIES	-	1,500	1,000	1,020	1,04

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
FIRE - TRAINING CENTRE	13,836	13,836 20,000	10,000	10,200	10,400
	14,644	24,640	11,000	11,220	11,440
TOTAL EXPENSES	521,858	516,470	534,900	536,750	538,650
LEVY IMPACT	(410,707)	(378,380)	(413,340)	(414,450)	(415,580)
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			9.24%	0.27%	0.27%



Land Use Planning Study Completed in Grimsby Beach



Designated Properties and Heritage Homeowner Outreach



Heritage Conservation District Study on Main Street East

# **Planning**

The Planning and Building Department has two divisions – Planning and Building. The Planning Division also manages two legislative committees - Heritage Grimsby Advisory Committee and the Committee of Adjustment.

## **Planning**

The Planning Division studies, creates and maintains planning policies, by-laws, and guidelines and administers various development review processes in accordance with the Planning Act and related legislation to achieve the Town's land use objectives. The division is responsible for:

- Providing professional planning advice to Council to facilitate the Town's land use and growth objectives
- Liaising with all levels of government, municipal agencies, the development industry, and the public, to represent the Town, build business relationships, and promote the Town's strategic vision
- Ensuring official plan policies, zoning by-laws, and related guidelines provide a framework for future growth that responds to the vision of the community while complying with related legislation
- Undertaking land use related studies (i.e., urban design, secondary plans, strategic growth, heritage, complete communities) to gain community input and inform policy decisions
- Administering and evaluating planning applications in accordance with the requirements of the Planning Act and associated regulations, including planning for and coordinating planning open houses, public meetings, and pre-consultations with applicants
- Coordinating the review of planning applications with internal departments and external agencies, making recommendations to Council regarding applications (official plan amendment, zoning amendment, draft plan of subdivision/condominium) and making decisions on site plans in context of provincial, regional, and local planning policy and good planning practices
- Identify, protect, monitor, and promote the Town's historic buildings, monuments, and landscapes. Supporting heritage property owners through various programs and through their restoration projects

# **Heritage Grimsby Advisory Committee**

The Heritage Grimsby Advisory Committee was established under Section 28 of the *Ontario Heritage Act* to provide Council with advice about the identification, conservation, alteration to, listings on the Town's Heritage Register, registration of easements and covenants, and designation of heritage properties and areas. The Committee is also involved in educating and commemorating the local heritage of Grimsby. Other works of the Heritage Grimsby Advisory Committee include:

- Review of heritage permits and grants
- Participation in outreach and marketing initiatives
- Development of interpretive programs and materials such as plaques and publications

- Conducting and reviewing historical research
- Support the review of development applications and policy initiatives from a heritage perspective

Local heritage is identified as a matter of provincial interest under the Provincial Policy Statement. Municipal planning staff provide advice and work with the Heritage Grimsby Advisory Committee in relation to the protection of Grimsby's heritage resources.

## **Committee of Adjustment**

The Committee of Adjustment is a quasi-judicial body appointed by Council in accordance with the Planning Act, to conduct public hearings for applications for minor variances to the Town's zoning by-laws and for applications for consent, such as severances. The Committee also has the power to issue a "Certificate of Validation" and to give "Approval of a Foreclosure of or an Exercise of a Power of Sale in a Mortgage or Charge". The Committee is responsible for:

- Processing applications for minor variances and consents
- Holding public hearing for applications
- Making decisions on minor variance applications (enlargements or extension of legal non-conforming uses, buildings or structures) and consent applications.





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
OMMITTEE OF ADJUSTMENT					
GENERAL REVENUE					
USER FEES					
MINOR VARIANCE APPLICATION FEE	103,511	84,950	104,890	106,990	109,130
	103,511	84,950	104,890	106,990	109,13
TOTAL REVENUES	103,511	84,950	104,890	106,990	109,13
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	12	-	-	-	
COMMITTEE LAY MEMBERS' FEES	2,381	4,500	4,750	4,850	4,95
EMPLOYEE BENEFITS	10,460	10,470	12,250	13,020	13,79
MEAL ALLOWANCES	-	-	100	100	10
REGULAR SAL & WAGES-OVERTIME	2,749	1,050	1,080	1,110	1,14
REGULAR SALARIES AND WAGES	45,675	34,580	38,020	40,330	42,77
TRAINING AND DEVELOPMENT	58	950	950	970	3,00
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	750	1,800	1,500	1,530	1,56
POSTAGE	47	-	-	-	
PRINTING STATIONERY, SUPPLIES	1,072	500	500	510	52
TRAVEL	4,839	3,000	2,500	2,550	2,60
	68,043	56,850	61,650	64,970	70,43
TOTAL EXPENSES	68,043	56,850	61,650	64,970	70,43
VY IMPACT	35,468	28,100	43,240	42,020	38,70
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			(53.88%)	2.82%	7.90%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	202 <sup>°</sup> Budge
ERITAGE COMMITTEE					
GENERAL REVENUE					
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	20,000	20,000	120,060	106,240	
	20,000	20,000	120,060	106,240	
TOTAL REVENUES	20,000	20,000	120,060	106,240	
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	33,475	1,990	2,070	2,180	2,18
CASUAL&PART-TIME SAL&WAGES	150,583	69,150	75,680	80,280	
EMPLOYEE BENEFITS	19,989	48,710	57,970	62,170	38,99
MEAL ALLOWANCES	378	-	400	410	42
REGULAR SAL & WAGES-OVERTIME	7,322	-	8,000	8,160	8,3
REGULAR SALARIES AND WAGES	83,427	124,160	139,550	147,770	156,44
MATERIALS					
ADVERTISING/PROMOTIONS	15,884	8,000	18,000	8,000	8,24
MEMBERSHIPS AND SUBSCRIPTIONS	470	450	860	880	90
MISCELLANEOUS	90	500	500	510	52
PLAQUE COSTS	4,233	-	7,500	8,000	9,00
PRINTING STATIONERY, SUPPLIES	45	500	300	310	32
INCENTIVES	18,098	40,000	90,000	70,000	70,00
TRAVEL	47	500	400	420	43
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	15,000	30,000	30,00
	334,041	293,960	416,230	419,090	325,76
TOTAL EXPENSES	334,041	293,960	416,230	419,090	325,76
VY IMPACT	(314,041)	(273,960)	(296,170)	(312,850)	(325,76
					4.139



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
LANNING & ZONING					
GENERAL REVENUE					
USER FEES					
OFFICIAL PLAN AMENDMENTS	16,685	26,860	33,130	33,790	34,470
PLANNING DEPT ADMIN FEES	6,812	-	18,000	18,360	18,730
REZONING APPLICATION FEES	30,177	69,950	86,300	88,030	89,790
SITE PLAN FEES - TYPE 1	51,128	68,340	84,310	86,000	87,720
SUBDIVISION APPLICATION FEES	-	25,630	31,630	32,260	32,910
SITE PLAN FEES - TYPE 3	8,594	7,610	18,690	19,060	19,440
CONDOMINIUM APPLICATION FEES	27,897	15,770	19,460	19,850	20,250
SITE PLAN FEES - TYPE 2	23,791	9,570	11,810	12,050	12,290
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	35,000	35,000	45,960	47,120	-
TRANSFER FROM OPERATING PROJECT	78,121	88,380	195,700	110,600	-
	278,205	347,110	544,990	467,120	315,600
TOTAL REVENUES	278,205	347,110	544,990	467,120	315,600
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	40,997	3,510	5,650	5,800	-
CASUAL&PART-TIME SAL&WAGES	217,639	19,680	40,310	41,320	-
EMPLOYEE BENEFITS	126,108	173,010	223,870	222,440	208,520
MEAL ALLOWANCES	108	350	200	210	220
REGULAR SAL & WAGES-OVERTIME	4,664	4,200	4,330	4,440	4,550
REGULAR SALARIES AND WAGES	472,637	713,180	832,170	798,410	749,070
TRAINING AND DEVELOPMENT	10,585	7,850	7,850	8,010	8,170
UNIFORMS AND CLOTHING	-	-	1,500	1,530	1,560
TUITIONS AND COURSES	3,755	500	3,000	3,060	3,120
MATERIALS					
ADVERTISING/PROMOTIONS	6,912	8,000	6,500	6,630	6,760
APPRAISAL FEES	-	10,000	10,000	10,200	10,400
COURIER SERVICES	64	100	100	100	100
FACADE IMPROVEMENTS	-	35,000	-	-	-
MEETING EXPENSES	55	-	750	760	770
MEMBERSHIPS AND SUBSCRIPTIONS	7,098	5,000	9,760	9,960	10,160
POSTAGE	4,038	5,000	4,500	4,590	4,680
PRINTING STATIONERY, SUPPLIES	316	1,000	750	760	770
TELEPHONE	886	1,200	1,200	1,220	1,240

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
TRAVEL	9,371	11,700	14,000	14,280	14,570
PLANNING EDUCATION & OUTREACH	475	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	(2,000)	-	-	-	-
PROFESSIONAL FEES	9,569	-	60,000	61,200	62,420
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	42,840	42,840	42,840	43,700	44,570
	956,117	1,043,120	1,270,280	1,239,640	1,132,690
TOTAL EXPENSES	956,117	1,043,120	1,270,280	1,239,640	1,132,690
YY IMPACT	(677,912)	(696,010)	(725,290)	(772,520)	(817,090)
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			4.21%	6.51%	5.77%







# **Building**

The Building Division is responsible for issuing permits for the construction, renovation, change of use or demolition of buildings that conform to the requirements of the Building Code Act (BCA) and the Building Code. The Building Division is also responsible for exercising powers, performing other duties assigned and inspecting them under the Building Code Act, and the Building Code, which include reviewing plans, construction and issuing orders.

The division is responsible for:

- Acting immediately to safeguard the health and safety of the public where buildings are damaged due to fire, vehicle collision, structural collapse or otherwise rendered unsafe
- Exercising statutory powers and performing duties in these circumstances with a duty of care to consider the rights of property owners
- Using the due diligence of building officials in approving design proposals and completed construction that conforms to environmental, fire, health, safety, structural and other requirements of the Ontario Building Code (OBC) through plan review and building inspections
- Performing building permit reviews and prescribed inspections that are conducted within the legislated timeframes required by the OBC
- Ensuring building officials are qualified in all categories related to their responsibilities and duties as legislated by the OBC
- Ensuring enforcement inspections are conducted in response to complaints and inquiries of potential illegal construction with or without a building permit as regulated by the BCA
- Initiating legal proceedings, including issuing Orders (i.e., Order to Comply, Stop Work) and laying charges, when all other efforts of compliance have failed
- Ensuring building permit review and inspection services are fully funded by permit fees, and services delivered in a cost-efficient manner
- Producing statistical data, producing financial reports, and monitoring the operational budget as legislated





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ILDING					
GENERAL REVENUE					
USER FEES					
ADMINISTRATION FEES	49,520	30,000	36,280	37,010	37,750
SEWER/DRAIN PERMITS	17,448	12,290	16,980	17,320	17,670
SIGN PERMITS	10,211	8,000	11,140	11,360	11,590
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM DEFERRED REVENUE	298,310	298,310	438,030	444,310	470,420
OTHER REVENUES					
BUILDING PERMITS	418,699	495,850	495,850	505,770	515,890
OCCUPANCY PERMITS	4,316	11,610	10,000	10,200	10,400
PLUMBING PERMITS	23,561	40,590	24,850	47,580	48,530
SALES AND RECOVERY	69,088	-	-	-	-
	891,153	896,650	1,033,130	1,073,550	1,112,250
TOTAL DEVENUES		896,650	1,033,130	1,073,550	1,112,250
		030,030	1,033,130	1,073,330	1,112,230
TOTAL REVENUES					
GENERAL ADMIN					
GENERAL ADMIN	23,179	14,190	10,170	10,500	10,560
GENERAL ADMIN SALARIES AND BENEFITS		14,190 67,310	10,170 35,290	10,500 36,170	10,560 37,080
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS	23,179			•	
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES	23,179 101,587	67,310		•	
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE	23,179 101,587 3,990	67,310 4,300	35,290 -	36,170	37,080
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS	23,179 101,587 3,990 101,732	67,310 4,300 115,120	35,290 - 159,230	36,170 - 168,770	37,080 - 178,650
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME	23,179 101,587 3,990 101,732 2,936	67,310 4,300 115,120 2,100	35,290 - 159,230 2,160	36,170 - 168,770 2,220	37,080 - 178,650 2,270
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES	23,179 101,587 3,990 101,732 2,936 351,921	67,310 4,300 115,120 2,100 463,050	35,290 - 159,230 2,160 582,340	36,170 - 168,770 2,220 607,080	37,080 - 178,650 2,270 629,920
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT	23,179 101,587 3,990 101,732 2,936 351,921	67,310 4,300 115,120 2,100 463,050	35,290 - 159,230 2,160 582,340 12,000	36,170 - 168,770 2,220 607,080 12,240	37,080 - 178,650 2,270 629,920 12,480
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING	23,179 101,587 3,990 101,732 2,936 351,921 16,231	67,310 4,300 115,120 2,100 463,050 9,000	35,290 - 159,230 2,160 582,340 12,000 5,300	36,170 - 168,770 2,220 607,080 12,240 5,410	37,080 - 178,650 2,270 629,920 12,480 5,520
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES	23,179 101,587 3,990 101,732 2,936 351,921 16,231	67,310 4,300 115,120 2,100 463,050 9,000	35,290 - 159,230 2,160 582,340 12,000 5,300	36,170 - 168,770 2,220 607,080 12,240 5,410	37,080 - 178,650 2,270 629,920 12,480 5,520
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES  MATERIALS	23,179 101,587 3,990 101,732 2,936 351,921 16,231 - 4,207	67,310 4,300 115,120 2,100 463,050 9,000	35,290 - 159,230 2,160 582,340 12,000 5,300 7,000	36,170 - 168,770 2,220 607,080 12,240 5,410 7,140	37,080 - 178,650 2,270 629,920 12,480 5,520 7,280
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES  MATERIALS  ADVERTISING/PROMOTIONS	23,179 101,587 3,990 101,732 2,936 351,921 16,231 - 4,207	67,310 4,300 115,120 2,100 463,050 9,000 - 6,000	35,290 - 159,230 2,160 582,340 12,000 5,300 7,000	36,170 - 168,770 2,220 607,080 12,240 5,410 7,140	37,080 - 178,650 2,270 629,920 12,480 5,520 7,280
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES  MATERIALS  ADVERTISING/PROMOTIONS  MEETING EXPENSES	23,179 101,587 3,990 101,732 2,936 351,921 16,231 - 4,207	67,310 4,300 115,120 2,100 463,050 9,000 - 6,000	35,290 - 159,230 2,160 582,340 12,000 5,300 7,000 650 1,000	36,170 - 168,770 2,220 607,080 12,240 5,410 7,140 660 1,020	37,080 - 178,650 2,270 629,920 12,480 5,520 7,280 670 1,040 5,200
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES  MATERIALS  ADVERTISING/PROMOTIONS  MEETING EXPENSES  MEMBERSHIPS AND SUBSCRIPTIONS	23,179 101,587 3,990 101,732 2,936 351,921 16,231 - 4,207 - 722 2,962 -	67,310 4,300 115,120 2,100 463,050 9,000 - 6,000 650 800 4,200	35,290 - 159,230 2,160 582,340 12,000 5,300 7,000 650 1,000 5,000	36,170 168,770 2,220 607,080 12,240 5,410 7,140  660 1,020 5,100	37,080 - 178,650 2,270 629,920 12,480 5,520 7,280 670 1,040 5,200 2,080
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES  MATERIALS  ADVERTISING/PROMOTIONS  MEETING EXPENSES  MEMBERSHIPS AND SUBSCRIPTIONS  OFFICE EQUIPMENT PURCHASES	23,179 101,587 3,990 101,732 2,936 351,921 16,231 - 4,207 - 722 2,962	67,310 4,300 115,120 2,100 463,050 9,000 - 6,000 650 800 4,200 2,000	35,290 - 159,230 2,160 582,340 12,000 5,300 7,000 650 1,000 5,000 2,000	36,170 - 168,770 2,220 607,080 12,240 5,410 7,140  660 1,020 5,100 2,040	37,080 - 178,650 2,270 629,920 12,480 5,520 7,280 670 1,040 5,200 2,080 3,640
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES  MATERIALS  ADVERTISING/PROMOTIONS  MEETING EXPENSES  MEMBERSHIPS AND SUBSCRIPTIONS  OFFICE EQUIPMENT PURCHASES  OTHER VEHICLE EXPENDITURES  POSTAGE	23,179 101,587 3,990 101,732 2,936 351,921 16,231 - 4,207 - 722 2,962 - (25) 120	67,310 4,300 115,120 2,100 463,050 9,000 - 6,000 650 800 4,200 2,000 3,500 500	35,290 - 159,230 2,160 582,340 12,000 5,300 7,000  650 1,000 5,000 2,000 3,500 500	36,170 - 168,770 2,220 607,080 12,240 5,410 7,140  660 1,020 5,100 2,040 3,570 510	37,080 - 178,650 2,270 629,920 12,480 5,520 7,280 670 1,040 5,200 2,080 3,640 520
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES  MATERIALS  ADVERTISING/PROMOTIONS  MEETING EXPENSES  MEMBERSHIPS AND SUBSCRIPTIONS  OFFICE EQUIPMENT PURCHASES  OTHER VEHICLE EXPENDITURES  POSTAGE  PRINTING STATIONERY, SUPPLIES	23,179 101,587 3,990 101,732 2,936 351,921 16,231 - 4,207 - 722 2,962 - (25)	67,310 4,300 115,120 2,100 463,050 9,000 - 6,000 650 800 4,200 2,000 3,500 500 4,000	35,290 - 159,230 2,160 582,340 12,000 5,300 7,000 650 1,000 5,000 2,000 3,500	36,170 168,770 2,220 607,080 12,240 5,410 7,140  660 1,020 5,100 2,040 3,570	37,080 - 178,650 2,270 629,920 12,480 5,520 7,280 670 1,040 5,200
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  UNIFORMS AND CLOTHING  TUITIONS AND COURSES  MATERIALS  ADVERTISING/PROMOTIONS  MEETING EXPENSES  MEMBERSHIPS AND SUBSCRIPTIONS  OFFICE EQUIPMENT PURCHASES  OTHER VEHICLE EXPENDITURES  POSTAGE	23,179 101,587 3,990 101,732 2,936 351,921 16,231 - 4,207 - 722 2,962 - (25) 120	67,310 4,300 115,120 2,100 463,050 9,000 - 6,000 650 800 4,200 2,000 3,500 500	35,290 - 159,230 2,160 582,340 12,000 5,300 7,000  650 1,000 5,000 2,000 3,500 500	36,170 - 168,770 2,220 607,080 12,240 5,410 7,140  660 1,020 5,100 2,040 3,570 510	37,080 - 178,650 2,270 629,920 12,480 5,520 7,280 670 1,040 5,200 2,080 3,640 520

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	202 Budge
CONTRACTED SERVICES					<u> </u>
CONTRACTED SERVICES	-	20,000	20,000	20,400	20,81
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	70,660	70,660	75,730	77,240	78,78
ADMINISTRATION ALLOCATION	18,660	18,660	19,050	19,430	19,82
FINANCE ALLOCATION	23,150	23,150	23,160	23,620	24,09
HR ALLOCATION	27,150	27,150	26,750	27,290	27,84
LEGAL ALLOCATION	16,030	16,030	15,140	15,440	15,75
INSURANCE ALLOCATION	16,280	16,280	15,660	15,970	16,290
	789,380	896,650	1,033,130	1,073,550	1,112,2
TOTAL EXPENSES	789,380	896,650	1,033,130	1,073,550	1,112,25
YY IMPACT	101,773	-	-	-	
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			0%	0%	0







# **Community Services**

The Community Services department is responsible for leisure and community services for residents and non-residents at the various indoor and outdoor facilities located throughout Grimsby. The department provides quality, safe and enjoyable recreation, sport, and passive recreational opportunities through direct and indirect programming, provision of facilities, special events and various partnerships and collaborations. Focus areas of the Department include:

- Parks, playgrounds, trails and open spaces including sports fields, skateparks, dog parks, pickleball courts and other outdoor amenities
- Facilities management and operations including corporate facilities, rental facilities, outdoor pool, arenas, rental facilities etc.
- Facility allocation and rentals, as well as continual liaising with user groups
- Tree planting initiatives, street banners, beautification and public art
- Providing camps, aquatics, fitness, arts and culture, and other recreation programs during the year
- Organizing and supporting community events such as the Santa Claus parade, Happening in Grimsby, Civic recognition events, and holiday events.
- Maintaining and developing partnerships and collaborations with community partners
- Culture services including the Art Gallery and the Grimsby Museum
- Department focused communications including leisure guides, flyers, social media support and newsletters
- Community grant program and other special projects

The various facilities throughout Grimsby that provide recreational programming as are as follows:

# Carnegie Building

The Carnegie building is a heritage facility that originally housed the Grimsby Public Library. The building accommodates a number of long-term tenants (FORT - Foundation of Resources for Teens) and the Grimsby Historical Society/Archives) and is also available for event rentals. The Carnegie building is located adjacent to the Art Gallery and Library. The building was restored through 2017-2018 with attention to heritage/historical features.

# **Livingston Activity Centre (LAC)**

The LAC is a community centre that hosts a variety of programs and events and is the home of the Grimsby Seniors Club. This facility also has a lease agreement with the Niagara Region for the Seniors Day Program Some of the programs offered at LAC include:

- Various programs and activities such as card games, theatre groups, and music clubs
- Daily fitness programs and activities such as the walking club, ping pong, and shuffleboard
- Additional community services for seniors

## **Peach King Centre**

The Peach King Centre offers a variety of fitness and recreation options as well as space for community events. Some of programs and facilities at the Peach King Centre include:

- Two indoor ice pads and an outdoor rink / summer pad
- Splash pad and mini soccer field
- · Fitness facility with racquetball courts
- Fitness programs, including yoga, pilates, nordic walking, and personal training
- Auditorium and board room rentals for special and private events

This facility's renovation started in 2024 and is continuing until late 2025. The renovation will include the addition of a double gymnasium, walking track, several multi-purpose rooms and exterior improvements.

## **Grimsby Lions Community Pool**

The Grimsby Lions Community Pool is an outdoor heated pool that operates from mid-June until Labour Day weekend each year. The Pool hosts a variety of programming including swimming lessons, a recreational summer swim team league, camp swims, and public swimming. Some of the programs include:

- Water Safety and swimming lessons through group or private lessons
- Facilitation of Bronze levels and Leader in Training courses for future lifeguards
- Hosting Grimsby Marlins Swim Team

## **Elizabeth Street Pump house**

The Elizabeth Street Pump house is a community facility with historical significance that is available to host a variety of events. The facility includes a community room for rentals and outdoor grounds adjacent to the Peace Garden and gazebo.

# **Recreation Garage**

The Recreation Garage is an internal facility, which houses the vehicles and equipment required by the Community Service department. This facility is located adjacent to the Peach King Centre and is also the location of the facilities offices.

# **East Grimsby Community Centre**

The East Grimsby Community Centre is also known as the Grimsby Beach Hall, a community facility that is under a long-term lease as an Ontario Early Years site with Strive Niagara.

# **Recreation Fleet & Equipment**

Licensed and experienced staff mechanics conduct the mandatory vehicle inspections and perform repairs and maintenance to ensure the Town's fleet and equipment are safe, reliable and available for service.

The Town's fleet includes one hybrid vehicle, two ice resurfaces and a few other specialized pieces of equipment.

- Average # of annual inspections performed in the year 200
- Average # of preventative maintenance services performed in the year 50

## **Southward Community Park**

The construction of Southward Community Park was completed in 2018. The park is a place for play, sports, fitness, and enjoyment of nature. The following amenities are available at the park:

- Community building for events with concession access
- 5 large soccer fields (2 lit) and 4 mini soccer fields
- 4 baseball diamonds (2 lit)
- Leash free dog park
- Walking trails and skating pond





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RNEGIE					<u> </u>
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	21,726	18,320	18,500	18,870	19,250
	21,726	18,320	18,500	18,870	19,250
TOTAL REVENUES	21,726	18,320	18,500	18,870	19,250
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	1,355	2,800	2,800	2,860	2,920
MATERIALS	628	2,650	2,650	2,700	2,750
UTILITIES-HEAT	1,774	2,100	2,200	2,240	2,280
UTILITIES-LIGHT	2,820	2,620	2,860	2,920	2,980
UTILITIES-WATER	547	500	520	530	540
CONTRACTED SERVICES					
CONTRACTED SERVICES	6,452	5,980	5,980	6,100	6,220
	13,576	16,650	17,010	17,350	17,690
TOTAL EXPENSES	13,576	16,650	17,010	17,350	17,690
/Y IMPACT	8,150	1,670	1,490	1,520	1,560
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			10.78%	(2.01%)	(2.63%)



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
CS FLEET & EQUIP					
FLEET MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	26	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	134	-	-	-	-
MATERIALS					
VEHICLE AND EQUIPMENT REPAIRS	101,495	120,000	115,000	117,300	119,650
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	86,700	86,700	86,700	88,430	90,200
	188,355	206,700	201,700	205,730	209,850
TOTAL EXPENSES	188,355	206,700	201,700	205,730	209,850
EVY IMPACT	(188,355)	(206,700)	(201,700)	(205,730)	(209,850)
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027		1	(2.42%)	2.00%	2.00%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RAND AVE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	7,725	7,500	7,800	7,960	8,120
	7,725	7,500	7,800	7,960	8,120
TOTAL REVENUES	7,725	7,500	7,800	7,960	8,120
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	303	1,000	1,000	1,020	1,040
MATERIALS	644	1,300	1,300	1,330	1,360
UTILITIES-HEAT	2,649	2,700	3,000	3,060	3,120
UTILITIES-LIGHT	2,375	2,020	2,350	2,400	2,45
UTILITIES-WATER	451	400	620	630	64
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,850	2,850	2,850	2,910	2,970
GENERAL MAINTENANCE & REPAIRS	207	4,000	4,000	4,080	4,160
	9,479	14,270	15,120	15,430	15,74
TOTAL EXPENSES	9,479	14,270	15,120	15,430	15,74
VY IMPACT	(1,754)	(6,770)	(7,320)	(7,470)	(7,620
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			8.12%	2.05%	2.01%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
VINGSTON ACTIVITY CENTRE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	40,489	35,000	37,000	37,740	38,49
MEMBERSHIPS	17,774	16,000	16,320	16,650	16,98
PROGRAM FEES	69,497	40,000	40,800	41,620	42,45
OTHER REVENUES					
SALES AND RECOVERY	-	1,000	-	-	
	127,760	92,000	94,120	96,010	97,92
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OPERATING GRANT (PROV)	77,230	42,700	50,000	50,000	50,00
	77,230	42,700	50,000	50,000	50,00
TOTAL REVENUES	204,990	134,700	144,120	146,010	147,92
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	3,080	3,600	3,600	3,670	3,74
FACILITY IMPROVEMENT	-	6,000	6,000	6,120	6,24
MATERIALS	3,563	3,100	3,160	3,220	3,28
UTILITIES-HEAT	7,332	7,100	8,400	8,570	8,74
UTILITIES-LIGHT	10,258	9,780	8,770	8,950	9,13
UTILITIES-WATER	3,947	4,200	3,300	3,370	3,44
CONTRACTED SERVICES					
CLEANING SERVICES	23,792	23,600	24,940	25,440	25,95
CONTRACTED SERVICES	17,006	13,260	14,560	14,850	15,15
GENERAL MAINTENANCE & REPAIRS	6,779	7,000	7,000	7,140	7,28
	75,757	77,640	79,730	81,330	82,95
GENERAL ADMIN					
MATERIALS					
PRINTING STATIONERY, SUPPLIES	4	650	660	670	68
TELEPHONE	1,891	1,750	2,250	2,300	2,35
SERVICE CHARGES	6,777	6,000	7,600	7,750	7,91
	8,672	8,400	10,510	10,720	10,94

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SENIORS PROGRAMS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	13,125	13,680	11,850	12,250	12,550
CASUAL&PART-TIME SAL&WAGES	59,329	65,180	71,770	73,570	75,410
MATERIALS					
PROGRAM MATERIALS	2,973	2,200	2,800	2,860	2,920
GRANT FUNDED EXPENSES	22,531	=	=	=	-
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,338	2,000	2,000	2,040	2,080
	101,296	83,060	88,420	90,720	92,960
TOTAL EXPENSES	185,725	169,100	178,660	182,770	186,850
EVY IMPACT	19,265	(34,400)	(34,540)	(36,760)	(38,930)
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027	-		0.41%	6.43%	5.90%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ACH KING CENTRE					
GENERAL REVENUE					
USER FEES					
ARENA CONCESSION REVENUE	-	3,200	3,200	3,260	3,330
DRY PAD FEES	2,577	-	-	11,000	11,330
FACILITIES RENTAL	4,232	24,000	30,000	30,600	31,210
MEMBERSHIPS	12,993	30,000	30,000	40,800	41,610
PROGRAM FEES	48,269	47,000	60,000	61,200	62,420
OTHER REVENUES					
VENDING MACHINE COMMISSIONS	2,074	1,000	1,000	1,020	1,040
ADVERTISING & SPONSORSHIP REVENUE	21,847	16,000	34,750	91,000	91,000
	91,992	121,200	158,950	238,880	241,940
ICE REVENUE					
USER FEES					
ADMISSION FEES	20,234	16,000	18,000	18,360	18,73
FACILITIES RENTAL	594,215	619,000	619,000	629,000	629,000
	614,449	635,000	637,000	647,360	647,730
TOTAL REVENUES	706,441	756,200	795,950	886,240	889,670
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	42,386	13,720	10,800	11,090	11,380
CASUAL&PART-TIME SAL&WAGES	203,269	73,730	75,740	77,630	79,570
EMPLOYEE BENEFITS	2,069	230	230	240	24
MEAL ALLOWANCES	288	400	400	410	420
REGULAR SAL & WAGES-OVERTIME	9,834	11,560	11,900	12,200	12,510
REGULAR SAL&WAGES (SHIFT PREM)	5,124	- 11,000	- 11,000	-	12,010
MATERIALS	0,124				
CLEANING & MTCE MATERIALS	11,802	13,000	16,500	20,030	20,670
EQUIPMENT REPAIRS & MTCE	18,665	25,000	30,000	30,600	31,210
FACILITY IMPROVEMENT	4,264		6,000	6,120	6,240
MATERIALS	27,935	22,000	24,500	24,990	25,490
UTILITIES-HEAT	60,398	58,900	58,900	60,080	61,280
UTILITIES-LIGHT	172,507	214,640	234,080	256,460	264,290
UTILITIES-WATER	22,134	21,900	26,910	31,890	32,900



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	41,559	40,000	45,000	45,900	46,820
GENERAL MAINTENANCE & REPAIRS	28,576	22,440	24,940	25,440	25,950
	650,810	517,520	565,900	603,080	618,970
FINANCIAL EXPENDITURES					
MATERIALS					
PRINCIPAL REPAYMENTS	-	-	-	-	134,090
INTEREST ON LONG TERM DEBT					
INTEREST PAYMENTS		-	-	-	369,800
	-	-	-	-	503,890
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	-	6,560	6,340	6,660	6,690
CASUAL&PART-TIME SAL&WAGES	-	11,340	11,880	12,180	12,480
EMPLOYEE BENEFITS	108,839	107,240	135,070	154,610	159,330
MEAL ALLOWANCES	48	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	3,820	-	-	-	-
REGULAR SALARIES AND WAGES	372,630	369,500	428,200	481,370	495,050
ON CALL WAGES	11,844	-	-	-	-
MATERIALS					
OFFICE EQUIPMENT PURCHASES	608	1,000	1,000	1,020	1,040
PRINTING STATIONERY, SUPPLIES	456	500	500	510	520
TELEPHONE	4,019	4,300	4,300	4,390	4,480
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,760	700	700	710	720
PROFESSIONAL FEES	-	-	9,600	37,500	37,500
	505,024	501,140	597,590	698,950	717,810
ICE MAKING EQUIP MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	45,301	36,000	36,000	36,720	37,450
MATERIALS	25,872	13,400	13,400	13,670	13,940
	71,173	49,400	49,400	50,390	51,390
PUBLIC/PRE-SCHOOL SKATE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,212	2,810	2,230	2,300	2,360



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget						
CASUAL&PART-TIME SAL&WAGES	21,295	16,020	16,780	17,200	17,630						
MATERIALS	598	-	-	-	-						
MISCELLANEOUS SERVICES CONTRACTED SERVICES											
						CONTRACTED SERVICES	2,438	3,700	3,700	3,770	3,850
	26,543	22,530	22,710	23,270	23,840						
RACQUETBALL & FITNESS  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  MATERIALS  EQUIPMENT REPAIRS & MTCE  PROGRAM MATERIALS  CONTRACTED SERVICES	10,725 46,134 3,219 884	6,330 36,930 3,000 4,300	4,840 37,550 3,000 4,300	4,970 38,490 3,060 4,390	5,100 39,450 3,120 4,480						
						CONTRACTED SERVICES	3,263	3,700	3,700	3,770	3,850
							64,225	54,260	53,390	54,680	56,000
						TOTAL EXPENSES	1,317,775	1,144,850	1,288,990	1,430,370	1,971,900
						LEVY IMPACT	(611,334)	(388,650)	(493,040)	(544,130)	(1,082,230)
						BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			26.86%	10.36%	98.89%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
OOL					
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	10,008	13,000	12,200	12,440	12,69
FACILITIES RENTAL	-	1,400	-	-	
PROGRAM FEES	108,763	88,000	98,000	99,960	101,96
OTHER REVENUES					
SALES AND RECOVERY	-	680	-	-	
	118,771	103,080	110,200	112,400	114,65
TOTAL REVENUES	118,771	103,080	110,200	112,400	114,65
BUILDING MTCE		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	67	70	70	70	7
REGULAR SAL & WAGES-OVERTIME	1,881	3,360	3,460	3,550	3,64
MATERIALS	,	-,	-,	-,	-,-
EQUIPMENT REPAIRS & MTCE	2,026	6,500	6,500	6,630	6,76
MATERIALS	10,087	8,800	8,800	8,980	9,16
POOL CHEMICALS	3,381	8,100	8,100	8,260	8,43
UTILITIES-HEAT	6,880	6,000	8,100	8,260	8,43
UTILITIES-LIGHT	6,757	7,360	8,160	8,320	8,49
UTILITIES-WATER	11,129	10,000	5,770	5,890	6,01
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,529	2,550	2,550	2,600	2,65
	45,737	52,740	51,510	52,560	53,64
GENERAL ADMIN					
MATERIALS					
TELEPHONE	1,036	880	1,000	1,020	1,04
	1,036	880	1,000	1,020	1,04
SWIMMING PROGRAM					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	13,218	22,340	18,380	18,960	19,41
CASUAL&PART-TIME SAL&WAGES	109,414	105,840	109,220	111,940	114,75
REGULAR SAL & WAGES-OVERTIME MATERIALS	146	-	-	-	
PROGRAM MATERIALS	11,091	7,000	7,400	7,550	7,70

SWIM MEETS & SPECIAL EVENTS CONTRACTED SERVICES CONTRACTED SERVICES	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget				
	347 - 134,216	347 1,000	347 1,000	347 1,000 1,000 1,020	347	347	347	1,020	1,040
					520 143,420				
			500 136,500	510 139,980					
						TOTAL EXPENSES	180,989	190,300	189,010
EVY IMPACT	(62,218)	(87,220)	(78,810)	(81,160)	(83,450)				
UDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			(9.64%)	2.98%	2.82%				



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
UMP HOUSE					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	28,456	24,000	26,000	26,520	27,050
	28,456	24,000	26,000	26,520	27,05
TOTAL REVENUES	28,456	24,000	26,000	26,520	27,05
BUILDING MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	(1)	-	-	-	
EMPLOYEE BENEFITS	-	70	70	70	8
REGULAR SAL & WAGES-OVERTIME	-	3,580	3,690	3,780	3,88
MATERIALS					
CLEANING & MTCE MATERIALS	1,264	3,400	3,400	3,470	3,54
MATERIALS	1,025	2,400	2,400	2,450	2,50
UTILITIES-HEAT	2,877	2,600	2,900	2,960	3,02
UTILITIES-LIGHT	2,028	1,820	2,040	2,080	2,12
UTILITIES-WATER	1,242	1,600	1,030	1,050	1,07
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,938	4,320	5,000	5,100	5,20
GENERAL MAINTENANCE & REPAIRS	190	1,700	1,700	1,730	1,76
	13,563	21,490	22,230	22,690	23,17
TOTAL EXPENSES	13,563	21,490	22,230	22,690	23,17
EVY IMPACT	14,893	2,510	3,770	3,830	3,88
JDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027	1		(50.20%)	(1.59%)	(1.31%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
ECREATION GARAGE					
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	1,596	2,000	2,000	2,040	2,080
MATERIALS	4,175	3,700	2,500	2,550	2,600
SMALL TOOLS	1,002	1,000	1,000	1,020	1,040
UTILITIES-HEAT	4,546	3,400	4,900	5,000	5,100
UTILITIES-WATER	729	700	620	630	640
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,931	920 1,270	2,120 3,000	2,160 3,060	2,200 3,120
GENERAL MAINTENANCE & REPAIRS	510				
	14,489	12,990	16,140	16,460	16,780
TOTAL EXPENSES	14,489	12,990	16,140	16,460	16,780
VY IMPACT	(14,489)	(12,990)	(16,140)	(16,460)	(16,780
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			24.25%	1.98%	1.94%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ECREATION PROGRAMS					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	41,778	28,000	33,000	33,660	34,330
SPECIAL EVENT FEES	9,825	17,800	12,500	12,750	13,010
PROGRAM FEES	381,265	345,000	360,000	367,200	374,540
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	104,000	104,000	-	-	-
OTHER REVENUES					
DONATIONS	1,460	2,000	1,500	1,530	1,560
FUNDRAISING	5,456	=	-	-	-
GAIN ON DISPOSAL	27,050	-	-	-	-
MERCHANDISE SALES	5,274	1,500	3,000	3,060	3,120
SALES AND RECOVERY	2,138	-	-	-	-
	578,246	498,300	410,000	418,200	426,560
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OTHER GRANTS	4,376	-	-	-	-
	4,376	-	-	-	-
TOTAL REVENUES	582,622	498,300	410,000	418,200	426,560
ALWAY COMMUNITY CENTRE					
MATERIALS					
MATERIALS	229	650	650	660	670
UTILITIES-LIGHT	2,536	3,930	3,260	3,330	3,400
UTILITIES-WATER	71	200	100	100	100
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,932	2,500	2,500	2,550	2,600
	4,768	7,280	6,510	6,640	6,770
BASEBALL DIAMOND MTCE					
MATERIALS					
<b>EQUIPMENT REPAIRS &amp; MTCE</b>	397	1,800	1,800	1,840	1,880
MATERIALS	13,323	13,000	14,000	14,280	14,570
UTILITIES-LIGHT	5,270	4,940	5,300	5,410	5,520
UTILITIES-WATER	2,547	400	1,030	1,050	1,070



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,069	3,000	3,000	3,060	3,120
	25,606	23,140	25,130	25,640	26,160
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	53,687	51,580	59,570	76,490	79,130
REGULAR SAL & WAGES-OVERTIME	1,789	-	-	-	-
REGULAR SALARIES AND WAGES	184,329	179,640	191,900	240,880	247,430
ON CALL WAGES	7,677	-	-	-	-
	247,482	231,220	251,470	317,370	326,560
CONSERVATION CLUB					
MATERIALS					
UTILITIES-LIGHT	2,140	2,020	2,240	2,280	2,330
UTILITIES-WATER	343	300	310	320	330
	2,483	2,320	2,550	2,600	2,660
DAYCAMP					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	18,167	32,690	26,170	26,870	27,610
CASUAL&PART-TIME SAL&WAGES	153,938	175,320	183,070	187,650	192,340
MATERIALS					
PROGRAM MATERIALS	8,527	10,300	10,300	10,510	10,720
CONTRACTED SERVICES					
CONTRACT SERVICE-DAY CAMP BUS	11,244	17,700	17,700	18,050	18,410
	191,876	236,010	237,240	243,080	249,080
LOWER BASKETS MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	54	10	10	10	10
MEAL ALLOWANCES	18	-	-	-	-
REGULAR SAL & WAGES-OVERTIME	313	560	570	590	600
MATERIALS					
MATERIALS	1,217	4,000	4,000	4,080	4,160
	1,602	4,570	4,580	4,680	4,770
FORMAL PLANTING/BEAUTIFICATION					
MATERIALS					



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
MATERIALS	29,705	26,000	26,000	26,520	27,050
CONTRACTED SERVICES					
CONTRACTED SERVICES	3,460	4,500	4,500	4,590	4,680
	34,607	35,500	35,500	36,210	36,930
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	19,463	39,870	33,610	34,990	35,490
CASUAL&PART-TIME SAL&WAGES	102,249	203,030	125,440	128,570	131,790
EMPLOYEE BENEFITS	175,044	197,160	212,120	225,850	240,340
REGULAR SAL & WAGES-OVERTIME	1,210	41,760	-	-	-
REGULAR SALARIES AND WAGES	625,899	671,570	728,830	767,870	809,020
TRAINING AND DEVELOPMENT	8,204	12,500	17,250	17,770	18,300
UNIFORMS AND CLOTHING	26,102	23,200	26,250	26,780	27,320
MEDICAL EXAMS & RELATED	196	500	500	510	520
TUITIONS AND COURSES	3,705	4,000	6,000	6,180	6,370
ON CALL WAGES	-	=	45,490	48,160	50,990
MATERIALS					
ADVERTISING/PROMOTIONS	19,767	20,000	20,000	20,400	20,810
MEETING EXPENSES	18	=	=	-	-
MEMBERSHIPS AND SUBSCRIPTIONS	7,426	5,200	5,600	5,710	5,880
NON TRADITIONAL FUNDING	-	1,000	1,000	1,020	1,040
OFFICE EQUIPMENT PURCHASES	803	1,500	=	-	-
POSTAGE	461	500	200	200	200
PRINTING STATIONERY, SUPPLIES	4,438	4,000	4,500	4,590	4,680
PROGRAM MATERIALS	2,992	4,000	4,000	4,080	4,160
SPECIAL PROJECTS	2,326	6,000	6,000	6,120	6,240
TELEPHONE	2,803	3,600	3,600	3,670	3,740
TRAVEL	1,388	2,800	2,800	2,860	2,920
SERVICE CHARGES	38,558	37,000	39,000	39,780	40,580
COMMUNITY PARTNERSHIPS	10,662	13,000	13,000	13,260	13,530
COMMUNITY GRANTS PROGRAM	20,000	20,000	20,000	20,400	20,810
CONTRACTED SERVICES					
CONTRACTED SERVICES	6,005	17,700	17,700	18,050	18,410
RENTS AND FINANCIAL EXPENSES					
FACILITY RENTAL INSURANCE	325	1,000	1,000	1,020	1,040
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	204,000	204,000	204,000	208,080	212,240
	1,284,044	1,534,890	1,537,890	1,605,920	1,676,420



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
GENERAL PARKS MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	27,065	24,300	19,220	19,710	20,270
CASUAL&PART-TIME SAL&WAGES	126,368	129,770	133,740	137,080	140,510
EMPLOYEE BENEFITS	127,770	112,000	133,730	159,240	163,890
MEAL ALLOWANCES	276	250	250	260	270
REGULAR SAL & WAGES-OVERTIME	12,015	6,460	6,650	6,820	6,990
REGULAR SAL&WAGES (SHIFT PREM)	69	-	=	=	=
REGULAR SALARIES AND WAGES	397,509	390,000	429,850	501,950	515,020
TUITIONS AND COURSES	-	2,000	-	-	-
ON CALL WAGES	16,307	-	-	-	-
MATERIALS					
EQUIPMENT REPAIRS & MTCE	7,108	7,000	7,000	7,140	7,280
FACILITY IMPROVEMENT	23,823	26,070	26,070	26,590	27,120
MATERIALS	85,926	92,000	92,000	93,840	95,720
SAFETY SUPPLIES	4,720	5,400	5,400	5,510	5,620
SMALL TOOLS	1,888	1,950	1,950	1,990	2,030
UTILITIES-LIGHT	4,377	2,320	2,240	2,280	2,330
UTILITIES-WATER	22,671	28,400	20,090	20,490	20,900
CONTRACTED SERVICES					
CONTRACTED SERVICES	226,171	188,000	218,000	222,360	226,810
RENTS AND FINANCIAL EXPENSES					
RENTAL LEAWOOD ESTATES	1,000	1,000	1,000	1,020	1,040
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	93,840	93,840	93,840	95,720	97,630
	1,178,903	1,110,760	1,191,030	1,302,000	1,333,430
IRRIGATION SYSTEMS MTCE					
MATERIALS					
MATERIALS	1,624	1,200	1,600	1,630	1,660
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,973	6,200	5,000	5,100	5,200
	3,597	7,400	6,600	6,730	6,860
LAWN BOWLING GREEN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	64	10	10	10	20
REGULAR SAL & WAGES-OVERTIME	318	730	750	770	780



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
MATERIALS					
MATERIALS	2,382	2,700	2,700	2,750	2,810
	2,764	3,440	3,460	3,530	3,610
MISC REC PROGRAMS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,136	1,670	1,260	1,290	1,340
CASUAL&PART-TIME SAL&WAGES	8,955	9,910	10,100	10,350	10,610
MATERIALS					
PROGRAM MATERIALS	14,852	26,000	26,000	6,000	6,000
CONTRACTED SERVICES					
CONTRACTED SERVICES	82,466	70,600	72,010	73,450	74,920
	108,409	108,180	109,370	91,090	92,870
OUTDOOR ICE RINK					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	21	20	20	20	2
REGULAR SAL & WAGES-OVERTIME	106	880	910	930	96
MATERIALS					
EQUIPMENT REPAIRS & MTCE	-	1,100	1,100	1,120	1,140
MATERIALS	1,433	3,200	3,200	3,260	3,330
UTILITIES-LIGHT	18,678	18,150	19,070	19,450	19,84
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,476	7,000	7,000	7,140	7,28
	22,714	30,350	31,300	31,920	32,570
SOCCER FIELD MTCE					
MATERIALS					
MATERIALS	16,623	11,000	13,000	13,260	13,530
UTILITIES-LIGHT	7,993	7,060	8,060	8,220	8,380
UTILITIES-WATER	6,315	900	2,880	2,940	3,000
CONTRACTED SERVICES					
CONTRACTED SERVICES	4,151	4,000	4,000	4,080	4,160
	35,082	22,960	27,940	28,500	29,070
SPECIAL EVENTS					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3,052	2,580	2,030	2,090	2,150
CASUAL&PART-TIME SAL&WAGES	13,539	14,790	15,400	15,780	16,180



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget		
EMPLOYEE BENEFITS	1,117	80	80	90	90		
MEAL ALLOWANCES	72	-	-	-	-		
REGULAR SAL & WAGES-OVERTIME	7,954	4,190	4,320	4,430	4,540		
ON CALL WAGES	23	-	-	-	-		
MATERIALS							
ADVERTISING/PROMOTIONS	5,190	5,190 4,650	4,650	4,740	4,830		
PROGRAM MATERIALS	110,342	110,950	110,950	113,170	115,430		
	141,289	137,240	137,430	140,300	143,220		
TREE PLANTING				23,460			
MATERIALS					23,930		
MATERIALS	33,712	39,000	39,000 23,000				
REE PLANTING MATERIALS				,			
CONTRACTED SERVICES	47,335	44,000	60,000	61,200	62,420		
	81,047	83,000	83,000	84,660	86,350		
TOTAL EXPENSES	3,366,273	3,578,260	3,691,000	3,930,870	4,057,330		
EVY IMPACT	(2,783,651)	(3,079,960)	(3,281,000)	(3,512,670)	(3,630,770)		
JDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			6.53%	7.06%	3.36%		



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
UTHWARD COMMUNITY PARK					
GENERAL REVENUE					
USER FEES					
FACILITIES RENTAL	17,019	8,000	15,000	15,300	15,610
PARK RENTALS	44,717	55,000	55,000	56,100	57,220
	61,736	63,000	70,000	71,400	72,830
TOTAL REVENUES	61,736	63,000	70,000	71,400	72,830
				,	,,,,,
BUILDING MTCE					
SALARIES AND BENEFITS	(4)				
CASUAL&PART-TIME BENEFITS	(1)	-	-	-	•
MATERIALS  CLEANING & MTCE MATERIALS	4.005	4.700	4.700	4.700	4.700
	1,095	1,700	1,700	1,730	1,760
EQUIPMENT REPAIRS & MTCE	5,156	800	3,000	3,060	3,120
FACILITY IMPROVEMENT	3,165	4,000	4,000	4,080	4,160
MATERIALS	3,123	3,500	3,500	3,570	3,640
UTILITIES-HEAT	1,820	1,300	1,900	1,940	1,980
UTILITIES-LIGHT	5,393	5,850	5,300	5,410	5,520
UTILITIES-WATER	3,119	2,000	3,400	3,470	3,540
CONTRACTED SERVICES	40.005	44.000	44.000	44.400	44.056
CONTRACTED SERVICES	13,825	11,200	11,200	11,420	11,650
GENERAL MAINTENANCE & REPAIRS	1,853	1,800	1,800	1,840	1,880
SEPTIC SYSTEM MONITORING	4,291 42,839	7,000 39,150	7,000 42,800	7,140 43,660	7,280 44,530
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	8,923	8,430	10,690	12,440	12,740
REGULAR SAL & WAGES-OVERTIME	317	-	-	-,	
REGULAR SALARIES AND WAGES	29,353	29,210	34,050	38,400	39,430
ON CALL WAGES	976	-	-	-	
	39,569	37,640	44,740	50,840	52,170
GENERAL PARKS MTCE					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	679	1,310	1,000	1,040	1,070
CASUAL&PART-TIME SAL&WAGES	3,949	8,100	8,370	8,580	8,790
EMPLOYEE BENEFITS	68	-	-	-	-



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge	
REGULAR SAL & WAGES-OVERTIME	390	-	-	-		
MATERIALS				1,220	1,240	
EQUIPMENT REPAIRS & MTCE	2,501	1,200	1,200			
FACILITY IMPROVEMENT	249	3,000	3,000	3,060	3,120	
MATERIALS	33,612	30,000	30,000	30,600	31,210	
SMALL TOOLS	720	23,200 21,42 28 7,980 7,98	800 21,420	820 21,850 8,140 75,310	840 22,290 8,300 76,860	
UTILITIES-LIGHT	21,571					
CONTRACTED SERVICES  CONTRACTED SERVICES						
			7,980			
			5,590 73,770			
IRRIGATION SYSTEMS MTCE						
CONTRACTED SERVICES			9,000	9,180		
CONTRACTED SERVICES	8,592	9,000			9,360	
	8,592	9,000	9,000	9,180	9,36	
TOTAL EXPENSES	166,567	161,380	170,310	178,990	182,920	
/Y IMPACT	(104,831)	(98,380)	(100,310)	(107,590)	(110,090	
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			1.96%	7.26%	2.32%	







#### Museum

The Grimsby Museum exists to engage and share with the community an appreciation of Grimsby's heritage by collecting, preserving, displaying and interpreting historical artifacts and information. Our goal is to remain a vibrant and respected community museum celebrating the unique aspects of the heritage of Grimsby. The Museum provides:

- Three exhibition galleries, including work towards a permanent display of the history of the Town of Grimsby
- A collection of artifacts, archives, photographs, library, and other materials relating to Grimsby's past
- Educational programs and tours are offered for elementary schools, high schools, and youth groups
- Various programs and events available for all ages, including historic walking tours and a craft market





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
JSEUM					<u> </u>
GENERAL REVENUE					
USER FEES					
ADMISSION FEES	1,432	1,500	1,600	1,630	1,660
MEETING ROOM RENTAL FEES	56	500	100	100	100
MEMBERSHIPS	192	1,200	<del>-</del>	-	
PROGRAM FEES	17,349	8,100	13,000	13,260	13,530
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	836	500	500	510	520
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM CAPITAL PROJECT	51,377	52,220	65,750	-	
OTHER REVENUES					
DONATIONS	2,958	3,500	3,500	3,500	3,500
FUNDRAISING	12,320	8,000	12,000	12,240	12,480
GIFT SHOP SALES	5,144	8,200	8,360	8,530	8,700
RESEARCH REVENUE	28	200	200	200	200
SPONSORSHIPS	-	7,000	2,000	2,040	2,080
	91,692	90,920	107,010	42,010	42,770
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
FEDERAL GRANT	5,000	7,000	7,000	7,000	7,000
PROVINCIAL GRANT	22,674	22,670	22,670	22,670	22,670
SUMMER CAREER PLACEMENT - FED	12,200	12,510	13,000	13,000	13,000
OTHER GRANTS	5,000	4,500	4,500	4,500	4,500
	44,874	46,680	47,170	47,170	47,170
TOTAL DEVENUES	420 500	427.000	454400	90.400	00.04
TOTAL REVENUES	136,566	137,600	154,180	89,180	89,940
BUILDING MTCE					
MATERIALS					
CLEANING & MTCE MATERIALS	9,058	2,000	9,260	9,450	9,640
UTILITIES-HEAT	2,230	1,900	2,200	2,240	2,280
UTILITIES-LIGHT	2,887	2,620	2,650	2,700	2,750
UTILITIES-WATER	542	500	520	530	540
CONTRACTED SERVICES					
CONTRACTED SERVICES	17,518	13,000	13,000	13,260	13,530
GENERAL MAINTENANCE & REPAIRS	1,957	5,000	4,000	4,080	4,160
	34,192	25,020	31,630	32,260	32,900



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	17,985	24,230	22,650	14,870	14,990
CASUAL&PART-TIME SAL&WAGES	101,124	102,250	119,780	63,520	64,890
EMPLOYEE BENEFITS	40,359	44,920	50,100	53,480	56,860
REGULAR SAL & WAGES-OVERTIME	734	-	-	-	
REGULAR SALARIES AND WAGES	136,706	159,060	160,510	169,700	179,400
TRAINING AND DEVELOPMENT	875	1,250	1,250	1,280	1,310
TUITIONS AND COURSES	579	780	1,200	1,220	1,240
MATERIALS					
ADVERTISING/PROMOTIONS	2,024	2,000	2,000	2,040	2,080
MEMBERSHIPS AND SUBSCRIPTIONS	1,393	910	1,100	1,120	1,140
OFFICE EQUIPMENT PURCHASES	-	1,140	500	510	520
POSTAGE	509	150	100	100	100
PRINTING STATIONERY, SUPPLIES	560	1,200	1,200	1,220	1,240
TELEPHONE	1,386	1,300	1,300	1,330	1,360
TRAVEL	474	400	400	410	420
VOLUNTEER RECOGNITION	628	600	650	660	670
GRANT FUNDED EXPENSES	5,981	7,000	7,000	7,000	7,000
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,237	1,300	1,300	1,330	1,360
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	7,730	-	=	-	
	320,284	348,490	371,040	319,790	334,580
GIFTSHOP					
MATERIALS					
ITEMS FOR RESALE	3,195	3,600	4,600	4,690	4,780
	3,195	3,600	4,600	4,690	4,780
MUSEUM DEVELOPMENT					
MATERIALS					
PURCHASE & RESTORE ARTIFACTS	2,335	1,600	1,600	1,630	1,660
	2,335	1,600	1,600	1,630	1,660
PROGRAMS					
MATERIALS					
EDUCATION PROGRAMS	12,611	5,000	10,000	7,000	7,140
EXHIBITS	5,351	3,000	3,000	3,060	3,120
FUNDRAISING EXPENSES	4,590	6,000	6,000	6,120	6,240

HONORARIUMS FOR SPEAKERS		Actual Budg		Actual Budget Budget	2026 Budget	2027 Budget												
	- Actual				- Adda	- Addui	-	- Addai	-	- Aotuai	-	-	-	-	- Actual	-	-	
	22,552	14,400	19,400	16,590	16,920													
TOTAL EXPENSES	382,558	393,110	428,270	374,960	390,840													
LEVY IMPACT	(245,992)	(255,510)	(274,090)	(285,780)	(300,900)													
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027	1	ı	7.27%	4.27%	5.29%													







# **Art Gallery**

The Grimsby Public Art Gallery's mission is to be a public, non-profit gallery serving the Town of Grimsby and the surrounding areas. It is dedicated to the exhibition, preservation, encouragement, and collection of visual art of a professional standard, and provides lectures, seminars, workshops, tours, and other forms of public education relating to visual art. The Art Gallery prides itself on:

- A permanent collection of more than 2,000 works by Canadian artists
- 4-6 Main Gallery exhibitions annually, featuring contemporary and historic work by Canadian artists
- Various programs & events for all ages including art classes, workshops, and special events
- Wayzgoose, an internationally celebrated books art fair





DONATIONS   1,970   4,500   1,500   1,530   1,500		2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES   MEMBERSHIPS   56   1,000   50   50   PROGRAM FEES   38,031   35,000   36,500   36,210   35   PROGRAM FEES   38,031   35,000   36,500   36,210   35   OTHER REVENUES	RT GALLERY					
MEMBERSHIPS   56   1,000   50   50   50   PROGRAM FEES   38,031   35,000   35,500   36,210   35   OTHER REVENUES     DONATIONS   1,970   4,500   1,500   1,530   18,870   1   1,530   14,850   18,500   18,500   18,870   1   1,530   1	GENERAL REVENUE					
PROGRAM FEES   38,031   35,000   35,500   36,210   30   30   30   30   30   30   30	USER FEES					
OTHER REVENUES	MEMBERSHIPS	56	1,000	50	50	50
DONATIONS	PROGRAM FEES	38,031	35,000	35,500	36,210	36,930
FUNDRAISING   14,850   18,500   18,500   18,870   18,670   18,670   18,670   18,670   18,670   18,670   20,000   20,400   20,000   20,400   20,000   20,400   20,000   20,400   20,000   20,400   20,000   20,400   20,000   20,400   20,000   20,400   20,000   20,400   20,000   20,50	OTHER REVENUES					
Trino   18,000   20,000   20,400   20,400   20,400   20,400   20,400   20,400   20,400   20,400   20,400   20,400   72,014   77,000   75,550   77,060   70,400   70	DONATIONS	1,970	4,500	1,500	1,530	1,560
T2,014	FUNDRAISING	14,850	18,500	18,500	18,870	19,250
LEVIES & GRANTS   GOVERNMENT TRANSFERS   FEDERAL GRANT   - 13,000   35,000   26,97	GIFT SHOP SALES	17,107	18,000	20,000	20,400	20,810
SOVERNMENT TRANSFERS   FEDERAL GRANT   - 13,000   35,00		72,014	77,000	75,550	77,060	78,600
FEDERAL GRANT - 13,000 35,000	LEVIES & GRANTS					
ONTARIO ARTS COUNCIL-OPERATING SUMMER CAREER PLACEMENT - FED  18,868 19,230 20,300 20,300 2 44,236 59,200 82,270 82,270 8  TOTAL REVENUES  116,250 136,200 157,820 159,330 16  ART GALLERY EDUCATION MATERIALS PROGRAM MATERIALS CONTRACTED SERVICES INSTRUCTORS' FEES  11,760 10,000 10,0	GOVERNMENT TRANSFERS					
SUMMER CAREER PLACEMENT - FED	FEDERAL GRANT	-	13,000	35,000	35,000	35,000
MATERIALS   11,760   13,500   157,820   159,330   16	ONTARIO ARTS COUNCIL-OPERATING	25,368	26,970	26,970	26,970	26,970
TOTAL REVENUES 116,250 136,200 157,820 159,330 168  ART GALLERY EDUCATION  MATERIALS  PROGRAM MATERIALS 4,949 3,500 5,000 5,100  CONTRACTED SERVICES  INSTRUCTORS' FEES 11,760 10,000 10,000 10,200 1  16,709 13,500 15,000 15,300 1  ART GALLERY SPECIAL EVENTS  MATERIALS  SPECIAL EVENT EXPENSES 2,388 3,000 3,500 3,570  BUILDING MTCE - OTHER  MATERIALS  CLEANING & MTCE MATERIALS  CLEANING & MTCE MATERIALS  EQUIPMENT SERVICE CONTRACT 5,187 6,000 6,000 6,120  MATERIALS  EQUIPMENT SERVICE CONTRACT 5,187 6,000 6,000 6,120  MATERIALS  MATERIALS  SECURITY 480 700 700 710  UTILITIES-HEAT 4,227 4,000 3,300 3,370	SUMMER CAREER PLACEMENT - FED	18,868	19,230	20,300	20,300	20,30
ART GALLERY EDUCATION  MATERIALS  PROGRAM MATERIALS  1,000 5,000 5,100  CONTRACTED SERVICES  INSTRUCTORS' FEES  11,760 10,000 10,000 10,000 10,200 1  16,709 13,500 15,000 15,300 1  ART GALLERY SPECIAL EVENTS  MATERIALS  SPECIAL EVENT EXPENSES  2,388 3,000 3,500 3,570  BUILDING MTCE - OTHER  MATERIALS  CLEANING & MTCE MATERIALS  FOLIANING & MTCE MATERIALS  CLEANING & MTCE MATERIALS  FOLIANING & MTCE CONTRACT  MATERIALS  1,163 1,000 1,000 1,000 1,020  SECURITY  480 700 700 710  UTILITIES-HEAT  4,227 4,000 3,300 3,370		44,236	59,200	82,270	82,270	82,27
ART GALLERY EDUCATION  MATERIALS  PROGRAM MATERIALS  1,949 3,500 5,000 5,100  CONTRACTED SERVICES  INSTRUCTORS' FEES  11,760 10,000 10,000 10,000 10,200 1  16,709 13,500 15,000 15,300 1  ART GALLERY SPECIAL EVENTS  MATERIALS  SPECIAL EVENT EXPENSES  2,388 3,000 3,500 3,570  BUILDING MTCE - OTHER  MATERIALS  CLEANING & MTCE MATERIALS  FURNISHMENT SERVICE CONTRACT  5,187 6,000 6,000 6,120  MATERIALS  EQUIPMENT SERVICE CONTRACT  5,187 6,000 6,000 6,120  MATERIALS  1,163 1,000 1,000 1,020  SECURITY  480 700 700 710  UTILITIES-HEAT  4,227 4,000 3,300 3,370		440.050	400.000	455 000	450.000	400.07
MATERIALS           PROGRAM MATERIALS         4,949         3,500         5,000         5,100           CONTRACTED SERVICES         11,760         10,000         10,000         10,200         1           INSTRUCTORS' FEES         11,760         10,000         15,000         15,300         1           ART GALLERY SPECIAL EVENTS           MATERIALS         2,388         3,000         3,500         3,570           BUILDING MTCE - OTHER           MATERIALS         775         600         600         610           EQUIPMENT SERVICE CONTRACT         5,187         6,000         6,000         6,120           MATERIALS         1,163         1,000         1,000         1,020           SECURITY         480         700         700         710           UTILITIES-HEAT         4,227         4,000         3,300         3,370	TOTAL REVENUES	116,250	136,200	157,820	159,330	160,870
PROGRAM MATERIALS CONTRACTED SERVICES INSTRUCTORS' FEES  11,760 10,000 10,000 10,200 1  16,709 13,500 15,000 15,300 1  ART GALLERY SPECIAL EVENTS  MATERIALS SPECIAL EVENT EXPENSES  2,388 3,000 3,500 3,570  2,388 3,000 3,500 3,570  BUILDING MTCE - OTHER  MATERIALS CLEANING & MTCE MATERIALS FUNDAMENTALS CLEANING & MTCE MATERIALS FUNDAMENT SERVICE CONTRACT MATERIALS MATERIALS 1,163 1,000 6,000 6,120 MATERIALS SECURITY 480 700 700 710 UTILITIES-HEAT 4,227 4,000 3,300 3,370	ART GALLERY EDUCATION					
CONTRACTED SERVICES  INSTRUCTORS' FEES  11,760 10,000 10,000 10,200 1  16,709 13,500 15,000 15,300 1  ART GALLERY SPECIAL EVENTS  MATERIALS  SPECIAL EVENT EXPENSES  2,388 3,000 3,500 3,570  BUILDING MTCE - OTHER  MATERIALS  CLEANING & MTCE MATERIALS  CLEANING & MTCE MATERIALS  FOULTH MATERIALS  CLEANING & MTCE CONTRACT  MATERIALS  SECURITY  480 700 700 710  UTILITIES-HEAT  4,227 4,000 3,300 3,370	MATERIALS					
INSTRUCTORS' FEES	PROGRAM MATERIALS	4,949	3,500	5,000	5,100	5,20
16,709	CONTRACTED SERVICES					
ART GALLERY SPECIAL EVENTS  MATERIALS  SPECIAL EVENT EXPENSES  2,388 3,000 3,500 3,570  2,388 3,000 3,500 3,570   BUILDING MTCE - OTHER  MATERIALS  CLEANING & MTCE MATERIALS 775 600 600 610  EQUIPMENT SERVICE CONTRACT 5,187 6,000 6,000 6,120  MATERIALS  1,163 1,000 1,000 1,020  SECURITY 480 700 700 710  UTILITIES-HEAT 4,227 4,000 3,300 3,370	INSTRUCTORS' FEES	11,760	10,000	10,000	10,200	10,400
MATERIALS   2,388   3,000   3,500   3,570   2,388   3,000   3,500   3,570   2,388   3,000   3,500   3,570		16,709	13,500	15,000	15,300	15,60
SPECIAL EVENT EXPENSES   2,388   3,000   3,500   3,570	ART GALLERY SPECIAL EVENTS					
2,388   3,000   3,500   3,570	MATERIALS					
BUILDING MTCE - OTHER  MATERIALS  CLEANING & MTCE MATERIALS  FROM 100 600 610  EQUIPMENT SERVICE CONTRACT  MATERIALS  1,163 1,000 1,000 1,020  SECURITY  480 700 700 710  UTILITIES-HEAT  4,227 4,000 3,300 3,370	SPECIAL EVENT EXPENSES	2,388	3,000	3,500	3,570	3,640
MATERIALS         CLEANING & MTCE MATERIALS       775       600       600       610         EQUIPMENT SERVICE CONTRACT       5,187       6,000       6,000       6,120         MATERIALS       1,163       1,000       1,000       1,020         SECURITY       480       700       700       710         UTILITIES-HEAT       4,227       4,000       3,300       3,370		2,388	3,000	3,500	3,570	3,64
CLEANING & MTCE MATERIALS       775       600       600       610         EQUIPMENT SERVICE CONTRACT       5,187       6,000       6,000       6,120         MATERIALS       1,163       1,000       1,000       1,020         SECURITY       480       700       700       710         UTILITIES-HEAT       4,227       4,000       3,300       3,370	BUILDING MTCE - OTHER					
EQUIPMENT SERVICE CONTRACT       5,187       6,000       6,000       6,120         MATERIALS       1,163       1,000       1,000       1,020         SECURITY       480       700       700       710         UTILITIES-HEAT       4,227       4,000       3,300       3,370	MATERIALS					
MATERIALS       1,163       1,000       1,000       1,020         SECURITY       480       700       700       710         UTILITIES-HEAT       4,227       4,000       3,300       3,370	CLEANING & MTCE MATERIALS	775	600	600	610	620
SECURITY         480         700         700         710           UTILITIES-HEAT         4,227         4,000         3,300         3,370	EQUIPMENT SERVICE CONTRACT	5,187	6,000	6,000	6,120	6,24
UTILITIES-HEAT 4,227 4,000 3,300 3,370	MATERIALS	1,163	1,000	1,000	1,020	1,04
	SECURITY	480	700	700	710	72
UTILITIES-LIGHT 14,141 16,340 15,710 16,020 1	UTILITIES-HEAT	4,227	4,000	3,300	3,370	3,440
	UTILITIES-LIGHT	14,141	16,340	15,710	16,020	16,340



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
UTILITIES-WATER	939	800	930	950	970
CONTRACTED SERVICES					
CLEANING SERVICES	12,219	9,100	8,390	8,560	8,730
CONTRACTED SERVICES	2,853	1,000	1,000	1,020	1,040
GENERAL MAINTENANCE & REPAIRS	2,707	11,000	4,000	4,080	4,160
	44,691	50,540	41,630	42,460	43,300
EXHIBITIONS					
MATERIALS					
ARTIST FEES	13,043	11,890	13,500	13,770	14,050
CATALOGUE	1,119	1,500	9,000	1,500	1,500
CURATOR IN THE FIELD	1,401	-	1,500	1,530	1,560
FRAMING MATTING INSTALLATION	11,347	13,330	13,330	13,600	13,870
OPENING FEES	850	410	450	460	470
	27,760	27,130	37,780	30,860	31,450
GENERAL ADMIN			'		_
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	33,186	31,030	26,530	27,290	27,610
CASUAL&PART-TIME SAL&WAGES	191,468	127,080	131,840	134,710	137,650
EMPLOYEE BENEFITS	15,156	24,890	28,100	30,110	32,250
REGULAR SAL & WAGES-OVERTIME	260	-	-	-	-
REGULAR SALARIES AND WAGES	45,619	93,610	95,550	100,810	106,350
TRAINING AND DEVELOPMENT	608	700	1,000	1,020	1,040
MATERIALS					
ADVERTISING/PROMOTIONS	3,619	3,640	4,500	4,590	4,680
FUNDRAISING FEES	4,842	5,500	6,000	6,120	6,240
MEMBERSHIPS AND SUBSCRIPTIONS	1,232	1,400	1,400	1,430	1,460
OFFICE EQUIPMENT PURCHASES	722	1,000	600	610	620
PERMANENT COLLECTION FRAMING	763	2,040	2,040	2,080	2,120
POSTAGE	217	410	500	510	520
PRINTING STATIONERY, SUPPLIES	1,134	2,000	2,000	2,040	2,080
TELEPHONE	460	600	600	610	620
TRAVEL	885	500	500	510	520
SERVICE CHARGES	1,636	2,200	2,200	2,240	2,280
CONTRACTED SERVICES					
CONTRACTED SERVICES	996	1,000	1,000	1,020	1,040
PROFESSIONAL FEES	3,900	3,700	3,460	3,530	3,600

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	7,730	-	-	-	-
	314,433	301,300	307,820	319,230	330,680
GIFTSHOP					
MATERIALS					
ITEMS FOR RESALE	-	-	5,000	5,100	5,200
PRINTING STATIONERY, SUPPLIES	727	750	1,000	1,020	1,040
PURCHASES	7,183	6,000	3,000	3,060	3,120
	7,910	6,750	9,000	9,180	9,360
TOTAL EXPENSES	413,891	402,220	414,730	420,600	434,030
LEVY IMPACT	(297,641)	(266,020)	(256,910)	(261,270)	(273,160)
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			(3.42%)	1.70%	4.55%







# Library

The Grimsby Public Library's mission is to "inspire lifelong learning by providing support and resources to enrich and connect our community. This mission inspires the library's vision, which is to be a destination for literacy, learning and leisure. The library is integral to the fabric of our community.

To ensure that the library successfully fulfills its mission and vision, the 2022-2025 strategic plan lays out three strategic directions:

- 1. Inclusivity
- 2. Community Engagement
- 3. Innovative Services

With an ever-expanding number of services and collections both physical and virtual, the library strives to anticipate community needs. This involves providing equitable access to a welcoming space, a diverse range of materials including books, DVDs, audio books, magazines, cultural & educational resources and programming, and the technological equipment and devices to encourage lifelong learning throughout our community-

For each municipal dollar spent on the library, the community receives \$6+ in value through library collections, programming and services<sup>1</sup>.

#### **Community Space:**

- Normal hours of operation provide 68 hours/week for use by the community to learn, work, study, read, relax, engage and socialize
- There are 150,000 visits to the library in a typical year
- More than 6,000 community members attend programs for children, teens, adults and seniors in a typical year
- Hundreds of volunteer hours supporting programs and services to the community

#### Literacy champion:

- Grimsby Author Series: 12 Canadian Authors, 12 Canadian books a world-class literary event, celebrating and honouring Canadian authors, books, reading and readers
- Avoiding Summer Literacy Loss: Summer Reading Club offered to children to help maintain reading levels
- Yearly reading challenges for every member of the community: preschool, school aged, teens and adult, encouraging everyone to expand their reading experiences
- 'Reading Buddies' matches teen volunteers with struggling elementary school readers to practice reading in a fun and unintimidating environment

<sup>&</sup>lt;sup>1</sup> Canadian Urban Institute, "Overdue: The Case for Canada's Public Libraries" 2023, <a href="https://canurb.org/publications/overdue/">https://canurb.org/publications/overdue/</a>, page 29

#### Collections:

- More than 64,000 uses of Library databases, online resources, and apps such as: Libby by Overdrive, hoopla, Ancestry.ca, kanopy and LinkedIn Learning
- More than 600,000 physical items available for borrowing, because of resource sharing with partner LiNC libraries across Niagara
- More than 1000seed packages from the Seed Library are distributed annually to help the community grow food themselves

#### 21st Century Technology:

- STEM programming to teach children coding in a fun and interactive environment
- 3D printing to support community creativity and innovation
- Hundreds of hours of creativity using the Green Screen
- Hundreds of hours of digitization of treasured family memories using the Epson v600 slide and photo negative scanner, Phillips VHS to DVD recorder, and Kodak Reels 8mm and Super8 film digitizer in the Media Lab
- Silhouette Vinyl/paper cutting unit for use by the community





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BRARY					
GENERAL REVENUE					
USER FEES					
CARD REPLACEMENT FEE	220	250	200	200	200
DESK REVENUE-PHOTOCOPIER	16,986	10,000	14,000	14,280	14,570
LOST/PAID ITEMS REVENUE	1,856	1,900	1,900	1,940	1,980
NON-RESIDENT MEMBERSHIP FEE	320	160	160	160	160
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	1,700	1,800	1,600	1,630	1,660
OTHER REVENUES					
AUTHORS' SERIES DONATIONS/TICKE	22,533	18,000	18,000	18,360	18,730
BOOK BAG SALES	30	50	50	50	50
DONATIONS	6,717	6,000	4,000	4,080	4,160
FUNDRAISING	12,320	-	-	-	
LIBRARY BOOK SALES	1,329	1,800	1,400	1,430	1,460
MERCHANDISE SALES	159	80	80	80	8
SALES AND RECOVERY	1,716	1,000	1,000	1,020	1,04
	65,886	41,040	42,390	43,230	44,090
LEVIES & GRANTS					
GOVERNMENT TRANSFERS					
OPERATING GRANT (PROV)	31,391	31,390	31,390	31,390	31,390
SUMMER CAREER PLACEMENT - FED	13,639	12,010	11,760	11,760	11,760
	45,030	43,400	43,150	43,150	43,150
TOTAL REVENUES	110,916	84,440	85,540	86,380	87,240
TOTAL NEVEROLO	110,310				01,24
AUTHORS' SERIES					
MATERIALS					
PROGRAM MATERIALS	7,951	7,000	7,000	7,140	7,28
	7,951	7,000	7,000	7,140	7,28
BUILDING MTCE - OTHER					
MATERIALS					
EQUIPMENT SERVICE CONTRACT	9,357	10,000	10,000	10,200	10,40
UTILITIES-HEAT	7,176	8,400	6,400	6,530	6,66
UTILITIES-LIGHT	29,217	37,320	32,440	33,090	33,75
UTILITIES-WATER	947	700	930	950	970



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
CONTRACTED SERVICES					
CLEANING SERVICES	24,832	25,000	17,030	17,370	17,720
GENERAL MAINTENANCE & REPAIRS	8,734	12,000	12,000	12,240	12,480
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	45,900	45,900	45,900	45,900	45,900
	126,163	139,320	124,700	126,280	127,880
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	37,203	37,370	28,820	30,540	31,870
CASUAL&PART-TIME SAL&WAGES	182,819	179,570	173,620	182,400	191,640
EMPLOYEE BENEFITS	112,220	119,720	142,560	149,940	156,320
REGULAR SAL & WAGES-OVERTIME	387	-	-	-	-
REGULAR SALARIES AND WAGES	463,132	509,100	521,240	543,850	564,870
TRAINING AND DEVELOPMENT	9,819	11,000	12,000	12,240	12,480
WORKERS' COMP. INS. PREMIUMS	-	1,500	-	-	-
MATERIALS					
ADVERTISING/PROMOTIONS	4,646	5,000	4,500	4,590	4,680
BOOKS-AUDIO	4,197	4,500	4,500	4,590	4,680
EQUIPMENT SERVICE CONTRACT	16,989	20,000	19,000	19,380	19,770
FUND RAISING EVENT EXPENSES	4,590	-	-	-	-
LIBRARY EQUIPMENT	2,904	4,000	4,000	4,080	4,160
MEMBERSHIPS AND SUBSCRIPTIONS	1,433	1,500	1,000	1,020	1,040
ONLINE COLLECTIONS	36,810	32,000	34,000	34,680	35,370
PERIODICALS	5,613	6,000	6,000	6,120	6,240
POSTAGE	2,429	2,200	3,000	3,060	3,120
PRINTING STATIONERY, SUPPLIES	15,430	14,000	14,000	14,280	14,570
TELEPHONE	1,043	1,340	1,000	1,020	1,040
TRAVEL	1,364	750	2,000	2,040	2,080
VIDEOS	4,498	5,000	5,000	5,100	5,200
IT SUPPLIES	4,962	7,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	90	100	100	100	100
CONTRACTED SERVICES-OFFICE EQUIPMENT	-	-	1,800	1,840	1,880
PHOTOCOPIER SERVICE	1,713	1,800	-	-	-
PROFESSIONAL FEES	6,228	7,500	8,000	8,160	8,320
RENTS AND FINANCIAL EXPENSES					
BANK CHARGES	1,140	1,000	1,150	1,170	1,190

DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			0.48%	4.13%	3.75%		
VY IMPACT	(971,108)	(1,060,690)	(1,065,810)	(1,109,880)	(1,151,460		
TOTAL EXPENSES	1,082,024	1,145,130	1,151,350	1,196,260	1,238,70		
	7,891	8,500	9,000	9,180	9,36		
PROGRAMS AND ACTIVITIES	7,891	8,500	9,000	9,180	9,36		
MATERIALS							
PROGRAMS AND ACTIVITIES							
	940,019	990,310	1,010,650	1,053,660	1,094,18		
TRANSFER TO RESERVES	18,360	18,360	18,360	18,360	18,36		
TRANSFERS TO OWN FUNDS							
	2024 Actual	2024 Budget	2025 Budget	2026 Budget	202 Budge		







### **Public Works**

The Public Works department is primarily responsible for the management of municipal infrastructure and assets located within the public road allowances, cemeteries, and some parking lots. This includes roadways and associated transportation assets (sidewalks, streetlights, signs, boulevards, ditches, etc.), buried infrastructure (water main, wastewater, and storm sewers) and the facilities and equipment that are needed to support these operations. The department also provides quality control and compliance for the department's operations and supports the corporate health and safety program.

### **Administration Building**

The Administration Building is the home for majority of the Town's departments with approximately 60 employees accommodated within the building. The building includes a public reception area, Council Chambers and two smaller meeting spaces. The original building was built in 1981 and underwent a significant renovation and addition in 2011. The renovated building included various accessibly improvements and was constructed using sustainably focused building practices, certified Silver-level in Leadership in Energy and Environmental Design (LEED).

### **Crossing Guards**

The Town is committed to the safe movement of children in our community to and from school. The Town employs crossing guards at strategic locations servicing both public and catholic elementary schools.

# **Engineering**

The Engineering division works to ensure the Town is well designed, safe, appealing and sustainable through planning, designing, building, and renewing its core infrastructure. The Town's core infrastructure includes the roads, bridges, water main, storm sewers, storm water management facilities and wastewater. The division's primary responsibilities include:

- Asset management planning for core infrastructure and non-core infrastructure
- Manage infrastructure rehabilitation, renewal and extension/expansion projects
- Support the development and ongoing maintenance of the Town's Geographic Information System (GIS) and Computerized Maintenance Management System (CMMS) platforms
- Provide detailed engineering review and administration new developments
- Transportation planning including traffic safety and parking

## **Health & Safety**

The Town is dedicated to ensuring all workers have the right to a safe workplace and to return home safely each day. The Town has developed policies and procedures under the Occupational Health and Safety Act to make certain all employees are properly trained and aware of workplace risks and hazards. This department ensures:

- Commitment of Council and senior management for a safe workplace for all employees
- Continual training of staff through external and internal courses
- Joint Health & Safety Committee continually inspects facilities to ensure a safe work environment
- Preparation and maintenance of facility safety plans

### **Operations Centre**

The Operation Centre is the home base for many employees and supports various divisions/lines of business for the Public Works Department including Transportation Services, Environmental Services, Cemeteries and Fleet and Equipment Maintenance. The site is the home to approximately 50 vehicles and large equipment utilized by the department, all of which are serviced on-site in automotive bays. The Operations Centre is also the location of the Town's fueling station and bulk drinking water station.

### **Parking Lots**

The Town owns and maintains three public parking lots within the downtown core, one lot located on either side of Main St and one lot on Elizabeth St. The parking lots are available all year round and are free of charge. Additionally, the department maintains an electric vehicle charging station located in the parking lot on the south side of Main St.

### **Public Works Fleet and Equipment**

The Public Works Department owns approximately 60 different vehicles and large pieces of equipment, along with a host of other small equipment. Two full time Fleet Management/Fleet Services Technicians maintain all equipment used by the Public Works Department, as well as various other vehicles and equipment utilized by additional departments, including the Fire Department and Parks, Facilities and Culture.

## **Streetlights**

The Town owns and maintains more than 2,500 street lights located on both Town and Regional his roadways within the Town's limits. All streetlight luminaries were converted to LED luminaries in 2014-2015.

# **Transportation**

The Transportation department is responsible for:

- Maintenance of all Town-owned roads, sidewalks, culverts, and storm sewers
- Compliance with all applicable legislation and Road Quality Management Standards (RQMS)
- Installation and replacement of roadway signs, street name signs on Town-owned roads
- Tree maintenance and litter clean up on Town-owned boulevards
- Maintenance of Town-owned parking lots and boulevards

#### **Winter Control**

The Winter Control Department ensures that the Town's roads and sidewalks are plowed, sanded, or salted in the most timely and effective manner. During the winter season, patrols are checking road and sidewalk conditions, as well as monitoring weather forecasts to ensure safe passage throughout the Town. The department is also responsible for compliance with all applicable legislation and the Town's Road Quality Management Standard.





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION BLDG					
GENERAL REVENUE					
OTHER REVENUES					
DAAP OVERHEAD RECOVERY	105,670	31,000	9,240	9,420	9,610
DAAP CAPITAL RECOVERY	39,622	19,000	4,300	4,390	4,480
	145,292	50,000	13,540	13,810	14,090
TOTAL REVENUES	145,292	50,000	13,540	13,810	14,090
BUILDING MTCE					
SALARIES AND BENEFITS					
ON CALL WAGES	15	-	-	-	-
MATERIALS					
CLEANING & MTCE MATERIALS	4,176	5,000	5,000	5,100	5,200
MATERIALS	5,223	5,500	5,500	5,610	5,720
UTILITIES-HEAT	23,080	20,800	24,100	24,580	25,070
UTILITIES-LIGHT	74,712	72,820	76,300	77,830	79,390
UTILITIES-WATER	1,075	1,000	1,030	1,050	1,070
CONTRACTED SERVICES					
CLEANING SERVICES	17,293	17,700	18,660	19,030	19,410
CONTRACTED SERVICES	65,898	47,200	47,200	48,140	49,100
GENERAL MAINTENANCE & REPAIRS	14,935	20,000	20,000	20,400	20,810
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	81,600	81,600	81,600	83,230	84,890
	288,007	271,620	279,390	284,970	290,660
TOTAL EXPENSES	288,007	271,620	279,390	284,970	290,660
LEVY IMPACT	(142,715)	(221,620)	(265,850)	(271,160)	(276,570)
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			19.96%	2.00%	2.00%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ROSSING GUARDS					
CROSSING PATROLS					
SALARIES AND BENEFITS					
MEDICAL EXAMS & RELATED	-	300	300	310	320
	-	300	300	310	320
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	14,812	19,600	15,870	16,390	16,750
CASUAL&PART-TIME SAL&WAGES	93,460	85,170	91,830	94,130	96,480
UNIFORMS AND CLOTHING	933	1,500	1,500	1,530	1,560
MEDICAL EXAMS & RELATED	20	-	-	-	-
	109,225	106,270	109,200	112,050	114,790
TOTAL EXPENSES	109,225	106,570	109,500	112,360	115,110
VY IMPACT	(109,225)	(106,570)	(109,500)	(112,360)	(115,110
JDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027		1	2.75%	2.61%	2.45%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
GINEERING					
GENERAL REVENUE					
USER FEES					
PUBLIC WORKS ADMIN FEES	5,285	20,000	20,000	20,400	20,810
TREE PLANTING	5,850	15,000	15,000	15,300	15,610
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM CAPITAL PROJECT	85,836	234,370	241,960	262,450	276,240
TRANSFER FROM OPERATING PROJECT	85,645	90,420	103,750	110,180	
OTHER REVENUES					
CONTRIBUTIONS FROM OTHERS	2,437	-	-	-	
DAAP OVERHEAD RECOVERY	678,823	296,840	354,390	361,480	368,710
SALES AND RECOVERY	6,476	-	14,100	(51,810)	(54,160
	870,352	656,630	749,200	718,000	627,210
EVIES & GRANTS					
GOVERNMENT TRANSFERS					
PROV GRANT-MOAF DRAINAGE SUP'T	-	10,000	-	-	
		10,000	_	_	
TOTAL REVENUES	870,352	666,630	749,200	718,000	627,210
TOTAL REVENUES GENERAL ADMIN	870,352		749,200	718,000	627,210
GENERAL ADMIN	870,352		749,200	718,000	627,210
GENERAL ADMIN SALARIES AND BENEFITS		666,630	· · · · · · · · · · · · · · · · · · ·		
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS	10,506	<b>666,630</b> 7,290	7,580	8,000	8,000
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES	10,506 40,357	7,290 73,680	· · · · · · · · · · · · · · · · · · ·		8,000
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS	10,506 40,357 3,377	<b>666,630</b> 7,290	7,580	8,000	8,000 88,560
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS	10,506 40,357 3,377 177,887	7,290 73,680 2,200	7,580 78,710 -	8,000 83,500 -	8,000 88,560
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE	10,506 40,357 3,377	7,290 73,680 2,200 214,710	7,580 78,710 - 246,190	8,000 83,500 - 261,270	8,000 88,560 276,950
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME	10,506 40,357 3,377 177,887 2,367	7,290 73,680 2,200 214,710 - 757,550	7,580 78,710 - 246,190 - 773,710	8,000 83,500 - 261,270 - 808,140	8,000 88,560 276,950 842,530
GENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES	10,506 40,357 3,377 177,887 2,367 615,683	7,290 73,680 2,200 214,710	7,580 78,710 - 246,190	8,000 83,500 - 261,270	8,000 88,560 276,950 842,530
SENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  MEDICAL EXAMS & RELATED	10,506 40,357 3,377 177,887 2,367 615,683 7,807 160	7,290 73,680 2,200 214,710 - 757,550 5,000	7,580 78,710 - 246,190 - 773,710 5,000	8,000 83,500 - 261,270 - 808,140 5,100	8,000 88,560 276,950 842,530 5,200
SENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT	10,506 40,357 3,377 177,887 2,367 615,683 7,807	7,290 73,680 2,200 214,710 - 757,550	7,580 78,710 - 246,190 - 773,710	8,000 83,500 - 261,270 - 808,140	8,000 88,560 276,950 842,530 5,200
SENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  MEDICAL EXAMS & RELATED  TUITIONS AND COURSES	10,506 40,357 3,377 177,887 2,367 615,683 7,807 160	7,290 73,680 2,200 214,710 - 757,550 5,000	7,580 78,710 - 246,190 - 773,710 5,000	8,000 83,500 - 261,270 - 808,140 5,100	8,000 88,560 276,950 842,530 5,200 5,930
SENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  MEDICAL EXAMS & RELATED  TUITIONS AND COURSES  MATERIALS	10,506 40,357 3,377 177,887 2,367 615,683 7,807 160	7,290 73,680 2,200 214,710 - 757,550 5,000 - 3,000	7,580 78,710 - 246,190 - 773,710 5,000 - 5,700	8,000 83,500 - 261,270 - 808,140 5,100 - 5,810	8,000 88,560 276,950 842,530 5,200 5,930
SENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  MEDICAL EXAMS & RELATED  TUITIONS AND COURSES  MATERIALS  COURIER SERVICES	10,506 40,357 3,377 177,887 2,367 615,683 7,807 160	7,290 73,680 2,200 214,710 - 757,550 5,000 - 3,000	7,580 78,710 - 246,190 - 773,710 5,000 - 5,700	8,000 83,500 - 261,270 - 808,140 5,100 - 5,810	8,000 88,560 276,950 842,530 5,200 5,930
SENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  MEDICAL EXAMS & RELATED  TUITIONS AND COURSES  MATERIALS  COURIER SERVICES  MATERIALS	10,506 40,357 3,377 177,887 2,367 615,683 7,807 160 3,331	7,290 73,680 2,200 214,710 - 757,550 5,000 - 3,000 100 400	7,580 78,710 - 246,190 - 773,710 5,000 - 5,700	8,000 83,500 - 261,270 - 808,140 5,100 - 5,810	8,000 88,560 276,950 842,530 5,200 5,930 100 420 9,570
SENERAL ADMIN  SALARIES AND BENEFITS  CASUAL&PART-TIME BENEFITS  CASUAL&PART-TIME SAL&WAGES  CLOTHING ALLOWANCE  EMPLOYEE BENEFITS  REGULAR SAL & WAGES-OVERTIME  REGULAR SALARIES AND WAGES  TRAINING AND DEVELOPMENT  MEDICAL EXAMS & RELATED  TUITIONS AND COURSES  MATERIALS  COURIER SERVICES  MATERIALS  MEMBERSHIPS AND SUBSCRIPTIONS	10,506 40,357 3,377 177,887 2,367 615,683 7,807 160 3,331	7,290 73,680 2,200 214,710 - 757,550 5,000 - 3,000 100 400 9,150	7,580 78,710 - 246,190 - 773,710 5,000 - 5,700  100 400 9,200	8,000 83,500 - 261,270 - 808,140 5,100 - 5,810 100 410 9,380	8,000 88,560 276,950 5,200 5,930 100 420 9,570 1,040

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
PRINTING STATIONERY, SUPPLIES	988	3,000	1,500	1,530	1,560
TRAVEL	4,099	7,000	5,500	5,610	5,720
CONTRACTED SERVICES					
CONTRACTED SERVICES	5,079	1,000	1,000	1,020	1,040
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	396,536	390,660	404,760	400,820	406,440
	1,280,875	1,481,640	1,541,350	1,592,730	1,654,100
QMS PROGRAM					
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	7,000	5,000	5,100	5,200
		7,000	5,000	5,100	5,200
TOTAL EXPENSES	1,280,875	1,488,640	1,546,350	1,597,830	1,659,300
VY IMPACT	(410,523)	(822,010)	(797,150)	(879,830)	(1,032,090)
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027		ı	(3.02%)	10.37%	17.31%

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
HEALTH & SAFETY					
GENERAL ADMIN					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	7,543	7,070	8,130	8,740	9,250
REGULAR SALARIES AND WAGES	25,858	25,300	27,090	28,580	30,150
TRAINING AND DEVELOPMENT	40,790	18,000	27,000	27,540	28,090
MATERIALS					
MATERIALS	3,239	6,000	6,500	6,630	6,760
MEMBERSHIPS AND SUBSCRIPTIONS	2,647	2,000	3,500	3,570	3,640
	80,077	58,370	72,220	75,060	77,890
TOTAL EXPENSES	80,077	58,370	72,220	75,060	77,890
LEVY IMPACT	(80,077)	(58,370)	(72,220)	(75,060)	(77,890)
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027		1	23.73%	3.93%	3.77%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
PERATIONS CENTRE					
GENERAL REVENUE					
OTHER REVENUES					
COMMUNICATIONS TOWER RENTAL	17,172	20,000	20,000	20,400	20,810
GAIN ON DISPOSAL	60,048	-	-	-	
SCRAP REVENUE	3,141	2,000	2,000	2,040	2,080
DAAP OVERHEAD RECOVERY	2,742	5,000	5,000	5,100	5,200
INTERFUNCTIONAL REVENUES					
INTER-DEPARTMENTAL REVENUE	195,420	195,420	192,150	195,990	199,910
	278,523	222,420	219,150	223,530	228,000
TOTAL REVENUES	278,523	222,420	219,150	223,530	228,000
-					
BUILDING MTCE					
SALARIES AND BENEFITS					
EMPLOYEE BENEFITS	(2)	-	-	-	
MATERIALS					
CLEANING & MTCE MATERIALS	13,823	10,000	10,000	10,200	10,40
RADIO REPAIRS AND MAINTENANCE	1,258	1,500	1,500	1,530	1,56
SMALL TOOLS	3,879	3,000	3,000	3,060	3,120
TELEPHONE	18,185	32,000	22,000	22,440	22,89
UTILITIES-HEAT	8,818	10,700	11,400	11,630	11,86
UTILITIES-LIGHT	15,598	15,630	15,710	16,020	16,34
UTILITIES-WATER	9,153	13,200	9,790	9,990	10,19
CONTRACTED SERVICES					
CLEANING SERVICES	28,288	21,500	22,460	22,910	23,37
CONTRACTED SERVICES	25,180 124,180	21,000 128,530	21,000	21,420	21,850
					121,000
GENERAL ADMIN					
SALARIES AND BENEFITS					
UNIFORMS AND CLOTHING	1,588	1,800	2,400	2,450	2,500
MEDICAL EXAMS & RELATED	1,161	1,000	1,000	1,020	1,040
MATERIALS					
ADVERTISING/PROMOTIONS	2,143	1,000	1,500	1,530	1,560
OFFICE EQUIPMENT PURCHASES	245	2,000	-	-	
PRINTING STATIONERY, SUPPLIES	1,201	5,000	4,000	4,080	4,16
CONTRACTED SERVICES					
CONTRACTED SERVICES	6,781	11,700	10,000	10,200	10,400

	2024 Actual	2024 Budget	2025 Budget	2026 Budget 72,830 92,110	2027 Budget 74,290 93,950
TRANSFERS TO OWN FUNDS	71,400 84,519	71,400 93,900	71,400 90,300		
TRANSFER TO RESERVES					
TOTAL EXPENSES	208,699	222,430	207,160	211,310	215,530
LEVY IMPACT	69,824	(10)	11,990	12,220	12,470
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027		(1:	20,000.00%)	(1.92%)	(2.05%)



2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1,511	2,000	2,000	2,040	2,080
252	-	-	-	
247,096	246,960	203,060	207,120	211,260
248,859	248,960	205,060	209,160	213,340
248,859	248,960	205,060	209,160	213,340
359,765	340,000	320,000	326,400	332,930
331,500	331,500	331,500	338,130	344,890
691,265	671,500	651,500	664,530	677,820
691,265	671,500	651,500	664,530	677,820
(442,406)	(422,540)	(446,440)	(455,370)	(464,480)
	1,511 252 247,096 248,859 248,859 359,765 331,500 691,265	1,511 2,000 252 - 247,096 246,960 248,859 248,960  248,859 248,960  359,765 340,000 331,500 331,500 691,265 671,500	Actual         Budget         Budget           1,511         2,000         2,000           252         -         -           247,096         246,960         203,060           248,859         248,960         205,060           248,859         248,960         205,060           359,765         340,000         320,000           331,500         331,500         331,500           691,265         671,500         651,500	Actual         Budget         Budget         Budget           1,511         2,000         2,000         2,040           252         -         -         -           247,096         246,960         203,060         207,120           248,859         248,960         205,060         209,160           248,859         248,960         205,060         209,160           359,765         340,000         320,000         326,400           331,500         331,500         331,500         338,130           691,265         671,500         651,500         664,530



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
TREETLIGHTS					<u> </u>
EQUIPMENT MTCE					
MATERIALS					
MATERIALS	24,865	20,000	25,000	25,500	26,010
UTILITIES-LIGHT	203,921	200,810	200,530	204,540	208,630
CONTRACTED SERVICES					
CONTRACTED SERVICES	102,811	25,000	35,000	35,700	36,420
	331,597	245,810	260,530	265,740	271,060
TOTAL EXPENSES	331,597	245,810	260,530	265,740	271,060
		.,.	.,		,
VY IMPACT	(331,597)	(245,810)	(260,530)	(265,740)	(271,060)
JDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			5.99%	2.00%	2.00%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
ANSPORTATION					
CHARGEBACK RECOVERY					
USER FEES					
CHARGEBACK RECOVERY	(79,691)	-	-	-	
ROADS CHARGEBACK RECOVERY	1,353	5,000	5,000	5,100	5,20
	(78,338)	5,000	5,000	5,100	5,20
GENERAL REVENUE					
USER FEES					
ROADS SERVICE CHARGE OTHER REVENUES	4,814	10,000	10,000	10,200	10,40
SALES AND RECOVERY	2,728	-	10,000	10,200	10,40
	7,542	10,000	20,000	20,400	20,80
TOTAL REVENUES	(70,796)	15,000	25,000	25,500	26,00
DDIDGES & GUI VEDTO		·	·	<u> </u>	·
BRIDGES & CULVERTS  MATERIALS					
MATERIALS	1,661	2,000	2,000	2,040	2,08
WATERIALS	1,661	2,000	2,000	2,040	2,08
BRUSHING AND TREE MTCE		,	,		
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	(1)	-	-	-	
REGULAR SAL & WAGES-OVERTIME	166	-	-	-	
MATERIALS					
MATERIALS	1,962	5,100	5,100	5,200	5,30
	2,127	5,100	5,100	5,200	5,30
CHARGEBACK RECOVERY					
MATERIALS					
EQUIPMENT MAINTENANCE EXPENSES	(1,286)	-	-	-	
	(1,286)	-	-	-	
CONTROL SIGNS & OL/CH SIGNAL					
MATERIALS					
MATERIALS	22,385	25,000	25,000	25,500	26,01
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,232	-	-	-	
	24,617	25,000	25,000	25,500	26,01



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
DITCHING & DITCH MTCE					
MATERIALS					
MATERIALS	1,932	3,000	3,000	3,060	3,120
	1,932	3,000	3,000	3,060	3,120
DOWNTOWN TREE MTCE					
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
	-	1,000	1,000	1,020	1,040
ELECTRIC VEHICLE CHARGING STATION					
MATERIALS					
ELECTRICAL ENERGY	4,768	2,000	2,000	2,040	2,080
MATERIALS	1,009	1,000	1,000	1,020	1,040
	5,777	3,000	3,000	3,060	3,120
ENTRANCE CULVERT & CURB REPLACE					
MATERIALS					
MATERIALS	7,005	10,000	10,000	10,200	10,400
	7,005	10,000	10,000	10,200	10,400
ENTRANCE CULVERT INSTALLATION			,		
MATERIALS					
MATERIALS	1,522	5,000	5,000	5,100	5,200
	1,522	5,000	5,000	5,100	5,200
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	36,260	39,540	33,600	35,610	37,540
CASUAL&PART-TIME SAL&WAGES	193,469	190,430	205,670	217,740	230,480
CLOTHING ALLOWANCE	7,102	7,200	7,200	7,340	7,490
EMPLOYEE BENEFITS	354,699	325,150	360,360	377,350	390,990
MEAL ALLOWANCES	630	500	500	510	520
REGULAR SAL & WAGES-OVERTIME	19,110	40,180	16,990	17,410	17,850
REGULAR SAL&WAGES (SHIFT PREM)	20	-	-	-	-
REGULAR SALARIES AND WAGES	1,149,240	1,154,400	1,167,360	1,205,330	1,244,970
TRAINING AND DEVELOPMENT	-	-	15,900	16,220	16,540
UNIFORMS AND CLOTHING	9,383	7,800	10,000	10,200	10,400
MEDICAL EXAMS & RELATED	550	-	-	-	-
ON CALL WAGES	37,780	-	26,720	28,300	29,970



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	-	-	4,100	4,180	4,26
CONTRACTED SERVICES					
CONTRACTED SERVICES	351,537	266,500	266,500	271,830	277,27
INTERFUNCTIONAL EXPENSES					
OPERATION CENTRE ALLOCATION	65,140	65,140	64,050	65,330	66,64
	2,224,920	2,096,840	2,178,950	2,257,350	2,334,92
MISC MTCE					
MATERIALS					
MATERIALS	375	1,000	1,000	1,020	1,04
SMALL TOOLS	2,064	2,000	2,000	2,040	2,08
	2,439	3,000	3,000	3,060	3,12
PATCH & SEAL					
MATERIALS					
MATERIALS	18,915	9,500	9,500	9,690	9,88
	18,915	9,500	9,500	9,690	9,88
PATROLLING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	(1)	-	-	-	
	(1)	-	-	-	
PAVEMENT MARKINGS					
MATERIALS					
MATERIALS	4,843	6,000	6,000	6,120	6,24
	4,843	6,000	6,000	6,120	6,24
PROTECTIVE BARRIERS					
MATERIALS					
MATERIALS	2,656	2,000	2,000	2,040	2,08
	2,656	2,000	2,000	2,040	2,08
RIGHT OF WAY GRASS/WEED CUTTING					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	(2)	-	-	-	
MATERIALS					
MATERIALS	791	1,500	1,500	1,530	1,56
	789	1,500	1,500	1,530	1,56



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
ROAD CULVERT REPLACEMENT					
MATERIALS					
MATERIALS	1,001	5,000	5,000	5,100	5,20
	1,001	5,000	5,000	5,100	5,20
SAFETY DEVICES					
MATERIALS					
UTILITIES-LIGHT	1,421	1,510	1,430	1,460	1,490
	1,421	1,510	1,430	1,460	1,49
SAFETY EDUCATION					
SALARIES AND BENEFITS					
TUITIONS AND COURSES	17,738	5,000	-	-	
MATERIALS					
PRINTING STATIONERY, SUPPLIES	-	1,400	1,400	1,430	1,46
TRAVEL		500	500	510	52
	17,738	6,900	1,900	1,940	1,98
SHOULDER MTCE					
MATERIALS					
MATERIALS	1,395	2,000	2,000	2,040	2,08
	1,395	2,000	2,000	2,040	2,08
SIDEWALK MTCE					
MATERIALS					
MATERIALS	986	1,000	1,000	1,020	1,04
	986	1,000	1,000	1,020	1,04
STORM SEWERS					
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	-	30,000	30,600	31,21
	-	-	30,000	30,600	31,21
STREET SIGNS					
MATERIALS					
MATERIALS	(1,138)	2,000	2,000	2,040	2,08
	(1,138)	2,000	2,000	2,040	2,080

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
TREE PLANTING					
MATERIALS  MATERIALS					
	9,020	25,000	25,000	25,500	26,010
	9,020	25,000	25,000	25,500	26,010
WOLVERTON RD MTCE			1,000 1,000	1,020	
MATERIALS					1,040
MATERIALS	20	1,000			
	20	1,000	1,000	1,020	1,040
TOTAL EXPENSES	2,328,359	2,217,350	2,324,380	2,405,690	2,486,200
LEVY IMPACT	(2,399,155)	(2,202,350)	(2,299,380)	(2,380,190)	(2,460,200)
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			4.41%	3.51%	3.36%



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
INTER CONTROL					
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3,948	11,370	12,260	13,010	13,610 69,970
CASUAL&PART-TIME SAL&WAGES	20,016	43,790	62,180	65,960	
EMPLOYEE BENEFITS	5,492	2,580	2,660	2,750	2,830
MEAL ALLOWANCES	1,009	2,500	2,500	2,550	2,600
REGULAR SAL & WAGES-OVERTIME	37,690	131,890	110,410	113,170	115,990
ON CALL WAGES	-	=	26,730	28,280	29,970
	68,155	192,130	216,740	225,720	234,970
SANDING & SALTING				- 125,460	
SALARIES AND BENEFITS	195 87,742	- 115,000	- 123,000		
ON CALL WAGES					127,970
MATERIALS					
MATERIALS					
	87,937	115,000	123,000	125,460	127,970
SNOW FENCE			-	<u>-</u>	
MATERIALS		3,000			
MATERIALS	242				-
	242	3,000	-		-
SNOW PLOWING					
SALARIES AND BENEFITS					
ON CALL WAGES	24	<u>-</u>	_	=	_
MATERIALS					
MATERIALS	885	5,000	-	-	-
	909	5,000	-	-	-
TOTAL EXPENSES	157,243	315,130	339,740	351,180	362,940
		,	,-	,	,
EVY IMPACT	(157,243)	(315,130)	(339,740)	(351,180)	(362,940)
JDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			7.81%	3.37%	3.35%







#### **Cemeteries**

The Town of Grimsby has two Cemeteries, the Grimsby Mountain Cemetery and the Queen's Lawn Cemetery.

#### **Grimsby Mountain Cemetery**

Grimsby Mountain Cemetery is located at the corner of Mountain and Elm Tree Roads and comprises 32.5 acres. The cemetery was opened in 1998 and will continue to meet the needs of Grimsby residents well into the future. The Cemetery offers a variety of interment options including full casket burial, cremated remains burial, and aboveground columbarium niches. At the cemetery:

- · Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- More than 5,800 plots currently exist
- 40 niches exist currently

#### **Queen's Lawn Cemetery**

Queen's Lawn Cemetery is located on Main Street East, west of Nelles Road and was opened in 1897. The Cemetery has no remaining plots for sale. At the cemetery:

- Funeral services are provided
- Marker and foundation installation are provided
- General maintenance of grounds are provided
- More than 12,200 plots exist currently





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	202 <sup>°</sup> Budge
DUNTAIN CEMETERY					
GENERAL REVENUE					
USER FEES					
BURIAL CHARGES	40,497	55,000	45,000	45,900	46,82
RENTAL FACILITIES	3,809	7,000	7,000	7,140	7,28
WAGES RECOVERED	2,702	5,000	5,000	5,100	5,20
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	-	10,000	10,000	10,200	10,40
OTHER REVENUES					
MARKERS,FOUNDATIONS,MISC.	16,393	25,000	25,000	25,500	26,01
SALE OF PLOTS	48,197	85,000	70,000	71,400	72,83
	111,598	187,000	162,000	165,240	168,54
TOTAL REVENUES	111,598	187,000	162,000	165,240	168,54
BUILDING MTCE					
MATERIALS					
MATERIALS	151	1,500	1,500	1,530	1,56
	151	1,500	1,500	1,530	1,56
FUNERALS					
MATERIALS					
CLEANING & MTCE MATERIALS	67	-	-	-	
	67	-	-	-	
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	1,650	4,100	2,680	2,770	2,82
CASUAL&PART-TIME SAL&WAGES	9,735	19,520	14,780	15,110	15,44
EMPLOYEE BENEFITS	13,166	12,180	14,040	14,550	14,92
REGULAR SAL & WAGES-OVERTIME	1,884	4,120	4,240	4,350	4,46
REGULAR SALARIES AND WAGES	40,324	39,110	42,380	43,210	44,09
MATERIALS					
CEMETERY PLOT BUYBACK	2,036	1,500	2,000	2,040	2,08
LICENCE FEE	996	1,000	1,000	1,020	1,04
CONTRACTED SERVICES					
CONTRACTED SERVICES	5,724	3,500	3,500	3,570	3,64
	75,515	85,030	84,620	86,620	88,49

	2024 Actual E	-	2025 Budget	2026 Budget	2027 Budget
MARKERS & FOUNDATIONS					
MATERIALS  MATERIALS	2,882	3,000	3,000	3,060 3,060	
					3,120 3,120
TOTAL EXPENSES	78,615	89,530	89,120	91,210	93,170
VY IMPACT	32,983	97,470	72,880	74,030	75,370
DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			25.23%	(1.58%)	(1.81%)



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
QUEENSLAWN CEMETERY					
GENERAL REVENUE					
USER FEES					
BURIAL CHARGES	50,628	50,000	50,000	51,000	52,020
RENTAL FACILITIES	3,229	3,000	3,000	3,060	3,120
WAGES RECOVERED	2,771	4,000	4,000	4,080	4,160
INVESTMENT INCOME					
INVESTMENT INCOME-OTHER	-	10,000	10,000	10,200	10,400
OTHER REVENUES					
MARKERS, FOUNDATIONS, MISC.	9,662	5,000	6,500	6,630	6,760
SALE OF PLOTS	2,185	10,000	10,000	10,200	10,400
	68,475	82,000	83,500	85,170	86,860
TOTAL REVENUES	68,475	82,000	83,500	85,170	86,860
BUILDING MTCE					
MATERIALS					
EQUIPMENT REPAIRS & MTCE	16	-	-	-	-
MATERIALS	79	2,000	2,000	2,040	2,080
UTILITIES-LIGHT	985	910	1,020	1,040	1,060
UTILITIES-WATER	855	700	820	840	860
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	100	100	100	100
GENERAL MAINTENANCE & REPAIRS	160	-	-	-	-
	2,095	3,710	3,940	4,020	4,100
FUNERALS					
MATERIALS					
CLEANING & MTCE MATERIALS	89	-	-	-	-
	89	-	-	-	-
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	3,292	6,600	3,350	3,460	3,540
CASUAL&PART-TIME SAL&WAGES	20,284	33,520	20,110	20,550	21,000
EMPLOYEE BENEFITS	21,944	20,720	23,790	24,640	25,280
REGULAR SAL & WAGES-OVERTIME	1,862	4,120	4,240	4,350	4,460
REGULAR SALARIES AND WAGES	68,663	67,640	72,500	73,940	75,440



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
MATERIALS				5,100	5,200
CEMETERY PLOT BUYBACK	-	5,000	5,000		
LICENCE FEE	996	1,000	1,000	1,020	1,040
TELEPHONE	293	70 138,670	70	70 133,130	70 136,030
	117,334		130,060		
MARKERS & FOUNDATIONS					
MATERIALS					
MATERIALS	880	1,500	500 1,500	1,530	1,560
	880	1,500	1,500	1,530	1,560
TOTAL EXPENSES	120,398	143,880	135,500	138,680	141,690
EVY IMPACT	(51,923)	(61,880)	(52,000)	(53,510)	(54,830)
SUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027		'	(15.97%)	2.90%	2.47%







### **Wastewater System**

The Public Works department operates to ensure the Town provides reliable wastewater services that meets or exceed regulatory requirements. The department is responsible for planning, design, construction, operation, maintenance, and overall management of the wastewater system. The department ensures:

- Provision of reliable and continuous wastewater services
- Management of annual infrastructure renewal projects and development of new infrastructure
- Removal of main sewer blockages and maintenance of sewer laterals on public property





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
ASTEWATER				-	
BILLING REVENUE - CONSUMPTION					
USER FEES					
BILLINGS-COMMERCIAL	251,621	346,870	449,170	458,150	467,310
BILLINGS-RESIDENTIAL	2,270,599	3,054,350	4,017,420	4,391,780	4,787,870
BILLINGS-INDUSTRIAL	112,687	125,030	167,430	170,780	174,20
BILLINGS-IRRIGATION	9,924	21,360	24,260	24,750	25,25
BILLINGS-OTHER SALES	57,430	80,020	110,120	112,320	114,57
BILLINGS-OWN MUNICIPALITY	38,148	24,890	24,890	25,390	25,90
BILLINGS-INSTITUTIONAL	1,708	-	1,300	1,330	1,36
GOVERNMENT TRANSFERS					
BILLINGS-REGION	17,946	39,540	45,340	46,250	47,18
	2,760,063	3,692,060	4,839,930	5,230,750	5,643,64
COMMERCIAL & INDUSTRIAL					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	354,071	-	-	-	
COMMERCIAL VACANT LAND	5,717	-	-	-	
COMMERCIAL VACANT UNIT	11,540	-	-	-	
HYDRO SHARED PIL - CH	1,846	-	-	-	
HYDRO SHARED PIL - IH	158	-	-	-	
INDUSTRIAL OCCUPIED	73,818	-	-	-	
INDUSTRIAL VACANT UNIT	2,948	=	-	-	
LARGE INDUSTRIAL OCCUPIED	15,061	-	-	-	
LARGE INDUSTRIAL VACANT	3,896	=	-	-	
PARKING LOTS	258	-	-	-	
SHOPPING CENTRE	37,827	-	-	-	
	507,140	-	-	-	
COMMERCIAL & INDUSTRIAL -SUPP					
PROPERTY TAXATION					
COMMERCIAL OCCUPIED	24,637	-	-	-	
INDUSTRIAL NEW CONSTR FULL	603	-	-	-	
INDUSTRIAL OCCUPIED	769	-	-	-	
SHOPPING CENTRE	95	-	-	-	
	26,104	_			



	2024 Actual	2024 Budget	2025 Budget 100,000 10,670	2026 Budget	2027 Budget 104,040 11,100
GENERAL REVENUE		100,000 -		102,000 10,880 112,880	
OTHER REVENUES					
LEACHATE TREATMENT	101,219 - 101,219				
RECOVERY OF SEWER REPAIRS					
		100,000	110,670		115,140
PAYMENTS IN LIEU					
PROPERTY TAXATION					
COMMERCIAL GENERAL	7,052	-	-	-	
COMMERCIAL OCCUPIED	31,367	-	-	-	- - -
COMMERCIAL VACANT LAND	5,271	-	-		
RESIDENTIAL & FARM	3,540	-	-	-	
	47,230	-	-	-	
ESIDENTIAL & FARM		727 - 39,401 - 3,068,863 - 3,804 -	- - -	- - -	
PROPERTY TAXATION					
FARMLANDS MULTI RESIDENTIAL					
RESIDENTIAL EDUC ONLY					
	3,112,795				
RESIDENTIAL & FARM - SUPP					
PROPERTY TAXATION					
RESIDENTIAL & FARM	10,131	50,000	50,000	50,000	50,000
	10,131	50,000	50,000	50,000	50,000
TOTAL REVENUES	6,564,682	3,842,060	5,000,600	5,393,630	5,808,780
FINANCIAL EXPENDITURES					
RENTS AND FINANCIAL EXPENSES					
CHARITABLE REBATES	1,171	1,500	1,500	1,500	1,50
TAXES WRITTEN OFF	6,271	16,250	16,250	16,250	16,25
TIEG EXPENSE	6,215	3,120	3,120	3,120	3,12
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES		1,565,600	,565,600 1,633,790	1,704,650	1,778,300
	1,579,257	1,586,470	1,654,660	1,725,520	1,799,170



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	59	-	_	-	-
CASUAL&PART-TIME SAL&WAGES	413	-	_	-	-
EMPLOYEE BENEFITS	104,341	124,600	149,720	164,340	172,170
MEAL ALLOWANCES	288	500	500	510	520
REGULAR SAL & WAGES-OVERTIME	7,241	21,480	16,990	17,410	17,850
REGULAR SALARIES AND WAGES	347,857	446,620	491,170	528,970	550,790
TRAINING AND DEVELOPMENT	-	-	9,500	9,690	9,880
UNIFORMS AND CLOTHING	2,706	3,000	4,000	4,080	4,160
ON CALL WAGES	12,600	-	5,350	5,660	5,990
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	-	-	400	410	420
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	63,590	63,590	76,670	78,200	79,760
OPERATION CENTRE ALLOCATION	65,140	65,140	64,050	65,330	66,640
ADMINISTRATION ALLOCATION	154,530	154,530	171,260	174,690	178,180
FINANCE ALLOCATION	191,740	191,740	208,170	212,330	216,580
HR ALLOCATION	16,900	16,900	16,650	16,980	17,320
VEHICLE ALLOCATION	74,090	74,090	60,920	62,140	63,380
LEGAL ALLOCATION	118,370	118,370	126,810	129,350	131,940
INSURANCE ALLOCATION	118,710	118,710	129,000	131,580	134,210
	1,278,575	1,399,270	1,531,160	1,601,670	1,649,790
SEWAGE TREATMENT					
CONTRACTED SERVICES					
REGIONAL SEWAGE FLOW CHARGES	5,827,144	4,231,000	6,367,320	7,004,050	7,704,460
	5,827,144	4,231,000	6,367,320	7,004,050	7,704,460
SWM FACILITY MAINTENANCE					
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	70,000	70,000	71,400	72,830
	-	70,000	70,000	71,400	72,830
WASTEWATER LATERAL & TREE ROOT					
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
REIMBURSEMENT TO HOMEOWNER	<del>-</del>	6,000	6,000	6,120	6,240
	-	7,000	7,000	7,140	7,280

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
WASTEWATER LATERAL MTCE					
MATERIALS					
MATERIALS	27	5,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,018	20,000	20,000	20,400	20,810
	1,045	25,000	25,000	25,500	26,010
WASTEWATER MAIN - TV VIDEO					
MATERIALS					
MATERIALS	-	2,500	2,500	2,550	2,600
CONTRACTED SERVICES					
CONTRACTED SERVICES	120,892	110,000	110,000	112,200	114,440
	120,892	112,500	112,500	114,750	117,040
WASTEWATER MAIN MTCE					
MATERIALS					
MATERIALS	4,138	5,000	5,000	5,100	5,200
SMALL TOOLS	2,082	3,000	3,000	3,060	3,120
TAXES	15,851	15,000	15,000	15,300	15,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	992	55,000	25,000	25,500	26,010
	23,063	78,000	48,000	48,960	49,940
TOTAL EXPENSES	8,829,976	7,509,240	9,815,640	10,598,990	11,426,520
EVY IMPACT	(2,265,294)	(3,667,180)	(4,815,040)	(5,205,360)	(5,617,740)
UDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			31.30%	8.11%	7.92%







## **Water System**

The Public Works department operates to ensure a safe, secure, and sustainable supply of drinking water for the Town. The department is responsible for planning, design, construction, operation, maintenance and overall management of the drinking water supply system. The department ensures:

- Compliance with all applicable legislation and Drinking Water Quality Management Standards (DWQMS)
- Routine water sampling
- Management of annual infrastructure renewal projects and development of new infrastructure
- Installation and repair of water meters
- Repair of water main breaks
- Operation of the bulk water station





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
WATER					
BILLING REVENUE - CONSUMPTION					
USER FEES					
BILLINGS-COMMERCIAL	322,353	385,490	409,990	418,190	426,550
BILLINGS-RESIDENTIAL	2,889,282	3,224,910	3,429,970	3,498,570	3,568,540
BILLINGS-BUILDER FLAT RATE	537	17,120	17,640	17,990	18,350
BILLINGS-INDUSTRIAL	141,088	138,940	147,740	150,690	153,700
BILLINGS-IRRIGATION	12,531	23,750	25,250	25,760	26,280
BILLINGS-OTHER SALES	84,508	88,920	94,620	96,510	98,440
BILLINGS-OWN MUNICIPALITY	48,722	46,480	49,480	50,470	51,480
BILLINGS-WATERHAULERS	161,283	180,870	192,370	196,220	200,140
GOVERNMENT TRANSFERS					
BILLINGS-HAMILTONWENTWORTH	125,629	179,220	184,780	188,480	192,250
BILLINGS-REGION	22,470	43,950	46,750	47,690	48,640
	3,808,403	4,329,650	4,598,590	4,690,570	4,784,370
BILLING REVENUE - FIXED					
USER FEES					
BILLINGS-COMMERCIAL	146,189	130,590	132,530	135,180	137,880
BILLINGS-RESIDENTIAL	3,756,924	3,440,210	3,491,360	3,907,870	4,302,430
BILLINGS-INDUSTRIAL	6,966	5,430	5,510	5,620	5,730
BILLINGS-IRRIGATION	4,774	3,430	3,480	3,550	3,620
BILLINGS-OTHER SALES	-	8,570	8,700	8,870	9,050
BILLINGS-OWN MUNICIPALITY	6,334	5,430	5,510	5,620	5,730
BILLINGS-WATERHAULERS	6,501	6,570	6,670	6,800	6,940
BILLINGS-INSTITUTIONAL	10,426	-	-	-	-
GOVERNMENT TRANSFERS					
BILLINGS-REGION	7,020	6,570	6,670	6,800	6,940
	3,945,134	3,606,800	3,660,430	4,080,310	4,478,320
GENERAL REVENUE					
USER FEES					
TURN ON/OFF SERVICE CHARGES	4,938	5,400	13,050	13,310	13,580
WATER ACCOUNT CHANGE FEES	18,662	25,000	26,600	27,130	27,670
WATER PENALTIES	69,037	50,000	55,880	57,000	58,140
WATER SERVICE INSTALLATION FEE	2,395	1,200	2,240	2,280	2,330
WATER ACCOUNT TRANSFER FEES	26,123	23,310	24,300	24,790	25,290



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
OTHER REVENUES	-				
WATER METER SALES	51,593	30,000	30,000	30,600	31,210
SALES AND RECOVERY	2,625	2,000	2,170	2,210	2,250
	175,373	136,910	154,240	157,320	160,470
TOTAL REVENUES	7,928,910	8,073,360	8,413,260	8,928,200	9,423,160
BILLING					
MATERIALS					
POSTAGE	27,888	29,000	44,200	45,080	45,980
PRINTING STATIONERY, SUPPLIES	-	2,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	1,257	3,000	3,000	3,060	3,120
	29,145	34,000	52,200	53,240	54,300
CURRENT CAPITAL EXPENDITURE					
TRANSFERS TO OWN FUNDS					
TRANSFER TO RESERVES	2,296,900	2,296,900	2,365,810	2,436,780	2,509,880
	2,296,900	2,296,900	2,365,810	2,436,780	2,509,880
FIRE HYDRANT MTCE					
MATERIALS					
MATERIALS	12,464	16,000	16,000	16,320	16,650
CONTRACTED SERVICES					
CONTRACTED SERVICES	351	3,000	3,000	3,060	3,120
	12,815	19,000	19,000	19,380	19,770
GENERAL ADMIN					
SALARIES AND BENEFITS					
CASUAL&PART-TIME BENEFITS	2,038	3,370	2,800	2,890	2,970
CASUAL&PART-TIME SAL&WAGES	13,475	15,460	15,940	16,340	16,750
CLOTHING ALLOWANCE	2,443	2,500	2,400	2,450	2,500
EMPLOYEE BENEFITS	238,105	268,020	310,170	341,860	358,930
MEAL ALLOWANCES	306	1,000	1,000	1,020	1,040
REGULAR SAL & WAGES-OVERTIME	13,229	69,650	25,480	26,120	26,770
REGULAR SALARIES AND WAGES	785,022	966,730	1,026,680	1,108,980	1,153,700
TRAINING AND DEVELOPMENT	10,586	8,500	15,000	15,300	15,610



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
UNIFORMS AND CLOTHING	9,696	6,000	7,000	7,140	7,280
TUITIONS AND COURSES	5,008	3,300	-	-	-
ON CALL WAGES	29,843	-	48,100	50,920	53,950
MATERIALS					
ADVERTISING/PROMOTIONS	2,299	2,000	2,000	2,040	2,080
MEMBERSHIPS AND SUBSCRIPTIONS	114	2,800	2,800	2,860	2,920
MISCELLANEOUS	200	500	500	510	520
OFFICE EQUIPMENT PURCHASES	-	2,500	2,500	2,550	2,600
PRINTING STATIONERY, SUPPLIES	267	500	500	510	520
TELEPHONE	1,682	4,000	4,000	4,080	4,160
CONTRACTED SERVICES					
CONTRACTED SERVICES	414	1,000	1,000	1,020	1,040
RENTS AND FINANCIAL EXPENSES					
WATER WRITTEN OFF	111	-	-	-	-
INTERFUNCTIONAL EXPENSES					
IT ALLOCATION	148,380	148,380	178,900	182,480	186,130
OPERATION CENTRE ALLOCATION	65,140	65,140	64,050	65,330	66,640
ADMINISTRATION ALLOCATION	208,440	208,440	214,490	218,780	223,160
FINANCE ALLOCATION	465,260	465,260	478,410	487,980	497,740
HR ALLOCATION	39,430	39,430	38,850	39,630	40,420
VEHICLE ALLOCATION	172,870	172,870	142,140	144,980	147,880
LEGAL ALLOCATION	139,780	139,780	136,340	139,070	141,850
INSURANCE ALLOCATION	142,590	142,590	141,010	143,830	146,710
	2,496,728	2,739,720	2,862,060	3,008,670	3,103,870
METER MTCE					
MATERIALS					
MATERIALS	8,317	15,000	15,000	15,300	15,610
CONTRACTED SERVICES					
CONTRACTED SERVICES	20,080	12,000	12,000	12,240	12,480
	28,397	27,000	27,000	27,540	28,090
METER READING					
CONTRACTED SERVICES					
CONTRACTED SERVICES	10	2,000	2,000	2,040	2,080
-	10	2,000	2,000	2,040	2,080



	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
NEW METER INSTALL					
MATERIALS					
MATERIALS	39	5,000	5,000	5,100	5,200
	39	5,000	5,000	5,100	5,200
NEW WATER SERVICE INSTALL					
MATERIALS					
MATERIALS	(1,986)	1,000	<u>-</u>	-	-
	(1,986)	1,000	<u>-</u>	<u>-</u>	-
QMS PROGRAM					
MATERIALS					
MEMBERSHIPS AND SUBSCRIPTIONS	-	500	500	510	520
MISCELLANEOUS	-	5,500	5,500	5,610	5,720
CONTRACTED SERVICES					
CONTRACTED SERVICES	2,290	6,000	6,000	6,120	6,240
	2,290	12,000	12,000	12,240	12,480
REGIONAL WATER PURCHASE					
CONTRACTED SERVICES					
REGIONAL WATER PURCHASE CHARGE	2,727,834	2,787,240	2,920,690	3,212,760	3,534,040
	2,727,834	2,787,240	2,920,690	3,212,760	3,534,040
WATER LOCATES					
MATERIALS					
MATERIALS	3,330	2,500	2,500	2,550	2,600
CONTRACTED SERVICES					
CONTRACTED SERVICES	11,165	5,500	5,500	5,610	5,720
	14,495	8,000	8,000	8,160	8,320
WATER MAIN MTCE					
MATERIALS					
MATERIALS	12,641	25,000	25,000	25,500	26,010
CONTRACTED SERVICES					
CONTRACTED SERVICES	87,990	65,000	65,000	66,300	67,630
	100,631	90,000	90,000	91,800	93,640
WATER SAMPLES					
WATER SAMPLES  MATERIALS					

	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
CONTRACTED SERVICES	_				
CONTRACTED SERVICES	25,155	20,000	22,500	22,950	23,410
	27,554	24,000	26,500	27,030	27,570
WATER SERVICES MTCE					
SALARIES AND BENEFITS					
MEAL ALLOWANCES	36	500	-	-	-
MATERIALS					
MATERIALS	8,407	10,000	11,000	11,220	11,440
SMALL TOOLS	3,314	5,000	5,000	5,100	5,200
CONTRACTED SERVICES					
CONTRACTED SERVICES	-	10,000	5,000	5,100	5,200
	11,757	25,500	21,000	21,420	21,840
WATER STATION MTCE					
MATERIALS					
MATERIALS	-	1,000	1,000	1,020	1,040
CONTRACTED SERVICES					
CONTRACTED SERVICES	519	1,000	1,000	1,020	1,040
	519	2,000	2,000	2,040	2,080
TOTAL EXPENSES	7,747,128	8,073,360	8,413,260	8,928,200	9,423,160
LEVY IMPACT	181,782	-		-	-
BUDGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			0%	0%	0%







### **Grimsby Downtown Business Improvement Area (GDBIA)**

The GDBIA encompasses the area bounded between Kerman Avenue and Robinson Street, the foot of the Mountain, and the CN Rail line. Established by Council via By-law 05-22, the GDBIA is managed by a separate board of directors. Its mission is the promotion, beautification, and revitalization of downtown Grimsby. The Merchants of Downtown Grimsby are your friends, neighbours, and trusted retailers, who work tirelessly to keep the downtown as vibrant as possible and the destination of choice for those who shop locally.





	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budge
RIMSBY DOWNTOWN BUSINESS					
PROVEMENT AREA					
GENERAL REVENUE					
GOVERNMENT TRANSFERS					
OTHER GRANTS	-	-	163,000	200,000	225,000
TRANSFERS FROM OWN FUNDS					
TRANSFER FROM RESERVES	-	48,330	87,520	21,960	
OTHER REVENUES					
DONATIONS	500	-	=	-	
SPONSORSHIPS	-	-	10,000	15,000	15,00
	500	48,330	260,520	236,960	240,00
PAYMENTS IN LIEU					
PROPERTY TAXATION					
DOWNTOWN IMPROVEMENT AREA LEVY	1,088	-	<del>-</del>	-	
	1,088	<del>-</del>	-	-	
TAX LEVY					
PROPERTY TAXATION					
	96.405				
DOWNTOWN IMPROVEMENT AREA LEVY	86,405 86,405	- -	<u>-</u>	<u>-</u>	
TOTAL REVENUES	87,993	48,330	260,520	236,960	240,00
GENERAL ADMIN					
SALARIES AND BENEFITS					
DIA CASUAL&PART-TIME SAL&WAGES	20,621	-	89,520	91,310	93,13
DIA EMPLOYEE DEDUCTIONS	1,185	-	12,000	12,750	13,97
MATERIALS					
ADVERTISING/PROMOTIONS	202	12,250	27,100	15,000	15,00
DOWNTOWN BEAUTIFICATION	3,053	20,000	68,000	50,000	40,00
MEETING EXPENSES	304	500	500	500	50
MEMBERSHIPS AND SUBSCRIPTIONS	2,873	400	1,500	400	40
PRINTING STATIONERY, SUPPLIES	27	500	400	500	50
SPECIAL EVENT EXPENSES	41,212	65,500	134,000	140,000	150,00
CONTRACTED SERVICES	,— . —	,	- 1	-,	,00
	_	30,000	1,000	_	
CONTRACTED SERVICES		00,000	.,000		
CONTRACTED SERVICES PROFESSIONAL FEES	2,971	4,500	6,000	6,000	6,00

DGET VARIANCE: 2024/2025, 2025/2026, 2026/2027			0%	0%	09
VY IMPACT	(183,461)	(87,350)	(87,350)	(87,350)	(87,350)
TOTAL EXPENSES	271,454	135,680	347,870	324,310	327,35
	271,454	135,680	347,870	324,310	327,3
TRANSFER TO RESERVES	194,842	-	-	-	
TRANSFERS TO OWN FUNDS					
AMORTIZATION	76	-	=	=	
AMORTIZATION					
TAXES WRITTEN OFF	-	1,130	3,000	3,000	3,0
INSURANCE	3,187	-	4,000	4,000	4,0
CHARITABLE REBATES	379	300	300	300	3
BANK CHARGES	-	-	150	150	1
RENTS AND FINANCIAL EXPENSES					
	2024 Actual	2024 Budget	2025 Budget	2026 Budget	20 Budg

## **2025 OPERATING PROJECTS**

#### 2025 OPERATING PROJECTS







#### Overview

For improved transparency and accountability, beginning in 2022, operating projects have been reported separately from base departmental operating budgets and capital projects. Operating projects are defined as one-time initiatives that have a start and end date and do not result in or rehabilitate a capital asset.

Historically, these initiatives have either been incorporated into the base operating budget or reported in the capital budget. Since these initiatives are significant, do not occur every year and do not result in or rehabilitate a capital asset, it is appropriate to have them listed separately. This disclosure improves reporting, ensures proper funding sources are used in alignment with the Town's reserve strategy and policy, and assists with the ongoing management of the projects.

Operating projects have been included for the current budget year only.

#### **Carryforward Projects**

Operating projects not completed in 2024 have been carried forward to 2025. Carry forward operating projects that require additional budget dollars for completion have been included in the 2025 budget. All carryforward projects have been identified for enhanced transparency and accountability and will include the total cost of projects, removing the need to re-budget projects year over year.

#### **Commitment Budgeting**

Commitment budgeting is the upfront approval of the total anticipated cost of the project. This would require Council to approve the total anticipated cost of the project upfront, including projects, which are anticipated to occur over a multi-year period.

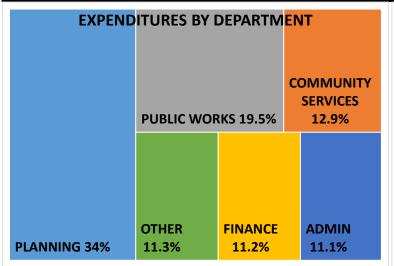
Following this approach, project expenditures would continue to be funded at year-end, in alignment with the Council-approved funding sources, however, the project would remain open with unspent funds carried over to the following year. This would alleviate the requirement for the project to be reapproved year after year.

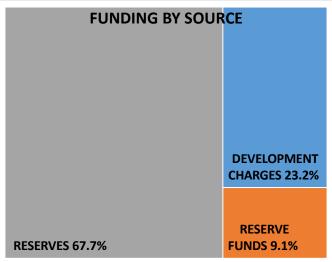
This budgeting method aligns with the Procurement By-law, which requires a Council-approved budget for the total project value before the procurement can be awarded.



# TOWN OF GRIMSBY 2025 OPERATING PROJECT SUMMARY WITH FUNDING

	EXPE	NSES			FUND	ING		
DEPARTMENT	Gross	Cost	Development Charges	R	Reserve Funds	R	Reserves	Total
CORPORATE	\$	5,500	\$ -	- \$	-	\$	5,500	\$ 5,500
ADMINISTRATION, CLERKS & BY-LAW	26	61,840		-	-		261,840	261,840
FINANCE	26	67,400	112,500	)	12,500		142,400	267,400
PUBLIC WORKS	46	3,180		-	155,000		308,180	463,180
PLANNING	80	05,000	325,000	)	-		480,000	805,000
ECONOMIC DEVELOPMENT		50,000		-	-		50,000	50,000
FIRE	1.	12,500		-	-		112,500	112,500
BUILDING		40,000		-	40,000		-	40,000
COMMUNITY SERVICES	30	05,000	113,600	)	-		191,400	305,000
LIBRARY		45,000		-	-		45,000	45,000
TOTAL LEVY	2,3	55,420	551,100		207,500		1,596,820	2,355,420
WASTEWATED OVOTEN		45.000			7.500		7.500	45.000
WASTEWATER SYSTEM		15,000		-	7,500		7,500	15,000
TOTAL OPERATING PROJECTS	\$ 2,3	70,420	\$ 551,100	\$	215,000	\$	1,604,320	\$ 2,370,420







## **2025 OPERATING PROJECT SUMMARY**

Department	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Corporate	7,369,930	-	7,369,930	-	5,500	5,500	7,375,430
Administration, Clerks & By-Law	96,000	61,829	34,171	83,340	178,500	261,840	296,011
Information Technology	140,000	38,415	101,585	-	-	-	101,585
Finance	21,000	1,145	19,855	-	267,400	267,400	287,255
Fire	20,000	7,839	12,161	-	112,500	112,500	124,661
Building	-	-	-	-	40,000	40,000	40,000
Library	60,000	-	60,000	-	45,000	45,000	105,000
Public Works	1,311,600	400,434	911,166	-	463,180	463,180	1,374,346
Wastewater	465,000	312,858	152,142	15,000	-	15,000	167,142
Community Services	432,000	41,325	390,675	50,000	255,000	305,000	695,675
Planning	953,300	397,931	555,369	-	805,000	805,000	1,360,369
Economic Development	49,000	2,417	46,583	50,000	-	50,000	96,583
Total	10,917,830	1,264,192	9,653,638	198,340	2,172,080	2,370,420	12,024,058



## **2025 OPERATING PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Corporate	01-110003	WEST LINCOLN MEMORIAL HOSPITAL	7,369,930	-	7,369,930	-	-	-	7,369,930
Corporate	01-110004	PARASPORT GAMES SPONSORSHIP	-	-	-	-	5,500	5,500	5,500
Corporate Total			7,369,930	-	7,369,930	-	5,500	5,500	7,375,430
Administration, Clerks & By-La	aw 01-100002	RECORDS MANAGEMENT	71,000	61,829	9,171	69,340	_	69,340	78,511
Administration, Clerks & By-La		GRIMSBY BRAND REVIEW	-	-	-,	-	65,000	65,000	65,000
Administration, Clerks & By-La		CUSTOMER SERVICE STRATEGY	_	_	-	_	98,500	98,500	98,500
Administration, Clerks & By-La		ONGOING BY-LAW MATTER	_	_	_	_	15,000	15,000	15,000
Administration, Clerks & By-La		BY-LAW PARKING AND AMP ENFORCEMENT SOFTWARE	25.000	_	25,000	14.000	-	14,000	39,000
Administration, Clerks & By-L			96,000	61,829	34,171	83,340	178,500	261,840	296,011
Information Technology	01-130000	CYBER SECURITY AUDIT AND ENHANCEMENT	75,000	-	75,000	-	-	-	75,000
Information Technology	01-130004	WEBSITE IMPROVEMENT	65,000	38,415	26,585	-	-	-	26,585
Information Technology Tota	ıl		140,000	38,415	101,585	-	-	-	101,585
Finance	01-140002	ONLINE PROPERTY BILLING AND UTILITY BILLING	6,000	1,145	4,855	_	_	_	4,855
Finance	01-140006	ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS REVIEW	15,000	-,	15,000	_	-	_	15,000
Finance	01-140007	DEVELOPMENT CHARGE BACKGROUND STUDY AND COMMUNITY BENEFITS STATEGY UPDATE	-	_	-	_	125,000	125,000	125,000
Finance	01-140008	CLOUD HOSTED QUESTICA BUDGET SOFTWARE	-	_	-	-	5,000	5,000	5,000
Finance	01-140011	ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS	_	_	_	-	115,000	115,000	115,000
Finance	01-140012	GRIMSBY POWER INC VALUATION	-	_	_	_	22,400	22,400	22,400
Finance Total			21,000	1,145	19,855	-	267,400	267,400	287,255
Fire	01-200001	COMMUNICATION EQUIPMENT RELOCATION	20,000	7,839	12,161	-	-	-	12,161
Fire	01-200002	FIRE SHARED SERVICE REVIEW	-	-	-	-	112,500	112,500	112,500
Fire Total			20,000	7,839	12,161	-	112,500	112,500	124,661
Building	01-270001	BUILDING PERMIT FEE STUDY	-	-	-	-	40,000	40,000	40,000
Building Total			-	_	-	-	40,000	40,000	40,000
Library	09-755001	FEASIBILITY STUDY (WAS 750001)	60,000	-	60,000	-	-	-	60,000
Library	09-755003	GRIMSBY PUBLIC LIBRARY STRATEGIC PLANNING	-	-	-	-	45,000	45,000	45,000
Library Total			60,000	-	60,000	-	45,000	45,000	105,000
Dudia Mada	01-300000	PARKING STUDY - DOWNTOWN CORE & GRIMSBY ON THE LAKE	75,000	69,402	5,598		_		F F00
Public Works Public Works	01-300001	ASSET MANAGEMENT PLAN	175,000	70,469	104,531	-	-	-	5,598 104,531
Public Works	01-300001	STORM SEWER ASSET CONDITION SURVEY - ANNUAL PROGRAM	175,000	70,469	104,551	-	130,000	120,000	130,000
Public Works	01-300002	STORM WATER MANAGEMENT FACILITY ASSESSMENT	100,000	37,949	62,051	-	150,000	130,000	62,051
Public Works	01-300000	MUNICIPAL ENGINEERING DESIGN STANDARDS UPDATE	200,000	8,095	191,905	-	-		191,905
Public Works	01-300010	AERIAL IMAGERY UPDATE	15,000	7,500	7,500	-	-		7,500
Public Works	01-300011	SHORELINE PROTECTION ASSESSMENT	50,000	19,409	30,591	-			30,591
Public Works	01-300012	BELL CANADA FIBRE UPGRADE	196,600	113,591	83,009	-	_	-	83,009
Public Works	01-300013	MUNICIPAL SHORELINE FUTURE LAND USE FEASABILITY STUDY	-	-	-	-	50,000	50,000	50,000
Public Works	01-300014	TRANSPORTATION SAFETY/CORRIDOR MANAGEMENT	-	-	-	-	223,180	223,180	223,180
Public Works	01-300013	BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT	- -	-	- -	_	25,000	25,000	25,000
Public Works	01-300073	TRANSPORTATION MASTER PLAN STUDY	200,000	74,019	125,981	-	25,500	25,000	125,981
Public Works	01-300104	RIDGE RD E/W ROAD SAFETY AUDIT	50,000	-,013	50,000	_	_	<u>-</u>	50,000
Public Works	01-300106	PARKING LOT OPERATIONAL IMPROVEMENT STRATEGIES	125,000	-	125,000	-	-	-	125,000

<sup>1.</sup> Includes YTD actuals up to September 30, 2024



## **2025 OPERATING PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Public Works	01-300108	DOWNTOWN TRAFFIC OPERATION IMPROVEMENT PLAN	125,000	-	125,000	-	-	-	125,000
Public Works	01-300131	PAVEMENT CONDITION RATING (PCI)	-	-	-	-	35,000	35,000	35,000
Public Works Total			1,311,600	400,434	911,166	-	463,180	463,180	1,374,346
Wastewater	03-410000	WASTEWATER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7	315,000	239,146	75,854	-	-	-	75,854
Wastewater	03-410001	WASTEWATER OVERFLOW AND BY-PASS MONITORING	50,000	2,544	47,456	-	-	-	47,456
Wastewater	03-410002	CONSOLIDATED LINEAR INFRASTRUCTURE (CLI) PROGRAM	100,000	71,167	28,833	15,000	-	15,000	43,833
Wastewater Total			465,000	312,858	152,142	15,000	-	15,000	167,142
Community Services	01-710003	COMMUNITY SERVICES FACILITIES UTILIZATION STRATEGY	-	-	-	-	160,000	160,000	160,000
Community Services	01-710006	CLIMATE CHANGE WORK	40,000	-	40,000	50,000	-	50,000	90,000
Community Services	01-710009	USER FEE STUDY - COMMUNITY SERVICES	90,000	-	90,000	-	-	-	90,000
Community Services	01-710010	PARKS AND FACILITY TREE INVENTORY	120,000	-	120,000	-	-	-	120,000
Community Services	01-710011	PEACH KING CENTRE - CAPITAL FUNDRAISING CAMPAIGN - PHASE II	60,000	-	60,000	-	-	-	60,000
Community Services	01-710013	PARKS MASTER PLAN	122,000	41,325	80,675	-	-	-	80,675
Community Services	01-710015	INVASIVE SPECIES MANAGEMENT PROGRAM	-	-	-	-	75,000	75,000	75,000
Community Services	01-710017	GRIMSBY SENIORS CLUB - 60TH ANNIVERSARY	-	-	-	-	20,000	20,000	20,000
Community Services Total			432,000	41,325	390,675	50,000	255,000	305,000	695,675
Planning	01-800001	MAIN STREET EAST - HERITAGE CONSERVATION DISTRICT STUDY	250,000	198,057	51,943	-	-	_	51,943
Planning	01-800006	OFFICIAL PLAN REVIEW	703,300	199,874	503,426	-	-	-	503,426
Planning	01-800011	ZONING BY-LAW REVIEW	-	-	-	-	650,000	650,000	650,000
Planning	01-800017	3D MODELLING	-	-	-	-	75,000	75,000	75,000
Planning	01-800019	DEVELOPMENT APPLICATION APPROVAL PROCESS FEE REVIEW	-	-	-	-	80,000	80,000	80,000
Planning Total			953,300	397,931	555,369	-	805,000	805,000	1,360,369
Economic Development	01-830001	DEVELOPMENT PROCESS ANALYSIS & VACANT LAND DIRECTORY UPDATE.	10,000	2,417	7,583	10,000	-	10,000	17,583
Economic Development	01-830002	COMMUNITY PROFILE	-	-	-	5,000	-	5,000	5,000
Economic Development	01-830003	TOURISM ATTRACTION	25,000	-	25,000	-	_	-	25,000
Economic Development	01-830005	WORKFORCE DEVELOPMENT ALLIANCE	5,000	-	5,000	-	-	-	5,000
Economic Development	01-830006	GRIMSBY BRAND REVIEW-Merge with 01-100005	-	-	-	-	-	-	-
Economic Development	01-830007	BUSINESS AMBASSADOR PROGRAM	4,000	-	4,000	15,000	-	15,000	19,000
Economic Development	01-830010	HOME BASED ENTREPRENEURIAL HUB PROMOTION	5,000	-	5,000	20,000	-	20,000	25,000
<b>Economic Development Total</b>			49,000	2,417	46,583	50,000	-	50,000	96,583
Total			10,917,830	1,264,192	9,653,638	198,340	2,172,080	2,370,420	12,024,058

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-110004	PARASPORT GAMES SPONSORSHIP	Town of Grimsby Paramazing sport sponsorship. The Ontario Parasport Games is a program of the Government of Ontario, delivered by host municipalities in partnership with the Ministry of Tourism, Culture and Sport. The Niagara Region will be hosting the 2025 Parasport Games from May 30 – June 1, 2025. During the Games, almost 600 para-athletes will be welcomed at venues throughout the Niagara region. Sport Niagara has reached out to all municipalities with a request to consider getting involved as a "Paramazing Sport Sponsor."	5,500
		Funded from 03-4-035499-14536 Corporate Projects Reserve	5,500

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-100002	RECORDS MANAGEMENT	Improvements to the Town's records management program to assist in digitizing the Town's records, reducing the amount of paper records and streamlining current processes.	69,340
		Improvements will include: - Review of Operations - \$5,000 - Bulk shredding - Roughly \$565 each time (4 large bins emptied 3x/year) - \$1,695 - Digitization of records - Contract position (\$24.036/per hour for 1 year) - \$43,745.98 + \$11,898.91 (Benefits) - Junk removal company to cleanout basement - \$2,000 - Storage improvements - \$5,000	
		Funded from 01-4-015499-14681 Corporate Projects Reserve	
01-100005	GRIMSBY BRAND REVIEW	Hire an external consultant to assist with the Rebranding Project. The objective of this project is to develop a new brand identity that accurately reflects the Town of Grimsby's unique character and aspirations. A new brand will not only enhance the Town's reputation and image, but position Grimsby as an up-and-coming location for investment and growth.	65,000
		The Rebranding Project will aim to revitalize the Town's image and create a strong and memorable brand that attracts businesses and visitors, and makes the community feel proud.	
		Total Budget: \$65,000 \$40,000 funded from 03-4-035499-14536 Corporate Projects Reserve Move \$25,000 from Economic Development 01-830006 and re-budget to Admin 01-100005.	
		Funded from 03-4-035499-14536 Corporate Projects Reserve	
01-100006	CUSTOMER SERVICE STRATEGY	The objectives of this project are to develop a customer service strategy that aligns with the Town's goals and enhances customer satisfaction.	98,500
		Funded from 01-4-015499-14681 Corporate Projects Reserve	
01-100007	ONGOING BY-LAW MATTER	As per resolution CC-24- 022	15,000
		Funded from 01-4-015499-14681 Corporate Projects Reserve	

## TOWN OF GRIMSBY 2025 OPERATING PROJECT DETAIL ADMINISTRATION, CLERKS & BY-LAW

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-130002	BY-LAW PARKING AND AMP ENFORCEMENT SOFTWARE	The By-Law parking and ticket software is outdated and in need of replacement in order to streamline efficiencies. Additionally, the Town does not have AMP enforcement software and the new software could accommodate this need. The costs include the software, potential equipment (lease or own) and one year of ongoing operational fees or a fee based solution depending on which software is chosen.	14,000
		Funded from m 01-4-015499-14325 Equipment Replacement Reserve - By-law	
			261 840

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-140007	DEVELOPMENT CHARGE BACKGROUND STUDY AND COMMUNITY BENEFITS STATEGY UPDATE	Development charges (DC) are fees that municipalities charge on new development and redevelopment projects to recover growth-related capital costs, as outlined in the Development Charges Act. The Town of Grimsby's current By-law 2021-14, as amended, will expire on March 22, 2026. Therefore, an updated by-law must be enacted before that date.	125,000
		The Community Benefits Charge (CBC) allows municipalities to apply a charge on certain types of higher-density development to fund related infrastructure needs, as provided for under the Planning Act. While the current CBC Bylaw 2024-53 has not yet expired, it would be beneficial to align the DC background study with the CBC strategy moving forward to achieve process efficiencies and to ensure that there is no overlap of fees between the two charges.	
		Funded from: - \$ 112,500 07-4-072410-18447 Development Charge - Growth Studies (Pg 5-4, Table 5.2.2) (90%) - \$ 12,000 07-4-072410-18712 Community Benefits Charges Reserve Fund (10%)	
01-140008	CLOUD HOSTED QUESTICA BUDGET SOFTWARE	The Town's current budgeting software, Questica, is hosted locally on the Town's servers. However, the current software version will be the last to receive support or upgrades for on-premises infrastructure. Transitioning to the cloud will ensure continued support, access to system upgrades, and new software enhancements, keeping the Town's budgeting system up-to-date and secure.	5,000
		Performance The Questica Budget solution has passed performance tests for multiple scenarios and worked for over 400 concurrent users with resulting page response times less than one second - Questica regularly conducts numerous activities to ensure optimal performance levels, e.g., code reviews with code performance as a goal, nightly baseline performance testing, and more.	
		Back up Microsoft Azure provides automated backup of databases to ensure the retention of the customer's legacy data. Questica Budget production databases are backed up and retained. The Questica standard is to perform full nightly backups and hourly transactional backups of the database. Data is kept in a separate environment. Should there be a catastrophic failure, the customer site will be up and running within four hours or less with no more than 1 hour of lost transactional data. This would include the hosting servers, operating system, application, database, and surrounding integrations.	
		Funded from 01-4-015499-14681 - Corporate Project Reserve	

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-140011	ENTERPRISE RESOURCE PLANNING (ERP) SYSTEMS	The current finance software system is no longer meeting the Town's needs. The system frequently encounters errors and support is limited, often failing to provide timely resolutions, which creates operational inefficiencies. To improve the integrity and efficiency of financial processes, replacing the existing system with a comprehensive finance software solution is recommended.	115,000
		The estimated implementation cost of \$115,000 is preliminary and will vary depending on whether the new system is subscription-based or a one-time software purchase.	
		Funded from 01-4-015499-14681 Corporate Projects Reserve	
01-140012	GRIMSBY POWER INC VALUATION	Hire Consultant to complete the valuation of Grimsby Power Incorporated	22,400
		Funded from 01-4-015499-14681 Corporate Projects Reserve	
		<del>-</del>	267,400

# TOWN OF GRIMSBY 2025 OPERATING PROJECT DETAIL FIRE

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-200002	FIRE SHARED SERVICE REVIEW	The fire services of both the Town of Grimsby and the Town of Lincoln are facing challenges posed by evolving demands for fire protection services as each community experiences significant growth, while striving to sustain a cost-effective volunteer fire service model.  In 2021, Grimsby and Lincoln embarked on a pilot project to undertake shared fire protection services. Both Councils approved reports directing their respective staff to proceed with jointly establishing a shared fire department for the two neighbouring communities in West Niagara.  The plan for a shared fire service was intended to allow both municipalities to maximize their collective resources to provide enhanced capacity and efficiencies in service delivery and to provide opportunities for future cost avoidance as both municipalities continue to grow.  The shared fire service concept was first explored as a response to the Province's Regional Government Review that was initiated in 2019. While amalgamations did not take place at that time, municipalities were encouraged to explore opportunities for shared services with other municipalities in the interest of achieving operational efficiencies and focus on frontline services. A partnership between Grimsby and Lincoln was explored due to similarities between the two communities' populations, demographics, geographic profiles, growth projections and existing fire protection agreements between the two municipalities.  The shared fire service pilot project began October 1, 2021, and was expected to continue for approximately 24 months. During the pilot, a single fire department was created, with a Joint Advisory Committee established to provide governance and oversight on behalf of both municipalities. The pilot has been extended until June 30, 2025.	112,500
		Cost is split with Town of Lincoln  Funded from 01-4-015499-14111 Levy Program Contingency & Stabilization	
		_	112.500

# TOWN OF GRIMSBY 2025 OPERATING PROJECT DETAIL BUILDING

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-270001	BUILDING PERMIT FEE STUDY	Building Permit Fee Study to ensure compliance with provincial regulations.  Fee study to include development application approval process review (building, public works and planning) Funded from 07-4-072410-18702 Building Department Reserve	40,000
			40,000

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
09-755003	GRIMSBY PUBLIC LIBRARY STRATEGIC PLANNING	The Grimsby Public Library Board will begin work on the next strategic plan in 2025. In order to have assistance to work through this process they will need to engage a consultant.	45,000
		Funded from 09-4-095499-14602 Library Strategic Priorities	
		•	45 000

# TOWN OF GRIMSBY 2025 OPERATING PROJECT DETAIL PUBLIC WORKS

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-300002	STORM SEWER ASSET CONDITION SURVEY - ANNUAL PROGRAM	Multi-year project to complete CCTV inspections of municipal storm sewers. Commitment in year only, future years not yet committed.	130,000
		Program will be used to identify storm sewer deficiencies and establish overall pipe condition ratings that will be used to develop short term and long term rehabilitation forecasts.	
		Program is a necessary component of the Town's Asset Management Program.	
		Project commenced in 2023 and anticipate it will take 3 additional years to review all Town owned storm sewers.	
		Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund	
01-300014	MUNICIPAL SHORELINE FUTURE LAND USE FEASABILITY STUDY	Land use study to investigate benefits/challenges associated with municipal-owned shoreline lands. Study will focus on areas of shoreline where Town-owned land is situated between private lands and the Lake Ontario where public access to these lands is difficult. Intent of the study is to help determine the benefit and/or challenges associated with the Town continuing to own these lands and develop policies to address future outcomes.	50,000
		Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve	

# TOWN OF GRIMSBY 2025 OPERATING PROJECT DETAIL PUBLIC WORKS

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-300015	TRANSPORTATION SAFETY/CORRIDOR MANAGEMENT	This project is to fund a Transportation Engineering Technologist position for a 2-year period. The primary function of this position is to support transportation engineering and road safety for the Town of Grimsby. This includes: receiving and responding to road safety inquiries (speeding, aggressive driving, etc.), supporting ongoing traffic calming initiatives (driver feedback radar boards, in-road flexible signs, etc.), collecting and analyzing, speed/volume data (mobile and fixed data collection), and performing warrant analysis (speed limits, stop signs, pedestrian crossovers, school crossings, etc.). A secondary function of the job will including supporting various types of permit applications associated with the Town's road network including entrance permits, road occupancy permits, heavy load permits, etc. As part of the Region's Vision Zero road safety program, the Region introduced Automated Speed Enforcement (ASE) cameras and Red Light Cameras (RLC) on various regional roadways and intersections throughout Niagara. In accordance with the Niagara Region Intermunicipal Courts Agreement (NRICA) a portion of the surplus revenue from the ASE/RLC program is allocated back to the participating municipalities. Per this agreement, municipalities need to use this revenue to support road safety projects or initiatives within their own municipality. Accordingly, a portion this revenue will be used to fund this position as it will be supporting the Town's road safety programs.	223,180
		Funded from: - \$ 206,030 01-4-015499-14686 Vision Zero - \$ 17,150 01-4-015499-14111 Levy Program Contingency & Stabilization	
01-300073	BRIDGES, CULVERTS & ROAD STRUCTURES - BIENNIAL OSIM REPORT	Town owns 10 bridges, 9 structural culverts (over 3.0 m span), 7 structural retaining walls and 2 pedestrian bridges. Provincial regulations require municipalities to perform a specialized Ontario Structure Inspection Manual (OSIM) inspection once every 2 years. Consultant is retained to perform the inspections and provide a detailed condition report for all structures. Report defines maintenance needs on a ""now"", ""1-5 year"" or ""6-10 year"" basis. OSIM inspection required in 2025, next inspection will be due in 2027.	25,000
		It is anticipated that this will be a multi-year procurement assignment (4 assessments over 8-year period).	
		Schedule:	
		<ul> <li>Procurement awarded in 2025.</li> <li>Inspections to be completed fall of 2025.</li> <li>Report to be provided early 2026.</li> </ul>	
		Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund	

# TOWN OF GRIMSBY 2025 OPERATING PROJECT DETAIL PUBLIC WORKS

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-300131	PAVEMENT CONDITION RATING (PCI)	Consultant to measure new Pavement Condition Index (PCI) for all Grimsby roads.	35,000
		PCI is a measurement used to: - Rate the condition of the road Evaluate road deterioration and prioritize resurfacing schedules.	
		Schedule: - PCI studies should be completed at least once every 6 years Last PCI study completed in 2019. Next study is due in 2025.	
		Costs: - \$30,000 (2023\$) x 13% Inflation = \$33,900 ~ use \$35,000 (2025\$).	
		Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve	463,180

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
03-410002	CONSOLIDATED LINEAR INFRASTRUCTURE (CLI) PROGRAM	The Ministry of Environment, Conservation and Parks (MECP) is implementing a new Consolidated Linear Asset (CLI) program. The CLI creates gives municipalities the authority to approve changes to storm water and wastewater systems "in-house" providing the works meet certain criteria.	15,000
		As part of the new CLI program, MECP requires municipalities to develop, document and implement various procedures, operating guidelines, reports, studies and record keeping practices.	
		The CLI program sets out deadlines for implementation of its various components between May 2022 and May 2025.	
		A consultant is needed to help develop the framework necessary to meet the MECP's requirements.	
		Schedule: - Procurement completed in 2023 Project work began in 2023 and carried over until 2024 Project is 2/3 complete. Anticipate some work carrying over to 2025 due to delays in Ministry guidlines being published.	
		\$115,000 = Total Revised Project Cost \$ 75,000 = 2023 Approved Budget \$ 25,000 = 2023 Additional In-year Budget Amendment \$ 15,000 = 2025 Additional Budget Top-Up	
		Funding: - (50%) 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve - (50%) 03-4-035499-14536 Storm Network Asset Rehabilitation & Renewal Reserve	
		Costs: - In-year budget amendment of \$25,000 per Report FIN-23-32, October 26, 2023 Finance Committee.	
			15,000

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-710003	COMMUNITY SERVICES FACILITIES UTILIZATION STRATEGY	2025: The facilities utilization strategy will look at all community use municipal buildings and review their current effective use, capacity for growth, future trends and develop a strategy that ensures best and most efficient use, and also identified future growth and transition needs that should be planned and prepared for. This will include culture buildings and some of our small community rental facilities. This study will be an important tool along with the asset management plans and building condition assessments to ensure that well planned investments and improvements are planned for community facilities	160,000
		Funded from: - 07-4-072410-18447 Development Charge - Growth Studies (71%) (Project#18 page 5-9) - 01-4-015499-14681 Corporate Projects Reserve (29%)	
01-710006	CLIMATE CHANGE WORK	Contracted services or staffing of special projects to advance climate change initiatives. For 2024 the focus will be on completing Milestone 1 and 2 of the Partners for Climate Protection program. Milestone 1 focuses on creating a baseline emissions inventory of greenhouse gases, and milestone 2 set emission reduction targets. For 2025 the focus will be to carry out Milestone 3, which is to develop a corporate local climate action plan. It is anticipated that the 2025 work may be carried out in partnership with other municipalities.	50,000
		Funded from 01-4-015499-14681 Corporate Projects Reserve	
01-710015	INVASIVE SPECIES MANAGEMENT PROGRAM	Consultant services to guide staff in the development of an invasive species management program for the municipality. This program will aim to develop a program for how the municipality addresses invasive species in the municipality. This project was also recommended by the Grimsby Green Committee.	75,000
		Funded from 01-4-015499-14681 Corporate Projects Reserve	
01-710017	GRIMSBY SENIORS CLUB - 60TH ANNIVERSARY	Hosting celebrations for the 60th anniversary of the Grimsby Seniors Club in 2025. The celebrations will be intended to also expand the awareness and opportunities with the Grimsby Seniors Club along side opening of the new spaces at the Peach King Centre.	20,000
		Funded from 01-4-015499-14681Corporate Projects Reserve	
		<del>-</del>	305,000

PROJECT#	TITLE	DESCRIPTION	2025 EXPENSE
01-800011	ZONING BY-LAW REVIEW	(2025 Start) Following the completion for he Official Plan, the Town is required by the Planning Act to update the Zoning By-law (ZBL). Changing the ZBL quickly after the approval of the Official Plan is helpful to ensure that the policies are implemented in the manner they are intended and undue conflict does not arise with zoning that is contrary to the identified policy. The ZBL is anticipated to take 2 years to complete, which would have it implemented in 2027.	650,000
		The estimated budget for the ZBL is \$300K + \$200K for contract staff support to help develop the ZBL for 2 years.	
		Funded from: - \$325,000 01-4-015499-14111 Levy Program Contingency & Stabilization - \$325,000 07-4-072410-18447 Development Charge - Growth Studies	
01-800017	3D MODELLING	This project would be to contract a company / person to use software such as Sketch-Up to prepare a 3D model of the buildings / significant features within the urban areas of the Town.	75,000
		Funded from 01-4-015499-14681 Corporate Projects Reserve	
01-800019	DEVELOPMENT APPLICATION APPROVAL PROCESS FEE REVIEW	The purpose of the Development Application Approval Process Fee Review Study is to evaluate current fee structures for the development planning and development engineering review functions associated with development applications to provide appropriate cost recovery for these services, be better positioned to meet legislative timelines, and to align operations to be more in line with industry and community expectations.	80,000
		Funded from 01-4-015499-14681 Corporate Projects Reserve	
			805.000

# TOWN OF GRIMSBY 2025 OPERATING PROJECT DETAIL ECONOMIC DEVELOPMENT

PROJECT#	TITLE	DESCRIPTION	2025 BUDGET
01-830001	DEVELOPMENT PROCESS ANALYSIS & VACANT LAND DIRECTORY UPDATE.	To conduct analysis of land use process to support business attraction and growth.  Funded from 03-4-035499-14536 Corporate Projects Reserve	10,000
01-830002	COMMUNITY PROFILE	Purchase of a data and data package information about Grimsby population, labour force, industries etc. This is a promotional tool that will enable decision making to attract and retain investments in Grimsby  Funded from 03-4-035499-14536 Corporate Projects Reserve	5,000
01-830007	BUSINESS AMBASSADOR PROGRAM	Develop a business ambassador program to engage businesses to promote Grimsby - \$15,000  Funded from 03-4-035499-14536 Corporate Projects Reserve	15,000
01-830010	HOME BASED ENTREPRENEURIAL HUB PROMOTION	Support home-based businesses to expand into co-working spaces, undertake entrepreneurship workshops in 2025.  Funded from 03-4-035499-14536 Corporate Projects Reserve	20,000
		•	50,000

# **2025 CAPITAL PROJECTS**







### **Capital Projects**

### Overview

Capital Projects are projects that result in or rehabilitate a capital asset. Capital projects are investments in long-term assets such as infrastructure, roads, watermains, equipment and facilities.

### **Carryforward Projects**

Capital projects ongoing in 2024 have been carried forward to 2025. Carry forward capital projects that require additional budget dollars for completion have been included in the 2025 budget. All carryforward projects have been identified for enhanced transparency and accountability and will include the total cost of projects, removing the need to re-budget projects year after year.

### **Commitment Budgeting**

Commitment budgeting is the upfront approval of the total anticipated cost of the project. This would require Council to approve the total anticipated cost of the project upfront, including projects, which are anticipated to occur over a multi-year period.

Following this approach, project expenditures would continue to be funded at year-end, in alignment with the Council-approved funding sources, however, the project would remain open with unspent funds carried over to the following year. This would alleviate the requirement for the project to be reapproved year after year.

This budgeting method aligns with the Procurement By-law, which requires a Council-approved budget for the total project value before the procurement can be awarded.

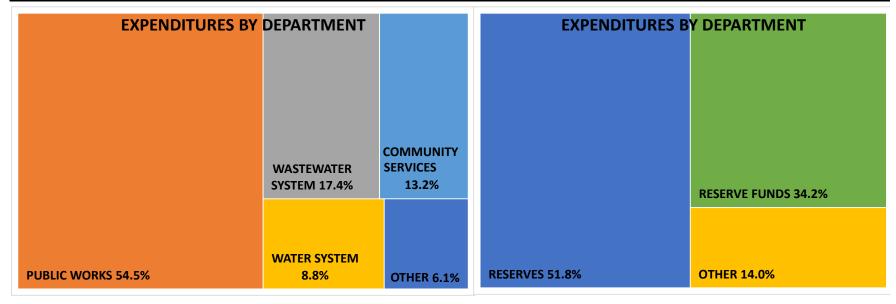
### 10-year Capital Summary

The purpose of a 10-year capital summary is to better understand the Town's long-term capital needs. In accordance with the asset management plan and available funding, the 10-year summary ensures informed decision-making and aligns with timelines and resources required for project work. The 10-year capital summary has been compiled based on today's dollar and will be updated annually for known impacts such as inflation, supply issues, changes to scope etc. Council only approves the 2025 Capital budget, the remaining nine years are provided for information purposes.



# TOWN OF GRIMSBY 2025 CAPITAL PROJECT SUMMARY WITH FUNDING

	EXPENSES		FUNDING						
DEPARTMENT	Gross Cost	Development Charges	External Contributions	(	Grants	Reserve Funds	Reserves	Total	
INFORMATION TECHNOLOGY	\$ 305,000	\$ -	\$ -	\$	-	\$ -	\$ 305,000	\$ 305,000	
FIRE	530,500	-	-		75,000	-	455,500	530,500	
BUILDING	70,000	-	-		-	35,000	35,000	70,000	
COMMUNITY SERVICES	2,920,000	-	-		-	1,523,000	1,397,000	2,920,000	
LIBRARY	206,900	88,600	-		-	-	118,300	206,900	
PUBLIC WORKS	11,978,650	250,210	4,000		1,972,500	4,337,000	5,414,940	11,978,650	
CEMETERIES	225,000	-	-		-	225,000	-	225,000	
WASTEWATER SYSTEM	3,840,000	-	-		720,000	1,390,000	1,730,000	3,840,000	
WATER SYSTEM	1,935,000	-	-		-	-	1,935,000	1,935,000	
TOTAL	\$ 22,011,050	\$ 338,810	\$ 4,000	\$	2,767,500	\$ 7,510,000	\$ 11,390,740	\$ 22,011,050	





# **2025 CAPITAL PROJECT SUMMARY**

Department	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Corporate	792,000	110,122	681,878	-	-	-	681,878
Information Technology	1,635,000	710,420	924,580	100,000	205,000	305,000	1,229,580
Fire	2,745,000	2,296,128	448,872	-	530,500	530,500	979,372
Building	50,000	-	50,000	-	70,000	70,000	120,000
Community Services	41,846,150	6,355,168	35,490,982	620,000	2,300,000	2,920,000	38,410,982
Library	91,200	-	91,200	3,800	203,100	206,900	298,100
Public Works	10,505,000	2,031,638	8,473,362	124,000	11,854,650	11,978,650	20,452,012
Cemeteries	100,000	-	100,000	125,000	100,000	225,000	325,000
Wastewater	700,000	24,529	675,471	-	3,840,000	3,840,000	4,515,471
Water	5,580,000	1,916,850	3,663,150	185,000	1,750,000	1,935,000	5,598,150
Total	64,044,350	13,444,854	50,599,496	1,157,800	20,853,250	22,011,050	72,610,546

# 2025 Consolidated Budget







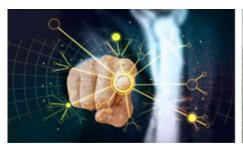
# Corporate

Asset Class	Town-Owned Assets					
Land	30 Parcels					
Facilities	Town Hall					
Land Improvements	Driveway and Parking Lot					
Levels of Service						
Asset Class	Expectations	Achieved By				
Facilities	Safe, Functional and Adequate Capacity	Planning and Maintenance				
Land Improvements	Safe, Reliable and Adequate Capacity	Planning and Maintenance				



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Corporate	02-120008	TOWN HALL WORKSPACE MODERNIZATION	792,000	110,122	681,878	-	-		681,878
Corporate Total			792,000	110,122	681,878	-	-	-	681,878







# **Information Technology**

Asset Class Town-Owned Assets

Equipment Photocopiers, Scanners, Network, Servers,

Computers

**Levels of Service** 

Asset Class Expectations

Equipment Secure, Reliable and Efficient

**Achieved By** 

Regular Maintenance, Replacement, and Updates



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Information Technology	02-122001	NETWORK EQUIPMENT	300,000	76,974	223,026	100,000	-	100,000	323,026
Information Technology	02-122002	SERVER EQUIPMENT - ANNUAL PROGRAM	-	-	-	-	40,000	40,000	40,000
Information Technology	02-122003	COMPUTER EQUIPMENT - ANNUAL PROGRAM	-	-	-	-	125,000	125,000	125,000
Information Technology	02-122012	COUNCIL AREA ENHANCEMENTS	35,000	26,956	8,044	-	-	-	8,044
Information Technology	02-122013	PHONE SYSTEM REPLACEMENT	200,000	-	200,000	-	-	-	200,000
Information Technology	02-122014	FIREWALL REPLACEMENT	-	-	-	-	40,000	40,000	40,000
Information Technology	02-122144	CMMS, EAM, CRM SOLUTION	1,100,000	606,490	493,510		-	-	493,510
Information Technology Te	otal		1,635,000	710,420	924,580	100,000	205,000	305,000	1,229,580

# 02-122001 - NETWORK EQUIPMENT

 Project Number
 02-122001
 Title
 NETWORK EQUIPMENT

Asset Type Equipment Department 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION

Year Identified 2021 Project Type Active - Carry-over - In-Progress

Manager Richard Shwajch Partner

### **Description** Planning

Planning and documentation are complete in 2023. 2024 is planned to procure and replace the Town's core switch. Core switch replacement in progress. To be carry forward to 2025.

#### Carry over costs:

- Core Switch Replacement (2022): Replace core network switch, include hardware and professional services required \$80,000
- Access Point Replacement (2022): Replace outdated wireless points (first stage does not include controllers) \$20,000
- Access Point Replacement (2023): Replace outdated wireless points (second stage and controllers) \$45,000
- Assessment for Access point Replacement (2023) \$5,000

#### New costs:

- Access Point Replacement additional cost \$45,000
- Barracuda Replacement (2024) \$25,000
- Networking Grimsby Pool (2024) \$20,000
- 2nd circuit at Town Hall and Fire station #2 \$30,000
- replacement of UPS \$30,000

#### **Future Costs:**

Distribution of Switch Replacement (2025) - \$100,000

Access Point Replacement 50% replacement each year (2023 & 2031) - \$60,000

Email gateway replacement (2031) - \$25,000 Core switch replacement (2032) - \$100,000

#### **Justification**

Core switch is on a 5-7 year replacement cycle, the current core switches are at end of life and support and require replacement

Access point is on a 8-10 year replacement cycle, currently approximately half of the access points are over 10 years old

#### Comments

\$400,000 = Total Revised Project Cost \$100,000 = 2022 Approved Budget \$ 50,000 = 2023 Approved Budget

\$150,000 = 2024 Approved Budget

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\$100,000 = 2025 Additional Budget

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\$100,000 funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

# 02-122001 - NETWORK EQUIPMENT

Project Forecast										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES _	100,000	-	-	_	-	60,000	85,000	100,000	-	_
Total Funding Source	100,000	-	-	-	-	60,000	85,000	100,000	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	41.67%	17.65%	(100.00%)	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	100,000	-	-	-	-	60,000	85,000	100,000	-	-
Total Expenditure	100,000	_	-	_	-	60,000	85,000	100,000	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	41.67%	17.65%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

# 02-122002 - SERVER EQUIPMENT - ANNUAL PROGRAM

Project Number02-122002TitleSERVER EQUIPMENT - ANNUAL PROGRAM

**Asset Type** Equipment Department 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION

Year Identified 2023 Project Type Annual Project/Program

Manager Richard Shwajch Partner

**Description** Replacement of one the Town's virtual servers.

Renew for 2025 (\$40,000).

**Justification** Replace aging virtual server host

Comments Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

,										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										_
09350 - TRANSFER FROM RESERVES	40,000	-	40,000	-	40,000	-	45,000	-	45,000	-
Total Funding Source	40,000	-	40,000	=	40,000	=	45,000	-	45,000	_
Percent Increase		(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	-	40,000	=	40,000	_	45,000	-	45,000	-
Total Expenditure	40,000	-	40,000	_	40,000	_	45,000	-	45,000	_
Percent Increase		(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)
Net Total	_	-	-	_	-	-	-	-	-	

# 02-122003 - COMPUTER EQUIPMENT - ANNUAL PROGRAM

Project Number 02-122003 Title COMPUTER EQUIPMENT - ANNUAL PROGRAM

Asset Type Equipment Department 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION

Year Identified 2021 Project Type Annual Project/Program

Manager Almira DiClaudio Partner

**Description**To replace computer equipment including desktops, laptops, smartphones, monitors, etc. The assets have varying useful lives, however; most are set to be replaced after 5 years and

replacement costs are estimated at \$115,000 annually.

Justification Computer equipment such as desktops, laptops, smartphones, monitors have limited useful life before they become outdated, unreliable, etc, and therefore are required to be

replaced to ensure no employee downtime and efficiency.

**Comments** Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source									,	
09350 - TRANSFER FROM RESERVES	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Total Funding Source	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Total Expenditure	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	-	-	

### 02-122014 - FIREWALL REPLACEMENT

**Project Number** 02-122014 **Title** FIREWALL REPLACEMENT

Asset Type Equipment Department 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION

**Year Identified** 2025 **Project Type** New Project

Manager Richard Shwajch Partner

**Description**This project will replace the existing firewall with a more modern model with additional capacity as well as decommission the existing firewall.

**Justification**To replace to network firewall at the datacentre which is 5 years old and no longer provides the throughput the Town needs on the network.

**Comments** Funded from 01-4-015499-14312 Equipment Replacement Reserve - Technology

•										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source	,								,	
09350 - TRANSFER FROM RESERVES	40,000	-	-	-	-	45,000	-	-	-	-
Total Funding Source	40,000	-	_	_	-	45,000	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	_	-	-	-	45,000	-	-	_	-
Total Expenditure	40,000	-	-	-	-	45,000	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	_	-	-	_	







### Fire

Asset Class Town-Owned Assets

Land 1 Parcel

Facilities Fire Station #1 and Fire Station #2
Vehicles Command, Pumpers, Aerials,

Rescue, SUVs

Equipment Firefighting, SCBA, Communications

**Levels of Service** 

Asset Class Expectations Achieved By

Facilities Safe, Functional and Regular Maintenance and Adequate Capacity Replacement

Vehicles Safe, Reliable and

Adequate Capacity

Equipment Safe, Reliable and Efficient Regular Maintenance and

Replacement

Replacement

Regular Maintenance and



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Fire	02-220011	POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM	-	_	_	-	60,000	60,000	60,000
Fire	02-220013	POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM	-	-	-	-	40,000	40,000	40,000
Fire	02-220014	FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM	-	-	-	-	20,000	20,000	20,000
Fire	02-220021	THERMAL IMAGER REPLACEMENT - ANNUAL PROGRAM	-	-	-	-	40,000	40,000	40,000
Fire	02-220022	GAS DETECTOR REPLACEMENT	-	-	-	-	12,000	12,000	12,000
Fire	02-220023	RADIO EQUIPMENT REPLACEMENT	40,000	9,480	30,520	-	-	-	30,520
Fire	02-220025	DRONE	-	-	-	-	43,000	43,000	43,000
Fire	02-220026	DRONE TRUCK CONVERSION	-	-	-	-	15,000	15,000	15,000
Fire	02-220029	STN 2 - IT UPGRADES	-	-	-	-	7,000	7,000	7,000
Fire	02-220031	RESCUE DECON WASHER	-	-	-	-	53,500	53,500	53,500
Fire	02-220032	PPE AIR DYER	-	-	-	-	15,000	15,000	15,000
Fire	02-220101	FIRE TRUCK REPLACEMENT - PUMPER RESCUE TRUCK FLEET UNIT 515	1,300,000	1,080,376	219,624	-			219,624
Fire	02-220103	FIRE TRUCK REPLACEMENT - PUMP 521	1,400,000	1,206,272	193,728	-	-	-	193,728
Fire	02-220114	REPLACEMENT BURN CELL STATION 2	5,000	-	5,000	-	-	-	5,000
Fire	02-220116	FLEET PARKING STN 1	-	-	-	-	225,000	225,000	225,000
Fire Total			2,745,000	2,296,128	448,872	-	530,500	530,500	979,372

# 02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM

Project Number02-220011TitlePOOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM

Asset TypeEquipmentDepartment220 - FIRE CAPITALYear Identified2021Project TypeAnnual Project/Program

ManagerDeputy Fire ChiefPartner

#### Description

On-going replacement firefighter personal protective equipment (PPE) that has exceeded mandated service life, and purchase of additional sets of PPE for recruitment of new firefighters. Includes bunker gear, boots, helmet etc.

2023: 4 sets of replacement bunker gear

2024: 5 sets of replacement bunker gear and 10 complete sets of PPE (i.e. bunker gear, helmet, boots, balaclava)

2025: 10 sets of replacement firefighter personal protective equipment, 12 firefighting helmets, 60 helmet bags

2026: 10 sets of replacement firefighter personal protective equipment and 70 sets of firefighter personal protective equipment needed to staff new Station 3

2027: 10 sets of replacement firefighter personal protective equipment 2028: 10 sets of replacement firefighter personal protective equipment 2029: 10 sets of replacement firefighter personal protective equipment 2030: 10 sets of replacement firefighter personal protective equipment 2031: 10 sets of replacement firefighter personal protective equipment 2032: 10 sets of replacement firefighter personal protective equipment 2032: 10 sets of replacement firefighter personal protective equipment

2033: 10 sets of replacement firefighter personal protective equipment

2000. To bets of replacem

Proper protective equipment for all firefighters is mandated by provincial health and safety regulations. Because bunker gear deteriorates with age and usage, the ongoing replacement of firefighter PPE each year is required to protect our firefighters. Useful life of PPE is generally 10 years.

Grimsby continues to participate in a cooperative purchasing initiative for bunker gear with other municipalities in Niagara Region which results in significant cost savings.

#### Comments

**Justification** 

Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source									,	
09350 - TRANSFER FROM RESERVES	60,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-
Total Funding Source	60,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-
Percent Increase		483.33%	(88.57%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Expenditure										
30000 - CAPITAL EXPENDITURE	60,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-
Total Expenditure	60,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
Percent Increase		483.33%	(88.57%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Net Total	-	_	-	-	-	-	_	-	_	_

# 02-220013 - POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM

 Project Number
 02-220013
 Title
 POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM

Asset TypeEquipmentDepartment220 - FIRE CAPITALYear Identified2021Project TypeAnnual Project/Program

ManagerDeputy Fire ChiefPartner

**Description**Annual replacement of firefighting equipment due to end of useful life and damage. Includes chain saws, nozzles, adapters, RPAS, technical rescue equipment, ice/water rescue suits

and equipment, tool equipment, etc.

**Justification** Proper tools and emergency equipment protects firefighters and allows them to carry out their duties in hazardous environments. Protective equipment that meets prescribed

standards is required by health & safety legislation for entry into Immediately Dangerous to Life or Health (IDLH) environments as is routinely encountered by firefighters in the

performance of their regular duties.

Harnesses are required for rope rescue responses and are mandated by provincial Health and Safety regulations to be replaced at 7 years of age. Firefighter safety is paramount when

training and responding to rope rescue incidents.

Water rescue helmets and dry suits are required for water rescue responses and are required to be replaced at 7 years of age. Firefighter safety is paramount when training and

responding to water and ice rescue incidents.

**Comments** Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-
Total Funding Source	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	_
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-
Total Expenditure	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	_
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Net Total		-	_	_	-	-	-	_	-	

# 02-220014 - FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM

**Project Number** 02-220014 **Title** FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM

Asset TypeFacilitiesDepartment220 - FIRE CAPITALYear Identified2023Project TypeAnnual Project/Program

Manager Deputy Fire Chief Partner

**Description** Replacement of large hose due to end of useful life and damage as needed

2024 - Annual replacement of fire hose

2025 - Annual replacement of fire hose

2026 - Annual replacement of fire hose

2027 - Annual replacement of fire hose

2028 - Annual replacement of fire hose

2029 - Annual replacement of fire hose

2030 - Annual replacement of fire hose

2031 - Annual replacement of fire hose

2032 - Annual replacement of fire hose

2033 - Annual replacement of fire hose

#### Justification

Fire hose deteriorates with age and usage. As fire hose is tested and inspected each year, worn and damaged fire hose needs to be replaced. Replacement of damaged and worn hose is required for public safety in order to maintain reliable water flows at fire scenes and to prevent injuries to firefighters due to hose failure.

**Comments** Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source			,			,				_
09350 - TRANSFER FROM RESERVES	20,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	-
Total Funding Source	20,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	-
Percent Increase		75.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Expenditure										
30000 - CAPITAL EXPENDITURE	20,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	-
Total Expenditure	20,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	_
Percent Increase		75.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Net Total	_	-	-	-	-	-	-	-	-	_

# 02-220021 - THERMAL IMAGER REPLACEMENT - ANNUAL PROGRAM

Project Number02-220021TitleTHERMAL IMAGER REPLACEMENT - ANNUAL PROGRAM

Asset TypeFacilitiesDepartment220 - FIRE CAPITALYear Identified2023Project TypeAnnual Project/Program

Manager Deputy Fire Chief Partner

**Description** Phasing in the purchase of individual TICs for personal protection of firefighters

**Justification** Providing individual TICs for personal protection of firefighters who currently share this resource between multiple

firefighters. Some firefighters are operating in a hostile environment without this safety equipment. The annual program

allows us to maintain currency with changing technology.

**Comments** Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	40,000	32,000	-	-	-	-	-	-	-	_
Total Funding Source	40,000	32,000	-	-	-	-	-	-	-	-
Percent Increase		(20.00%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	32,000	-	_	-	-	_	_	-	-
Total Expenditure	40,000	32,000	-	_	-	_	-	_	-	_
Percent Increase		(20.00%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

# 02-220022 - GAS DETECTOR REPLACEMENT

**Project Number** 02-220022 **Title** GAS DETECTOR REPLACEMENT

 Asset Type
 Facilities
 Department
 220 - FIRE CAPITAL

 Year Identified
 2023
 Project Type
 New Project

ManagerDeputy Fire ChiefPartner

**Description** 2025: Replacement of two (2) multi-gas detectors that have exceeded their expected service life

2029: Replacement of (1) multi-gas detectors that have exceeded their expected service life in 2029.

Justification Multi-gas detection equipment is used regularly by firefighters to check environments for the presence of carbon monoxides and other hazardous gases. Periodic replacement of gas

detection equipment is required to ensure that reliable and up-to-date equipment is available for the health and safety of firefighters.

**Comments** Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source									,	
09350 - TRANSFER FROM RESERVES	12,000	-	-	-	7,000	-	-	-	-	-
Total Funding Source	12,000	_	-	-	7,000	-	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	12,000	_	-	-	7,000	-	-	-	_	-
Total Expenditure	12,000	-	-	_	7,000	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

# 02-220025 - DRONE

**Project Number** 02-220025 **Title** DRONE

Asset TypeEquipmentDepartment220 - FIRE CAPITALYear Identified2025Project TypeNew Project

Manager Partner

**Description** Purchase of DJI Mattrice 350 RTK Drone and adjunct equipment.

**Justification** This drone will build upon the current drone program in Grimsby Fire by improving versatility and extend the use beyond emergency scene management to include supporting the

emergency operations centre, and other Town aerial photograph requirements. This equipment is capable of live video feed into the EOC, two way communication, provide payload capability, thermal imaging, video and still imaging, and fly in inclement weather. This equipment reduces the dependency on limited firefighter resources and can be used during high

rise firefighting operations to both communicate with occupants, and perform reconnaissance to support the incident commander.

**Comments** Funded from EMO Community Emergency Preparedness Grant (CEPG)

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source			,	,		,		,		
04350 - PROVINCIAL GRANT	43,000	-	_	_	-	-	_	-	_	-
Total Funding Source	43,000	-	_	=	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	43,000	-	-	-	-	-	-	-	-	-
Total Expenditure	43,000	_	_	_	_	_	_	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	-	_	_

# 02-220026 - DRONE TRUCK CONVERSION

 Project Number
 02-220026
 Title
 DRONE TRUCK CONVERSION

 Asset Type
 Equipment
 Department
 220 - FIRE CAPITAL

 Year Identified
 2025
 Project Type
 New Project

Manager Partner

**Description** Modifications to existing pickup truck within fleet to accommodate the storage, deployment, and monitoring station for both current and proposed drones.

**Justification** Current drone deployment does not have a base to mobilize from, and is impacted by weather and scene conditions. Utilizing existing pickup truck within fleet with a standardize

conversion that can be easily transferred to other units within our fleet as required.

**Comments** Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	_	_	_	_	-	_	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	_	_	_	_	-	_	_	

# 02-220029 - STN 2 - IT UPGRADES

Project Number02-220029TitleSTN 2 - IT UPGRADESAsset TypeEquipmentDepartment220 - FIRE CAPITALYear Identified2025Project TypeNew Project

Manager Partner

**Description** The purchase of modern IT equipment for Station 2. Replacing existing projectors for efficient and clear delivery of presentations, and the purchase of audio system in the training

rooms.

2025: TV Upgrades

2026: Monitors and Computer Upgrade

**Justification** The current projectors in the training rooms lack clarity to view presentations comfortably and the current bulbs in the projectors are reaching the end of their life cycle requiring

replacement. The current training rooms have 1 small speaker each to present audio through the room, installation of the proposed sound system will provide speakers throughout all

areas of the rooms enhancing the audio experience.

**Comments** Funded from Emergency Preparedness Grant

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source									_	
04350 - PROVINCIAL GRANT	7,000	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	-	18,000	-	-	-	-	-	-	-	-
Total Funding Source	7,000	18,000	-	_	_	-	-	_	-	-
Percent Increase		157.14%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	7,000	18,000	-	_	-	_	_	_	-	-
Total Expenditure	7,000	18,000	_	_	_	_	-	_	-	-
Percent Increase		157.14%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	-	-	-	-	-	_

# 02-220031 - RESCUE DECON WASHER

Project Number02-220031TitleRESCUE DECON WASHERAsset TypeDepartment220 - FIRE CAPITAL

**Year Identified** 2025 **Project Type** New Project

Manager Deputy Fire Chief Partner

**Description** Purchase of Solo Rescue SCBA Decontamination Washer for Station 2 for the disinfecting of all SCBA equipment, helmets, boots, and gloves.

**Justification** This improves health and safety by investing in current industry accepted equipment. It will greatly reduce the risk for Grimsby Firefighters, providing them with the essential

equipment to safe guard against hazardous exposures. It will promote long term cancer prevention by implementing infrastructure improvements and enhance workplace safety to lower exposure to carcinogens. This equipment was ear marked for the proposed Station 3, however it is currently needed to service the residence of Grimsby today and can be

relocated upon the opening of Station 3.

**Comments** Funded from:

- \$ 25,000 Ontario Provincial Fire Protection Grant FY24-25

- \$ 28,500 01-4-015499-14321 Equipment Replacement Reserve - Fire

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
04350 - PROVINCIAL GRANT	25,000	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	28,500	-	-	-	-	-	-	-	-	_
Total Funding Source	53,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	53,500	-	-	-	-	-	-	-	-	-
Total Expenditure	53,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	_	-	-	-	-	_	_	

### **02-220032 - PPE AIR DRYER**

 Project Number
 02-220032
 Title
 PPE AIR DRYER

 Asset Type
 Equipment
 Department
 220 - FIRE CAPITAL

**Year Identified** 2025 **Project Type** New Project

Manager Deputy Fire Chief Partner

**Description** Purchase of Ram Air Gear Dryer. Ram ambient gear turnout dryer ensures that gear is thoroughly dried and ready for use reducing down time, limiting exposures to risk, allows

firefighters to remain in service by wearing their second set of gear.

**Justification** This equipment improves health and safety by investing in cutting edge equipment. It will greatly reduce the risk for Grimsby Firefighters, providing them with the essential equipment

to safe guard against hazardous exposures. It will promote long term cancer prevention by implementing infrastructure improvements and enhance workplace safety to lower exposure to carcinogens. This equipment was ear marked for the proposed Station 3, however it is currently needed to service the residence of Grimsby today and can be relocated

upon the opening of Station 3.

**Comments** Funded from 01-4-015499-14321 Equipment Replacement Reserve - Fire

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source									,	
09350 - TRANSFER FROM RESERVES	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	_	-	-	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	15,000	-	-	-	-	-	-	-	_	-
Total Expenditure	15,000	-	_	_	_	_	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	-	-	-	-	-	_

# **02-220116 - FLEET PARKING STN 1**

Project Number02-220116TitleFLEET PARKING STN 1Asset TypeFacilitiesDepartment220 - FIRE CAPITALYear Identified2025Project TypeNew Project

Manager Partner

**Description** The deconstruction of a portion of the parking lot at Station 1 and the construction of a pre-fabricated parking garage to house emergency response support vehicles.

**Justification** The size of the new fleet acquisition and the lack of space on the Station 1 apparatus bay floor has displaced the emergency response support vehicles from parking inside to the

outside unsecured parking lot at the rear of Station 1. These emergency response apparatus store temperature sensitive equipment that require a heated space that is protected from

the elements year round.

**Comments** Funding from 01-4-015499-14521 Fire Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source						·		,	,	
09350 - TRANSFER FROM RESERVES	225,000	-	-	-	-	-	-	-	-	_
Total Funding Source	225,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	225,000	-	-	-	-	-	_	-	-	-
Total Expenditure	225,000	-	_	_	_	_	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_







# Building

Asset Class Vehicles	<b>Town-Owned Assets</b> SUV	
Levels of Service Asset Class	Expectations	Achieved By
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Building Building	02-260006 02-260005	BUILDING DEPARTMENT VEHICLE REPLACEMENT BUILDING PERMIT SOFTWARE	50,000	- -	50,000	-	- 70,000	- 70,000	50,000 70,000
Building Total			50,000	-	50,000		70,000	70,000	120,000

# 02-260005 - BUILDING PERMIT SOFTWARE

Project Number02-260005TitleAsset TypeEquipmentDepartmentYear Identified2025Project Type

**Project Type** New Project

Manager Partner

**Description**To investigate and implement new software that would allow residents and developers to apply and pay online for building permits and development applications, support mobile inspections, and enhance file maintenance for Building, Planning and By-Law. Building would be the initial Division to implement new software with Planning and By-Law to follow.

Justification Most municipalities offer an opportunity for residents and developers to apply online and follow along with the review process to understand next steps for their development permits, and increasingly for planning applications. As part of the process there is also an opportunity to pay online for permits and applications. Internally there is also a need to enhance

serve to allow for mobile inspections and link files to ensure one storage location. This request is for Town staff in Building, Planning, By-Law, Finance and IT to investigate the options available, and begin the process of implementing a software solution that would offer an added service to residents, developers, and staff while reducing the demands on staff time to

**BUILDING PERMIT SOFTWARE** 

260 - BUILDING CAPITAL

process applications and handle inquiries related to processing of applications.

**Comments** Funded from:

- \$ 35,000 07-4-072410-18702 Building Department Reserve Fund (50%)

- \$ 35,000 01-4-015499-14681 Corporate Projects Reserve (50%)

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	35,000	-	-	-	-	-	-	-	-	-
09355 - TRANSFER FROM RESERVE FUNDS	35,000	-	-	-	-	-	-	-	-	-
Total Funding Source	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	







# **Community Services**

Asset Class	Town-Owned Assets
Land	Over 70 Parcels With 55 Designated Parks, Museum Land, Art Gallery/Library Land
Land	Playground Structures, Skateboard Park, Splash Pads, Sports,
Improvements	Fields, Play Courts Parking lots, Outdoor Skating Rink, Fences,
	Museum Front Walkway, Museum Accessibility Ramp
Facilities	Community Centers, Arena, Pool, Clubhouses, Pavilions,
	Gazebos, Storage Sheds, Garages, Museum Building, Art
	Gallery Building
Vehicles	Dump Trucks, Pickup Trucks
Equipment	Maintenance Equipment, Tractors, Mowers, Picnic tables, Benches, Fitness equipment, Museum Photocopiers

		•
Levels of Service		
Asset Class	Expectations	Achieved By
Land Improvements	Safe, Functional and Reliable	Regular Maintenance
Facilities	Safe, Functional and	Regular Maintenance and
	Adequate Capacity	Replacement
Vehicles	Safe, Reliable and	Regular Maintenance and
	Adequate Capacity	Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and
_4=,6		Replacement
Infrastructure	Safa Eunational and Baliable	Pagular Maintananaa and
mmasuuciure	Safe, Functional and Reliable	Regular Maintenance and Replacement



## **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Community Services	02-600000	GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM	-	-	-	-	125,000	125,000	125,000
Community Services	02-600001	PARK SIGNAGE REPLACEMENT	60,000	4,332	55,668	50,000	-	50,000	105,668
Community Services	02-602001	PUBLIC ART PROJECT-BELL BOX MURALS	20,000	9,158	10,842	-	-		10,842
Community Services	02-602002	PUBLIC ART PROJECT-GRIMSBY MUSEUM MURAL	15,000	-	15,000	-			15,000
Community Services	02-602003	PUBLIC ART PROJECT-KOSSO SCULPTURE	-	-	-	-	8,000	8,000	8,000
Community Services	02-602004	PUBLIC ART PROJECT - 2025	-	-	-	-	-		-
Community Services	02-603002	SPORTS FIELD - GENERAL DIAMOND ENHANCEMENTS	90,000	7,734	82,266	-			82,266
Community Services	02-603004	SPORTS FIELDS - FENCING AND SIGNAGE	-	-	-	-	60,000	60,000	60,000
Community Services	02-605000	SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM	-	-	-	-	11,000	11,000	11,000
Community Services	02-610001	NEIGBOURHOOOD PARK RENEWAL - VICTORIA TERRACE PARK	500,000	-	500,000	-	-	-	500,000
Community Services	02-610002	NEIGBOURHOOOD PARK RENEWAL - MOROCCO PARK					175,000	175,000	175,000
Community Services	02-610003	NEIGBOURHOOD PARK RENEWAL - DUNROBIN PARK	140,000	91,394	48,606				48,606
Community Services	02-610004	NEIGBOURHOOD PARK RENEWAL - BELL PARK	150,000	-	150,000	_			150,000
Community Services	02-610008	NEIGBOURHOOD PARK RENEWAL - DORCHESTER PARK	-		-	_	220,000	220,000	220,000
Community Services	02-610009	NEIGBOURHOOD PARK REPLACEMENT AND RENEWAL - GAGE PARK	190,000	91,427	98,573	_	,	,	98,573
Community Services	02-610010	BRAVO BY THE LAKE PARK IMPROVEMENTS	50,000	,	50,000	_	_		50,000
Community Services	02-610012	NEIGHBOURHOOD PARK RENEWAL - LAKEWOOD PARK	-	_	-	_	120,000	120,000	120,000
Community Services	02-620001	CENTENNIAL PARK IMPROVEMENTS	135,000	53,574	81,426	_	120,000	-	81,426
Community Services	02-625002	CASABLANCA BEACH PARK - PARK DEVELOPMENT - PHASE 4 (FIFTH WHEEL)	250,000	-	250,000	_	_		250,000
Community Services	02-635001	NELLES LAKE BEACH - PARK IMPROVEMENT	-		250,000		400,000	400,000	400,000
Community Services	02-652005	LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER					25,000	25,000	25,000
Community Services	02-652006	CS FLEET REPLACEMENT - HALF TON PICKUP TRUCK	85,000	-	85,000	-	23,000	23,000	85,000 85,000
	02-652008	CS FLEET - HALF TON PICK UP	63,000	•	65,000	-	85,000	85,000	85,000
Community Services	02-652009	CS FLEET - 3 TON TRUCK WITH DUMP BOX	-	-	-	-	125,000	125,000	125,000
Community Services	02-655001	FORTY MILE CREEK PARK - PEDESTRIAN BRIDGE REPLACEMENT	555,000	51,355	503,645	-	123,000	123,000	503,645
Community Services				51,333		-	•	•	
Community Services	02-655002	WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS	1,415,000	-	1,415,000	-	-	400.000	1,415,000
Community Services	02-680001	PARKING LOTS - LAYOUT DESIGN WORK	420.000	- 24.240	-	40.000	100,000	100,000	100,000
Community Services	02-702001	ACCESSIBILITY IMPROVEMENTS	120,000	24,248	95,752	40,000		40,000	135,752
Community Services	02-702004	SECURITY CAMERAS	180,000	41,707	138,293	200.000	-	200.000	138,293
Community Services	02-702005	LED LIGHTHING - VARIOUS FACILLITIES	250,000	-	250,000	200,000	-	200,000	450,000
Community Services	02-702006	SMITH SCHOOL SITE-REMOVAL OF SOCCER CLUBHOUSE AND INSTALL NEW WASHROOMS	80,000	-	80,000	-	-	•	80,000
Community Services	02-702007	TENNIS CLUBHOUSE	400,000	-	400,000	-			400,000
Community Services	02-711000	GRAND AVE BEACH HALL IMPROVEMENTS		-			30,000	30,000	30,000
Community Services	02-713001	ELIZABETH ST PUMPHOUSE IMPROVEMENTS	30,000	-	30,000	30,000	-	30,000	60,000
Community Services	02-717001	OPERATIONS CENTRE ROOF TOP UNIT REPLACEMENT	23,000	-	23,000	-	-	•	23,000
Community Services	02-717002	OPERATIONS CENTRE - FENCING REPAIRS	-	-	-	-	30,000	30,000	30,000
Community Services	02-725001	PEACH KING CENTRE - LED SIGN REPLACEMENT				-	120,000	120,000	120,000
Community Services	02-725002	PEACH KING CENTRE - RENOVATION AND EXPANSION	36,728,150	5,913,123	30,815,027	-	-	•	30,815,027
Community Services	02-725003	PEACH KING CENTRE - FRESH AIR FURNACE	-	-	-	-	45,000	45,000	45,000
Community Services	02-725004	PEACH KING CENTRE-WEST AND EAST PAD PAINTING	-	-	-	-	120,000	120,000	120,000
Community Services	02-725005	PEACH KING CENTRE-REFRIGERATION SYSTEM DESIGN PLANS	85,000	-	85,000	-		•	85,000
Community Services	02-740004	MUSEUM - PERMANENT GALLERY	135,000	56,221	78,779	-		•	78,779
Community Services	02-740007	MUSEUM - BASEMENT FLOOR REPLACEMENT	18,000	9,807	8,193	-	-	-	8,193
Community Services	02-740011	MUSEUM - BUILDING FOUNDATION REPAIRS	-	-	-	-	450,000	450,000	450,000
Community Services	02-745003	ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS	102,000	1,086	100,914	300,000	-	300,000	400,914
Community Services	02-745006	ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION	•	-	-	-	18,000	18,000	18,000
Community Services	02-745007	ART GALLERY - PERMANENT COLLECTION STORAGE	40,000	-	40,000	-	-		40,000
Community Services	02-745009	ART GALLERY - MAIN GALLERY WALL REPAIR	-	-	-	-	25,000	25,000	25,000
Community Services	02-745010	ART GALLERY/LIBRARY BUILDING - WATER BOTTLE FILLING STATION	-	-	-	-	2,000	2,000	2,000
Community Services	02-745011	ART GALLERY - UV FILTER TREATMENT	-	-	-	-	6,000	6,000	6,000
Community Services Tota	ı		41,846,150	6,355,168	35,490,982	620,000	2,300,000	2,920,000	38,410,982

<sup>1.</sup> Includes YTD actuals up to September 30, 2024

## 02-600000 - GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM

 Project Number
 02-600000
 Title
 GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM

**Asset Type** Land Improvements **Department** 600 - GENERAL PARK PROJECTS

Year Identified 2023 Project Type Annual Project/Program

Manager Mike Graybiel Partner

**Description** Improvements, repairs, maintenance and small enhancements to parks as they are needed in year. Work may be related to an emerging need, an unanticipated repair, park upgrades,

response to damage etc. Also includes costs related to benches, fencing repairs, pathway installations, repairs, lighting, waste receptacles, signs and other parks, open space and trail

needs.

**Justification** Parks and open space improvements to address aged items, damaged items and small enhancements, needed to advance continuous upgrades. Green infrastructure can help to

maximize the

environmental, economic, and social benefits of parks. Green infrastructure in parks creates better management of stormwater, increased community resiliency to shifting weather

patterns, and ease of maintenance

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

,										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										_
09355 - TRANSFER FROM RESERVE FUNDS	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Total Funding Source	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Total Expenditure	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	-	-	

## 02-600001 - PARK SIGNAGE REPLACEMENT

Project Number02-600001TitlePARK SIGNAGE REPLACEMENTAsset TypeEquipmentDepartment600 - GENERAL PARK PROJECTSYear Identified2023Project TypeActive - Carry-over - Not Started

Manager Jillian Booth Partner

**Description** This project will include 2 components from the trails plan: This project improves and extends the existing segment of the Forty Mile Creek trail, which connects to the Pumphouse.

The work includes trail improvements, trail extension and bridge connections. this work is being delayed pending some potential branding exercises.

Justification These improvements will enhance the look of the park, create consistency, provide important information in case of emergency or reports of issues, and also improve communication

regarding park uses. In some instances park signs and decals will also serve as wayfinding. costs are estimates and will include materials, production and installation. The news

provide addressing for emergencies and inquiries and include some park rules.

Some of our parks do not currently have signs.

**Comments** \$110,000 = Total Revised Project Cost

\$ 60,000 = 2024 Approved Budget

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\$ 50,000 = 2025 Additional Budget

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\$ 50,000 Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source						,				
09350 - TRANSFER FROM RESERVES	50,000	60,000	60,000	60,000	-	-	-	-	-	-
Total Funding Source	50,000	60,000	60,000	60,000	-	-	-	-	-	_
Percent Increase		20.00%	0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	60,000	60,000	60,000	-	-	-	-	-	-
Total Expenditure	50,000	60,000	60,000	60,000	-	_	-	_	-	-
Percent Increase		20.00%	0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## 02-602003 - PUBLIC ART PROJECT-KOSSO SCULPTURE

 Project Number
 02-602003
 Title
 PUBLIC ART PROJECT-KOSSO SCULPTURE

**Asset Type** Facilities **Department** 602 - PUBLIC ARTS PROJECTS

**Year Identified** 2023 **Project Type** New Project

Manager Alexandra Hartstone Partner

**Description** Updating the Kosso sculpture at the Art Gallery for the 50th anniversary. The updates will be completed inline with the original artist agreement.

Justification the current paint on the sculpture is showing wear and starting to rust the steel underneath. The refresh will protect the sculpture and enhance it. This is a community building and

placemaking project celebrating anniversary milestone

Comments Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source								,	,	
09350 - TRANSFER FROM RESERVES	8,000	-	-	-	-	-	-	-	-	-
Total Funding Source	8,000	-	_	_	_	_	_	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	8,000	_	_	_	-	-	-	_	_	-
Total Expenditure	8,000	-	_	_	-	_	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	_	-	-	-	-	-	-	

# 02-603004 - SPORTS FIELDS - FENCING AND SIGNAGE

Project Number02-603004TitleSPORTS FIELDS - FENCING AND SIGNAGE

Asset TypeFacilitiesDepartment603 - SPORTS FIELDYear Identified2025Project TypeNew Project

Manager Mike Graybiel Partner

**Description** Sports field repairs and upgrades to soccer and baseball fields. Repairs and upgrades include overall grounds repair, irrigation, lighting, fencing repairs, turf/grounds investments,

benches/bleachers and goal post/base repairs/area of play improvements.

Justification

**Comments** Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	_	_	-	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	60,000	_	-	_	-	-	-	_	-	-
Total Expenditure	60,000	-	_	-	-	_	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total		-	-	_	_	-	-	_	-	_

# 02-605000 - SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM

 Project Number
 02-605000
 Title
 SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM

 Asset Type
 Facilities
 Department
 605 - SMALL EQUIPMENT PURCHASES

Year Identified 2023 Project Type Annual Project/Program

Manager Neil Vanderhorst Partner

**Description**Annual replacement of small equipment related to age, condition and function. Includes items such as lawnmowers, trimmers, floor scrubbers and similar small equipment.

**Justification** Renewal of small equipment due to high volumes of use throughout the year

Comments Funded from 01-4-015499-14371 Equipment Replacement Reserve - Parks, recreation & culture

•										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										_
09350 - TRANSFER FROM RESERVES	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Total Funding Source	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Total Expenditure	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total		-	-	-	-	-	-	-	-	

## 02-610002 - NEIGBOURHOOOD PARK RENEWAL - MOROCCO PARK

 Project Number
 02-610002
 Title
 NEIGBOURHOOOD PARK RENEWAL - MOROCCO PARK

Asset Type Land Improvements Department 610 - NEIGHBOURHOOD PARK RENEWAL

**Year Identified** 2023 **Project Type** New Project

Manager Mike Graybiel Partner

Description Park renewal which will include replacement of playground and other older amenities, extension of walking path from Murray St Park including a small footbridge, seating and garden

considerations.

This playground was installed in 2000 and is very old.

**Justification** Continual renewal of parks spaces for safe and enjoyable use.

**Comments** Funded from 07-4-072410-18711 Parkland Dedication

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source								,	,	
09355 - TRANSFER FROM RESERVE FUNDS	175,000	-	-	-	-	-	-	-	-	-
Total Funding Source	175,000	-	_	_	-	-	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	175,000	-	-	-	-	-	-	_	_	-
Total Expenditure	175,000	=	-	-	-	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

## 02-610008 - NEIGBOURHOOD PARK RENEWAL - DORCHESTER PARK

**Project Number** 02-610008 Title NEIGBOURHOOD PARK RENEWAL - DORCHESTER PARK

**Partner** 

**Asset Type** Equipment Department 610 - NEIGHBOURHOOD PARK RENEWAL

**Year Identified** 2023 **Project Type** New Project Jillian Booth

Description Renewal of park, playground, path, trees, signs, benches. Also includes improvements to the hard court.

The playground was installed in 2006.

Continual renewal of parks spaces for safe and enjoyable use. Justification

Comments Funded from 07-4-072410-18711Parkland Dedication

**Project Forecast** 

Manager

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source						,				
09355 - TRANSFER FROM RESERVE FUNDS	220,000	-	-	-	-	-	-	-	-	-
Total Funding Source	220,000	-	-	_	-	_	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	220,000	-	-	-	-	-	-	-	_	-
Total Expenditure	220,000	-	_	-	-	-	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## 02-610012 - NEIGHBOURHOOD PARK RENEWAL - LAKEWOOD PARK

**Project Number** 02-610012

Land Improvements

2024

Manager Jillian Booth Title

NEIGHBOURHOOD PARK RENEWAL - LAKEWOOD PARK

610 - NEIGHBOURHOOD PARK RENEWAL

Department **Project Type** 

**Partner** 

New Project

Description General Park improvements and renewal.

This playground was completed in 2008.

Continual renewal of parks spaces for safe and enjoyable use. Justification

Funded from 01-4-015499-14586 Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal Reserve Comments

**Project Forecast** 

**Asset Type** 

**Year Identified** 

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	120,000	-	-	-	-	-	-	-	-	-
Total Funding Source	120,000	-	_	_	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	120,000	-	-	-	-	-	-	-	-	-
Total Expenditure	120,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

## 02-635001 - NELLES LAKE BEACH - PARK IMPROVEMENT

Project Number02-635001TitleNELLES LAKE BEACH - PARK IMPROVEMENT

**Asset Type** Land Improvements **Department** 635 - NELLES LAKE BEACH PARK

Year Identified 2023 Project Type New Project

Manager Mike Graybiel Partner

**Description** 2025: complete design work and possible environmental assessment for park and end of road. 2026: Improvements to include shoreline work, park renewal including relocation of a

new playground, installation of a pavilion and other park improvements. Depending on approved plans, the shoreline improvement costs could be substantial.

**Justification** Continual renewal of parks spaces for safe and enjoyable use. Protecting the shoreline

**Comments** Funded from 07-4-072410-18711 Parkland Dedication

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09355 - TRANSFER FROM RESERVE FUNDS	400,000	3,000,000	-	-	-	-	-	-	-	-
Total Funding Source	400,000	3,000,000	_	_	-	_	-	_	_	-
Percent Increase		650.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	400,000	3,000,000	-	-	-	-	-	-	-	-
Total Expenditure	400,000	3,000,000	=	-	-	=	-	-	-	-
Percent Increase		650.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	_	_	-	-	-	-	-	

# 02-652005 - LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER

Project Number 02-652005 Title LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER

Asset TypeEquipmentDepartment652 - CS FLEET & LARGE EQUIPMENT

Year Identified2023Project TypeNew ProjectManagerMike GraybielPartner

**Description** Replacement of existing 2017 Husqvarna PZ72 zero turn rotary mower Bobcat skidsteer as part of fleet replacement program. Asset ID 12210. The useful life attributed to this

equipment is 10 years and this vehicle is 4 years old. The replacement will be a similar size equipment

**Justification** Used for cutting town sports fields and other green spaces not on grass cutting contract

Comments Funded from 01-4-015499-14371 Equipment Replacement Reservice-Parks, recreation & culture

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	_	_	-	_	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	25,000	-	-	-	-	-	_	_	-	-
Total Expenditure	25,000	-	_	-	-	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	_	-	

# 02-652008 - CS FLEET - HALF TON PICK UP

**Project Number** 02-652008 **Asset Type Rolling Stock** 

2024

Title Department

CS FLEET - HALF TON PICK UP

**Project Type** 

652 - CS FLEET & LARGE EQUIPMENT

New Project

Manager Mike Graybiel **Partner** 

Description For 2025 A new pickup truck is required for the replacement of a 14 year old half ton truck that has been decommissioned.

Justification Replacing aged fleet equipment that has exceeded useful life and is now seeing more costly repairs.

Comments Funded from 01-4-015499-14371Equipment Replacement Reservice-Parks, recreation & culture

**Project Forecast** 

**Year Identified** 

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	85,000	-	-	-	-	-	-	-	-	-
Total Funding Source	85,000	-	-	-	-	_	_	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	85,000	-	_	_	-	-	_	-	-	-
Total Expenditure	85,000	-	_	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	_	-	-	-	-	_	_

## 02-652009 - CS FLEET - 3 TON TRUCK WITH DUMP BOX

Project Number 02-652009 Asset Type Rolling Stock

2024

Department

Title

CS FLEET - 3 TON TRUCK WITH DUMP BOX 652 - CS FLEET & LARGE EQUIPMENT

**Project Type** 

New Project

Mike Graybiel Partner

**Description** The current unit is in poor condition and needing costly repairs. A 3 Ton truck with a dump box is needed for the replacement of a 2014 F350 Stake truck that is in poor condition.

**Justification** Replacing aged fleet equipment that has exceeded useful life and is now seeing more costly repairs.

Comments Funded from 01-4-015499-14371 Equipment Replacement Reservice-Parks, recreation & culture

**Project Forecast** 

**Year Identified** 

Manager

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	125,000	-	-	-	-	-	-	-	-	-
Total Funding Source	125,000	-	_	_	-	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	125,000	-	-	_	-	-	-	_	-	-
Total Expenditure	125,000	-	_	-	-	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	_	_	

# 02-680001 - PARKING LOTS - LAYOUT DESIGN WORK

Project Number02-680001TitlePARKING LOTS - LAYOUT DESIGN WORK

**Asset Type** Facilities **Department** 680 - PARKING LOTS

Year Identified 2025 Project Type New Project

Manager Mike Graybiel Partner

**Description**An annual program to repair, replace, resurface, and modify parking lots of municipal facilities, parks and other municipal properties. This work will be prioritized to parking lots that

are in the greatest need. Some of this work may be captured within parks and facilities renewal also.

Justification

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	2025	2020	2021	2020	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM	100,000	_	_	_	_	_	_	_	_	_
RESERVES	100,000									
Total Funding Source	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	100,000	-	-	-	-	-	-	-	_	-
Total Expenditure	100,000	-	_	_	_	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	_	-	-	-	-	-	-	

## 02-702001 - ACCESSIBILITY IMPROVEMENTS

Project Number02-702001TitleACCESSIBILITY IMPROVEMENTS - ANNUAL PROGRAM

**Asset Type** Facilities **Department** 702 - LARGE BUILDING IMPROVEMENTS

**Year Identified** 2023 **Project Type** Active - Carry-over - In-Progress

ManagerMike GraybielPartner

**Description** Continuing work to complete accessibility improvements as guided by the accessibility audits completed across all facilities. Work to be completed related to priority status. This work

will be aligned with building condition assessments in 2023. Parks audit work will be added to this project for 2024.

**Justification** Continued investing in facilities to make necessary accessibility improvements based on legislated guidelines and audit work completed. Some improvements at PKC will be

completed as part of the renovation.

**Comments** \$ 260,000 = Total Project Cost

\$ 100,000 = 2023 Approved Budget \$ 120,000 = 2024 Approved Budget

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\$ 40,000 = 2025 Additional Budget

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\$ 40,000 Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	-	_	-	-	-	-	_	-	-
Total Expenditure	40,000	-	_	-	-	_	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	_	_	_	-	-	_	_	_

## 02-702005 - LED LIGHTHING - VARIOUS FACILITIES

Project Number02-702005TitleLED LIGHTHING - VARIOUS FACILITIESAsset TypeFacilitiesDepartment702 - LARGE BUILDING IMPROVEMENTSYear Identified2023Project TypeActive - Carry-over - Not Started

Manager Mike Graybiel Partner

**Description** LED Lighting upgrades at facilities will replace old components, improve the lighting on site and reduce energy consumption and costs. Facilities included in this project are Grimsby

Public Library and Art Gallery, Grimsby Museum, and Town Hall 2025: OC and Fire Station.

**Justification** Converting facilities to LED lighting reduces maintenance needs, reduces energy consumption and costs, and creates improved lighting in the building. This project will include

multiple facilities. Energy incentives for these changes will help offset the total costs of this project.

**Comments** \$ 450,000 = Total Project Cost

\$ 250,000 = 2024 Approved Budget

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\$ 200,000 = 2025 Additional Budget

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\$ 80,000 Funded from Fire Facilities-01-4-015499-14521

\$120,000 Funded from Public Works Facilities-01-4-015499-14630

This conversion will lead to reduced energy and maintenance costs.

This is a mix of carry forward from other lines and new.

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	200,000	-	-	-	-	=	-	-	-	-
Total Expenditure	200,000	-	_	_	_	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

## 02-711000 - GRAND AVE BEACH HALL IMPROVEMENTS

Project Number02-711000TitleGRAND AVE BEACH HALL IMPROVEMENTS

 Asset Type
 Facilities
 Department
 711 - GRAND AVE

 Year Identified
 2023
 Project Type
 New Project

Manager Mike Graybiel Partner

**Description** Interior and exterior upgrades; lighting, siding, flooring, drop ceiling, windows, new electrical panel.

**Justification** The facility is in need of upgrades both internal and external. These upgrades will help in the efficiency of the building and reduce utility costs in the future. Currently this facility is

used as an early year's center.

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source	,									
09365 - TRANSFER FROM DEFERRED REVENUE	30,000	40,000	30,000	-	-	-	-	-	-	-
Total Funding Source	30,000	40,000	30,000	-	-	-	-	_	_	_
Percent Increase		33.33%	(25.00%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	40,000	30,000	-	-	-	-	-	-	-
Total Expenditure	30,000	40,000	30,000	-	-	-	-	-	-	_
Percent Increase		33.33%	(25.00%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	-	-	

## 02-713001 - ELIZABETH ST PUMPHOUSE IMPROVEMENTS

**Project Number** 02-713001 **Title** ELIZABETH ST PUMPHOUSE IMPROVEMENTS

**Asset Type** Facilities **Department** 713 - PUMP HOUSE

**Year Identified** 2023 **Project Type** Active - Carry-over - Not Started

Manager Mike Graybiel Partner

**Description** Interior and exterior improvements to the pumphouse facility. paint the exterior and the interior, working with heritage team for colours. Upgrade heating, upgrade doors, upgrade

washrooms and kitchen, more history of the site story telling, outside patio, accessibility, outside building signage, pathways 2024 - replace heating system and replace kitchen area

and some general improvements

**Justification** The facility is showing some wear and would benefit from a refresh both inside and outside. We will highlight the history of the site with this work, and it will tie in nicely with plans to

enhance the pier and park area. It is anticipated that these improvements will increase facility rentals interest.

**Comments** \$ 60,000 = Total Revised Project Cost

\$ 30,000 = 2024 Approved Budget

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\$ 30,000 = 2025 Additional Budget

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\$30,000 Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source			,					,		
09350 - TRANSFER FROM RESERVES	30,000	30,000	-	-	-	-	-	-	-	_
Total Funding Source	30,000	30,000	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure 30000 - CAPITAL EXPENDITURE	30,000	30,000	_	_	_	_	_	_	-	_
Total Expenditure	30,000	30,000	_	_	-	_	-	_	_	_
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## 02-717002 - OPERATIONS CENTRE - FENCING REPAIRS

**Project Number** 02-717002 **Facilities** 

Title

**OPERATIONS CENTRE - FENCING REPAIRS** 

**Asset Type Year Identified** 2025

Department **Project Type** 

New Project

Manager

Mike Graybiel

**Partner** 

Description

Fencing repairs and gate replacement

Justification

Repairs to the Compound fencing and a new gate will make the property more secure. The current fence has bent poles and fence cuts that can be repaired instead of replaced.

717 - OPERATIONS CENTRE

Comments

Funded by Public Works Facilities 01-4-015499-14630

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	30,000	-	-	-	-	-	-	-	-	_
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	_	_	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## 02-725001 - PEACH KING CENTRE - LED SIGN REPLACEMENT

**Project Number** 02-725001 **Title** PEACH KING CENTRE - LED SIGN REPLACEMENT

**Asset Type** Facilities **Department** 725 - PEACH KING CENTRE

Year Identified 2023 Project Type New Project

Manager Sarah Sweeney Partner

**Description** Replace the front entrance digital sign at the Peach King Centre with a new sign and new display screen. The new display screen will include an improved sign program that aligns with

other products that the Town uses. The current sign has old, proprietary programming that is quite limited for displaying messages. Improvements to the wiring and connects will also

be tested and considered.

**Justification** Front entrance sign needs replacement, currently old software and technology is used. Intend to replace after expansion work is done.

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	120,000	-	-	-	-	-	-	-	-	_
Total Funding Source	120,000	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	120,000	_	-	-	-	-	_	-	-	-
Total Expenditure	120,000	-	_	_	-	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

## 02-725003 - PEACH KING CENTRE - FRESH AIR FURNACE

**Project Number** 02-725003 **Title** PEACH KING CENTRE - FRESH AIR FURNACE

**Asset Type** Facilities **Department** 725 - PEACH KING CENTRE

Year Identified 2023 Project Type New Project

Manager Mike Graybiel Partner

**Description** The fresh air furnaces need replacement. The East pad will be replaced in 2025, and the West pad will be replaced in 2026.

**Justification** The heating unit for this part of the Peach King Centre is in need of replacement due to its age. The costs to continue to have this piece of equipment operate are escalating every year

and complete failure would result in heat loss in that section.

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	45,000	45,000	-	-	-	-	-	-	-	-
Total Funding Source	45,000	45,000	_	_	-	_	_	-	-	_
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	45,000	45,000	-	-	-	-	_	_	_	-
Total Expenditure	45,000	45,000	_	-	-	_	-	-	_	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	-	-	

## 02-725004 - PEACH KING CENTRE-WEST AND EAST PAD PAINTING

**Project Number** 02-725004 **Title** PEACH KING CENTRE-WEST AND EAST PAD PAINTING

**Asset Type** Land Improvements **Department** 725 - PEACH KING CENTRE

Year Identified 2023 Project Type New Project

Manager Mike Graybiel Partner

**Description** The request entails the complete painting of the interior walls of the current ice pads (west and east pad) for 2025.

Justification With the extensive work of the expansion project repainting the areas will add a renewed look and provide a great opportunity to refresh the space. Given the high ceilings and more

completed access and space of the arenas, the costs of repainting are greater then might be typical.

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	120,000	-	-	-	-	-	-	-	-	-
Total Funding Source	120,000	-	_	-	_	-	-	-	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	120,000	-	-	-	-	-	-	-	_	-
Total Expenditure	120,000	-	_	_	-	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

## 02-740011 - MUSEUM - BUILDING FOUNDATION REPAIRS

Project Number02-740011TitleMUSEUM - BUILDING FOUNDATION REPAIRS

**Asset Type** Facilities **Department** 740 - MUSEUM CAPITAL

**Year Identified** 2024 **Project Type** New Project

Manager Mike Graybiel Partner

**Description** The block foundation at the Grimsby Museum is in need of waterproofing, drainage improvement and block repairs. The current conditions of the exterior landscaping, sidewalks and

parking are all contributing to these issues and have to be corrected along with the foundation work.

**Justification** The waterproofing system of the foundation walls is compromised and not suitable for drainage along the foundation, this may go back to when the exterior ramps were installed

(circa 2000). The condition or existence of a weeping tile is not known. The scope of work is unknown until a full assessment is done on the foundation by a structural engineer, the

budget amount proposed is based on a worse case scenario for the building.

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	450,000	-	-	-	-	-	-	-	-	_
Total Funding Source	450,000	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	450,000	-	-	-	-	-	-	-	-	-
Total Expenditure	450,000	-	-	_	-	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	_	-	_	_	_	_	_	_

# 02-745003 - ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS

Project Number 02-745003 Title ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS

Asset TypeFacilitiesDepartment745 - ART GALLERY CAPITALYear Identified2023Project TypeActive - Carry-over - In-Progress

Manager Mike Graybiel Partner

**Description** Public washrooms need to be remodeled to allow for improved accessible stalls and to offer universal washroom facilities.

Consultation for design (\$12,000), to inform construction recommendation.

Justification The library/art gallery facility requires upgrades to the washroom facilities. The design for this upgrade will focus on Universal Design Standards and principals. The updated

washroom facilities will deliver increased universal accessibility standards to ensure equitable and inclusive public washroom facilities that meet the diverse needs of the community now and into the future. Universal design standards compose a space that is accessible for all users no matter their physical circumstances or stage of life so that it can be accessed,

understood, and used to the greatest extent possible by all people.

**Comments** \$402,000 = Total Revised Project Cost

\$102,000 = 2023 Approved Budget

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\$300,000 = 2025 Additional Budget

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\$300,000 Funded from:

- 01-4-015499-14552 Parks & Recreation Facilities Reserve (50%)

- 09-4-095499-14601 Library Facilities Reserve (50%)

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	300,000	-	-	-	-	-	-	-	-	_
Total Funding Source	300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	300,000	-	-	-	-	-	-	-	-	-
Total Expenditure	300,000	-	_	_	-	-	-	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## 02-745006 - ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION

 Project Number
 02-745006
 Title
 ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION

**Asset Type** Facilities **Department** 745 - ART GALLERY CAPITAL

Year Identified 2023 Project Type New Project

Manager Alexandra Hartstone Partner

**Description** Office furniture and floorplan updates for improved customer service, professional standards, and ergonomics. Changes include some functional upgrades in the Gallery Shop

including window treatment, shelving, and closets. This improvement will also better support an enhanced volunteer program in the administrative offices.

**Justification** The current administrative office design and layout is not working and needs to be updated to better serve the community and staff needs. The reception area and gift shop space

have had some updates started, funded through a MAP grant, and is almost complete. Updates will better situate the gallery with proper wayfinding and public access, and more

streamlined customer service.

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities Reserve

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	18,000	-	-	-	-	-	-	-	-	_
Total Funding Source	18,000	-	-	-	-	-	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	18,000	_	-	-	-	-	_	-	-	-
Total Expenditure	18,000	-	-	_	-	_	-	_	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	_	_	-	_	_	_	-	

## 02-745009 - ART GALLERY - MAIN GALLERY WALL REPAIR

**Project Number** 02-745009 **Title** ART GALLERY - MAIN GALLERY WALL REPAIR

**Asset Type** Facilities **Department** 745 - ART GALLERY CAPITAL

**Year Identified** 2025 **Project Type** New Project

Manager Alexandra Hartstone Partner

**Description** Repair main exhibition space walls by skimming a new layer to a finished, flat surface.

Justification The main exhibition space walls are worn out and damaged after 20 years of hanging exhibitions. The walls no longer hold paint or vinyl well because of the divots/pores all along the

walls and is affecting exhibition installation and final presentation of artworks.

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source			,	,	,			,		
09350 - TRANSFER FROM RESERVES	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	_	-	_	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	25,000	-	-	-	-	-	-	-	_	-
Total Expenditure	25,000	-	-	-	-	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

# 02-745010 - ART GALLERY/LIBRARY BUILDING -WATER BOTTLE FILLING STATION

**Project Number** 02-745010 **Title** ART GALLERY/LIBRARY BUILDING - WATER BOTTLE FILLING STATION

**Asset Type** Facilities **Department** 745 - ART GALLERY CAPITAL

**Year Identified** 2024 **Project Type** New Project

Manager Alexandra Hartstone Partner

**Description** Installing a water bottle filling station in the Art Gallery/Library will promote hydration, reduce plastic waste, and provide a more convenient, hygienic option for staff and visitors,

replacing the outdated water fountain by the washrooms.

**Justification** Replace water fountain with a water bottle filling station offers better hygiene, increased convenience, and supports sustainability by encouraging the use of reusable bottles

Comments Funded from 09-4-095499-14601 Library Facilities Reserve & 50% from AG reserve-01-4-015499-14552 Parks & Recreation Facilities Reserve-50%

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	2,000	-	-	-	-	-	-	-	-	_
Total Funding Source	2,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	2,000	_	-	_	-	-	_	-	-	-
Total Expenditure	2,000	-	_	-	-	_	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## 02-745011 - ART GALLERY - UV FILTER TREATMENT

Project Number02-745011TitleART GALLERY - UV FILTER TREATMENT

**Asset Type** Equipment 745 - ART GALLERY CAPITAL

Year Identified 2024 Project Type New Project

Manager Alexandra Hartstone Partner

**Description** UV filter treatment on all outside Gallery windows (Shop and Exhibition space).

**Justification**To mitigate sun damage in the Gift Shop on inventory products for sale and in the exhibition space on artworks on loan and from the Gallery permanent collection. With an updated

UV filter in the Gift Shop, the Gallery will be able to include more sun sensitive merchandise for sale (such as prints, posters, jewellery, etc.), which will result in greater community

engagement with Canadian artists.

**Comments** Funded from 01-4-015499-14552 Parks & Recreation Facilities Reserve

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	6,000	-	-	-	-	-	-	-	-	_
Total Funding Source	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	6,000	-	-	-	-	-	-	-	-	-
Total Expenditure	6,000	-	_	-	-	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	







## Library

Asset Class Library/Town-Owned Assets

Land 1 Parcel

Facilities Library Building

Equipment Photocopier, Computers, Books

**Levels of Service** 

Asset Class Expectations Achieved By

Facilities Safe, Functional and Regular Maintenance and Adequate Capacity Replacement

Equipment Safe, Reliable and Efficient Regular Maintenance and

Replacement



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Library	10-750004	LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM	_	_	_	_	88,600	88,600	88,600
Library	10-750007	STAFF COMPUTER REPLACEMENT - ANNUAL PROGRAM	-	-			12,000	12,000	12,000
Library	10-750013	LIBRARY FURNITURE - QUIET STUDY AREAS	60,000	-	60,000	-			60,000
Library	10-750017	PAINTING - LIBRARY SPACES	30,000	-	30,000	-	-		30,000
Library	10-750023	NEW LIBRARY SHELVING TEEN AND GN COLLECTIONS	-	-	-	-	20,000	20,000	20,000
Library	10-750024	TV - DISPLAY USE	1,200	-	1,200	3,800	-	3,800	5,000
Library	10-750027	MICROFILM SCANNER	-	-		-	17,000	17,000	17,000
Library	10-750030	WINDOW FILM FOR UPPER LIBRARY WINDOWS	-	-	-	-	18,000	18,000	18,000
Library	10-750031	LIBRARY/ART GALLERY ROOF REPAIRS	-	-		-	27,000	27,000	27,000
Library	10-750032	DISPLAY TELEVISION, COMPUTER AND SOFTWARE	-	-		-	5,000	5,000	5,000
Library	10-750033	LIBRARY PATIO REPAIRS	-	-		-	10,000	10,000	10,000
Library	10-750035	AUDIO - ASSISTIVE LISTENING SOLUTION	-	-		-	5,500	5,500	5,500
Library Total			91,200	-	91,200	3,800	203,100	206,900	298,100

## 10-750004 - LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM

Project Number10-750004TitleLIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM

Asset Type Equipment Department 750 - LIBRARY

Year Identified2015Project TypeAnnual Project/Program

ManagerKathryn DruryPartner

**Description** For the purchase of new library books to expand and develop the library's fiction and non-fiction print and online collections.

**Justification** Development charges are used to purchase the physical book collection for the library

Comments Funded from 07-4-072410-18445 Development Charge - Library Services (Page 5-12, Table 5.2.2, #3)

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source									,	
09370 - TRANSFER FROM DEVELOPMENT CHARGES	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-	-
Total Funding Source	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	_	_
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-	-
Total Expenditure	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-	_
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

## 10-750007 - STAFF COMPUTER REPLACEMENT -ANNUAL PROGRAM

Project Number10-750007TitleSTAFF COMPUTER REPLACEMENT - ANNUAL PROGRAM

Asset Type Equipment Department 750 - LIBRARY

Year Identified 2022 Project Type Annual Project/Program

ManagerKathryn DruryPartnerConsultant

**Description** Staff Computer replacements: 3 laptops- 1 for Deputy Chief Librarian, 1 for Admin Asst., 1 for Marketing and Communications(needs to be very robust to support graphics used for

marketing),

Staff Computer replacements: 3 desktops- 1 desktop for IT use, 1 desktop for ILL staff at Circulation, 1 desktop for CKO1(check out station #1)

Staff Computer Replacements: 1 desktop for FT Circ II staff use. The current computer will be 5 years old in 2026 and will need to be replaced.

Staff Computer replacements: 2 laptops & 2 desktops- 1 for Children's Coordinator, 1 for Cataloguing and Collections Coordinator, 1 desktop for CKI use (check in computer beside

book drops), 1 desktop for CKO2 (check out computer at front desk). These computers will be 5 years old in 2027 and will need to be replaced.

CEO & Chief Librarian laptop replacement. This computer will be 5 years old in 2029 and will need to be replaced

**Justification** All of these computers will be 5 years old in 2025-2029 and they need to be replaced.

rotating replacement schedule for all library staff computers and shared computer stations at Check-out desk

**Comments** Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source						'		,		
09350 - TRANSFER FROM RESERVES	12,000	2,000	8,000	-	2,000	12,000	2,000	8,000	-	2,000
Total Funding Source	12,000	2,000	8,000	-	2,000	12,000	2,000	8,000	-	2,000
Percent Increase		(83.33%)	300.00%	(100.00%)	100.00%	500.00%	(83.33%)	300.00%	(100.00%)	100.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	12,000	2,000	8,000	-	2,000	12,000	2,000	8,000	-	2,000
Total Expenditure	12,000	2,000	8,000	_	2,000	12,000	2,000	8,000	-	2,000
Percent Increase		(83.33%)	300.00%	(100.00%)	100.00%	500.00%	(83.33%)	300.00%	(100.00%)	100.00%
Net Total	-	-	-	-	-	-	-	-	-	

# **10-750023 - NEW LIBRARY SHELVING TEEN AND GN COLLECTIONS**

**Project Number** 

10-750023

Title

NEW LIBRARY SHELVING TEEN AND GN COLLECTIONS

**Asset Type Facilities Year Identified** 2024

Department **Project Type** 

750 - LIBRARY New Project

Kathryn Drury Manager

**Partner** 

Description

Replacement of old spinners and graphic novel shelving

Replacement of aging shelving Justification

Comments Funded from 09-4-095499-14601 Library Facilities Reserve

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	_	_	_	_	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	20,000	-	-	-	-	-	-	-	_	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	_	-	_	_	-	_	_	

### 10-750024 - TV - DISPLAY USE

Project Number 10-750024
Asset Type Equipment

Year Identified 2024 Project Type Active - Carry-over - Not Started

Title

Department

Manager Kathryn Drury Partner

**Description** Display TV to advertise collections, services and programs

**Justification** Additional TV unit to promote the collection, this will also require electrical work and cabling to connect this TV display unit to the network. work will have to be done on the wall to

TV - DISPLAY USE

750 - LIBRARY

ensure that the wall is strong enough to support the addition of the TV.

**Comments** \$ 5,000 = Total Revised Project Cost

\$ 1,200 = 2024 Approved Budget

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\$ 3,800 = 2025 Additional Budget

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\$3,800 Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

\$1,200 already approved for this project (this will cover the cost of the TV) - including extra funds for the rest of the work that needs to be completed for this project

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	3,800	-	-	-	-	-	-	-	-	_
<b>Total Funding Source</b>	3,800	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	3,800	-	-	-	-	-	-	-	-	-
Total Expenditure	3,800	-	_	-	-	_	_	_	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

### 10-750027 - MICROFILM SCANNER

**Project Number** 10-750027 **Title** MICROFILM SCANNER

Asset TypeEquipmentDepartment750 - LIBRARYYear Identified2025Project TypeNew Project

Manager Kathryn Drury Partner

**Description** Purchase of new Microfilm scanner to allow for patrons to use the various microfilm collections that the library holds.

**Justification** This new microfilm scanner is needed as the existing machine can only connect with computers that have Windows 7. Since all library computers must be updated to Windows 10 in

order to be able to digitize the microfilm contents the library needs to purchase new scanning equipment that will be compatible.

**Comments** Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	17,000	-	-	-	-	-	-	-	-	_
Total Funding Source	17,000	-	_	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	17,000	_			-	-				
Total Expenditure	17,000	_	_	_	-	_	_	_	_	
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	_	-	_

# **10-750030 - WINDOW FILM FOR UPPER LIBRARY WINDOWS**

Project Number10-750030TitleWINDOW FILM FOR UPPER LIBRARY WINDOWS

Asset TypeFacilitiesDepartment750 - LIBRARYYear Identified2025Project TypeNew Project

ManagerRyan WaldronPartner

**Description** Window film on exterior of upper windows

**Justification** Most of the protective film on the upper windows is peeling and cracking and needs to be replaced, window film reduces heat and protects against Uvrays

**Comments** Funded from 09-4-095499-14601 Library Facilities Reserve

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	18,000	-	-	-	-	-	-	-	-	-
Total Funding Source	18,000	-	_	_	_	-	-	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	18,000	-	-	-	-	-	-	-	-	-
Total Expenditure	18,000	-	-	-	-	_	-	-	-	
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	_	_	_	-	-	-	_	_	

# 10-750031 - LIBRARY/ART GALLERY ROOF REPAIRS

Project Number10-750031TitleLIBRARY/ART GALLERY ROOF REPAIRS

Asset TypeFacilitiesDepartment750 - LIBRARYYear Identified2025Project TypeNew Project

ManagerRyan WaldronPartner

**Description** Library and Art Gallery facility - many areas of the roof of the facility need to be repaired

**Justification** Aging roof has defects that could cause further issues to the facility if not corrected

Comments Funded from 09-4-095499-14601 Library Facilities Reserve 50% and 01-4-015499-14552 Parks & Recreation Facilities Reserve -Art gallery 50%

•										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source								,	,	
09350 - TRANSFER FROM RESERVES	27,000	-	-	-	-	-	-	-	-	-
Total Funding Source	27,000	-	_	_	-	_	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	27,000	-	_	-	-	-	-	_	-	-
Total Expenditure	27,000	-	-	-	-	-	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	_	_	

# 10-750032 - DISPLAY TELEVISION, COMPUTER AND SOFTWARE

 Project Number
 10-750032
 Title
 DISPLAY TELEVISION, COMPUTER AND SOFTWARE

Asset TypeEquipmentDepartment750 - LIBRARYYear Identified2025Project TypeNew Project

ManagerRyan WaldronPartner

**Description** New television needed along with computer and associated software for promotions and advertising of library programs, services and collections etc.

**Justification** Current TV is old and not appropriate for this use, needs to be replaced with an updated version along with new computer and software.

Current computer is on loan from ITSI and will be replaced and run the Envisonware PC reserve software exclusively - therefore the new TV display requires a new computer to run the

promotional software.

Comments Funded from 09-4-095499-14393 Equipment Replacement Reserve - Library

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source						·			'	
09350 - TRANSFER FROM RESERVES	5,000	-	-	-	-	-	-	-	-	_
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	_	-	_	_	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

# **10-750033 - LIBRARY PATIO REPAIRS**

**Project Number** 10-750033 **Title** LIBRARY PATIO REPAIRS

Asset TypeFacilitiesDepartment750 - LIBRARYYear Identified2025Project TypeNew Project

Manager Ryan Waldron Partner

**Description** Patio stones on back library patio are sinking - leading to the exit stairs - need to be re laid.

Large portion of the back patio needs to have the sinking patio stones re laid to fix a potentially dangerous situation between the patio door and the stairway. This exit is one of the

emergency exits.

**Justification** Dangerous situation with tripping hazard the way the patio stones are sinking.

**Comments** Funded from 09-4-095499-14601 Library Facilities Reserve

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	10,000	-	-	-	-	-	-	-	-	_
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	10,000	-	_	-	-	-	-	_	-	-
Total Expenditure	10,000	-	_	-	-	_	-	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## 10-750035 - AUDIO - ASSISTIVE LISTENING SOLUTION

**Project Number** 10-750035 **Title** AUDIO - ASSISTIVE LISTENING SOLUTION

Asset TypeEquipmentDepartment750 - LIBRARYYear Identified2025Project TypeNew Project

ManagerRyan WaldronPartner

**Description** Acquire an audio-assistive listening solution for use at Grimsby Author Series and other library events to enhance the accessibility of library events.

**Justification** As audiences age, the need for boosting audio from events is growing. Through this equipment and an app, users can get the audio directed to their cochlear implant, hearing aids or

earbuds via Bluetooth.

**Comments** Funded from 09-4-095499-14393 Equipment Reserve - Library

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	5,500	-	-	-	-	-	-	-	-	-
Total Funding Source	5,500	-	_	_	-	-	-	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	5,500	-	-	-	-	-	-	-	-	-
Total Expenditure	5,500	-	-	-	-	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	_	_	-	-	-	-	_	_	_







### **Public Works**

Asset Class	Town-Owned Assets

Land Over 60 Parcels

Land Improvements Bank Stabilization, Shoreline Protection, Parking Lots Facilities Operations Center, Sand/Salt Domes, Storage Sheds

Vehicles Pickup Trucks, Dump Trucks, Street Sweepers

Equipment Maintenance and Other Large Equipment

Streetlights

Infrastructure Roads – 174 Km Sidewalks – 92 Km

Bridges and Large Culverts - 11

Culverts - 2,847

Storm Sewer System - 83 Km

Laterals – 3,875

### **Levels of Service**

Asset Class	Expectations	Achieved By
Land Improvements	Safe, Functional and Reliable	Regular Maintenance
Facilities	Safe, Functional and Adequate Capacity	Regular Maintenance and Replacement
Vehicles	Safe, Reliable and Adequate Capacity	Regular Maintenance and Replacement
Equipment	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Streetlights	Safe, Reliable and Efficient	Regular Maintenance and Replacement
Infrastructure	Safe, Functional and Reliable	Regular Maintenance and Replacement



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Public Works	02-320060	ROAD RECONSTRUCTION - MARLOW AVE - DESIGN	12,000	5,657	6,343	10,000	-	10,000	16,343
Public Works	02-320076	ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN	10,000	-	10,000	10,000	-	10,000	20,000
Public Works	02-320120	DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - DESIGN	600,000	17,395	582,605	-	-	-	582,605
Public Works	02-320135	ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN	7,000	5,104	1,896	10,000	-	10,000	11,896
Public Works	02-320163	NEW SIDEWALK - DORCHESTER DR & NELLES RD S	602,000	72,114	529,886	-	-		529,886
Public Works	02-320176	NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO) - PHASE 1	789,000	-	789,000	-	-	-	789,000
Public Works	02-320179	SIDEWALK - WINDWARD DR (4 WINDWARD)	28,000	-	28,000	4,000	-	4,000	32,000
Public Works	02-320212	ROAD REHABILITATION - 2024	1,320,000	42,267	1,277,733	-	-		1,277,733
Public Works	02-320213	ROAD REHABILITATION - 2025	-	-	-		1,470,000	1,470,000	1,470,000
Public Works	02-320221	TRAFFIC SAFETY PROGRAM	109,000	70,580	38,420	50,000	-	50,000	88,420
Public Works	02-320231	STREETLIGHT POLE REHABILITATION - 2023 & 2024	125,000	50,378	74,622	-	-	-	74,622
Public Works	02-320232	STREETLIGHT POLE REHABILITATION - 2025	-	-	-		50,000	50,000	50,000
Public Works	02-320241	SMALL EQUIPMENT PURCHASES - 2024	38,000	16,976	21,024	-	-	-	21,024
Public Works	02-320242	SMALL EQUIPMENT PURCHASES - 2025	-	-	-		35,000	35,000	35,000
Public Works	02-320251	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2023	1,575,000	1,232,516	342,484	-	-	-	342,484
Public Works	02-320252	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024	870,000	-	870,000	40,000	-	40,000	910,000
Public Works	02-320253	FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025	-	-	-		1,215,000	1,215,000	1,215,000
Public Works	02-320261	BRIDGE & STRUCTURE REHABILITATION - RIDGE RD E, BOWSLAUGH RD, ELM TREE RD W, HYSERT RI	1,020,000	518,652	501,348	-	-	-	501,348
Public Works	02-320262	BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD	-	-	-		157,250	157,250	157,250
Public Works	02-320280	INTERSECTION IMPROVEMENTS - CASABLANCA BLVD / QEW ON-OFF RAMPS - PHASE 1	3,400,000	-	3,400,000	-	-	-	3,400,000
Public Works	02-320282	STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1	-	-	-	-	315,400	315,400	315,400
Public Works	02-320285	DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION	-	-	-	-	8,492,000	8,492,000	8,492,000
Public Works	02-320290	OPERATIONS CENTRE FUNCTIONAL IMPROVEMENTS	-	-	-	-	120,000	120,000	120,000
Public Works Total			10,505,000	2,031,638	8,473,362	124,000	11,854,650	11,978,650	20,452,012

<sup>1.</sup> Includes YTD actuals up to September 30, 2024

### 02-320060 - ROAD RECONSTRUCTION - MARLOW AVE - DESIGN

**Project Number** 02-320060 **Title** ROAD RECONSTRUCTION - MARLOW AVE - DESIGN

Asset TypeInfrastructureDepartment320 - TRANSPORTATION CAPITALYear Identified2022Project TypeActive - Carry-over - In-Progress

Manager Marvin Ingebrigtsen Partner

### Description

Reconstruction of Marlow Ave from Park Rd N to the west limit as part of Central Ave/Park Rd North reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2027, following completion of th Downtown Watermain and Complete Street Improvements project, and subject to funding of the Municipal Contribution portion of the construction costs (see Project # 02-320061).

Detailed design for road reconstruction is 75% complete, \$7,000 additional budget added in 2024 and \$10,000 additional budget added in 2025 to cover the completion of detailed design and preparation of specifications.

Watermain replacement completed in 2020.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #1

#### Justification

### Regulatory:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

### Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

### Corporate Priories:

- Growth related project as identified in 2020 DC study.
- 2022 Asset Management Plan for Core Infrastructure.

### Comments

\$22,000 = Total Revised Project Cost

\$5,000 = 2022 Approved Budget

\$7,000 = 2024 Approved Budget

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\$10,000 = 2025 Additional Budget

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### Funded from:

- \$ 5,500 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (25%)
- \$ 16,500 07-4-072410-18440 Development Charge Services Related to a Highway (75%) (Pg 5-15, Table 5.3.1, #1)

# 02-320060 - ROAD RECONSTRUCTION - MARLOW AVE - DESIGN

Project Forecast										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	2,500	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	7,500	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	10,000	-	-	-	_	-	_	_	_	_
Total Expenditure	10,000	-	-	_	-	_	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	_	_	-	-	-	_	_

### 02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN

Project Number02-320076TitleROAD RECONSTRUCTION - CENTRAL AVE - DESIGN

Asset TypeInfrastructureDepartment320 - TRANSPORTATION CAPITALYear Identified2022Project TypeActive - Carry-over - In-Progress

Manager Marvin Ingebrigtsen Partner

### Description

Reconstruction of Central Ave from Baker Rd to Park Rd N as part of Marlow Ave/Park Rd North reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2027, following completion of th Downtown Watermain and Complete Street Improvements project, and subject to funding of the Municipal Contribution portion of the construction costs (see Project # 02-320075).

Detailed design for road reconstruction is 75% complete, \$10,000 additional budget added in 2024 and \$10,000 additional budget added in 2025 to cover the completion of detailed design and preparation of specifications.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #2

#### Justification

### Regulatory:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

### Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

### Corporate Priories:

- Growth related project as identified in 2020 DC study."

### Comments

\$25,000 = Total Revised Project Cost \$5,000 = 2022 Approved Budget \$10,000 = 2024 Approved Budget

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\$10,000 = 2025 Additional Budget

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### Funded from:

- \$ 6,250 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve (25%)
- \$18,750 07-4-072410-18440 Development Charge Services Related to a Highway (Pg 5-15, Table 5.3.1, #2) (75%)

# 02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN

Net Total	_	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Expenditure	10,000									
30000 - CAPITAL EXPENDITURE	10,000	=	=	-	<del>-</del>	_	-	=	-	
Expenditure										
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Funding Source	10,000	_	<del>-</del>	-	<del>-</del>	-	-	<del>-</del>	-	
09370 - TRANSFER FROM DEVELOPMENT CHARGES	7,500	-	_	_	_	_	_	_	_	
09350 - TRANSFER FROM RESERVES	2,500	-	-	-	-	-	-	-	-	-
Funding Source										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Project Forecast										

### 02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN

Project Number02-320135TitleROAD RECONSTRUCTION - PARK RD NORTH - DESIGN

Asset TypeInfrastructureDepartment320 - TRANSPORTATION CAPITALYear Identified2018Project TypeActive - Carry-over - In-Progress

Manager Marvin Ingebrigtsen Partner

### Description

Reconstruction of Park Rd N from Central Ave to north limit as part of Central Ave/Marlow Ave reconstruction. Involves the construction of a new urban cross-section (ditches replaced with curb/gutters and storm sewer) and rebuilding road structure (new stone, new hot mix asphalt base and top surface).

Road reconstruction is forecasted for completion in 2027, following completion of th Downtown Watermain and Complete Street Improvements project, and subject to funding of the Municipal Contribution portion of the construction costs (see Project # 02-320286).

Detailed design for road reconstruction is 75% complete, \$2,000 additional budget added in 2024 and \$10,000 additional budget added in 2025 to cover the completion of detailed design and preparation of specifications.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-15, Table 5.3.1, #3

#### Justification

### Regulatory:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

### Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

### Corporate Priories:

- Growth related project as identified in 2020 DC study.

### Comments

\$17,000 = Total Revised Project Cost \$5,000 = 2022 Approved Budget \$2,000 = 2024 Approved Budget

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\$10,000 = 2025 Additional Budget

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\$4,250 funded from 01-4-015499-14631 - Public Works Asset Rehabilitation & Renewal Reserve (25%)

\$12,750 funded from 07-4-072410-18440 - Development Charge - Services Related to a Highway (75%) (Pg 5-15, Table 5.3.1, #3)

# 02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN

Project Forecast										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	2,500	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	7,500	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	10,000	-	-	-	-	-	-	-	_	-
Total Expenditure	10,000	-	_	_	-	-	-	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	_	_	_	_	-	_	_	_

# 02-320179 - SIDEWALK - WINDWARD DR (4 WINDWARD)

Project Number02-320179TitleSIDEWALK - WINDWARD DR (4 WINDWARD)

Asset TypeInfrastructureDepartment320 - TRANSPORTATION CAPITALYear Identified2022Project TypeActive - Carry-over - In-Progress

ManagerMarvin IngebrigtsenPartnerDeveloper

**Description** New sidewalk to be constructed on north side of the Windward Dr from the N Service Rd to 150 m easet

Sidewalk to be constructed and 100% funded by the developer as part of development work. Therefore zero budget has been established.

Site plan application stage. Estimating construction in 2026/2027.

Project is fully funded by developer

**Justification** Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)

- Responsible and Progressive Growth: 5 c)

- Collective Prosperity: 2 c)

**Comments** \$ 32,000 = Total Revised Project Cost

\$ 28,000 = 2023 Approved Budget

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\$4,000 = 2025 Additional Budget

Funding:

(100%) funded from External Contribution

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source	,					'				
09181 - CONTRIBUTIONS FROM OTHERS	4,000	-	-	-	-	-	-	-	-	_
Total Funding Source	4,000	-	-	-	-	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	4,000	-	-	-	-	-	-	-	-	-
Total Expenditure	4,000	_	-	-	-	-	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## **02-320213 - ROAD REHABILITATION - 2025**

**Project Number Asset Type** 

**Year Identified** 

02-320213 Infrastructure

2025

**ROAD REHABILITATION - 2025** 

New Project

Department **Project Type**  320 - TRANSPORTATION CAPITAL

**Partner** 

Title

Description

Manager

Road rehabilitation work as part of the ROAD REHABILITATION PROGRAM.

Project specific details:

- List of streets scheduled for resurfacing is determined by PCI score and other factors. Project Budget Back-up Sheet.

Anticipated project schedule:

- Design and Construction Year 1
- Maintenance Period Year 2

Budget includes estimated costs for :

- Consulting geotechnical study prior to construction.
- Construction, restoration costs, contingencies.
- Project administration (design, specifications, tender and inspection) is done "in house".

Justification

Regulatory:

- O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

**Council Strategic Priorities:** 

- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

Comments

Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund (OCIF)

Budget:

- Refer to funding targets identified in 02-320210 - ROAD REHABILITATION - ANNUAL PROGRAM

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source					,		,	,		
09365 - TRANSFER FROM DEFERRED REVENUE	1,470,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,470,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,470,000	-	_	_	_	-	-	_	-	-
Total Expenditure	1,470,000	-	-	-	_	-	_	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
				_234						
Net Total	-	-	-		<u> </u>	-	-	-	-	

### 02-320221 - TRAFFIC SAFETY PROGRAM

Project Number02-320221TitleTRAFFIC SAFETY PROGRAMAsset TypeEquipmentDepartment320 - TRANSPORTATION CAPITALYear Identified2023Project TypeActive - Carry-over - In-Progress

ManagerMarvin IngebrigtsenPartner

### Description

Program for equipment purchases associated with the Town's Traffic Safety Program.

Includes purchase of traffic calming devices (i.e. in-road flexible signage) and traffic monitoring equipment (i.e. driver feedback radar boards, nonintrusive radar monitoring, etc.).

### Scope and purpose:

- In-road flexible signs are traffic calming devices which are used to help reduce driver speeds.
- Message display radar boards provide active feedback to drivers to help encourage speed compliance.
- Non-intrusive devices (i.e. Armadillo units, streetlight sensors) allow staff to monitor traffic volumes and driver speeds without alerting drivers, providing an accurate reflection of actual driver speeds.

### Needs include:

- Additional in-road signage and bollards traffic calming devices to continue the pilot study through 2025.

### Anticipated project schedule:

- Procurement and implementation - Year 1

### Budget includes estimated costs for:

- Purchase of additional in-road signage and bollards.
- Additional traffic safety program costs to be identified upon completion of the Transportation Master Plan Study.

### Justification

### **Council Strategic Priorities:**

- High Quality of Life: 2 c)
- Responsible and Progressive Growth: 5 c)

#### Comments

\$ 159,000 = Total Revised Project Cost

\$ 54,000 = 2023 Approved Budget

\$ 55,000 = 2024 Approved Budget

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\$ 50,000 = 2025 Additional Budget

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Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works

Refer to Traffic Safety Program back up sheet.

# 02-320221 - TRAFFIC SAFETY PROGRAM

Project Forecast										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										_
09350 - TRANSFER FROM RESERVES	50,000	-	-	-	-	-	-	-	-	_
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	_	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	=	-	=	-	-	-	-	-	-	_

### 02-320232 - STREETLIGHT POLE REHABILITATION - 2025

Partner

 Project Number
 02-320232
 Title
 STREETLIGHT POLE REHABILITATION - 2025

Asset TypeInfrastructureDepartment320 - TRANSPORTATION CAPITAL

Year Identified 2025 Project Type New Project

- In-year scheduled and unscheduled street light replacements due to vehicles accidents and other maintenance or age related pole replacements.

Streetlight pole rehabilitation work as part of the STREETLIGHT POLE REHABILITATION PROGRAM (see corresponding project description).

- Note: pole replacements are covered by capital project. Luminaire replacements are considered operational expenses.

Budget includes estimated costs for:

- Procurement of new/replacement streetlight poles.

### **Justification** Regulatory:

Manager

Description

- O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

### **Council Strategic Priorities:**

Project specific details:

- Responsible and Progressive Growth: 5 c)

- Collective Prosperity: 2 c)

### Comments Funded from 01-4-015499-14631 Public Works Asset Rehabilitation & Renewal Reserve

#### Costs:

- Planned/Unplanned Replacements\*:

- Estimated \$5,000/pole including installation.
- Estimated 10 poles replaced per year.
- -2025budget =  $10 \times $5,000 = $50,000$

- Accident related replacements can sometimes be recuperated through insurance.

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source				,						
09350 - TRANSFER FROM RESERVES	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	=	-	-	-	-	-	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	_	_	-
Percent Increase		(100.00%)	0.00%	0.00% 237	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	_	-	_	-	_	_		_

# 02-320242 - SMALL EQUIPMENT PURCHASES - 2025

Project Number02-320242TitleSMALL EQUIPMENT PURCHASES - 2025Asset TypeDepartment320 - TRANSPORTATION CAPITAL

**Year Identified** 2025 **Project Type** New Project

Manager Partner

**Description** Miscellaneous small equipment purchases for Transportation Services, Environmental Services, Cemetery Services, and Fleet/Operations Centre.

Includes small equipment purchases (~ \$1,000 - \$10,000) which are not included in the FLEET AND LARGE EQUIPMENT budget.

2025 anticipated replacements needs include:

- Environmental Services (\$16,000)

- Transportation Services, Roads (\$6,000)

- Transportation Services, Cemeteries (\$5,000)

- Fleet/Operations Centre (\$5,000)

**Justification** Regulations:

- Highway Traffic Act, R.S.O. 1990, c. H.8

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities: - Collective Prosperity: 2 c)

Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works

\$ 16,000 = Environmental Services
\$ 6,000 = Transportation Services
\$ 5,000 = Cemetery Services
\$ 5,000 = Fleet/Operations Centre

. .

\$ 32,000 = Total Costs (2025\$) ~ use \$35,000 (Rounded)

### **Project Forecast**

Comments

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	35,000	-	-	-	-	-	-	-	-	_
Total Funding Source	35,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	35,000	-	-	-	-	-	-	_	-	-
Total Expenditure	35,000	_	_	-	_	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

### 02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024

**Project Number** 02-320252 **Title** FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024

Asset TypeEquipmentDepartment320 - TRANSPORTATION CAPITALYear Identified2024Project TypeActive - Carry-over - In-Progress

Manager Thomas Hodgson Partner

### Description

Vehicle and large equipment replacement as part of the FLEET AND LARGE EQUIPMENT REPLACEMENT PROGRAM (see corresponding project description).

### Fleet/equipment replacement in 2024 include:

- Unit 145 2014 Ford F150 1/2 Ton Pick Up, Crew Cab, Entry Trim ORDERED IN 2024
- Unit 235 2018 Zero-turn Mower ORDERED IN 2024
- Unit 241 2018 Zero-turn Mower ORDERED IN 2024
- Unit 149 2014 International Workstar 5 Ton Plow/Dump, Plow, Wing, Dump Box ORDERED IN 2024

### Additions to the fleet/equipment roster in 2024 include:

- New Unit 5 Ton Plow/Dump, Plow, Wing, Dump Box (DC Funded) ORDERED IN 2024
- New Unit 1/2 Ton Pick Up, Crew Cab, Entry Trim ORDERED IN 2024
- New Unit 3/4 Ton Pick Up, Standard Cab, Entry Trim, Plow ORDERED IN 2024

### Budget includes estimated costs for:

- Replacing the identified vehicle(s) or equipment, including outfitting (i.e. logos, safety lights, tool boxes, etc.).

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-23, Table 5.3.3 (Vehicles & Equipment), #1

### Justification

### Regulations:

- Highway Traffic Act, R.S.O. 1990, c. H.8
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

### **Council Strategic Priorities:**

- Collective Prosperity: 2 c)

#### Comments

\$ 910,000 = Total Revised Project Cost \$ 870,000 = 2024 Approved Budget

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\$ 40,000 = 2025 Additional Budget

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### Funded from:

- \$ 40,000 01-4-015499-14331 Equipment Replacement Reserve Public Works
- \$ 570,000 01-4-015499-14331 Equipment Replacement Reserve Public Works\*
- \$ 300,000 07-4-072410-18452 Development Charge Public Works Facilities, Vehicles & Equip (Pg 5-23, Table 5.3.3, Vehicles & Equipment, #1)

# 02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024

\* This reserve receives contributions from Transportation, Water and Wastewater

#### Costs:

- \$ 75,000 = Unit 145 1/2 Ton Pick Up
- \$ 20,000 = Unit 235 Zero-turn Mower
- \$ 20,000 = Unit 241 Zero-turn Mower
- \$ 300,000 = Unit 149 5 Ton Plow/Dump
- \$ 300,000 = New Unit 5 Ton Plow/Dump (DC Funded)
- \$ 75,000 = New Unit 1/2 Ton Pick Up
- \$ 80,000 = New Unit 3/4 Ton Pick Up

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- \$ 870,000 = Total Cost (2024\$)
- \$ 40,000 = additional unit

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source	,				,	,				
09350 - TRANSFER FROM RESERVES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	_	_	_	-	-	_	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

<sup>-</sup> Refer to Excel workbook ""Back-Up Purchase of Roadways Equipment 2024-2024""

## 02-320253 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025

Project Number02-320253TitleFLEET AND LARGE EQUIPMENT REPLACEMENT - 2025

 Asset Type
 Equipment
 Department
 320 - TRANSPORTATION CAPITAL

**Year Identified** 2025 **Project Type** New Project

Manager Partner

### Description

"Vehicle and large equipment replacement as part of the FLEET AND LARGE EQUIPMENT REPLACEMENT PROGRAM (see corresponding project description).

### Fleet/equipment replacement in 2025 include:

- Unit 139 2017 GMC Sierra 1500\* 1/2 Ton Pick Up, Long Box, Entry Trim, Tommy Gate
- Unit 143 2015 Hyundai Tuscon Small SUV, Hybrid
- Unit 144 2015 GMC Sierra 1500 1/2 Ton Pick Up, Crew Cab, Entry Trim
- Unit 189 2009 Tymco Street Sweeper New Street Sweeper
- Unit 252 1997 Thompson Portable Steamer New Portable Steamer
- Unit 258 2018 Seesnake Sewer Lateral Camera New Sewer Lateral Camera
- Unit 146 2015 International Workstar 5 Ton Plow/Dump, Plow, Wing, Dump Box

### Additions to the fleet/equipment roster in 2025 include:

- New Unit - Mid-size SUV, Entry Trim (Engineering)

### Budget includes estimated costs for:

- Replacing the identified vehicle(s) or equipment, including outfitting (i.e. logos, safety lights, tool boxes, etc.)."

### Justification

### Regulations:

- Highway Traffic Act, R.S.O. 1990, c. H.8
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

### Council Strategic Priorities:

- Collective Prosperity: 2 c)

#### Comments

<sup>\*</sup> Early replacement due to equipment failure.

# 02-320253 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025

Funded from 01-4-015499-14331 Equipment Replacement Reserve - Public Works\*

\* This reserve receives contributions from Transportation, Water and Wastewater

### Costs:

\$ 75,000 = Unit 139 - 1/2 Ton Pick-Up

\$ 60,000 = Unit 143 - SUV Hybrid

\$ 75,000 = Unit 144 - 1/2 Ton Pick-Up

\$525,000 = Unit 189 - Street Sweeper

\$ 15,000 = Unit 252 - Portable Steamer

\$ 20,000 = Unit 258 - Sewer Lateral Camera

\$385,000 = Unit 146 - 5 Ton Dump/Plow

\$ 60.000 = New Unit - SUV Mid-size

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\$ 1,215,000 = Total Cost (2025\$)

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	1,215,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,215,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,215,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,215,000	-	_	_	-	_	-	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

<sup>-</sup> Refer to Excel workbook ""Back-Up Purchase of Roadways Equipment 2025-2035"""

### 02-320262 - BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD

**Project Number** 02-320262 **Title** BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD

Asset TypeInfrastructureDepartment320 - TRANSPORTATION CAPITAL

**Year Identified** 2025 **Project Type** New Project

Manager Partner

### Description

Bridge and structure rehabilitation work as part of the BRIDGE & STRUCTURE REHABILITATION PROGRAM (see corresponding project description).

### Project specific details:

- Inglehart Rd, N of Kemp Rd W (BRDG000014) - rehabilitation of bridge deck, new parapet walls and associated work

### Anticipated project schedule:

- Design Year 1
- Construction Year 2
- Maintenance Period Year 3

### Design budget includes estimated costs for:

- Consulting engineering design, geotechnical study, specifications and tender documents prior to construction.
- Consulting contract administration, site inspections during construction phase.
- Consulting as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.
- Construction, restoration costs, contingencies.

Budget includes \$50,000 in contingency funding to address unexpected maintenance and repairs to bridges, culverts, retaining walls identified in-year.

### Justification

### Regulations:

- O. Reg. 104/97 Standards for Bridges
- O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

### **Council Strategic Priorities:**

- Responsible and Progressive Growth: 5 c)
- Collective Prosperity: 2 c)

### **Corporate Priorities:**

- 2022 Asset Management Plan for Core Infrastructure
- 2021 Structure Inspection Report

## 02-320262 - BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD

Comments

Funded from 01-4-015499-14631 - Public works Asset Rehabilitation & Renewal Reserve

2026 Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

\$ 630,000 = Estimated Project Cost (2023\$)

\$ 82,000 = 13% Inflationary Adjustment (to 2025\$)

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\$ 712,000 = Estimated Project Cost (2025\$)

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\$ 71,500 = 10% Design Cost (2025\$)

\$ 35,750 = 5% Contract Administration Costs (2025\$)

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\$107,250 = Design and Contract Administration (2025\$)

2025 Budget (Design + CA + Contingency):

\$107,250 + \$50,000\* = \$157,250

2026 Budget (Construction + Contingency): (\$712,000 - \$107,250) + \$50,000\* = \$654,750

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source 09350 - TRANSFER FROM RESERVES	157,250	-	-	-	_	-	-	-	-	-
09365 - TRANSFER FROM DEFERRED REVENUE	-	654,750	-	-	-	-	-	-	-	-
Total Funding Source	157,250	654,750	_	-	_	_	-	_	-	_
Percent Increase		316.38%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	157,250	654,750	-	-	-	-	-	-	_	_
Total Expenditure	157,250	654,750	-	-	-	-	-	-	-	_
Percent Increase		316.38%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

<sup>\*</sup> Contingency funding to address unexpected maintenance and repairs to bridges, culverts, retaining walls identified in-year, not specifically related to this project.

# 02-320282 - STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1

Project Number02-320282TitleSTREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1

 Asset Type
 Infrastructure
 Department
 320 - TRANSPORTATION CAPITAL

Year Identified2021Project TypeNew ProjectManagerMarvin IngebrigtsenPartnerRegion of Niagara

### Description

"This project covers streetscape improvements for Phase 1 of the Region's road reconstruction project; refer to Project # 02-320289 for streetscape improvements for Phase 2 & 3.

### Anticipated present schedule:

- Phase 1, 2025:
- Casablanca Blvd (N Service Rd to S Service Rd) and S Service Rd
- Phase 2 & 3, as early as 2026 (see Project #02-320289)
  - Casablanca Blvd (S Service Rd to Livingston Ave) and Livingston Ave
  - Casablanca Blvd (Livingston Ave to Main St W)

### Project details:

- Streetscape improvements required during all phses of the project.
- Improvements to meet requirements of Grimsby GO Area Secondary Plan and Regional Complete Streets Policy.
- Region is responsible for street trees and costs associated with installing standard streetlight/traffic signal poles.
- Town is responsible for costs associated with upgrading streetlight/traffic signal poles to decorative style poles.
- Town is responsible for street furniture (benches, bike racks, banner arms, waste receptacles) and parkettes.

#### Funding:

- Preliminary design by Region estimated Town's portion of streetscaping costs to be approximately \$650,000 (2020\$) for all phases.
- With inflationary adjustments the total project costs is \$830,000 (2025\$) for all phases.
- Costs apportioned between phases 38% to Phase 1 and 62% to Phase 2 & 3.
- The 2020 DC Study identified the project as 85% growth related and 15% benefit to existing.
- \$125,000 is being funded via the Regional Public Realm Investment Program (PRIP) Grant.
- The remaining to be funded 85% from DCs and 15% through Town reserves.
- The Town will be collecting the 85% DC component though DC rates which will be collected over the next 10-20 years.
- Town is expected to pay the Region for the construction work upon completion, in advance of collecting sufficient DCs.
- To address this timing difference when the time comes, the Town can either:
  - 1) Issue debt to be repaid from development charges over time.
- 2) Allow the related development charge reserve to be overdrawn, paying interest to other offsetting reserves funds.

Refer to DC Background Study, Watson & Associates, Dec. 21, 2020, Pg 5-16, Table 5.3.1, #9"

# 02-320282 - STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1

#### Justification

Council Strategic Priorities:

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 4 a), 5 a), 5 c)
- Collective Prosperity: 2 c)

### **Corporate Priorities:**

- Growth related project as identified in 2020 DC study.

### Comments

### Funded from:

- \$ 47,500 Public Realm Investment Program (PRIP)
- \$ 40,190 Public Works Asset Renewal & Rehabilitation (15%)
- \$ 227,710 07-4-072410-18440 Development Charge Services Related to a Highway (75%) (Pg 5-16, Table 5.3.1, #9)

Cancelled and rebudgeted. All prior budget approval are now void. See Scenario for prior approval breakdown.

"\$315,400 = Phase 1 Costs (2025\$)

\$514,600 = Phase 2 & 3 Costs (2025\$) see Project #02-320289

Project I	Forecast
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GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
04355 - REGIONAL GRANTS	47,500	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	40,190	-	-	-	-	-	-	-	-	-
09370 - TRANSFER FROM DEVELOPMENT CHARGES	227,710	-	-	-	-	-	-	-	-	-
Total Funding Source	315,400	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	315,400	-	-	-	_	-	-	-	-	_
Total Expenditure	315,400	_	-	-	-	-	_	-	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	_	-	-	-	-	-	_

# 02-320285 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION

Project Number 02-320285 Title DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION

Asset Type Infrastructure Department 320 - TRANSPORTATION CAPITAL

**Year Identified** 2024 **Project Type** New Project

Manager Marvin Ingebrigtsen Partner

### Description

Complete street improvements to be completed in conjunction with downtown watermain replacement. Proposed scope of streetscape improvements to be on Main St E/W from Patton St to Robinson St N and could include:

- Active transportation improvements (e.g. off-street pedestrian improvements, on-street cycling facilities).
- Streetscape and furniture improvements (decorative street lights, banner arms, trees, landscaping, benches, bike racks, etc.).

Project scope includes the following wastewater work:

- Reline sewer main on Main St E/W between Elm St and Mountain and St
- Reline sewer main on Mountain St between Main St W and Elm St
- Replace existing sewer laterals

Initial project schedule had anticipated detailed design work to occur in 2022 with construction to occur in 2023. The need for a parking study and traffic impact study were identified as an outcome of the concepts and public feedback received as part of the "Downtown Reimagined" phase in 2022. The Town also received ICIP grant in 2022 for the watermain component which required the work to be completed by October 31, 2026. The project scope has been adjusted as follows:

- 2023 Complete parking study and traffic impact study (Operational Projects) COMPLETE
- 2024-2025 Detailed design of watermain, road, streetscaping, etc. including comprehensive public consultation. See project #02-320120 IN PROGRESS
- 2025-2026 Construction.

\*Anticipate the Region will costs share on the some of the road component works (storm sewer, streetscape, road surface, etc.). Cost sharing to be determined prior to construction.

### Justification

### "Regulatory:

- Safe Drinking Water Act, 2002, S.O. 2002, C.32
- O. Reg. 170/03 Drinking Water Systems
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

### **Council Strategic Priorities:**

- High Quality of Life: 2 c) and 3 b)
- Responsible and Progressive Growth: 3 a), 4a), 5 b) and 5 c)
- Collective Prosperity: 2 c)

### **Corporate Priorities:**

- 2022 Asset Management Plan for Core Infrastructure."

#### Comments

### Funded from:

- \$ 1,925,000 Investing in Canada Infrastructure Program (ICIP)
- \$ 2,867,000 07-4-072410-18710 Canada Community Building Fund (CCBF)
- \$ 2,740,000 03-4-035499-14535 Wastewater Asset Rehabilitation and Renewal Reserve
- \$ 960,000 05-4-055499-14612 Water Asset Rehabilitation and Renewal Rese**247**

# 02-320285 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION

### "Budget:

\$8,492,000 = 2025 Total Construction Budget (2025\$)

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\$4,665,000 = Watermain Construction Cost (2025\$) \$ 960,000 = Wastewater Construction Cost (2025\$) \$2,867,000 = Streetscape Construction Cost (2025\$)

Funding - Water:

\$1,925,000 - Investing in Canada Infrastructure Program (ICIP) \$2,740,000 - 05-4-055499-14612 - Water Asset R & R

Funding - Wastewater:

\$ 960,000 - 3-4-035499-14535 - Sanitary Sewers Asset R & R

Funding Streetscape:

\$2,867,000 - 07-4-072410-18710 - CCBF / Gas Tax

#### Notes:

- 1. Refer to Budget Estimate Sheet, 2024-10-02
- 2. Refer to 25-year Cast Iron Replacement Strategy (PW-WS-WD-LM-010-001).
- 3. Detailed construction estimate to be prepared after detailed design is complete in 2025.
- 4. Region of Niagara is expected to provide some cost sharing of the road / streetscaping component."

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
04340 - FEDERAL GRANT	1,925,000	-	-	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	3,700,000	-	-	-	-	-	-	-	-	-
09365 - TRANSFER FROM DEFERRED REVENUE	2,867,000	-	-	-	-	-	-	-	-	-
Total Funding Source	8,492,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	8,492,000	-	-	-	-	-	-	-	-	-
Total Expenditure	8,492,000	-	-	_	-	-	_	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	_	-	-	_

### 02-320290 - OPERATIONS CENTRE FUNCTIONAL IMPROVEMENTS

Project Number02-320290TitleOPERATIONS CENTRE FUNCTIONAL IMPROVEMENTS

Asset TypeFacilitiesDepartment320 - TRANSPORTATION CAPITAL

Year Identified 2025 Project Type New Project

Manager Partner

**Description** 'Project to complete various facility improvements within the Operations Centre. Scope of work includes:

- Security System - Upgrade

- Training Room Improvements
- Rear Gate Replacement
- Air Handling System Upgrade
- Security system needs to be upgrade to bring it on par with other municipal facilities.
- Plan to refurbish the north half of the mezzanine to provide additional meeting space for Operations staff.
- Rear gate between OC and bulk water station is in poor condition and requires replacement.
- Air handling system requires upgrade to allow servicing of vehicles at the east side of the servicing bay.

### **Justification** Regulations:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities: - Collective Prosperity: 2 c)

**Comments** Funded from 01-4-015499-14630 - Public Works Facilities Reserve

Costs:

\$ 40,000 - Security System - Upgrade \$ 50,000 - Training Room Improvements \$ 8,000 - Rear Gate Replacement \$ 15,000 - Air Handling System Upgrade

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\$113,000 ~ use \$120,000 (2025\$)

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	120,000	-	-	-	-	-	-	-	-	-
Total Funding Source	120,000	-	-	-	-	-	-	-	-	-
Percent Increase	,	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	120,000	-	-	_	_	-	-	-	_	-
Total Expenditure	120,000	-	_	_	-	_	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

### 2025 Consolidated Budget







### **Cemeteries**

	Asset Class	<b>Town-Owned Assets</b>
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Land 2 Parcels – Queenslawn Cemetery, Grimsby Mountain Cemetery
Land Driveways, Pathways, Grave Monuments/Markers at both cemeteries.

Improvements Columbarium at Grimsby Mountain Cemetery

Facilities Storage Shed and Office Trailer at Queenslawn Cemetery

Vehicles See Public Works Equipment See Public Works

Levels of Service

Asset Class Expectations

Land Safe, Functional, Reliable and Adequate

Capacity

Facilities Safe, Functional and Adequate Capacity

**Achieved By** 

Regular Maintenance and

Improvement

Regular Maintenance and

Replacement



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Cemteries Cemteries	02-500010 02-500011	GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025 QUEENSLAWN CEMETERY - SITE OFFICE REPLACEMENT	100,000	-	100,000	125,000	100,000	125,000 100,000	225,000 100,000
Cemeteries Total	12 300011	general modernia	100,000	-	100,000	125,000	100,000	225,000	325,000

### 02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025

**Project Number** 02-500010 **Title** GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025

Asset Type Infrastructure Department 500 - CEMETERY CAPITAL
Year Identified 2023 Project Type Active - Carry-over - In-Progress

ManagerThomas HodgsonPartner

### Description

Improvements to landscaping at Grimsby Mountain Cemetery and construction of two additional columbarium structures to provide additional niches. Previous columbarium constructed in 2015 with only a few remaining niches, which are slow to sell (bottom row). Columbarium construction costs will be recovered over time through sale of niches.

Refer to concept plan showing proposed improvements. Improvements include:

- New granular pathway around existing pond.
- New trees and natural ecotone plantings around existing pond.
- New wood bridge to link pathway across drainage outlet.
- New memorial benches located strategically throughout the cemetery.
- Scope:
- Work to be completed in two phases:
- Phase 1 (2024) Columbiums, concrete pads and associated site works.
- Phase 2 (2025) Pathway, landscaping, tree plantings, wood pedestrian bridge, memorial benches, and associated site works.

#### Justification

### Council Strategic Priorities:

- Responsible and Progressive Growth: 2 a)

#### Comments

\$ 225,000 = Total Revised Project Cost \$ 100,000 = Approved 2024 Budget

\$ 125,000 = 2025 Additional Budget

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Funded from 07-4-072410-18710 - Canada Community Building Fund (CCBF) - Formerly Federal Gas Tax

\$ 100,000 = Required Budget for Landscaping Improvements (2025)

+\$ 25,000 = Required Budget for New Memorial Benches (2025)

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\$ 125,000 = 2025 Budget Needs (2025\$)

### Costs:

- Construction values shown are in 2025\$.
- Some of the costs for the memorial benches will be recuperated through memorialization through the memorial bench program.

<sup>\*</sup> Refer to Mountain Cemetery Improvements - Cost Estimate

### 02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024-2025

Project Forecast										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	125,000	-	-	-	-	-	-	-	-	-
Total Funding Source	125,000	_	_	_	_	_	_	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	125,000	-	-	-	-	-	-	-	-	-
Total Expenditure	125,000	_	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	_	-	_	-	-	_	

### 02-500011 - QUEENSLAWN CEMETERY - SITE OFFICE REPLACEMENT

 Project Number
 02-500011
 Title
 QUEENSLAWN CEMETERY - SITE OFFICE REPLACEMENT

Asset TypeFacilitiesDepartment500 - CEMETERY CAPITAL

Year Identified 2025 Project Type New Project

Manager Partner

**Description** 'Project to replace existing site office at Queens lawn Cemetery which has exceeded its useful life and is in a poor state of repair, and does not meet accessibility requirements. The

office is primarily used for meeting with the public to discuss plot sales, interments, etc. Existing facility has electricity, heat, and a washroom.

**Justification** Regulations:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities:
- High Quality of Life: 1 b), 3 b)
- Collective Prosperity: 2 c)

Comments Funded from 07-4-072410-18710 Canada Community Building Fund (CCBF)

Costs:

- Estimated cost is \$75,000 for the building plus additional costs related to disposal and utilities ~ use \$100,000.

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source				,				,		
09365 - TRANSFER FROM DEFERRED REVENUE	100,000	-	-	-	-	-	-	-	-	_
Total Funding Source	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	100,000	-	-	-	-	-	-	-	-	-
Total Expenditure	100,000	-	-	_	_	-	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_







### **Wastewater System**

Asset Class Town-Owned Assets

Vehicles Sewer Flusher/Cleaner, Dump Trucks, Pickup Trucks

Equipment Maintenance Equipment
Infrastructure Sanitary Mains – 110 Km

Sanitary Laterals – 7,750 Km

Manholes

In-line Storage Pipes

**Levels of Service** 

Asset Class Expectations Achieved By

Vehicles Safe, Reliable and Adequate Capacity Regular Maintenance and

Replacement

Equipment Safe, Reliable and Efficient Regular Maintenance and

Replacement

Infrastructure Safe, Functional and Reliable Regular Maintenance and

Replacement



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Wastewater	04-400041	SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD)	-	-	-	-	1,200,000	1,200,000	1,200,000
Wastewater	04-400043	SWM POND REHAB - KELSON (KELSON AVE S)	-	-			140,000	140,000	140,000
Wastewater	04-400051	WASTEWATER REHABILITATION - 2023	100,000	-	100,000		-		100,000
Wastewater	04-400052	WASTEWATER REHABILITATION - 2025	-	-	-	-	50,000	50,000	50,000
Wastewater	04-400061	WASTEWATER I &I REDUCTION - DRAINAGE AREA 5 & 7 - 2023-2024	500,000	24,529	475,471	-	-		475,471
Wastewater	04-400062	WASTEWATER I &I REDUCTION - DRAINAGE AREA 5 & 7 - 2025	-	-	-	-	2,400,000	2,400,000	2,400,000
Wastewater	04-400071	STORM WATER REHABILITATION - 2024	100,000	-	100,000	-	-		100,000
Wastewater	04-400072	STORM WATER REHABILITATION - 2025	-	-	-	-	50,000	50,000	50,000
Wastewater Total			700,000	24,529	675,471	-	3,840,000	3,840,000	4,515,471

### 04-400041 - SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD)

 Project Number
 04-400041
 Title
 SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD)

Asset Type Infrastructure Department 400 - WASTEWATER CAPITAL

Year Identified 2019 Project Type New Project

Manager Marvin Ingebrigtsen Partner

**Description** Storm Water Management (SWM) quality control ponds require rehabilitation to Ministry of Environment approvals. SWM ponds collect sediment from storm water run-off to prevent

it from reaching the Lake Ontario (water treatment). Ponds needs to be dredged to remove the sediment when the level of sediment gets too high.

Civic SWM Pond (South Service Rd) is scheduled for 2025, estimated \$1,200,000 (2025\$).

**Justification** Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities: - Collective Prosperity: 2 c)

**Corporate Priorities:** 

- 2022 Asset Management Plan for Core Infrastructure.

**Comments** Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund

Costs:

- Refer to budget estimate sheet Storm Water Management Pond Rehabilitation, October 3, 2024

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source					,	,				
09365 - TRANSFER FROM DEFERRED REVENUE	1,200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,200,000	-	-	-	_	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,200,000	-	-	-	-	-	-	-	-	_
Total Expenditure	1,200,000	_	-	-	-	_	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

### 04-400043 - SWM POND REHAB - KELSON (KELSON AVE S)

Project Number 04-400043 Title SWM POND REHAB - KELSON (KELSON AVE S)

**Asset Type** Infrastructure **Department** 400 - WASTEWATER CAPITAL

**Year Identified** 2025 **Project Type** New Project

Manager Partner

**Description** Storm Water Management (SWM) quality control ponds require rehabilitation to Ministry of Environment approvals.

SWM ponds collect sediment from storm water run-off to prevent it from reaching the Lake Ontario (water treatment).

Ponds needs to be dredged to remove the sediment when the level of sediment gets too high.

Kelson Pond (Kelson Ave S) is scheduled for 2025, estimated \$140,000 (2025\$).

**Justification** Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

Council Strategic Priorities: - Collective Prosperity: 2 c)

**Corporate Priorities:** 

- 2022 Asset Management Plan for Core Infrastructure.

Comments Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund

Costs:

- Refer to budget estimate sheet Storm Water Management Pond Rehabilitation, October 3, 2024

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09365 - TRANSFER FROM DEFERRED REVENUE	140,000	-	-	-	-	-	-	-	-	
Total Funding Source	140,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	140,000	-	-	-	-	-	-	-	-	_
Total Expenditure	140,000	-	-	-	-	_	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

### 04-400052 - WASTEWATER REHABILITATION - 2025

Project Number04-400052TitleWASTEWATER REHABILITATION - 2025

Asset Type Infrastructure Department 400 - WASTEWATER CAPITAL

Year Identified 2025 Project Type New Project
Manager Partner

Project specific details:
- Rehabilitation or replacement of old/deficient mainline sewer pipe or service laterals with new pipe.

- Relining old/deficient mainline sewer pipe or service laterals to seal and extend service life of the pipe.

Wastewater rehabilitation work as part of the WASTEWATER REHABILITATION PROGRAM (see corresponding project description).

- Completing spot repairs, pipe sealing, manhole sealing, etc.
- Needs will be identified through prior sanitary sewer CCTV inspections.

#### Anticipated project schedule:

- Design and Construction Year 1
- Maintenance Period Year 2

#### Budget includes estimated costs for:

- Construction, restoration costs, contingencies.
- Contract administration, inspection will be done "in house".

#### Justification

Description

#### Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

#### **Council Strategic Priorities:**

- Collective Prosperity: 2 c)

#### **Corporate Priorities:**

- 2022 Asset Management Plan for Core Infrastructure.

#### Comments

Funded from 03-4-035499-14535 Sanitary Sewers Asset Rehabilitation & Renewal Reserve

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
09350 - TRANSFER FROM RESERVES	50,000	-	-	-	-	-	-	-	-	_
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	_	-	-	_	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	-	-	-	-	-	

### 04-400062 - WASTEWATER I&I REDUCTION -DRAINAGE AREA 5 & 7 - 2025

04-400062 **Project Number** Title WASTEWATER I &I REDUCTION - DRAINAGE AREA 5 & 7 - 2025

**Asset Type** Infrastructure Department 400 - WASTEWATER CAPITAL

**Year Identified** 2025 **Project Type** New Project Manager

**Partner** 

#### Description

Project to complete Infiltration and Inflow (I & I) reduction with the Town's wastewater collections system. I & I is essentially clean storm water that enters into the Town's wastewater collection system during storm events. This unwanted water takes up valuable sewer capacity and can lead to surcharging of the sewer system resulting in basement flooding and/or discharging overflows into the natural environment (i.e. Lake Ontario). Ministry of Environment requires us to reduce I & I in order to support new housing development.

Region of Niagara's 2019 Baker Rd WWTP Master Servicing Plan (MSP) and Polution Prevention and Control Study (PPCP) identified high I & I in the Town of Grimsby's collection system. The Town completed further study in 2023 and 2024 (see WASTEWATER I & I REDUCTION STUDY - DRAINAGE AREA 5 & 7) to help identify sources of I & I and develop an action plan to reduce flows. The 2023/2024 Study recommended approximately \$7.4 million in rehabilitation efforts needed to reduce I & I in one area of the Town's system.

#### Project scope will include:

- Sanitary lateral lining and/or lateral replacements.
- Mainline sewer lining and/or spot repairs.
- Manhole sealing.

#### Anticipated project schedule:

- Design Year 1 (2025)
- Construction Year 2-3 (2026-2027)

#### Budget includes estimated costs for:

- Construction, restoration costs, contingencies.

#### Justification

#### Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

#### **Council Strategic Priorities:**

- Collective Prosperity: 2 c)

#### **Corporate Priorities:**

- 2022 Asset Management Plan for Core Infrastructure.
- 2021 Baker Rd WWTP MSP and PPCP

#### Comments

#### Funded from:

- \$ 720,000 Regional CSO Grant (Category 5)
- \$ 1,680,000 03-4-035499-14535 Wastewater Asset Rehabilitation Reserve

#### 'Schedule and Cost:

\$7,200,000 = Total Anticipate Project Cost (2025\$)

Project will be completed over 3-year period ~ \$2,400,000 / year

## **04-400062 - WASTEWATER I&I REDUCTION - DRAINAGE AREA 5 & 7 - 2025**

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source										
04355 - REGIONAL GRANTS	720,000	720,000	720,000	-	-	-	-	-	-	-
09350 - TRANSFER FROM RESERVES	1,680,000	1,680,000	1,680,000	-	-	-	-	-	-	
Total Funding Source	2,400,000	2,400,000	2,400,000	-	_	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	2,400,000	2,400,000	2,400,000	-	-	-	-	-	-	-
Total Expenditure	2,400,000	2,400,000	2,400,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

### 04-400072 - STORM WATER REHABILITATION - 2025

Project Number04-400072TitleSTORM WATER REHABILITATION - 2025

Asset TypeInfrastructureDepartment400 - WASTEWATER CAPITAL

Year Identified 2025 Project Type New Project

Manager Partner

#### •

Storm water rehabilitation work as part of the STORM WATER REHABILITATION - ANNUAL PROGRAM (see corresponding project description).

#### Project specific details:

- Rehabilitation or replacement of old/deficient mainline sewer pipe or service laterals with new pipe.
- Relining old/deficient mainline sewer pipe or service laterals to seal and extend service life of the pipe.
- Completing spot repairs, pipe sealing, manhole sealing, etc.
- Needs will be identified through prior storm sewer CCTV inspections.

#### Anticipated project schedule:

- Design and Construction Year 1
- Maintenance Period Year 2
- Expected to complete procurement and construction of lateral repairs/replacements in late 2024 into early 2025.

#### Budget includes estimated costs for:

- Construction, restoration costs, contingencies.
- Contract administration, inspection will be done "in house".

#### Justification

Description

#### Regulations:

- Ontario Water Resources Act, R.S.O. 1990, O.40
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

#### **Council Strategic Priorities:**

- Collective Prosperity: 2 c)

#### **Corporate Priorities:**

- 2022 Asset Management Plan for Core Infrastructure.

#### Comments

Funded from 01-4-012490-13859 Ontario Community Infrastructure Fund

#### **Project Forecast** GL Account 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 **Funding Source** 09365 - TRANSFER FROM 50,000 **DEFERRED REVENUE Total Funding Source** 50,000 (100.00%)0.00% 0.00% 0.00% 0.00% 0.00% 0.00% **Percent Increase** 0.00% 0.00% **Expenditure** 30000 - CAPITAL EXPENDITURE 50.000 **Total Expenditure** 50,000 (100.00%)0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% **Percent Increase Net Total**

### 2025 Consolidated Budget







### **Water System**

Asset Class Town-Owned Assets

Land 1 Parcel

Land Improvements Water Filling Station
Vehicles Van, Cars, Pickup Trucks

Equipment Maintenance Equipment, Loaders, Testing Equipment, Excavator,

Water Meters

Infrastructure Water mains – 130 Km

Water Services - 8,900 Km

Hydrants – 906

Asset Class Town-Owned Assets

Land Improvements Safe, Functional and Reliable Vehicles Safe, Reliable and Adequate

Capacity

Equipment Safe, Reliable and Efficient

Infrastructure Safe, Functional and Reliable

**Achieved By** 

Regular Maintenance Regular Maintenance and

Replacement

Regular Maintenance and

Replacement

Regular Maintenance and

Replacement



### **2025 CAPITAL PROJECT LIST**

Department	Project #	Project Name	Total Carryforward Budget (A)	Actual Spend YTD <sup>1</sup> (B)	Net Carryforward Budget (C)=(A)-(B)	2025 Additional Budget (D)	2025 New Project Budget (E)	Total 2025 Budget (F)=(D)+(E)	Total Capital Budget (G)=(C)+(F)
Water	06-440018	WATER / WASTEWATER BILLING MODERNIZATION - 2025	-	-	-	-	1,750,000	1,750,000	1,750,000
Water	06-440066	WATERMAIN REHABILITATION - PRESSURE REDUCING VALVE REPLACEMENT	100,000	-	100,000	-	-	-	100,000
Water	06-440082	WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLVD	3,045,000	5,096	3,039,904	185,000	-	185,000	3,224,904
Water	06-440086	WATERMAIN REHABILITATION - GOVERNORS RD, DORCHESTER DR	2,300,000	1,911,754	388,246	-	-	-	388,246
Water	06-440089	WATERMAIN REHABILITATION - FIFTY ROAD DISTRIBUTION SYSTEM VALVE CHAMBER IMPROVEMEI	75,000	-	75,000	-			75,000
Water	06-440090	WATERMAIN REHABILITATION - NEW WATER QUALITY SAMPLING STATIONS	60,000	-	60,000	-			60,000
Water Total			5,580,000	1,916,850	3,663,150	185,000	1,750,000	1,935,000	5,598,150

### 06-440018 - WATER / WASTEWATER BILLING MODERNIZATION - 2025

**Project Number** 06-440018 **Title** WATER / WASTEWATER BILLING MODERNIZATION - 2025

Asset Type Infrastructure Department 440 - WATER CAPITAL

**Year Identified** 2025 **Project Type** New Project

Partner

#### Description

Manager

'Project to modernize water and wastewater billing to allow for real-time remote water meter reading. Project will help improve various aspects of customer experience, including:

- Real-time reading of water meters to help identify high usage trends/water leaks (i.e. to help prevent high than normal bills due to leaks).
- Increase to the billing frequency (i.e. smaller bills more often vs larger bills more less often).
- Promote water conservation (i.e. giving residents a better handle on their usage).

Project will also review the conversion of wastewater billing from partial rate-based (50%) to fully rate-based (100%).

#### Scope includes:

- Retaining an external resources (Neptune Canada) to replace approximately 2,200 exiting water meters (+ unknown # of end of life meters) with new radio frequency readers, including the actual meter conversion/installation and exportation of data for input into Town's financial system.
- Internal staffing resources (1-year contract) to help with data entry/conversion into the Town's financial system.
- Retaining a financial consultant to assistance to provide analysis and recommendations associated with:
  - Conversion of wastewater billing from 50% rate-based to 100% rate-based.
  - Possible implementation of tiered water/wastewater rates for commercial and industrial properties.

#### Justification

#### Regulatory:

- O. Reg. 588/17 - Asset Management Planning for Municipal Infrastructure

#### **Council Strategic Priorities:**

- High Quality of Life: 1 d)
- Collective Prosperity: 2 c)

#### Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.

#### Comments

#### Funded from:

- \$ 1.662.500 05-4-055499-14612 Water Asset Rehabilitation and Renewal Reserve (95%)
- \$ 87,500 03-4-035499-14534 Wastewater Contingency & Stabilization Reserve (5%)

#### Costs:

\$1,500,000 = Meter Install and Data Conversion (Neptune)

- \$ 100,000 = Water Clerk (1-year Contract)
- \$ 30,000 = Consulting Services

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\$1,630,000 ~ Use \$1,750,000

## 06-440018 - WATER / WASTEWATER BILLING MODERNIZATION - 2025

Project Forecast										
GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source				,						
09350 - TRANSFER FROM RESERVES	1,750,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,750,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	1,750,000	_	-	-	-	-	-	-	-	-
Total Expenditure	1,750,000	-	_	-	-	_	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	_	_	_	_	_	_	_	_	

## 06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLVD

Project Number 06-440082 Title WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLVD

Asset Type Infrastructure Department 440 - WATER CAPITAL

Year Identified 2023 Project Type Active - Carry-over - In-Progress

Manager Marvin Ingebrigtsen Partner

#### Description

Watermain rehabilitation work as part of the WATERMAIN REHABILITATION PROGRAM (see corresponding project description).

#### Project specific details:

- Replacement of the watermain at the following locations:
  - Olive St, Kerman Ave to Murray St
  - Lake St, Maple Ave to Nelles Rd N
  - Ontario St, Olive St to N. Side of QEW
  - Nelles Rd, South Service Rd to S. Side of QEW
  - Casablanca Blvd Vine to S. Side of CN Tracks (Service Extensions and Cast Iron Abandonment)

#### Anticipated project schedule:

- Design Year 1
- Construction Year 2
- Maintenance Period Year 3 & 4
- Procurement of engineering design consultant complete in 2024.
- Engineering design to start late 2024 and complete early 2025.
- Project tender expected and construction in 2025.

#### Budget includes estimated costs for:

- Consulting engineering design, geotechnical study, specifications and tender documents prior to construction.
- Consulting contract administration, site inspections during construction phase.
- Construction, restoration costs, contingencies.
- Consulting as-built construction records, deficiency follow up and project close-out during post-construction maintenance period.

#### **Justification**

#### Regulatory:

- Safe Drinking Water Act, 2002, S.O. 2002, C.32
- O. Reg. 170/03 Drinking Water Systems
- O. Reg. 588/17 Asset Management Planning for Municipal Infrastructure

## 06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLV

Council Strategic Priorities: - Collective Prosperity: 2 c)

#### Corporate Priorities:

- 2022 Asset Management Plan for Core Infrastructure.

#### Comments

\$ 3,230,000 = Total Revised Project Cost \$ 2,150,000 = 2023 Approved Budget \$ 895,000 = 2024 Approved Budget

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\$ 185,000 = 2025 Budget Top-up (Additional Segment + Inflation)

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Funded from 05-4-055499-14612 Water Asset Rehabilitation & Renewal Reserve \* Refer to 25-year Cast Iron Replacement Strategy (PW-WS-WD-LM-010-001).

GL Account	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Source				,						
09350 - TRANSFER FROM RESERVES	185,000	-	-	-	-	-	-	-	-	-
Total Funding Source	185,000	-	-	_	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
30000 - CAPITAL EXPENDITURE	185,000	_	-	-	-	-	-	-	_	-
Total Expenditure	185,000	-	_	-	-	-	-	_	_	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

_	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
03 - ADMINISTRATION											
290 - BY-LAW CAPITAL											
02-290002 - BY-LAW VEHICLE PURCHASE	-	-	-	-	-	-	-	-	55,000	60,000	115,000
Total 290 - BY-LAW CAPITAL	-	-	-	-	-	-	-	-	55,000	60,000	115,000
Total 03 - ADMINISTRATION	-	-	-	-	-	-	-	-	55,000	60,000	115,000
07 - INFORMATION TECHNOLOGY											
122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION											
02-122001 - NETWORK EQUIPMENT	100,000	-	-	-	-	60,000	85,000	100,000	-	-	345,000
02-122002 - SERVER EQUIPMENT - ANNUAL PROGRAM	40,000	-	40,000	-	40,000	-	45,000	-	45,000	-	210,000
02-122003 - COMPUTER EQUIPMENT - ANNUAL PROGRAM	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
02-122012 - COUNCIL AREA ENHANCEMENTS	-	-	50,000	50,000	-	-	-	-	-	-	100,000
02-122013 - PHONE SYSTEM REPLACEMENT	-	-	-	-	-	-	200,000	-	-	-	200,000
02-122014 - FIREWALL REPLACEMENT	40,000	-	-	-	-	45,000	-	-	-	-	85,000
Total 122 - INFORMATION TECHNOLOGY & SERVICE INNOVATION	305,000	125,000	215,000	175,000	165,000	230,000	455,000	225,000	170,000	125,000	2,190,000
Total 07 - INFORMATION TECHNOLOGY	305,000	125,000	215,000	175,000	165,000	230,000	455,000	225,000	170,000	125,000	2,190,000
08 - FIRE											
220 - FIRE CAPITAL											
02-220002 - FIRE SOFTWARE	-	-	25,000	-	-	-	-	-	-	-	25,000
02-220010 - POOLED SELF CONTAINED BREATHING APPARATUS	-	192,000	700,000	-	-	-	-	-	-	-	892,000
02-220011 - POOLED PERSONAL PROTECTIVE EQUIPMENT - ANNUAL PROGRAM	60,000	350,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-	690,000
02-220012 - POOLED COMMUNICATIONS EQUIPMENT	-	-	-	80,000	-	-	-	-	-	-	80,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
02-220013 - POOLED FIREFIGHTING EQUIPMENT - ANNUAL PROGRAM	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-	360,000
02-220014 - FIRE FIGHTING EQUIPMENT - HOSE - ANNUAL PROGRAM	20,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	-	300,000
02-220016 - FIRE FACILITIES - STATION 1	-	100,000	-	-	-	-	-	-	-	-	100,000
02-220017 - FIRE FACILITIES - STATION 3 - DESIGN	-	200,000	-	-	-	-	-	-	-	-	200,000
02-220019 - EXTRICATION EQUIPMENT REPLACEMENT	-	-	-	-	-	-	-	-	35,000	-	35,000
02-220020 - FIRE FACILITIES - STATION 3 - CONSTRUCTION	-	-	14,000,000	-	-	-	-	-	-	-	14,000,000
02-220021 - THERMAL IMAGER REPLACEMENT - ANNUAL PROGRAM	40,000	32,000	-	-	-	-	-	-	-	-	72,000
02-220022 - GAS DETECTOR REPLACEMENT	12,000	-	-	-	7,000	-	-	-	-	-	19,000
02-220023 - RADIO EQUIPMENT REPLACEMENT	-	-	-	-	-	400,000	-	-	-	-	400,000
02-220024 - SCBA - 10 COMPLETE SETS	-	-	200,000	-	-	-	-	-	-	-	200,000
02-220025 - DRONE	43,000	-	-	-	-	-	-	-	-	-	43,000
02-220026 - DRONE TRUCK CONVERSION	15,000	-	-	-	-	-	-	-	-	-	15,000
02-220028 - FIRE PREVENTION DIGITAL EXTINGUISHER TRAINING SYSTEM	-	25,000	-	-	-	-	-	-	-	-	25,000
02-220029 - STN 2 - IT UPGRADES	7,000	18,000	-	-	-	-	-	-	-	-	25,000
02-220030 - PPE - NON- STRUCTURAL	-	125,000	-	-	-	-	-	-	-	-	125,000
02-220031 - RESCUE DECON WASHER	53,500	-	-	-	-	-	-	-	-	-	53,500
02-220032 - PPE AIR DRYER	15,000	-	-	-	-	-	-	-	-	-	15,000
02-220102 - FIRE TRUCK REPLACEMENT - TRAINING TRUCK 581	-	-	-	-	-	74,000	-	-	-	-	74,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
02-220104 - FIRE TRUCK REPLACEMENT - FIRE PREVENTION TRUCK (MULTI-PURPOSE)	-	125,000	-	-	-	-	-	-	74,000	-	199,000
02-220105 - FIRE TRUCK REPLACEMENT - SQUAD TRUCK 518	-	275,000	-	-	-	-	-	-	-	-	275,000
02-220106 - FIRE TRUCK REPLACEMENT - FIRE PREVENTION TRUCK 592 & 593	-	250,000	-	-	-	-	-	-	-	-	250,000
02-220107 - NEW FIRE SQUAD TRUCK & EQUIPEMENT (MEDICAL RESCUE VEHICLE) 538 - STATION 3	-	525,000	-	-	-	-	-	-	-	-	525,000
02-220111 - FIRE TRUCK REPLACEMENT - DEPUTY CAR 502	-	-	-	85,000	-	-	-	-	-	-	85,000
02-220112 - FIRE TRUCK REPLACEMENT - TANKER 526	-	-	-	-	-	-	960,000	-	-	-	960,000
02-220115 - NEW FIRE QUINT/EQUIPMENT 531 - STATION 3	-	2,300,000	-	-	-	-	-	-	-	-	2,300,000
02-220116 - FLEET PARKING STN 1	225,000	-	-	-	-	-	-	-	-	-	225,000
Total 220 - FIRE CAPITAL	530,500	4,592,000	15,040,000	280,000	122,000	589,000	1,075,000	115,000	224,000	-	22,567,500
Total 08 - FIRE	530,500	4,592,000	15,040,000	280,000	122,000	589,000	1,075,000	115,000	224,000	-	22,567,500
10 - BUILDING											
260 - BUILDING CAPITAL											
02-260005 - BUILDING PERMIT SOFTWARE	70,000	-	-	-	-	-	-	-	-	-	70,000
Total 260 - BUILDING CAPITAL	70,000	-	-	-	-	-	-	-	-	-	70,000
Total 10 - BUILDING	70,000	-	-	-	-	-	-	-	-	_	70,000
11 - COMMUNITY SERVICES											
600 - GENERAL PARK PROJECTS											
02-600000 - GENERAL PARK IMPROVEMENTS - ANNUAL PROGRAM	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
02-600001 - PARK SIGNAGE REPLACEMENT	50,000	60,000	60,000	60,000	-	-	-	-	-	-	230,000
02-600002 - WAYFINDING SIGNAGE	-	-	300,000	-	-	-	-	-	-	-	300,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
02-600003 - LAWNBOWLING - EXTERIOR LIGHTING REPLACEMENT	-	75,000	-	-	-	-	-	-	-	-	75,000
Total 600 - GENERAL PARK PROJECTS	175,000	260,000	485,000	185,000	125,000	125,000	125,000	125,000	125,000	125,000	1,855,000
602 - PUBLIC ARTS PROJECTS											
02-602000 - PUBLIC ART PROJECTS - ANNUAL PROGRAM	-	-	150,000	-	-	150,000	-	-	150,000	-	450,000
02-602003 - PUBLIC ART PROJECT- KOSSO SCULPTURE	8,000	-	-	-	-	-	-	-	-	-	8,000
Total 602 - PUBLIC ARTS PROJECTS	8,000	_	150,000	-	=	150,000	_	-	150,000	=	458,000
603 - SPORTS FIELD											
02-603000 - SPORTS FIELD - ANNUAL PROGRAM	-	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	540,000
02-603003 - SPORTS FIELDS - LIGHTING IMPROVEMENTS	-	60,000	-	_	-	-	_	_	-	-	60,000
02-603004 - SPORTS FIELDS - FENCING AND SIGNAGE	60,000	-	-	-	-	-	-	-	-	-	60,000
Total 603 - SPORTS FIELD	60,000	120,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	660,000
604 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT											
02-604000 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT - ANNUAL PROGRAM	-	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	405,000
02-604001 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT - REPLACEMENT OF FITNESS EQUIPMENT	-	15,000	-	15,000	-	15,000	-	15,000	-	15,000	75,000
Total 604 - SPECIAL PROJECTS AND COMMUNITY SERVICES EQUIPMENT	-	60,000	45,000	60,000	45,000	60,000	45,000	60,000	45,000	60,000	480,000
605 - SMALL EQUIPMENT PURCHASES											
02-605000 - SMALL EQUIPMENT PURCHASES - ANNUAL PROGRAM	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	110,000
Total 605 - SMALL EQUIPMENT PURCHASES	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	110,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
609 - COMMUNITY PARK RENEWAL											
02-609000 - COMMUNITY PARK RENEWALS - ANNUAL PROGRAM	-	300,000	-	300,000	-	300,000	-	300,000	-	300,000	1,500,000
Total 609 - COMMUNITY PARK RENEWAL	-	300,000	=	300,000	=	300,000	=	300,000	-	300,000	1,500,000
610 - NEIGHBOURHOOD PARK RENEWAL											
02-610000 - NEIGBOURHOOOD PARK RENEWALS (NPR) - ANNUAL PROGRAM	-	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	2,160,000
02-610002 - NEIGBOURHOOOD PARK RENEWAL - MOROCCO PARK	175,000	-	-	-	-	-	-	-	-	-	175,000
02-610006 - NEIGBOURHOOD PARK RENEWAL - LEAWOOD PARK	-	120,000	-	-	-	-	-	-	-	-	120,000
02-610007 - NEIGBOURHOOD PARK RENEWAL - GOLFWOOD PARK	-	120,000	-	-	-	-	-	-	-	-	120,000
02-610008 - NEIGBOURHOOD PARK RENEWAL - DORCHESTER PARK	220,000	-	-	-	-	-	-	-	-	-	220,000
02-610011 - OUTDOOR RINK- REFIRGERATION SYSTEMS REPLACEMENT	-	600,000	-	-	-	-	-	-	-	-	600,000
02-610012 - NEIGHBOURHOOD PARK RENEWAL - LAKEWOOD PARK	120,000	-	-	-	-	-	-	-	-	-	120,000
02-610013 - NEIGHBOURHOOD PARK RENEWAL - ALWAY PARK	-	120,000	-	-	-	-	-	-	-	-	120,000
Total 610 - NEIGHBOURHOOD PARK RENEWAL	515,000	1,200,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	3,635,000
615 - SPLASHPADS											
02-615000 - SPLASHPADS - ANNUAL PROGRAM	-	-	400,000	-	-	-	200,000	-	-	-	600,000
Total 615 - SPLASHPADS	-	_	400,000	-	-	-	200,000	-	_	-	600,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
635 - NELLES LAKE BEACH PARK											
02-635001 - NELLES LAKE BEACH - PARK IMPROVEMENT	400,000	3,000,000	-	-	-	-	-	-	-	-	3,400,000
Total 635 - NELLES LAKE BEACH PARK	400,000	3,000,000	_	-	-	-	-	-	-	=	3,400,000
652 - CS FLEET & LARGE EQUIPMENT											
02-652000 - CS FLEET AND EQUIPMENT REPLACEMENT - ANNUAL PROGRAM	-	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	720,000
02-652005 - LARGE EQUIPMENT REPLACEMENT - ZERO TURN MOWER	25,000	-	-	-	-	-	-	-	-	-	25,000
02-652008 - CS FLEET - HALF TON PICK UP	85,000	-	-	-	-	-	-	-	-	-	85,000
02-652009 - CS FLEET - 3 TON TRUCK WITH DUMP BOX	125,000	-	-	-	-	-	-	-	-	-	125,000
02-652010 - CS FLEET - RTV UTILITY VEHICLE	-	60,000	-	-	-	-	-	-	-	-	60,000
Total 652 - CS FLEET & LARGE EQUIPMENT	235,000	140,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	1,015,000
655 - FORTY MILE CREEK PARK											
02-655002 - WHITTAKER PARK RENEWAL AND PUMPHOUSE SHORELINE IMPROVEMENTS	-	3,200,000	-	-	-	-	-	-	-	-	3,200,000
Total 655 - FORTY MILE CREEK PARK	-	3,200,000	-	-	_	-	=	-	-	-	3,200,000
675 - TRAILS PROJECTS											
02-675001 - TRAILS PROJECT-FORTY MILE CREEK LAKESHORE CONNECTION-TRAIL IMPROVEMENTS	-	-	230,000	-	-	-	-	-	-	-	230,000
02-675002 - TRAILS PROJECT-FORTY MILE CREEK LAKESHORE CONNECTION-NEW TRAIL AND BRIDGE CONNECTIONS - CONSTRUCTION	-	-	900,000	-	-	-	-	-	-	-	900,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
02-675003 - TRAILS PROJECT - 40 MILE CREEK TRAIL DOWNTOWN CONNECTION	-	-	-	300,000	-	-	-	-	-	-	300,000
02-675004 - TRAILS PROJECT - DOWNTOWN TO CENTENNIAL PARK CONNECTION	-	250,000	-	-	-	-	-	-	-	-	250,000
02-675005 - TRAILS PROJECT - CENTENNIAL PARK AND ESCARPMENT STAIRS	-	-	1,850,000	-	-	-	-	-	-	-	1,850,000
Total 675 - TRAILS PROJECTS	-	250,000	2,980,000	300,000	=	-	_	=	-	-	3,530,000
680 - PARKING LOTS											
02-680000 - PARKING LOTS - ANNUAL PROGRAM	-	100,000	200,000	100,000	200,000	100,000	200,000	100,000	200,000	100,000	1,300,000
02-680001 - PARKING LOTS - LAYOUT DESIGN WORK	100,000	-	-	-	-	-	-	-	-	-	100,000
Total 680 - PARKING LOTS	100,000	100,000	200,000	100,000	200,000	100,000	200,000	100,000	200,000	100,000	1,400,000
701 - SMALL BUILDING IMPROVEMENTS											
02-701000 - SMALL BUILDING IMPROVEMENTS - ANNUAL PROGRAM	-	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	675,000
Total 701 - SMALL BUILDING IMPROVEMENTS	_	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	675,000
702 - LARGE BUILDING IMPROVEMENTS											
02-702000 - LARGE BUILDING IMPROVEMENTS - ANNUAL PROGRAM	-	700,000	500,000	700,000	500,000	700,000	500,000	700,000	500,000	700,000	5,500,000
02-702001 - ACCESSIBILITY IMPROVEMENTS	40,000	-	-	-	-	-	-	-	-	-	40,000
02-702005 - LED LIGHTHING - VARIOUS FACILLITIES	200,000	-	-	-	-	-	-	-	-	-	200,000
Total 702 - LARGE BUILDING IMPROVEMENTS	240,000	700,000	500,000	700,000	500,000	700,000	500,000	700,000	500,000	700,000	5,740,000
711 - GRAND AVE											
02-711000 - GRAND AVE BEACH HALL IMPROVEMENTS	30,000	40,000	30,000	-	-	-	-	-	_	-	100,000
Total 711 - GRAND AVE	30,000	40,000	30,000	-	-	-	-	-	-	-	100,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
713 - PUMP HOUSE											
02-713001 - ELIZABETH ST PUMPHOUSE IMPROVEMENTS	30,000	30,000	-	-	-	-	-	-	-	-	60,000
Total 713 - PUMP HOUSE	30,000	30,000	-	-	-	-	-	-	-	-	60,000
714 - CARNEGIE											
02-714002 - CARNEGIE BUILDING - ROOF REPLACEMENT	-	-	250,000	-	-	-	-	-	-	-	250,000
Total 714 - CARNEGIE	-	-	250,000	-	-	-	-	-	-	-	250,000
717 - OPERATIONS CENTRE											
02-717002 - OPERATIONS CENTRE - FENCING REPAIRS	30,000	-	-	-	-	-	-	-	-	-	30,000
Total 717 - OPERATIONS CENTRE	30,000	-	-	-	-	-	-	-	-	-	30,000
725 - PEACH KING CENTRE											
02-725001 - PEACH KING CENTRE - LED SIGN REPLACEMENT	120,000	-	-	-	-	-	-	-	-	-	120,000
02-725003 - PEACH KING CENTRE - FRESH AIR FURNACE	45,000	45,000	-	-	-	-	-	-	-	-	90,000
02-725004 - PEACH KING CENTRE- WEST AND EAST PAD PAINTING	120,000	-	-	-	-	-	-	-	-	-	120,000
02-725006 - PEACH KING CENTRE - AUDITORIUM - HEATING AND AC REPLACEMENT	-	40,000	-	-	-	-	-	-	-	-	40,000
Total 725 - PEACH KING CENTRE	285,000	85,000	_	-	=	-	-	=	-	-	370,000
740 - MUSEUM CAPITAL											
02-740001 - MUSEUM - LOBBY AND OFFICE SPACE IMPROVEMENTS	-	65,000	-	-	-	-	-	-	-	-	65,000
02-740003 - MUSEUM - LOADING DOCK REPLACEMENT	-	50,000	-	-	-	-	-	-	-	-	50,000
02-740006 - MUSEUM - UPPER STORAGE RENOVATION	-	30,000	-	-	-	-	-	-	-	-	30,000
02-740009 - MUSEUM - NEW EXTERIOR ROAD SIDE SIGN	-	-	55,000	-	-	-	-	-	-	-	55,000
02-740011 - MUSEUM - BUILDING FOUNDATION REPAIRS	450,000	-	-	-	-	-	-	-	-	-	450,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
02-740012 - MUSEUM - FURNACE REPLACEMENT	-	45,000	-	-	-	-	-	-	-	-	45,000
02-740013 - MUSEUM - FRESH AIR HRV UNIT	_	10,000	-	-	-	-	-	-	-	-	10,000
Total 740 - MUSEUM CAPITAL	450,000	200,000	55,000	-	-	-	-	-	-	-	705,000
745 - ART GALLERY CAPITAL											
02-745003 - ART GALLERY/LIBRARY BUILDING - UNIVERSAL PUBLIC WASHROOMS	300,000	-	-	-	-	-	-	-	-	-	300,000
02-745004 - ART GALLERY/LIBRARY BUILDING - WAYFINDING	-	30,000	-	-	-	-	-	-	-	-	30,000
02-745005 - ART GALLERY/LIBRARY BUILDING - LANDSCAPING AND PUBLIC ART	-	26,000	-	-	-	-	-	-	-	-	26,000
02-745006 - ART GALLERY - ADMINISTRATIVE OFFICE RENOVATION	18,000	-	-	-	-	-	-	-	-	-	18,000
02-745009 - ART GALLERY - MAIN GALLERY WALL REPAIR	25,000	-	-	-	-	-	-	-	-	-	25,000
02-745010 - ART GALLERY/LIBRARY BUILDING - WATER BOTTLE FILLING STATION	2,000	-	-	-	-	-	-	-	-	-	2,000
02-745011 - ART GALLERY - UV FILTER TREATMENT	6,000	-	-	-	-	-	-	-	-	-	6,000
Total 745 - ART GALLERY CAPITAL	351,000	56,000	-	-	-	-	-	-	-	-	407,000
Total 11 - COMMUNITY SERVICES	2,920,000	9,827,000	5,561,000	2,111,000	1,336,000	1,901,000	1,536,000	1,751,000	1,486,000	1,751,000	30,180,000
14 - LIBRARY											
750 - LIBRARY											
10-750003 - LOANABLE CHROMEBOOK REPLACEMENT	-	-	-	-	5,000	-	-	-	-	-	5,000
10-750004 - LIBRARY COLLECTION EXPANSION - ANNUAL PROGRAM	88,600	88,600	88,600	88,600	88,600	88,600	88,600	88,600	-	-	708,800
10-750007 - STAFF COMPUTER REPLACEMENT - ANNUAL PROGRAM	12,000	2,000	8,000	-	2,000	12,000	2,000	8,000	-	2,000	48,000
10-750009 - MEDIA LAB EQUIPMENT UPGRADE	-	2,500	-	1,500	20,000	1,500	-	1,500	-	-	27,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
10-750010 - SERVER REPLACEMENT	-	-	12,000	-	-	-	-	12,000	-	-	24,000
10-750015 - ENVISIONWARE COMPUTER	-	-	-	-	2,000	-	-	-	-	2,000	4,000
10-750016 - PEOPLE COUNTER REPLACEMENT	-	5,000	-	-	-	5,000	-	-	-	-	10,000
10-750018 - EXPANSION OF LIBRARY BUILDING	-	80,000	-	10,000,000	-	-	-	_	-	-	10,080,000
10-750020 - COMPUTER LAB UPGRADES	-	-	-	-	12,300	-	-	-	-	12,300	24,600
10-750023 - NEW LIBRARY SHELVING TEEN AND GN COLLECTIONS	20,000	-	-	-	-	-	-	-	-	-	20,000
10-750024 - TV - DISPLAY USE	3,800	-	-	_	-	-	-	-	-	-	3,800
10-750027 - MICROFILM SCANNER	17,000	-	-	-	-	-	-	-	-	-	17,000
10-750028 - CASH REGISTER	-	1,000	-	-	5,000	-	-	-	-	-	6,000
10-750030 - WINDOW FILM FOR UPPER LIBRARY WINDOWS	18,000	-	-	-	-	-	-	-	-	-	18,000
10-750031 - LIBRARY/ART GALLERY ROOF REPAIRS	27,000	-	-	-	-	-	-	_	-	-	27,000
10-750032 - DISPLAY TELEVISION, COMPUTER AND SOFTWARE	5,000	-	-	-	-	-	-	-	-	-	5,000
10-750033 - LIBRARY PATIO REPAIRS	10,000	-	-	-	-	-	-	-	-	-	10,000
10-750035 - AUDIO - ASSISTIVE LISTENING SOLUTION	5,500	-	-	-	-	-	-	-	-	-	5,500
10-750100 - OPAC REPLACEMENTS - ANNUAL PROGRAM	-	-	-	6,000	-	-	-	-	-	-	6,000
Total 750 - LIBRARY	206,900	179,100	108,600	10,096,100	134,900	107,100	90,600	110,100	-	16,300	11,049,700
Total 14 - LIBRARY	206,900	179,100	108,600	10,096,100	134,900	107,100	90,600	110,100	-	16,300	11,049,700
15 - PUBLIC WORKS											
320 - TRANSPORTATION CAPITAL											
02-320060 - ROAD RECONSTRUCTION - MARLOW AVE - DESIGN	10,000	-	-	-	-	-	-	-	-	-	10,000
02-320061 - ROAD RECONSTRUCTION - MARLOW AVE - CONSTRUCTION	-	-	1,000,000	-	-	-	-	-	-	-	1,000,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
02-320075 - ROAD RECONSTRUCTION - CENTRAL AVE - CONSTRUCTION	-	-	2,375,000	-	-	-	-	-	-	-	2,375,000
02-320076 - ROAD RECONSTRUCTION - CENTRAL AVE - DESIGN	10,000	-	-	-	-	-	-	-	-	-	10,000
02-320118 - ROAD RECONSTRUCTION - NORTH SERVICE RD (FIFTH WHEEL)	-	4,570,000	-	-	-	-	-	-	-	-	4,570,000
02-320135 - ROAD RECONSTRUCTION - PARK RD NORTH - DESIGN	10,000	-	-	-	-	-	-	-	-	-	10,000
02-320147 - NEW PATHWAY - WINSTON RD PATHWAY EXTENSION (KELSON AVE TO 500M EAST)	-	-	-	-	-	-	-	850,000	-	-	850,000
02-320153 - ROAD RECONSTRUCTION - OLD WINSTON RD (FIFTH WHEEL)	-	615,000	-	-	-	-	-	-	-	-	615,000
02-320175 - NEW SIDEWALK - N SERVICE RD (AT 540-544 N SRVICE RD)	-	40,000	-	-	-	-	-	-	-	-	40,000
02-320179 - SIDEWALK - WINDWARD DR (4 WINDWARD)	4,000	_	-	-	-	-	_	_	-	-	4,000
02-320180 - NEW SIDEWALK - WINSTON RD (S SIDE, W OF KELSON)	-	30,000	-	-	-	-	-	-	-	_	30,000
02-320192 - NEW SIDEWALK - CASABLANCA BLVD, LIVINGSTON AVE, S SERVICE RD (REGION/GO) - PHASE 2 & 3	-	634,140	-	-	-	-	-	-	-	-	634,140
02-320200 - SHORELINE PROTECTION PROGRAM - ANNUAL PROGRAM	-	237,000	237,000	237,000	237,000	237,000	237,000	237,000	237,000	237,000	2,133,000
02-320210 - ROAD REHABILITATION - ANNUAL PROGRAM	-	1,590,000	1,700,000	1,810,000	1,930,000	2,040,000	2,150,000	2,270,000	2,270,000	2,270,000	18,030,000
02-320213 - ROAD REHABILITATION - 2025	1,470,000	-	-	-	-	-	-	-	-	-	1,470,000
02-320214 - NEW MUNICIPAL PARKING LOT, GRIMSBY-ON-THE- LAKE	-	400,000	-	-	-	-	-	-	-	-	400,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
02-320221 - TRAFFIC SAFETY PROGRAM	50,000	-	-	-	-	-	-	-	-	-	50,000
02-320230 - Streetlight Pole Rehabilitation - Annual Program	-	39,000	47,500	56,000	64,500	73,000	81,500	90,000	90,000	-	541,500
02-320232 - STREETLIGHT POLE REHABILITATION - 2025	50,000	-	-	-	-	-	-	-	-	-	50,000
02-320242 - SMALL EQUIPMENT PURCHASES - 2025	35,000	-	-	-	-	-	-	-	-	-	35,000
02-320250 - FLEET AND LARGE EQUIPMENT REPLACEMENT - ANNUAL PROGRAM	-	460,000	1,025,000	805,000	435,000	1,205,000	325,000	700,000	75,000	-	5,030,000
02-320252 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2024	40,000	-	-	-	-	-	-	-	_	-	40,000
02-320253 - FLEET AND LARGE EQUIPMENT REPLACEMENT - 2025	1,215,000	-	-	-	-	-	-	-	-	-	1,215,000
02-320260 - BRIDGE & STRUCTURE REHABILITATION - ANNUAL PROGRAM	-	-	565,000	565,000	565,000	565,000	565,000	565,000	565,000	565,000	4,520,000
02-320262 - BRIDGE & STRUCTURE REHABILITATION - INGLEHART RD	157,250	654,750	-	-	-	-	-	-	-	-	812,000
02-320281 - STORM SEWER IMPROVEMENTS - CASABLANCA BLVD - PHASE 2	-	4,250,000	-	-	-	-	-	-	-	-	4,250,000
02-320282 - STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 1	315,400	-	-	-	-	-	-	-	-	-	315,400
02-320283 - NEW SIDEWALK - GO STATION SECONDARY PLAN AREA	-	-	-	-	-	375,000	-	-	-	-	375,000
02-320284 - NEW PATHWAY - WATERFRONT PATHWAY EXTENSION (FIFTH WHEEL THROUGH GRIMSBY WTP)	-	-	463,500	-	-	-	-	-	-	-	463,500
02-320285 - DOWNTOWN WATERMAIN AND COMPLETE STREET IMPROVEMENTS - CONSTRUCTION	8,492,000	-	-	-	-	-	-	-	-	-	8,492,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
02-320286 - ROAD RECONSTRUCTION - PARK RD NORTH - CONSTRUCTION	-	-	600,000	-	-	-	-	-	-	-	600,000
02-320287 - STORM SEWER IMPROVEMENTS - ARROWHEAD PARK	-	-	-	535,000	-	-	-	-	-	-	535,000
02-320288 - STORM SEWER IMPROVEMENTS - TOMAHAWK DR	-	-	-	190,000	-	-	-	-	_	-	190,000
02-320289 - STREETSCAPE IMPROVEMENTS - CASABLANCA BLVD / GO AREA - PHASE 2 & 3	-	514,600	-	-	-	-	-	-	-	-	514,600
02-320290 - OPERATIONS CENTRE FUNCTIONAL IMPROVEMENTS	120,000	-	-	-	-	-	-	-	-	-	120,000
Total 320 - TRANSPORTATION CAPITAL	11,978,650	14,034,490	8,013,000	4,198,000	3,231,500	4,495,000	3,358,500	4,712,000	3,237,000	3,072,000	60,330,140
Total 15 - PUBLIC WORKS	11,978,650	14,034,490	8,013,000	4,198,000	3,231,500	4,495,000	3,358,500	4,712,000	3,237,000	3,072,000	60,330,140
16 - CEMETERIES											
500 - CEMETERY CAPITAL											
02-500010 - GRIMSBY MOUNTAIN CEMETERY IMPROVEMENTS - 2024- 2025	125,000	-	-	-	-	-	-	-	-	-	125,000
02-500011 - QUEENSLAWN CEMETERY - SITE OFFICE REPLACEMENT	100,000	-	-	-	-	-	-	-	-	-	100,000
02-500012 - GRIMSBY MOUNTAIN CEMETERY NEW SITE OFFICE & STORAGE BUILDING	-	-	250,000	-	-	-	-	-	-	-	250,000
Total 500 - CEMETERY CAPITAL	225,000	_	250,000	-	-	-	-	-	_		475,000
Total 16 - CEMETERIES	225,000	_	250,000	-	_	-	-	-	-	_	475,000
17 - WASTEWATER SYSTEM											
400 - WASTEWATER CAPITAL											
04-400037 - WASTEWATER IMPROVEMENTS - S SERVICE RD, HUNTER RD TO ROBERTS RD SPS	-	-	-	-	-	-	3,715,000	-	-	-	3,715,000
04-400041 - SWM POND REHAB - CIVIC NEIGHBOURHOOD (S SERVICE RD)	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
04-400042 - SWM POND REHAB - SUMNER (SUMNER CR)	-	500,000	-	-	-	-	-	-	-	-	500,000
04-400043 - SWM POND REHAB - KELSON (KELSON AVE S)	140,000	-	-	-	-	-	-	-	-	-	140,000
04-400044 - SWM POND REHAB - LAMPMAN (LAMPMAN DR)	-	-	-	-	400,000	-	-	-	-	-	400,000
04-400050 - WASTEWATER REHABILITATION - ANNUAL PROGRAM	-	-	-	1,700,000	1,700,000	1,700,000	282,000	282,000	282,000	282,000	6,228,000
04-400052 - WASTEWATER REHABILITATION - 2025	50,000	-	-	-	-	-	-	-	-	-	50,000
04-400060 - WASTEWATER I & I REDUCTION - ANNUAL PROGRAM	-	-	-	1,356,000	1,356,000	1,356,000	1,356,000	1,356,000	1,356,000	1,356,000	9,492,000
04-400062 - WASTEWATER I&I REDUCTION - DRAINAGE AREA 5 & 7 - 2025	2,400,000	2,400,000	2,400,000	-	-	-	-	-	-	-	7,200,000
04-400070 - STORM WATER REHABILITATION - ANNUAL PROGRAM	-	-	-	720,000	720,000	360,000	360,000	360,000	360,000	360,000	3,240,000
04-400072 - STORM WATER REHABILITATION - 2025	50,000	-	-	-	-	-	-	-	-	-	50,000
Total 400 - WASTEWATER CAPITAL	3,840,000	2,900,000	2,400,000	3,776,000	4,176,000	3,416,000	5,713,000	1,998,000	1,998,000	1,998,000	32,215,000
Total 17 - WASTEWATER SYSTEM	3,840,000	2,900,000	2,400,000	3,776,000	4,176,000	3,416,000	5,713,000	1,998,000	1,998,000	1,998,000	32,215,000
18 - WATER SYSTEM											
440 - WATER CAPITAL											
06-440018 - WATER / WASTEWATER BILLING MODERNIZATION - 2025	1,750,000	-	-	-	-	-	-	-	-	-	1,750,000
06-440046 - WATER METER REPLACEMENT - ANNUAL PROGRAM	-	-	-	-	-	-	-	-	-	2,500,000	2,500,000
06-440082 - WATERMAIN REHABILITATION - OLIVE ST, LAKE ST, ONTARIO ST, NELLES RD, CASABLANCA BLVD	185,000	-	-	-	-	-	-	-	-	-	185,000
06-440084 - WATERMAIN REHABILITATION AND IMPROVEMENTS - S SERVICE RD (E AND W OF CASABLANCA BLVD)	-	-	-	-	308,250	-	1,746,750	-	-	-	2,055,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
06-440085 - WATERMAIN REHABILITATION - KELSON AVE QEW CROSSING	-	-	-	-	-	-	320,250	-	1,814,750	-	2,135,000
06-440087 - WATERMAIN REHABILITATION - MAIN ST W (ELM ST TO KERMAN AVE)	-	-	-	2,135,000	-	-	-	-	-	-	2,135,000
06-440088 - WATERMAIN REHABILITATION - WINSTON RD	-	-	-	-	-	485,250	-	2,749,750	-	-	3,235,000
06-440091 - WATERMAIN REHABILITATION - CASABLANCA BLVD, CASABLANCA BLVD CN CROSSING, LIVINGSTON AVE	-	-	5,040,000	-	-	-	-	-	-	-	5,040,000
06-440092 - WATERMAIN REHABILITATION - MOUNTAIN ST, OAK ST	-	-	210,000	-	1,190,000	-	-	-	-	-	1,400,000
06-440093 - WATERMAIN REHABILITATION - PARK RD S, BAKER RD N	-	-	-	265,500	-	1,504,500	-	-	-	-	1,770,000
06-440094 - WATERMAIN REHABILITATION - ELIZABETH ST (MAIN ST W TO #2 CLARKE ST - INCLUDING CN CROSSING)	-	-	-	-	-	-	-	640,500	-	3,629,500	4,270,000
06-440095 - WATERMAIN REHABILITATION - ONTARIO ST (MAIN ST W TO N. SIDE OF QEW - INCLUDING CN AND QEW CROSSINGS)	-	-	-	-	-	-	-	-	1,317,750	-	1,317,750
Total 440 - WATER CAPITAL	1,935,000	-	5,250,000	2,400,500	1,498,250	1,989,750	2,067,000	3,390,250	3,132,500	6,129,500	27,792,750
Total 18 - WATER SYSTEM	1,935,000	-	5,250,000	2,400,500	1,498,250	1,989,750	2,067,000	3,390,250	3,132,500	6,129,500	27,792,750
tal Funding Source	22,011,050	31,657,590	36,837,600	23,036,600	10,663,650	12,727,850	14,295,100	12,301,350	10,302,500	13,151,800	186,985,090

## **RESERVE AND RESERVE FUNDS**

### TOWN OF GRIMSBY



RESERVE & RESERVE FUND BALANCES

RESERVE & RESERVE FUND BALAN		2025 Budget						
	Projected Year- End Balance		Operating				Projected Year-End Balance	Asset Replacement
			'		Capital			Value
THUDO TOS	Dec 31, 2024 <sup>1</sup>	Contributions	Commitments	Projects	Commitments	Total Receipts	Dec 31, 2025	
GENERAL FUND RESERVES								
Contingencies								
Levy Program Contingency & Stabilization	4,130,325	-	(237,430)	(454,650)	-	-	3,438,245	N/A
Total Contingencies	4,130,325	-	(237,430)	(454,650)	-	-	3,438,245	
Equipment								
Equipment Replacement Reserve - Technology	207,287	144,840	-	-	(305,000)	-	47,127	2,257,207
Equipment Replacement Reserve - Fire	(61,420)	656,130	-	-	(230,500)	-	364,210	15,573,335
Equipment Replacement Reserve - By-law	68,310	-	-	(14,000)	-	-	54,310	57,197
Equipment Replacement Reserve - Public Works	1,663,242	331,500	-	-	(1,340,000)	-	654,742	5,980,000
Equipment Replacement Reserve - Parks, recreation & culture	282,687	86,700	-	-	(246,000)	-	123,387	1,558,660
Equipment Replacement Reserve - Library	256,284	-	-	-	(38,300)	-	217,984	253,333
Total Equipment	2,416,390	1,219,170	-	(14,000)	(2,159,800)	-	1,461,760	25,679,732
Buildings								
Town Hall Facilities	260,507	81,600	-	-	-	-	342,107	24,649,689
Fire Facilities	340,227	30,600	-	-	(305,000)	-	65,827	23,150,635
Parks & Recreation Facilities	1,886,365	204,000	-	-	(605,500)	-	1,484,865	88,369,330
Public Works Facilities	528,514	71,400	-	-	(270,000)	-	329,914	6,152,039
Library Facilities	401,301	45,900	-	-	(217,500)	-	229,701	24,706,886
Total Building	3,416,914	433,500	-	-	(1,398,000)	-	2,452,414	167,028,579
Capital Projects								
Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal	131,088	153,270	_	_	(178,000)	_	106,358	7,202,000
Public Works Asset Rehabilitation & Renewal	3,856,485	464,190	_	(85,000)	(254,940)	_	3,980,735	72,169,510
Shoreline Protection	253,782	- ,	-	-	-	-	253,782	6,037,000
Total Capital Projects		617,460	-	(85,000)	(432,940)	-	4,340,875	85,408,510
	,							
Other	757.005	455.040		(700.040)	(25.000)		200.005	
Corporate Projects WLMH Redevelopment	757,235 0	455,340	-	(786,640)	(35,000)	-	390,935 0	
Peach King Centre Expansion	2,006,000	384,000	-	-	-	-	2,390,000	
Vision Zero	83,337	67,700		(206,030)			(54,993)	
Council Strategic Priorities <sup>2</sup>	78,918	-		(200,000)		_	78,918	
Election	187,500	50,000	-	-	-	-	237,500	
Library Strategic Priorities	141,323	18,360	-	(45,000)	-	-	114,683	
Total Other		975,400	-	(1,037,670)	(35,000)	-	3,157,043	-
		•			, , ,			
Downtown Improvement Area								
BIA Projects & Stabilization	183,355	-	(87,520)	-	-	-	95,835	
Total Downtown Improvement Area	183,355	-	(87,520)	-	-	-	95,835	<u> </u>
TOTAL GENERAL FUND RESERVES	17,642,652	3,245,530	(324,950)	(1,591,320)	(4,025,740)	-	14,946,172	278,116,821
			, , , , , , , , , , , , , , , , , , , ,	,	,			
ENVIRONMENTAL FUND RESERVES								
Wastewater	(0.000.447)			/7 F00\	(07.500)		(0.000.447)	N1/A
Wastewater Contingency & Stabilization Wastewater Asset Rehabilitation & Renewal	(2,928,117)	1 600 700	-	(7,500)	(87,500)	-	(3,023,117)	N/A 335,550,132
Storm Network Asset Rehabilitation & Renewal	17,739,983 7,074	1,633,790 412,500	-	(5,500)	(2,690,000)	-	16,683,773 414,074	240,058,389
Total Wastewater		2,046,290	<u> </u>	(13,000)	(2,777,500)	-	14,074,730	575,608,521
Total Wastewater	11,010,040	2,010,200		(10,000)	(2,777,300)		1 1,07 1,700	070,000,021



#### TOWN OF GRIMSBY **RESERVE & RESERVE FUND BALANCES**

neserve & reserve Fund Balan		2025 Budget						
	Projected Year- End Balance		Operating		Capital		Projected Year-End Balance	Asset Replacement Value
Trapio soli	Dec 31, 2024 <sup>1</sup>	Contributions	Commitments	Projects	Commitments	Total Receipts	Dec 31, 2025	10.00
Water								
Water Contingency & Stabilization	1,172,084	-	-	-	-	-	1,172,084	N/A
Water Asset Rehabilitation & Renewal	6,583,485	2,365,810	_	-	(4,587,500)	-	4,361,795	448,455,767
Total Water	7,755,569	2,365,810	-	-	(4,587,500)	-	5,533,879	448,455,767
TOTAL EVIRONMENTAL FUND RESERVES	22,574,509	4,412,100	-	(13,000)	(7,365,000)	-	19,608,609	1,024,064,288
TOTAL RESERVES	40,217,161	7,657,630	(324,950)	(1,604,320)	(11,390,740)	-	34,554,781	1,302,181,109
TOTAL NEGETIVES	40,217,101	7,007,000	(024,330)	(1,004,020)	(11,030,140)		04,004,701	1,002,101,103
RESERVE FUNDS								
Discretionary Reserve Funds								
Museum Capital	89,507	-	-	-	-	-	89,507	
TOTAL DISCRETIONARY RESERVE FUNDS	89,507	-	-	-	-	-	89,507	-
Obligatory Reserve Funds & Deferred Revenue								
Development Charge - Services Related to a Highway	3,081,556	_	_	_	(250,210)	246,460	3,077,806	
Development Charge - Fire Protection	689,299	_	(83,560)	_	(200,2.0)	62,408	668,147	
Development Charge - Library Services	1,235,982	_	-	_	(88,600)	108,352	1,255,733	
Development Charge - Parking Services	122,017	_	_	_	-	6,101	128,118	
Development Charge - Growth Studies	24,412	-	-	(551,100)	-	46,055	(480,634)	
Development Charge - Wastewater Services	662,970	-	-		-	44,142	707,112	
Development Charge - Water Supply Services	584,888	-	-	-	-	43,030	627,918	
Development Charge - Stormwater	(84,537)	-	-	-	-	35,520	(49,017)	
Development Charge - Recreation Services	1,066,839	-	-	-	-	240,372	1,307,211	
Development Charge - Public Works (Facilities, Vehicles & Equip)	(459,777)	-	-	-	-	5,077	(454,700)	
TOTAL DEVELOPMENT CHARGES <sup>3</sup>	6,923,648	-	(83,560)	(551,100)	(338,810)	837,516	6,787,694	-
Ontario Community Infrastructure Fund	3,285,173	_	_	(162,500)	(2,860,000)	1,760,443	2,023,116	
Building Department	2,171,305	_	(438,030)	(40,000)	(35,000)	108,565	1,766,841	
Federal Gas Tax	3,792,898	_	(100,000)	(10,000)	(3,695,000)	1,135,567	1,233,465	
Parkland Dedication <sup>3</sup>	5,111,376	_	_	_	(920,000)	2,923,564	7,114,940	
Community Benefits Reserve Fund <sup>3</sup>	303,614	_	_	(12,500)	(020,000)	560,881	851,994	
TOTAL OBLIGATORY RESERVE FUNDS		-	(438,030)	(215,000)	(7,510,000)	6,489,019	12,990,355	-
TOTAL RESERVE FUNDS	21,677,521		(521,590)	(766,100)	(7,848,810)	7,326,535	19,867,556	
	,- ,		(- ,)	(,,	( )= = ;= = (	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,	
TOTAL RESERVES AND RESERVE FUNDS	\$ 61,894,682	\$ 7,657,630	\$ (846,540) \$	(2,370,420)	\$ (19,239,550)	\$ 7,326,535	\$ 54,422,338	\$ 1,302,181,109

#### Notes:

- 1) 2024 projected surplus allocation and balance are based on Q3 financial update and estimated 2024 capital spending. Strategy is consistent with prior reports to Council and the reserve strategy and policy identified in By-Law 21-85.
- 2) Proceeds from land sales, once finalized, would be set aside in the Council Strategic Priorities Reserve to provide funding for new initiatives.
- 3) Timing of receipts is dependent on development timing and may not be in 2025.



Reserve or Reserve Fund Name	Reserve Type	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value Estimate (Total Life Cycle)	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2025
		GENERAL FUND	RESERVES				
Levy Contingencies & Stabilization							
Levy Program Contingency & Stabilization	Reserve	This reserve is used to ensure stable and predictable tax levies and provide for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.		N/A	Replenished through year- end surpluses.		3,438,245
Equipment Replacement	•			•			
Equipment Replacement Reserve - Technology	Rehabilitation	Replacement of all technology assets for the whole corporation including computers, peripherals, digital presentation/communication equipment, network infrastructure, software.	Target annual contributions to sustain asset replacement needs.	2,257,207	Annual budget contributions	Excess YE surpluses if available and needed	47,127
Equipment Replacement Reserve - Fire	Asset Renewal & Rehabilitation Reserve	Replacement of all fire vehicles and equipment including trucks, gear, tools.	Target annual contributions to sustain asset replacement needs.	15,573,335	Annual budget contributions	Excess YE surpluses if available and needed	364,210
Equipment Replacement Reserve - By-law	Asset Renewal & Rehabilitation Reserve	Replacement of all by-law vehicles and equipment.	Target annual contributions to sustain asset replacement needs.	57,197	Annual budget contributions	Excess YE surpluses if available and needed	54,310
Equipment Replacement Reserve - Public Works	Asset Renewal & Rehabilitation Reserve	Replacement of all public works vehicles and equipment including tracks, motorized equipment, trailers, tools	Target annual contributions to sustain asset replacement needs.	5,980,000	Annual budget contributions	Excess YE surpluses if available and needed	654,742
Equipment Replacement Reserve - Parks, recreation & culture	Rehabilitation	Replacement of all parks, recreation and culture vehicles and equipment including trucks, motorized equipment, trailers, tools, gym equipment, museum/art gallery equipment.	Target annual contributions to sustain asset replacement needs.	1,558,660	Annual budget contributions	Excess YE surpluses if available and needed	123,387
Equipment Replacement Reserve - Library	Rehabilitation	Replacement of all library staff and public technology and equipment assets including computers, peripherals, digital presentation/communication equipment, network infrastructure, software.	Target annual contributions to sustain asset replacement needs.	253,333	Annual budget contributions	Excess YE surpluses if available and needed	217,984
Facilities Renewal							
Town Hall Facilities	Rehabilitation Reserve	Rehabilitation and renewal of all town hall facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Target annual contributions to sustain asset replacement and rehabilitation needs.	24,649,689	Annual budget contributions	Excess YE surpluses if available and needed	342,107
Fire Facilities	Rehabilitation Reserve	Rehabilitation and renewal of all fire facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Target annual contributions to sustain asset replacement and rehabilitation needs.	23,150,635	Annual budget contributions	Excess YE surpluses if available and needed	65,827



Reserve or Reserve Fund Name	Reserve Type	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value Estimate (Total Life Cycle)	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2025
Parks & Recreation Facilities	Asset Renewal & Rehabilitation Reserve	Rehabilitation and renewal of all parks and recreation facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Building supported including LAC, Carnegie, East Grimsby Community Hall, Pump House, Peach king Centre, Pools, Southward Community Park, Museum & Art Gallery		88,369,330	Annual budget contributions	Excess YE surpluses if available and needed	1,484,865
Public Works Facilities	Asset Renewal & Rehabilitation Reserve	Rehabilitation and renewal of all public works facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment. Buildings supported include Operations Centre, sand/salt domes, storage sheds, cemetery buildings.	Target annual contributions to sustain asset replacement and rehabilitation needs.	6,152,039	Annual budget contributions	Excess YE surpluses if available and needed	329,914
Library Facilities	Rehabilitation	Rehabilitation and renewal of all library facilities including buildings structures, parking facilities, partitions, windows, doors, finishes, mechanical, interior and exterior lighting, life safety items, furniture, accessibility requirement and any related building equipment.	Target annual contributions to sustain asset replacement and rehabilitation needs.	24,706,886	Annual budget contributions	Excess YE surpluses if available and needed	229,701
Other Asset Rehabilitation & Renewal	· I		1	l	I .		
Parks, Playground & Green Infrastructure Asset Rehabilitation & Renewal	Asset Renewal & Rehabilitation Reserve	Rehabilitation and renewal of all parks, playground and green infrastructure including playground equipment, trees, natural areas, parks, trails, paths	Target annual contributions to sustain asset replacement and rehabilitation needs.	7,202,000	Annual budget contributions	Excess YE surpluses if available and needed	106,358
Public Works Asset Rehabilitation & Renewal	Asset Renewal & Rehabilitation Reserve	Rehabilitation and renewal of all public works assets including roads, paved areas/parking lots, sidewalks, railroads & crossings, guardrails, bridges, retaining walls, structural culverts, signs, streetlights, poles, fences, noise walls, cemetery roads.	Target annual contributions to sustain asset replacement and rehabilitation needs.	72,169,510	Annual budget contributions	Excess YE surpluses if available and needed	3,980,735
Shoreline Protection	Asset Renewal & Rehabilitation Reserve	Protection of Town owned shorelines. Needs to connect to Shoreline ownership and protection strategy to be developed.	Target annual contributions to sustain asset replacement and rehabilitation needs.	6,037,000	Annual budget contributions	Excess YE surpluses if available and needed	253,782
Special Projects and Other	•						
Corporate Projects	Special Purpose Reserve	Funding for all planning, heritage, various master planning exercises and special projects that can be of a cyclical nature but not occur every year and not result in assets.	Target annual contributions to sustain cyclical reviews and master plans needed for the Town.	N/A	Annual budget contributions	Excess YE surpluses if available and needed	390,935
WLMH Redevelopment	Special Purpose Reserve	Funding for WLMH local contribution. Time limited reserve.	No target. Aligns with WLMH funding strategy outlined in Town's budget.	N/A	Budget contributions	Excess YE surpluses if available and needed	0
Peach King Centre Expansion	Special Purpose Reserve	Funding for Peach King Centre Expansion. Time limited reserve.	No target. Aligns with Peach King Centre funding strategy outlined in Town's budget.	N/A	Budget contributions	Excess YE surpluses if available and needed	2,390,000
Vision Zero	Special Purpose Reserve	Funding for road safety projects or initiatives within the municipality.	No target. Aligns with Niagara Region Intermunicipal Courts Agreements (NRICA)	N/A			(54,993)
Council Strategic Priorities	Special Purpose Reserve	Funding for any Council priority or special project that may be identified.	Based on priorities identified by Council.	N/A	Replenished through year end surpluses		78,918



Reserve or Reserve Fund Name	Reserve Type	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value Estimate (Total Life Cycle)	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2025
Election	Special Purpose Reserve	Funding for administering the election process ever 4 years, including cost of technology, expert consulting required, and staffing	Target annual contributions should fund cost of election cycle every 4 years.	N/A	Annual budget contributions	Excess YE surpluses if available and needed	237,500
Library Strategic Priorities	Special Purpose Reserve	Funding for any Library Board priority or special project that may be identified	Based on priorities identified by the Library Board.	N/A	Annual budget contributions and year-end surpluses		114,683
Downtown Improvement Area	•		<u> </u>				
BIA Projects & Stabilization	Special Purpose Reserve	This reserve is used to ensure stable and predictable BIA levies and provide for operating emergencies. Supports any one-time operating or capital projects approved by the BIA	To be determined.	N/A	Annual budget contributions and yearend surpluses		95,835
		ENVIRONMENTAL FL	JND RESERVES				
Wastewater							
Wastewater Contingency & Stabilization		This reserve is used to ensure stable and predictable wastewater levies and provides a source of funding for operating deficits as well as for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.	10-20% of gross wastewater operating expenditures	N/A	Replenished through year end surpluses		(3,023,117)
Wastewater Asset Rehabilitation & Renewal	Rehabilitation	Rehabilitation and renewal of all sanitary assets including, overflow/bypass, valves, clean outs, oil/grit separators, detention facilities, pump stations, treatment plants, meters, manholes, laterals, rain stoppers, mains, catchment areas	Target annual contributions to sustain asset replacement and rehabilitation needs.	335,550,132	Annual budget contributions	Excess YE surpluses if available and needed	16,683,773
Storm Network Asset Rehabilitation & Renewal	Asset Renewal & Rehabilitation Reserve	Rehabilitation and renewal of all storm network assets including municipal drains, catch basins, manholes, outfall structures, oil/grit separators, culverts, gravity mains, storm water management ponds/tanks, laterals, catchment areas.	Target annual contributions to sustain asset replacement and rehabilitation needs.	240,058,389	Annual budget contributions	Excess YE surpluses if available and needed	414,074
Water							
Water Contingency & Stabilization		This reserve is used to ensure stable and predictable water rates and provides a source of funding for operating deficits as well as for operating emergencies. Supports any one-time operating projects as well as protects the town from unplanned costs that could arise from legal claims, self-insured activities, weather events, catastrophic events, environmental hazards etc.			Replenished through year end surpluses		1,172,084
Water Asset Rehabilitation & Renewal	Asset Renewal & Rehabilitation Reserve	Rehabilitation and renewal of all water assets including pump stations, water stations, treatment plant, reservoir, casing, valves, hydrants, watermains/lines, meters.	Target annual contributions to sustain asset replacement and rehabilitation needs.	448,455,767	Annual budget contributions	Excess YE surpluses if available and needed	4,361,795



Reserve or Reserve Fund Name	Reserve Type	Reserve Purpose/Definition	Reserve Target Rationale/ Methodology	Asset Replacement Value Estimate (Total Life Cycle)	Funding method	Additional Funding	Projected Yearend Balance Dec 31, 2025
		RESERVE F	UNDS				
Discretionary Reserve Funds							
Museum Capital		Established in By-Law 2006-54 this reserve funds includes funds transferred from the Museum Trust Fund as established in By-law 79-49 and is to be used for the improvement of the Museum, it's collection and its mandate as found in the Museum Guidelines.	N/A	N/A	Externally contributed funds and donations		89,507
Obligatory Reserve Funds & Deferred Revenue							
Development Charge - Services Related to a Highway Development Charge - Fire Protection	Reserve Funds	Per the Development Charges Act, this supports the funding of growth-related infrastrucutre as outlined in the Town's development charge study.	N/A	N/A	Development charges collected		3,077,806 668,147
Development Charge - Library Services Development Charge - Parking Services							1,255,733 128,118
Development Charge - Growth Studies  Development Charge - Wastewater Services	_						(480,634) 707,112
Development Charge - Water Supply Services							627,918
Development Charge - Stormwater							(49,017)
Development Charge - Recreation Services  Development Charge - Public Works (Facilities,  Vehicles & Equip)							1,307,211 (454,700)
Ontario Community Infrastructure Fund (OCIF)	Reserve Funds	To support eligible projects as outlined in the Ontario Community Infrastructure fund program guidelines	Not applicable, however regular, reliable sources of funding should be taken into account in establishing targeted annual contribution levels for other reserves.	N/A	OCIF funding received		2,023,116
Building Department	Reserve Funds	Per the building code, this supports the operations of the building department in it's obligations under the act. All building department surpluses and deficits are tracked separately in this reserve fund. Used to support replacement of building division vehicles and equipment and used to stabilize building department operations as required and provide for building department emergencies. Supports any one-time operating projects of the building division.	N/A	N/A	Building department surpluses and deficits		1,766,841
Canada Community Building Fund (formerly Federal Gas Tax)	Reserve Funds	To support eligible projects as outlined in the Federal Gas Tax fund program guidelines	Not applicable, however regular, reliable sources of funding should be taken into account in establishing targeted annual contribution levels for other reserves.	N/A	CCBF funding received		1,233,465
Parkland Dedication	Reserve Funds	Per Section 42 and 51 of the planning act, this supports development for parks or other public recreational purposes.	N/A	N/A	Cash in lieu of parkland collected		7,114,940
Community Benefits Reserve Fund	Reserve Funds	Per Section 37 of the planning act these funds are to be used to improve the developments for which they were paid for.	N/A	N/A	Community benefits charges collected		851,994
Totals			1	1,302,181,108			54,422,338



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