



# **TOWN OF GRIMSBY**

2020 FINAL CONSOLIDATED BUDGET

### 2020 Consolidated Budget



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### 2020 Consolidated Budget



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Water Systems

## 2020 Consolidated Budget



## **TOWN COUNCIL**

Mayor Jeff Jordan

**Councillor Ward 1 Reg Freake** 

**Councillor Ward 2** 

Dave Kadwell



**Councillor Ward 1** Kevin Ritchie





**Councillor Ward 2** Lianne Vardy



**Councillor Ward 3** John Dunstall

**Councillor Ward 4 Dorothy Bothwell** 



**Councillor Ward 3 Randy Vaine** 









# **Budget Highlights**

#### Key messages – We are listening.

- Since the Municipal Election of 2018, our community has told us what's important to them strong financial management, responsible development, preservation of our distinct heritage and culture, road safety, protecting our environment, and providing quality amenities for our growing population.
- These goals are entrenched in Council's Strategic Priorities, approved at the end of 2019.
- The 2020 Budget is all about listening to these goals and providing evidence-based knowledge and research to assist Council in their decision making as they move closer to making their priorities a reality during this term.

#### Time to Invest

- Like other municipalities in Ontario, the story of Grimsby over the past decade has been one of historical underinvestment.
- From 2010 to 2018, the past two terms of Council, the average combined property tax increase has been 1.25 per cent.
- Grimsby has the second lowest residential tax rate per \$100,000 of assessment and in 2019 the lowest rate in relation between household income in comparison to of water, sewer and taxes in Niagara.
- In 2019, Council increased property taxes as a result of recognizing the small investment over the last decade, however this is still not enough.
- The effects of this underinvestment are apparent in our community:
  - Under-funded reserves set aside to maintain our assets, valued at 629 million dollars.
  - Limited proactive policies to guide development in Grimsby.
  - Limited communication and engagement with our residents.
  - Limited focus on economic development through business expansion.
  - ✤ No funding put aside for the hospital.
  - Limited community amenities not keeping up with the change in demographics.

#### Budget 2020 – Core Themes

Strong Financial Management - Grimsby's Base Budget

- Achieving best-in-class financial management is part of Council's Strategic Priorities, and with only a 2.2 per cent increase in our base budget, we are doing just that.
- The base budget is what is costs to maintain all of the service levels that were delivered in 2019, adjusted to reflect 2020 realities. And in 2020 there are significant realities that are driving up our municipal costs:
  - Inflationary pressures
  - ✤ An extra pay cycle in 2020 for employees
  - Added key core staffing competencies
  - Adjusted the revenue estimates to reflect actuals
  - Extra demand on services due to growth in the community
- Despite these pressures, we have been able to achieve a reasonable increase of 2.2 per cent on our base budget. This was achieved through unprecedented levels of teamwork across departments, rethinking the way we deliver services, transforming our administration, and working with our finance team to determine the best tools available for our needs.

#### **Council Priorities**

- An annual investment as part of Grimsby's funding commitment to the redevelopment of West Lincoln Memorial Hospital.
- On demand public transit solutions, developed in partnership with Niagara Region and neighbouring communities.
- Shoreline protection to maintain and enhance public access to the waterfront.
- Investments in parks, tree planting, heritage protection and green initiatives.
- Increase in the legal budget to ensure new development is in the best interests of the community.
- Financially sustainable solutions for snow removal.
- A dedicated Town economic development function to help Grimsby businesses start, stay and grow in the community.

Public Safety and Community Programming

- There are several investments that staff is recommending to maintain and enhance public safety and community programming in the midst of community growth. These investments include:
  - Fire services: Increase the transfer to reserves to ensure sustainable funding for fleet/equipment and staffing the day crew for improved response times.
  - Community development and programming: Wi-Fi hotspot lending project, welcome center, special events holiday lighting and recreational programmer

Budget 2020 demonstrates strong financial management by investing Grimsby's future – our infrastructure, our reserves, our amenities and our programs – while ensuring that Grimsby remains among the most affordable places in Niagara.

### 2020 Consolidated Budget



### **2020 CONSOLIDATED BUDGET**

The Town of Grimsby Council has approved the 2020 municipal budget in the gross amount of \$50,591,127. This represents an increase of 13.37% in the Town's general tax levy, 4.5% in the sanitary sewer levy, and 6.5% in water rates.

Based on the average residential assessment of \$443,686, there would be an increase in property taxes of \$137 per year.

| -                 | Average | Final<br>2020 | 2019          | 2018          | 2017                | 2016          | 2015          | 2014         |
|-------------------|---------|---------------|---------------|---------------|---------------------|---------------|---------------|--------------|
| Operating Levy    |         |               |               |               |                     |               |               |              |
| Revenues          |         | \$ 9,049,000  | \$ 9,756,840  | \$ 7,984,610  | \$ 6,764,280        | \$ 5,804,290  | \$ 5,699,135  | \$ 5,906,700 |
| Expenses          |         | 23,010,657    | 21,642,360    | 18,534,230    | 16,985,630          | 14,821,240    | 14,207,165    | 14,731,040   |
|                   |         | \$ 13,961,657 | \$ 11,885,520 | \$ 10,549,620 | \$ 10,221,350       | \$ 9,016,950  | \$ 8,508,030  | \$ 8,824,340 |
| Capital Levy      |         |               |               |               |                     |               |               |              |
| Revenues          | \$      | 8,554,950     | \$ 8,773,890  | \$ 11,904,550 | \$ 19,372,330       | \$ 17,038,250 | \$ 12,113,000 | \$ 8,733,050 |
| Expenses          |         | 9,145,950     | 9,376,890     | 12,498,550    | 19,688,930          | 17,767,250    | 12,887,000    | 9,486,050    |
|                   |         | \$ 409,000    | \$ 603,000    | \$ 594,000    | \$ 316,600          | \$ 729,000    | \$ 774,000    | \$ 753,000   |
|                   |         | <u> </u>      | <u> </u>      | <u> </u>      | <b>A</b> 10 507 050 | <u> </u>      | <u> </u>      | <u> </u>     |
| Total Levy        |         | \$ 14,370,657 | \$ 12,488,520 | \$ 11,143,620 | \$ 10,537,950       | \$ 9,745,950  | \$ 9,282,030  | \$ 9,577,340 |
| Before Growth     | 6.56%   | 15.07%        | 12.07%        | <b>5.75</b> % | 6 8.13%             | 5.00%         | -3.08%        | 2.99%        |
| Less Growth       | -1.89%  | -1.70%        | -3.10%        | 6 -1.40%      | 6 -2.10%            | -1.74%        | -1.96%        | -1.26%       |
| Levy After Growth | 4.67%   | 13.37%        | 8.97%         | 6 4.35%       | 6.03%               | 3.26%         | -5.04%        | 1.73%        |

### **Historical Trends**

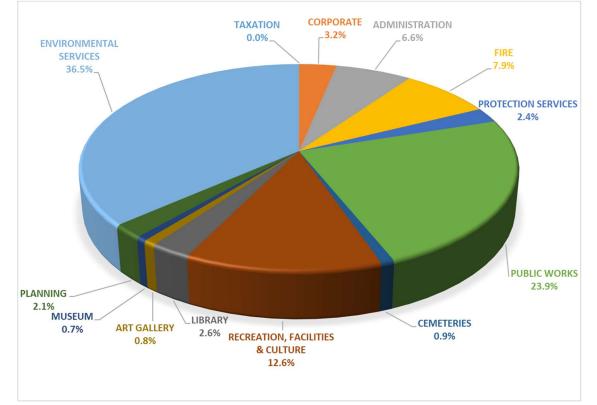
# 2020 Consolidated Budget



## **2020 CONSOLIDATED BUDGET - SUMMARY BY DEPARTMENT**

|                                  | <br>REVENUES     | EXPENSES         | LEVY             |
|----------------------------------|------------------|------------------|------------------|
| TAXATION                         | \$<br>504,765    | \$<br>-          | \$<br>(504,765)  |
| CORPORATE                        | 1,621,950        | 1,625,960        | 4,010            |
| ADMINISTRATION                   | 1,366,075        | 3,319,785        | 1,953,710        |
| FIRE                             | 963,455          | 3,976,680        | 3,013,225        |
| PROTECTION SERVICES              | 975,380          | 1,189,550        | 214,170          |
| PUBLIC WORKS                     | 8,095,780        | 12,089,595       | 3,993,815        |
| CEMETERIES                       | 314,300          | 436,860          | 122,560          |
| RECREATION, FACILITIES & CULTURE | 3,011,010        | 6,361,618        | 3,350,608        |
| LIBRARY                          | 292,240          | 1,318,640        | 1,026,400        |
| ART GALLERY                      | 153,550          | 416,850          | 263,300          |
| MUSEUM                           | 100,090          | 339,930          | 239,840          |
| PLANNING                         | 387,355          | 1,081,140        | 693,785          |
| ENVIRONMENTAL SERVICES           | 12,304,200       | 18,450,520       | -                |
| LEVY IMPACT                      | \$<br>30,090,150 | \$<br>50,607,128 | \$<br>14,370,658 |

# **Expense Distribution**

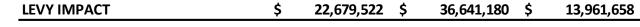


# 2020 Consolidated Budget

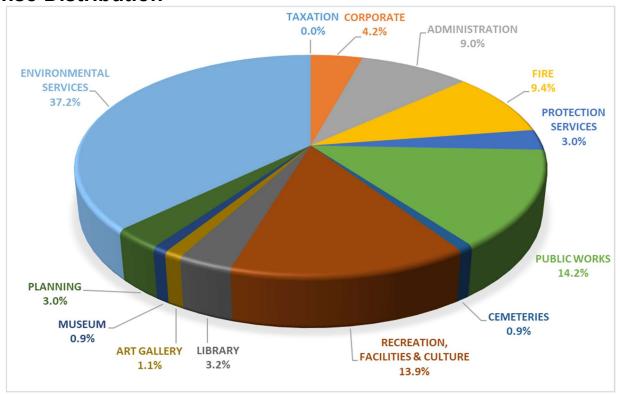


## **2020 OPERATING BUDGET - SUMMARY BY DEPARTMENT**

|   | <br>REVENUES  | EXPENSES   | LEVY            |
|---|---------------|------------|-----------------|
| TAXATION                                    | \$<br>504,765 | \$<br>-    | \$<br>(504,765) |
| CORPORATE                                   | 1,366,950     | 1,552,960  | 186,010         |
| ADMINISTRATION                              | 1,346,075     | 3,299,785  | 1,953,710       |
| FIRE  | 418,305       | 3,431,530  | 3,013,225       |
| PROTECTION SERVICES                         | 891,380       | 1,105,550  | 214,170         |
| PUBLIC WORKS                                | 1,625,780     | 5,209,595  | 3,583,815       |
| CEMETERIES                                  | 204,300       | 326,860    | 122,560         |
| <b>RECREATION, FACILITIES &amp; CULTURE</b> | 1,926,610     | 5,096,218  | 3,169,608       |
| LIBRARY                                     | 156,440       | 1,182,840  | 1,026,400       |
| ART GALLERY                                 | 129,950       | 393,250    | 263,300         |
| MUSEUM                                      | 91,090        | 330,930    | 239,840         |
| PLANNING                                    | 387,355       | 1,081,140  | 693,785         |
| ENVIRONMENTAL SERVICES                      | 13,630,522    | 13,630,522 |                 |
|   |               |            |                 |



### **Expense Distribution**



# 2020 Consolidated Budget



# FULL-TIME STAFF COMPLEMENT

| Department                       | 2020 Base | New Staff Resources                           | 2020 Budget |
|----------------------------------|-----------|---|-------------|
| Administration                   | 6         | 1 – Economic Development Officer              | 7           |
| Art Gallery                      | 1         |   | 1           |
| Building & By-law                | 6         |   | 6           |
| Finance                          | 15        |   | 15          |
| Fire Department                  | 7         |   | 7           |
| Information Technology           | 5         | 1 – Help Desk Technician                      | 6           |
| Library                          | 7         |   | 7           |
| Museum                           | 2         |   | 2           |
| Planning                         | 6         |   | 6           |
| Public Works                     | 12        |   | 12          |
| Operations Center                | 29        |   | 29          |
| Parks, Recreation and Facilities | 20        | 2 – Recreation Programmer<br>Parks Specialist | 22          |
| Total                            | 116       | 4   | 120         |

# 2020 Consolidated Budget



# **GENERAL GOVERNANCE**

**Taxation** 

Council

**Administration** 

Corporate

Finance

Information Technology & Service Innovation

**Records Management** 

**Election** 

**Photocopy** 



# **GENERAL GOVERNANCE**

# Taxation

Property tax is calculated and billed annually using the property's assessed value and the Councilapproved property tax rate for most property types within the municipality. There are several property tax revenues in addition to the annual levy which are reported in this budget.

- Supplemental taxes are calculated and billed outside of the regular billing cycle for modifications to properties or development that lead to a change in assessment or tax code.
- Payments in lieu (PIL) are payments made to the Town by the provincial or federal government where properties are exempt from property taxation.

 Resources supporting this

 Staff
 Full time: 3
 Part time: 1



#### TOWN OF GRIMSBY 2020 BUDGET REPORT TAXATION

|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| PAYMENTS IN LIEU                                 |                |                |                |                |                |
| PAYMENTS IN LIEU                                 |                |                |                |                |                |
| PROPERTY TAXATION                                |                |                |                |                |                |
| COMMERCIAL GENERAL                               | 20,414         | 20,410         | -              | -              | -              |
| COMMERCIAL OCCUPIED                              | 273,221        | 266,410        | -              | -              | -              |
| COMMERCIAL VACANT LAND                           | 22,913         | 22,910         | -              | -              | -              |
| PAY IN LIEU-HOSPITAL (MA 160)                    | 2,259          | 2,220          | -              | -              | -              |
| RESIDENTIAL & FARM                               | 11,176         | 11,180         | -              | -              | -              |
|  | 329,983        | 323,130        | -              | -              | -              |
| TOTAL REVENUES                                   | 329,983        | 323,130        | -              | -              |                |
| EVY IMPACT                                       | 329,983        | 323,130        | -              | -              |                |
| BUDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | (100.00%)      | 0%             | 0%             |



#### TOWN OF GRIMSBY 2020 BUDGET REPORT TAXATION

|                                   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|-----------------------------------|----------------|----------------|----------------|----------------|---------------|
| XATION                            |                |                |                |                |               |
| COMMERCIAL & INDUSTRIAL           |                |                |                |                |               |
| PROPERTY TAXATION                 |                |                |                |                |               |
| COMMERCIAL OCCUPIED               | 1,041,985      | 1,041,980      | 1,041,980      | 1,052,400      | 1,062,92      |
| COMMERCIAL VACANT LAND            | 41,584         | 41,580         | 41,580         | 42,000         | 42,42         |
| COMMERCIAL VACANT UNIT            | 38,386         | 38,390         | 38,390         | 38,770         | 39,16         |
| HYDRO SHARED PIL - CH             | 19,003         | 18,260         | 18,260         | 18,450         | 18,62         |
| HYDRO SHARED PIL - IH             | 1,336          | 1,200          | 1,200          | 1,210          | 1,22          |
| INDUSTRIAL NEW CONSTR FULL        | 55,921         | 55,920         | 55,920         | 56,480         | 57,04         |
| INDUSTRIAL OCCUPIED               | 212,116        | 212,120        | 212,120        | 214,240        | 216,38        |
| INDUSTRIAL VACANT LAND            | 14,236         | 14,240         | 14,240         | 14,380         | 14,53         |
| INDUSTRIAL VACANT UNIT            | 6,809          | 6,810          | 6,810          | 6,880          | 6,95          |
| LARGE INDUSTRIAL OCCUPIED         | 43,269         | 43,270         | 43,270         | 43,700         | 44,14         |
| LARGE INDUSTRIAL VACANT           | 9,721          | 9,720          | 9,720          | 9,820          | 9,92          |
| NEW CONSTR COMMERCIAL FULL        | 190,709        | 190,710        | 190,710        | 192,620        | 194,54        |
| OFFICE BUILDING NEW CONSTR FULL   | 8,071          | 8,070          | 8,070          | 8,150          | 8,23          |
| ONTARIO HYDRO SERVICES CO.        | 50,805         | 50,580         | 50,580         | 51,090         | 51,59         |
| PARKING LOTS                      | 3,122          | 3,120          | 3,120          | 3,150          | 3,18          |
| PIPELINES                         | 33,346         | 33,350         | 33,350         | 33,680         | 34,02         |
| RAILWAYS                          | 8,676          | 8,490          | 8,490          | 8,570          | 8,66          |
| SHOPPING CENTRE                   | 113,791        | 113,790        | 113,790        | 114,930        | 116,08        |
| SHOPPING CENTRE NEW CONSTRUCTIO   | 1,899          | 1,900          | 1,900          | 1,920          | 1,94          |
| SHOPPING CENTRE VACANT UNIT       | 556            | 560            | 560            | 570            | 57            |
| COMMERCIAL NEW CONSTR EXCESS LAND | 1,263          | 1,260          | 1,260          | 1,270          | 1,29          |
|                                   | 1,896,604      | 1,895,320      | 1,895,320      | 1,914,280      | 1,933,40      |
| COMMERCIAL & INDUSTRIAL -SUPP     |                |                |                |                |               |
| PROPERTY TAXATION                 |                |                |                |                |               |
| COMMERCIAL OCCUPIED               | 8,612          | -              | -              | -              |               |
| COMMERCIAL VACANT LAND            | 1,875          | -              | -              | -              |               |
| INDUSTRIAL NEW CONSTR FULL        | 3,995          | -              | -              | -              |               |
| NEW CONSTR COMMERCIAL FULL        | 13,716         | -              | -              | -              |               |
| PIPELINES                         | 2,417          | -              | -              | -              |               |
|                                   | 30,615         | -              | -              | -              |               |
| RESIDENTIAL & FARM                |                |                |                |                |               |
| PROPERTY TAXATION                 |                |                |                |                |               |
| FARMLANDS                         | 53,010         | 53,010         | 53,010         | 53,540         | 54,08         |
| MANAGED FORESTS                   | 537            | 540            | 540            | 550            | 55            |
|                                   |                |                |                |                |               |



### TOWN OF GRIMSBY 2020 BUDGET REPORT TAXATION

| VY IMPACT<br>DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | 12,665,965     | 12,644,270     | 12,644,270<br> | 12,770,730     | 12,898,410   |
|---|----------------|----------------|----------------|----------------|--------------|
|   | 12 665 065     | 40 644 070     | 40 644 070     | 40 770 700     | 40.000.444   |
|   |                |                |                |                |              |
| TOTAL REVENUES  | 12,665,965     | 12,644,270     | 12,644,270     | 12,770,730     | 12,898,41    |
|   |                |                |                |                |              |
|   | 209,789        | 220,000        | 220,000        | 222,200        | 224,42       |
| RESIDENTIAL & FARM  | 209,590        | 220,000        | 220,000        | 222,200        | 224,42       |
| MULTI RESIDENTIAL   | (243)          | -              | -              | -              |              |
| FARMLANDS   | 442            | -              | -              | -              |              |
| PROPERTY TAXATION   |                |                |                |                |              |
| RESIDENTIAL & FARM - SUPP                                   |                |                |                |                |              |
|   | 10,528,957     | 10,528,950     | 10,528,950     | 10,634,250     | 10,740,59    |
| RESIDENTIAL & FARM  | 10,329,756     | 10,329,750     | 10,329,750     | 10,433,050     | 10,537,38    |
|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|   |                |                |                |                |              |

# 2020 Consolidated Budget







# Council

Council is comprised of the Mayor and two Councillors for each of the four wards.

Role of Council is articulated in the Municipal Act, 2001

Duties include representing the public and considering the well-being and interests of the municipality Ensures an efficient and effective operation of the Town and addressing concerns that arise

Determine which services and at which levels the municipality provides

Ensure administrative and controllership policies, practices, and procedures are in place to implement Council decisions

Ensure accountability, transparency, and financial integrity of municipal operations Act as representatives of the Town both within and outside the municipality

#### **Resources supporting this**

Staff

Mayor: 1

Councillors: 8

#### 2020 Budget changes

Increase in conference and workshop attendance



|                               | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|-------------------------------|----------------|----------------|----------------|----------------|---------------|
| UNCIL                         |                |                |                |                |               |
| GENERAL REVENUE               |                |                |                |                |               |
| USER FEES                     |                |                |                |                |               |
| MISCELLANEOUS REVENUE         | 330            | 330            | -              | -              |               |
| NPI DIRECTORS' FEES           | 46,130         | -              | -              | -              |               |
| TRANSFERS FROM OWN FUNDS      |                |                |                |                |               |
| TRANSFER FROM RESERVES        | 1,500          | 2,000          | -              | -              |               |
|                               | 47,960         | 2,330          | -              | -              |               |
| TOTAL REVENUES                | 47,960         | 2,330          | -              | <u> </u>       |               |
| GENERAL ADMIN                 |                |                |                |                |               |
| SALARIES AND BENEFITS         |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS     | 29,160         | 31,480         | 25,370         | 25,370         | 25,37         |
| COUNCIL HONORARIA             | 209,750        | 210,630        | 223,100        | 223,100        | 223,10        |
| EMPLOYEE BENEFITS             | 4,315          | 3,790          | 5,650          | 6,020          | 6,29          |
| REGULAR SAL & WAGES-OVERTIME  | 162            | -              | -              | -              |               |
| REGULAR SALARIES AND WAGES    | 20,946         | 16,110         | 23,800         | 25,870         | 27,37         |
| MATERIALS                     |                |                |                |                |               |
| ADVERTISING/PROMOTIONS        | 2,584          | -              | 2,500          | 2,530          | 2,55          |
| CIVIC RECOGNITION             | 132            | 1,000          | 500            | 510            | 51            |
| COMMUNITY ACTIVITIES          | -              | 2,000          | -              | -              |               |
| CONFERENCES/WORKSHOPS         | 18,252         | 8,000          | 20,000         | 20,200         | 20,40         |
| MEMBERSHIPS AND SUBSCRIPTIONS | -              | 600            | 300            | 300            | 31            |
| MISCELLANEOUS (UNCLASSIFIED)  | 3,120          | 500            | 500            | 510            | 51            |
| PRINTING STATIONERY, SUPPLIES | 901            | 250            | 750            | 760            | 77            |
| TRAVEL                        | 1,667          | 300            | 1,600          | 1,620          | 1,63          |
| CONTRACTED SERVICES           |                |                |                |                |               |
| PROFESSIONAL FEES             | 11,701         | 20,000         | 5,000          | 5,050          | 5,10          |
| RENTS AND FINANCIAL EXPENSES  |                |                |                |                |               |
| INSURANCE                     | 5,046          | 5,050          | 5,290          | 5,340          | 5,40          |
| INTERFUNCTIONAL EXPENSES      |                |                |                |                |               |
| NETWORK SERVICES CHARGES      | 9,250          | 9,250          | 12,290         | 12,410         | 12,54         |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| TRANSFERS TO OWN FUNDS                          |                |                |                |                |                |
| TRANSFER TO RESERVES                            | 4,200          | 5,600          | 5,630          | 5,690          | 5,740          |
|   | 321,186        | 314,560        | 332,280        | 335,280        | 337,590        |
| TOTAL EXPENSES                                  | 321,186        | 314,560        | 332,280        | 335,280        | 337,590        |
| EVY IMPACT                                      | (273,226)      | (312,230)      | (332,280)      | (335,280)      | (337,590)      |
| UDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 6.42%          | 0.90%          | 0.69%          |

# 2020 Consolidated Budget





# **GENERAL GOVERNANCE**

## Administration

The Administration Department is comprised of the Town Manager and the Statutory Office of the Town Clerk.

#### **Town Manager**

Provides information and advice to Council for the purpose of decision making Facilitates the implementation of Council decisions Exercises general control and management of the affairs of the municipality Provides leadership and oversight to the Senior Management Team Ensures an efficient and effective operation of the Town and addressing concerns that arise

#### **Clerk's Office**

Provides secretariat services and documents the official record of actions of Council Responsible for safekeeping of all by-laws and minutes of the proceedings of Council Management of the Town's records and information holdings including compliance with privacy legislation Provides commissioner services for taking affidavits and processes Freedom of Information requests Issues various licenses such as marriage, dog, lottery, business as well as birth and death certificates Provides marriage solemnization services

#### **Resources supporting these services**

Staff Full time: 7 Part Time: 1

#### 2020 Budget changes

- New Economic Development Officer
- · Meeting room rentals increase due to community awareness



|                               | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| MINISTRATION                  |                |                |                |                |                |
| GENERAL REVENUE               |                |                |                |                |                |
| USER FEES                     |                |                |                |                |                |
| COMMISSIONER FEES             | 3,634          | 5,200          | 4,000          | 4,040          | 4,080          |
| FREEDOM OF INFORMATION FEES   | 53             | 100            | 50             | 50             | 50             |
| MEETING ROOM RENTAL FEES      | 2,385          | 3,000          | 3,000          | 3,030          | 3,060          |
| MISCELLANEOUS REVENUE         | 1,425          | 1,390          | 100            | 100            | 100            |
| VITAL STATISTICS              | 2,128          | 2,000          | 2,000          | 2,020          | 2,04           |
| OTHER REVENUES                |                |                |                |                |                |
| LOTTERY PERMITS               | 3,536          | 5,000          | 4,000          | 4,040          | 4,08           |
| MARRIAGE LICENCES             | 20,250         | 30,000         | 25,000         | 25,250         | 25,50          |
|                               | 33,411         | 46,690         | 38,150         | 38,530         | 38,91          |
|                               |                | 40.000         |                |                |                |
| TOTAL REVENUES                | 33,411         | 46,690         | 38,150         | 38,530         | 38,91          |
| GENERAL ADMIN                 |                |                |                |                |                |
| SALARIES AND BENEFITS         |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS     | 2,010          | 8,300          | 2,050          | 2,050          | 2,05           |
| CASUAL&PART-TIME SAL&WAGES    | 11,721         | 34,970         | 10,000         | 7,800          | 7,80           |
| CLOTHING ALLOWANCE            | 88             | -              | -              | -              |                |
| EMPLOYEE BENEFITS             | 86,593         | 91,870         | 82,730         | 84,130         | 86,96          |
| MEAL ALLOWANCES               | 327            | -              | -              | -              |                |
| REGULAR SAL & WAGES-OVERTIME  | 2,085          | -              | -              | -              |                |
| REGULAR SALARIES AND WAGES    | 409,183        | 396,160        | 434,340        | 444,770        | 461,44         |
| TUITIONS AND COURSES          | -              | 1,000          | 3,000          | 3,030          | 3,06           |
| MATERIALS                     |                |                |                |                |                |
| ADVERTISING/PROMOTIONS        | 970            | 1,500          | 2,700          | 2,730          | 2,75           |
| CONDOLENCE RECOGNITION        | 522            | 1,000          | 1,000          | 1,010          | 1,02           |
| CONFERENCES/WORKSHOPS         | 1,405          | 5,000          | 5,000          | 5,050          | 5,10           |
| COURIER SERVICES              | 163            | 150            | 150            | 150            | 15             |
| EMPLOYEE RECOGNITION PROGRAM  | 14,491         | 12,000         | 12,000         | 12,120         | 12,24          |
| MEMBERSHIPS AND SUBSCRIPTIONS | 10,813         | 8,500          | 10,000         | 10,100         | 10,20          |
| MISCELLANEOUS (UNCLASSIFIED)  | 3,936          | 2,500          | 2,500          | 2,530          | 2,55           |
| OFFICE EQUIPMENT PURCHASES    | 5,274          | -              | 250            | 250            | 26             |
| POSTAGE                       | 379            | 400            | 400            | 400            | 41             |
| PRINTING STATIONERY, SUPPLIES | 15,252         | 18,000         | 18,000         | 18,180         | 18,36          |
|                               |                |                |                |                |                |
| TELEPHONE                     | 874            | 500            | 1,500          | 1,520          | 1,53           |



| IDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 2.11%          | 1.71%          | 3.26%        |
|---|----------------|----------------|----------------|----------------|--------------|
| VY IMPACT                                       | (596,892)      | (600,390)      | (613,080)      | (623,560)      | (643,900     |
| TOTAL EXPENSES                                  | 630,303        | 647,080        | 651,230        | 662,090        | 682,810      |
|   |                |                |                |                |              |
|   | 630,303        | 647,080        | 651,230        | 662,090        | 682,81       |
| PHOTOCOPYING CHARGES                            | 1,520          | 1,500          | 1,500          | 1,520          | 1,53         |
| NETWORK SERVICES CHARGES                        | 39,150         | 39,150         | 49,290         | 49,780         | 50,28        |
| INTERFUNCTIONAL EXPENSES                        |                |                |                |                |              |
| INSURANCE                                       | 3,077          | 3,080          | 3,320          | 3,350          | 3,39         |
| RENTS AND FINANCIAL EXPENSES                    |                |                |                |                |              |
| PROFESSIONAL FEES                               | 7,259          | 10,000         | -              | -              |              |
| CONTRACTED SERVICES-OFFICE                      | 11,451         | 10,000         | 10,000         | 10,100         | 10,20        |
| CONTRACTED SERVICES                             |                |                |                |                |              |
|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|   |                |                |                |                |              |

# 2020 Consolidated Budget





# **GENERAL GOVERNANCE**

# Corporate

The Corporate department is comprised of organization wide revenues and expenses.

#### Revenues

- Ontario Municipal Partnership Fund annual municipal allocation
- Provincial Offences Act fine allocation from the Region
- · Interest income from investments and Grimsby Power Inc. promissory note
- · Penalties and interest on taxes
- Transfers from reserves for Departmental service review costs
- Dividends from Niagara Power Inc., when declared
- Allocation of overhead recovery from development related fees

#### Expenses

- · WSIB and retiree benefit costs
- Insurance
- Tax write offs, charitable and vacancy rebate costs
- Departmental service review costs
- Asset Management Team (AMT)

#### **Resources supporting these services**

| Staff | Administration Dept.  | Finance Dept. |
|-------|-----------------------|---------------|
|       | Asset Management Team |               |



#### TOWN OF GRIMSBY 2020 BUDGET REPORT CORPORATE

|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| DRPORATE                       |                |                |                |                |                |
| GENERAL REVENUE                |                |                |                |                |                |
| USER FEES                      |                |                |                |                |                |
| MISCELLANEOUS REVENUE          | 301            | 5,000          | 1,000          | 1,010          | 1,020          |
| TCA CHARGEBACKS                | 15,944         | -              | -              | -              |                |
| GOVERNMENT TRANSFERS           |                |                |                |                |                |
| OMPF FUNDING GRANT             | -              | 63,580         | 54,100         | 54,640         | 55,190         |
| FEDERAL GRANT                  | 10,500         | 21,000         | -              | -              |                |
| OTHER FINES                    | 35,289         | 50,000         | 58,310         | 58,890         | 59,480         |
| INVESTMENT INCOME              |                |                |                |                |                |
| INTEREST ON GRIMSBY POWER INV. | 392,727        | 262,540        | 262,540        | 265,170        | 267,820        |
| INVESTMENT INCOME-OTHER        | 456,568        | 200,000        | 250,000        | 252,500        | 255,030        |
| TRANSFERS FROM OWN FUNDS       |                |                |                |                |                |
| TRANSFER FROM RESERVES         | 30,000         | 40,000         | -              | -              |                |
| OTHER REVENUES                 |                |                |                |                |                |
| COMMERCIAL LICENCES            | 2,176          | 200            | 1,000          | 1,010          | 1,020          |
| DIVIDENDS                      | 218,000        | -              | -              | -              |                |
| PENALTIES&INTEREST ON TAXES    | 597,984        | 550,000        | 560,000        | 565,600        | 571,260        |
| SALE OF LAND                   | -              | 1,000,000      | -              | -              |                |
| DAAP OVERHEAD RECOVERY         | 184,724        | 100,000        | 150,000        | 151,500        | 153,020        |
|                                | 1,944,213      | 2,292,320      | 1,336,950      | 1,350,320      | 1,363,840      |
| LEVIES & GRANTS                |                |                |                |                |                |
| GOVERNMENT TRANSFERS           |                |                |                |                |                |
| OMPF FUNDING GRANT             | 48,634         | -              | -              | -              |                |
|                                | 48,634         | -              | -              | -              |                |
| TOTAL REVENUES                 | 1,992,847      | 2,292,320      | 1,336,950      | 1,350,320      | 1,363,840      |
| COMMUNICATIONS                 |                |                |                |                |                |
| MATERIALS                      |                |                |                |                |                |
| CONFERENCES/WORKSHOPS          | -              | -              | -              | -              | 5,100          |
| MEMBERSHIPS AND SUBSCRIPTIONS  | -              | -              | -              | -              | 5,100          |
| PRINTING STATIONERY, SUPPLIES  | -              | -              | -              | -              | 20,400         |
|                                |                | -              | -              | -              | 30,600         |
| CORPORATE COMMITTEES           |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| TRAINING AND DEVELOPMENT       | 599            | 4,500          | 4,500          | 4,550          | 4,590          |



### TOWN OF GRIMSBY 2020 BUDGET REPORT CORPORATE

|                               | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS                     |                |                |                |                |                |
| CONFERENCES/WORKSHOPS         | -              | 1,700          | 1,700          | 1,720          | 1,730          |
| CONTRACTED SERVICES           |                |                |                |                |                |
| STUDIES                       | 22,992         | 31,000         | 31,000         | 31,310         | 31,620         |
|                               | 23,591         | 37,200         | 37,200         | 37,580         | 37,940         |
| ECONOMIC DEVELOPMENT          |                |                |                |                |                |
| SALARIES AND BENEFITS         |                |                |                |                |                |
| EMPLOYEE BENEFITS             | -              | -              | 9,000          | 27,420         | 28,570         |
| REGULAR SALARIES AND WAGES    | -              | -              | 35,400         | 113,550        | 119,980        |
| MATERIALS                     |                |                |                |                |                |
| CONFERENCES/WORKSHOPS         | -              | -              | 17,500         | 17,680         | 17,850         |
|                               | -              | -              | 61,900         | 158,650        | 166,400        |
| GENERAL ADMIN                 |                |                |                |                |                |
| SALARIES AND BENEFITS         |                |                |                |                |                |
| WORKMENS' COMP. INS. PREMIUMS | 81,648         | 70,000         | 91,000         | 91,910         | 92,830         |
| RETIREE BENEFITS              | 56,559         | 57,000         | 64,000         | 64,640         | 65,290         |
| MATERIALS                     |                |                |                |                |                |
| MISCELLANEOUS (UNCLASSIFIED)  | 2,933          | -              | -              | -              | -              |
| TRANSIT SYSTEM                | -              | -              | 250,000        | 252,500        | 255,030        |
| CONTRACTED SERVICES           |                |                |                |                |                |
| CONTRACTED SERVICES           | 40,834         | 143,000        | -              | -              | -              |
| LEGAL                         | -              | -              | 348,500        | 351,990        | 355,500        |
| PROFESSIONAL FEES             | 165,510        | -              | -              | -              | -              |
| RENTS AND FINANCIAL EXPENSES  |                |                |                |                |                |
| CHARITABLE REBATES            | 3,858          | 4,000          | 4,000          | 4,040          | 4,080          |
| INSURANCE                     | 403,136        | 55,000         | 55,000         | 55,550         | 56,110         |
| TAXES WRITTEN OFF             | 48,689         | 40,000         | 40,000         | 40,400         | 40,800         |
| VACANCY REBATES               | 8,391          | 9,500          | 9,500          | 9,600          | 9,690          |
| TIEG EXPENSE                  | -              | 12,000         | 12,000         | 12,120         | 12,240         |
| EXTERNAL TRANSFERS            |                |                |                |                |                |
| CONTRIBUTION TO OTHERS        | 34,999         | 1,000,000      | 200,000        | 400,000        | 600,000        |
| TRANSFERS TO OWN FUNDS        |                |                |                |                |                |
| TRANSFER TO CAPITAL           | 603,000        | -              | -              | -              | -              |
|                               | 1,449,557      | 1,390,500      | 1,074,000      | 1,282,750      | 1,491,570      |
| HUMAN RESOURCES               |                |                |                |                |                |
| SALARIES AND BENEFITS         |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS     | -              | 310            | 13,720         | 13,720         | 13,750         |



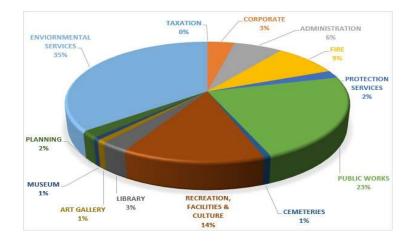
### TOWN OF GRIMSBY 2020 BUDGET REPORT CORPORATE

| -<br>1,683,228<br>309,619 | -<br>1,605,050<br>687,270  | 1,522,930   | 1,840,040  | 2,098,5<br>(734,73  |
|---------------------------|--|---|--|---|
|                           |  |   | · · · · · · · · · · · · · · · · · · ·  |   |
| -                         | -  |   |  |   |
|                           |  | 1.32 350  | 151.320  | 159,5   |
| -                         | -  |   |  | 450.0   |
| -                         | -  |   |  | Ī   |
| -                         | -  |   |  | {   |
| -                         | -  | 1,500   | 1,520  | 1,  |
| -                         | -  | 2,000   | 2,020  | 2,  |
|                           |  |   |  |   |
| -                         | -  | 102,400   | 118,000  | 124,  |
| -                         | -  | 25,030  | 28,340   | 29,   |
|                           |  |   |  |   |
|                           |  |   |  |   |
| 210,080                   | 177,350  | 217,480   | 209,740  | 212,  |
| 20,148                    | 20,000   | -   | -  |   |
| 6,283                     | 2,500  | 20,500  | 20,710   | 20,   |
|                           |  |   |  |   |
| 689                       | 600  | 1,000   | 1,010  | 1,  |
| 123                       | 500  | 500   | 510  |   |
| 1,163                     | -  | _,  | _,   | _,  |
|                           |  |   |  | 2,  |
|                           |  |   |  | 4,  |
| 4 494                     | 3 000  | 10 000  | 10 100   | 10,   |
| 144,000                   | 121,000  | 54,550  | 40,200   | 50,   |
| 111 500                   | ,  |   |  | ,<br>50,  |
| 31,079                    | ,  |   | 1  | 13,   |
| 21.970                    |  | -   |  | 95,<br>13,  |
| Actual                    | _  | _   |  | Bud   |
|                           | 123<br>689<br>6,283<br>20,148<br>210,080<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Actual         Budget           -         1,660           31,879         22,530           -         1,000           144,590         121,550           4,494         3,000           275         2,100           436         1,600           1,163         -           123         500           689         600           20,148         20,000           210,080         177,350           -         - | ActualBudgetBudget-1,66095,37031,87922,53014,460-1,0001,000144,590121,55054,5304,4943,00010,0002752,1004,2004361,6002,2001,1631235005006,2832,50020,50020,14820,000-210,080177,350217,48025,030102,400500500500500500500500500500500500200 | ActualBudgetBudgetBudget-1,66095,37095,370 $31,879$ 22,53014,46012,620-1,0001,0001,010144,590121,55054,53048,2304,4943,00010,00010,1002752,1004,2004,2404361,6002,2002,2201,1631235005005106896001,0001,0106,2832,50020,50020,71020,14820,000210,080177,350217,480209,7402,0002,0205005106,2832,500217,480209,7402,0002,0202,0002,0201,5001,520500510720730200200 |

# 2020 Consolidated Budget



# **GENERAL GOVERNANCE**



### Finance

The mission of the Finance Department is to provide the Corporation with excellent financial planning, leadership, controllership, and operational services to ensure Grimsby taxpayers and stakeholders benefit from an efficient, effective, and accountable Town government that is financially sustainable. The Finance Department also ensures financial accountability and transparency of the organization through financial reporting and accounting services. Services provided include financial planning and budgeting, financial reporting and accounting, taxation, payroll, and purchasing.

#### **Financial Planning and Budgeting**

- · Provide long-range financial plans and strategic advice to Council and staff
- · Support budget preparation and analysis for all departments

#### **Financial Reporting and Accounting**

- · Manage accounts receivable, accounts payable, and treasury functions
- Monitor expenses and revenues in compliance with governing policies and legislation
- · Manage investments, cash flow projections, issuance of debt, and reserve accounting
- · Prepare financial statements, Financial Information Return reporting, and external audit
- · Manage capital project accounting and capital asset reporting system

#### Taxation

- · Calculate, bill and collect taxes
- · Review assessment roll and maintain tax collectors' roll
- · Review and establish payment options and set tax rates
- · Prepare tax certificates and remit Region and education taxes
- · Prepare tax analysis and administer tax sales
- · Provide technical support for appeals to ARB & OMB

#### **Resources supporting these**

Staff Full time: 12 Part Time: 1

#### 2020 Budget changes

- Increase staff training
- New Manager of Procurement Services salary is offset within the Towns consolidated budget as a result of corporate restructuring



|   | 2019<br>Actual  | 2019<br>Budget  | 2020<br>Budget  | 2021<br>Budget   | 202<br>Budge  |
|---|-----------------|-----------------|-----------------|------------------|---------------|
| NANCE   |                 |                 |                 |                  |               |
| GENERAL REVENUE   |                 |                 |                 |                  |               |
| USER FEES   |                 |                 |                 |                  |               |
| ADMINISTRATION FEES                                     | 4,390           | 3,000           | 3,000           | 3,030            | 3,06          |
| MISCELLANEOUS REVENUE                                   | 2,788           | 1,150           | -               | -                |               |
| TAX CERTIFICATES  | 27,452          | 23,500          | 25,000          | 25,250           | 25,50         |
| TAX ACCOUNT FEES  | 37,175          | 47,700          | 44,000          | 44,440           | 44,88         |
| TAX SALE FEES   | -               | 1,000           | 1,000           | 1,010            | 1,02          |
| WATER ACCOUNT TRANSFER FEES                             | 15,240          | 7,500           | 13,800          | 13,940           | 14,08         |
| INVESTMENT INCOME                                       |                 |                 |                 |                  |               |
| INTEREST INCOME   | 10,830          | 4,000           | 7,000           | 7,070            | 7,14          |
|   | 97,875          | 87,850          | 93,800          | 94,740           | 95,68         |
| TOTAL REVENUES  | 97,875          | 87,850          | 93,800          | 94,740           | 95,68         |
|   |                 |                 |                 |                  |               |
| GENERAL ADMIN<br>SALARIES AND BENEFITS                  |                 |                 |                 |                  |               |
| CASUAL&PART-TIME BENEFITS                               | 1.052           | 4 060           | 4 220           | 10.020           | 4.6           |
| CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES | 1,952<br>17,074 | 4,960<br>22,500 | 4,330<br>24,760 | 10,020<br>57,530 | 4,6<br>26,8   |
| EMPLOYEE BENEFITS                                       | 122,973         | 127,750         | 142,180         | 145,550          | 20,8<br>149,9 |
| MEAL ALLOWANCES   | 516             | 200             | 200             | 200              | 2             |
| REGULAR SAL & WAGES-OVERTIME                            | 2,638           | 1,100           | 2,500           | 2,530            | 2,5           |
| REGULAR SALARIES AND WAGES                              | 483,875         | 503,910         | 548,800         | 569,060          | 2,5<br>593,9  |
| MATERIALS   | 403,075         | 505,910         | 540,000         | 509,000          | 595,9         |
| ADVERTISING/PROMOTIONS                                  | 1,158           | 1,200           | _               | _                |               |
| CONFERENCES/WORKSHOPS                                   | 7,538           | 13,000          | 15,500          | 15,650           | 15,8          |
| COURIER SERVICES  | 12              | 10,000          | 10,000          | 10,000           | 10,0          |
| MEMBERSHIPS AND SUBSCRIPTIONS                           | 4,581           | 4,790           | 5,520           | 5,570            | 5.6           |
| MISCELLANEOUS (UNCLASSIFIED)                            | 552             | 1,000           | 800             | 810              | 8             |
| OFFICE EQUIPMENT PURCHASES                              | 1,270           | 3,000           | 1,500           | 1,520            | 1,5           |
| POSTAGE   | 25,799          | 24,000          | 25,000          | 25,250           | 25,5          |
| PRINTING STATIONERY, SUPPLIES                           | 9,491           | 14,000          | 11,000          | 11,110           | 11,2          |
| TRAVEL  | 1,473           | 1,600           | 1,800           | 1,820            | 1,8           |
| CONTRACTED SERVICES                                     | 1,470           | 1,000           | 1,000           | 1,020            | 1,0           |
| CONTRACTED SERVICES-OFFICE                              | 3,554           | 5,150           | 5,400           | 5,460            | 5,5           |
| PROFESSIONAL FEES                                       | 32,553          | 41,000          | 42,000          | 42,430           | 42,8          |
| TAX ADMINISTRATION SERVICES                             | 52,000          | 1,000           | 42,000          | 42,430           | 42,0          |
| RENTS AND FINANCIAL EXPENSES                            | -               | 1,000           | 1,000           | 1,010            | 1,0           |
| COMPUTER PAYROLL BANK CHARGES                           | 35,897          | 40,000          | 42,000          | 42,420           | 42,8          |
|   |                 |                 |                 |                  |               |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|---|----------------|----------------|----------------|----------------|--------------|
| INSURANCE                                       | 3,077          | 3,080          | 3,320          | 3,350          | 3,390        |
| INTERFUNCTIONAL EXPENSES                        |                |                |                |                |              |
| NETWORK SERVICES CHARGES                        | 32,390         | 32,390         | 34,780         | 35,130         | 35,48        |
| PHOTOCOPYING CHARGES                            | 3,000          | 3,000          | 3,000          | 3,030          | 3,06         |
| TRANSFERS TO OWN FUNDS                          |                |                |                |                |              |
| TRANSFER TO RESERVES                            | 26,250         | 35,000         | 35,000         | 35,350         | 35,70        |
|   | 817,623        | 883,630        | 950,390        | 1,014,800      | 1,010,30     |
| TOTAL EXPENSES                                  | 817,623        | 883,630        | 950,390        | 1,014,800      | 1,010,30     |
| EVY IMPACT                                      | (719,748)      | (795,780)      | (856,590)      | (920,060)      | (914,620     |
| JDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 7.64%          | 7.41%          | (0.59%       |

# 2020 Consolidated Budget







# **GENERAL GOVERNANCE**

### Information Technology and Service Innovation

The Information Technology and Service Innovation Department is responsible for management of the Town's IT infrastructure as well as working collaboratively with operational departments to develop innovative solutions through the use of automation and technology in order to meet goals and fulfil the Town's mission in an efficient and cost effective manner. The department's functions include developing governance and policies for IT architectures and assisting with the technical analysis, design, procurement, implementation, and support of network infrastructure, communications systems, spatial solutions, cyber security and technology services.

| Resources s | supporting these services |                     |                               |
|-------------|---------------------------|---------------------|-------------------------------|
| Staff       | Full time: 6              |                     |                               |
| Assets      | Equipment                 | Computers & network | Replacement Cost: \$1,147,000 |



|                                 | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| NFORMATION TECHNOLOGY & SERVICE |                |                |                |                |                |
| GENERAL REVENUE                 |                |                |                |                |                |
| TRANSFERS FROM OWN FUNDS        |                |                |                |                |                |
| TRANSFER FROM RESERVES          | -              | -              | 106,290        | -              | -              |
| INTERFUNCTIONAL REVENUES        |                |                |                |                |                |
| INTER-DEPARTMENTAL REVENUE      | 1,033,710      | 1,034,510      | 1,067,840      | 1,104,140      | 1,134,860      |
|                                 | 1,033,710      | 1,034,510      | 1,174,130      | 1,104,140      | 1,134,860      |
| TOTAL REVENUES                  | 1,033,710      | 1,034,510      | 1,174,130      | 1,104,140      | 1,134,860      |
|                                 |                |                |                |                |                |
| GENERAL ADMIN                   |                |                |                |                |                |
| SALARIES AND BENEFITS           |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS       | 2,720          | 6,320          | -              | -              |                |
| CASUAL&PART-TIME SAL&WAGES      | 20,773         | 33,520         | -              | -              |                |
|                                 | 528            | 550            | 550            | 560            | 560            |
| EMPLOYEE BENEFITS               | 97,934         | 99,390         | 139,450        | 123,500        | 127,430        |
| MEAL ALLOWANCES                 | -              | 200            | 200            | 200            | 200            |
| REGULAR SAL & WAGES-OVERTIME    | -              | 1,000          | 1,030          | 1,040          | 1,050          |
| REGULAR SALARIES AND WAGES      | 406,337        | 393,950        | 554,580        | 495,730        | 517,690        |
| TRAINING PROGRAMS               | -              | 10,000         | 10,000         | 10,100         | 10,200         |
| MATERIALS                       |                |                |                |                |                |
| COMPUTER SUPPLIES AND COMPONENT | 7,092          | 6,300          | 6,300          | 6,360          | 6,430          |
| CONFERENCES/WORKSHOPS           | 1,169          | 4,100          | 4,100          | 4,140          | 4,180          |
| COURIER SERVICES                | 7              | 300            | 300            | 300            | 310            |
| FIBRE OPTIC SERVICE             | 49,590         | 45,000         | 45,000         | 45,450         | 45,900         |
| INTERNET COMMUNICATIONS COSTS   | 2,263          | 8,500          | 12,000         | 12,120         | 12,240         |
| MISCELLANEOUS (UNCLASSIFIED)    | 255            | 300            | 300            | 300            | 310            |
| PRINTING STATIONERY, SUPPLIES   | 381            | 500            | 500            | 510            | 510            |
| PROGRAM MAINTENANCE FEES        | 192,459        | 220,800        | 220,800        | 223,010        | 225,240        |
| PROGRAM MATERIALS               | -              | 500            | 500            | 510            | 510            |
| SERVICE MAINTENANCE FEE         | 5,569          | 15,600         | 15,600         | 15,760         | 15,910         |
| TELEPHONE                       | 35,764         | 28,500         | 28,500         | 28,790         | 29,070         |
| TRAVEL                          | 826            | 1,000          | 1,000          | 1,010          | 1,020          |
| CONTRACTED SERVICES             |                |                |                |                |                |
| CONTRACTED SERVICES             | 12,688         | 35,000         | 35,000         | 35,350         | 35,700         |
| CONTRACTED SERVICES-OFFICE      | 9,960          | 40,000         | 35,000         | 35,350         | 35,700         |
| BUSINESS CONTINUITY SERVICES    | 875            | -              | -              | -              | -              |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| RENTS AND FINANCIAL EXPENSES                   |                |                |                |                | U              |
| INSURANCE                                      | 3,077          | 3,080          | 3,320          | 3,350          | 3,390          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |                |
| PHOTOCOPYING CHARGES                           | 120            | 100            | 100            | 100            | 100            |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |                |
| TRANSFER TO RESERVES                           | 60,000         | 80,000         | 60,000         | 60,600         | 61,210         |
|  | 910,387        | 1,034,510      | 1,174,130      | 1,104,140      | 1,134,860      |
| TOTAL EXPENSES                                 | 910,387        | 1,034,510      | 1,174,130      | 1,104,140      | 1,134,860      |
| /Ү ІМРАСТ                                      | 123,323        | -              | -              | -              | -              |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0%             | 0%             | 0%             |

# 2020 Consolidated Budget





# **GENERAL GOVERNANCE**

# **Records Management**

Records management is tasked with the management of information for the Town from the time of creation to its disposal. This includes managing the identification, classification, storage, securing, retrieving, tracking and destroying or permanently preserving records.

- Records Coordinator establishes a paper and electronic solution for the Town's records under the Records Management Project (RMP)
- RMP will result in a classification plan and retention schedule, related policies and procedures, and a new records retention by-law
- Facilitates training, guidance, and support for the Records Management Program
- Ensures appropriate filing of paper and electronic records
- Performs the annual destruction of records

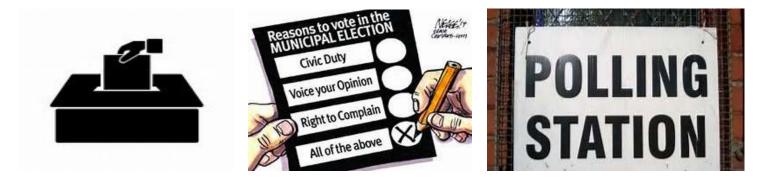
#### **Resources supporting these services**

Staff Full time: 1



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|---|----------------|----------------|----------------|----------------|---------------|
| ECORDS MANAGEMENT                               |                |                |                |                |               |
| GENERAL ADMIN                                   |                |                |                |                |               |
| SALARIES AND BENEFITS                           |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS                       | 2,080          | 10,680         | -              | -              |               |
| CASUAL&PART-TIME SAL&WAGES                      | 15,617         | 35,600         | 6,600          | 6,600          | 6,600         |
| EMPLOYEE BENEFITS                               | 5,293          | 1,890          | 13,760         | 13,130         | 13,690        |
| REGULAR SALARIES AND WAGES                      | 24,613         | 6,180          | 37,550         | 43,750         | 46,780        |
| MATERIALS                                       |                |                |                |                |               |
| MEMBERSHIPS AND SUBSCRIPTIONS                   | -              | -              | 750            | 760            | 77(           |
| PRINTING STATIONERY, SUPPLIES                   | -              | -              | 2,500          | 2,530          | 2,550         |
| CONTRACTED SERVICES                             |                |                |                |                |               |
| CONTRACTED SERVICES                             | 451            | 300            | 300            | 300            | 31(           |
| INTERFUNCTIONAL EXPENSES                        |                |                |                |                |               |
| NETWORK SERVICES CHARGES                        | 2,400          | 2,400          | 2,250          | 2,270          | 2,300         |
|   | 50,454         | 57,050         | 63,710         | 69,340         | 73,000        |
| TOTAL EXPENSES                                  | 50,454         | 57,050         | 63,710         | 69,340         | 73,000        |
| EVY IMPACT                                      | (50,454)       | (57,050)       | (63,710)       | (69,340)       | (73,000       |
| UDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | -              |                | 11.67%         | 8.84%          | 5.28%         |

# 2020 Consolidated Budget



# **GENERAL GOVERNANCE**

## Election

The administration and delivery of the municipal elections by the Clerk's Department.

- Regulated by the Municipal Elections Act, 1996
- Responsible for reviewing and finalizing the voters' list and
- · Responsible for coordinating candidates and reporting on campaign contributions
- · Coordinating compliance audits on a candidates' campaign finances
- · Responsible for the voting procedures and a recount if required
- A reserve transfer is made annually and covers the cost of the subsequent election

#### **Resources supporting these services**

Staff Clerk's Office

Part time staff: 1

#### 2020 Budget changes

- Election to be held in 2022.
- Increase in transfer to reserves for potential additional polling stations.



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| LECTION   |                |                |                |                |                |
| GENERAL REVENUE                                 |                |                |                |                |                |
| USER FEES                                       |                |                |                |                |                |
| MISCELLANEOUS REVENUE                           | 22             | -              | -              | -              |                |
|   | 22             | -              | -              | -              |                |
| TOTAL REVENUES                                  | 22             | -              | -              | -              |                |
| GENERAL ADMIN                                   |                |                |                |                |                |
| SALARIES AND BENEFITS                           |                |                |                |                |                |
| EMPLOYEE BENEFITS                               | (373)          | -              | -              | -              |                |
| MATERIALS                                       |                |                |                |                |                |
| MISCELLANEOUS (UNCLASSIFIED)                    | 140            | -              | -              | -              |                |
| PRINTING STATIONERY, SUPPLIES                   | 129            | -              | -              | -              |                |
| CONTRACTED SERVICES                             |                |                |                |                |                |
| CONTRACTED SERVICES                             | 223            | 2,000          | 2,000          | 2,020          | 2,040          |
| TRANSFERS TO OWN FUNDS                          |                |                |                |                |                |
| TRANSFER TO RESERVES                            | 18,750         | 25,000         | 30,000         | 30,300         | 30,910         |
|   | 18,869         | 27,000         | 32,000         | 32,320         | 32,950         |
| TOTAL EXPENSES                                  | 18,869         | 27,000         | 32,000         | 32,320         | 32,950         |
| EVY IMPACT                                      | (18,847)       | (27,000)       | (32,000)       | (32,320)       | (32,950        |
| UDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 18.52%         | 1.00%          | 1.95%          |

### 2020 Consolidated Budget



### **GENERAL GOVERNANCE**

### Photocopy

The Town leases its photocopiers and the operating costs are recorded in this department. The photocopier expenses are funded by an interdepartmental charges to each of the eligible departments based on their prior years' usage. Expenses include photocopier leases, stationary, and maintenance costs.

#### **Resources supporting these services**

| Assets | Equipment | 7 photocopiers |
|--------|-----------|----------------|
|--------|-----------|----------------|

Replacement cost \$68,500

#### 2020 Budget changes

• Leases were renewed in 2018 so reduced service costs expected



#### TOWN OF GRIMSBY 2020 BUDGET REPORT CORPORATE

|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| НОТОСОРҮ  |                |                |                |                |                |
| GENERAL REVENUE                                 |                |                |                |                |                |
| INTERFUNCTIONAL REVENUES                        |                |                |                |                |                |
| INTER-DEPARTMENTAL REVENUE                      | 30,080         | 30,000         | 30,000         | 30,300         | 30,600         |
|   | 30,080         | 30,000         | 30,000         | 30,300         | 30,60          |
|   |                |                |                |                |                |
| TOTAL REVENUES                                  | 30,080         | 30,000         | 30,000         | 30,300         | 30,600         |
| GENERAL ADMIN                                   |                |                |                |                |                |
| MATERIALS                                       |                |                |                |                |                |
| EQUIPMENT RENTALS-OFFICE                        | 14,558         | 15,000         | 15,000         | 15,150         | 15,30          |
| PRINTING STATIONERY, SUPPLIES                   | 3,200          | 6,000          | 6,000          | 6,060          | 6,12           |
| SERVICE MAINTENANCE FEE                         | 10,116         | 9,000          | 9,000          | 9,090          | 9,18           |
|   | 27,874         | 30,000         | 30,000         | 30,300         | 30,60          |
| TOTAL EXPENSES                                  | 27,874         | 30,000         | 30,000         | 30,300         | 30,600         |
|   | 0.005          |                |                |                |                |
|   | 2,206          | -              | -              | -              |                |
| JDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0%             | 0%             | 0%             |

### 2020 Consolidated Budget



**PROTECTION SERVICES** 

**Grimsby Fire Department** 

Fire Station No 2

**Emergency Measures** 

**Building Department** 

**By-Law Enforcement** 

**Committee of Adjustment** 

**Animal Control** 

# 2020 Consolidated Budget



### **PROTECTION SERVICES**

GFD is committed to maintaining a healthy, professional, volunteer / paid on-call fire service to serve the community by recognizing the significance of departmental culture and challenges faced by today's volunteer / paid on-call Firefighters.

**MISSION STATEMENT**: "The Grimsby Fire Department is committed to the preservation and protection of life and minimizes damage to property resulting from fire, environment and other hazardous conditions. We will accomplish our mission through prevention, education, code enforcement, sustained training, leadership, dedication and professionalism. We will also strive to protect and preserve the health and wellness of our employees."

**VISION STATEMENT**: "Grimsby Fire Department is a progressive, innovative and dynamic organization, committed to excellence in the delivery of high-quality, professional fire protection services to the community through a commitment to personnel development, recruitment and retention of a diversity of skilled workers and investment in front line staff to ensure customer satisfaction. Preserve the volunteer / paid-on-call system while minimizing the impact of volunteerism."

#### **Resources supporting these services**

| Staff  | Full time: 7                        | Part Time: 1   | Volunteers: 56 approved<br>Current complement: 53                                    |
|--------|-------------------------------------|--|--|
| Assets | Facilities<br>Vehicles<br>Equipment | Fire Hall #1<br>Pumpers, heavy rescue, etc<br>Firefighting, communications | Replacement Cost\$ 1,480,000Replacement Cost\$ 4,170,000Replacement Cost\$ 1,288,000 |



| MISCELLANEOUS REVENUE         37,137         71,090         -         -         -           RPRT & INSPT FEES         67,729         60,000         55,000         55,550         56,110           TRANSFERS FROM OWN FUNDS         TRANSFERS FROM OWN FUNDS         -         -         -         166,350         168,010         -           OTHER REVENUES         -         75,000         -   |                               | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| USER FEES<br>FIRE - COSTS RECOVERED<br>MISCELLANEOUS REVENUE<br>37,137 71,080  | FIRE                          |                |                |                |                |                |
| FIRE - COSTS RECOVERED         11,983         37,000         28,000         28,280         28,580           MISCELLANEOUS REVENUE         37,137         71,090         -  | GENERAL REVENUE               |                |                |                |                |                |
| MISCELLANEOUS REVENUE         37,137         71,090         -         -         -           RPRT & INSPT FEES         67,729         60,000         55,000         55,550         56,110           TRANSFERS FROM OWN FUNDS         TRANSFERS FROM OWN FUNDS         -         -         -         -           OTHER REVENUES         -         -         166,350         168,010         -         -           CONTRIBUTIONS FROM OTHERS         -         75,000         -         -         -         -           DONATIONS         1,000         -         -         -         -         -         -           TOTAL REVENUES         117,849         243,090         249,350         251,840         84,670           BUILDING MTCE         -         -         -         -         -         -           MATERIALS         1,229         2,220         2,240         2,260         -         -           UTILITIES-HEAT         3,899         5,350         5,550         8,670         -         -           UTILITIES-HEAT         3,899         5,350         5,600         8,590         8,670         -           CLEANING SERVICES         6,821         8,500         8,50  | USER FEES                     |                |                |                |                |                |
| RPRT & INSPT FEES         67,729         60,000         55,000         55,550         56,110           TRANSFER FROM OWN FUNDS         TRANSFER FROM RESERVES         -         -         166,350         168,010         -           OTHER REVENUES         -         75,000         -         -         -         -           CONTRIBUTIONS FROM OTHERS         -         75,000         -         -         -         -           DONATIONS         TOTAL REVENUES         1,000         -         -         -         -         -           TOTAL REVENUES         117,849         243,090         249,350         251,840         84,670           BUILDING MTCE         117,849         243,090         249,350         251,840         84,670           MATERIALS         1,229         2,220         2,240         2,260         UTILITIES-HEAT         3,899         5,350         6,360         8,670           UTILITIES-HEAT         7,452         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         3,500         3,360         8,470         6,6,821         8,300         8,380         8,470         6,6,021   | FIRE - COSTS RECOVERED        | 11,983         | 37,000         | 28,000         | 28,280         | 28,560         |
| TRANSFER FROM OWN FUNDS<br>TRANSFER FROM RESERVES         -         -         166,350         168,010         -           OTHER REVENUES<br>CONTRIBUTIONS FROM OTHERS         -         75,000         -         -         -         -           DONATIONS         10,00         -         -         -         -         -         -           TOTAL REVENUES         117,849         243,090         249,350         251,840         84,670           BUILDING MTCE         -         -         -         -         -         -           MATERIALS         1,229         2,220         2,240         2,260         -         -           UTILITIES-HEAT         3,899         5,350         5,360         5,400         5,460           UTILITIES-WATER         588         850         850         860         870           CONTRACTED SERVICES         -         -         -         -         -           CLEANING SERVICES         6,821         8,300         8,380         8,470         -           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,280         8,360         -           INSURANCE         3,750         5,000         5,250         5,300         5,36   | MISCELLANEOUS REVENUE         | 37,137         | 71,090         | -              | -              | -              |
| TRANSFER FROM RESERVES         -         -         166.350         168.010         -           OTHER REVENUES         CONTRIBUTIONS FROM OTHERS         -         75,000         -   | RPRT & INSPT FEES             | 67,729         | 60,000         | 55,000         | 55,550         | 56,110         |
| OTHER REVENUES<br>CONTRIBUTIONS FROM OTHERS         -         75,000         -         -         -           DONATIONS         1,000         -   | TRANSFERS FROM OWN FUNDS      |                |                |                |                |                |
| CONTRIBUTIONS FROM OTHERS         -         75,000         -         -         -           DONATIONS         1,000         -   | TRANSFER FROM RESERVES        | -              | -              | 166,350        | 168,010        | -              |
| DONATIONS         1,000         -         -         -           117,849         243,090         249,350         251,840         84,670           BUILDING MTCE           MATERIALS         1,229         2,220         2,240         2,260           UTILITIES-HEAT         3,899         5,350         5,400         5,460           UTILITIES-HEAT         3,899         5,350         5,400         5,460           UTILITIES-HEAT         3,699         5,350         8,500         8,500           UTILITIES-HEAT         7,452         8,500         8,500         8,670           UTILITIES-WATER         588         850         860         870           CONTRACTED SERVICES         6,821         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,280         8,380           RENTS AND FINANCIAL EXPENSES         0,767         30,770         33,220         33,550         5,300           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,300           EQUIPMENT MTCE         EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,600         15,760         15,910   | OTHER REVENUES                |                |                |                |                |                |
| 117,849         243,090         249,350         251,840         84,670           TOTAL REVENUES         117,849         243,090         249,350         251,840         84,670           BUILDING MTCE         MATERIALS         1,229         2,220         2,240         2,260           UTILITIES-HEAT         3,899         5,350         5,400         5,460         5,670           UTILITIES-LIGHT         7,452         8,500         8,500         8,500         8,670           UTILITIES-UGHT         7,452         8,500         8,500         8,680         870           CLEANING SERVICES         6,821         8,300         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         30,767         30,770         33,220         33,550         5,360           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         4,334         15,600         15,760         15,910           FIRALS         2010 PMENT REPAIRS & MTCE         14,334         15,600         15,760         15,910           EQUIP  | CONTRIBUTIONS FROM OTHERS     | -              | 75,000         | -              | -              | -              |
| TOTAL REVENUES         117,849         243,090         249,350         251,840         84,670           BUILDING MTCE           MATERIALS          2,220         2,220         2,240         2,260           UTILITIES-HEAT         3,899         5,350         5,400         5,460           UTILITIES-LIGHT         7,452         8,500         8,500         8,670           UTILITIES-LIGHT         7,452         8,500         8,630         8,670           UTILITIES-LIGHT         7,452         8,500         8,630         8,670           UTILITIES-LIGHT         7,452         8,500         8,630         8,670           CONTRACTED SERVICES           8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,280         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,280         8,380         8,360           RENTS AND FINANCIAL EXPENSES            3,350         3,3,890           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE          3,750   | DONATIONS                     | 1,000          | -              | -              | -              | -              |
| BUILDING MTCE<br>MATERIALS         MATERIALS           CLEANING & MTCE MATERIALS         1,229         2,220         2,220         2,240         2,260           UTILITIES-HEAT         3,899         5,350         5,350         5,400         5,460           UTILITIES-HEAT         3,899         5,350         8,500         8,590         8,670           UTILITIES-WATER         568         850         850         860         870           CONTRACTED SERVICES         6,821         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         7,559         8,200         8,280         8,360           INSURANCE         30,767         30,770         33,220         33,550         33,890           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         4,334         15,600         15,760         15,910           FIRE EQUIPMENT TURC         9,211         10,700         10,810         10,920           RADIO REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT PURC  |                               | 117,849        | 243,090        | 249,350        | 251,840        | 84,670         |
| BUILDING MTCE<br>MATERIALS         MATERIALS           CLEANING & MTCE MATERIALS         1,229         2,220         2,220         2,240         2,260           UTILITIES-HEAT         3,899         5,350         5,350         5,400         5,460           UTILITIES-HEAT         3,899         5,350         8,500         8,590         8,670           UTILITIES-WATER         568         850         850         860         870           CONTRACTED SERVICES         6,821         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         7,559         8,200         8,280         8,360           INSURANCE         30,767         30,770         33,220         33,550         33,890           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         4,334         15,600         15,760         15,910           FIRE EQUIPMENT TURC         9,211         10,700         10,810         10,920           RADIO REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT PURC  |                               |                |                |                |                |                |
| MATERIALS         1,229         2,220         2,220         2,240         2,260           UTILITIES-HEAT         3,899         5,350         5,350         5,400         5,460           UTILITIES-LIGHT         7,452         8,500         8,500         8,509         8,670           UTILITIES-WATER         588         850         850         860         870           CONTRACTED SERVICES         6,821         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,280         8,380         8,470           GENERAL MAINTENANCE         30,767         30,770         33,220         8,280         8,380         8,380         8,380         3,3890         3,3890           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         3,750         5,000         5,500         72,600         73,340           MATERIALS         14,334         15,600         15,760         15,910           FEQUIPMENT MEPAIRS & MTCE         14,334         15,600         15,600         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,300         1,310  | TOTAL REVENUES                | 117,849        | 243,090        | 249,350        | 251,840        | 84,670         |
| CLEANING & MTCE MATERIALS         1,229         2,220         2,220         2,240         2,260           UTILITIES-HEAT         3,899         5,350         5,360         5,400         5,460           UTILITIES-LIGHT         7,452         8,500         8,500         8,500         8,670           UTILITIES-WATER         588         850         850         860         870           CONTRACTED SERVICES         6,821         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         7,559         8,200         8,200         8,280         3,369           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         3,750         5,000         5,260         5,300         73,340           FEQUIPMENT REPAIRS & MTCE         14,334         15,600         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,300         1,310         1,330 </td <td>BUILDING MTCE</td> <td></td> <td></td> <td></td> <td></td> <td></td> | BUILDING MTCE                 |                |                |                |                |                |
| UTILITIES-HEAT         3,899         5,350         5,400         5,460           UTILITIES-LIGHT         7,452         8,500         8,500         8,590         8,670           UTILITIES-WATER         588         850         860         870           CONTRACTED SERVICES         6,821         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         30,767         30,770         33,220         33,550         33,890           TRANSFERS TO OWN FUNDS         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         3,750         5,000         5,260         5,300         5,300           MATERIALS         2,011         10,700         10,810         10,920           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,810         10,920           RADIO REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,310         1,330   | MATERIALS                     |                |                |                |                |                |
| UTILITIES-LIGHT         7,452         8,500         8,500         8,590         8,670           UTILITIES-WATER         588         850         850         860         870           CONTRACTED SERVICES         6,821         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         30,767         30,770         33,220         33,550         33,890           TRANSFERS TO OWN FUNDS         30,767         30,770         33,220         5,300         5,360           CEQUIPMENT TREPAIRS & MTCE         3,750         5,000         5,250         5,300         5,340           MATERIALS         EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,310         1,330           TRANSFER TO OWN FUNDS         TRANSFER TO OWN FUNDS         116,660         117,820  | CLEANING & MTCE MATERIALS     | 1,229          | 2,220          | 2,220          | 2,240          | 2,260          |
| UTILITIES-WATER         588         850         860         870           CONTRACTED SERVICES         6,821         8,300         8,300         8,380         8,470           CLEANING SERVICES         6,821         8,300         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         30,767         30,770         33,220         33,550         33,890           TRANSFER TO OWN FUNDS         TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,310         1,330           TRANSFER TO RESERVES         78,750         105,000         115,600         116,660         117,820  | UTILITIES-HEAT                | 3,899          | 5,350          | 5,350          | 5,400          | 5,460          |
| CONTRACTED SERVICES         6,821         8,300         8,300         8,380         8,470           CLEANING SERVICES         6,821         8,300         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         30,767         30,770         33,220         33,550         33,890           TRANSFERS TO OWN FUNDS         TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         3,750         5,000         71,890         72,600         73,340           FIRE EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,310         1,330           TRANSFER TO OWN FUNDS         TRANSFER TO RESERVES         78,750         105,000         115,500         116,660         117,820  | UTILITIES-LIGHT               | 7,452          | 8,500          | 8,500          | 8,590          | 8,670          |
| CLEANING SERVICES         6,821         8,300         8,300         8,380         8,470           GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         30,767         30,770         33,220         33,550         33,890           TRANSFERS TO OWN FUNDS         30,767         5,000         5,250         5,300         5,360           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         73,400           EQUIPMENT MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,310         1,330           TRANSFER TO RESERVES         78,750         105,000         115,600         117,820   | UTILITIES-WATER               | 588            | 850            | 850            | 860            | 870            |
| GENERAL MAINTENANCE & REPAIRS         7,559         8,200         8,200         8,280         8,360           RENTS AND FINANCIAL EXPENSES         30,767         30,770         33,220         33,550         33,890           TRANSFERS TO OWN FUNDS         30,767         5,000         5,250         5,300         5,360           TRANSFER TO RESERVES         3,750         5,000         5,250         5,300         5,360           EQUIPMENT MTCE         62,065         69,190         71,890         72,600         73,340           EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,310         1,330           TRANSFER TO RESERVES         78,750         105,000         115,500         116,660         117,820   | CONTRACTED SERVICES           |                |                |                |                |                |
| RENTS AND FINANCIAL EXPENSES         INSURANCE       30,767       30,770       33,220       33,550       33,890         TRANSFERS TO OWN FUNDS       3,750       5,000       5,250       5,300       5,360         TRANSFER TO RESERVES       3,750       5,000       5,250       5,300       5,360         EQUIPMENT MTCE       14,334       15,600       15,600       15,760       15,910         FIRE EQUIPMENT REPAIRS & MTCE       14,334       15,600       15,760       15,910         FIRE EQUIPMENT PURCHASES       9,211       10,700       10,810       10,920         RADIO REPAIRS AND MAINTENANCE       2,113       1,300       1,310       1,330         TRANSFERS TO OWN FUNDS       78,750       105,000       115,500       116,660       117,820  | CLEANING SERVICES             | 6,821          | 8,300          | 8,300          | 8,380          | 8,470          |
| INSURANCE       30,767       30,770       33,220       33,550       33,890         TRANSFERS TO OWN FUNDS       TRANSFER TO RESERVES       3,750       5,000       5,250       5,300       5,360         TRANSFER TO RESERVES       3,750       5,000       5,250       5,300       73,340         EQUIPMENT MTCE       62,065       69,190       71,890       72,600       73,340         MATERIALS       EQUIPMENT REPAIRS & MTCE       14,334       15,600       15,600       15,760       15,910         FIRE EQUIPMENT PURCHASES       9,211       10,700       10,700       10,810       10,920         RADIO REPAIRS AND MAINTENANCE       2,113       1,300       1,300       1,310       1,330         TRANSFERS TO OWN FUNDS       78,750       105,000       115,500       116,660       117,820  | GENERAL MAINTENANCE & REPAIRS | 7,559          | 8,200          | 8,200          | 8,280          | 8,360          |
| TRANSFERS TO OWN FUNDS       3,750       5,000       5,250       5,300       5,360         62,065       69,190       71,890       72,600       73,340         EQUIPMENT MTCE         MATERIALS       14,334       15,600       15,600       15,760       15,910         FIRE EQUIPMENT PURCHASES       9,211       10,700       10,700       10,810       10,920         RADIO REPAIRS AND MAINTENANCE       2,113       1,300       1,300       1,310       1,330         TRANSFER TO RESERVES       78,750       105,000       115,500       116,660       117,820   | RENTS AND FINANCIAL EXPENSES  |                |                |                |                |                |
| TRANSFER TO RESERVES       3,750       5,000       5,250       5,300       5,360         62,065       69,190       71,890       72,600       73,340         EQUIPMENT MTCE       14,334       15,600       15,600       15,760       15,910         FIRE EQUIPMENT REPAIRS & MTCE       14,334       15,600       15,600       15,760       15,910         FIRE EQUIPMENT PURCHASES       9,211       10,700       10,700       10,810       10,920         RADIO REPAIRS AND MAINTENANCE       2,113       1,300       1,310       1,330         TRANSFERS TO OWN FUNDS       78,750       105,000       115,500       116,660       117,820  | INSURANCE                     | 30,767         | 30,770         | 33,220         | 33,550         | 33,890         |
| 62,065         69,190         71,890         72,600         73,340           EQUIPMENT MTCE           MATERIALS         EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,300         1,310         1,330           TRANSFERS TO OWN FUNDS         TRANSFER TO RESERVES         78,750         105,000         115,500         116,660         117,820  | TRANSFERS TO OWN FUNDS        |                |                |                |                |                |
| EQUIPMENT MTCE           MATERIALS           EQUIPMENT REPAIRS & MTCE         14,334         15,600         15,760         15,910           FIRE EQUIPMENT PURCHASES         9,211         10,700         10,810         10,920           RADIO REPAIRS AND MAINTENANCE         2,113         1,300         1,300         1,310         1,330           TRANSFERS TO OWN FUNDS         TRANSFER TO RESERVES         78,750         105,000         115,500         116,660         117,820   | TRANSFER TO RESERVES          | 3,750          | 5,000          | 5,250          | 5,300          | 5,360          |
| MATERIALS         EQUIPMENT REPAIRS & MTCE       14,334       15,600       15,600       15,760       15,910         FIRE EQUIPMENT PURCHASES       9,211       10,700       10,700       10,810       10,920         RADIO REPAIRS AND MAINTENANCE       2,113       1,300       1,300       1,310       1,330         TRANSFERS TO OWN FUNDS       TRANSFER TO RESERVES       78,750       105,000       115,500       116,660       117,820  |                               | 62,065         | 69,190         | 71,890         | 72,600         | 73,340         |
| EQUIPMENT REPAIRS & MTCE       14,334       15,600       15,600       15,760       15,910         FIRE EQUIPMENT PURCHASES       9,211       10,700       10,700       10,810       10,920         RADIO REPAIRS AND MAINTENANCE       2,113       1,300       1,300       1,310       1,330         TRANSFERS TO OWN FUNDS       TRANSFER TO RESERVES       78,750       105,000       115,500       116,660       117,820  | EQUIPMENT MTCE                |                |                |                |                |                |
| FIRE EQUIPMENT PURCHASES       9,211       10,700       10,700       10,810       10,920         RADIO REPAIRS AND MAINTENANCE       2,113       1,300       1,300       1,310       1,330         TRANSFERS TO OWN FUNDS       TRANSFER TO RESERVES       78,750       105,000       115,500       116,660       117,820  | MATERIALS                     |                |                |                |                |                |
| RADIO REPAIRS AND MAINTENANCE       2,113       1,300       1,300       1,310       1,330         TRANSFERS TO OWN FUNDS       TRANSFER TO RESERVES       78,750       105,000       115,500       116,660       117,820   | EQUIPMENT REPAIRS & MTCE      | 14,334         | 15,600         | 15,600         | 15,760         | 15,910         |
| TRANSFERS TO OWN FUNDS         78,750         105,000         115,500         116,660         117,820  | FIRE EQUIPMENT PURCHASES      | 9,211          | 10,700         | 10,700         | 10,810         | 10,920         |
| TRANSFER TO RESERVES         78,750         105,000         115,500         116,660         117,820  | RADIO REPAIRS AND MAINTENANCE | 2,113          | 1,300          | 1,300          | 1,310          | 1,330          |
|  | TRANSFERS TO OWN FUNDS        |                |                |                |                |                |
| 104,408 132,600 143,100 144,540 145,980  | TRANSFER TO RESERVES          | 78,750         | 105,000        | 115,500        | 116,660        | 117,820        |
|  |                               | 104,408        | 132,600        | 143,100        | 144,540        | 145,980        |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| FIREFIGHTING                                |                |                |                |                |                |
| SALARIES AND BENEFITS                       |                |                |                |                |                |
| CLOTHING ALLOWANCE                          | 1,628          | 4,230          | 4,230          | 4,270          | 4,320          |
| TRAINING PROGRAMS                           | 14,936         | 37,000         | 31,300         | 31,610         | 31,930         |
| UNIFORMS AND CLOTHING                       | 15,299         | 12,000         | 12,000         | 12,120         | 12,240         |
| VOLUNTEER FIREFIGHTERS BENEFITS             | 56,032         | 70,130         | 79,260         | 79,260         | 79,260         |
| VOLUNTEER FIREFIGHTERS WAGES                | 682,718        | 783,570        | 901,830        | 901,830        | 901,830        |
| MEDICAL EXAMS & RELATED                     | 4,552          | 8,500          | 8,500          | 8,590          | 8,670          |
| MATERIALS                                   |                |                |                | ·              |                |
| FIRE INCIDENT EXPENSES                      | 336            | -              | -              | -              | -              |
| -   | 775,501        | 915,430        | 1,037,120      | 1,037,680      | 1,038,250      |
|   |                |                |                |                |                |
| SALARIES AND BENEFITS                       |                |                |                |                |                |
| EMPLOYEE BENEFITS                           | 2,163          | 1,880          | 2,030          | 2,080          | 2,100          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b>     | -              | 500            | -              | -              | -              |
| REGULAR SALARIES AND WAGES                  | 8,770          | 7,050          | 7,500          | 7,680          | 7,870          |
| MATERIALS                                   |                |                |                |                |                |
| 1935 CHEV PUMPER                            | 354            | 2,200          | 2,200          | 2,220          | 2,240          |
| 1994 FREIGHTLINER PUMPER                    | 2,555          | 4,940          | 4,000          | 4,040          | 4,080          |
| 2001 SPARTAN GLADIATOR QUINT                | 9,866          | 10,500         | 10,250         | 10,350         | 10,460         |
| 2003 DUTY OFFICER'S VEHICLE                 | 990            | 2,600          | -              | -              | -              |
| 2003 SPARTAN ADVANTAGE                      | 7,537          | 10,000         | 10,250         | 10,350         | 10,460         |
| 2007 KME PREDATOR                           | 8,248          | 10,600         | 10,250         | 10,350         | 10,460         |
| 2009 FORD F250 SQUAD 1                      | 2,752          | 3,600          | 3,600          | 3,640          | 3,670          |
| 2011 FREIGHTLINER PUMP/TANKER               | 6,233          | 5,000          | 5,000          | 5,050          | 5,100          |
| 2011 GMC ACADIA                             | 3,718          | 5,100          | 5,100          | 5,150          | 5,200          |
| 2013 FORD EXPLORER EXPLORER COMMAND<br>VEHI | 4,086          | 4,300          | 4,300          | 4,340          | 4,390          |
| MISCELLANEOUS                               | 3,500          | 5,800          | 8,300          | 8,390          | 8,470          |
| 2015 DODGE RAM 3500                         | 2,069          | 3,200          | 3,200          | 3,230          | 3,260          |
| 2017 DEPENDABLE TANKER                      | 2,349          | 6,000          | 5,000          | 5,050          | 5,100          |
| 2017 DEPENDABLE PUMPER                      | 7,824          | 8,000          | 8,000          | 8,080          | 8,160          |
| 2017 FORD F250                              | 1,455          | 3,060          | 3,060          | 3,090          | 3,120          |
| 2007 FORD F450                              | 2,820          | 6,000          | 1,000          | 1,010          | 1,020          |
| 2019 FORD F150                              | 1,544          | -              | 2,000          | 2,020          | 2,040          |
| 2019 FORD F150                              | 1,327          | -              | 2,000          | 2,020          | 2,040          |
| TRANSFERS TO OWN FUNDS                      |                |                |                |                |                |
| TRANSFER TO RESERVES                        | 177,000        | 236,000        | 259,600        | 262,200        | 264,820        |
| -   | 257,160        | 336,330        | 356,640        | 360,340        | 364,060        |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|--|----------------|----------------|----------------|----------------|--------------|
| GENERAL ADMIN                                  |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                      | 9,225          | 9,840          | -              | -              |              |
| CASUAL&PART-TIME SAL&WAGES                     | 69,731         | 56,920         | -              | -              |              |
| CLOTHING ALLOWANCE                             | -              | 500            | 500            | 510            | 5            |
| EMPLOYEE BENEFITS                              | 130,146        | 144,020        | 149,430        | 165,150        | 169,9        |
| MEAL ALLOWANCES                                | 129            | -              | -              | -              |              |
| REGULAR SAL & WAGES-OVERTIME                   | 10,842         | 15,000         | 5,000          | 5,050          | 5,1          |
| REGULAR SALARIES AND WAGES                     | 523,417        | 572,850        | 628,000        | 703,700        | 731,1        |
| MATERIALS                                      |                |                |                |                |              |
| FIRE PREVENTION ACTIVITIES                     | 11,146         | 11,000         | 11,000         | 11,110         | 11,2         |
| CONFERENCES/WORKSHOPS                          | 6,674          | 6,500          | 6,500          | 6,570          | 6,6          |
| COURIER SERVICES                               | 112            | 230            | 230            | 230            | 2            |
| EMPLOYEE RECOGNITION PROGRAM                   | 5,246          | 2,000          | 2,000          | 2,020          | 2,0          |
| MATERIALS                                      | 5,497          | 6,800          | 6,800          | 6,870          | 6,9          |
| MEMBERSHIPS AND SUBSCRIPTIONS                  | 3,208          | 3,500          | 3,500          | 3,540          | 3,5          |
| MISCELLANEOUS (UNCLASSIFIED)                   | 9              | -              | -              | -              |              |
| OFFICE EQUIPMENT PURCHASES                     | 306            | 6,300          | 3,000          | 3,030          | 3,0          |
| POSTAGE  | 157            | 400            | 200            | 200            | 2            |
| PRINTING STATIONERY, SUPPLIES                  | 237            | -              | -              | -              |              |
| TELEPHONE                                      | 11,247         | 9,000          | 9,000          | 9,090          | 9,1          |
| TRAVEL   | 355            | 300            | 300            | 300            | 3            |
| CONTRACTED SERVICES                            |                |                |                |                |              |
| CENTRAL FIRE COMMUNICATIONS                    | 81,382         | 87,390         | 87,390         | 88,260         | 89,1         |
| CONTRACTED SERVICES                            | 253            | 75,000         | 96,400         | 97,360         | 98,3         |
| CONTRACTED SERVICES-OFFICE                     | 1,353          | 1,000          | 1,000          | 1,010          | 1,0          |
| PROFESSIONAL FEES                              | 7,127          | 11,500         | 1,500          | 1,520          | 1,5          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |              |
| NETWORK SERVICES CHARGES                       | 86,850         | 86,850         | 100,910        | 101,920        | 102,9        |
| PHOTOCOPYING CHARGES                           | 3,000          | 3,000          | 3,000          | 3,030          | 3,0          |
|  | 967,649        | 1,109,900      | 1,115,660      | 1,210,470      | 1,246,1      |
| TOTAL EXPENSES                                 | 2,166,783      | 2,563,450      | 2,724,410      | 2,825,630      | 2,867,7      |
| VY IMPACT                                      | (2,048,934)    | (2,320,360)    | (2,475,060)    | (2,573,790)    | (2,783,1     |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | · · · ·        |                | 6.67%          | 3.99%          | 8.1          |

# 2020 Consolidated Budget







# **PROTECTION SERVICES**

### Fire Station No 2

Built in 2018, GFD Fire Station No 2 / Grimsby Regional Training Centre (GRTC) serves as both a rural operations centre and fire training facility. Designated as a "regional training centre" by the Ontario Fire College, GFD has established a capacity to deliver Fire College programming to department personnel as well as fire personnel from across southern Ontario. Dedicated to the preservation of the volunteer service delivery model through the professionalization of firefighter core competencies through training. NFPA and Ontario curriculum programming in:

- NFPA 1035, Standard for Professional Qualifications for Fire and Life Safety Educator, Public Information Officer, and Juvenile Fire setter Intervention Specialist
- NFPA 1031, Standard for Professional Qualifications for Fire Inspector and Plan Examiners
- NFPA 1033, Standard for Professional Qualifications for Fire Investigators
- NFPA 1021, Standard for Fire Officer Professional Qualifications.
- NFPA 1041, Standard for Fire Service Instructor Professional Qualifications.
- NFPA 1521, Standard for Fire Department Safety Officer Professional Qualifications.
- NFPA 1001, Standard for Fire Fighter Professional Qualifications
- NFPA 1002, Standard for Fire Apparatus Driver/Operator Professional Qualifications.
- NFPA 1006, Standard for Technical Rescuer Professional Qualifications.
- Provides firefighting / suppression, hazardous material response, medical response by the volunteer force
- · Provides localized delivery of Ontario Fire College courses
- Provides a training location for Grimsby firefighters with access to a training tower and in class space

#### **Resources supporting these services**

| Staff  | Full time: 0 (partial) |              |                  |              |
|--------|------------------------|--------------|------------------|--------------|
| Assets | Facilities             | Fire Hall #2 | Replacement Cost | \$ 5,389,000 |



|                                   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| IRE STATION 2                     |                |                |                |                |                |
| GENERAL REVENUE                   |                |                |                |                |                |
| USER FEES                         |                |                |                |                |                |
| MISCELLANEOUS REVENUE             | 330            | 330            | 330            | 330            | 340            |
| DEVELOPMENT CHARGES               |                |                |                |                |                |
| TRANSFER FROM DEVELOPMENT CHARGES | -              | 83,640         | 83,630         | 84,470         | 85,310         |
| OTHER REVENUES                    |                |                |                |                |                |
| FIRE - REGISTRATIONS              | 63,168         | 65,000         | 45,000         | 45,450         | 45,900         |
|                                   | 63,498         | 148,970        | 128,960        | 130,250        | 131,550        |
| TOTAL REVENUES                    | 63,498         | 148,970        | 128,960        | 130,250        | 131,550        |
|                                   | ,              |                |                | · · ·          |                |
| BUILDING MTCE<br>MATERIALS        |                |                |                |                |                |
| CLEANING & MTCE MATERIALS         | 970            | 5 000          | 5 000          | 5 050          | 5,100          |
| UTILITIES-HEAT                    | 970<br>4,958   | 5,000<br>8,020 | 5,000<br>6,000 | 5,050<br>6,060 | 6,120          |
| UTILITIES-LIGHT                   | 4,958          | 25,000         | 22,000         | 22,220         | 22,440         |
| UTILITIES-WATER                   | 2,256          | 2,200          | 2,200          | 2,220          | 2,240          |
| CONTRACTED SERVICES               | 2,230          | 2,200          | 2,200          | 2,220          | 2,240          |
| CLEANING SERVICES                 | 4,010          | 6,000          | 6,000          | 6,060          | 6,120          |
| GENERAL MAINTENANCE & REPAIRS     | 13,878         | 9,000          | 9,000          | 9,090          | 9,180          |
| RENTS AND FINANCIAL EXPENSES      | 10,010         | 0,000          | 0,000          | 0,000          | 0,100          |
| INSURANCE                         | 7,692          | -              | -              | -              | -              |
| TRANSFERS TO OWN FUNDS            | .,             |                |                |                |                |
| TRANSFER TO RESERVES              | 3,750          | 5,000          | 6,250          | 6,310          | 6,380          |
|                                   | 53,748         | 60,220         | 56,450         | 57,010         | 57,580         |
| -<br>FINANCIAL EXPENDITURES       |                |                |                |                |                |
| MATERIALS                         |                |                |                |                |                |
| PRINCIPAL REPAYMENTS              | 345,436        | 345,440        | 355,210        | 358,760        | 362,350        |
| INTEREST ON LONG TERM DEBT        |                |                |                |                |                |
| INTEREST PAYMENTS                 | 71,374         | 93,130         | 83,280         | 84,110         | 84,950         |
|                                   | 416,810        | 438,570        | 438,490        | 442,870        | 447,300        |
| GENERAL ADMIN                     |                |                |                |                |                |
| SALARIES AND BENEFITS             |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS         | 2,068          | 9,120          | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES        | 15,707         | 20,360         | -              | -              | -              |
| EMPLOYEE BENEFITS                 | 24,775         | 23,190         | 23,060         | 23,480         | 23,920         |



| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | (2.11%)        | 1.28%          | 1.28       |
|--|----------------|----------------|----------------|----------------|------------|
| VY IMPACT                                      | (584,680)      | (546,680)      | (535,160)      | (542,010)      | (548,97    |
| TOTAL EXPENSES                                 | 648,178        | 695,650        | 664,120        | 672,260        | 680,52     |
|  |                |                |                |                |            |
|  | 177,620        | 196,860        | 169,180        | 172,380        | 175,6      |
| PHOTOCOPYING CHARGES                           | 3,000          | 3,000          | 3,000          | 3,030          | 3,0        |
| NETWORK SERVICES CHARGES                       | 9,280          | 9,280          | 10,120         | 10,220         | 10,3       |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |            |
| INSURANCE                                      | 7,692          | 15,380         | 16,610         | 16,780         | 16,9       |
| RENTS AND FINANCIAL EXPENSES                   |                |                |                |                |            |
| FIRE - TRAINING CENTRE                         | 28,381         | 17,000         | 17,000         | 17,170         | 17,3       |
| SERVICE CHARGES                                | 691            | -              | -              | -              |            |
| TELEPHONE                                      | 3,062          | 3,500          | 3,500          | 3,540          | 3,5        |
| PRINTING STATIONERY, SUPPLIES                  | -              | 2,000          | 2,000          | 2,020          | 2,0        |
| OFFICE EQUIPMENT PURCHASES                     | -              | 1,000          | 1,000          | 1,010          | 1,0        |
| MATERIALS                                      |                |                |                |                |            |
| REGULAR SALARIES AND WAGES                     | 82,964         | 88,030         | 87,890         | 90,080         | 92,3       |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b>        | -              | 5,000          | 5,000          | 5,050          | 5,1        |
|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 20<br>Budg |
|  |                |                |                |                | -          |

# 2020 Consolidated Budget



# **PROTECTION SERVICES**

### **Emergency Measures**

The Emergency Management and Civil Protection Act (EMCPA) mandates that every municipality develops and implements an Emergency Management Program and Emergency Management Plan. The GFD coordinates the Municipal Emergency Preparedness Program for the Town.

- 2017 comprehensive re-write of the Emergency Response Program / Plan; adopted by Bylaw 16-81
- Required annual review of Program / Plan; develop and deliver training exercises for Town staff in conjunction the Region of Niagara
- Maintains the Emergency Operations Centre in case of a major event
- Prevent, mitigate, prepare for, respond to and recover from major events
- Provide educational material to public during Emergency Preparedness Week

#### Levels of Service

- The Emergency Management Program / Plan employs an Incident Management System (IMS) in order to ensure interoperability with other agencies
- Town designates a Community Emergency Management Coordinator (CEMC) and 2 Alternate CEMC's
- Annual Provincial compliance is achieved through program oversight provided by the Emergency Management Program Committee comprised of:
  - o CEMC
  - o 2 Alternate CEMC's
  - o EHS Compliance Manager
  - o Chair of Administration and Finance Committee
  - o Member of A&F as designated by A&F Chair



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|--|----------------|----------------|----------------|----------------|--------------|
| IERGENCY MEASURES                              |                |                |                |                |              |
| GENERAL REVENUE                                |                |                |                |                |              |
| Revenues                                       |                |                |                |                |              |
| MISCELLANEOUS REVENUE                          | 46,219         | -              | 40,000         | 40,400         | 40,80        |
| USER FEES                                      |                |                |                |                |              |
| MISCELLANEOUS REVENUE                          | 1,990          | 1,990          | -              | -              |              |
|  | 48,209         | 1,990          | 40,000         | 40,400         | 40,80        |
| TOTAL REVENUES                                 | 48,209         | 1,990          | 40,000         | 40,400         | 40,80        |
| AUTHORS' SERIES                                |                |                |                |                |              |
| MATERIALS                                      |                |                |                |                |              |
| PROGRAM MATERIALS                              | 31,920         | -              | 30,000         | 30,300         | 30,60        |
|  | 31,920         | -              | 30,000         | 30,300         | 30,6         |
| GENERAL ADMIN                                  |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| TRAINING PROGRAMS                              | 2,434          | 3,000          | 3,000          | 3,030          | 3,0          |
| MATERIALS                                      |                |                |                |                |              |
| EMERGENCY PLAN EXPENDITURE                     | 1,415          | 2,300          | 2,300          | 2,320          | 2,3          |
| EQUIPMENT PURCHASES                            | 1,040          | 1,000          | 1,000          | 1,010          | 1,0          |
| TELEPHONE                                      | 833            | 2,000          | 2,000          | 2,020          | 2,0          |
| CONTRACTED SERVICES                            |                |                |                |                |              |
| CONTRACTED SERVICES                            | -              | 2,200          | 2,200          | 2,220          | 2,2          |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |              |
| TRANSFER TO RESERVES                           | 1,885          | 2,500          | 2,500          | 2,530          | 2,5          |
|  | 7,607          | 13,000         | 13,000         | 13,130         | 13,2         |
| TOTAL EXPENSES                                 | 39,527         | 13,000         | 43,000         | 43,430         | 43,8         |
| VY IMPACT                                      | 8,682          | (11,010)       | (3,000)        | (3,030)        | (3,06        |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | (72.75%)       | 1.00%          | 0.99         |

## 2020 Consolidated Budget



### **PROTECTION SERVICES**

### Building

The Building Permits and Inspection Services is responsible for receiving and reviewing plans and issuing building permits in conformance with the Ontario Building Code Act and other applicable laws. Other services provided are the issuance of property reports, inspection of properties under construction, and granting occupancies.

- Responsible for ensuring issuing building permits and performing provincially mandated site inspection in accordance with the Ontario Building Code
- Member of the site plan review committee for review of site plan applications and preparation of site plan agreements

| Resources s | supporting these services |                 |                            |
|-------------|---------------------------|-----------------|----------------------------|
| Staff       | Full time: 5              |                 |                            |
| Assets      | Vehicles                  | 2 SUV & Pick Up | Replacement Cost \$ 82,500 |

#### 2020 Budget changes

• Increase in memberships and conferences due to new staff hires.



#### TOWN OF GRIMSBY 2020 BUDGET REPORT PROTECTION SERVICES

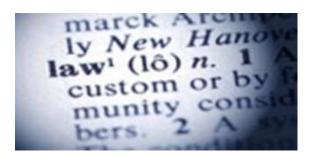
|   | 2019<br>Actual   | 2019<br>Budget  | 2020<br>Budget   | 2021<br>Budget   | 2022<br>Budget  |
|---|--|---|--|--|---|
| ILDING  |  |   |  |  |   |
| GENERAL REVENUE   |  |   |  |  |   |
| USER FEES   |  |   |  |  |   |
| ADMINISTRATION FEES   | 12,525   | 5,000   | 7,500  | 7,580  | 7,650   |
| MISCELLANEOUS REVENUE   | 880  | -   | -  | -  |   |
| SEWER/DRAIN PERMITS   | 11,613   | 10,000  | 12,000   | 12,120   | 12,240  |
| SIGN PERMITS  | 7,558  | 8,000   | 8,000  | 8,080  | 8,160   |
| TCA CHARGEBACKS   | 1,277  | -   | -  | -  |   |
| TRANSFERS FROM OWN FUNDS  |  |   |  |  |   |
| TRANSFER FROM RESERVES  | -  | -   | 109,860  | 108,110  | 124,200   |
| OTHER REVENUES  |  |   |  |  |   |
| BUILDING PERMITS  | 749,271  | 600,000   | 575,000  | 580,750  | 586,560   |
| OCCUPANCY PERMITS   | 15,318   | 10,000  | 10,000   | 10,100   | 10,200  |
| PLUMBING PERMITS  | 70,418   | 32,000  | 40,000   | 40,400   | 40,80   |
|   | 868,860  | 665,000   | 762,360  | 767,140  | 789,81  |
|   |  |   |  |  |   |
| TOTAL REVENUES  | 868,860  | 665,000   | 762,360  | 767,140  | 789,81  |
| GENERAL ADMIN   |  |   |  |  |   |
| SALARIES AND BENEFITS   |  |   |  |  |   |
|   | 7,806  | -   | 5,730  | 5,730  | 5,73  |
| SALARIES AND BENEFITS   | 7,806<br>57,863  | -<br>70   | 5,730<br>33,000  | 5,730<br>33,000  |   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS  |  |   |  |  | 33,00   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES  | 57,863   | 70  | 33,000   | 33,000   | 33,00<br>4,08   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE  | 57,863<br>1,970  | 70<br>3,500   | 33,000<br>4,000  | 33,000<br>4,040  | 33,000<br>4,080   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS   | 57,863<br>1,970<br>80,243  | 70<br>3,500   | 33,000<br>4,000  | 33,000<br>4,040  | 33,000<br>4,080<br>121,140  |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES  | 57,863<br>1,970<br>80,243<br>216   | 70<br>3,500<br>93,820<br>-  | 33,000<br>4,000<br>118,450   | 33,000<br>4,040<br>117,890   | 33,000<br>4,080<br>121,140<br>2,040   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME  | 57,863<br>1,970<br>80,243<br>216<br>2,737  | 70<br>3,500<br>93,820<br>-<br>4,000   | 33,000<br>4,000<br>118,450<br>-<br>2,000   | 33,000<br>4,040<br>117,890<br>-<br>2,020   | 33,00<br>4,08<br>121,14<br>2,04<br>479,21   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES  | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368   | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870  | 33,000<br>4,000<br>118,450<br>-<br>2,000<br>457,410  | 33,000<br>4,040<br>117,890<br>-<br>2,020<br>461,250  | 33,000<br>4,080<br>121,140<br>2,040<br>479,210  |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES  | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368   | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870  | 33,000<br>4,000<br>118,450<br>-<br>2,000<br>457,410  | 33,000<br>4,040<br>117,890<br>-<br>2,020<br>461,250  | 33,000<br>4,080<br>121,140<br>2,040<br>479,210<br>5,100   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES<br>MATERIALS   | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368<br>1,385  | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870<br>4,000   | 33,000<br>4,000<br>118,450<br>2,000<br>457,410<br>5,000  | 33,000<br>4,040<br>117,890<br>2,020<br>461,250<br>5,050  | 33,00<br>4,08<br>121,14<br>2,04<br>479,21<br>5,10   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES<br>MATERIALS<br>ADVERTISING/PROMOTIONS   | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368<br>1,385<br>315   | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870<br>4,000<br>550  | 33,000<br>4,000<br>118,450<br>-<br>2,000<br>457,410<br>5,000<br>650  | 33,000<br>4,040<br>117,890<br>2,020<br>461,250<br>5,050<br>660   | 33,00<br>4,08<br>121,14<br>2,04<br>479,21<br>5,10<br>66<br>8,16   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES<br>MATERIALS<br>ADVERTISING/PROMOTIONS<br>CONFERENCES/WORKSHOPS  | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368<br>1,385<br>315<br>3,881  | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870<br>4,000<br>550<br>3,000                                   | 33,000<br>4,000<br>118,450<br>2,000<br>457,410<br>5,000<br>650<br>8,000  | 33,000<br>4,040<br>117,890<br>2,020<br>461,250<br>5,050<br>660<br>8,080  | 33,00<br>4,08<br>121,14<br>2,04<br>479,21<br>5,10<br>66<br>8,16<br>31   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES<br>MATERIALS<br>ADVERTISING/PROMOTIONS<br>CONFERENCES/WORKSHOPS<br>COURIER SERVICES  | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368<br>1,385<br>315<br>3,881<br>4                                   | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870<br>4,000<br>550<br>3,000<br>300                            | 33,000<br>4,000<br>118,450<br>2,000<br>457,410<br>5,000<br>650<br>8,000<br>300                                   | 33,000<br>4,040<br>117,890<br>2,020<br>461,250<br>5,050<br>660<br>8,080<br>300                                   | 33,000<br>4,080<br>121,140<br>2,040<br>479,210<br>5,100<br>660<br>8,160<br>310<br>6,630   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES<br>MATERIALS<br>ADVERTISING/PROMOTIONS<br>CONFERENCES/WORKSHOPS<br>COURIER SERVICES<br>MEMBERSHIPS AND SUBSCRIPTIONS   | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368<br>1,385<br>315<br>3,881<br>4<br>1,411                          | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870<br>4,000<br>550<br>3,000<br>300<br>2,000                   | 33,000<br>4,000<br>118,450<br>2,000<br>457,410<br>5,000<br>650<br>8,000<br>300<br>6,500                          | 33,000<br>4,040<br>117,890<br>2,020<br>461,250<br>5,050<br>660<br>8,080<br>300<br>6,570                          | 33,00<br>4,08<br>121,14<br>479,21<br>5,10<br>66<br>8,16<br>31<br>6,63<br>51   |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES<br>MATERIALS<br>ADVERTISING/PROMOTIONS<br>CONFERENCES/WORKSHOPS<br>COURIER SERVICES<br>MEMBERSHIPS AND SUBSCRIPTIONS<br>MISCELLANEOUS (UNCLASSIFIED)   | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368<br>1,385<br>315<br>3,881<br>4<br>1,411<br>3,306                 | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870<br>4,000<br>550<br>3,000<br>300<br>2,000<br>500            | 33,000<br>4,000<br>118,450<br>2,000<br>457,410<br>5,000<br>650<br>8,000<br>300<br>6,500<br>500                   | 33,000<br>4,040<br>117,890<br>2,020<br>461,250<br>5,050<br>660<br>8,080<br>300<br>6,570<br>510                   | 33,000<br>4,080<br>121,140<br>2,040<br>479,210<br>5,100<br>660<br>8,160<br>310<br>6,630<br>510<br>9,180                                       |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES<br>MATERIALS<br>ADVERTISING/PROMOTIONS<br>CONFERENCES/WORKSHOPS<br>COURIER SERVICES<br>MEMBERSHIPS AND SUBSCRIPTIONS<br>MISCELLANEOUS (UNCLASSIFIED)<br>OFFICE EQUIPMENT PURCHASES                               | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368<br>1,385<br>315<br>3,881<br>4<br>1,411<br>3,306<br>3,240        | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870<br>4,000<br>550<br>3,000<br>300<br>2,000<br>500<br>9,000   | 33,000<br>4,000<br>118,450<br>2,000<br>457,410<br>5,000<br>650<br>8,000<br>300<br>6,500<br>500<br>9,000          | 33,000<br>4,040<br>117,890<br>2,020<br>461,250<br>5,050<br>660<br>8,080<br>300<br>6,570<br>510<br>9,090          | 33,000<br>4,080<br>121,140<br>2,040<br>479,210<br>5,100<br>660<br>8,160<br>310<br>6,630<br>510<br>9,180<br>3,060                              |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS<br>CASUAL&PART-TIME SAL&WAGES<br>CLOTHING ALLOWANCE<br>EMPLOYEE BENEFITS<br>MEAL ALLOWANCES<br>REGULAR SAL & WAGES-OVERTIME<br>REGULAR SALARIES AND WAGES<br>TUITIONS AND COURSES<br>MATERIALS<br>ADVERTISING/PROMOTIONS<br>CONFERENCES/WORKSHOPS<br>COURIER SERVICES<br>MEMBERSHIPS AND SUBSCRIPTIONS<br>MISCELLANEOUS (UNCLASSIFIED)<br>OFFICE EQUIPMENT PURCHASES<br>OTHER VEHICLE EXPENDITURES | 57,863<br>1,970<br>80,243<br>216<br>2,737<br>293,368<br>1,385<br>315<br>3,881<br>4<br>1,411<br>3,306<br>3,240<br>803 | 70<br>3,500<br>93,820<br>-<br>4,000<br>358,870<br>4,000<br>550<br>3,000<br>3,000<br>500<br>9,000<br>3,000 | 33,000<br>4,000<br>118,450<br>2,000<br>457,410<br>5,000<br>650<br>8,000<br>300<br>6,500<br>500<br>9,000<br>3,000 | 33,000<br>4,040<br>117,890<br>2,020<br>461,250<br>5,050<br>660<br>8,080<br>300<br>6,570<br>510<br>9,090<br>3,030 | 5,730<br>33,000<br>4,080<br>121,140<br>2,040<br>479,210<br>5,100<br>6,600<br>8,160<br>310<br>6,630<br>510<br>9,180<br>3,060<br>1,020<br>4,080 |



### TOWN OF GRIMSBY 2020 BUDGET REPORT PROTECTION SERVICES

|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| TELEPHONE                                      | 2,256          | 2,500          | 2,500          | 2,530          | 2,550          |
| TRAVEL   | 4,374          | 6,000          | 6,000          | 6,060          | 6,120          |
| CONTRACTED SERVICES                            |                |                |                |                |                |
| CONTRACTED SERVICES-OFFICE                     | 18,489         | 40,000         | 40,000         | 40,400         | 40,800         |
| PROFESSIONAL FEES                              | 30,781         | 5,000          | 5,000          | 5,050          | 5,100          |
| RENTS AND FINANCIAL EXPENSES                   |                |                |                |                |                |
| INSURANCE                                      | 7,958          | 7,950          | 6,640          | 6,710          | 6,770          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |                |
| NETWORK SERVICES CHARGES                       | 23,790         | 23,790         | 26,180         | 26,440         | 26,710         |
| PHOTOCOPYING CHARGES                           | 2,000          | 2,000          | 2,000          | 2,020          | 2,040          |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |                |
| TRANSFER TO RESERVE FUNDS                      | 37,325         | 74,650         | -              | -              | -              |
| TRANSFER TO RESERVES                           | 11,250         | 15,000         | 15,000         | 15,150         | 15,300         |
|  | 601,476        | 665,000        | 762,360        | 767,140        | 789,810        |
| TOTAL EXPENSES                                 | 601,476        | 665,000        | 762,360        | 767,140        | 789,810        |
| /Ү ІМРАСТ                                      | 267,384        |                |                | <u> </u>       |                |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0%             | 0%             | 0%             |

# 2020 Consolidated Budget





# **PROTECTION SERVICES**

### **By-Law Enforcement**

The By-Law Enforcement Department ensures compliance with the Town's general by-laws and parking enforcement.

- Responsible for ensuring compliance with the Town's by-laws and parking enforcement
- Enforcement includes graffiti, noise, nuisance, pools & fences, property maintenance, signs and waste
- Resolution of general property nuisance issues including those under the Clean Yards By-Law
- · Engaging the community to prevent offenses from occurring or re-occurring

| Resources supporting these services |              |              |                            |  |  |  |
|-------------------------------------|--------------|--------------|----------------------------|--|--|--|
| Staff                               | Full time: 1 | Part Time: 1 |                            |  |  |  |
| Assets                              | Vehicles     | 2 SUV & car  | Replacement Cost \$ 63,000 |  |  |  |



#### TOWN OF GRIMSBY 2020 BUDGET REPORT PROTECTION SERVICES

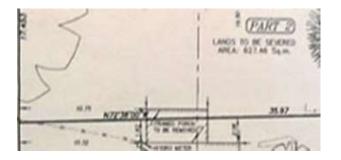
|                               | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|-------------------------------|----------------|----------------|----------------|----------------|--------------|
| -LAW ENFORCEMENT              |                |                |                |                |              |
| GENERAL REVENUE               |                |                |                |                |              |
| USER FEES                     |                |                |                |                |              |
| ADMINISTRATION FEES           | 30,493         | 15,000         | 20,000         | 20,200         | 20,40        |
| MISCELLANEOUS REVENUE         | 280            | 280            | -              | -              |              |
| SITE ALTERATION PERMITS       | 385            | 1,000          | 1,000          | 1,010          | 1,02         |
| OTHER REVENUES                |                |                |                |                |              |
| PARKING FINES                 | 57,837         | 50,000         | 50,000         | 50,500         | 51,01        |
|                               | 88,995         | 66,280         | 71,000         | 71,710         | 72,43        |
| TOTAL REVENUES                | 88,995         | 66,280         | 71,000         | 71,710         | 72,43        |
| TRAFFIC & PARKS CONTROL       |                |                |                |                |              |
| SALARIES AND BENEFITS         |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS     | 8,916          | 7,140          | 10,560         | 7,540          | 7,54         |
| CASUAL&PART-TIME SAL&WAGES    | 68,458         | 50,170         | 64,610         | 53,140         | 53,14        |
| CLOTHING ALLOWANCE            | 428            | 1,000          | 1,000          | 1,010          | 1,0          |
| EMPLOYEE BENEFITS             | 27,209         | 26,350         | 28,760         | 30,050         | 31,10        |
| REGULAR SAL & WAGES-OVERTIME  | 10,693         | 5,000          | 5,000          | 5,050          | 5,1          |
| REGULAR SALARIES AND WAGES    | 94,298         | 93,640         | 111,320        | 118,450        | 124,6        |
| TUITIONS AND COURSES          | 1,478          | 1,500          | 2,000          | 2,020          | 2,04         |
| UNIFORMS AND CLOTHING         | -              | 1,000          | 1,000          | 1,010          | 1,0          |
| MATERIALS                     |                |                |                |                |              |
| MEMBERSHIPS AND SUBSCRIPTIONS | 521            | 400            | 400            | 400            | 4            |
| MISCELLANEOUS (UNCLASSIFIED)  | 195            | -              | -              | -              |              |
| OTHER VEHICLE EXPENDITURES    | 2,322          | 2,000          | 2,000          | 2,020          | 2,04         |
| POSTAGE                       | 1,711          | 300            | 1,000          | 1,010          | 1,0          |
| PRINTING STATIONERY, SUPPLIES | 4,887          | 3,000          | 4,000          | 4,040          | 4,08         |
| TELEPHONE                     | 1,371          | 1,000          | 1,000          | 1,010          | 1,0          |
| TRAVEL                        | 1,926          | 3,000          | 3,000          | 3,030          | 3,0          |
| CONTRACTED SERVICES           |                |                |                |                |              |
| CONTRACTED SERVICES           | 24,456         | 30,000         | 30,000         | 30,300         | 30,60        |
| RENTS AND FINANCIAL EXPENSES  |                |                |                |                |              |
| INSURANCE                     | 1,203          | 1,300          | 1,960          | 1,980          | 2,00         |
| INTERFUNCTIONAL EXPENSES      |                |                |                |                |              |
| NETWORK SERVICES CHARGES      | 7,980          | 7,980          | 9,560          | 9,660          | 9,75         |



### TOWN OF GRIMSBY 2020 BUDGET REPORT PROTECTION SERVICES

|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| TRANSFERS TO OWN FUNDS                          |                |                |                |                |                |
| TRANSFER TO RESERVES                            | 6,000          | 8,000          | 8,000          | 8,080          | 8,160          |
|   | 264,052        | 242,780        | 285,170        | 279,800        | 287,790        |
| TOTAL EXPENSES                                  | 264,052        | 242,780        | 285,170        | 279,800        | 287,790        |
| EVY IMPACT                                      | (175,057)      | (176,500)      | (214,170)      | (208,090)      | (215,360)      |
| UDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 21.34%         | (2.84%)        | 3.49%          |

# 2020 Consolidated Budget





### **PROTECTION SERVICES**

# **Committee of Adjustment**

The Committee of Adjustment is appointed by Council to conduct public hearings for applications for minor variances to the Town's zoning by-laws and for applications for consent, such as severances. The Committee also has the power to issue a "Certificate of Validation' and to give "Approval of a Foreclosure of or an Exercise of a Power of Sale in a Mortgage or Charge."

- Responsible for processing applications for minor variances
- Responsible for holding a public hearing for applications
- Providing a decision on each application in accordance with the Ontario Planning Act

**Resources supporting these services** 

Citizen Appointees: 5



#### TOWN OF GRIMSBY 2020 BUDGET REPORT PROTECTION SERVICES

|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| MMITTEE OF ADJUSTMENT                          |                |                |                | Buugot         | Duugo         |
| GENERAL REVENUE                                |                |                |                |                |               |
| USER FEES                                      |                |                |                |                |               |
| MINOR VARIANCE APPLICATION FEE                 | 65,504         | 55,000         | 58,020         | 59,550         | 60,66         |
|  | 65,504         | 55,000         | 58,020         | 59,550         | 60,66         |
| TOTAL REVENUES                                 | 65,504         | 55,000         | 58,020         | 59,550         | 60,66         |
| GENERAL ADMIN                                  |                |                |                |                |               |
| SALARIES AND BENEFITS                          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS                      | 52             | -              | -              | -              |               |
| COMMITTEE LAY MEMBERS' FEES                    | 2,695          | 6,000          | 3,500          | 3,540          | 3,57          |
| EMPLOYEE BENEFITS                              | 8,375          | 8,110          | 9,420          | 9,610          | 9,73          |
| MEAL ALLOWANCES                                | 126            | -              | -              | -              |               |
| REGULAR SAL & WAGES-OVERTIME                   | 3,328          | 1,000          | 1,000          | 1,010          | 1,02          |
| REGULAR SALARIES AND WAGES                     | 29,380         | 27,230         | 32,580         | 33,740         | 34,59         |
| MATERIALS                                      |                |                |                |                |               |
| ADMINISTRATION FEE                             | -              | 610            | 1,220          | 1,230          | 1,24          |
| CONFERENCES/WORKSHOPS                          | 2,338          | 4,500          | 4,000          | 4,040          | 4,08          |
| MEMBERSHIPS AND SUBSCRIPTIONS                  | 1,200          | 1,000          | 1,500          | 1,520          | 1,53          |
| POSTAGE  | 595            | 1,200          | 800            | 810            | 82            |
| PRINTING STATIONERY, SUPPLIES                  | 366            | 500            | 500            | 510            | 51            |
| TRAVEL   | 1,958          | 3,500          | 3,500          | 3,540          | 3,57          |
| CONTRACTED SERVICES                            |                |                |                |                |               |
| PROFESSIONAL FEES                              | -              | 500            | -              | -              |               |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |               |
| TRANSFER TO RESERVES                           | 633            | 850            | -              | -              |               |
|  | 51,046         | 55,000         | 58,020         | 59,550         | 60,66         |
| TOTAL EXPENSES                                 | 51,046         | 55,000         | 58,020         | 59,550         | 60,66         |
| /Ү ІМРАСТ                                      | 14,458         | -              |                | -              |               |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0%             | 0%             | 0'            |

# 2020 Consolidated Budget





# **GENERAL GOVERNANCE**

# **Animal Control**

The Town provides for the licensing, control and regulation of dogs through the 'By-Law to Regulate Animal Care and Control'. This includes leashing requirements, dangerous dogs, animal waste provisions and the requirement of an annual dog license. The Town maintains a leash-free dog park off Lake Street at Baker N. As well, providing Ontario Wildlife Damage Compensation Program to those who are eligible.

- Animal control services are contracted to the Lincoln County Humane Society
- Operates a leash-free dog park
- Delivery of the Ontario Wildlife Damage Compensation Program (OWDCP)
- · Providing educational materials regarding wildlife to residents

#### **Resources supporting these services**

Staff Clerk's Office



#### TOWN OF GRIMSBY 2020 BUDGET REPORT ADMINISTRATION

|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|---|----------------|----------------|----------------|----------------|--------------|
| NIMAL CONTROL                                   |                |                |                |                |              |
| GENERAL REVENUE                                 |                |                |                |                |              |
| USER FEES                                       |                |                |                |                |              |
| DOG LICENCES                                    | 39,936         | 40,000         | 40,000         | 40,400         | 40,80        |
|   | 39,936         | 40,000         | 40,000         | 40,400         | 40,80        |
| TOTAL REVENUES                                  | 39,936         | 40,000         | 40,000         | 40,400         | 40,80        |
| GENERAL ADMIN                                   |                |                |                |                |              |
| MATERIALS                                       |                |                |                |                |              |
| ADVERTISING/PROMOTIONS                          | -              | 500            | 500            | 510            | 5            |
| MATERIALS                                       | 491            | 500            | 500            | 510            | 5            |
| POSTAGE   | 282            | 100            | 300            | 300            | 30           |
| SERVICE CHARGES                                 | 72             | -              | -              | -              |              |
| CONTRACTED SERVICES                             |                |                |                |                |              |
| CONTRACTED SERVICES                             | 94,806         | 94,750         | 94,750         | 95,700         | 96,6         |
|   | 95,651         | 95,850         | 96,050         | 97,020         | 97,9         |
| TOTAL EXPENSES                                  | 95,651         | 95,850         | 96,050         | 97,020         | 97,9         |
| VY IMPACT                                       | (55,715)       | (55,850)       | (56,050)       | (56,620)       | (57,17       |
| IDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0.36%          | 1.02%          | 0.97         |

## 2020 Consolidated Budget



**TRANSPORTATION SERVICES** 

Engineering

**Operations Centre** 

**Transportation** 

**Winter Control** 

**Parking Lots** 

**Streetlights** 

**Health & Safety** 

**Administration Building** 

**Fleet & Equipment** 

**Crossing Guards** 

### 2020 Consolidated Budget



Town of Grimsby Investing in the Community Investing in Infrastructure

Mayor: Bob Bentley | grimsby.cs | Director of Public Works: Bob LeRoux

Winston Road Reconstruction



# **TRANSPORTATION SERVICES**

# Engineering

The Engineering Department works to ensure the Town is well-designed, safe, appealing and sustainable through planning, designing, building and renewing critical infrastructure. The Town's critical infrastructure includes the roads, sidewalks, culverts, and storm sewers.

- · Oversees annual infrastructure renewal projects and development of new infrastructure
- · Maintains infrastructure GIS database and provides support for other departments
- Provides technical expertise for planning applications

#### **Resources supporting these services**

Staff Full time: 12 Students: 2



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--------------------------------|----------------|----------------|----------------|----------------|---------------|
| IGINEERING                     |                |                |                |                |               |
| GENERAL REVENUE                |                |                |                |                |               |
| USER FEES                      |                |                |                |                |               |
| MISCELLANEOUS REVENUE          | 32,782         | 18,520         | 5,000          | 5,050          | 5,10          |
| TREE PLANTING                  | 10,800         | 45,000         | 15,000         | 15,150         | 15,30         |
| OTHER REVENUES                 |                |                |                |                |               |
| TRANSFER FROM SUBDIVISION FEES | 147,689        | 60,000         | 178,680        | 180,470        | 182,27        |
|                                | 191,271        | 123,520        | 198,680        | 200,670        | 202,67        |
| LEVIES & GRANTS                |                |                |                |                |               |
| GOVERNMENT TRANSFERS           |                |                |                |                |               |
| PROV GRANT-MOAF DRAINAGE SUP'T | 8,625          | 10,000         | 10,000         | 10,100         | 10,20         |
|                                | 8,625          | 10,000         | 10,000         | 10,100         | 10,20         |
|                                |                |                |                |                |               |
| TOTAL REVENUES                 | 199,896        | 133,520        | 208,680        | 210,770        | 212,87        |
| GENERAL ADMIN                  |                |                |                |                |               |
| SALARIES AND BENEFITS          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS      | 7,541          | 680            | 8,880          | 8,970          | 9,06          |
| CASUAL&PART-TIME SAL&WAGES     | 58,567         | 4,000          | 51,000         | 52,270         | 53,58         |
| CLOTHING ALLOWANCE             | 531            | 700            | 2,200          | 2,220          | 2,24          |
| EMPLOYEE BENEFITS              | 65,472         | 69,350         | 78,760         | 80,360         | 81,80         |
| REGULAR SAL & WAGES-OVERTIME   | 3,686          | 4,000          | 4,100          | 4,140          | 4,18          |
| REGULAR SALARIES AND WAGES     | 256,600        | 277,210        | 325,490        | 335,480        | 344,70        |
| TUITIONS AND COURSES           | 3,427          | 5,000          | 5,000          | 5,050          | 5,10          |
| MATERIALS                      |                |                |                |                |               |
| ADVERTISING/PROMOTIONS         | -              | 4,000          | 4,000          | 4,040          | 4,08          |
| CONFERENCES/WORKSHOPS          | 8,650          | 5,000          | 5,000          | 5,050          | 5,10          |
| COURIER SERVICES               | 261            | 300            | 300            | 300            | 31            |
| MATERIALS                      | 160            | 400            | 400            | 400            | 41            |
| MEMBERSHIPS AND SUBSCRIPTIONS  | 5,844          | 7,500          | 7,500          | 7,580          | 7,65          |
| MISCELLANEOUS (UNCLASSIFIED)   | 970            | 3,000          | 3,000          | 3,030          | 3,06          |
| OFFICE EQUIPMENT PURCHASES     | 3,515          | 7,000          | 7,000          | 7,070          | 7,14          |
| POSTAGE                        | 559            | 700            | 700            | 710            | 71            |
| PRINTING STATIONERY, SUPPLIES  | 1,856          | 5,000          | 5,000          | 5,050          | 5,10          |
| TRAVEL                         | 9,397          | 11,000         | 11,000         | 11,110         | 11,22         |
| CONTRACTED SERVICES            |                |                |                |                |               |
| CONTRACTED SERVICES-OFFICE     | 33,728         | 1,000          | 1,000          | 1,010          | 1,02          |
| PROFESSIONAL FEES              | 3,535          | -              | -              | -              |               |



|                              | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|------------------------------|----------------|----------------|----------------|----------------|---------------|
| RENTS AND FINANCIAL EXPENSES |                | 3-1            |                |                |               |
| INSURANCE                    | 46,151         | 46,150         | 49,830         | 50,330         | 50,830        |
| INTERFUNCTIONAL EXPENSES     |                |                |                |                |               |
| NETWORK SERVICES CHARGES     | 128,640        | 128,640        | 139,790        | 141,190        | 142,60        |
| PHOTOCOPYING CHARGES         | 2,000          | 2,000          | 2,000          | 2,020          | 2,04          |
| TRANSFERS TO OWN FUNDS       |                |                |                |                |               |
| TRANSFER TO RESERVE FUNDS    | -              | 45,000         | 15,000         | 15,150         | 15,30         |
| TRANSFER TO RESERVES         | 130,189        | 10,000         | 10,000         | 10,100         | 10,20         |
|                              | 771,279        | 637,630        | 736,950        | 752,630        | 767,43        |
| GIS DATA MANAGEMENT          |                |                |                |                |               |
| SALARIES AND BENEFITS        |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS    | 812            | 1,190          | 1,240          | 1,270          | 1,30          |
| CASUAL&PART-TIME SAL&WAGES   | 6,183          | 7,000          | 7,140          | 7,320          | 7,50          |
| MATERIALS                    |                |                |                |                |               |
| MATERIALS                    | 15,020         | 20,200         | 15,500         | 15,660         | 15,81         |
| MISCELLANEOUS (UNCLASSIFIED) | 103            | 6,610          | 3,200          | 3,230          | 3,26          |
| CONTRACTED SERVICES          |                |                |                |                |               |
| CONTRACTED SERVICES          | 1,362          | 15,000         | 9,120          | 9,210          | 9,30          |
|                              | 23,480         | 50,000         | 36,200         | 36,690         | 37,17         |
| QMS PROGRAM                  |                |                |                |                |               |
| CONTRACTED SERVICES          |                |                |                |                |               |
| CONTRACTED SERVICES          | 6,111          | 20,000         | 20,000         | 20,200         | 20,40         |
|                              | 6,111          | 20,000         | 20,000         | 20,200         | 20,40         |
| TOTAL EXPENSES               | 800,870        | 707,630        | 793,150        | 809,520        | 825,00        |
|                              |                |                |                |                |               |
| /Y IMPACT                    | (600,974)      | (574,110)      | (584,470)      | (598,750)      | (612,130      |

### 2020 Consolidated Budget



# **TRANSPORTATION SERVICES**

# **Operations Centre**

The Operation Centre supports the Public Works Transportation and Environmental Services staff. It serves as storage for Transportation and Environmental Services' fleet and equipment and other materials. The Operations Centre is also the location of the mechanic's shop and the bulk water station.

- Transportation and Environmental Service offices
- · Facility and grounds maintenance
- Storage capacity

#### **Resources supporting these services**

| Staff  | Full time: 2 | Part Time: 2                                |  |
|--------|--------------|---|--|
| Assets | Facilities   | Operations Centre<br>Operations Centre Barn | Replacement Cost \$ 727,000<br>Replacement Cost \$ 190,000 |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| PERATIONS CENTRE               |                |                |                |                |                |
| GENERAL REVENUE                |                |                |                |                |                |
| USER FEES                      |                |                |                |                |                |
| MISCELLANEOUS REVENUE          | -              | 2,000          | 2,000          | 2,020          | 2,04           |
| OTHER REVENUES                 |                |                |                |                |                |
| COMMUNICATIONS TOWER RENTAL    | 16,986         | 18,000         | 18,000         | 18,180         | 18,36          |
| GAIN ON DISPOSAL               | 52,169         | -              | -              | -              |                |
| SCRAP REVENUE                  | 2,271          | 2,000          | 2,000          | 2,020          | 2,04           |
| INTERFUNCTIONAL REVENUES       |                |                |                |                |                |
| INTER-DEPARTMENTAL REVENUE     | 120,000        | 160,000        | 160,000        | 161,600        | 163,220        |
|                                | 191,426        | 182,000        | 182,000        | 183,820        | 185,660        |
|                                |                |                |                |                |                |
| TOTAL REVENUES                 | 191,426        | 182,000        | 182,000        | 183,820        | 185,660        |
| BUILDING MTCE                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 1,394          | 540            | -              | -              |                |
| CASUAL&PART-TIME SAL&WAGES     | 9,664          | 4,000          | -              | -              |                |
| EMPLOYEE BENEFITS              | 14,569         | 7,040          | 8,020          | 8,080          | 8,32           |
| REGULAR SAL & WAGES-OVERTIME   | 114            | -              | -              | -              |                |
| REGULAR SALARIES AND WAGES     | 50,703         | 27,110         | 28,990         | 29,970         | 30,88          |
| MATERIALS                      |                |                |                |                |                |
| CLEANING & MTCE MATERIALS      | 18,240         | 6,000          | 6,000          | 6,060          | 6,12           |
| RADIO REPAIRS AND MAINTENANCE  | 1,049          | 3,000          | 3,000          | 3,030          | 3,06           |
| SMALL TOOLS                    | 3,793          | 3,000          | 3,000          | 3,030          | 3,06           |
| TELEPHONE                      | 17,397         | 17,000         | 16,000         | 16,160         | 16,32          |
| UTILITIES-HEAT                 | 8,663          | 15,000         | 14,000         | 14,140         | 14,28          |
| UTILITIES-LIGHT                | 12,111         | 22,000         | 13,000         | 13,130         | 13,26          |
| UTILITIES-WATER                | 3,180          | 2,000          | 3,000          | 3,030          | 3,06           |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CLEANING SERVICES              | 15,120         | 14,000         | 14,000         | 14,140         | 14,28          |
| CONTRACTED SERVICES            | 28,430         | 27,000         | 27,000         | 27,270         | 27,54          |
| RENTS AND FINANCIAL EXPENSES   |                | ·              |                | ·              |                |
| INSURANCE                      | 17,334         | 17,420         | 16,610         | 16,780         | 16,94          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                | ,              |
| EQUIP RENTAL CHARGES:OWN EQUIP | 14,664         | 22,000         | 22,000         | 22,220         | 22,44          |
|                                | 216,425        | 187,110        | 174,620        | 177,040        | 179,560        |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| GENERAL ADMIN                                  |                |                |                |                |               |
| SALARIES AND BENEFITS                          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS                      | 702            | -              | -              | -              |               |
| CASUAL&PART-TIME SAL&WAGES                     | 4,358          | -              | -              | -              |               |
| CLOTHING ALLOWANCE                             | 110            | -              | -              | -              |               |
| EMPLOYEE BENEFITS                              | 25,540         | 21,360         | 23,610         | 25,220         | 26,05         |
| REGULAR SAL & WAGES-OVERTIME                   | 63             | -              | -              | -              |               |
| REGULAR SALARIES AND WAGES                     | 94,290         | 76,950         | 86,340         | 93,630         | 98,07         |
| TRAINING PROGRAMS                              | 3,679          | -              | -              | -              |               |
| MATERIALS                                      |                |                |                |                |               |
| ADVERTISING/PROMOTIONS                         | 329            | 300            | 300            | 300            | 31            |
| CONFERENCES/WORKSHOPS                          | 37             | -              | -              | -              |               |
| MISCELLANEOUS (UNCLASSIFIED)                   | 8,141          | 3,000          | 3,000          | 3,030          | 3,06          |
| OFFICE EQUIPMENT PURCHASES                     | 2,301          | 3,000          | 3,000          | 3,030          | 3,06          |
| PRINTING STATIONERY, SUPPLIES                  | 3,713          | 3,000          | 3,000          | 3,030          | 3,06          |
| TRAVEL   | 344            | -              | -              | -              |               |
| CONTRACTED SERVICES                            |                |                |                |                |               |
| CONTRACTED SERVICES                            | 10,609         | 8,000          | 10,000         | 10,100         | 10,20         |
| CONTRACTED SERVICES-OFFICE                     | 8,251          | -              | -              | -              |               |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | -              | 7,000          | 7,000          | 7,070          | 7,14          |
| PHOTOCOPYING CHARGES                           | 2,000          | 2,000          | 2,000          | 2,020          | 2,04          |
|  | 164,467        | 124,610        | 138,250        | 147,430        | 152,99        |
| TOTAL EXPENSES                                 | 380,892        | 311,720        | 312,870        | 324,470        | 332,55        |
| /Ү ІМРАСТ                                      | (189,466)      | (129,720)      | (130,870)      | (140,650)      | (146,890      |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | 1              | 1              | 0.89%          | 7.47%          | 4.449         |

### 2020 Consolidated Budget







# **TRANSPORTATION SERVICES**

# Transportation

The Transportation Department is responsible for the maintenance of the Town's roads and sidewalks 24 hours a day, 365 days a year.

- · Maintenance of all Town-owned roads, sidewalks, culverts, and storm sewers
- · Compliance with all applicable legislation and Road Quality Management Standards
- · Installation and replacement of roadway signs, street name signs on Town-owned roads
- Tree maintenance and litter clean up on Town-owned boulevards
- · Maintenance of Town-owned parking lots and boulevards

#### **Resources supporting these services**

| Staff  | Full time: 15   | Part Time: 7  | Students: 5  |  |
|--------|---|---|--|--|
| Assets | Facilities<br>Land improvements<br>Vehicles<br>Equipment<br>Linear assets | Storage sheds<br>Shoreline protection, noise wall<br>Trucks, sweepers, etc<br>Maintenance<br>Roads, culverts, etc | Replacement Cost<br>Replacement Cost<br>Replacement Cost<br>Replacement Cost<br>Replacement Cost | <ul> <li>\$ 70,000</li> <li>\$ 2,190,000</li> <li>\$ 3,710,000</li> <li>\$ 2,140,000</li> <li>\$ 86,330,000</li> </ul> |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| RANSPORTATION                  |                |                |                |                |                |
| CHARGEBACK RECOVERY            |                |                |                |                |                |
| USER FEES                      |                |                |                |                |                |
| ROADS CHARGEBACK RECOVERY      | 4,742          | 8,000          | 5,000          | 5,050          | 5,100          |
|                                | 4,742          | 8,000          | 5,000          | 5,050          | 5,100          |
| GENERAL REVENUE                |                |                |                |                |                |
| USER FEES                      |                |                |                |                |                |
| ROADS SERVICE CHARGE           | 9,576          | 13,000         | 13,000         | 13,130         | 13,260         |
| GOVERNMENT TRANSFERS           |                |                |                |                |                |
| REGIONAL SWEEPING CHARGES      | -              | 1,000          | 500            | 510            | 510            |
| TRANSFERS FROM OWN FUNDS       |                |                |                |                |                |
| TRANSFER FROM RESERVE FUNDS    | 90,000         | 120,000        | 145,000        | 146,450        | 147,910        |
| TRSFR FROM TREE PLANTING RESRV | 22,000         | 40,000         | 15,000         | 15,150         | 15,300         |
|                                | 121,576        | 174,000        | 173,500        | 175,240        | 176,980        |
| TOTAL REVENUES                 | 126,318        | 182,000        | 178,500        | 180,290        | 182,080        |
|                                | 120,010        |                |                | 100,200        | 102,000        |
| BRIDGES & CULVERTS             |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 2,470          | 240            | 400            | 400            | 40             |
| REGULAR SALARIES AND WAGES     | -              | 1,460          | 1,610          | 1,630          | 1,75           |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 512            | 2,000          | 2,000          | 2,020          | 2,040          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 590            | -              | -              | -              |                |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | -              | 500            | 500            | 510            | 510            |
|                                | 3,572          | 4,200          | 4,510          | 4,560          | 4,70           |
| BRUSHING AND TREE MTCE         |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 3,848          | 2,000          | 1,530          | 1,530          | 1,530          |
| CASUAL&PART-TIME SAL&WAGES     | 23,644         | 11,600         | 11,200         | 11,200         | 11,20          |
| EMPLOYEE BENEFITS              | 21,315         | 13,440         | 15,060         | 15,390         | 15,83          |
| MEAL ALLOWANCES                | 162            | -              | -              | -              |                |
| REGULAR SAL & WAGES-OVERTIME   | 5,681          | -              | -              | -              |                |
| REGULAR SALARIES AND WAGES     | 85,674         | 51,640         | 55,390         | 57,100         | 58,830         |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 6,020          | 1,100          | 3,100          | 3,130          | 3,160          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 107,405        | 125,000        | 125,000        | 126,250        | 127,510        |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 81,646         | 50,000         | 50,000         | 50,500         | 51,010         |
|                                | 335,395        | 254,780        | 261,280        | 265,100        | 269,070        |
| CATCH BASINS                   |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 174            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 935            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 2,048          | 1,430          | 1,600          | 1,630          | 1,640          |
| REGULAR SALARIES AND WAGES     | 6,628          | 5,200          | 5,550          | 5,730          | 5,900          |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 1,243          | 500            | 500            | 510            | 510            |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 44,354         | 52,000         | 53,600         | 54,140         | 54,680         |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 3,487          | 3,000          | 3,000          | 3,030          | 3,060          |
|                                | 58,869         | 62,130         | 64,250         | 65,040         | 65,790         |
| CHARGEBACK RECOVERY            |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 647            | -              | -              | -              | -              |
|                                | 647            | -              | -              | -              | -              |
| CONTROL SIGNS & OL/CH SIGNAL   |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 197            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 1,241          | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 6,915          | 9,650          | 10,780         | 10,990         | 11,290         |
| REGULAR SAL & WAGES-OVERTIME   | 670            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 30,566         | 37,370         | 39,650         | 40,940         | 42,150         |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 7,757          | 10,000         | 10,000         | 10,100         | 10,200         |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 12,920         | 9,000          | 12,000         | 12,120         | 12,240         |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 6,029          | 7,000          | 7,000          | 7,070          | 7,140          |
|   | 66,295         | 73,020         | 79,430         | 81,220         | 83,020         |
| DITCHING & DITCH MTCE                   |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 436            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 3,035          | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 10,066         | 11,640         | 12,940         | 13,270         | 13,480         |
| REGULAR SALARIES AND WAGES              | 41,318         | 44,580         | 47,820         | 49,310         | 50,740         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 7,187          | 3,000          | 3,000          | 3,030          | 3,060          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 13,140         | 3,000          | 3,000          | 3,030          | 3,060          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 51,882         | 34,000         | 34,000         | 34,340         | 34,680         |
|   | 127,064        | 96,220         | 100,760        | 102,980        | 105,020        |
| DOWNTOWN SIDEWALK MTCE                  |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 902            | 1,800          | 2,070          | 2,070          | 2,070          |
| CASUAL&PART-TIME SAL&WAGES              | 5,514          | 11,600         | 11,880         | 11,880         | 11,880         |
| EMPLOYEE BENEFITS                       | 369            | 530            | 670            | 680            | 690            |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 121            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 2,438          | 2,170          | 2,330          | 2,360          | 2,500          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 1,347          | 1,000          | 1,000          | 1,010          | 1,020          |
|   | 10,691         | 17,100         | 17,950         | 18,000         | 18,160         |
| DOWNTOWN TREE MTCE                      |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 6              | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 41             | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 3,546          | 1,150          | 1,220          | 1,230          | 1,240          |
| REGULAR SALARIES AND WAGES              | -              | 4,190          | 4,520          | 4,680          | 4,730          |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | -              | 1,000          | 1,000          | 1,010          | 1,020          |



|                                   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| INTERFUNCTIONAL EXPENSES          |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP    | 16             | 500            | 500            | 510            | 510            |
|                                   | 3,609          | 6,840          | 7,240          | 7,430          | 7,500          |
| ELECTRIC VEHICLE CHARGING STATION |                |                |                |                |                |
| MATERIALS                         |                |                |                |                |                |
| ELECTRICAL ENERGY                 | 1,330          | 1,200          | 1,200          | 1,210          | 1,220          |
| MATERIALS                         | -              | 1,000          | 1,000          | 1,010          | 1,020          |
|                                   | 1,330          | 2,200          | 2,200          | 2,220          | 2,240          |
| ENTRANCE CULVERT & CURB REPLACE   |                |                |                |                |                |
| SALARIES AND BENEFITS             |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS         | 192            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES        | 1,205          | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                 | 6,589          | 7,430          | 8,440          | 8,590          | 8,670          |
| REGULAR SALARIES AND WAGES        | 27,241         | 28,540         | 30,600         | 31,540         | 32,440         |
| MATERIALS                         |                |                |                |                |                |
| MATERIALS                         | 9,904          | 9,000          | 9,000          | 9,090          | 9,180          |
| CONTRACTED SERVICES               |                |                |                |                |                |
| CONTRACTED SERVICES               | 305            | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES          |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP    | 30,164         | 27,000         | 27,000         | 27,270         | 27,540         |
|                                   | 75,600         | 71,970         | 75,040         | 76,490         | 77,830         |
| ENTRANCE CULVERT INSTALLATION     |                |                |                |                |                |
| SALARIES AND BENEFITS             |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS         | 70             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES        | 344            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                 | 832            | 2,100          | 2,430          | 2,460          | 2,480          |
| REGULAR SALARIES AND WAGES        | 3,825          | 8,070          | 8,600          | 8,930          | 9,150          |
| MATERIALS                         |                |                |                |                |                |
| MATERIALS                         | 10,695         | 7,000          | 7,000          | 7,070          | 7,140          |
| INTERFUNCTIONAL EXPENSES          |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP    | 4,563          | 4,000          | 4,000          | 4,040          | 4,080          |
|                                   | 20,329         | 21,170         | 22,030         | 22,500         | 22,850         |
| LEAVE PICKUP                      |                |                |                |                |                |
| SALARIES AND BENEFITS             |                |                |                |                |                |
| EMPLOYEE BENEFITS                 | 2,214          | 2,610          | 3,140          | 3,270          | 3,290          |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 294            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 13,707         | 10,510         | 11,220         | 11,600         | 11,940         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 43,489         | 39,000         | 39,000         | 39,390         | 39,780         |
|   | 59,704         | 52,120         | 53,360         | 54,260         | 55,010         |
| LITTER PICKUP                           |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 920            | 1,700          | 1,700          | 1,720          | 1,730          |
| CASUAL&PART-TIME SAL&WAGES              | 5,507          | 10,000         | 11,000         | 11,110         | 11,220         |
| EMPLOYEE BENEFITS                       | 3,821          | 4,820          | 5,450          | 5,500          | 5,650          |
| REGULAR SALARIES AND WAGES              | 17,038         | 18,600         | 19,970         | 20,560         | 21,220         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES: OWN EQUIP         | 5,241          | 6,000          | 6,000          | 6,060          | 6,120          |
|   | 32,527         | 41,120         | 44,120         | 44,950         | 45,940         |
| MISC MTCE                               |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 1,124          | 1,400          | 4,290          | 4,290          | 4,290          |
| CASUAL&PART-TIME SAL&WAGES              | 6,957          | 8,300          | 24,640         | 24,640         | 24,640         |
| CLOTHING ALLOWANCE                      | 3,005          | 6,000          | 6,000          | 6,060          | 6,120          |
| EMPLOYEE BENEFITS                       | 41,425         | 23,460         | 17,410         | 17,620         | 17,680         |
| MEAL ALLOWANCES                         | 244            | -              | -              | -              | -              |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 1,959          | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 185,905        | 73,910         | 47,140         | 47,870         | 48,590         |
| UNIFORMS AND CLOTHING                   | 4,231          | 3,000          | 3,000          | 3,030          | 3,060          |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 636            | 2,000          | 2,000          | 2,020          | 2,040          |
| MISCELLANEOUS (UNCLASSIFIED)            | 125            | -              | -              | -              | -              |
| SMALL TOOLS                             | 1,222          | -              | -              | -              | -              |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 6,105          | 5,000          | 5,000          | 5,050          | 5,100          |
| RENTS AND FINANCIAL EXPENSES            |                |                |                |                |                |
| UNIFORM AND CLOTHING RENTALS            | 7,585          | 9,000          | 9,000          | 9,090          | 9,180          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 10,665         | 5,000          | 5,000          | 5,050          | 5,100          |
|   | 271,188        | 137,070        | 123,480        | 124,720        | 125,800        |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| PATCH & SEAL                   |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 651            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 3,839          | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 4,789          | 6,120          | 6,850          | 7,110          | 7,270          |
| REGULAR SAL & WAGES-OVERTIME   | 59             | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 19,421         | 23,220         | 24,920         | 25,680         | 26,410         |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 9,832          | 7,000          | 7,000          | 7,070          | 7,140          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 8,641          | 11,000         | 11,000         | 11,110         | 11,220         |
|                                | 47,232         | 47,340         | 49,770         | 50,970         | 52,040         |
| PATROLLING                     |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 37             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 257            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 11,353         | 11,470         | 12,710         | 13,020         | 13,330         |
| REGULAR SAL & WAGES-OVERTIME   | 276            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 45,296         | 43,910         | 46,970         | 48,460         | 49,970         |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 31             | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 3,642          | 3,800          | 3,800          | 3,840          | 3,880          |
|                                | 60,892         | 59,180         | 63,480         | 65,320         | 67,180         |
| PAVEMENT MARKINGS              |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 138            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 940            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 3,236          | 5,500          | 5,990          | 6,150          | 6,190          |
| MEAL ALLOWANCES                | 18             | -              | -              | -              | -              |
| REGULAR SAL & WAGES-OVERTIME   | 524            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 14,120         | 20,750         | 22,180         | 22,900         | 23,580         |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 2,437          | 8,000          | 8,000          | 8,080          | 8,160          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 18,760         | 22,000         | 22,000         | 22,220         | 22,440         |



|                                 | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget                        | 2021<br>Budget | 2022<br>Budget |
|---------------------------------|----------------|----------------|---------------------------------------|----------------|----------------|
| INTERFUNCTIONAL EXPENSES        |                |                |                                       |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP  | 4,952          | 5,000          | 5,000                                 | 5,050          | 5,100          |
|                                 | 45,125         | 61,250         | 63,170                                | 64,400         | 65,470         |
| PROTECTIVE BARRIERS             |                |                |                                       |                |                |
| SALARIES AND BENEFITS           |                |                |                                       |                |                |
| EMPLOYEE BENEFITS               | 1,123          | 1,160          | 1,230                                 | 1,230          | 1,250          |
| REGULAR SAL & WAGES-OVERTIME    | 272            | -              | -                                     | -              | -              |
| REGULAR SALARIES AND WAGES      | 2,400          | 4,310          | 4,540                                 | 4,700          | 4,860          |
| MATERIALS                       |                |                |                                       |                |                |
| MATERIALS                       | 351            | 1,000          | 1,000                                 | 1,010          | 1,020          |
| INTERFUNCTIONAL EXPENSES        |                |                |                                       |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP  | 1,839          | 1,600          | 1,600                                 | 1,620          | 1,630          |
|                                 | 5,985          | 8,070          | 8,370                                 | 8,560          | 8,760          |
| RAILWAY CROSSING SIGNALS        |                |                |                                       |                |                |
| CONTRACTED SERVICES             |                |                |                                       |                |                |
| CONTRACTED SERVICES             | 22,871         | 20,000         | 20,000                                | 20,200         | 20,400         |
|                                 | 22,871         | 20,000         | 20,000                                | 20,200         | 20,400         |
| RIGHT OF WAY GRASS/WEED CUTTING |                |                | , , , , , , , , , , , , , , , , , , , |                |                |
| SALARIES AND BENEFITS           |                |                |                                       |                |                |
| CASUAL&PART-TIME BENEFITS       | 1,890          | 2,100          | 2,070                                 | 2,070          | 2,070          |
| CASUAL&PART-TIME SAL&WAGES      | 11,854         | 12,100         | 11,880                                | 11,880         | 11,880         |
| EMPLOYEE BENEFITS               | 7,896          | 12,760         | 14,300                                | 14,560         | 14,760         |
| REGULAR SALARIES AND WAGES      | 29,207         | 48,590         | 52,040                                | 53,700         | 55,290         |
| INTERFUNCTIONAL EXPENSES        |                |                |                                       |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP  | 29,289         | 25,000         | 30,000                                | 30,300         | 30,600         |
|                                 | 80,136         | 100,550        | 110,290                               | 112,510        | 114,600        |
| ROAD CULVERT INSTALLATION       |                |                |                                       |                |                |
| INTERFUNCTIONAL EXPENSES        |                |                |                                       |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP  | -              | 1,000          | 1,000                                 | 1,010          | 1,020          |
|                                 |                | 1,000          | 1,000                                 | 1,010          | 1,020          |
| ROAD CULVERT REPLACEMENT        |                |                |                                       |                |                |
| SALARIES AND BENEFITS           |                |                |                                       |                |                |
| EMPLOYEE BENEFITS               | 73             | 2,340          | 2,600                                 | 2,730          | 2,750          |
| REGULAR SALARIES AND WAGES      | 112            | 9,100          | 9,780                                 | 10,120         | 10,450         |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 4,383          | 3,000          | 3,000          | 3,030          | 3,060          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | -              | 3,000          | 3,000          | 3,030          | 3,060          |
|                                | 4,568          | 17,440         | 18,380         | 18,910         | 19,320         |
| SAFETY DEVICES                 |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 6              | -              | 10             | 10             | 10             |
| REGULAR SALARIES AND WAGES     | -              | 460            | 570            | 580            | 580            |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 5,105          | 1,000          | 1,000          | 1,010          | 1,020          |
|                                | 5,111          | 1,460          | 1,580          | 1,600          | 1,610          |
| SAFETY EDUCATION               |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 639            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 4,299          | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 4,884          | 5,700          | 5,990          | 6,180          | 6,220          |
| REGULAR SAL & WAGES-OVERTIME   | 217            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 19,508         | 21,950         | 21,910         | 22,500         | 23,190         |
| TUITIONS AND COURSES           | 18,264         | 16,000         | 16,000         | 16,160         | 16,320         |
| MATERIALS                      |                |                |                |                |                |
| PRINTING STATIONERY, SUPPLIES  | -              | 1,400          | 1,400          | 1,410          | 1,430          |
| TRAVEL                         | -              | 1,500          | 500            | 510            | 510            |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 2,064          | 1,900          | 1,900          | 1,920          | 1,940          |
|                                | 49,875         | 48,450         | 47,700         | 48,680         | 49,610         |
| SHOULDER MTCE                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 121            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 830            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 2,907          | 3,400          | 3,810          | 3,830          | 3,970          |
| REGULAR SALARIES AND WAGES     | 8,686          | 12,960         | 13,850         | 14,250         | 14,740         |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 6,092          | 2,000          | 2,000          | 2,020          | 2,040          |
| CONTRACTED SERVICES            | ·              | ·              |                | ·              |                |
| CONTRACTED SERVICES            | -              | 6,000          | 6,000          | 6,060          | 6,120          |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 5,065          | 12,000         | 6,000          | 6,060          | 6,120          |
|                                | 23,701         | 36,360         | 31,660         | 32,220         | 32,990         |
| SIDEWALK MTCE                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 135            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 837            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 1,100          | 2,470          | 2,730          | 2,750          | 2,770          |
| REGULAR SALARIES AND WAGES     | 4,702          | 9,810          | 10,510         | 10,860         | 11,200         |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 187            | 1,000          | 1,000          | 1,010          | 1,020          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | -              | 500            | 500            | 510            | 510            |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 1,368          | 5,000          | 5,000          | 5,050          | 5,100          |
|                                | 8,329          | 18,780         | 19,740         | 20,180         | 20,600         |
| STORM SEWERS                   |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 458            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 2,678          | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 5,850          | 4,210          | 4,630          | 4,670          | 4,840          |
| MEAL ALLOWANCES                | 126            | -              | -              | -              | -              |
| REGULAR SAL & WAGES-OVERTIME   | 7,150          | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 18,984         | 16,150         | 17,100         | 17,670         | 18,180         |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 1,353          | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 9,571          | 7,000          | 9,000          | 9,090          | 9,180          |
|                                | 46,170         | 27,360         | 30,730         | 31,430         | 32,200         |
| STREET SIGNS                   |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 237            | 910            | 1,070          | 1,080          | 1,080          |
| REGULAR SALARIES AND WAGES     | -              | 3,890          | 4,090          | 4,260          | 4,410          |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 2,024          | 4,000          | 4,000          | 4,040          | 4,080          |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | -              | 100            | 100            | 100            | 100            |
|                                | 2,261          | 8,900          | 9,260          | 9,480          | 9,670          |
| SWEEPING                       |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 13             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 98             | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 8,778          | 8,230          | 9,260          | 9,450          | 9,620          |
| REGULAR SAL & WAGES-OVERTIME   | 170            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 33,797         | 31,020         | 33,250         | 34,330         | 35,370         |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 93,525         | 87,000         | 87,000         | 87,870         | 88,750         |
|                                | 136,381        | 126,250        | 129,510        | 131,650        | 133,740        |
| SWEEPING MAIN ST/DIA           |                | · · ·          |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 39             | 240            | 260            | 260            | 260            |
| REGULAR SALARIES AND WAGES     | -              | 1,310          | 1,460          | 1,470          | 1,490          |
|                                | 39             | 1,550          | 1,720          | 1,730          | 1,750          |
| TRAFFIC COUNTS                 |                |                |                |                |                |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 4,500          | 12,000         | 12,000         | 12,120         | 12,240         |
|                                | 4,500          | 12,000         | 12,000         | 12,120         | 12,240         |
| TREE PLANTING                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | -              | -              | 620            | 620            | 620            |
| CASUAL&PART-TIME SAL&WAGES     | -              | -              | 3,600          | 3,690          | 3,780          |
| EMPLOYEE BENEFITS              | 501            | -              | -              | -              | -              |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 1,716          | 20,000         | 26,000         | 26,260         | 26,520         |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 14,246         | 20,000         | 26,000         | 26,260         | 26,520         |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
|                                |                | C 000          | 0.000          | C 000          | C 400          |
| EQUIP RENTAL CHARGES:OWN EQUIP | -              | 6,000          | 6,000          | 6,060          | 6,120          |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|--|----------------|----------------|----------------|----------------|--------------|
| WEEDS (PRIVATE PROPERTY)                       |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| EMPLOYEE BENEFITS                              | 84             | 240            | 260            | 260            | 26           |
| REGULAR SALARIES AND WAGES                     | -              | 1,310          | 1,460          | 1,470          | 1,49         |
|  | 84             | 1,550          | 1,720          | 1,730          | 1,75         |
| WOLVERTON RD MTCE                              |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                      | 58             | -              | -              | -              |              |
| CASUAL&PART-TIME SAL&WAGES                     | 364            | -              | -              | -              |              |
| EMPLOYEE BENEFITS                              | 2,424          | 1,720          | 1,920          | 1,960          | 1,97         |
| MEAL ALLOWANCES                                | 18             | -              | -              | -              |              |
| REGULAR SAL & WAGES-OVERTIME                   | 1,083          | -              | -              | -              |              |
| REGULAR SALARIES AND WAGES                     | 7,092          | 6,940          | 7,440          | 7,650          | 7,94         |
| MATERIALS                                      |                |                |                |                |              |
| MATERIALS                                      | -              | 1,000          | 1,000          | 1,010          | 1,02         |
| CONTRACTED SERVICES                            |                |                |                |                |              |
| CONTRACTED SERVICES                            | 9,158          | 2,000          | 2,000          | 2,020          | 2,04         |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |              |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 7,545          | 4,000          | 4,000          | 4,040          | 4,08         |
|  | 27,742         | 15,660         | 16,360         | 16,680         | 17,05        |
| TOTAL EXPENSES                                 | 1,654,285      | 1,499,090      | 1,554,310      | 1,581,740      | 1,608,49     |
| VY IMPACT                                      | (1,527,967)    | (1,317,090)    | (1,375,810)    | (1,401,450)    | (1,426,41    |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 4.46%          | 1.86%          | 1.789        |

## 2020 Consolidated Budget







## **TRANSPORTATION SERVICES**

## **Winter Control**

The Winter Control Department ensures that the Town's roads and sidewalks are plowed, sanded or salted in the most timely and effective manner. During the winter season, patrols are checking road and sidewalk conditions as well as monitoring weather forecasts to ensure safe passage throughout the Town.

- · Snow clearing and sanding / salting of Town-owned roads and sidewalks
- · Compliance with all applicable legislation and Road Quality Management Standards
- Snow cleaning of Town-owned parking lots
- Thawing of frozen culverts

#### **Resources supporting these services**

| Staff  | Full time: 15 | Part Time: 7          |                  |              |
|--------|---------------|-----------------------|------------------|--------------|
| Assets | Facilities    | Salt / Sand dome      | Replacement Cost | \$ 300,000   |
|        | Vehicles      | Trucks, sweepers, etc | Replacement Cost | \$ 2,900,000 |
|        | Equipment     | Maintenance           | Replacement Cost | \$ 860,000   |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| NTER CONTROL                            |                |                |                |                |                |
| SANDING & SALTING                       |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 356            | 2,400          | 1,530          | 1,530          | 1,530          |
| CASUAL&PART-TIME SAL&WAGES              | 2,292          | 8,000          | 11,200         | 11,200         | 11,200         |
| EMPLOYEE BENEFITS                       | 17,299         | 8,240          | 8,200          | 8,370          | 8,560          |
| MEAL ALLOWANCES                         | 1,459          | 1,000          | 1,000          | 1,010          | 1,020          |
| REGULAR SAL & WAGES-OVERTIME            | 36,781         | 25,000         | 35,000         | 35,350         | 35,700         |
| REGULAR SALARIES AND WAGES              | 61,452         | 30,880         | 30,030         | 30,960         | 31,860         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 122,875        | 70,000         | 73,000         | 74,460         | 128,530        |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 1,272          | -              | -              | -              |                |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES: OWN EQUIP         | 164,368        | 98,000         | 108,000        | 109,080        | 110,170        |
|   | 408,154        | 243,520        | 267,960        | 271,960        | 328,57         |
| SIDEWALK PLOWING                        |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 1,797          | 3,000          | 3,360          | 3,360          | 3,360          |
| CASUAL&PART-TIME SAL&WAGES              | 6,813          | 17,600         | 24,640         | 24,640         | 24,64          |
| EMPLOYEE BENEFITS                       | 1,924          | 5,760          | 6,590          | 6,750          | 6,90           |
| MEAL ALLOWANCES                         | 540            | 500            | 500            | 510            | 51             |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 7,516          | 1,000          | 7,000          | 7,070          | 7,140          |
| REGULAR SALARIES AND WAGES              | 5,206          | 22,060         | 23,630         | 24,360         | 25,080         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 216            | -              | -              | -              |                |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 36,736         | 28,000         | 28,000         | 28,280         | 28,560         |
|   | 60,748         | 77,920         | 93,720         | 94,970         | 96,190         |
| SIDEWALK SANDING                        |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 5,860          | 3,000          | 3,360          | 3,360          | 3,360          |
| CASUAL&PART-TIME SAL&WAGES              | 25,975         | 17,600         | 24,640         | 24,640         | 24,640         |
| EMPLOYEE BENEFITS                       | 2,913          | 3,530          | 3,970          | 4,110          | 4,130          |
| MEAL ALLOWANCES                         | 1,063          | -              | -              | -              |                |
| REGULAR SAL & WAGES-OVERTIME            | 14,048         | 6,000          | 10,000         | 10,100         | 10,200         |
| REGULAR SALARIES AND WAGES              | 8,162          | 13,580         | 14,580         |                | 15,480         |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 559            | 6,000          | 6,000          | 6,060          | 6,120          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 67,667         | 32,000         | 42,000         | 42,420         | 42,840         |
|   | 126,247        | 81,710         | 104,550        | 105,670        | 106,770        |
| SNOW FENCE                              |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 2,341          | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 14,631         | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 1,123          | 5,210          | 5,850          | 5,900          | 6,040          |
| REGULAR SALARIES AND WAGES              | 6,499          | 20,110         | 21,140         | 21,750         | 22,420         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 2,194          | 3,000          | 3,000          | 3,030          | 3,060          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 4,895          | 4,000          | 4,000          | 4,040          | 4,080          |
|   | 31,683         | 32,320         | 33,990         | 34,720         | 35,600         |
| SNOW PLOWING                            |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 151            | 6,370          | 5,460          | 5,460          | 5,460          |
| CASUAL&PART-TIME SAL&WAGES              | 856            | 36,770         | 40,320         | 40,320         | 40,320         |
| EMPLOYEE BENEFITS                       | 10,142         | 24,970         | 25,870         | 26,330         | 26,900         |
| MEAL ALLOWANCES                         | 2,233          | 1,000          | 1,000          | 1,010          | 1,020          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 33,244         | 12,000         | 34,000         | 34,340         | 34,680         |
| REGULAR SALARIES AND WAGES              | 26,301         | 79,770         | 84,260         | 86,730         | 89,270         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 2,673          | 1,000          | 1,000          | 1,010          | 1,020          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 95             | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 107,592        | 95,000         | 125,000        | 126,250        | 127,510        |
|   | 183,287        | 256,880        | 316,910        | 321,450        | 326,180        |
| SNOW REMOVAL                            |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 511            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 2,856          | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 3,802          | 2,340          | 2,660          | 2,690          | 2,750          |
| MEAL ALLOWANCES                         | 234            | -              | -              | -              | -              |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|---|----------------|----------------|----------------|----------------|---------------|
| REGULAR SAL & WAGES-OVERTIME                                | 1,557          | -              | 5,000          | 5,050          | 5,100         |
| REGULAR SALARIES AND WAGES                                  | 9,176          | 9,140          | 9,740          | 10,120         | 10,370        |
| CONTRACTED SERVICES   |                |                |                |                |               |
| CONTRACTED SERVICES   | -              | 1,000          | 1,000          | 1,010          | 1,02          |
| INTERFUNCTIONAL EXPENSES                                    |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP                              | 32,637         | 10,000         | 40,000         | 40,400         | 40,80         |
|   | 50,773         | 22,480         | 58,400         | 59,270         | 60,04         |
| STANDBY   |                |                |                |                |               |
| SALARIES AND BENEFITS                                       |                |                |                |                |               |
| EMPLOYEE BENEFITS   | 4,490          | 6,190          | 6,960          | 7,130          | 7,39          |
| REGULAR SALARIES AND WAGES                                  | 21,402         | 23,530         | 25,220         | 26,100         | 26,83         |
|   | 25,892         | 29,720         | 32,180         | 33,230         | 34,22         |
| WINTER DRAINAGE   |                |                |                |                |               |
| SALARIES AND BENEFITS                                       |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS                                   | 23             | -              | -              | -              |               |
| CASUAL&PART-TIME SAL&WAGES                                  | 163            | -              | -              | -              |               |
| EMPLOYEE BENEFITS   | 1,389          | 2,810          | 3,140          | 3,290          | 3,32          |
| MEAL ALLOWANCES   | 90             | -              | -              | -              |               |
| REGULAR SAL & WAGES-OVERTIME                                | 1,997          | 1,000          | 1,000          | 1,010          | 1,02          |
| REGULAR SALARIES AND WAGES                                  | 4,732          | 10,850         | 11,510         | 11,880         | 12,24         |
| INTERFUNCTIONAL EXPENSES                                    |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP                              | 2,708          | 2,000          | 2,000          | 2,020          | 2,04          |
|   | 11,102         | 16,660         | 17,650         | 18,200         | 18,62         |
| TOTAL EXPENSES  | 897,886        | 761,210        | 925,360        | 939,470        | 1,006,19      |
|   | (907.000)      | (764.040)      | (0.05, 0.00)   | (020 470)      | (4.000.40)    |
| /Y IMPACT<br>DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | (897,886)      | (761,210)      | (925,360)      | (939,470)      | (1,006,190    |

## 2020 Consolidated Budget



## **TRANSPORTATION SERVICES**

# **Parking Lots**

The Town's provides temporary parking for the downtown area through two parking lots on either side of Main St. The parking lots are available 24 hr/day, 365 days per year and free of charge.

- Maintenance of the parking lots
- Electric charging station

#### **Resources supporting these services**

StaffFull time: 15Part Time: 7AssetsLand improvementsParking lots

Replacement Cost \$420,000

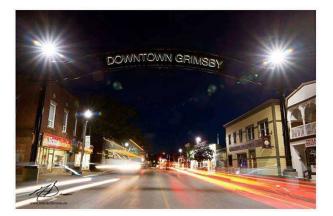


|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| ARKING LOTS                                     |                |                |                |                |                |
| PARKING LOT MTCE                                |                |                |                |                |                |
| SALARIES AND BENEFITS                           |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS                       | 24             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES                      | 184            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                               | 922            | 1,540          | 1,780          | 1,790          | 1,790          |
| REGULAR SALARIES AND WAGES                      | 2,311          | 5,920          | 6,400          | 6,600          | 6,780          |
| MATERIALS                                       |                |                |                |                |                |
| MATERIALS                                       | 1,914          | 2,000          | 2,000          | 2,020          | 2,040          |
| INTERFUNCTIONAL EXPENSES                        |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP                  | 1,396          | 200            | 200            | 200            | 200            |
|   | 6,751          | 9,660          | 10,380         | 10,610         | 10,810         |
| TOTAL EXPENSES                                  | 6,751          | 9,660          | 10,380         | 10,610         | 10,810         |
| EVY IMPACT                                      | (6,751)        | (9,660)        | (10,380)       | (10,610)       | (10,810)       |
| UDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 7.45%          | 2.22%          | 1.89%          |

# 2020 Consolidated Budget



# **TRANSPORTATION SERVICES**



## Streetlights

The Town's provides street lighting in the urban areas to enhance the safety of night driving 365 days per year. The Town also enhances the holiday spirit in December with holiday lights in the Downtown core.

- Streetlights were converted to LED in 2014 to reduce energy costs
- Maintenance of the streetlights
- Provision of holiday lights in the Downtown core

#### **Resources supporting these services**

Assets Equipment

Streetlights

Replacement Cost \$ 2,585,000



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| <b>IREETLIGHTS</b>                             |                |                |                |                |               |
| CHRISTMAS LGHTS EQUIP MTCE                     |                |                |                |                |               |
| SALARIES AND BENEFITS                          |                |                |                |                |               |
| EMPLOYEE BENEFITS                              | 1 6            | 640            | 690            | 690            | 690<br>2,820  |
| REGULAR SALARIES AND WAGES                     | -              | 2,470          | 2,650          | 2,780          |               |
| CONTRACTED SERVICES                            |                |                |                |                |               |
| CONTRACTED SERVICES                            | 638            | -              | -              | -              |               |
|  | 639            | 3,110          | 3,340          | 3,470          | 3,51          |
| EQUIPMENT MTCE                                 |                |                | ·              |                |               |
| SALARIES AND BENEFITS                          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS                      | 16             | -              | -              | -              |               |
| CASUAL&PART-TIME SAL&WAGES                     | 117            | -              | -              | -              |               |
| EMPLOYEE BENEFITS                              | 254            | 530            | 670            | 680            | 69            |
| MEAL ALLOWANCES                                | 72             | -              | -              | -              |               |
| REGULAR SAL & WAGES-OVERTIME                   | 800            | -              | -              | -              |               |
| REGULAR SALARIES AND WAGES                     | 685            | 2,170          | 2,330          | 2,360          | 2,50          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 180            | -              | -              | -              |               |
|  | 2,124          | 2,700          | 3,000          | 3,040          | 3,19          |
| GR POWER EQUIP MTCE                            |                |                |                |                |               |
| MATERIALS                                      |                |                |                |                |               |
| ELECTRICAL ENERGY                              | 198,553        | 195,000        | 198,000        | 199,980        | 201,98        |
| CONTRACTED SERVICES                            |                |                |                |                |               |
| CONTRACTED SERVICES                            | 34,834         | 35,000         | 35,000         | 35,350         | 35,70         |
|  | 233,387        | 230,000        | 233,000        | 235,330        | 237,68        |
| TOTAL EXPENSES                                 | 236,150        | 235,810        | 239,340        | 241,840        | 244,38        |
| VY IMPACT                                      | (236,150)      | (235,810)      | (239,340)      | (241,840)      | (244,380      |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | ()             | (,0.0)         | 1.50%          | 1.04%          | 1.05%         |

# 2020 Consolidated Budget



# **TRANSPORTATION SERVICES**

# Health & Safety

The Town is dedicated to ensuring all workers have the right to a safe workplace and return home each day safe and sound. The Town has developed policies and procedures under the Occupational Health and Safety Act to make certain all employees are properly trained and aware of workplace risks and hazards.

- · Commitment of Council and senior management for a safe workplace for all employees
- Continual training of staff through external and internal courses
- · Joint Health & Safety Committee continually inspects facilities to ensure a safe work environment
- · Preparation and maintenance of facility safety plans

#### **Resources supporting these services**

Staff representatives: 10



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| IEALTH & SAFETY                                  |                |                |                |                |                |
| GENERAL ADMIN                                    |                |                |                |                |                |
| SALARIES AND BENEFITS                            |                |                |                |                |                |
| TRAINING PROGRAMS                                | 4,626          | 3,000          | 4,000          | 4,040          | 4,080          |
| MATERIALS  |                |                |                |                |                |
| MATERIALS  | -              | 5,000          | 16,500         | 16,670         | 16,830         |
| MEMBERSHIPS AND SUBSCRIPTIONS                    | 12,027         | 10,000         | 1,500          | 1,520          | 1,530          |
| MISCELLANEOUS (UNCLASSIFIED)                     | 2,721          | 3,000          | 3,000          | 3,030          | 3,060          |
| CONTRACTED SERVICES                              |                |                |                |                |                |
| STUDIES  | -              | 5,000          | 5,000          | 5,050          | 5,100          |
|  | 19,374         | 26,000         | 30,000         | 30,310         | 30,600         |
| TOTAL EXPENSES                                   | 19,374         | 26,000         | 30,000         | 30,310         | 30,600         |
| LEVY IMPACT                                      | (19,374)       | (26,000)       | (30,000)       | (30,310)       | (30,600)       |
| BUDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                | 1              | 15.38%         | 1.03%          | 0.96%          |

### 2020 Consolidated Budget



## **TRANSPORTATION SERVICES**

### **Administration Building**

The Administration Building houses the offices of the majority of the Town's Departments and Council Chambers. The building was renovated in 2010-2011 and designed to be more sustainable through water and energy reduction and more accessible by creating a barrier-free environment.

· Awarded LEED Silver 2013 from the Canada Green Building Council

#### **Resources supporting these services**

Assets Fac

Facilities Facilities Town Hall Turbine & noise wall Replacement Cost\$2,289,000Replacement Cost\$ 946,000



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|---|----------------|----------------|----------------|----------------|--------------|
| DMINISTRATION BLDG  |                |                |                |                |              |
| GENERAL REVENUE   |                |                |                |                |              |
| USER FEES   |                |                |                |                |              |
| MISCELLANEOUS REVENUE                                     | 350            | 350            | -              | -              |              |
| TRANSFERS FROM OWN FUNDS                                  |                |                |                |                |              |
| TRANSFER FROM RESERVES                                    | 15,000         | 20,000         | 20,000         | 20,200         | 20,4         |
| OTHER REVENUES  |                |                |                |                |              |
| DAAP OVERHEAD RECOVERY                                    | 36,716         | 25,000         | 25,000         | 25,250         | 25,5         |
| DAAP CAPITAL RECOVERY                                     | 21,525         | 15,000         | 15,000         | 15,150         | 15,3         |
|   | 73,591         | 60,350         | 60,000         | 60,600         | 61,2         |
| TOTAL REVENUES  | 73,591         | 60,350         | 60,000         | 60,600         | 61,2         |
|   | · · ·          | ,              | · ·            | ,              |              |
| BUILDING MTCE<br>SALARIES AND BENEFITS                    |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                                 | 49             |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                                 | 49<br>590      | -              | -              | -              |              |
| EMPLOYEE BENEFITS   | 1,335          | 2,160          | -<br>1,810     | -<br>1,840     | 1,9          |
| REGULAR SAL & WAGES-OVERTIME                              | 1,555          | 2,100          | 1,010          | 1,040          | 1,8          |
| REGULAR SALAWAGES-OVER TIME<br>REGULAR SALARIES AND WAGES |                | -<br>0 120     | -<br>6 420     | 6 720          | 6.0          |
| MATERIALS   | 3,709          | 8,120          | 6,430          | 6,720          | 6,9          |
|   | E 404          | E 000          | E 000          | E 0E0          | E 4          |
| CLEANING & MTCE MATERIALS<br>MATERIALS                    | 5,494          | 5,000          | 5,000          | 5,050          | 5,1          |
|   | 4,716          | 8,000          | 8,000          | 8,080          | 8,1          |
| UTILITIES-HEAT  | 27,617         | 30,000         | 30,000         | 30,300         | 30,6         |
|   | 44,604         | 55,000         | 55,000         | 55,550         | 56,1         |
|   | 736            | 700            | 700            | 710            | 7            |
|   |                |                |                |                |              |
|   | 35,421         | 39,000         | 39,000         | 39,390         | 39,7         |
|   | 61,937         | 35,000         | 35,000         | 35,350         | 35,7         |
| GENERAL MAINTENANCE & REPAIRS                             | 14,933         | 35,000         | 45,000         | 45,450         | 45,9         |
| RENTS AND FINANCIAL EXPENSES                              |                |                |                |                |              |
| INSURANCE   | 12,307         | 12,280         | 13,290         | 13,420         | 13,5         |
| INTERFUNCTIONAL EXPENSES                                  |                |                |                |                |              |
| EQUIP RENTAL CHARGES:OWN EQUIP                            | 555            | 1,000          | 1,000          | 1,010          | 1,0          |
| NETWORK SERVICES CHARGES                                  | 9,880          | 9,880          | 9,930          | 10,030         | 10,1         |
| TRANSFERS TO OWN FUNDS                                    |                |                |                |                |              |
| TRANSFER TO RESERVES                                      | 8,250          | 11,000         | 11,000         | 11,110         | 11,2         |
|   | 233,688        | 252,140        | 261,160        | 264,010        | 266,8        |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| TURBINE  |                |                |                |                |                |
| CONTRACTED SERVICES                            |                |                |                |                |                |
| CONTRACTED SERVICES                            | 4,009          | 20,000         | -              | -              |                |
|  | 4,009          | 20,000         | -              | -              |                |
| TOTAL EXPENSES                                 | 237,697        | 272,140        | 261,160        | 264,010        | 266,89         |
| VY IMPACT                                      | (164,106)      | (211,790)      | (201,160)      | (203,410)      | (205,690       |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | (5.02%)        | 1.12%          | 1.12%          |

# 2020 Consolidated Budget







# **TRANSPORTATION SERVICES**

## **Public Works Fleet & Equipment**

The Public Works Fleet & Equipment Department maintains the Public Works, Environmental Services and Fire vehicles and equipment. Staff mechanics conduct the mandatory vehicle inspections and perform repairs and maintenance to ensure the Town's fleet and equipment are safe, reliable and available for service.

- Licensed, experienced staff mechanic
- Average # of annual inspections performed in the year 200
- Average # of preventative maintenance services performed in the year 50

#### **Resources supporting these services**

| Staff      | Full time: 2 | Part Time: 0                 |                   |
|------------|--------------|------------------------------|-------------------|
| Assets     | Vehicles     | Fleet of 60 vehicles         | Cost \$ 6,100,000 |
| Maintained | Equipment    | Over 140 pieces of equipment | Cost \$ 1,980,000 |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| W FLEET & EQUIP                                |                | Dudgot         |                |                | Duugo         |
| GENERAL REVENUE                                |                |                |                |                |               |
| USER FEES                                      |                |                |                |                |               |
| MISCELLANEOUS REVENUE                          | 1,829          | 2,000          | 2,000          | 2,020          | 2,04          |
| INTERFUNCTIONAL REVENUES                       |                |                |                |                |               |
| EQUIPMENT REVENUE                              | 1,171,015      | 991,600        | 994,600        | 1,004,550      | 1,014,59      |
|  | 1,172,844      | 993,600        | 996,600        | 1,006,570      | 1,016,63      |
| TOTAL REVENUES                                 | 1,172,844      | 993,600        | 996,600        | 1,006,570      | 1,016,63      |
| FLEET MTCE                                     |                |                |                |                |               |
| SALARIES AND BENEFITS                          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS                      | 233            | -              | -              | -              |               |
| CASUAL&PART-TIME SAL&WAGES                     | 1,480          | -              | -              | -              |               |
| EMPLOYEE BENEFITS                              | 25,071         | 31,010         | 33,320         | 33,790         | 34,35         |
| MEAL ALLOWANCES                                | 90             | 200            | 280            | 280            | 29            |
| REGULAR SAL & WAGES-OVERTIME                   | 2,081          | 3,000          | 3,000          | 3,030          | 3,06          |
| REGULAR SALARIES AND WAGES                     | 99,294         | 114,590        | 121,870        | 125,100        | 128,28        |
| MATERIALS                                      |                |                |                |                |               |
| VEHICLE AND EQUIPMENT REPAIRS                  | 605,184        | 355,130        | 355,130        | 358,680        | 362,26        |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |               |
| TRANSFER TO RESERVES                           | -              | 489,670        | 483,000        | 485,690        | 488,39        |
|  | 733,433        | 993,600        | 996,600        | 1,006,570      | 1,016,63      |
| TOTAL EXPENSES                                 | 733,433        | 993,600        | 996,600        | 1,006,570      | 1,016,63      |
| VY IMPACT                                      | 439,411        | -              | -              | -              |               |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0%             | 0%             | 09            |

# 2020 Consolidated Budget







# **TRANSPORTATION SERVICES**

# **Crossing Guards**

The Town is committed to the safe movement of children in our community to and from school. The Town employs 9 crossing guards at strategic locations for Central Public School, Nelles Public School and Smith School.

• Services provided three times daily before and after school and at lunch break

#### **Resources supporting these services**

Staff Part time: 9



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| CROSSING GUARDS                                  |                |                |                |                |                |
| CROSSING PATROLS                                 |                |                |                |                |                |
| SALARIES AND BENEFITS                            |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS                        | 9,070          | 15,120         | 12,380         | 12,380         | 12,380         |
| CASUAL&PART-TIME SAL&WAGES                       | 68,105         | 89,610         | 71,540         | 73,330         | 75,160         |
| UNIFORMS AND CLOTHING                            | 492            | 2,500          | 2,500          | 2,530          | 2,550          |
| MEDICAL EXAMS & RELATED                          | 325            | -              | -              | -              | -              |
| MATERIALS  |                |                |                |                |                |
| MISCELLANEOUS (UNCLASSIFIED)                     | 610            | -              | -              | -              | -              |
| TELEPHONE  | 57             | -              | -              | -              |                |
|  | 78,659         | 107,230        | 86,420         | 88,240         | 90,090         |
| TOTAL EXPENSES                                   | 78,659         | 107,230        | 86,420         | 88,240         | 90,090         |
| EVY IMPACT                                       | (78,659)       | (107,230)      | (86,420)       | (88,240)       | (90,090)       |
| BUDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | (19.41%)       | 2.11%          | 2.10%          |

# 2020 Consolidated Budget



**HEALTH SERVICES** 

**Mountain Cemetery** 

**Queens Lawn Cemetery** 

### 2020 Consolidated Budget



## **HEALTH SERVICES**

### **Grimsby Mountain Cemetery**

Grimsby Mountain Cemetery is located at the corner of Mountain and Elm Tree Roads and comprises 32.5 acres. The Cemetery was opened in 1998 and will continue to meet the needs of Grimsby residents well into the future. The Cemetery offers a variety of interment options including full casket burial, cremated remains burial, and above-ground columbarium niches.

- Funeral services provided
- · Marker and foundation installation provided
- General maintenance of grounds
- Over 5,800 plots exist currently
- 40 niches exist currently

#### **Resources supporting these services**

| Staff  | Full time: 1            | Students: 2                               |  |   |
|--------|-------------------------|---|--|---|
| Assets | Facilities<br>Equipment | Columbarium, storage sheds<br>Maintenance | Replacement Cost \$<br>Replacement Cost \$ | , |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| IOUNTAIN CEMETERY              |                |                |                |                |                |
| GENERAL REVENUE                |                |                |                |                |                |
| USER FEES                      |                |                |                |                |                |
| BURIAL CHARGES                 | 35,356         | 50,000         | 38,000         | 38,380         | 38,760         |
| MISCELLANEOUS REVENUE          | 150            | 150            | -              | -              | -              |
| RENTAL FACILITIES              | 4,736          | 5,000          | 5,000          | 5,050          | 5,100          |
| WAGES RECOVERED                | 1,739          | 4,000          | 4,000          | 4,040          | 4,080          |
| PLOT RESALE                    | 2,816          | 1,000          | 1,000          | 1,010          | 1,020          |
| INVESTMENT INCOME              |                |                |                |                |                |
| INVESTMENT INCOME-OTHER        | -              | 21,000         | 11,000         | 11,110         | 11,220         |
| OTHER REVENUES                 |                |                |                |                |                |
| MARKERS, FOUNDATIONS, MISC.    | 18,375         | 16,000         | 16,000         | 16,160         | 16,320         |
| SALE OF PLOTS                  | 59,529         | 55,000         | 55,000         | 55,550         | 56,110         |
|                                | 122,701        | 152,150        | 130,000        | 131,300        | 132,610        |
| TOTAL REVENUES                 | 122,701        | 152,150        | 130,000        | 131,300        | 132,610        |
|                                | 122,701        | 152,150        | 130,000        | 131,300        | 132,010        |
| BUILDING MTCE                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 1,339          | 2,100          | 2,480          | 2,480          | 2,480          |
| CASUAL&PART-TIME SAL&WAGES     | 8,879          | 14,000         | 14,280         | 14,280         | 14,280         |
| EMPLOYEE BENEFITS              | 6,726          | 6,760          | 8,510          | 8,610          | 8,830          |
| REGULAR SALARIES AND WAGES     | 26,042         | 24,760         | 30,180         | 31,080         | 31,890         |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 1,178          | 3,000          | 3,000          | 3,030          | 3,060          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 322            | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 16,680         | 16,250         | 16,250         | 16,410         | 16,580         |
|                                | 61,166         | 66,870         | 74,700         | 75,890         | 77,120         |
| FUNERALS                       |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 107            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 646            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 2,123          | 2,700          | 3,680          | 3,830          | 3,880          |
| MEAL ALLOWANCES                | 18             | -              | -              | -              | -,             |
| REGULAR SAL & WAGES-OVERTIME   | 1,447          | 900            | 900            | 910            | 920            |
| REGULAR SALARIES AND WAGES     | 8,758          | 10,370         | 13,300         | 13,670         | 14,130         |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|--|----------------|----------------|----------------|----------------|--------------|
| MATERIALS                                      |                | <u>v</u>       | <u> </u>       |                |              |
| CLEANING & MTCE MATERIALS                      | 220            | -              | -              | -              |              |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |              |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 8,552          | 7,000          | 7,000          | 7,070          | 7,14         |
|  | 21,871         | 20,970         | 24,880         | 25,480         | 26,07        |
| GENERAL ADMIN                                  |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| EMPLOYEE BENEFITS                              | 3,829          | 2,560          | 4,630          | 4,920          | 5,04         |
| REGULAR SAL & WAGES-OVERTIME                   | 451            | -              | -              | -              |              |
| REGULAR SALARIES AND WAGES                     | 19,786         | 11,620         | 21,480         | 22,880         | 23,82        |
| MATERIALS                                      |                |                |                |                |              |
| LICENCE FEE                                    | -              | 1,200          | 2,200          | 2,220          | 2,24         |
| SERVICE CHARGES                                | 1,432          | -              | -              | -              |              |
| CONTRACTED SERVICES                            |                |                |                |                |              |
| CONTRACTED SERVICES-OFFICE                     | 1,800          | 1,700          | 1,700          | 1,720          | 1,73         |
| PROFESSIONAL FEES                              | -              | 3,000          | -              | -              |              |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |              |
| NETWORK SERVICES CHARGES                       | 4,110          | 4,110          | 4,460          | 4,500          | 4,55         |
|  | 31,408         | 24,190         | 34,470         | 36,240         | 37,38        |
| MARKERS & FOUNDATIONS                          |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                      | 4              | -              | -              | -              |              |
| CASUAL&PART-TIME SAL&WAGES                     | 51             | -              | -              | -              |              |
| EMPLOYEE BENEFITS                              | 1,522          | 20             | 700            | 710            | 8            |
| REGULAR SALARIES AND WAGES                     | -              | 790            | 2,710          | 2,760          | 2,83         |
| MATERIALS                                      |                |                |                |                |              |
| MATERIALS                                      | (789)          | 500            | 500            | 510            | 51           |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |              |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 71             | -              | -              | -              |              |
|  | 859            | 1,310          | 3,910          | 3,980          | 4,17         |
| TOTAL EXPENSES                                 | 115,304        | 113,340        | 137,960        | 141,590        | 144,74       |
| /Ү ІМРАСТ                                      | 7,397          | 38,810         | (7,960)        | (10,290)       | (12,13       |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | - ,            |                | (120.51%)      | 29.27%         | 17.88        |

## 2020 Consolidated Budget



## **HEALTH SERVICES**

### **Queen's Lawn Cemetery**

Queen's Lawn Cemetery is located on Main Street East, west of Nelles Road and was opened in 1897. The Cemetery has no remaining plots for sale.

- Funeral services provided
- Marker and foundation installation provided
- General maintenance of grounds
- Over 12,200 plots exist

#### **Resources supporting these services**

| Staff  | Full time: 1 | Students: 2   |                             |
|--------|--------------|---------------|-----------------------------|
| Assets | Facilities   | Storage sheds | Replacement Cost \$ 73,000  |
|        | Equipment    | Maintenance   | Replacement Cost \$ 196,000 |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| EENSLAWN CEMETERY                        |                |                |                |                |                |
| GENERAL REVENUE                          |                |                |                |                |                |
| USER FEES                                |                |                |                |                |                |
| BURIAL CHARGES                           | 47,011         | 50,000         | 40,000         | 40,400         | 40,800         |
| MISCELLANEOUS REVENUE                    | 220            | 220            | -              | -              | -              |
| RENTAL FACILITIES                        | 2,383          | 3,000          | 3,000          | 3,030          | 3,060          |
| WAGES RECOVERED                          | 4,903          | 4,000          | 4,000          | 4,040          | 4,080          |
| PLOT RESALE                              | 2,061          | 300            | 300            | 300            | 310            |
| INVESTMENT INCOME                        |                |                |                |                |                |
| INVESTMENT INCOME-OTHER                  | -              | 16,000         | 12,000         | 12,120         | 12,240         |
| OTHER REVENUES                           |                |                |                |                |                |
| MARKERS, FOUNDATIONS, MISC.              | 10,431         | 8,000          | 8,000          | 8,080          | 8,160          |
| SALE OF MEMORIAL BENCHES                 | -              | 1,000          | 1,000          | 1,010          | 1,020          |
| SALE OF PLOTS                            | 13,407         | 6,000          | 6,000          | 6,060          | 6,120          |
|  | 80,416         | 88,520         | 74,300         | 75,040         | 75,790         |
|  |                |                |                |                |                |
| TOTAL REVENUES                           | 80,416         | 88,520         | 74,300         | 75,040         | 75,790         |
| BUILDING MTCE                            |                |                |                |                |                |
| SALARIES AND BENEFITS                    |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS                | 3,832          | 2,400          | 2,490          | 2,490          | 2,490          |
| CASUAL&PART-TIME SAL&WAGES               | 28,100         | 14,000         | 14,280         | 14,280         | 14,280         |
| EMPLOYEE BENEFITS                        | 8,550          | 13,680         | 15,360         | 15,670         | 15,840         |
| REGULAR SAL & WAGES-OVERTIME             | 67             | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES               | 35,439         | 50,150         | 54,010         | 55,560         | 56,990         |
| MATERIALS                                |                |                |                |                |                |
| MATERIALS                                | 680            | 4,000          | 4,000          | 4,040          | 4,080          |
| UTILITIES-LIGHT                          | 779            | 1,000          | 1,000          | 1,010          | 1,020          |
| UTILITIES-WATER                          | 691            | 600            | 600            | 610            | 610            |
| CONTRACTED SERVICES                      |                |                |                |                |                |
| <b>GENERAL MAINTENANCE &amp; REPAIRS</b> | 2              | -              | -              | -              | -              |
| RENTS AND FINANCIAL EXPENSES             |                |                |                |                |                |
| INSURANCE                                | 3,077          | 3,080          | 3,320          | 3,350          | 3,390          |
| INTERFUNCTIONAL EXPENSES                 |                |                |                |                |                |
|  | 24 666         | 36,000         | 36,000         | 36,360         | 36,720         |
| EQUIP RENTAL CHARGES: OWN EQUIP          | 34,666         | 30,000         | 30,000         | 50,500         | 50,720         |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| FUNERALS                       |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 91             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 482            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 1,776          | 3,820          | 3,800          | 3,850          | 3,990          |
| MEAL ALLOWANCES                | 18             | -              | -              | -              | -              |
| REGULAR SAL & WAGES-OVERTIME   | 2,919          | 1,000          | 1,000          | 1,010          | 1,020          |
| REGULAR SALARIES AND WAGES     | 5,545          | 14,680         | 13,940         | 14,380         | 14,810         |
| MATERIALS                      |                |                |                |                |                |
| CLEANING & MTCE MATERIALS      | 107            | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 5,005          | 6,000          | 6,000          | 6,060          | 6,120          |
|                                | 15,943         | 25,500         | 24,740         | 25,300         | 25,940         |
| GENERAL ADMIN                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 2,406          | 2,070          | 3,150          | 3,430          | 3,530          |
| REGULAR SAL & WAGES-OVERTIME   | 33             | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 11,815         | 8,890          | 13,580         | 14,780         | 15,520         |
| MATERIALS                      |                |                |                |                |                |
| CEMETERY PLOT BUYBACK          | 22,814         | 3,000          | 3,000          | 3,030          | 3,060          |
| LICENCE FEE                    | -              | -              | 2,000          | 2,020          | 2,040          |
| TELEPHONE                      | 61             | 70             | 70             | 70             | 70             |
| SERVICE CHARGES                | 870            | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| NETWORK SERVICES CHARGES       | 6,150          | 6,150          | 6,760          | 6,830          | 6,900          |
|                                | 44,149         | 20,180         | 28,560         | 30,160         | 31,120         |
| MARKERS & FOUNDATIONS          |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 204            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES     | 1,887          | -              | -              | -              | -              |
| EMPLOYEE BENEFITS              | 3,425          | 30             | 880            | 890            | 1,010          |
| REGULAR SALARIES AND WAGES     | -              | 820            | 3,360          | 3,440          | 3,520          |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 979            | 100            | 100            | 100            | 100            |



|   | 2019<br>Actual<br>606 | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget<br>200 |
|---|-----------------------|----------------|----------------|----------------|-----------------------|
| INTERFUNCTIONAL EXPENSES                        |                       |                |                |                |                       |
| EQUIP RENTAL CHARGES:OWN EQUIP                  |                       | 200            | 200            | 200            |                       |
|   | 7,101                 | 1,150          | 4,540          | 4,630          | 4,830                 |
| TOTAL EXPENSES                                  | 183,076               | 171,740        | 188,900        | 193,460        | 197,310               |
| EVY IMPACT                                      | (102,660)             | (83,220)       | (114,600)      | (118,420)      | (121,520              |
| UDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                       |                | 37.71%         | 3.33%          | 2.62%                 |

### 2020 Consolidated Budget



**RECREATION, FACILITIES & CULTURE** 

**Programs** 

**Peach King Centre** 

**Grimsby Lions Pool** 

**Livingston Activity Centre** 

**Pump House** 

**East Grimsby Community Centre** 

**Parks Shop** 

Carnegie

**Southward Community Park** 

**Fleet & Equipment** 

### 2020 Consolidated Budget



# **RECREATION, FACILITIES & CULTURE**

### **Recreation Programs**

The Recreation, Facilities & Culture department is responsible for recreational programming for residents and non-residents at the various facilities located throughout Grimsby. The Department provides quality, safe and enjoyable recreation, sport and passive recreational opportunities and strives to meet and exceed the needs of the community through active engagement of individuals, partnerships, community outreach, voluntarism and event initatives.

- · Provides camps and other recreation programs throughout the year
- · Maintain trails, parks, sports fields, playground equipment and open spaces
- · Ensures public safety regarding parks, sports fields and their amenities
- Organizes and supports community events such as the Santa Claus parade and Canada Day fireworks

#### **Resources Supporting These Services**

| Staff  | Full time: 21  | Part Time: 18   | Students: 43   |  |
|--------|--|---|--|--|
| Assets | Facilities<br>Land Improvements<br>Vehicles<br>Equipment | Club houses, storage sheds, etc<br>Playgrounds, splash pad, etc.<br>Trucks<br>Maintenance | Replacement Cost<br>Replacement Cost<br>Replacement Cost<br>Replacement Cost | <ul> <li>\$ 1,928,000</li> <li>\$ 3,303,000</li> <li>\$ 184,000</li> <li>\$ 227,000</li> </ul> |

#### 2020 Budget changes

- New Recreation Programmer position
- New Parks Specialist position
- Increase tree planting (legacy project and evergreen grove)



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| CREATION PROGRAMS                                  |                |                |                |                |               |
| GENERAL REVENUE                                    |                |                |                |                |               |
| USER FEES  |                |                |                |                |               |
| FACILITIES RENTAL                                  | 16,738         | 14,000         | 18,000         | 18,180         | 18,36         |
| MISCELLANEOUS REVENUE                              | 13,443         | 23,410         | 15,000         | 15,150         | 15,30         |
| SPECIAL EVENT FEES                                 | 4,991          | 3,000          | 4,800          | 4,850          | 4,90          |
| PROGRAM FEES                                       | 129,354        | 123,000        | 140,000        | 141,400        | 142,81        |
| CONTRACT PROGRAM FEES                              | 175,233        | 174,000        | 182,000        | 183,820        | 185,66        |
|  | 339,759        | 337,410        | 359,800        | 363,400        | 367,030       |
| LEVIES & GRANTS                                    |                |                |                |                |               |
| GOVERNMENT TRANSFERS                               |                |                |                |                |               |
| PROVINCIAL GRANT                                   | 5,111          | -              | -              | -              |               |
|  | 5,111          | -              | -              | -              |               |
|  |                |                |                |                |               |
| TOTAL REVENUES                                     | 344,870        | 337,410        | 359,800        | 363,400        | 367,03        |
| ALWAY COMMUNITY CENTRE                             |                |                |                |                |               |
| SALARIES AND BENEFITS                              |                |                |                |                |               |
| EMPLOYEE BENEFITS                                  | 81             | -              | -              | -              |               |
| REGULAR SAL & WAGES-OVERTIME                       | 172            | -              | -              | -              |               |
| REGULAR SALARIES AND WAGES                         | 54             | -              | -              | -              |               |
| MATERIALS  |                |                |                |                |               |
| MATERIALS  | (239)          | 650            | 650            | 660            | 66            |
| UTILITIES-LIGHT                                    | 2,307          | 3,100          | 2,300          | 2,320          | 2,35          |
| UTILITIES-WATER                                    | 2,031          | 800            | 2,000          | 2,020          | 2,04          |
| CONTRACTED SERVICES                                |                |                |                |                |               |
| CONTRACTED SERVICES                                | 2,116          | 3,200          | 2,500          | 2,530          | 2,55          |
| INTERFUNCTIONAL EXPENSES                           |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP                     | 9              | 500            | 500            | 510            | 51            |
|  | 6,531          | 8,250          | 7,950          | 8,040          | 8,11          |
|  |                |                |                |                |               |
| BASEBALL DIAMOND MTCE                              |                |                |                |                |               |
| BASEBALL DIAMOND MTCE<br>SALARIES AND BENEFITS     |                |                |                |                |               |
|  | 85             | 230            | 270            | 270            | 27            |
| SALARIES AND BENEFITS                              | 85<br>379      | 230<br>2,080   | 270<br>2,340   | 270<br>2,340   | 27<br>2,34    |
| SALARIES AND BENEFITS<br>CASUAL&PART-TIME BENEFITS |                |                |                |                |               |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| MATERIALS                               |                |                |                |                |                |
| EQUIPMENT REPAIRS & MTCE                | 1,741          | 2,200          | 1,800          | 1,820          | 1,840          |
| FACILITY IMPROVEMENT                    | 762            | -              | -              | -              | -              |
| MATERIALS                               | 4,127          | 9,000          | 8,000          | 8,080          | 8,160          |
| UTILITIES-LIGHT                         | 6,063          | 8,000          | 6,500          | 6,570          | 6,630          |
| UTILITIES-WATER                         | 737            | 3,000          | 1,800          | 1,820          | 1,840          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 1,231          | 2,800          | 2,600          | 2,630          | 2,650          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 8,354          | 15,500         | 15,500         | 15,660         | 15,810         |
|   | 32,201         | 48,050         | 43,100         | 43,650         | 44,200         |
| CONSERVATION CLUB                       |                |                |                |                |                |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 495            | -              | -              | -              | -              |
|   | 495            | -              | -              | -              | -              |
| DAYCAMP                                 |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 16,647         | 15,960         | 16,760         | 16,760         | 16,760         |
| CASUAL&PART-TIME SAL&WAGES              | 140,942        | 130,000        | 149,450        | 149,450        | 149,450        |
| UNIFORMS AND CLOTHING                   | 826            | 2,200          | 2,000          | 2,020          | 2,040          |
| MATERIALS                               |                |                |                |                |                |
| MISCELLANEOUS (UNCLASSIFIED)            | 32             | -              | -              | -              | -              |
| PROGRAM MATERIALS                       | 5,201          | 7,000          | 7,000          | 7,070          | 7,140          |
| TRAVEL                                  | -              | 250            | -              | -              | -              |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACT SERVICE-DAY CAMP BUS           | 11,600         | 12,700         | 13,700         | 13,840         | 13,980         |
|   | 175,248        | 168,110        | 188,910        | 189,140        | 189,370        |
| FLOWER BASKETS MTCE                     |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 167            | 410            | 460            | 460            | 460            |
| CASUAL&PART-TIME SAL&WAGES              | 739            | 3,460          | 3,900          | 3,900          | 3,900          |
| EMPLOYEE BENEFITS                       | 816            | 630            | 500            | 520            | 520            |
| MEAL ALLOWANCES                         | 18             | -              | -              | -              | -              |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 621            | 500            | 500            | 510            | 510            |
| REGULAR SALARIES AND WAGES              | 2,643          | 2,410          | 1,900          | 1,990          | 2,060          |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | (23)           | 4,000          | 4,000          | 4,040          | 4,080          |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 3,738          | 5,000          | 5,000          | 5,050          | 5,100          |
|                                | 8,719          | 16,410         | 16,260         | 16,470         | 16,630         |
| FORMAL PLANTING/BEAUTIFICATION |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 133            | 650            | 720            | 720            | 720            |
| CASUAL&PART-TIME SAL&WAGES     | 1,437          | 5,530          | 6,240          | 6,240          | 6,240          |
| EMPLOYEE BENEFITS              | 982            | 1,080          | 860            | 910            | 910            |
| REGULAR SALARIES AND WAGES     | 3,590          | 4,020          | 3,200          | 3,330          | 3,450          |
| MATERIALS                      |                |                |                |                |                |
| FACILITY IMPROVEMENT           | -              | 6,500          | 5,000          | 5,050          | 5,100          |
| MATERIALS                      | 12,076         | 20,000         | 20,000         | 20,200         | 20,400         |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 350            | 4,500          | 4,500          | 4,550          | 4,590          |
|                                | 18,568         | 42,280         | 40,520         | 41,000         | 41,410         |
| GENERAL ADMIN                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 123            | 5,850          | 5,810          | 5,810          | 5,810          |
| CASUAL&PART-TIME SAL&WAGES     | 880            | 33,950         | 33,430         | 33,430         | 33,430         |
| COMMITTEE LAY MEMBERS' FEES    | 1,465          | 2,600          | 1,800          | 1,820          | 1,840          |
| EMPLOYEE BENEFITS              | 24,551         | 27,470         | 48,280         | 51,310         | 52,900         |
| REGULAR SAL & WAGES-OVERTIME   | -              | 800            | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 104,760        | 106,070        | 180,910        | 194,970        | 203,230        |
| TUITIONS AND COURSES           | 2,911          | 4,000          | 4,000          | 4,040          | 4,080          |
| MATERIALS                      |                |                |                |                |                |
| ADVERTISING/PROMOTIONS         | 7,993          | 7,800          | 17,800         | 17,980         | 18,160         |
| CONFERENCES/WORKSHOPS          | 10,120         | 5,500          | 7,500          | 7,580          | 7,650          |
| MEMBERSHIPS AND SUBSCRIPTIONS  | 1,896          | 2,200          | 2,200          | 2,220          | 2,240          |
| MISCELLANEOUS (UNCLASSIFIED)   | 25             | -              | 5,000          | 5,050          | 5,100          |
| NON TRADITIONAL FUNDING        | 305            | 9,000          | 9,000          | 9,090          | 9,180          |
| OFFICE EQUIPMENT PURCHASES     | 4,586          | 5,000          | 5,000          | 5,050          | 5,100          |
| POSTAGE                        | 452            | 850            | 500            | 510            | 510            |
| PRINTING STATIONERY, SUPPLIES  | 3,321          | 3,400          | 3,300          | 3,330          | 3,370          |
| SPECIAL PROJECTS               | 1,062          | 3,000          | 6,000          | 6,060          | 6,120          |
| TELEPHONE                      | 1,914          | 2,700          | 3,000          | 3,030          | 3,060          |
| TRAVEL                         | 1,860          | 3,200          | 2,800          | 2,830          | 2,860          |
| SERVICE CHARGES                | 26,391         | 26,000         | 26,000         | 26,260         | 26,520         |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| COMMUNITY PARTNERSHIPS                  | 2,257          | 3,900          | 20,000         | 20,260         | 20,520         |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES-OFFICE              | 14,648         | 30,000         | 10,000         | 10,100         | 10,200         |
| RENTS AND FINANCIAL EXPENSES            |                |                |                |                |                |
| INSURANCE                               | 15,384         | 15,380         | 16,610         | 16,780         | 16,940         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| NETWORK SERVICES CHARGES                | 69,050         | 69,050         | 80,760         | 81,570         | 82,380         |
| PHOTOCOPYING CHARGES                    | 4,000          | 4,000          | 3,750          | 3,790          | 3,830          |
| TRANSFERS TO OWN FUNDS                  |                |                |                |                |                |
| TRANSFER TO RESERVES                    | 22,500         | 30,000         | 30,000         | 30,300         | 30,600         |
| Uncategorized Expenses                  |                |                |                |                |                |
|   | 80             | -              | 10,000         | 10,100         | 10,200         |
|   | 322,534        | 401,720        | 533,450        | 553,270        | 565,830        |
| GENERAL PARKS MTCE                      |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 6,891          | 6,420          | 7,170          | 7,170          | 7,170          |
| CASUAL&PART-TIME SAL&WAGES              | 54,091         | 55,110         | 62,140         | 62,140         | 62,140         |
| CLOTHING ALLOWANCE                      | 3,375          | 2,500          | 2,500          | 2,530          | 2,550          |
| EMPLOYEE BENEFITS                       | 126,290        | 108,640        | 122,610        | 126,050        | 130,920        |
| MEAL ALLOWANCES                         | 216            | -              | 250            | 250            | 260            |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 10,689         | 6,000          | 6,150          | 6,210          | 6,270          |
| REGULAR SAL&WAGES (SHIFT PREM)          | 77             | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 494,903        | 404,650        | 439,600        | 459,790        | 486,420        |
| TUITIONS AND COURSES                    | 2,163          | 2,000          | 2,000          | 2,020          | 2,040          |
| MATERIALS                               |                |                |                |                |                |
| EQUIPMENT REPAIRS & MTCE                | 1,623          | 10,000         | 8,000          | 8,080          | 8,160          |
| FACILITY IMPROVEMENT                    | -              | 17,000         | 17,000         | 17,170         | 17,340         |
| MATERIALS                               | 41,743         | 56,000         | 56,000         | 56,560         | 57,130         |
| MISCELLANEOUS (UNCLASSIFIED)            | 239            | -              | -              | -              | -              |
| SAFETY SUPPLIES                         | 4,680          | 5,300          | 5,300          | 5,350          | 5,410          |
| SMALL TOOLS                             | 1,823          | 2,000          | 1,600          | 1,620          | 1,630          |
| UTILITIES-LIGHT                         | 1,273          | 1,800          | 1,800          | 1,820          | 1,840          |
| UTILITIES-WATER                         | 16,663         | 23,000         | 22,000         | 22,220         | 22,440         |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 87,904         | 66,000         | 66,000         | 66,660         | 67,330         |
| RENTS AND FINANCIAL EXPENSES            |                |                |                |                |                |
| RENTAL LEAWOOD ESTATES                  | -              | 1,000          | 1,000          | 1,010          | 1,020          |



|                                   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| INTERFUNCTIONAL EXPENSES          |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP    | 111,473        | 113,200        | 113,200        | 114,330        | 115,480        |
|                                   | 966,116        | 880,620        | 934,320        | 960,980        | 995,550        |
| GRASS CUTTING - BALL DIAMONDS     |                |                |                |                |                |
| SALARIES AND BENEFITS             |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS         | -              | 230            | 270            | 270            | 270            |
| CASUAL&PART-TIME SAL&WAGES        | -              | 2,080          | 2,340          | 2,340          | 2,340          |
| EMPLOYEE BENEFITS                 | 585            | 2,250          | 1,970          | 2,060          | 2,080          |
| REGULAR SALARIES AND WAGES        | 1,882          | 8,810          | 7,010          | 7,280          | 7,610          |
| INTERFUNCTIONAL EXPENSES          |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP    | 2,931          | 9,200          | 9,200          | 9,290          | 9,380          |
|                                   | 5,398          | 22,570         | 20,790         | 21,240         | 21,680         |
| GRASS CUTTING-NEIGHBOURHOOD PARKS |                |                |                |                |                |
| SALARIES AND BENEFITS             |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS         | 11,019         | 7,700          | 8,560          | 8,560          | 8,560          |
| CASUAL&PART-TIME SAL&WAGES        | 61,598         | 65,950         | 74,360         | 74,360         | 74,360         |
| EMPLOYEE BENEFITS                 | 1,335          | -              | -              | -              | -              |
| REGULAR SAL & WAGES-OVERTIME      | 97             | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES        | 5,943          | -              | -              | -              | -              |
| MATERIALS                         |                |                |                |                |                |
| MATERIALS                         | -              | 4,000          | 4,000          | 4,040          | 4,080          |
| CONTRACTED SERVICES               |                |                |                |                |                |
| CONTRACTED SERVICES               | 6,780          | 15,000         | 15,000         | 15,150         | 15,300         |
| INTERFUNCTIONAL EXPENSES          |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP    | 24,571         | 34,000         | 34,000         | 34,340         | 34,680         |
|                                   | 111,343        | 126,650        | 135,920        | 136,450        | 136,980        |
| GRASS CUTTING-SCHOOLS             |                |                |                |                |                |
| SALARIES AND BENEFITS             |                |                |                |                |                |
| EMPLOYEE BENEFITS                 | 18             | 630            | 500            | 520            | 520            |
| REGULAR SALARIES AND WAGES        | 102            | 2,410          | 1,900          | 1,990          | 2,060          |
| INTERFUNCTIONAL EXPENSES          |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP    | 238            | 1,800          | 1,800          | 1,820          | 1,840          |
|                                   | 358            | 4,840          | 4,200          | 4,330          | 4,420          |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| IRRIGATION SYSTEMS MTCE        |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 886            | 1,470          | 1,350          | 1,370          | 1,420          |
| REGULAR SALARIES AND WAGES     | 3,763          | 5,250          | 4,880          | 5,170          | 5,330          |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 539            | 1,200          | 1,200          | 1,210          | 1,220          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 10,697         | 6,200          | 6,200          | 6,260          | 6,320          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 3,173          | 2,700          | 2,800          | 2,830          | 2,860          |
|                                | 19,058         | 16,820         | 16,430         | 16,840         | 17,150         |
| LAWN BOWLING GREEN             |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 15             | 110            | 110            | 110            | 110            |
| CASUAL&PART-TIME SAL&WAGES     | 118            | 920            | 1,040          | 1,040          | 1,040          |
| EMPLOYEE BENEFITS              | 1,021          | 2,970          | 2,570          | 2,600          | 2,700          |
| REGULAR SAL & WAGES-OVERTIME   | 598            | 670            | 690            | 700            | 700            |
| REGULAR SALARIES AND WAGES     | 3,368          | 11,230         | 8,920          | 9,300          | 9,710          |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 1,395          | 2,600          | 2,400          | 2,420          | 2,450          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 578            | 2,350          | 2,350          | 2,370          | 2,400          |
|                                | 7,093          | 20,850         | 18,080         | 18,540         | 19,110         |
| MISC REC PROGRAMS              |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 3,365          | 5,000          | 4,740          | 4,740          | 4,740          |
| CASUAL&PART-TIME SAL&WAGES     | 33,315         | 44,800         | 42,240         | 42,240         | 42,240         |
| MATERIALS                      |                |                |                |                |                |
| PROGRAM MATERIALS              | 4,138          | 5,500          | 5,200          | 5,250          | 5,300          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 24,817         | 24,000         | 18,000         | 18,180         | 18,360         |
|                                | 65,635         | 79,300         | 70,180         | 70,410         | 70,640         |
| OUTDOOR ICE RINK               |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 162            | 590            | 660            | 660            | 660            |
| CASUAL&PART-TIME SAL&WAGES     | 1,080          | 5,070          | 5,720          | 5,720          | 5,720          |
| EMPLOYEE BENEFITS              | 980            | 2,970          | 2,570          | 2,600          | 2,700          |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 270            | 800            | 820            | 830            | 840            |
| REGULAR SAL&WAGES (SHIFT PREM)          | -              | 90             | 90             | 90             | 90             |
| REGULAR SALARIES AND WAGES              | 3,495          | 11,230         | 8,920          | 9,300          | 9,710          |
| MATERIALS                               |                |                |                |                |                |
| EQUIPMENT REPAIRS & MTCE                | -              | 1,100          | 1,100          | 1,110          | 1,120          |
| MATERIALS                               | 3,091          | 3,200          | 3,200          | 3,230          | 3,260          |
| UTILITIES-LIGHT                         | 17,215         | 15,000         | 22,000         | 22,220         | 22,440         |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 7,760          | 4,000          | 4,000          | 4,040          | 4,080          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 721            | 3,100          | 3,100          | 3,130          | 3,160          |
|   | 34,774         | 47,150         | 52,180         | 52,930         | 53,780         |
| SKATEBOARD PARK                         |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 11             | 430            | 490            | 490            | 490            |
| CASUAL&PART-TIME SAL&WAGES              | 84             | 3,690          | 4,160          | 4,160          | 4,160          |
| EMPLOYEE BENEFITS                       | 18             | 350            | 290            | 290            | 310            |
| REGULAR SALARIES AND WAGES              | 58             | 1,530          | 1,220          | 1,270          | 1,320          |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | -              | 500            | 500            | 510            | 510            |
| UTILITIES-LIGHT                         | 677            | 840            | 840            | 850            | 860            |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 572            | 2,200          | 2,200          | 2,220          | 2,240          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 7              | 1,000          | 1,000          | 1,010          | 1,020          |
|   | 1,427          | 10,540         | 10,700         | 10,800         | 10,910         |
| SOCCER FIELD MTCE                       |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | -              | 110            | 110            | 110            | 110            |
| CASUAL&PART-TIME SAL&WAGES              | -              | 920            | 1,040          | 1,040          | 1,040          |
| EMPLOYEE BENEFITS                       | 639            | 2,890          | 2,780          | 2,870          | 2,940          |
| REGULAR SALARIES AND WAGES              | 2,257          | 10,680         | 10,070         | 10,510         | 10,960         |
| MATERIALS                               |                |                |                |                |                |
| FACILITY IMPROVEMENT                    | -              | 2,000          | -              | -              | -              |
| MATERIALS                               | 3,359          | 12,500         | 11,000         | 11,110         | 11,220         |
| UTILITIES-LIGHT                         | 7,161          | 12,000         | 9,500          | 9,600          | 9,690          |
| UTILITIES-WATER                         | 3,874          | 5,300          | 5,300          | 5,350          | 5,410          |



|                                 | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| CONTRACTED SERVICES             |                |                |                |                |                |
| CONTRACTED SERVICES             | 2,188          | 3,400          | 3,400          | 3,430          | 3,470          |
| INTERFUNCTIONAL EXPENSES        |                |                |                |                |                |
| EQUIP RENTAL CHARGES: OWN EQUIP | 3,156          | 13,000         | 13,000         | 13,130         | 13,260         |
|                                 | 22,634         | 62,800         | 56,200         | 57,150         | 58,100         |
| SPECIAL EVENTS                  |                |                |                |                |                |
| SALARIES AND BENEFITS           |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS       | 1,728          | 2,340          | 3,130          | 3,130          | 3,130          |
| CASUAL&PART-TIME SAL&WAGES      | 12,866         | 14,780         | 19,500         | 19,500         | 19,500         |
| EMPLOYEE BENEFITS               | 3,919          | 4,150          | 6,110          | 6,450          | 6,630          |
| MEAL ALLOWANCES                 | 36             | -              | -              | -              | -              |
| REGULAR SAL & WAGES-OVERTIME    | 1,637          | 3,800          | 3,900          | 3,940          | 3,980          |
| REGULAR SALARIES AND WAGES      | 13,176         | 15,570         | 22,270         | 23,810         | 24,820         |
| MATERIALS                       |                |                |                |                |                |
| ADVERTISING/PROMOTIONS          | 4,079          | 1,650          | 4,650          | 4,700          | 4,740          |
| DOORS OPEN                      | 9,922          | 10,000         | 10,500         | 10,610         | 10,710         |
| PROGRAM MATERIALS               | 24,628         | 26,000         | 39,000         | 39,390         | 39,780         |
| INTERFUNCTIONAL EXPENSES        |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP  | 240            | 1,500          | 1,500          | 1,520          | 1,530          |
|                                 | 72,231         | 79,790         | 110,560        | 113,050        | 114,820        |
| SPORT CAMP                      |                |                |                |                |                |
| SALARIES AND BENEFITS           |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS       | 47             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES      | 372            | -              | -              | -              | -              |
|                                 | 419            | -              | -              | _              | -              |
| TREE PLANTING                   |                |                |                |                |                |
| SALARIES AND BENEFITS           |                |                |                |                |                |
| EMPLOYEE BENEFITS               | 216            | 1,490          | 1,240          | 1,280          | 1,280          |
| REGULAR SALARIES AND WAGES      | 867            | 5,550          | 4,400          | 4,610          | 4,800          |
| MATERIALS                       |                |                |                |                |                |
| MATERIALS                       | -              | 2,000          | 12,000         | 12,120         | 12,240         |
| CONTRACTED SERVICES             |                |                |                |                |                |
| CONTRACTED SERVICES             | 10,383         | 5,000          | 17,000         | 17,170         | 17,340         |



| EVY IMPACT<br>UDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | (1,537,561)    | (1,714,180)    | (1,935,390)<br>12.90% | (1,986,880)    | (2,038,140    |
|---|----------------|----------------|-----------------------|----------------|---------------|
| TOTAL EXPENSES  | 1,882,431      | 2,051,590      | 2,295,190             | 2,350,280      | 2,405,17      |
|   | 11,649         | 14,840         | 35,440                | 35,990         | 36,480        |
| INTERFUNCTIONAL EXPENSES<br>EQUIP RENTAL CHARGES:OWN EQUIP    | 183            | 800            | 800                   | 810            | 820           |
|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget        | 2021<br>Budget | 2022<br>Budge |

### 2020 Consolidated Budget







# **RECREATION, FACILITIES & CULTURE**

### **Peach King Centre**

The Parks & Recreation Department oversees the development and delivery of programs, and the maintenance and operation of the Peach King Centre. The Peach King Centre offers a variety of fitness and recreation options as well as space for community events.

- · Two indoor ice pads and an outdoor rink / summer pad
- · Splash pad and mini soccer field
- · Fitness facility with racquetball courts
- · Fitness programs offered include yoga, pilates, fit mamas, nordic walking and personal training
- · Auditorium and board room available for special events and private rentals

#### **Resources supporting these services**

Staff Part Time: 35

Assets Facilities Equipment

Peach King Centre Fitness, maintenance, etc Replacement Cost\$ 7,564,000Replacement Cost\$ 195,000



|                                   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge   |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| EACH KING CENTRE                  |                |                |                |                |                |
| GENERAL REVENUE                   |                |                |                |                |                |
| USER FEES                         |                |                |                |                |                |
| ARENA CONCESSION REVENUE          | 1,600          | 3,200          | 4,000          | 4,040          | 4,08           |
| DRY PAD FEES                      | 8,654          | 15,000         | 12,000         | 12,120         | 12,24          |
| FACILITIES RENTAL                 | 39,269         | 42,000         | 42,000         | 42,420         | 42,84          |
| MEMBERSHIPS                       | 45,550         | 47,000         | 50,500         | 51,010         | 51,52          |
| MISCELLANEOUS REVENUE             | 10,400         | 4,500          | 5,500          | 5,560          | 5,61           |
| PROGRAM FEES                      | 33,179         | 47,000         | 47,000         | 47,470         | 47,94          |
| TRANSFERS FROM OWN FUNDS          |                |                |                |                |                |
| TRANSFER FROM RESERVES            | 7,500          | 10,000         | 10,000         | 10,100         | 10,20          |
| OTHER REVENUES                    |                |                |                |                |                |
| VENDING MACHINE COMMISSIONS       | 3,993          | 8,500          | 6,000          | 6,060          | 6,12           |
| ADVERTISING & SPONSORSHIP REVENUE | 11,098         | 20,000         | 21,000         | 21,210         | 21,42          |
|                                   | 161,243        | 197,200        | 198,000        | 199,990        | 201,97         |
| ICE REVENUE                       |                |                |                |                |                |
| USER FEES                         |                |                |                |                |                |
| ADMISSION FEES                    | 14,219         | 16,500         | 16,000         | 16,160         | 16,32          |
| FACILITIES RENTAL                 | 156,420        | 178,000        | 170,000        | 171,700        | 173,42         |
| ICE RENTALS-FIGURE SKATING        | 45,089         | 72,000         | 70,000         | 70,700         | 71,41          |
| ICE RENTALS-G.M.H.A.              | 396,480        | 392,000        | 392,000        | 395,920        | 399,88         |
| ICE RENTALS-JR C HOCKEY           | 31,516         | 31,000         | 31,000         | 31,310         | 31,62          |
|                                   | 643,724        | 689,500        | 679,000        | 685,790        | 692,65         |
| TOTAL REVENUES                    | 804,967        | 886,700        | 877,000        | 885,780        | 894,62         |
|                                   |                |                |                |                | 001,02         |
|                                   |                |                |                |                |                |
| SALARIES AND BENEFITS             | 10.074         | 7 000          | 0.570          | 0.570          | 0.55           |
| CASUAL&PART-TIME BENEFITS         | 10,971         | 7,680          | 8,570          | 8,570          | 8,57           |
| CASUAL&PART-TIME SAL&WAGES        | 70,188         | 65,940         | 74,360         | 74,360         | 74,36          |
|                                   | 344            | -              | -              | -              |                |
|                                   | 56,681         | 77,300         | 85,100         | 87,650         | 90,82          |
|                                   | 162            | 650            | 400            | 400            | 4 <sup>.</sup> |
| REGULAR SAL & WAGES-OVERTIME      | 9,024          | 15,000         | 11,000         | 11,110         | 11,2           |
| REGULAR SAL&WAGES (SHIFT PREM)    | 2,397          | 2,400          | 2,460          | 2,480          | 2,5            |
| REGULAR SALARIES AND WAGES        | 220,496        | 291,430        | 308,410        | 322,680        | 340,30         |
| MATERIALS                         |                |                |                |                |                |
| ARENA CAPITAL EXPENDITURES        | 2,650          | 10,000         | 8,000          | 8,080          | 8,1            |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| CLEANING & MTCE MATERIALS               | 10,919         | 14,000         | 13,000         | 13,130         | 13,260         |
| EQUIPMENT REPAIRS & MTCE                | 14,149         | 30,000         | 25,000         | 25,250         | 25,500         |
| FACILITY IMPROVEMENT                    | 54             | 7,000          | 6,000          | 6,060          | 6,120          |
| MATERIALS                               | 20,893         | 27,000         | 23,000         | 23,230         | 23,460         |
| UTILITIES-HEAT                          | 29,252         | 48,000         | 48,000         | 48,480         | 48,960         |
| UTILITIES-LIGHT                         | 241,756        | 225,000        | 240,000        | 242,400        | 244,820        |
| UTILITIES-WATER                         | 12,895         | 12,500         | 12,500         | 12,630         | 12,750         |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 53,877         | 34,000         | 40,000         | 40,400         | 40,800         |
| GENERAL MAINTENANCE & REPAIRS           | 22,291         | 41,000         | 32,000         | 32,320         | 32,640         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 40,026         | 79,000         | 79,000         | 79,790         | 80,590         |
| TRANSFERS TO OWN FUNDS                  |                |                |                |                |                |
| TRANSFER TO RESERVES                    | 48,750         | 65,000         | 65,000         | 65,650         | 66,310         |
|   | 867,775        | 1,052,900      | 1,081,800      | 1,104,670      | 1,131,560      |
| GENERAL ADMIN                           |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 6,934          | 13,370         | 2,860          | 2,860          | 2,860          |
| CASUAL&PART-TIME SAL&WAGES              | 37,052         | 30,800         | 16,450         | 16,450         | 16,450         |
| EMPLOYEE BENEFITS                       | 7,178          | 5,550          | 6,240          | 6,360          | 6,470          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 120            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 25,186         | 22,200         | 25,120         | 25,850         | 26,490         |
| TRAINING PROGRAMS                       | 3,948          | 5,000          | 5,000          | 5,050          | 5,100          |
| MATERIALS                               |                |                |                |                |                |
| ADVERTISING/PROMOTIONS                  | 287            | 750            | 750            | 760            | 770            |
| MEMBERSHIPS AND SUBSCRIPTIONS           | 2,448          | 2,500          | 2,600          | 2,630          | 2,650          |
| OFFICE EQUIPMENT PURCHASES              | -              | 3,000          | 2,500          | 2,530          | 2,550          |
| PRINTING STATIONERY, SUPPLIES           | 2,378          | 2,100          | 2,000          | 2,020          | 2,040          |
| TELEPHONE                               | 3,955          | 4,300          | 4,300          | 4,340          | 4,390          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES-OFFICE              | 856            | 600            | 700            | 710            | 710            |
| RENTS AND FINANCIAL EXPENSES            |                |                |                |                |                |
| INSURANCE                               | 46,151         | 46,150         | 49,830         | 50,330         | 50,830         |
| INTERFUNCTIONAL EXPENSES                |                |                | ,              |                |                |
| NETWORK SERVICES CHARGES                | 55,870         | 55,870         | 57,960         | 58,540         | 59,120         |
| PHOTOCOPYING CHARGES                    | 1,000          | 1,000          | 950            | 960            | 970            |
|   |                | .,             |                |                |                |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|--|----------------|----------------|----------------|----------------|--------------|
| ICE MAKING EQUIP MTCE                          |                |                |                |                |              |
| MATERIALS                                      |                |                |                |                |              |
| EQUIPMENT REPAIRS & MTCE                       | 32,891         | 37,000         | 36,000         | 36,360         | 36,72        |
| MATERIALS                                      | 12,516         | 13,400         | 13,400         | 13,530         | 13,67        |
|  | 45,407         | 50,400         | 49,400         | 49,890         | 50,39        |
| PUBLIC/PRE-SCHOOL SKATE                        |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                      | 945            | 1,200          | 1,100          | 1,100          | 1,1          |
| CASUAL&PART-TIME SAL&WAGES                     | 10,903         | 10,760         | 9,750          | 9,750          | 9,7          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b>        | 223            | -              | -              | -              |              |
| MATERIALS                                      |                |                |                |                |              |
| MISCELLANEOUS SERVICES                         | 4,288          | 3,800          | 3,500          | 3,540          | 3,5          |
|  | 16,359         | 15,760         | 14,350         | 14,390         | 14,4         |
| RACQUETBALL & FITNESS                          |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                      | 10,940         | 15,000         | 10,200         | 10,200         | 10,2         |
| CASUAL&PART-TIME SAL&WAGES                     | 77,604         | 95,000         | 90,970         | 90,970         | 90,9         |
| EMPLOYEE BENEFITS                              | 8,017          | 8,420          | 9,440          | 9,760          | 9,9          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b>        | 325            | -              | -              | -              |              |
| REGULAR SALARIES AND WAGES                     | 28,107         | 32,510         | 35,690         | 37,350         | 38,6         |
| MATERIALS                                      |                |                |                |                |              |
| EQUIPMENT REPAIRS & MTCE                       | 1,127          | 2,800          | 2,800          | 2,830          | 2,8          |
| MEMBERSHIPS AND SUBSCRIPTIONS                  | 166            | 420            | 420            | 420            | 4            |
| PRINTING STATIONERY, SUPPLIES                  | 15             | -              | -              | -              |              |
| PROGRAM MATERIALS                              | 4,649          | 4,500          | 4,000          | 4,040          | 4,0          |
| CONTRACTED SERVICES                            |                |                |                |                |              |
| CONTRACTED SERVICES                            | 2,248          | 1,000          | 1,200          | 1,210          | 1,2          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |              |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 479            | 500            | 500            | 510            | 5            |
|  | 133,677        | 160,150        | 155,220        | 157,290        | 158,8        |
| TOTAL EXPENSES                                 | 1,256,581      | 1,472,400      | 1,478,030      | 1,505,630      | 1,536,6      |
| VY IMPACT                                      | (451,614)      | (585,700)      | (601,030)      | (619,850)      | (642,02      |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | ( , )          | ()             | 2.62%          | 3.13%          | 3.58         |

### 2020 Consolidated Budget







# **RECREATION, FACILITIES & CULTURE**

### **Grimsby Lions Community Pool**

The Grimsby Lions Community Pool is an outdoor heated pool that operates from mid-June until Labour Day weekend each year. The Pool hosts a variety of programming including swimming lessons, a recreational summer swim team league, camp swims, and public swimming.

- Teaches the Red Cross Water Safety program through group or private lessons
- · Runs the Bronze levels and Leader in Training courses for future lifeguards
- Hosts Grimsby Marlins Swim Team

| Resources supporting these services |              |      |                  |            |  |  |  |
|-------------------------------------|--------------|------|------------------|------------|--|--|--|
| Staff                               | Students: 18 |      |                  |            |  |  |  |
| Assets                              | Facilities   | Pool | Replacement Cost | \$ 385,000 |  |  |  |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|---|----------------|----------------|----------------|----------------|---------------|
| OL                                      |                |                |                |                |               |
| GENERAL REVENUE                         |                |                |                |                |               |
| USER FEES                               |                |                |                |                |               |
| ADMISSION FEES                          | 12,014         | 14,600         | 14,200         | 14,340         | 14,49         |
| FACILITIES RENTAL                       | 164            | -              | -              | -              |               |
| MISCELLANEOUS REVENUE                   | 260            | 660            | 680            | 690            | 69            |
| PROGRAM FEES                            | 63,724         | 62,000         | 72,000         | 72,720         | 73,45         |
|   | 76,162         | 77,260         | 86,880         | 87,750         | 88,63         |
| LEVIES & GRANTS                         |                |                |                |                |               |
| USER FEES                               |                |                |                |                |               |
| FACILITIES RENTAL                       | -              | -              | 200            | 200            | 20            |
|   |                | _              | 200            | 200            | 20            |
|   |                |                |                |                |               |
| TOTAL REVENUES                          | 76,162         | 77,260         | 87,080         | 87,950         | 88,83         |
| BUILDING MTCE                           |                |                |                |                |               |
| SALARIES AND BENEFITS                   |                |                |                |                |               |
| CASUAL&PART-TIME SAL&WAGES              | -              | -              | 3,200          | 3,200          | 3,20          |
| EMPLOYEE BENEFITS                       | 4,902          | 3,830          | 4,160          | 4,300          | 4,42          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 6,132          | 3,200          | -              | -              |               |
| REGULAR SALARIES AND WAGES              | 15,781         | 14,790         | 15,120         | 15,870         | 16,69         |
| MATERIALS                               |                |                |                |                |               |
| EQUIPMENT REPAIRS & MTCE                | 3,537          | 6,800          | 5,000          | 5,050          | 5,10          |
| MATERIALS                               | 9,166          | 5,300          | 5,500          | 5,560          | 5,6           |
| POOL CHEMICALS                          | 6,697          | 6,500          | 7,100          | 7,170          | 7,24          |
| UTILITIES-HEAT                          | 4,473          | 6,000          | 5,300          | 5,350          | 5,41          |
| UTILITIES-LIGHT                         | 5,848          | 6,400          | 6,000          | 6,060          | 6,12          |
| UTILITIES-WATER                         | 4,817          | 5,300          | 5,300          | 5,350          | 5,41          |
| CONTRACTED SERVICES                     |                |                |                |                |               |
| CONTRACTED SERVICES                     | 2,997          | 2,500          | 2,500          | 2,530          | 2,55          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 942            | 950            | 950            | 960            | 97            |
| TRANSFERS TO OWN FUNDS                  |                |                |                |                |               |
| TRANSFER TO RESERVES                    | 2,250          | 3,000          | 3,000          | 3,030          | 3,06          |
|   | 67,542         | 64,570         | 63,130         | 64,430         | 65,78         |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| GENERAL ADMIN                                  |                |                | ·              |                |               |
| SALARIES AND BENEFITS                          |                |                |                |                |               |
| EMPLOYEE BENEFITS                              | 3,834          | 3,510          | 5,660          | 6,000          | 6,15          |
| REGULAR SALARIES AND WAGES                     | 14,323         | 13,800         | 21,610         | 23,160         | 24,07         |
| MATERIALS                                      |                |                |                |                |               |
| MEMBERSHIPS AND SUBSCRIPTIONS                  | 150            | 250            | 270            | 270            | 28            |
| PRINTING STATIONERY, SUPPLIES                  | -              | 150            | -              | -              |               |
| TELEPHONE                                      | 850            | 1,000          | 880            | 890            | 90            |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |               |
| NETWORK SERVICES CHARGES                       | 7,420          | 7,420          | 8,070          | 8,150          | 8,23          |
|  | 26,577         | 26,130         | 36,490         | 38,470         | 39,63         |
| SWIMMING PROGRAM                               |                |                |                |                |               |
| SALARIES AND BENEFITS                          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS                      | 10,829         | 13,180         | 14,870         | 14,870         | 14,87         |
| CASUAL&PART-TIME SAL&WAGES                     | 89,197         | 92,660         | 108,260        | 108,260        | 108,26        |
| REGULAR SAL & WAGES-OVERTIME                   | 1,894          | -              | -              | -              |               |
| UNIFORMS AND CLOTHING                          | 564            | 960            | 700            | 710            | 71            |
| MATERIALS                                      |                |                |                |                |               |
| MATERIALS                                      | 84             | 2,000          | 700            | 710            | 71            |
| MISCELLANEOUS (UNCLASSIFIED)                   | 303            | 250            | 250            | 250            | 26            |
| PROGRAM MATERIALS                              | 3,508          | 3,500          | 3,600          | 3,640          | 3,67          |
| SWIM MEETS & SPECIAL EVENTS                    | 1,211          | 500            | 500            | 510            | 51            |
| CONTRACTED SERVICES                            |                |                |                |                |               |
| CONTRACTED SERVICES                            | -              | 1,200          | 500            | 510            | 51            |
|  | 107,590        | 114,250        | 129,380        | 129,460        | 129,50        |
| TOTAL EXPENSES                                 | 201,709        | 204,950        | 229,000        | 232,360        | 234,91        |
| VY IMPACT                                      | (125,547)      | (127,690)      | (141,920)      | (144,410)      | (146,08       |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 11.14%         | 1.75%          | 1.169         |

### 2020 Consolidated Budget



# **RECREATION, FACILITIES & CULTURE**

### **Livingston Activity Centre**

The Recreation, Facilities & Culture Department oversees the development and delivery of programs, and the maintenance and operation of the Livingston Activity Centre (LAC). The LAC is a community centre that hosts a variety of programs and events and is the home of the Grimsby Seniors Club.

- Provides various programs and activities such as card games, theatre groups, and music clubs
- Provides daily fitness programs and activities such as the walking club, ping pong and shuffleboard
- · Provides additional community services for seniors

| Resources supporting these services |              |                            |                             |  |  |  |
|-------------------------------------|--------------|----------------------------|-----------------------------|--|--|--|
| Staff                               | Part Time: 8 |                            |                             |  |  |  |
| Assets                              | Facilities   | Livingston Activity Centre | Replacement Cost \$ 985,000 |  |  |  |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|--------------------------------|----------------|----------------|----------------|----------------|--------------|
| VINGSTON ACTIVITY CENTRE       |                |                |                |                |              |
| GENERAL REVENUE                |                |                |                |                |              |
| USER FEES                      |                |                |                |                |              |
| FACILITIES RENTAL              | 39,280         | 42,000         | 42,000         | 42,420         | 42,84        |
| FITNESS CLASSES                | (52)           | -              | -              | -              |              |
| MEMBERSHIPS                    | 34,584         | 34,000         | 37,000         | 37,370         | 37,74        |
| MISCELLANEOUS REVENUE          | 2,003          | 2,270          | 2,100          | 2,120          | 2,1          |
| PROGRAM FEES                   | 22,772         | 22,000         | 24,500         | 24,750         | 24,9         |
|                                | 98,587         | 100,270        | 105,600        | 106,660        | 107,7        |
| LEVIES & GRANTS                |                |                |                |                |              |
| GOVERNMENT TRANSFERS           |                |                |                |                |              |
| OPERATING GRANT (PROV)         | 10,027         | -              | -              | -              |              |
| SR CIT OPERATING GRANT (PROV)  | 42,700         | 42,700         | 42,700         | 43,130         | 43,5         |
|                                | 52,727         | 42,700         | 42,700         | 43,130         | 43,5         |
| TOTAL REVENUES                 | 151,314        | 142,970        | 148,300        | 149,790        | 151,2        |
|                                |                |                |                |                |              |
| BUILDING MTCE                  |                |                |                |                |              |
| SALARIES AND BENEFITS          |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS      | 13             | 140            | 150            | 150            | 1            |
| CASUAL&PART-TIME SAL&WAGES     | 144            | 1,150          | 1,300          | 1,300          | 1,3          |
| EMPLOYEE BENEFITS              | 2,197          | 3,870          | 4,160          | 4,290          | 4,4          |
| REGULAR SAL & WAGES-OVERTIME   | 3,078          | 520            | -              | -              |              |
| REGULAR SALARIES AND WAGES     | 6,251          | 15,050         | 15,190         | 15,880         | 16,9         |
| MATERIALS                      |                |                |                |                |              |
| CLEANING & MTCE MATERIALS      | 3,051          | 3,500          | 3,200          | 3,230          | 3,2          |
| MATERIALS                      | 3,368          | 3,300          | 3,100          | 3,130          | 3,1          |
| SR CITIZENS CAPITAL EXPENSE    | -              | 6,000          | 5,000          | 5,050          | 5,1          |
| UTILITIES-HEAT                 | 6,484          | 6,800          | 6,400          | 6,460          | 6,5          |
| UTILITIES-LIGHT                | 9,792          | 12,000         | 11,000         | 11,110         | 11,2         |
| UTILITIES-WATER                | 2,890          | 2,600          | 2,500          | 2,530          | 2,5          |
| CONTRACTED SERVICES            |                |                |                |                |              |
| CLEANING SERVICES              | 2,775          | 12,300         | 17,000         | 17,170         | 17,3         |
| CONTRACTED SERVICES            | 34,919         | 11,000         | 11,000         | 11,110         | 11,2         |
| GENERAL MAINTENANCE & REPAIRS  | 4,859          | 8,000          | 6,000          | 6,060          | 6,1          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |              |
| EQUIP RENTAL CHARGES:OWN EQUIP | 477            | 2,300          | 2,100          | 2,120          | 2,1          |



| 10,500<br>90,798<br>9,126<br>36,910<br>833<br>1,461<br>3,317<br>3,093<br>10,270<br>400 | 14,000<br>102,530<br>9,330<br>36,450<br>900<br>2,100<br>2,600<br>3,080<br>10,270 | 14,000<br>102,100<br>13,950<br>53,170<br>650<br>1,600<br>2,800<br>3,320<br>11,280                                      | 14,140<br>103,730<br>14,650<br>56,530<br>660<br>1,620<br>2,830<br>3,350<br>11,390   | 14,28<br>105,85<br>15,00<br>58,60<br>66<br>1,63<br>2,86<br>3,39  |
|--|--|--|---|--|
| 9,126<br>36,910<br>833<br>1,461<br>3,317<br>3,093<br>10,270                            | 9,330<br>36,450<br>900<br>2,100<br>2,600<br>3,080                                | 13,950<br>53,170<br>650<br>1,600<br>2,800<br>3,320   | 14,650<br>56,530<br>660<br>1,620<br>2,830<br>3,350  | 15,00<br>58,60<br>66<br>1,63<br>2,86   |
| 36,910<br>833<br>1,461<br>3,317<br>3,093<br>10,270                                     | 36,450<br>900<br>2,100<br>2,600<br>3,080   | 53,170<br>650<br>1,600<br>2,800<br>3,320   | 56,530<br>660<br>1,620<br>2,830<br>3,350  | 58,60<br>66<br>1,63<br>2,86  |
| 36,910<br>833<br>1,461<br>3,317<br>3,093<br>10,270                                     | 36,450<br>900<br>2,100<br>2,600<br>3,080   | 53,170<br>650<br>1,600<br>2,800<br>3,320   | 56,530<br>660<br>1,620<br>2,830<br>3,350  | 58,60<br>66<br>1,63<br>2,86  |
| 36,910<br>833<br>1,461<br>3,317<br>3,093<br>10,270                                     | 36,450<br>900<br>2,100<br>2,600<br>3,080   | 53,170<br>650<br>1,600<br>2,800<br>3,320   | 56,530<br>660<br>1,620<br>2,830<br>3,350  | 58,60<br>66<br>1,63<br>2,86  |
| 833<br>1,461<br>3,317<br>3,093<br>10,270   | 900<br>2,100<br>2,600<br>3,080   | 650<br>1,600<br>2,800<br>3,320   | 660<br>1,620<br>2,830<br>3,350  | 66<br>1,63<br>2,86   |
| 1,461<br>3,317<br>3,093<br>10,270  | 2,100<br>2,600<br>3,080  | 1,600<br>2,800<br>3,320  | 1,620<br>2,830<br>3,350   | 1,63<br>2,86   |
| 1,461<br>3,317<br>3,093<br>10,270  | 2,100<br>2,600<br>3,080  | 1,600<br>2,800<br>3,320  | 1,620<br>2,830<br>3,350   | 1,63<br>2,86   |
| 3,317<br>3,093<br>10,270   | 2,600<br>3,080   | 2,800<br>3,320   | 2,830<br>3,350  | 2,86   |
| 3,093<br>10,270  | 3,080  | 3,320  | 3,350   |  |
| 10,270   | ·  |  |   | 3,39   |
| 10,270   | ·  |  |   | 3,39   |
|  | 10,270   | 11,280   | 11.390  |  |
|  | 10,270   | 11,280   | 11.390  |  |
| 400  |  |  | )   | 11,5 <sup>-</sup>  |
|  | 400  | 380  | 380   | 39   |
| 65,410   | 65,130   | 87,150   | 91,410  | 94,04  |
|  |  |  |   |  |
|  |  |  |   |  |
| 15,660   | 16,670   | 10,310   | 10,310  | 10,3 <sup>-</sup>  |
| 74,398   | 67,170   | 70,790   | 70,790  | 70,79  |
| 8,302  | 6,850  | 11,960   | 12,740  | 13,08  |
| 28,180   | 26,110   | 44,400   | 47,980  | 50,00  |
|  |  |  |   |  |
| 312  | 2,000  | 1,200  | 1,210   | 1,22   |
| 10,209   | -  | -  | -   |  |
|  |  |  |   |  |
| 2,090  | -  | 2,000  | 2,020   | 2,04   |
| 139,151  | 118,800  | 140,660  | 145,050   | 147,44   |
| 295,359  | 286,460  | 329,910  | 340,190   | 347,33   |
| 44.045)  | (143,490)  | (181.610)  | (190,400)   | (196,06  |
|  | 28,180<br>312<br>10,209  | 28,180       26,110         312       2,000         10,209       -         2,090       -         139,151       118,800 | 28,180       26,110       44,400         312       2,000       1,200         10,209       -       -         2,090       -       2,000         139,151       118,800       140,660 | 28,180       26,110       44,400       47,980         312       2,000       1,200       1,210         10,209       -       -       -         2,090       -       2,000       2,020         139,151       118,800       140,660       145,050         286,460       329,910       340,190         (143,490)       (181,610)       (190,400) |

### 2020 Consolidated Budget



### **RECREATION, FACILITIES & CULTURE**

### **Elizabeth St. Pumphouse**

The Recreation, Facilities & Culture Department oversees the maintenance and operation of the Elizabeth St. Pumphouse. The Pumphouse is a community facility that is available to host a variety of events.

- · Waterfront rental facility
- Grounds include the Peace Garden and gazebo

#### **Resources supporting these services**

Assets

FacilitiesPumphouse, gLand improvementsPeace garden

Pumphouse, gazebo & garages Peace garden Replacement Cost \$ 193,000 Replacement Cost \$ 87,000



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|--|----------------|----------------|----------------|----------------|--------------|
| IMP HOUSE                                      |                |                |                |                |              |
| GENERAL REVENUE                                |                |                |                |                |              |
| USER FEES                                      |                |                |                |                |              |
| FACILITIES RENTAL                              | 23,794         | 23,500         | 24,000         | 24,240         | 24,48        |
|  | 23,794         | 23,500         | 24,000         | 24,240         | 24,48        |
| TOTAL REVENUES                                 | 23,794         | 23,500         | 24,000         | 24,240         | 24,48        |
| BUILDING MTCE                                  |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                      | 26             | 110            | 110            | 110            | 1.           |
| CASUAL&PART-TIME SAL&WAGES                     | 163            | 920            | 1,040          | 1,040          | 1,04         |
| EMPLOYEE BENEFITS                              | 1,352          | 2,390          | 2,540          | 2,620          | 2,7          |
| REGULAR SAL & WAGES-OVERTIME                   | 394            | -              | -              | -              |              |
| REGULAR SALARIES AND WAGES                     | 5,421          | 9,100          | 9,540          | 9,950          | 10,5         |
| MATERIALS                                      |                |                |                |                |              |
| CLEANING & MTCE MATERIALS                      | 2,015          | 4,700          | 4,100          | 4,140          | 4,1          |
| MATERIALS                                      | 3,763          | 2,100          | 2,400          | 2,420          | 2,4          |
| UTILITIES-HEAT                                 | 1,634          | 2,100          | 2,100          | 2,120          | 2,1          |
| UTILITIES-LIGHT                                | 2,978          | 2,600          | 2,800          | 2,830          | 2,8          |
| UTILITIES-WATER                                | 975            | 960            | 960            | 970            | 9            |
| CONTRACTED SERVICES                            |                |                |                |                |              |
| CONTRACTED SERVICES                            | 3,925          | 4,500          | 4,400          | 4,440          | 4,4          |
| GENERAL MAINTENANCE & REPAIRS                  | 1,858          | 2,000          | 2,000          | 2,020          | 2,0          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |              |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 959            | 1,600          | 1,600          | 1,620          | 1,6          |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |              |
| TRANSFER TO RESERVES                           | 8,250          | 11,000         | 11,000         | 11,110         | 11,2         |
|  | 33,713         | 44,080         | 44,590         | 45,390         | 46,3         |
| TOTAL EXPENSES                                 | 33,713         | 44,080         | 44,590         | 45,390         | 46,3         |
| /Ү ІМРАСТ                                      | (9,919)        | (20,580)       | (20,590)       | (21,150)       | (21,88       |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0.05%          | 2.72%          | 3.45         |



### **RECREATION, FACILITIES & CULTURE**

### **East Grimsby Community Centre**

The Recreation, Facilities & Culture Department oversees the maintenance and operation of East Grimsby Community Centre. The EGCC is a community facility that is under a long term lease as an Ontario Early Years site.

#### **Resources supporting these services**

Assets

Facilities

East Grimsby Community Centre Land improvements Parking lot & gazebo

Replacement Cost \$ 347,000 Replacement Cost\$ 84,000



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| RAND AVE  |                |                |                |                | <u>j</u>       |
| GENERAL REVENUE                                 |                |                |                |                |                |
| USER FEES                                       |                |                |                |                |                |
| FACILITIES RENTAL                               | 5,625          | 7,500          | 7,500          | 7,580          | 7,650          |
|   | 5,625          | 7,500          | 7,500          | 7,580          | 7,650          |
| TOTAL REVENUES                                  | 5,625          | 7,500          | 7,500          | 7,580          | 7,650          |
| BUILDING MTCE                                   |                |                |                |                |                |
| SALARIES AND BENEFITS                           |                |                |                |                |                |
| EMPLOYEE BENEFITS                               | 161            | 640            | 630            | 640            | 67             |
| REGULAR SAL & WAGES-OVERTIME                    | 183            | -              | -              | -              |                |
| REGULAR SALARIES AND WAGES                      | 693            | 2,810          | 2,650          | 2,750          | 2,94           |
| MATERIALS                                       |                |                |                |                |                |
| CLEANING & MTCE MATERIALS                       | 309            | 1,000          | 1,000          | 1,010          | 1,02           |
| MATERIALS                                       | 1,085          | 1,200          | 1,000          | 1,010          | 1,02           |
| UTILITIES-HEAT                                  | 1,885          | 2,400          | 2,000          | 2,020          | 2,04           |
| UTILITIES-LIGHT                                 | 1,232          | 1,900          | 1,500          | 1,520          | 1,53           |
| UTILITIES-WATER                                 | 416            | 600            | 600            | 610            | 61             |
| CONTRACTED SERVICES                             |                |                |                |                |                |
| CONTRACTED SERVICES                             | 2,651          | 2,200          | 2,400          | 2,420          | 2,45           |
| GENERAL MAINTENANCE & REPAIRS                   | 1,140          | 4,500          | 4,000          | 4,040          | 4,08           |
| INTERFUNCTIONAL EXPENSES                        |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP                  | 184            | 650            | 650            | 660            | 66             |
| TRANSFERS TO OWN FUNDS                          |                |                |                |                |                |
| TRANSFER TO RESERVES                            | 4,500          | 6,000          | 6,000          | 6,060          | 6,12           |
|   | 14,439         | 23,900         | 22,430         | 22,740         | 23,14          |
| TOTAL EXPENSES                                  | 14,439         | 23,900         | 22,430         | 22,740         | 23,140         |
| EVY IMPACT                                      | (8,814)        | (16,400)       | (14,930)       | (15,160)       | (15,490        |
| IDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | (8.96%)        | 1.54%          | 2.18%          |

### 2020 Consolidated Budget







### **RECREATION, FACILITIES & CULTURE**

### **Recreation Garage**

The Recreation, Facilities & Culture Department oversees the maintenance and operation of the Recreation Garage. The Garage is an internal facility which houses the vehicles and equipment required by the department.

- Located adjacent to the Peach King Centre
- Location of Facilities offices

 Resources supporting these services

 Assets
 Facilities
 Recreation garage & portable
 Replacement Cost \$ 435,000



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| ECREATION GARAGE                               |                | Budget         | Budget         | Budget         | Buuget         |
| BUILDING MTCE                                  |                |                |                |                |                |
| SALARIES AND BENEFITS                          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS                      | -              | 60             | 60             | 60             | 60             |
| CASUAL&PART-TIME SAL&WAGES                     | -              | 460            | 520            | 520            | 520            |
| EMPLOYEE BENEFITS                              | 1,645          | 2,190          | 2,070          | 2,140          | 2,170          |
| REGULAR SAL & WAGES-OVERTIME                   | 60             | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES                     | 4,157          | 8,470          | 7,280          | 7,660          | 8,070          |
| MATERIALS                                      |                |                |                |                |                |
| CLEANING & MTCE MATERIALS                      | 1,944          | 1,300          | 1,400          | 1,410          | 1,430          |
| MATERIALS                                      | 3,040          | 3,500          | 3,400          | 3,430          | 3,470          |
| SMALL TOOLS                                    | 385            | 920            | 900            | 910            | 920            |
| UTILITIES-HEAT                                 | 3,126          | 3,300          | 3,300          | 3,330          | 3,370          |
| UTILITIES-WATER                                | 438            | 460            | 460            | 460            | 470            |
| CONTRACTED SERVICES                            |                |                |                |                |                |
| CONTRACTED SERVICES                            | 1,948          | 800            | 900            | 910            | 920            |
| GENERAL MAINTENANCE & REPAIRS                  | 725            | 750            | 750            | 760            | 770            |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 48             | 500            | 500            | 510            | 510            |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |                |
| TRANSFER TO RESERVES                           | 3,000          | 4,000          | 4,000          | 4,040          | 4,080          |
|  | 20,516         | 26,710         | 25,540         | 26,140         | 26,760         |
| TOTAL EXPENSES                                 | 20,516         | 26,710         | 25,540         | 26,140         | 26,760         |
| VY IMPACT                                      | (20,516)       | (26,710)       | (25,540)       | (26,140)       | (26,760)       |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | (20,010)       | (20,710)       | (4.38%)        | 2.35%          | 2.37%          |

### 2020 Consolidated Budget







# **RECREATION, FACILITIES & CULTURE**

### **Carnegie Building**

The Recreation, Facilities & Culture Department oversees the maintenance and operation of the Carnegie Building. The building is a heritage facility originally housed the Grimsby Public Library. The building accommodates a number of long term tenants and is also available for event rentals.

- · Located adjacent to the Art Gallery & Library
- · Restored building in 2017 2018 with attention to heritage / historical features

# Resources supporting these services Assets Facilities Carnegie Building Replacement Cost \$ 145,000



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|--|----------------|----------------|----------------|----------------|--------------|
| RNEGIE   |                |                |                |                |              |
| GENERAL REVENUE                                |                |                |                |                |              |
| USER FEES                                      |                |                |                |                |              |
| FACILITIES RENTAL                              | 15,234         | 16,570         | 16,900         | 17,070         | 17,24        |
|  | 15,234         | 16,570         | 16,900         | 17,070         | 17,24        |
| TOTAL REVENUES                                 | 15,234         | 16,570         | 16,900         | 17,070         | 17,24        |
| BUILDING MTCE                                  |                |                |                |                |              |
| SALARIES AND BENEFITS                          |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                      | -              | 380            | 430            | 430            | 4            |
| CASUAL&PART-TIME SAL&WAGES                     | -              | 3,230          | 3,640          | 3,640          | 3,6          |
| EMPLOYEE BENEFITS                              | 557            | 550            | 600            | 610            | 6            |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b>        | 234            | -              | -              | -              |              |
| REGULAR SALARIES AND WAGES                     | 717            | 2,090          | 2,070          | 2,140          | 2,3          |
| MATERIALS                                      |                |                |                |                |              |
| CLEANING & MTCE MATERIALS                      | 238            | 3,200          | 2,800          | 2,830          | 2,8          |
| MATERIALS                                      | 1,465          | 2,600          | 2,600          | 2,630          | 2,6          |
| UTILITIES-HEAT                                 | 1,333          | 2,200          | 1,800          | 1,820          | 1,8          |
| UTILITIES-LIGHT                                | 2,849          | 3,200          | 2,800          | 2,830          | 2,8          |
| UTILITIES-WATER                                | 392            | 700            | 520            | 530            | 5            |
| SERVICE CHARGES                                | -              | 400            | -              | -              |              |
| CONTRACTED SERVICES                            |                |                |                |                |              |
| CONTRACTED SERVICES                            | 3,192          | 5,600          | 5,600          | 5,660          | 5,7          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |              |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 86             | 900            | 900            | 910            | 9            |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |              |
| TRANSFER TO RESERVES                           | 3,750          | 5,000          | 5,000          | 5,050          | 5,1          |
|  | 14,813         | 30,050         | 28,760         | 29,080         | 29,4         |
| TOTAL EXPENSES                                 | 14,813         | 30,050         | 28,760         | 29,080         | 29,4         |
| /Ү ІМРАСТ                                      | 421            | (13,480)       | (11,860)       | (12,010)       | (12,24       |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                | (10,100)       | (12.02%)       | 1.26%          | 1.           |

# 2020 Consolidated Budget







# **RECREATION, FACILITIES & CULTURE**

### **Southward Community Park**

The Recreation, Facilities & Culture Department completed the construction of Southward Community Park in 2018 and oversees the maintenance and operation of the facility. The park is a place for play, for sports, for fitness and to enjoy nature in which all citizens can enjoy and take pride.

- · Community building available for community events with concessions access
- 5 large soccer fields and 4 mini soccer fields
- 4 baseball diamonds
- Lease free dog park and BMX bike track
- Walking trails and skating pond

#### **Resources supporting these services**

| Staff  | Full time: 2                        |                                    |   |      |                |                               |
|--------|-------------------------------------|------------------------------------|---|------|----------------|-------------------------------|
| Assets | Facilities<br>Vehicles<br>Equipment | Southward<br>Trucks<br>Maintenance | Replacement<br>Replacement<br>Replacement | Cost | \$<br>\$<br>\$ | 1,595,000<br>26,000<br>83,000 |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--------------------------------|----------------|----------------|----------------|----------------|---------------|
| OUTHWARD COMMUNITY PARK        |                |                |                |                |               |
| GENERAL REVENUE                |                |                |                |                |               |
| USER FEES                      |                |                |                |                |               |
| FACILITIES RENTAL              | 4,741          | 4,500          | 4,900          | 4,950          | 5,00          |
| PARK RENTALS                   | 53,345         | 53,000         | 55,000         | 55,550         | 56,11         |
|                                | 58,086         | 57,500         | 59,900         | 60,500         | 61,11         |
| TOTAL REVENUES                 | 58,086         | 57,500         | 59,900         | 60,500         | 61,11         |
| BUILDING MTCE                  |                |                |                |                |               |
| SALARIES AND BENEFITS          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS      | 253            | 230            | 270            | 270            | 27            |
| CASUAL&PART-TIME SAL&WAGES     | 1,190          | 2,080          | 2,340          | 2,340          | 2,34          |
| EMPLOYEE BENEFITS              | 860            | 2,000          | 2,040          | 120            | 2,0-          |
| REGULAR SAL & WAGES-OVERTIME   | 294            | -              | -              | 120            |               |
| REGULAR SALARIES AND WAGES     | 3,085          | 640            | 500            | 540            | 56            |
| MATERIALS                      | 0,000          | 0+0            | 000            | 0+0            |               |
| CLEANING & MTCE MATERIALS      | 890            | 1,300          | 1,200          | 1,210          | 1,22          |
| EQUIPMENT REPAIRS & MTCE       | 750            | 1,000          | 800            | 810            | .,82          |
| FACILITY IMPROVEMENT           | 5,298          | 3,500          | 4,000          | 4,040          | 4,08          |
| MATERIALS                      | 1,097          | 5,000          | 3,200          | 3,230          | 3,26          |
| UTILITIES-HEAT                 | 1,687          | 3,500          | 3,100          | 3,130          | 3,16          |
| UTILITIES-LIGHT                | 5,387          | 7,000          | 6,500          | 6,570          | 6,63          |
| UTILITIES-WATER                | 2,118          | 2,400          | 2,400          | 2,420          | 2,45          |
| CONTRACTED SERVICES            |                |                |                |                |               |
| CONTRACTED SERVICES            | 9,307          | 9,000          | 10,800         | 10,910         | 11,02         |
| GENERAL MAINTENANCE & REPAIRS  | 1,329          | 2,700          | 1,800          | 1,820          | 1,84          |
| SEPTIC SYSTEM MONITORING       | 6,148          | 10,500         | 11,000         | 11,110         | 11,22         |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP | 349            | 2,300          | 2,300          | 2,320          | 2,35          |
| TRANSFERS TO OWN FUNDS         |                |                |                |                |               |
| TRANSFER TO RESERVES           | 18,750         | 25,000         | 25,000         | 25,250         | 25,50         |
|                                | 58,792         | 76,160         | 75,320         | 76,090         | 76,88         |
| GENERAL PARKS MTCE             |                |                |                |                |               |
| SALARIES AND BENEFITS          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS      | 660            | 940            | 1,040          | 1,040          | 1,04          |
| CASUAL&PART-TIME SAL&WAGES     | 5,060          | 8,070          | 9,100          | 9,100          | 9,10          |
| EMPLOYEE BENEFITS              | 10,042         | 13,440         | 14,630         | 15,040         | 15,50         |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| REGULAR SAL & WAGES-OVERTIME                   | 883            | -              | -              | -              |               |
| REGULAR SALARIES AND WAGES                     | 38,480         | 50,530         | 52,640         | 54,960         | 57,720        |
| MATERIALS                                      |                |                |                |                |               |
| FACILITY IMPROVEMENT                           | 2,542          | 4,500          | 4,500          | 4,550          | 4,590         |
| MATERIALS                                      | 24,201         | 23,100         | 22,500         | 22,730         | 22,950        |
| SMALL TOOLS                                    | 143            | 1,200          | 800            | 810            | 820           |
| UTILITIES-LIGHT                                | 22,534         | 27,000         | 25,000         | 25,250         | 25,500        |
| UTILITIES-WATER                                | -              | 1,500          | -              | -              |               |
| CONTRACTED SERVICES                            |                |                |                |                |               |
| CONTRACTED SERVICES                            | 17,585         | 14,000         | 17,500         | 17,680         | 17,850        |
| RENTS AND FINANCIAL EXPENSES                   |                |                |                |                |               |
| INSURANCE                                      | 15,384         | 15,380         | 16,610         | 16,780         | 16,940        |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 34,433         | 48,000         | 48,000         | 48,480         | 48,960        |
|  | 171,947        | 207,660        | 212,320        | 216,420        | 220,97        |
| IRRIGATION SYSTEMS MTCE                        |                |                |                |                |               |
| CONTRACTED SERVICES                            |                |                |                |                |               |
| CONTRACTED SERVICES                            | 10,583         | 9,000          | 9,000          | 9,090          | 9,18          |
|  | 10,583         | 9,000          | 9,000          | 9,090          | 9,18          |
| TOTAL EXPENSES                                 | 241,322        | 292,820        | 296,640        | 301,600        | 307,03        |
| VY IMPACT                                      | (183,236)      | (235,320)      | (236,740)      | (241,100)      | (245,920      |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | -              | -              | 0.60%          | 1.84%          | 2.00%         |

### 2020 Consolidated Budget







# **RECREATION, FACILITIES & CULTURE**

### **Recreation Fleet & Equipment**

The Recreation, Facilities & Culture Department maintains the Parks & Recreation vehicles and equipment. Staff mechanics conduct the mandatory vehicle inspections and perform repairs and maintenance to ensure the Town's fleet and equipment are safe, reliable and available for service.

- Licensed, experienced staff mechanic
- Average # of annual inspections performed in the year 200
- Average # of preventative maintenance services performed in the year 50=

#### **Resources supporting these services**

| Staff      | Full time: 1 | Part Time: 1                 |                             |
|------------|--------------|------------------------------|-----------------------------|
| Assets     | Vehicles     | Fleet of 12 vehicles         | Replacement Cost \$ 461,000 |
| Maintained | Equipment    | Over 100 pieces of equipment | Replacement Cost \$ 621,000 |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| FC FLEET & EQUIP                                |                |                |                |                |                |
| GENERAL REVENUE                                 |                |                |                |                |                |
| INTERFUNCTIONAL REVENUES                        |                |                |                |                |                |
| EQUIPMENT REVENUE                               | 236,755        | 346,130        | 346,130        | 349,590        | 353,090        |
|   | 236,755        | 346,130        | 346,130        | 349,590        | 353,090        |
| TOTAL REVENUES                                  | 236,755        | 346,130        | 346,130        | 349,590        | 353,090        |
| FLEET MTCE                                      |                |                |                |                |                |
| SALARIES AND BENEFITS                           |                |                |                |                |                |
| EMPLOYEE BENEFITS                               | 5,847          | 4,580          | 4,930          | 5,030          | 5,110          |
| MEAL ALLOWANCES                                 | -              | 50             | 50             | 50             | 50             |
| REGULAR SAL & WAGES-OVERTIME                    | 578            | -              | -              | -              |                |
| REGULAR SALARIES AND WAGES                      | 20,004         | 16,930         | 17,990         | 18,440         | 18,910         |
| MATERIALS                                       |                |                |                |                |                |
| VEHICLE AND EQUIPMENT REPAIRS                   | 80,605         | 146,710        | 144,000        | 145,440        | 146,890        |
| TRANSFERS TO OWN FUNDS                          |                |                |                |                |                |
| TRANSFER TO RESERVES                            | -              | 177,860        | 179,160        | 180,630        | 182,130        |
|   | 107,034        | 346,130        | 346,130        | 349,590        | 353,090        |
| TOTAL EXPENSES                                  | 107,034        | 346,130        | 346,130        | 349,590        | 353,090        |
| EVY IMPACT                                      | 129,721        | _              | -              | -              |                |
| UDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0%             | 0%             | 0%             |

# 2020 Consolidated Budget



**CULTURAL FACILITIES** 

**Grimsby Public Library** 

**Art Gallery** 

**Grimsby Museum** 

### 2020 Consolidated Budget





### **CULTURAL FACILITIES**

### **Grimsby Public Library**

#### Enriching Lives \* Connecting Community \* Inspiring Discovery

This mission inspires the GPL vision: Fostering innovation and creating connections. Grimsby Public Library is a vital and accessible destination for culture, technology and relevant 21st century literacies.

To ensure that the library successfully fulfills its mission and vision the 2017 – 2020 Strategic Plan laid out 3 strategic directions. We will: 1. Extend our Reach, 2. Strengthen Community Connections and 3. Inspire Discovery.

With an ever-expanding number of services and collections, the Grimsby Public Library strives to anticipate community needs: providing equal access to a welcoming space, a diverse range of materials including books, literature, DVDs, magazines, cultural & educational resources and programming, and the technological equipment & devices to help our community learn and grow.

#### Return on Investment: 1:6

• For each Municipal dollar spent on the library the community receives \$6+ in value through library collections, programming and services (http://www.ilovelibraries.org/what-libraries-do/calculator)

#### Community Space:

- Available 68 hours/week for use by the community to learn, work, study, read, relax, and socialize
- **160,000** visits to the library each year
- **17,000** community members attend programs for children, teens, adults and seniors
- **Hundreds** of volunteer hours supporting programs and services to the community

#### Literacy champion:

- Grimsby Author Series: 12 Canadian Authors, 12 Canadian books a world-class literary event, celebrating and honouring Canadian authors, books, reading and readers!
   Gross revenue earned: + \$35,000
- Avoiding Summer Literacy Loss: over 3000 books read by 700 Grimsby youth (Summer Reading Campaign)

#### Collections:

- 93,000+ visits to Library databases such as: Ancestry.ca, Mango Languages, Auto Repair Centre, hoopla and many more
- Over 120,000 items (and growing) available for borrowing (physical and digital)
- 900 seeds and tomato seedlings from the Seed Library were planted helping to feed the community

### 2020 Consolidated Budget





### **CULTURAL FACILITIES**

### Grimsby Public Library, con't

21st Century Technology:

- 4,000 hours of 3D printing supporting community creativity and innovation
- Hundreds of hours of creativity using the Green Screen
- Hundreds of hours of digitization of treasured family memories
- STEM programming including Arduino and Scratch coding for kids

#### **Resources supporting these services**

| Staff  | Full time: 7 | Part Time: 8        | Students: 7      |              |
|--------|--------------|---------------------|------------------|--------------|
| Assets | Facilities   | Library             | Replacement Cost | \$ 3,455,000 |
|        | Equipment    | Computers & related | Replacement Cost | \$ 102,000   |
|        | Equipment    | Books               | Replacement Cost | \$ 750,000   |



### TOWN OF GRIMSBY 2020 BUDGET REPORT LIBRARY

|                                 | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|---------------------------------|----------------|----------------|----------------|----------------|---------------|
| BRARY                           |                |                |                |                |               |
| GENERAL REVENUE                 |                |                |                |                |               |
| USER FEES                       |                |                |                |                |               |
| ADOPT-A BOOK                    | 4,710          | 2,200          | 2,500          | 2,530          | 2,55          |
| CARD REPLACEMENT FEE            | 314            | 420            | 350            | 350            | 36            |
| DESK REVENUE-PHOTOCOPIER        | 12,893         | 9,000          | 11,500         | 11,620         | 11,73         |
| LOST/PAID ITEMS REVENUE         | 2,011          | 2,000          | 1,900          | 1,920          | 1,94          |
| MISCELLANEOUS REVENUE           | 1,286          | 1,220          | -              | -              |               |
| NON-RESIDENT MEMBERSHIP FEE     | 640            | 500            | 500            | 510            | 51            |
| OVERDUE ITEMS SERVICE CHARGE    | 23,670         | 21,000         | 15,000         | 15,150         | 15,30         |
| STORY TIME FEES                 | 3,462          | 3,600          | -              | -              |               |
| PROGRAMS                        | 2,455          | 1,400          | 2,000          | 2,020          | 2,04          |
| INVESTMENT INCOME               |                |                |                |                |               |
| INVESTMENT INCOME-OTHER         | 246            | 130            | 150            | 150            | 15            |
| TRANSFERS FROM OWN FUNDS        |                |                |                |                |               |
| TRANSFER FROM RESERVES          | -              | -              | 29,800         | 30,100         | 30,40         |
| OTHER REVENUES                  |                |                |                |                |               |
| AUTHORS' SERIES DONATIONS/TICKE | 33,950         | 40,000         | 40,000         | 40,400         | 40,80         |
| BOOK BAG SALES                  | 70             | 120            | 80             | 80             | 8             |
| DONATIONS                       | 6,820          | 6,650          | 6,600          | 6,670          | 6,73          |
| LIBRARY BOOK SALES              | 2,236          | 1,800          | 2,000          | 2,020          | 2,04          |
| MERCHANDISE SALES               | 532            | 100            | 70             | 70             | 7             |
|                                 | 95,295         | 90,140         | 112,450        | 113,590        | 114,70        |
| LEVIES & GRANTS                 |                |                |                |                |               |
| GOVERNMENT TRANSFERS            |                |                |                |                |               |
| FEDERAL GRANT                   | 2,600          | 2,600          | -              | -              |               |
| OPERATING GRANT (PROV)          | 31,391         | 31,390         | 31,390         | 31,390         | 31,39         |
| SUMMER CAREER PLACEMENT - FED   | 9,066          | 11,820         | 12,600         | 12,730         | 12,85         |
| MUNICIPAL CONTRIBUTION          |                |                |                |                |               |
| MUNICIPAL CONTRIBUTIONS         | 496,195        | 992,390        | 1,026,400      | 1,045,890      | 1,065,11      |
|                                 | 539,252        | 1,038,200      | 1,070,390      | 1,090,010      | 1,109,35      |
| TOTAL REVENUES                  | 634,547        | 1,128,340      | 1,182,840      | 1,203,600      | 1,224,05      |
| AUTHORS' SERIES<br>MATERIALS    |                |                |                |                |               |
| AUTHORS' SERIES BOOKS FOR RESAL | -              | 1,000          | 500            | 510            | 51            |



### TOWN OF GRIMSBY 2020 BUDGET REPORT LIBRARY

|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| AUTHORS SERIES FACILITIES RENTAL        | 2,748          | 2,500          | 2,700          | 2,730          | 2,750          |
| PROGRAM MATERIALS                       | 6,804          | 9,500          | 7,000          | 7,070          | 7,140          |
|   | 9,552          | 13,000         | 10,200         | 10,310         | 10,400         |
| BUILDING MTCE - OTHER                   |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| EMPLOYEE BENEFITS                       | 228            | 1,080          | 1,060          | 1,090          | 1,130          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 30             | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 972            | 4,270          | 3,720          | 3,850          | 4,080          |
| MATERIALS                               |                |                |                |                |                |
| EQUIPMENT SERVICE CONTRACT              | 10,798         | 10,300         | 10,000         | 10,100         | 10,200         |
| MATERIALS                               | 2,182          | 1,900          | -              | -              | -              |
| UTILITIES-HEAT                          | 8,524          | 8,800          | 8,500          | 8,590          | 8,670          |
| UTILITIES-LIGHT                         | 47,323         | 46,000         | 47,000         | 47,470         | 47,940         |
| UTILITIES-WATER                         | 699            | 600            | 750            | 760            | 770            |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CLEANING SERVICES                       | 16,165         | 17,850         | 17,850         | 18,030         | 18,210         |
| GENERAL MAINTENANCE & REPAIRS           | 18,221         | 17,500         | 15,000         | 15,150         | 15,300         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 175            | -              | -              | -              | -              |
| TRANSFERS TO OWN FUNDS                  |                |                |                |                |                |
| TRANSFER TO RESERVES                    | 41,250         | 55,000         | 15,000         | 15,150         | 15,300         |
|   | 146,567        | 163,300        | 118,880        | 120,190        | 121,600        |
| GENERAL ADMIN                           |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 22,832         | 33,770         | 36,020         | 36,020         | 36,020         |
| CASUAL&PART-TIME SAL&WAGES              | 137,983        | 148,670        | 159,120        | 159,120        | 159,120        |
| EMPLOYEE BENEFITS                       | 92,428         | 93,230         | 101,560        | 103,780        | 105,990        |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 168            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 429,612        | 421,990        | 458,470        | 472,340        | 486,520        |
| TRAINING AND DEVELOPMENT                | 1,377          | 1,750          | 1,500          | 1,520          | 1,530          |
| WORKMENS' COMP. INS. PREMIUMS           | -              | 1,500          | 1,500          | 1,520          | 1,530          |
| MATERIALS                               |                |                |                |                |                |
| ADVERTISING/PROMOTIONS                  | 7,488          | 8,000          | 6,000          | 6,060          | 6,120          |
| BOOKS-AUDIO                             | 4,890          | 4,400          | 4,500          | 4,550          | 4,590          |
| CONFERENCES/WORKSHOPS                   | 3,086          | 3,200          | 3,200          | 3,230          | 3,260          |
| COURIER SERVICES                        | 169            | 200            | 150            | 150            | 150            |
| EQUIPMENT SERVICE CONTRACT              | 29,656         | 30,000         | 32,000         | 32,320         | 32,640         |



### TOWN OF GRIMSBY 2020 BUDGET REPORT LIBRARY

| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | ,         |           | 0%        | 100.00%                 | (177.27%           |
|--|-----------|-----------|-----------|-------------------------|--------------------|
| Y IMPACT                                       | (421,600) | -         | -         | 220                     | (17                |
| TOTAL EXPENSES                                 | 1,056,147 | 1,128,340 | 1,182,840 | 1,203,380               | 1,224,22           |
|  |           |           |           |                         |                    |
|  | 8,165     | 7,500     | 7,500     | 7,580                   | 7,6                |
| GRANT FUNDED EXPENSES                          | 93        | - ,000    | -         |                         | .,0                |
| PROGRAMS AND ACTIVITIES                        | 8,072     | 7,500     | 7,500     | 7,580                   | 7,6                |
| MATERIALS                                      |           |           |           |                         |                    |
| PROGRAMS AND ACTIVITIES                        |           |           |           |                         |                    |
|  | 891,863   | 944,540   | 1,046,260 | 1,065,300               | 1,084,             |
| TRANSFER TO RESERVES                           | 51,750    | 69,000    | 76,000    | 76,760                  | 77,5               |
| TRANSFERS TO OWN FUNDS                         | ·         | ·         |           | ·                       | ,                  |
| PHOTOCOPIER SERVICE                            | 3,785     | 3,650     | 3,650     | 3,690                   | 3,7                |
| INTEREST ON LONG TERM DEBT                     | - ,       | ,         | -,        | -,                      |                    |
| NETWORK SERVICES CHARGES                       | 34,190    | 34,190    | 39,070    | 39,460                  | 39,8               |
| INTERFUNCTIONAL EXPENSES                       | 0,.00     | 5,.00     | 5,0.0     | 5,                      | 5,1                |
| INSURANCE                                      | 6,153     | 6,150     | 6,640     | 6,710                   | 6,7                |
| BANK CHARGES                                   | 1,020     | 1,200     | 1,000     | 1,010                   | 1,0                |
| RENTS AND FINANCIAL EXPENSES                   | -,        | -,        | -,        | -,                      | 2,1                |
| PROFESSIONAL FEES                              | 6,004     | 6,130     | 8,780     | 8,870                   | 8,9                |
| CONTRACTED SERVICES                            | 81        | 100       | 100       | 100                     |                    |
| CONTRACTED SERVICES                            | -,        | -,        | .,        | .,                      | ,                  |
| IT SUPPLIES                                    | 3,542     | 8,610     | 11,500    | 11,620                  | 11,                |
| VIDEOS   | 12,191    | 13,000    | 11,000    | 11,110                  | 11,2               |
| TRAVEL   | 1,157     | 1,300     | 1,200     | 1,210                   | 1,2                |
| TELEPHONE                                      | 1,103     | 1,000     | 1,100     | 1,110                   | 1,1                |
| PRINTING STATIONERY, SUPPLIES                  | 11,844    | 13,500    | 15,500    | 15,660                  | 15,8               |
| POSTAGE  | 650       | 700       | 600       | 610                     | (                  |
| PERIODICALS                                    | 7,800     | 8,000     | 7,500     | 7,580                   | 7,6                |
| ONLINE COLLECTIONS                             | 15,438    | 26,000    | 26,000    | 26,260                  | 26,                |
| MISCELLANEOUS (UNCLASSIFIED)                   | 45        | -         | -         | -                       | 1,0                |
| MEMBERSHIPS AND SUBSCRIPTIONS                  | 1,425     | 1,800     | 1,800     | 1,820                   | 1,8                |
|  | 3,996     | 3,500     | 9,800     | 9,900                   | 10,0               |
| LIBRARY AUTOMATION UPGRADE                     | Actual    | Budget    | 21,000    | <b>Budget</b><br>21,210 | <b>Bud</b><br>21,4 |

### 2020 Consolidated Budget





### **CULTURAL FACILITIES**

### **Grimsby Public Art Gallery**

The Grimsby Public Art Gallery's mission is to be a public, non-profit gallery serving the Town of Grimsby and surrounding areas, to be dedicated to the exhibition, preservation, encouragement, and collection of visual art of professional standard, and to provide lectures, seminars, workshops, tours, and other forms of public education relating to visual art.

- Permanent collection of over 2000 works by Canadian artists
- 8–10 Main Gallery exhibitions annually, featuring contemporary and historic work by Canadian artists
- · Various programs & events for all ages including art classes, workshops, and special events
- Educational programs including in school and in gallery classes and tours, Virtual Exhibitions, Art In The Schools, Art House Café
- · Wayzgoose, an internationally celebrated books art fair

### Resources supporting these services

| Staff  | Full time: 1 | Part Time: 6          | Students: 3                 |
|--------|--------------|-----------------------|-----------------------------|
| Assets | Facilities   | Art Gallery / Library | Replacement Cost \$ 647,000 |
|        | Equipment    | Photocopier           | Replacement Cost \$ 5,000   |



### TOWN OF GRIMSBY 2020 BUDGET REPORT ART GALLERY

|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| RT GALLERY                     |                |                |                |                |                |
| GENERAL REVENUE                |                |                |                |                |                |
| Revenues                       |                |                |                |                |                |
| GIFT SHOP SALES                | 9,727          | -              | 18,000         | 18,180         | 18,360         |
| USER FEES                      |                |                |                |                |                |
| ART CLASS FEES                 | 29,585         | 18,000         | 24,000         | 24,240         | 24,480         |
| EDUCATION PROGRAMS             | 5,762          | 8,000          | 6,000          | 6,060          | 6,120          |
| EVENT FEES JURIED SHOW         | -              | -              | 2,000          | 2,020          | 2,040          |
| EVENT FEES-WAYZGOOSE           | 4,149          | 4,000          | 4,000          | 4,040          | 4,080          |
| MEETING ROOM RENTAL FEES       | -              | 300            | -              | -              |                |
| MEMBERSHIPS                    | 1,103          | 1,500          | 1,500          | 1,520          | 1,530          |
| MISCELLANEOUS REVENUE          | 480            | 480            | 480            | 480            | 490            |
| OTHER REVENUES                 |                |                |                |                |                |
| ART GALLERY COMMISSIONS        | 174            | -              | -              | -              |                |
| ART GALLERY SALES/COMMISSIONS  | 655            | -              | -              | -              |                |
| DONATIONS                      | 1,811          | 5,000          | 2,000          | 2,020          | 2,040          |
| DONATIONS-VOLUNTEERS           | 7,500          | 7,500          | -              | -              |                |
| FUNDRAISING                    | 8,640          | 10,000         | 10,000         | 10,100         | 10,200         |
| FUNDRAISING AUCTION            | 13,253         | 10,000         | 12,000         | 12,120         | 12,240         |
|                                | 82,839         | 64,780         | 79,980         | 80,780         | 81,580         |
| LEVIES & GRANTS                |                |                |                |                |                |
| USER FEES                      |                |                |                |                |                |
| FOUNDATIONS                    | 1,500          | 1,000          | 1,000          | 1,010          | 1,020          |
| GOVERNMENT TRANSFERS           |                |                |                |                |                |
| FEDERAL GRANT                  | 17,268         | 42,190         | 12,000         | 12,120         | 12,240         |
| ONTARIO ARTS COUNCIL-OPERATING | 14,966         | 29,930         | 26,970         | 27,240         | 27,510         |
| REGIONAL GRANTS                | 1,222          | -              | 10,000         | 10,100         | 10,200         |
|                                | 34,956         | 73,120         | 49,970         | 50,470         | 50,970         |
| TOTAL REVENUES                 | 117,795        | 137,900        | 129,950        | 131,250        | 132,550        |
| ART GALLERY EDUCATION          | ,              |                |                | - ,            | - ,            |
| MATERIALS                      |                |                |                |                |                |
| HONORARIUMS FOR SPEAKERS       | 742            | 1,200          | 1,750          | 1,770          | 1,79           |
|                                |                |                |                |                |                |
| MISCELLANEOUS (UNCLASSIFIED)   | -              | 100            | 100            | 100            | 10             |
|                                | 3,362          | 4,000          | 4,000          | 4,040          | 4,080          |
| SPECIAL PROJECTS               | 2,147          | 2,520          | 2,000          | 2,020          | 2,04           |



### TOWN OF GRIMSBY 2020 BUDGET REPORT ART GALLERY

|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| CONTRACTED SERVICES                      |                |                |                |                |                |
| INSTRUCTORS' FEES                        | 10,439         | 4,500          | 7,000          | 7,070          | 7,140          |
|  | 16,690         | 12,320         | 14,850         | 15,000         | 15,150         |
| ART GALLERY SPECIAL EVENTS               |                |                |                |                |                |
| MATERIALS                                |                |                |                |                |                |
| WAYZGOOSE COSTS                          | 2,837          | 3,000          | 3,000          | 3,030          | 3,060          |
|  | 2,837          | 3,000          | 3,000          | 3,030          | 3,060          |
| BUILDING MTCE - OTHER                    |                |                |                |                |                |
| SALARIES AND BENEFITS                    |                |                |                |                |                |
| CASUAL&PART-TIME SAL&WAGES               | -              | 1,500          | -              | -              | -              |
| EMPLOYEE BENEFITS                        | 394            | 190            | 200            | 200            | 200            |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b>  | 30             | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES               | 1,328          | 660            | 840            | 850            | 890            |
| MATERIALS                                |                |                |                |                |                |
| CLEANING & MTCE MATERIALS                | 594            | 600            | 600            | 610            | 610            |
| EQUIPMENT SERVICE CONTRACT               | 6,068          | 4,500          | 5,000          | 5,050          | 5,100          |
| MATERIALS                                | 2,159          | 500            | 1,500          | 1,520          | 1,530          |
| SECURITY                                 | 600            | 700            | 700            | 710            | 710            |
| UTILITIES-HEAT                           | 4,126          | 4,500          | 3,750          | 3,790          | 3,830          |
| UTILITIES-LIGHT                          | 21,082         | 18,000         | 17,500         | 17,680         | 17,850         |
| UTILITIES-WATER                          | 435            | 600            | 600            | 610            | 610            |
| CONTRACTED SERVICES                      |                |                |                |                |                |
| CLEANING SERVICES                        | 7,873          | 7,850          | 7,850          | 7,930          | 8,010          |
| CONTRACTED SERVICES                      | 1,126          | 1,350          | 1,000          | 1,010          | 1,020          |
| <b>GENERAL MAINTENANCE &amp; REPAIRS</b> | 12,137         | 20,500         | 11,000         | 11,110         | 11,220         |
| INTERFUNCTIONAL EXPENSES                 |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP           | 266            | 280            | 280            | 280            | 290            |
|  | 58,218         | 61,730         | 50,820         | 51,350         | 51,870         |
| CAMP PROGRAM                             |                |                |                |                |                |
| SALARIES AND BENEFITS                    |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS                | 2,411          | 2,940          | 3,840          | 3,840          | 3,840          |
| CASUAL&PART-TIME SAL&WAGES               | 18,551         | 16,970         | 22,050         | 22,050         | 22,050         |
|  | 20,962         | 19,910         | 25,890         | 25,890         | 25,890         |



### TOWN OF GRIMSBY 2020 BUDGET REPORT ART GALLERY

|                               | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|
| EXHIBITIONS                   |                |                |                |                |                |
| MATERIALS                     |                |                |                |                |                |
| ARTIST FEES                   | 6,936          | 7,500          | 10,000         | 10,100         | 10,200         |
| CATALOGUE                     | 3,177          | 3,000          | 1,750          | 1,770          | 1,790          |
| CURATOR IN THE FIELD          | 400            | 500            | 2,550          | 2,580          | 2,600          |
| FRAMING MATTING INSTALLATION  | 1,623          | 1,000          | 1,500          | 1,520          | 1,530          |
| ITEMS FOR RESALE              | 735            | -              | -              | -              | -              |
| MISCELLANEOUS (UNCLASSIFIED)  | -              | 100            | 100            | 100            | 100            |
| OPENING FEES                  | 262            | 600            | 600            | 610            | 610            |
| RENTAL FEES                   | 1,500          | 1,500          | -              | -              | -              |
| TRANSPORTATION FEES           | 1,951          | 2,400          | 2,000          | 2,020          | 2,040          |
| TRAVEL                        | -              | 500            | 500            | 510            | 510            |
| NIC EXPENSES                  | -              | -              | 10,000         | 10,100         | 10,200         |
| RENTS AND FINANCIAL EXPENSES  |                |                |                |                |                |
| MAP EXPENSES                  | 28,481         | 28,000         | -              | -              | -              |
|                               | 45,065         | 45,100         | 29,000         | 29,310         | 29,580         |
| GENERAL ADMIN                 |                |                |                |                |                |
| SALARIES AND BENEFITS         |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS     | 11,604         | 20,880         | 18,450         | 18,450         | 18,450         |
| CASUAL&PART-TIME SAL&WAGES    | 84,008         | 87,570         | 87,880         | 87,880         | 87,880         |
| EMPLOYEE BENEFITS             | 20,820         | 21,050         | 22,670         | 23,060         | 23,470         |
| REGULAR SALARIES AND WAGES    | 82,646         | 82,960         | 87,890         | 90,080         | 92,330         |
| TRAINING AND DEVELOPMENT      | -              | 200            | 200            | 200            | 200            |
| MATERIALS                     |                |                |                |                |                |
| ADVERTISING/PROMOTIONS        | 884            | 2,500          | 2,000          | 2,020          | 2,040          |
| CONFERENCES/WORKSHOPS         | -              | 500            | 1,000          | 1,010          | 1,020          |
| CONSERVATION MATERIALS        | 3,595          | 4,000          | 1,000          | 1,010          | 1,020          |
| EQUIPMENT RENTALS-OFFICE      | 1,197          | 1,400          | 1,400          | 1,410          | 1,430          |
| FUNDRAISING FEES              | 3,321          | 3,500          | 3,500          | 3,540          | 3,570          |
| MEMBERSHIPS AND SUBSCRIPTIONS | 1,600          | 1,400          | 1,600          | 1,620          | 1,630          |
| MISCELLANEOUS (UNCLASSIFIED)  | -              | 100            | 100            | 100            | 100            |
| OFFICE EQUIPMENT PURCHASES    | 372            | 500            | 500            | 510            | 510            |
| PERMANENT COLLECTION FRAMING  | 767            | 2,000          | 1,500          | 1,520          | 1,530          |
| POSTAGE                       | 428            | 850            | 400            | 400            | 400            |
| PRINTING STATIONERY, SUPPLIES | 2,232          | 2,000          | 2,200          | 2,220          | 2,240          |
| TELEPHONE                     | 756            | 400            | 600            | 610            | 610            |
| TRAVEL                        | 273            | 500            | 500            | 510            | 510            |
| SERVICE CHARGES               | 2,126          | 600            | 2,500          | 2,530          | 2,550          |



### TOWN OF GRIMSBY 2020 BUDGET REPORT ART GALLERY

| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 2.05%          | 1.08%          | 1.069      |
|--|----------------|----------------|----------------|----------------|------------|
| Y IMPACT                                       | (269,845)      | (258,000)      | (263,300)      | (266,140)      | (268,970   |
| TOTAL EXPENSES                                 | 387,640        | 395,900        | 393,250        | 397,390        | 401,52     |
|  |                |                |                |                |            |
|  | 6,144          | -              | 11,000         | 11,110         | 11,2       |
| PRINTING STATIONERY, SUPPLIES                  | 79             | -              | 1,000          | 1,010          | 1,0        |
| ITEMS FOR RESALE                               | 4,625          | -              | 5,000          | 5,050          | 5,1        |
| MATERIALS                                      |                |                |                |                |            |
| PURCHASES                                      | 1,440          | -              | 5,000          | 5,050          | 5,1        |
| Expenses                                       |                |                |                |                |            |
| GIFTSHOP                                       |                |                |                |                |            |
|  | 237,724        | 253,840        | 258,690        | 261,700        | 264,7      |
| NETWORK SERVICES CHARGES                       | 13,450         | 13,450         | 14,480         | 14,620         | 14,7       |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |            |
| INSURANCE                                      | 3,077          | 3,080          | 3,320          | 3,350          | 3,3        |
| RENTS AND FINANCIAL EXPENSES                   |                |                |                |                |            |
| PROFESSIONAL FEES                              | 3,525          | 3,400          | 4,000          | 4,040          | 4,0        |
| CONTRACTED SERVICES-OFFICE                     | 1,043          | 1,000          | 1,000          | 1,010          | 1,0        |
| CONTRACTED SERVICES                            |                |                |                |                |            |
|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 20<br>Budg |

### 2020 Consolidated Budget





# **CULTURAL FACILITIES**

# **Grimsby Museum**

The Grimsby Museum exists to engage and share with the community an appreciation of Grimsby's heritage by collecting, preserving, displaying and interpreting historical artefacts and information. Our goal is to remain a vibrant and respected community museum celebrating the unique aspects of the heritage of Grimsby.

- Three exhibition galleries, including a permanent display of the history of the Town of Grimsby
- Collection includes artifacts, archives, photographs, library, and other materials relating to Grimsby's past
- Educational programs and tours are offered for elementary schools, high schools, and youth groups
- Various programs and events available for all ages, including historic walking tours and a craftmarket

| Resources supporting these services |                         |                       |  |  |  |  |  |
|-------------------------------------|-------------------------|-----------------------|--|--|--|--|--|
| Staff                               | Full time: 2            | Part Time: 2          | Students: 2  |  |  |  |  |
| Assets                              | Facilities<br>Equipment | Museum<br>Photocopier | Replacement Cost\$ 740,000Replacement Cost\$ 5,000 |  |  |  |  |



#### TOWN OF GRIMSBY 2020 BUDGET REPORT MUSEUM

|                                 | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|---------------------------------|----------------|----------------|----------------|----------------|---------------|
| JSEUM                           |                |                |                |                |               |
| GENERAL REVENUE                 |                |                |                |                |               |
| USER FEES                       |                |                |                |                |               |
| ADMISSION FEES                  | 1,030          | 1,000          | 1,200          | 1,210          | 1,220         |
| EDUCATION PROGRAMS              | 7,485          | 4,500          | 4,500          | 4,550          | 4,590         |
| MEETING ROOM RENTAL FEES        | 1,545          | 1,000          | 1,200          | 1,210          | 1,220         |
| MEMBERSHIPS                     | 1,337          | 3,500          | 3,300          | 3,330          | 3,37          |
| MISCELLANEOUS REVENUE           | 420            | 470            | 470            | 470            | 48            |
| SPECIAL EVENT FEES              | 3,459          | 3,000          | 3,000          | 3,030          | 3,060         |
| INVESTMENT INCOME               |                |                |                |                |               |
| INVESTMENT INCOME-OTHER         | -              | 400            | 420            | 420            | 43            |
| TRANSFERS FROM OWN FUNDS        |                |                |                |                |               |
| TRANSFER FROM RESERVE FUNDS     | -              | -              | 4,500          | 4,550          | 4,59          |
| TRANSFER FROM RESERVES          | -              | -              | 750            | 760            | 77            |
| OTHER REVENUES                  |                |                |                |                |               |
| DONATIONS                       | 8,775          | 4,300          | 6,000          | 6,060          | 6,120         |
| FUNDRAISING                     | 18,187         | 13,500         | 15,500         | 15,660         | 15,81         |
| GIFT SHOP SALES                 | 7,390          | 7,000          | 7,200          | 7,270          | 7,340         |
| RESEARCH REVENUE                | 350            | 150            | 150            | 150            | 150           |
| RESERVE FUND DONATIONS          | 278            | 1,000          | 1,000          | 1,010          | 1,020         |
| SPONSORSHIPS                    | 11,992         | 10,750         | 8,000          | 8,080          | 8,160         |
|                                 | 62,248         | 50,570         | 57,190         | 57,760         | 58,330        |
| LEVIES & GRANTS                 |                |                |                |                |               |
| GOVERNMENT TRANSFERS            |                |                |                |                |               |
| FEDERAL GRANT                   | 650            | 1,000          | 700            | 710            | 71            |
| MUSEUM EMPLOYMENT GRANT         | 7,477          | 10,700         | 10,600         | 10,710         | 10,810        |
| OPERATING GRANT (PROV)          | -              | 22,500         | 22,600         | 22,830         | 23,05         |
| OTHER REVENUES                  |                |                |                |                |               |
| NIAGARA COMMUNITY FOUNDATION GR | 2,500          | -              | -              | -              |               |
|                                 | 10,627         | 34,200         | 33,900         | 34,250         | 34,57         |
| TOTAL REVENUES                  | 72,875         | 84,770         | 91,090         | 92,010         | 92,90         |
|                                 |                |                |                |                |               |
|                                 |                |                |                |                |               |
|                                 | 0.40           |                | <b>F</b> 40    |                |               |
|                                 | 246            | 550            | 540            | 550            | 57            |
| REGULAR SAL & WAGES-OVERTIME    | 183            | -              | -              | -              | <b>C C C</b>  |
| REGULAR SALARIES AND WAGES      | 733            | 2,090          | 1,860          | 1,930          | 2,060         |



### TOWN OF GRIMSBY 2020 BUDGET REPORT MUSEUM

|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS                      |                |                |                |                |                |
| CLEANING & MTCE MATERIALS      | 2,085          | 800            | 800            | 810            | 820            |
| MINOR IMPROVEMENTS             | 13             | -              | -              | -              | -              |
| UTILITIES-HEAT                 | 1,491          | 1,600          | 1,700          | 1,720          | 1,730          |
| UTILITIES-LIGHT                | 2,922          | 4,500          | 3,800          | 3,840          | 3,880          |
| UTILITIES-WATER                | 363            | 500            | 500            | 510            | 510            |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 11,758         | 9,000          | 10,750         | 10,860         | 10,970         |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 424            | 500            | 500            | 510            | 510            |
| TRANSFERS TO OWN FUNDS         |                |                |                |                |                |
| TRANSFER TO RESERVES           | 5,250          | 7,000          | 7,000          | 7,070          | 7,140          |
|                                | 25,468         | 26,540         | 27,450         | 27,800         | 28,190         |
| EMPLOYMENT GRANT PROGRAM       |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 1,825          | 3,020          | 2,610          | 2,610          | 2,610          |
| CASUAL&PART-TIME SAL&WAGES     | 14,035         | 17,410         | 15,000         | 15,000         | 15,000         |
|                                | 15,860         | 20,430         | 17,610         | 17,610         | 17,610         |
| GENERAL ADMIN                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 21,820         | 29,090         | 11,940         | 11,940         | 11,940         |
| CASUAL&PART-TIME SAL&WAGES     | 107,122        | 103,680        | 35,180         | 35,180         | 35,180         |
| EMPLOYEE BENEFITS              | 16,082         | 16,240         | 39,170         | 40,450         | 41,630         |
| REGULAR SAL & WAGES-OVERTIME   | 649            | 1,000          | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 54,912         | 54,470         | 140,570        | 147,690        | 154,150        |
| TUITIONS AND COURSES           | 738            | 800            | 800            | 810            | 820            |
| MATERIALS                      |                |                |                |                |                |
| ADVERTISING/PROMOTIONS         | 1,937          | 3,000          | 2,000          | 2,020          | 2,040          |
| CONFERENCES/WORKSHOPS          | 1,132          | 2,000          | 1,500          | 1,520          | 1,530          |
| COURIER SERVICES               | -              | 50             | 30             | 30             | 30             |
| EQUIPMENT RENTALS-OFFICE       | 1,197          | 1,300          | 1,300          | 1,310          | 1,330          |
| MEMBERSHIPS AND SUBSCRIPTIONS  | 1,273          | 1,000          | 1,000          | 1,010          | 1,020          |
| MISCELLANEOUS (UNCLASSIFIED)   | -              | 50             | 30             | 30             | 30             |
| POSTAGE                        | 203            | 200            | 200            | 200            | 200            |
| PRINTING STATIONERY, SUPPLIES  | 1,418          | 1,500          | 1,300          | 1,310          | 1,330          |
|                                |                | 1,300          | 1,300          | 1,310          | 1,330          |
| TELEPHONE                      | 1,318          |                |                |                |                |
| TELEPHONE<br>TRAVEL            | 320            | 600            | 400            | 400            | 410            |



### TOWN OF GRIMSBY 2020 BUDGET REPORT MUSEUM

|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| CONTRACTED SERVICES                            |                |                |                |                |               |
| CONTRACTED SERVICES-OFFICE                     | 1,379          | 1,300          | 1,300          | 1,310          | 1,33          |
| RENTS AND FINANCIAL EXPENSES                   |                |                |                |                |               |
| INSURANCE                                      | 3,077          | 3,080          | 3,320          | 3,350          | 3,39          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |               |
| NETWORK SERVICES CHARGES                       | 11,890         | 11,890         | 12,290         | 12,410         | 12,54         |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |               |
| TRANSFER TO RESERVES                           | 1,500          | 2,000          | 2,000          | 2,020          | 2,04          |
|  | 228,118        | 234,700        | 255,780        | 264,450        | 272,42        |
| GIFTSHOP                                       |                |                |                |                |               |
| MATERIALS                                      |                |                |                |                |               |
| ITEMS FOR RESALE                               | 5,086          | 3,500          | 3,500          | 3,540          | 3,57          |
|  | 5,086          | 3,500          | 3,500          | 3,540          | 3,57          |
|  |                |                |                |                |               |
| MATERIALS                                      |                |                |                |                |               |
| EQUIPMENT AND FURNITURE                        | 608            | 1,000          | 1,000          | 1,010          | 1,02          |
| MINOR MODIFICATIONS                            | 3,890          | 4,000          | 4,500          | 4,550          | 4,59          |
| PURCHASE & RESTORE ARTIFACTS                   | 993            | 1,000          | 1,000          | 1,010          | 1,02          |
| REFERENCE MATERIALS                            | 69             | 100            | 100            | 100            | 10            |
| TRANSFERS TO OWN FUNDS                         |                |                |                |                |               |
| TRANSFER TO RESERVE FUNDS                      | 500            | 1,000          | 1,000          | 1,010          | 1,02          |
|  | 6,060          | 7,100          | 7,600          | 7,680          | 7,75          |
| PROGRAMS                                       |                |                |                |                |               |
| MATERIALS                                      |                |                |                |                |               |
| EDUCATION PROGRAMS                             | 6,372          | 5,500          | 5,500          | 5,560          | 5,61          |
| EXHIBITS                                       | 6,584          | 7,000          | 5,000          | 5,050          | 5,10          |
| FUNDRAISING EXPENSES                           | 13,844         | 7,000          | 8,000          | 8,080          | 8,16          |
| HONORARIUMS FOR SPEAKERS                       | 122            | 500            | 500            | 510            | 51            |
|  | 26,922         | 20,000         | 19,000         | 19,200         | 19,38         |
| TOTAL EXPENSES                                 | 307,514        | 312,270        | 330,940        | 340,280        | 348,92        |
| /Y IMPACT                                      | (234,639)      | (227,500)      | (239,850)      | (248,270)      | (256,02       |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | (201,000)      | (,000)         | 5.43%          | 3.51%          | 3.12          |

# 2020 Consolidated Budget

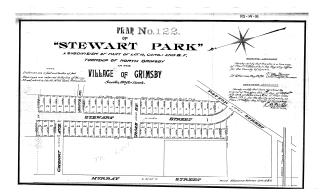


**PLANNING & DEVELOPMENT** 

**Planning & Zoning** 

**Economic Development** 

Heritage Committee





### **PLANNING & DEVELOPMENT**

# Planning

The Planning Department's mission is to promote good planning through the provision of information and services to Council, the development community and the general public.

- · Provides Council with advice and recommendations on planning matters
- Prepare Official Plan updates and secondary plans to ensure compliance with related legislation
- Process approvals for Official Plan and Zoning By-Law amendments and development applications
- Undertake land use related studies and urban design policies and guidelines
- Process Community Improvement grants including Downtown Grimsby Façade Improvement grants

#### **Resources supporting these services**

Staff

Full time: 6

Part Time: 1

Students: 1



#### TOWN OF GRIMSBY 2020 BUDGET REPORT PLANNING

|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|---|----------------|----------------|----------------|----------------|---------------|
| 1 - PLANNING & ZONING                   |                |                |                |                |               |
| GENERAL REVENUE                         |                |                |                |                |               |
| USER FEES                               |                |                |                |                |               |
| MISCELLANEOUS REVENUE                   | 6,733          | 1,050          | -              | -              |               |
| OFFICIAL PLAN AMENDMENTS                | 15,536         | 40,000         | 29,580         | 29,880         | 30,17         |
| PLANNING DEPT ADMIN FEES                | 760            | 500            | 500            | 510            | 51            |
| REZONING APPLICATION FEES               | 83,139         | 90,750         | 77,050         | 77,820         | 78,60         |
| SITE PLAN FEES - TYPE 1                 | 51,452         | 92,350         | 131,740        | 133,060        | 134,39        |
| SUBDIVISION APPLICATION FEES            | 49,298         | 67,200         | 34,230         | 34,570         | 34,92         |
| GREEN ENERGY APPLICATION FEES           | -              | 300            | 300            | 300            | 31            |
| SITE PLAN FEES - TYPE 3                 | 8,831          | 16,440         | 13,950         | 14,090         | 14,23         |
| CONDOMINIUM APPLICATION FEES            | 33,557         | 45,880         | 73,840         | 74,580         | 75,32         |
| SITE PLAN FEES - TYPE 2                 | 8,408          | 20,700         | 21,100         | 21,310         | 21,52         |
| TRANSFERS FROM OWN FUNDS                |                |                |                |                |               |
| TRANSFER FROM RESERVES                  | 37,015         | 83,000         | -              | -              |               |
|   | 294,729        | 458,170        | 382,290        | 386,120        | 389,97        |
| LEVIES & GRANTS                         |                |                |                |                |               |
| GOVERNMENT TRANSFERS                    |                |                |                |                |               |
| FEDERAL SUMMER GRANT PROGRAM            | 10,000         | 40,000         | -              | -              |               |
| REGIONAL GRANTS                         | 29,450         | -              | -              | -              |               |
|   | 39,450         | 40,000         | -              | -              |               |
|   |                |                |                |                |               |
| TOTAL REVENUES                          | 334,179        | 498,170        | 382,290        | 386,120        | 389,97        |
| GENERAL ADMIN                           |                |                |                |                |               |
| SALARIES AND BENEFITS                   |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS               | 9,885          | 15,200         | 21,460         | 21,460         | 21,46         |
| CASUAL&PART-TIME SAL&WAGES              | 74,164         | 87,590         | 137,190        | 137,190        | 137,19        |
| CLOTHING ALLOWANCE                      | 102            | -              | -              | -              |               |
| COMMITTEE LAY MEMBERS' FEES             | 2,145          | 2,500          | 2,500          | 2,530          | 2,55          |
| EMPLOYEE BENEFITS                       | 86,402         | 95,690         | 88,480         | 93,350         | 96,49         |
| MEAL ALLOWANCES                         | 18             | -              | -              | -              |               |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 9,626          | 8,000          | 8,000          | 8,080          | 8,16          |
| REGULAR SALARIES AND WAGES              | 344,908        | 385,320        | 368,270        | 394,140        | 411,82        |
| TUITIONS AND COURSES                    | -              | 4,000          | 4,000          | 4,040          | 4,08          |
| MATERIALS                               |                |                |                |                |               |
| ADVERTISING/PROMOTIONS                  | 9,365          | 26,000         | 10,000         | 10,100         | 10,20         |
| APPRAISAL FEES                          | -              | -              | 15,000         | 15,150         | 15,300        |
|   |                |                |                |                |               |



### TOWN OF GRIMSBY 2020 BUDGET REPORT PLANNING

|  | (017,010)       | (321,100)       | 65.35%    | (11.58%)  | 4.16       |
|--|-----------------|-----------------|-----------|-----------|------------|
| Y IMPACT                                 | (617,570)       | (321,180)       | (531,060) | (469,560) | (489,10    |
| TOTAL EXPENSES                           | 951,749         | 819,350         | 913,350   | 855,680   | 879,07     |
|  | 951,749         | 819,350         | 913,350   | 855,680   | 879,0      |
| TANOFER TO RESERVES                      | ,               |                 |           |           |            |
| TRANSFERS TO OWN FUNDS                   | 31,500          | 42,000          | 42,000    | 42,420    | 42,8       |
| TRANSFERS TO OWN FUNDS                   | 4,520           | 4,000           | 4,200     | 4,240     | 4,4        |
| PHOTOCOPYING CHARGES                     | 29,550<br>4,520 | 29,550<br>4,500 | 4,200     | 4,240     | 32,<br>4,  |
| NETWORK SERVICES CHARGES                 | 29,550          | 29,550          | 32,250    | 32,570    | 22         |
| INTERFUNCTIONAL EXPENSES                 | 29,507          | 40,000          | 140,000   | 50,000    | 51,        |
| STUDIES                                  | 247,691         | 35,000          | -         | 50.000    | E 4        |
| CONTRACTED SERVICES<br>PROFESSIONAL FEES | 247 604         | 25,000          |           |           |            |
|  | 194             | 2,300           | 2,300     | 2,320     | 2,         |
| TELEPHONE                                | 160             | 500             | 1,500     | 1,520     | 1,         |
|  | -               | 1,000           | -         | -         | 4          |
| PRINTING STATIONERY, SUPPLIES            | 347             | 1,500           | 1,000     | 1,010     | 1,         |
|  | 1,664           | 2,500           | 2,500     | 2,530     | 2,         |
| OFFICE EQUIPMENT PURCHASES               | 203             | 4,500           | 1,000     | 1,010     | 1,         |
|  | 610             | 500             | 500       | 510       |            |
| MEMBERSHIPS AND SUBSCRIPTIONS            | 3,505           | 5,000           | 5,000     | 5,050     | 5,         |
|  | 58,900          | 20,000          | 20,000    | 20,200    | 20,        |
| COURIER SERVICES                         | 104             | 200             | 200       | 200       |            |
| CONFERENCES/WORKSHOPS                    | 6,679           | 6,000           | 6,000     | 6,060     | 6,         |
|  | Actual          | Budget          | Budget    | Budget    | 20<br>Budg |

### 2020 Consolidated Budget



### **PLANNING & DEVELOPMENT**

### **Economic Development**

The Town established the Grimsby Economic Development Advisory Committee (GEDAC) to advise Council on economic development matters and promote economic development and tourism in Grimsby. GEDAC is committed to supporting Grimsby's natural, cultural and historical heritage and to identify, foster and develop economic drivers in our community to ensure Grimsby has the environment that makes it the preferred location to live and prosper while maintaining its heritage.

- The Annual Mayor's Business Breakfast networking event
- · Educational lunch and learn sessions related to business
- Municipal business welcome brochures
- · Supporting initiatives for enhancing economic prosperity such as the Farmers Market, Downtown Incentives

#### **Resources supporting these services**

Staff Full time: 1



#### TOWN OF GRIMSBY 2020 BUDGET REPORT PLANNING

|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 202<br>Budge |
|---|----------------|----------------|----------------|----------------|--------------|
| 2 - ECONOMIC DEVELOPMENT                        |                |                |                |                |              |
| GENERAL REVENUE                                 |                |                |                |                |              |
| USER FEES                                       |                |                |                |                |              |
| MISCELLANEOUS REVENUE                           | 45,539         | 5,030          | 5,030          | 5,080          | 5,1          |
| TRANSFERS FROM OWN FUNDS                        |                |                |                |                |              |
| TRANSFER FROM RESERVES                          | 10,800         | 14,400         | -              | -              |              |
|   | 56,339         | 19,430         | 5,030          | 5,080          | 5,1          |
| TOTAL REVENUES                                  | 56,339         | 19,430         | 5,030          | 5,080          | 5,1          |
| GENERAL ADMIN                                   |                |                |                |                |              |
| SALARIES AND BENEFITS                           |                |                |                |                |              |
| CASUAL&PART-TIME BENEFITS                       | -              | 680            | 1,310          | 1,310          | 1,3          |
| CASUAL&PART-TIME SAL&WAGES                      | -              | 5,200          | 7,490          | 7,490          | 7,4          |
| EMPLOYEE BENEFITS                               | 287            | 750            | 900            | 910            | ç            |
| REGULAR SAL & WAGES-OVERTIME                    | 523            | 600            | 600            | 610            | (            |
| REGULAR SALARIES AND WAGES                      | 1,185          | 3,170          | 3,080          | 3,160          | 3,2          |
| MATERIALS                                       |                |                |                |                |              |
| CONFERENCES/WORKSHOPS                           | -              | 200            | 200            | 200            | 2            |
| MEETING EXPENSES                                | 281            | 400            | 400            | 400            | 2            |
| MEMBERSHIPS AND SUBSCRIPTIONS                   | -              | 700            | 700            | 710            | -            |
| MISCELLANEOUS (UNCLASSIFIED)                    | -              | 800            | 800            | 810            | 8            |
| SPECIAL EVENT EXPENSES                          | 381            | 2,500          | 2,500          | 2,530          | 2,           |
| TRAVEL  | 143            | 50             | 50             | 50             |              |
| WELCOME CENTRE CONTRIBUTION                     | 14,964         | 14,400         | 4,800          | 11,920         | 12,0         |
| MAYOR'S BREAKFAST EXPENSES                      | 2,486          | 3,000          | 3,000          | 3,030          | 3,0          |
| INTERFUNCTIONAL EXPENSES                        |                |                |                |                |              |
| NETWORK SERVICES CHARGES                        | 820            | 820            | 1,510          | 1,530          | 1,5          |
| TRANSFERS TO OWN FUNDS                          |                |                |                |                |              |
| TRANSFER TO RESERVES                            | 3,750          | 5,000          | 5,000          | 5,050          | 5,1          |
|   | 24,820         | 38,270         | 32,340         | 39,710         | 40,0         |
| TOTAL EXPENSES                                  | 24,820         | 38,270         | 32,340         | 39,710         | 40,0         |
| ЕУУ ІМРАСТ                                      | 31,519         | (18,840)       | (27,310)       | (34,630)       | (34,9        |
| JDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 44.96%         | 26.80%         | 0.84         |

# 2020 Consolidated Budget



### **PLANNING & DEVELOPMENT**

### Heritage Grimsby Advisory Committee

The Heritage Grimsby Advisory Committee was established under Section 28 of the Ontario Heritage Act to provide Council with advice about the identification, conservation, alteration to, listing on the Town's Heritage Register, registration of easements and covenants and designation of heritage properties, areas and cultural landscapes. It is also involved in educating and commemorating the local heritage of Grimsby. Other works of Heritage Grimsby include:

- Review of Heritage Grants
- Participation in the Doors Open Grimsby Festival
- Development of Interpretive programs and materials such as plaques and publications
- Participation in the Happening at the Forty Festival and other related events.
- Conducting and reviewing historical research.

Local heritage is identified as a matter of Provincial Interest under the Provincial Policy Statement and municipal planning staff provide advice and work with the Heritage Grimsby Committee in relation to the protection of Grimsby's heritage resources.

#### **Resources supporting these services**

Staff Full time: 1



#### TOWN OF GRIMSBY 2020 BUDGET REPORT PLANNING

| 30<br>184<br>214<br><b>214</b><br><b>214</b><br>25<br>186<br>1,917<br>3,030 | Budget<br>30<br>-<br>30<br>-<br>30<br>-<br>-<br>-<br>-<br>-<br>1,870 | Budget<br>30<br>-<br>30<br>30<br>1,100<br>7,220                     | Budget<br>30<br>-<br>30<br>30<br>1,100  | Budge<br>3(<br>3(  |
|---|--|---|---|--|
| 184<br>214<br><b>214</b><br><b>214</b><br>25<br>186<br>1,917                | -<br>30<br><b>30</b><br>-<br>-                                       | <br>30<br><b>30</b><br>1,100  | 30<br>30  | 3  |
| 184<br>214<br><b>214</b><br><b>214</b><br>25<br>186<br>1,917                | -<br>30<br><b>30</b><br>-<br>-                                       | <br>30<br><b>30</b><br>1,100  | 30<br>30  | 3  |
| 184<br>214<br><b>214</b><br><b>214</b><br>25<br>186<br>1,917                | -<br>30<br><b>30</b><br>-<br>-                                       | <br>30<br><b>30</b><br>1,100  | 30<br>30  | 3  |
| 214<br><b>214</b><br>25<br>186<br>1,917                                     | <b>30</b><br>-<br>-  | <b>30</b><br>1,100  | 30  | 3  |
| 214<br>25<br>186<br>1,917   | <b>30</b><br>-<br>-  | <b>30</b><br>1,100  | 30  | 3  |
| 25<br>186<br>1,917  |  | 1,100   |   |  |
| 186<br>1,917  | -  |   | 1,100   |  |
| 186<br>1,917  | -  |   | 1,100   |  |
| 186<br>1,917  | -  |   | 1,100   |  |
| 186<br>1,917  | -<br>1,870   |   | 1   | 1,10   |
|   | 1,870  |   | 7,220   | 7,22   |
| 3,030   |  | 1,710   | 2,120   | 2,20   |
|   | 1,300  | -   | -   |  |
| 7,980   | 8,020  | 7,490   | 9,210   | 9,56   |
|   |  |   |   |  |
| 111   | 250  | 250   | 250   | 26   |
| 203   | 680  | 680   | 690   | 69   |
| 71  | 500  | 500   | 510   | 51   |
| 1,868   | 2,700  | 2,700   | 2,730   | 2,75   |
| 35  | 100  | 100   | 100   | 10   |
| -   | 10,000   | 10,000  | 10,100  | 10,20  |
| -   | 1,500  | -   | -   |  |
| 260   | -  | -   | -   |  |
|   |  |   |   |  |
| 6,392   | 2,500  | 102,500   | 3,000   | 3,50   |
|   |  |   |   |  |
| 940   | 940  | 1,200   | 1,210   | 1,22   |
| 23,018  | 30,360   | 135,450   | 38,240  | 39,31  |
| 23,018  | 30,360   | 135,450   | 38,240  | 39,31  |
| 2,804)  | (30,330)   | (135,420)   | (38,210)  | (39,28   |
|   | 6,392  | 6,392       2,500         940       940         23,018       30,360 | 6,392       2,500       102,500         940       940       1,200         23,018       30,360       135,450 | 6,392       2,500       102,500       3,000         940       940       1,200       1,210         23,018       30,360       135,450       38,240         23,018       30,360       135,450         22,804)       (30,330)       (135,420)       (38,210) |

# 2020 Consolidated Budget



# **ENVIRONMENTAL SERVICES**

Sanitary Sewer System

Water System

### 2020 Consolidated Budget



### **ENVIRONMENTAL SERVICES**

### **Sanitary Sewer System**

The Sanitary Sewer Department works to ensure the Town provides reliable sanitary sewer services that meets or exceed regulatory requirements. The Department is responsible for planning, design, construction, operation, maintenance and overall management of the sanitary sewer system consisting of \$66,000,000 in sanitary sewer infrastructure assets.

- Provision of reliable and continuous sanitary sewer services
- · Oversees annual infrastructure renewal projects and development of new infrastructure
- · Removal of main sewer blockages and home sewer maintenance

| Resources supporting these services |               |               |                |  |  |  |
|-------------------------------------|---------------|---------------|----------------|--|--|--|
| Staff                               | Full time: 10 | Students: 1   |                |  |  |  |
| Assets                              | Vehicles      | Sewer flusher | Replacement Co |  |  |  |

| Assets | Vehicles      | Sewer flusher        | Replacement Cost | \$<br>686,000     |
|--------|---------------|----------------------|------------------|-------------------|
|        | Equipment     | Storage Tanks        | Replacement Cost | \$<br>1,977,000   |
|        | Linear assets | Mains, laterals, etc | Replacement Cost | \$<br>137,600,000 |



|                                   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 1 - SANITARY SEWERS               |                |                |                |                |                |
| COMMERCIAL & INDUSTRIAL           |                |                |                |                |                |
| PROPERTY TAXATION                 |                |                |                |                |                |
| COMMERCIAL OCCUPIED               | 510,503        | 508,540        | 523,600        | 531,810        | 538,180        |
| COMMERCIAL VACANT LAND            | 2,303          | 2,300          | 2,490          | 2,360          | 2,400          |
| COMMERCIAL VACANT UNIT            | 15,160         | 14,390         | 15,290         | 14,780         | 14,970         |
| HYDRO SHARED PIL - CH             | 3,011          | 3,010          | 3,250          | 3,100          | 3,130          |
| HYDRO SHARED PIL - IH             | 241            | 240            | 280            | 240            | 240            |
| INDUSTRIAL NEW CONSTR FULL        | 20,438         | 20,440         | 21,240         | 21,000         | 21,250         |
| INDUSTRIAL OCCUPIED               | 105,355        | 105,350        | 109,120        | 108,250        | 109,560        |
| INDUSTRIAL VACANT LAND            | 515            | -              | -              | -              |                |
| INDUSTRIAL VACANT UNIT            | 3,395          | 3,400          | 3,700          | 3,490          | 3,540          |
| LARGE INDUSTRIAL OCCUPIED         | 22,812         | 22,810         | 23,170         | 23,440         | 23,720         |
| LARGE INDUSTRIAL VACANT           | 5,125          | 5,130          | 5,060          | 5,270          | 5,330          |
| NEW CONSTR COMMERCIAL FULL        | 100,543        | 100,540        | 110,950        | 107,430        | 108,71         |
| OFFICE BUILDING NEW CONSTR FULL   | 4,255          | 4,260          | 4,300          | 4,380          | 4,430          |
| SHOPPING CENTRE                   | 59,991         | 59,990         | 70,090         | 61,640         | 62,39          |
| SHOPPING CENTRE NEW CONSTRUCTIO   | 1,001          | 1,000          | 1,040          | 1,030          | 1,040          |
| SHOPPING CENTRE VACANT UNIT       | 293            | 290            | 350            | 300            | 31             |
| COMMERCIAL NEW CONSTR EXCESS LAND | 666            | 670            | 720            | 700            | 70             |
|                                   | 855,607        | 852,360        | 894,650        | 889,220        | 899,900        |
| COMMERCIAL & INDUSTRIAL -SUPP     |                |                |                |                |                |
| PROPERTY TAXATION                 |                |                |                |                |                |
| COMMERCIAL OCCUPIED               | 506            | -              | -              | -              |                |
| NEW CONSTR COMMERCIAL FULL        | 7,231          | -              | -              | -              |                |
|                                   | 7,737          | -              | -              | -              |                |
| GENERAL REVENUE                   |                |                |                |                |                |
| USER FEES                         |                |                |                |                |                |
| MISCELLANEOUS REVENUE             | 7,890          | -              | -              | -              |                |
| TCA CHARGEBACKS                   | 3,256          | -              | -              | -              |                |
| OTHER REVENUES                    |                |                |                |                |                |
| LEACHATE TREATMENT                | 91,022         | 56,000         | 55,000         | 56,000         | 57,000         |
|                                   | 102,168        | 56,000         | 55,000         | 56,000         | 57,00          |
| PAYMENTS IN LIEU                  |                |                |                |                |                |
| PROPERTY TAXATION                 |                |                |                |                |                |
| COMMERCIAL GENERAL                | 10,762         | 10,760         | 12,430         | 11,060         | 11,190         |



|                              | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| COMMERCIAL OCCUPIED          | 43,287         | 43,290         | 45,930         | 45,460         | 46,010         |
| COMMERCIAL VACANT LAND       | 6,070          | 6,070          | 6,510          | 6,240          | 6,310          |
| RESIDENTIAL & FARM           | 5,664          | 5,660          | 6,050          | 5,820          | 5,880          |
|                              | 65,783         | 65,780         | 70,920         | 68,580         | 69,390         |
| RESIDENTIAL & FARM           |                |                |                |                |                |
| PROPERTY TAXATION            |                |                |                |                |                |
| FARMLANDS                    | 1,392          | 1,390          | 1,450          | 1,420          | 1,450          |
| MULTI RESIDENTIAL            | 66,654         | 66,650         | 68,280         | 68,490         | 69,310         |
| RESIDENTIAL & FARM           | 4,887,739      | 4,887,870      | 5,104,310      | 5,205,960      | 5,268,370      |
| RESIDENTIAL EDUC ONLY        | 7,179          | 7,180          | 6,710          | 7,380          | 7,460          |
| SEWER SERVICE CHARGE-SCHOOLS | 77,127         | 78,370         | 95,960         | 96,500         | 97,000         |
|                              | 5,040,091      | 5,041,460      | 5,276,710      | 5,379,750      | 5,443,590      |
| RESIDENTIAL & FARM - SUPP    |                |                |                |                |                |
| PROPERTY TAXATION            |                |                |                |                |                |
| MULTI RESIDENTIAL            | (1,927)        | -              | -              | -              | -              |
| RESIDENTIAL & FARM           | 103,736        | 45,500         | 55,000         | 55,000         | 60,000         |
|                              | 101,809        | 45,500         | 55,000         | 55,000         | 60,000         |
| TOTAL REVENUES               | 6,173,195      | 6,061,100      | 6,352,280      | 6,448,550      | 6,529,880      |
| FINANCIAL EXPENDITURES       |                |                |                |                |                |
| RENTS AND FINANCIAL EXPENSES |                |                |                |                |                |
| CHARITABLE REBATES           | 2,165          | 3,000          | 3,000          | 3,030          | 3,060          |
| TAXES WRITTEN OFF            | 9,034          | 20,000         | 20,000         | 20,200         | 20,400         |
| VACANCY REBATES              | 3,512          | 5,000          | 5,000          | 5,050          | 5,100          |
| TRANSFERS TO OWN FUNDS       |                |                |                |                |                |
| TRANSFER TO RESERVES         | 1,109,755      | 1,479,660      | 1,654,750      | 1,671,300      | 1,688,010      |
|                              | 1,124,466      | 1,507,660      | 1,682,750      | 1,699,580      | 1,716,570      |
| GENERAL ADMIN                |                |                |                |                |                |
| SALARIES AND BENEFITS        |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS    | -              | 1,010          | 430            | 470            | 130            |
| CASUAL&PART-TIME SAL&WAGES   | -              | 5,850          | 2,370          | 2,680          | 710            |
| CLOTHING ALLOWANCE           | 540            | 1,000          | 1,000          | 1,010          | 1,020          |
| EMPLOYEE BENEFITS            | 92,233         | 93,590         | 127,920        | 133,860        | 137,350        |
| REGULAR SALARIES AND WAGES   | 347,060        | 378,930        | 512,370        | 542,000        | 562,470        |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS                      |                |                |                |                |                |
| MISCELLANEOUS (UNCLASSIFIED)   | 180            | -              | -              | -              | -              |
| SEMINARS                       | -              | 2,000          | 2,000          | 2,020          | 2,040          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 8,564          | -              | -              | -              | -              |
| PROFESSIONAL FEES              | 16,250         | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | -              | 1,200          | 1,200          | 1,210          | 1,220          |
| NETWORK SERVICES CHARGES       | 221,970        | 221,970        | 238,590        | 240,980        | 243,390        |
|                                | 686,797        | 705,550        | 885,880        | 924,230        | 948,330        |
| GIS DATA MANAGEMENT            |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 509            | -              | 380            | 380            | 380            |
| CASUAL&PART-TIME SAL&WAGES     | 3,874          | 2,100          | 2,140          | 2,140          | 2,140          |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 4,252          | 7,770          | 4,870          | 4,920          | 4,970          |
| MISCELLANEOUS (UNCLASSIFIED)   | -              | 630            | 2,100          | 2,120          | 2,140          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 10,665         | 9,500          | 6,000          | 6,060          | 6,120          |
|                                | 19,300         | 20,000         | 15,490         | 15,620         | 15,750         |
| LICENSING & TRAINING           |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 55             | 390            | 560            | 680            | 680            |
| REGULAR SALARIES AND WAGES     | -              | 2,150          | 2,200          | 2,350          | 2,360          |
| MATERIALS                      |                |                |                |                |                |
| LICENSES                       | -              | 200            | 200            | 200            | 200            |
| SEMINARS                       | -              | 1,000          | 1,000          | 1,010          | 1,020          |
| TRAVEL                         | -              | 260            | 260            | 260            | 270            |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | -              | 100            | 100            | 100            | 100            |
|                                | 55             | 4,100          | 4,320          | 4,600          | 4,630          |
| SAFETY EDUCATION               |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| TUITIONS AND COURSES           | 903            | 2,000          | 2,000          | 2,020          | 2,040          |
|                                | 903            | 2,000          | 2,000          | 2,020          | 2,040          |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| SEWAGE TREATMENT                        |                |                |                |                |                |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| REGIONAL SEWAGE FLOW CHARGES            | 3,324,160      | 3,238,000      | 3,238,000      | 3,270,380      | 3,303,080      |
|   | 3,324,160      | 3,238,000      | 3,238,000      | 3,270,380      | 3,303,080      |
| SEWER INSPECTION                        |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| EMPLOYEE BENEFITS                       | 423            | 1,300          | 1,480          | 1,490          | 1,490          |
| REGULAR SALARIES AND WAGES              | 634            | 4,610          | 4,950          | 5,130          | 5,290          |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | -              | 1,000          | 1,000          | 1,010          | 1,020          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 240            | 11,000         | 11,000         | 11,110         | 11,220         |
|   | 1,297          | 17,910         | 18,430         | 18,740         | 19,020         |
| SEWER LATERAL & TREE ROOT               |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 11             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 84             | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 1,560          | 240            | 250            | 250            | 250            |
| REGULAR SALARIES AND WAGES              | 1,783          | 890            | 1,020          | 1,020          | 1,040          |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | -              | 1,000          | 1,000          | 1,010          | 1,020          |
| REIMBURSEMENT TO HOMEOWNER              | 3,471          | 6,000          | 6,000          | 6,060          | 6,120          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 659            | 700            | 700            | 710            | 710            |
|   | 7,568          | 8,830          | 8,970          | 9,050          | 9,140          |
| SEWER LATERAL MTCE                      |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 64             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 395            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 11,804         | 11,660         | 12,470         | 12,730         | 12,910         |
| MEAL ALLOWANCES                         | 72             | -              | -              | -              | -              |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 6,236          | 6,000          | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 41,507         | 44,280         | 46,960         | 48,250         | 49,320         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 1,682          | 12,000         | 12,000         | 12,120         | 12,240         |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 11,661         | 25,000         | 25,000         | 25,250         | 25,500         |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES: OWN EQUIP         | 35,701         | 22,000         | 22,000         | 22,220         | 22,440         |
|   | 109,122        | 120,940        | 118,430        | 120,570        | 122,410        |
| SEWER MAIN - TV VIDEO                   |                |                |                |                |                |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 534            | 5,000          | 5,000          | 5,050          | 5,100          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 68,844         | 100,000        | 100,000        | 101,000        | 102,010        |
|   | 69,378         | 105,000        | 105,000        | 106,050        | 107,110        |
| SEWER MAIN MTCE                         |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 74             | 1,400          | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 556            | 8,000          | -              | -              | -              |
| CLOTHING ALLOWANCE                      | 470            | 1,000          | 1,000          | 1,010          | 1,020          |
| EMPLOYEE BENEFITS                       | 28,071         | 23,110         | 13,840         | 14,250         | 14,560         |
| MEAL ALLOWANCES                         | 90             | 200            | 200            | 200            | 200            |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 3,558          | 5,000          | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 117,623        | 87,480         | 50,100         | 52,300         | 53,980         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 876            | 10,000         | 10,000         | 10,100         | 10,200         |
| MISCELLANEOUS (UNCLASSIFIED)            | 194            | 1,000          | 1,000          | 1,010          | 1,020          |
| SMALL TOOLS                             | -              | 6,000          | 6,000          | 6,060          | 6,120          |
| TAXES                                   | 12,065         | 12,000         | 12,000         | 12,120         | 12,240         |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 972            | 13,000         | 13,000         | 13,130         | 13,260         |
| RENTS AND FINANCIAL EXPENSES            |                |                |                |                |                |
| INSURANCE                               | 36,921         | 36,920         | 39,870         | 40,270         | 40,670         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES: OWN EQUIP         | 23,404         | 40,000         | 40,000         | 40,400         | 40,800         |
| WATER & SAN. BLDG COST SHARE            | 60,000         | 80,000         | 80,000         | 80,800         | 81,610         |
|   | 284,874        | 325,110        | 267,010        | 271,650        | 275,680        |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|---|----------------|----------------|----------------|----------------|---------------|
| STORMSCEPTOR AND QUALITY PONDS                  |                |                |                |                |               |
| MATERIALS                                       |                |                |                |                |               |
| MATERIALS                                       | 1,315          | -              | -              | -              |               |
| CONTRACTED SERVICES                             |                |                |                |                |               |
| CONTRACTED SERVICES                             | 18,413         | 6,000          | 6,000          | 6,060          | 6,12          |
|   | 19,728         | 6,000          | 6,000          | 6,060          | 6,12          |
| TOTAL EXPENSES                                  | 5,647,648      | 6,061,100      | 6,352,280      | 6,448,550      | 6,529,880     |
| EVY IMPACT                                      | 525,547        | -              | -              | -              |               |
| JDGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 |                |                | 0%             | 0%             | 0%            |

### 2020 Consolidated Budget



### **ENVIRONMENTAL SERVICES**

### Water System

The Water Department ensures a safe, secure and sustainable water supply for the Town. The Department is responsible for planning, design, construction, operation, maintenance and overall management of the water supply system consisting of \$57,000,000 in water infrastructure assets.

- · Provision of a secure, reliable and continuous supply of drinking water
- Ensure compliance with all applicable legislation and water quality management standards
- Continuous water sampling
- · Oversees annual infrastructure renewal projects and development of new infrastructure
- · Installation and repair of water meters and registers and disconnections
- Repairing water main breaks
- Operation of the bulk water station

#### **Resources supporting these services**

| Staff  | Full time: 10 | Students: 1           |                  |                |
|--------|---------------|-----------------------|------------------|----------------|
| Assets | Land          |                       |                  |                |
|        | Improvements  | Water filling station | Replacement Cost | \$ 25,000      |
|        | Vehicles      | Trucks, van, etc      | Replacement Cost | \$ 403,000     |
|        | Equipment     | Maintenance           | Replacement Cost | \$ 402,000     |
|        | Equipment     | Water meters          | Replacement Cost | \$ 2,040,000   |
|        | Linear assets | Mains, laterals, etc  | Replacement Cost | \$ 107,000,000 |
|        |               |                       |                  |                |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| 1 - WATER                      |                |                |                |                |                |
| GENERAL REVENUE                |                |                |                |                |                |
| USER FEES                      |                |                |                |                |                |
| MISCELLANEOUS REVENUE          | 12,001         | 52,000         | 2,000          | 2,020          | 2,040          |
| TCA CHARGEBACKS                | 7,597          | -              | -              | -              |                |
| TURN ON/OFF SERVICE CHARGES    | 3,359          | 32,000         | 3,500          | 3,540          | 3,580          |
| WATER ACCOUNT CHANGE FEES      | 22,720         | 32,000         | 25,000         | 25,250         | 25,500         |
| WATER PENALTIES                | 38,816         | -              | 40,000         | 40,400         | 40,800         |
| WATER SERVICE INSTALLATION FEE | 115            | 2,000          | 300            | 300            | 310            |
| WATER ACCOUNT TRANSFER FEES    | 15,200         | 10,000         | 13,000         | 13,130         | 13,260         |
| TRANSFERS FROM OWN FUNDS       |                |                |                |                |                |
| TRANSFER FROM RESERVES         | -              | -              | 51,100         | -              |                |
| OTHER REVENUES                 |                |                |                |                |                |
| WATER METER SALES              | 54,794         | 85,000         | 55,000         | 55,550         | 56,100         |
|                                | 154,602        | 213,000        | 189,900        | 140,190        | 141,590        |
| WATERBILLING REVENUE           |                | ·              |                |                |                |
| USER FEES                      |                |                |                |                |                |
| WATER BILLINGS-COMMERCIAL      | 467,848        | 497,170        | 529,490        | 537,730        | 542,100        |
| WATER BILLINGS-RESIDENTIAL     | 4,383,354      | 5,560,830      | 5,923,040      | 6,014,410      | 6,062,780      |
| WATERBILLING-BUILDER FLAT RATE | 111,145        | 60,000         | 63,900         | 64,900         | 62,870         |
| WATERBILLINGS-INDUSTRIAL       | 121,167        | 85,000         | 90,530         | 91,940         | 89,070         |
| WATERBILLINGS-IRRIGATION       | 16,737         | 12,000         | 12,780         | 12,980         | 12,570         |
| WATERBILLINGS-OTHER SALES      | 68,868         | 118,000        | 125,670        | 127,630        | 126,800        |
| WATERBILLINGS-OWN MUNICIPALITY | 47,523         | 57,000         | 60,710         | 61,650         | 59,730         |
| WATERBILLINGS-WATERHAULERS     | 122,778        | 130,000        | 138,450        | 140,610        | 139,370        |
| GOVERNMENT TRANSFERS           |                |                |                |                |                |
| WATERBILLING-HAMILTONWENTWORTH | 108,905        | 93,000         | 99,040         | 100,590        | 97,450         |
| WATERBILLINGS-REGION           | 38,006         | 42,000         | 44,730         | 45,430         | 44,010         |
|                                | 5,486,331      | 6,655,000      | 7,088,340      | 7,197,870      | 7,236,750      |
| TOTAL REVENUES                 | 5,640,933      | 6,868,000      | 7,278,240      | 7,338,060      | 7,378,340      |
|                                |                |                | .,,            |                | .,             |
|                                |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                | 10.000         |                |
|                                | 417            | 1,460          | 11,490         | 12,890         | 1,470          |
| CASUAL&PART-TIME SAL&WAGES     | 3,261          | 8,400          | 46,320         | 51,580         | 8,400          |
|                                | 31,228         | 30,030         | 24,340         | 17,870         | 18,160         |
| REGULAR SALARIES AND WAGES     | 102,730        | 95,650         | 79,910         | 60,310         | 61,820         |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| MATERIALS                      |                |                |                |                |                |
| OFFICE EQUIPMENT PURCHASES     | -              | 4,000          | 4,000          | 4,040          | 4,080          |
| POSTAGE                        | 28,109         | 27,950         | 28,800         | 28,800         | 28,800         |
| PRINTING STATIONERY, SUPPLIES  | -              | 2,000          | 2,000          | 2,020          | 2,040          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES-OFFICE     | 1,913          | 3,000          | 3,000          | 3,030          | 3,060          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| PHOTOCOPYING CHARGES           | 3,520          | 3,500          | 3,500          | 3,540          | 3,570          |
|                                | 171,178        | 175,990        | 203,360        | 184,080        | 131,400        |
| CURRENT CAPITAL EXPENDITURE    |                |                |                |                |                |
| TRANSFERS TO OWN FUNDS         |                |                |                |                |                |
| WATERMAIN RESERVE              | 1,425,000      | 1,900,000      | 2,030,000      | 2,050,300      | 2,070,800      |
|                                | 1,425,000      | 1,900,000      | 2,030,000      | 2,050,300      | 2,070,800      |
| EQUIP MTCE                     |                |                |                |                |                |
| MATERIALS                      |                |                |                |                |                |
| RADIO REPAIRS AND MAINTENANCE  | -              | 1,000          | 3,290          | 3,320          | 3,360          |
| RENTS AND FINANCIAL EXPENSES   |                |                |                |                |                |
| UNIFORM AND CLOTHING RENTALS   | 4,745          | 4,000          | 4,000          | 4,040          | 4,080          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| WATER & SAN. BLDG COST SHARE   | 60,000         | 80,000         | 80,000         | 80,800         | 81,610         |
|                                | 64,745         | 85,000         | 87,290         | 88,160         | 89,050         |
| FIRE HYDRANT MTCE              |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 242            | -              | 1,250          | 1,250          | 1,250          |
| CASUAL&PART-TIME SAL&WAGES     | 1,830          | -              | 7,140          | 7,140          | 7,140          |
| EMPLOYEE BENEFITS              | 13,642         | 17,610         | 18,780         | 19,250         | 19,620         |
| REGULAR SAL & WAGES-OVERTIME   | 395            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES     | 62,412         | 65,570         | 69,230         | 71,890         | 73,870         |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 12,401         | 18,000         | 18,000         | 18,180         | 18,360         |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | 427            | 3,000          | 3,000          | 3,030          | 3,060          |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | 23,588         | 25,000         | 25,000         | 25,250         | 25,500         |
|                                | 114,937        | 129,180        | 142,400        | 145,990        | 148,800        |



|                                | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| GENERAL ADMIN                  |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | -              | 830            | 1,020          | 1,180          | 140            |
| CASUAL&PART-TIME SAL&WAGES     | -              | 5,760          | 5,850          | 6,760          | 830            |
| EMPLOYEE BENEFITS              | 102,025        | 113,310        | 137,420        | 140,680        | 144,190        |
| REGULAR SALARIES AND WAGES     | 431,807        | 466,930        | 556,070        | 575,970        | 596,090        |
| MATERIALS                      |                |                |                |                |                |
| ADVERTISING/PROMOTIONS         | 1,664          | 2,000          | 2,000          | 2,020          | 2,040          |
| CONFERENCES/WORKSHOPS          | -              | 1,000          | 1,000          | 1,010          | 1,020          |
| MEMBERSHIPS AND SUBSCRIPTIONS  | 2,523          | 4,000          | 4,000          | 4,040          | 4,080          |
| MISCELLANEOUS (UNCLASSIFIED)   | 702            | 500            | 500            | 510            | 510            |
| OFFICE EQUIPMENT PURCHASES     | -              | 5,000          | 5,000          | 5,050          | 5,100          |
| PRINTING STATIONERY, SUPPLIES  | 1,169          | 500            | 500            | 510            | 510            |
| TELEPHONE                      | 4,017          | 1,000          | 1,000          | 1,010          | 1,020          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES-OFFICE     | 9,057          | 1,000          | 1,000          | 1,010          | 1,020          |
| PROFESSIONAL FEES              | 16,250         | -              | -              | -              | -              |
| RENTS AND FINANCIAL EXPENSES   |                |                |                |                |                |
| INSURANCE                      | 36,921         | 36,920         | 39,870         | 40,270         | 40,670         |
| WATER WRITTEN OFF              | 94             | -              | -              | -              | -              |
| INTERFUNCTIONAL EXPENSES       |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP | -              | 7,000          | 7,000          | 7,070          | 7,140          |
| NETWORK SERVICES CHARGES       | 256,490        | 256,490        | 270,350        | 273,050        | 275,780        |
|                                | 862,719        | 902,240        | 1,032,580      | 1,060,140      | 1,080,140      |
| GIS DATA MANAGEMENT            |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS      | 303            | 1,000          | 870            | 870            | 870            |
| CASUAL&PART-TIME SAL&WAGES     | 2,309          | 4,900          | 5,000          | 5,000          | 5,000          |
| MATERIALS                      |                |                |                |                |                |
| MATERIALS                      | 9,874          | 17,380         | 13,000         | 13,130         | 13,260         |
| MISCELLANEOUS (UNCLASSIFIED)   | -              | 2,220          | 5,720          | 5,780          | 5,830          |
| CONTRACTED SERVICES            |                |                |                |                |                |
| CONTRACTED SERVICES            | -              | 10,500         | 6,400          | 6,460          | 6,530          |
| CONTRACTED SERVICES-OFFICE     | 953            | -              | -              | -              | -              |
|                                | 13,439         | 36,000         | 30,990         | 31,240         | 31,490         |
| LICENSING & TRAINING           |                |                |                |                |                |
| SALARIES AND BENEFITS          |                |                |                |                |                |
| EMPLOYEE BENEFITS              | 2,042          | 2,520          | 2,880          | 2,930          | 2,980          |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| REGULAR SALARIES AND WAGES              | 8,692          | 10,200         | 10,770         | 11,170         | 11,360         |
| TRAINING PROGRAMS                       | 1,835          | 5,000          | 5,000          | 5,050          | 5,100          |
| MATERIALS                               |                |                |                |                |                |
| LICENSES                                | 580            | 1,000          | 1,000          | 1,010          | 1,020          |
| PROGRAM MATERIALS                       | 68             | 200            | 200            | 200            | 200            |
| SEMINARS                                | 941            | 1,300          | 1,300          | 1,310          | 1,330          |
| TRAVEL                                  | -              | 100            | 100            | 100            | 100            |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES: OWN EQUIP         | 205            | 200            | 200            | 200            | 200            |
|   | 14,363         | 20,520         | 21,450         | 21,970         | 22,290         |
| METER MTCE                              |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 16             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 118            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 5,578          | 7,640          | 8,150          | 8,370          | 8,490          |
| REGULAR SAL & WAGES-OVERTIME            | 564            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 21,295         | 28,330         | 29,960         | 31,170         | 32,120         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 42,799         | 3,000          | 3,000          | 3,030          | 3,060          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 7,063          | 10,000         | 10,000         | 10,100         | 10,200         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 6,890          | 5,000          | 5,000          | 5,050          | 5,100          |
|   | 84,323         | 53,970         | 56,110         | 57,720         | 58,970         |
| METER READING                           |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 2              | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 17             | -              | -              | -              | -              |
| CLOTHING ALLOWANCE                      | 152            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 13,928         | 14,150         | 15,270         | 15,490         | 15,770         |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 330            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 42,155         | 43,220         | 45,770         | 46,940         | 48,120         |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 230            | 2,000          | 2,000          | 2,020          | 2,040          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 245            | 8,000          | 8,000          | 8,080          | 8,160          |
|   | 57,059         | 67,370         | 71,040         | 72,530         | 74,090         |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| NEW METER INSTALL                       |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| EMPLOYEE BENEFITS                       | 1,135          | 3,710          | 4,370          | 4,590          | 4,640          |
| REGULAR SALARIES AND WAGES              | 3,026          | 14,680         | 15,750         | 16,280         | 16,830         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 3,045          | 200            | 200            | 200            | 200            |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 1,298          | 2,000          | 2,000          | 2,020          | 2,040          |
|   | 8,504          | 20,590         | 22,320         | 23,090         | 23,710         |
| NEW WATER SERVICE INSTALL               |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| EMPLOYEE BENEFITS                       | 769            | 1,380          | 1,490          | 1,500          | 1,580          |
| REGULAR SALARIES AND WAGES              | 73             | 5,740          | 6,090          | 6,330          | 6,550          |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | -              | 1,000          | 1,000          | 1,010          | 1,020          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 354            | 2,000          | 2,000          | 2,020          | 2,040          |
|   | 1,196          | 10,120         | 10,580         | 10,860         | 11,190         |
| ON/OFF CHARGES                          |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 7              | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 51             | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 1,044          | 1,340          | 1,490          | 1,540          | 1,560          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 549            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 1,601          | 5,090          | 5,350          | 5,610          | 5,810          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 817            | 1,600          | 1,600          | 1,620          | 1,630          |
|   | 4,069          | 8,030          | 8,440          | 8,770          | 9,000          |
| QMS PROGRAM                             |                |                |                |                |                |
| MATERIALS                               |                |                |                |                |                |
| CONFERENCES/WORKSHOPS                   | 692            | -              | -              | -              | -              |
| MEMBERSHIPS AND SUBSCRIPTIONS           | -              | 250            | 250            | 250            | 260            |
| MISCELLANEOUS (UNCLASSIFIED)            | 148            | 4,750          | 2,750          | 2,780          | 2,810          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     |                | 7,000          | 9,000          | 9,090          | 9,180          |
|   | 840            | 12,000         | 12,000         | 12,120         | 12,250         |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| SAFETY EDUCATION                        |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| EMPLOYEE BENEFITS                       | 501            | 2,850          | 3,130          | 3,240          | 3,330          |
| REGULAR SALARIES AND WAGES              | 2,332          | 10,610         | 11,190         | 11,720         | 12,130         |
| TUITIONS AND COURSES                    | 2,064          | 7,000          | 7,000          | 7,070          | 7,140          |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 175            | 500            | 500            | 510            | 510            |
| TRAVEL                                  | 45             | 300            | 300            | 300            | 310            |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | -              | 1,000          | 1,000          | 1,010          | 1,020          |
|   | 5,117          | 22,260         | 23,120         | 23,850         | 24,440         |
| STAND-BY TIME                           |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | -              | -              | 6,840          | 6,840          | 6,840          |
| EMPLOYEE BENEFITS                       | 11,225         | 15,350         | 16,370         | 16,830         | 17,170         |
| REGULAR SALARIES AND WAGES              | 46,948         | 56,460         | 107,580        | 110,100        | 112,050        |
|   | 58,173         | 71,810         | 130,790        | 133,770        | 136,060        |
| STORMSCEPTOR AND QUALITY PONDS          |                |                |                |                |                |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| REGIONAL WATER PURCHASE CHARGE          | 2,292,244      | 2,650,000      | 2,597,000      | 2,622,970      | 2,649,200      |
|   | 2,292,244      | 2,650,000      | 2,597,000      | 2,622,970      | 2,649,200      |
| WATER LOCATES                           |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 101            | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 767            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 15,518         | 19,990         | 21,340         | 22,010         | 22,520         |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 539            | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 67,506         | 71,930         | 75,820         | 79,480         | 82,270         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 3,614          | 2,000          | 2,000          | 2,020          | 2,040          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 3,960          | 4,000          | 4,000          | 4,040          | 4,080          |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 41,585         | 32,000         | 32,000         | 32,320         | 32,640         |
|   | 133,590        | 129,920        | 135,160        | 139,870        | 143,550        |



|   | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| WATER MAIN MTCE                         |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 507            | 400            | 2,470          | 2,470          | 2,470          |
| CASUAL&PART-TIME SAL&WAGES              | 2,680          | 2,000          | 14,280         | 14,280         | 14,280         |
| CLOTHING ALLOWANCE                      | 180            | 2,500          | 2,500          | 2,530          | 2,550          |
| EMPLOYEE BENEFITS                       | 31,474         | 37,300         | 47,160         | 42,150         | 42,640         |
| MEAL ALLOWANCES                         | 1,351          | 1,000          | 1,000          | 1,010          | 1,020          |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 18,527         | 12,000         | 8,000          | 8,080          | 8,160          |
| REGULAR SALARIES AND WAGES              | 120,153        | 136,330        | 170,800        | 154,880        | 158,940        |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 20,574         | 32,000         | 32,000         | 32,320         | 32,640         |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 63,811         | 30,000         | 45,000         | 45,450         | 45,900         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 72,908         | 65,000         | 65,000         | 65,650         | 66,310         |
|   | 332,165        | 318,530        | 388,210        | 368,820        | 374,910        |
| WATER SAMPLES                           |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 51             | -              | -              | -              | -              |
| CASUAL&PART-TIME SAL&WAGES              | 388            | -              | -              | -              | -              |
| EMPLOYEE BENEFITS                       | 5,830          | 5,900          | 6,210          | 6,430          | 6,570          |
| MEAL ALLOWANCES                         | 36             | -              | -              | -              | -              |
| <b>REGULAR SAL &amp; WAGES-OVERTIME</b> | 1,083          | -              | -              | -              | -              |
| REGULAR SALARIES AND WAGES              | 20,470         | 21,190         | 22,380         | 23,440         | 24,260         |
| MATERIALS                               |                |                |                |                |                |
| MATERIALS                               | 3,737          | 3,000          | 3,000          | 3,030          | 3,060          |
| CONTRACTED SERVICES                     |                |                |                |                |                |
| CONTRACTED SERVICES                     | 21,679         | 23,000         | 23,000         | 23,230         | 23,460         |
| INTERFUNCTIONAL EXPENSES                |                |                |                |                |                |
| EQUIP RENTAL CHARGES:OWN EQUIP          | 9,042          | 5,000          | 5,000          | 5,050          | 5,100          |
|   | 62,316         | 58,090         | 59,590         | 61,180         | 62,450         |
| WATER SERVICES MTCE                     |                |                |                |                |                |
| SALARIES AND BENEFITS                   |                |                |                |                |                |
| CASUAL&PART-TIME BENEFITS               | 146            | 500            | 1,250          | 1,250          | 1,250          |
| CASUAL&PART-TIME SAL&WAGES              | 1,102          | 2,000          | 7,140          | 7,140          | 7,140          |
| CLOTHING ALLOWANCE                      | 328            | 2,000          | 2,000          | 2,020          | 2,040          |
| EMPLOYEE BENEFITS                       | 16,786         | 22,240         | 25,010         | 25,630         | 26,090         |
| MEAL ALLOWANCES                         | 144            | 500            | 500            | 510            | 510            |



|  | 2019<br>Actual | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget | 2022<br>Budge |
|--|----------------|----------------|----------------|----------------|---------------|
| REGULAR SAL & WAGES-OVERTIME                   | 3,568          | 3,000          | 3,000          | 3,030          | 3,060         |
| REGULAR SALARIES AND WAGES                     | 60,249         | 82,510         | 93,110         | 96,260         | 98,770        |
| MATERIALS                                      |                |                |                |                |               |
| MATERIALS                                      | 5,759          | 22,660         | 22,660         | 22,890         | 23,12         |
| SMALL TOOLS                                    | 3,019          | 5,000          | 5,000          | 5,050          | 5,10          |
| CONTRACTED SERVICES                            |                |                |                |                |               |
| CONTRACTED SERVICES                            | 6,765          | 18,000         | 18,000         | 18,180         | 18,36         |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |               |
| EQUIP RENTAL CHARGES: OWN EQUIP                | 47,116         | 32,000         | 32,000         | 32,320         | 32,640        |
|  | 144,982        | 190,410        | 209,670        | 214,280        | 218,08        |
| VATER STATION MTCE                             |                |                |                |                |               |
| SALARIES AND BENEFITS                          |                |                |                |                |               |
| CASUAL&PART-TIME BENEFITS                      | 11             | -              | -              | -              |               |
| CASUAL&PART-TIME SAL&WAGES                     | 84             | -              | -              | -              |               |
| EMPLOYEE BENEFITS                              | 659            | 510            | 580            | 600            | 60            |
| REGULAR SALARIES AND WAGES                     | 693            | 2,170          | 2,270          | 2,430          | 2,51          |
| MATERIALS                                      |                |                |                |                |               |
| MATERIALS                                      | 58             | 2,290          | 2,290          | 2,310          | 2,34          |
| INTERFUNCTIONAL EXPENSES                       |                |                |                |                |               |
| EQUIP RENTAL CHARGES:OWN EQUIP                 | 249            | 1,000          | 1,000          | 1,010          | 1,02          |
|  | 1,754          | 5,970          | 6,140          | 6,350          | 6,47          |
| TOTAL EXPENSES                                 | 5,852,713      | 6,868,000      | 7,278,240      | 7,338,060      | 7,378,34      |
| И МРАСТ  | (211,780)      | -              | -              |                |               |
| DGET VARIANCE: 2019/2020, 2020/2021, 2021/2022 | (211,700)      | -              |                |                | 0%            |

# 2020 Consolidated Budget



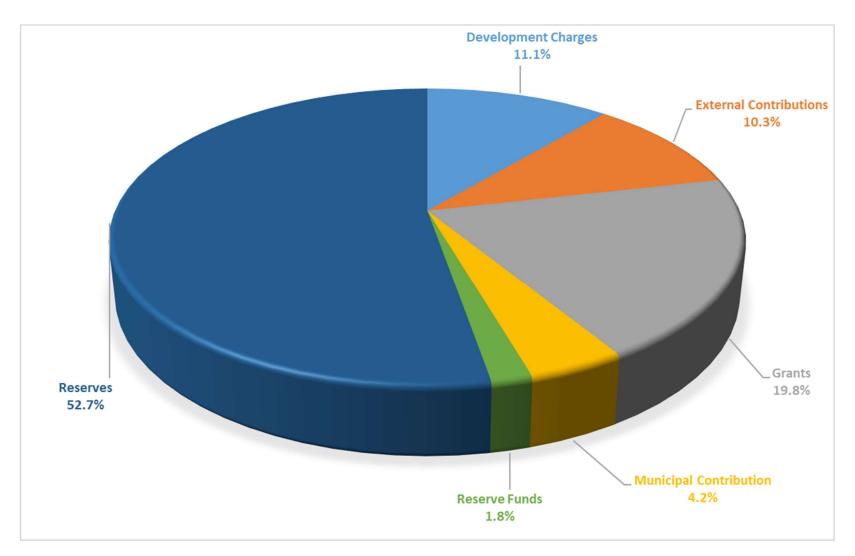
### 2020 CAPITAL BUDGET - SUMMARY BY DEPARTMENT

|   | EXPENSES   |                        |                           |           | REVENUES                  |               |           |            |
|---|------------|------------------------|---------------------------|-----------|---------------------------|---------------|-----------|------------|
| -   | Gross Cost | Development<br>Charges | External<br>Contributions | Grants    | Municipal<br>Contribution | Reserve Funds | Reserves  | Total      |
| CORPORATE                                   | 73,000     |                        |                           |           |                           |               | 73,000    | 73,000     |
| INFORMATION TECHNOLOGY & SERVICE INNOV.     | 20,000     |                        |                           |           |                           |               | 20,000    | 20,000     |
| FIRE  | 545,150    | 56,000                 |                           |           |                           |               | 489,150   | 545,150    |
| BUILDING                                    | 84,000     |                        |                           |           |                           | 84,000        |           | 84,000     |
| TRANSPORTATION                              | 6,880,000  | 666,000                | 1,380,000                 | 2,770,000 | 410,000                   |               | 1,654,000 | 6,880,000  |
| CEMETERIES                                  | 110,000    |                        |                           |           |                           |               | 110,000   | 110,000    |
| <b>RECREATION, FACILITIES &amp; CULTURE</b> | 845,900    | 157,600                |                           |           | 156,000                   | 115,000       | 417,300   | 845,900    |
| FACILITIES                                  | 419,500    |                        |                           |           | 25,000                    | 42,000        | 352,500   | 419,500    |
| LIBRARY                                     | 135,800    | 27,400                 |                           |           |                           |               | 108,400   | 135,800    |
| ART GALLERY                                 | 23,600     |                        |                           |           |                           |               | 23,600    | 23,600     |
| MUSEUM                                      | 9,000      |                        |                           |           |                           | 9,000         |           | 9,000      |
| SANITARY SEWER SYSTEM                       | 1,810,000  |                        |                           |           |                           |               | 1,810,000 | 1,810,000  |
| WATER SYSTEM                                | 3,010,000  | 650,000                | 55,000                    |           |                           |               | 2,305,000 | 3,010,000  |
| TOTAL                                       | 13,965,950 | 1,557,000              | 1,435,000                 | 2,770,000 | 591,000                   | 250,000       | 7,362,950 | 13,965,950 |

### 2020 Consolidated Budget



### **2020 CAPITAL BUDGET - SUMMARY BY REVENUE SOURCE**



## 2020 Consolidated Budget



# **GENERAL GOVERNANCE - CAPITAL**

# Corporate

# Information Technology & Service Innovation

| Asset Class  | Town-Owned Assets   | Cost   |  |
|--|---|--|--|
| Land<br>Facilities<br>Land improvements<br>Equipment | 30 parcels<br>Town Hall<br>Driveway and parking lot<br>Turbine, photocopiers, scanners,<br>IT systems such as network, servers,<br>desktops | Historical<br>Replacement<br>Replacement<br>Historical<br>Historical | \$ 2,200,000<br>\$ 5,110,000<br>\$ 1,390,000<br>\$ 1,030,000<br>\$ 780,000 |
| Levels of Service<br>Asset Class                     | Expectations  | How do we me   | et expectations?   |
| Facilities   | safe and functional with adequate capacity  | regular mainten  | ance   |
| Land improvements                                    | safe and reliable with adequate capacity  | regular mainten  | ance   |
| Equipment  | reliable, efficient   | regular maintena   | ance   |



|           |                              |                       | EXPENSES   | REVENUES |        |
|-----------|------------------------------|-----------------------|------------|----------|--------|
|           |                              |                       | Gross Cost | Reserves | Total  |
| 02-120002 | OFFICE FURNITURE & EQUIPMENT | Non-Recurring Project | 30,000     | 30,000   | 30,000 |
| 02-120005 | FINANCE EQUIPMENT            | Non-Recurring Project | 43,000     | 43,000   | 43,000 |
| TOTAL     |                              |                       | 73,000     | 73,000   | 73,000 |



|           |              |                   | EXPENSES   | REVENUES |        |  |
|-----------|--------------|-------------------|------------|----------|--------|--|
|           |              |                   | Gross Cost | Reserves | Total  |  |
| 02-122004 | PHONE SYSTEM | Recurring Project | 20,000     | 20,000   | 20,000 |  |
| TOTAL     |              |                   | 20,000     | 20,000   | 20,000 |  |

### 2020 Consolidated Budget



## **PROTECTION SERVICES - CAPITAL**

### **Grimsby Fire Department**

## **Building Department**

| Asset Class | Town-Owned Assets                      | Cost                     |
|-------------|--|--------------------------|
| Land        | 1 parcels                              | Historical \$ 240,000    |
| Facilities  | Fire Station #1 & Fire Station #2      | Replacement \$ 7,100,000 |
| Vehicles    | Command, pumpers, aerials, rescue, SUV | Replacement \$ 9,620,000 |
| Equipment   | Firefighting, SCBA, communications     | Historical \$ 500,000    |

| Levels of Service<br>Asset Class | Expectations                               | How do we meet expectations? |
|----------------------------------|--|------------------------------|
| Facilities                       | safe and functional with adequate capacity | regular maintenance          |
| Vehicles                         | safe and reliable with adequate capacity   | regular maintenance          |
| Equipment                        | reliable, efficient                        | regular maintenance          |



|           |   |                          | EXPENSES   |          | REVENUES               |         |  |
|-----------|---|--------------------------|------------|----------|------------------------|---------|--|
|           |   |                          | Gross Cost | Reserves | Development<br>Charges | Total   |  |
| 02-220003 | FIRE DEPARTMENT VEHICLE PURCHASES         | Recurring Project        | 65,000     | 65,000   |                        | 65,000  |  |
| 02-220004 | FIRE DEPARTMENT EQUIPMENT PURCHASES       | Recurring Project        | 30,000     | 30,000   |                        | 30,000  |  |
| 02-220010 | POOLED SELF CONTAINED BREATHING APPARATUS | Recurring Project        | 13,650     | 13,650   |                        | 13,650  |  |
| 02-220011 | POOLED PERSONAL PROTECTIVE EQUIPMENT      | <b>Recurring Project</b> | 56,000     |          | 56,000                 | 56,000  |  |
| 02-220012 | POOLED COMMUNICATIONS EQUIPMENT           | <b>Recurring Project</b> | 18,500     | 18,500   |                        | 18,500  |  |
| 02-220013 | POOLED FIREFIGHTING EQUIPMENT             | <b>Recurring Project</b> | 24,000     | 24,000   |                        | 24,000  |  |
| 02-220015 | FIRE FACILITIES - STATION 2               | Non-Recurring Project    | 10,000     | 10,000   |                        | 10,000  |  |
| 02-220016 | FIRE FACILITIES - STATION 1               | Non-Recurring Project    | 25,000     | 25,000   |                        | 25,000  |  |
| 02-220018 | FIRE COMMUNICATIONS NETWORK               | Non-Recurring Project    | 303,000    | 303,000  |                        | 303,000 |  |
| TOTAL     |   |                          | 545,150    | 489,150  | 56,000                 | 545,150 |  |



|           |                                       |                       | EXPENSES   | REVENUES      |        |
|-----------|---------------------------------------|-----------------------|------------|---------------|--------|
|           |                                       |                       | Gross Cost | Reserve Funds | Total  |
| 02-260003 | SOFTWARE UPGRADE                      | Non-Recurring Project | 80,000     | 80,000        | 80,000 |
| 02-260004 | BUILDING OFFICE FURNITURE & EQUIPMENT | Recurring Project     | 4,000      | 4,000         | 4,000  |
| TOTAL     |                                       |                       | 84,000     | 84,000        | 84,000 |

### 2020 Consolidated Budget



#### **TRANSPORTATION SERVICES - CAPITAL**

| Asset Class<br>Land | <b>Town-Owned Assets</b><br>More than 60 parcels   | <b>Cost</b><br>Historical | \$<br>2,890,000   |
|---------------------|--|---------------------------|-------------------|
| Land improvements   | Bank stabilization, shoreline protection, parking lots   | Historical                | \$<br>2,610,000   |
| Facilities          | Operations Center, sand / salt<br>domes, storage sheds   | Replacement               | \$<br>3,270,000   |
| Vehicles            | Dump trucks, street sweepers, pickup<br>trucks   | Replacement               | \$<br>6,100,000   |
| Equipment           | Maintenance equipment, other large equipment   | Replacement               | \$<br>1,840,000   |
| Streetlights        | odaibo   | Historical                | \$<br>1,950,000   |
| Infrastructure      | Roads - 174km<br>Sidewalks - 92km<br>Bridges - 9<br>Culverts - 2,847<br>Storm sewer system 83km with<br>3,875 laterals | Historical                | \$<br>121,330,000 |

#### Levels of Service Asset Class

Expectations

#### How do we meet expectations?

| Land improvements safe, functional, & reliable regular maintenance |  |                     |  |  |  |  |
|--|--|---------------------|--|--|--|--|
| Facilities   | safe & functional with adequate capacity | regular maintenance |  |  |  |  |
| Vehicles   | safe & reliable                          | regular maintenance |  |  |  |  |
| Equipment  | reliable & efficient                     | regular maintenance |  |  |  |  |
| Infrastructure   | safe &reliable                           | regular maintenance |  |  |  |  |
|  |  |                     |  |  |  |  |

TOWN OF GRIMSBY 2020 CAPITAL BUDGET SUMMARY TRANSPORTATION

|           |   |                          | EXPENSES   |           |                        | REVENUE   | ENUES                     |                           |           |  |  |
|-----------|---|--------------------------|------------|-----------|------------------------|-----------|---------------------------|---------------------------|-----------|--|--|
|           |   |                          | Gross Cost | Reserves  | Development<br>Charges | Grants    | External<br>Contributions | Municipal<br>Contribution | Total     |  |  |
| 02-320001 | PURCHASE OF ROADWAYS EQUIPMENT  | Recurring Project        | 1,555,000  | 1,069,000 | 486,000                |           |                           |                           | 1,555,000 |  |  |
| 02-320002 | HOT MIX PROGRAM   | Recurring Project        | 1,020,000  | 120,000   |                        | 900,000   |                           |                           | 1,020,000 |  |  |
| 02-320005 | SIDEWALK CONSTRUCTION PROGRAM   | Recurring Project        | 80,000     |           |                        |           |                           | 80,000                    | 80,000    |  |  |
| 02-320032 | BRIDGE & DRAINAGE CULVERTS - REHABILITATION                                       | <b>Recurring Project</b> | 100,000    | 100,000   |                        |           |                           |                           | 100,000   |  |  |
| 02-320035 | NOISE WALL REHAB - RESERVE PROVISION  | <b>Recurring Project</b> | 40,000     |           |                        |           |                           | 40,000                    | 40,000    |  |  |
| 02-320089 | PW FACILITIES RESERVE PROVISION   | Recurring Project        | 140,000    |           |                        |           |                           | 140,000                   | 140,000   |  |  |
| 02-320111 | RADIO TOWER   | Non-Recurring Project    | 125,000    | 125,000   |                        |           |                           |                           | 125,000   |  |  |
| 02-320117 | WINSTON RD ARCH   | Non-Recurring Project    | 200,000    | 5,000     | 180,000                |           |                           | 15,000                    | 200,000   |  |  |
| 02-320122 | 12TH ST SHORELINE PROTECTION  | <b>Recurring Project</b> | 265,000    |           |                        | 265,000   |                           |                           | 265,000   |  |  |
| 02-320123 | 10TH ST SHORELINE PROTECTION  | <b>Recurring Project</b> | 265,000    |           |                        | 265,000   |                           |                           | 265,000   |  |  |
| 02-320124 | STREETLIGHT POLE REPLACEMENTS   | Non-Recurring Project    | 75,000     | 50,000    |                        |           |                           | 25,000                    | 75,000    |  |  |
| 02-320128 | 9TH ST SHORELINE PROTECTION   | Non-Recurring Project    | 40,000     |           |                        | 40,000    |                           |                           | 40,000    |  |  |
| 02-320129 | 6TH ST SHORELINE PROTECTION   | Non-Recurring Project    | 40,000     |           |                        | 40,000    |                           |                           | 40,000    |  |  |
| 02-320130 | NORTH OF 3RD ST SHORELINE PROTECTION  | Non-Recurring Project    | 40,000     |           |                        | 40,000    |                           |                           | 40,000    |  |  |
| 02-320133 | OUTLET STRUCTURE 7-3 SHORELINE PROTECTION   | Non-Recurring Project    | 40,000     |           |                        | 40,000    |                           |                           | 40,000    |  |  |
| 02-320136 | ELM BRIDGE REHABILITATION   | Non-Recurring Project    | 265,000    | 140,000   |                        | 125,000   |                           |                           | 265,000   |  |  |
| 02-320137 | WOOLVERTON RD ESCARP RETAINING WALLS  | Non-Recurring Project    | 880,000    |           |                        | 880,000   |                           |                           | 880,000   |  |  |
| 02-320138 | TRAFFIC SAFETY  | Non-Recurring Project    | 60,000     | 30,000    |                        |           |                           | 30,000                    | 60,000    |  |  |
| 02-320143 | TOMAHAWK DR STORM SEWER IMPROVEMENTS  | Non-Recurring Project    | 20,000     |           |                        | 20,000    |                           |                           | 20,000    |  |  |
| 02-320144 | MAINTENANCE MANAGEMENT SOFTWARE   | Non-Recurring Project    | 100,000    |           |                        |           | 50,000                    | 50,000                    | 100,000   |  |  |
| 02-320146 | ARROWHEAD PARK STORM SEWER  | Recurring Project        | 25,000     |           |                        |           |                           | 25,000                    | 25,000    |  |  |
| 02-320148 | ST JOHN SCHOOL SIDEWALK   | Recurring Project        | 5,000      |           |                        |           |                           | 5,000                     | 5,000     |  |  |
| 02-320149 | OPERATIONS CENTRE SECURITY  | Non-Recurring Project    | 25,000     | 15,000    |                        |           | 10,000                    |                           | 25,000    |  |  |
| 02-320151 | PUMPHOUSE PIER RECONSTRUCTION (PARKS)<br>CONSERVATION BLDG SHORELINE PROTECTION - | Non-Recurring Project    | 80,000     |           |                        | 80,000    |                           |                           | 80,000    |  |  |
| 02-320152 | SETTLEMENT TANK AREA EASTERLY TO PIER (PARKS)                                     | Non-Recurring Project    | 1,320,000  |           |                        |           | 1,320,000                 |                           | 1,320,000 |  |  |
| 02-320154 | WHITTAKER PARK BEACH BLUFF PROTECTION (PARKS)                                     | Non-Recurring Project    | 75,000     |           |                        | 75,000    |                           |                           | 75,000    |  |  |
| TOTAL     |   |                          | 6,880,000  | 1,654,000 | 666,000                | 2,770,000 | 1,380,000                 | 410,000                   | 6,880,000 |  |  |

# 2020 Consolidated Budget



# **HEALTH SERVICES - CAPITAL**

| Asset Class | Town-Owned Assets                          | Cost            |           |
|-------------|--|-----------------|-----------|
| Land        | 2 cemeteries with 15,844 graves            | Historical cost | \$3       |
| Facilities  | Office portable, storage shed, columbarium | Historical cost | \$ 65,000 |
| Equipment   | Maintenance equipment                      | Historical cost | \$145,000 |

| Levels of Service<br>Asset Class | Expectations                             | How do we meet expectations? |
|----------------------------------|--|------------------------------|
| Facilities                       | safe & functional with adequate capacity | regular maintenance          |
| Equipment                        | reliable & efficient                     | regular maintenance          |



|           |                           |                   | EXPENSES   | REVENUES |         |
|-----------|---------------------------|-------------------|------------|----------|---------|
|           |                           |                   | Gross Cost | Reserves | Total   |
| 02-500001 | CEMETERY SITE DEVELOPMENT | Recurring Project | 110,000    | 110,000  | 110,000 |
| TOTAL     |                           |                   | 110,000    | 110,000  | 110,000 |

### 2020 Consolidated Budget

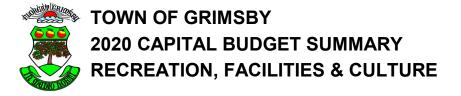


# **RECREATION, FACILITIES & CULTURE - CAPITAL**

### **Parks & Recreation**

### **Recreation Facilities**

| Asset Class<br>Land  |   |                               | <b>Cost</b><br>Historical   | \$2            | 7,600,000 |
|--|---|-------------------------------|---|----------------|-----------|
| Land<br>improvements   | playground structures, skateboard park, splash<br>nts pads, sports fields, play courts parking lots, outdoor<br>skating rink, fences    |                               | Historical  | \$             | 3,030,000 |
| Facilities   | community centres, arena, pool, clubhouses, pavilions, gazebos, storage sheds, garages  |                               | Replaceme   | nt\$2          | 8,000,000 |
| Vehicles   | Dump trucks, pickup trucks  |                               | Historical  | \$             | 380,000   |
| Equipment  | Maintenance equipment, tractor, mowers, picnic tables, benches, fitness equipment   |                               | Historical  | \$             | 795,000   |
| Levels of Service<br>Asset Class Expectations How do we meet expectations  |   |                               |   |                |           |
| Land improvements<br>Facilities<br>Vehicles<br>Equipment<br>Infrastructure | s safe, functional, & reliable<br>safe & functional with adequate capacity<br>safe & reliable<br>reliable & efficient<br>safe &reliable | regular<br>regular<br>regular | <sup>-</sup> maintenan<br><sup>-</sup> maintenan<br><sup>-</sup> maintenan<br><sup>-</sup> maintenan<br>- maintenan | ce<br>ce<br>ce |           |



|           |                              |                       | EXPENSES   |          | REVENUES      |                        |                           |         |  |  |
|-----------|------------------------------|-----------------------|------------|----------|---------------|------------------------|---------------------------|---------|--|--|
|           |                              |                       | Gross Cost | Reserves | Reserve Funds | Development<br>Charges | Municipal<br>Contribution | Total   |  |  |
| 02-650001 | OFFICE FURNITURE & EQUIPMENT | Recurring Project     | 4,400      | 4,400    |               |                        |                           | 4,400   |  |  |
| 02-650002 | LARGE EQUIPMENT PURCHASES    | Recurring Project     | 217,000    | 212,400  |               | 4,600                  |                           | 217,000 |  |  |
| 02-650003 | SMALL EQUIPMENT PURCHASES    | Recurring Project     | 8,500      | 8,500    |               |                        |                           | 8,500   |  |  |
| 02-650009 | SOUTHWARD COMMUNITY PARK     | Recurring Project     | 26,000     |          | 26,000        |                        |                           | 26,000  |  |  |
| 02-650019 | LANDSCAPING                  | Recurring Project     | 420,000    | 192,000  |               | 72,000                 | 156,000                   | 420,000 |  |  |
| 02-650022 | CASABLANCA BEACH PARK        | Non-Recurring Project | 170,000    |          | 89,000        | 81,000                 |                           | 170,000 |  |  |
| TOTAL     |                              |                       | 845,900    | 417,300  | 115,000       | 157,600                | 156,000                   | 845,900 |  |  |



|           |                                   |                       | EXPENSES   |          | REVENUES      | 6                         |         |
|-----------|-----------------------------------|-----------------------|------------|----------|---------------|---------------------------|---------|
|           |                                   |                       | Gross Cost | Reserves | Reserve Funds | Municipal<br>Contribution | Total   |
| 02-700001 | PEACH KING CENTRE IMPROVEMENTS    | Recurring Project     | 44,500     | 44,500   |               |                           | 44,500  |
| 02-700009 | WEST PAD SPEAKERS AND SCORE CLOCK | Non-Recurring Project | 40,000     | 40,000   |               |                           | 40,000  |
| 02-700010 | GRIMSBY LIONS POOL                | Non-Recurring Project | 7,000      | 7,000    |               |                           | 7,000   |
| 02-700013 | EAST PAD MECHANICAL IMPROVEMENTS  | Non-Recurring Project | 96,000     | 96,000   |               |                           | 96,000  |
| 02-700021 | PUMP HOUSE / PIER IMPROVEMENTS    | Recurring Project     | 56,000     | 56,000   |               |                           | 56,000  |
| 02-700022 | LAC IMPROVEMENTS                  | Recurring Project     | 42,000     |          | 42,000        |                           | 42,000  |
| 02-700028 | SMALL BUILDING IMPROVEMENTS       | Recurring Project     | 34,000     | 25,000   |               | 9,000                     | 34,000  |
| 02-700029 | TRAILS MASTER PLAN                | Non-Recurring Project | 50,000     | 34,000   |               | 16,000                    | 50,000  |
| 02-700030 | WAYFINDING STRATEGY               | Non-Recurring Project | 50,000     | 50,000   |               |                           | 50,000  |
| TOTAL     |                                   |                       | 419,500    | 352,500  | 42,000        | 25,000                    | 419,500 |

### 2020 Consolidated Budget

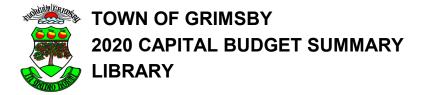


### **CULTURAL FACILITIES - CAPITAL**

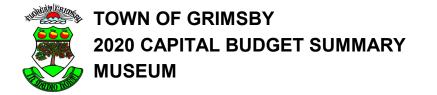
## **Grimsby Public Library**

### Museum

| Asset Class                      | Town-Owned Assets                               | Cost                |              |
|----------------------------------|---|---------------------|--------------|
| A3361 01035                      | Town-Owned Assets                               | 0031                |              |
| Land                             | 3 parcels                                       | Historical          | \$ 530,000   |
| Land improvements                | s Fire Hall Bell, war cenotaph                  | Historical          | \$ 78,000    |
| Facilities                       | Library / Art Gallery building, Museum building | Replacement         | \$7,270,000  |
| Equipment                        | Photocopiers, computers, books                  | Historical          | \$ 625,000   |
| Levels of Service<br>Asset Class | Expectations                                    | How do we meet e    | xpectations? |
| Land improvements                | s safe, functional, & reliable                  | regular maintenance | e            |
| Facilities                       | safe & functional with adequate                 | regular maintenance | е            |
| Vehicles                         | capacity safe & reliable                        | regular maintenance | e            |
| Equipment                        | reliable & efficient                            | regular maintenanc  | e            |



|           |                               |                   | EXPENSES   |          | REVENUES               |         |
|-----------|-------------------------------|-------------------|------------|----------|------------------------|---------|
|           |                               |                   | Gross Cost | Reserves | Development<br>Charges | Total   |
| 10-750001 | LIBRARY FACILITY IMPROVEMENTS | Recurring Project | 2,000      | 2,000    |                        | 2,000   |
| 10-750002 | LIBRARY FURNITURE & EQUIPMENT | Recurring Project | 50,400     | 50,400   |                        | 50,400  |
| 10-750004 | LIBRARY COLLECTION EXPANSION  | Recurring Project | 83,400     | 56,000   | 27,400                 | 83,400  |
| TOTAL     |                               |                   | 135,800    | 108,400  | 27,400                 | 135,800 |



|           |                              |                   | EXPENSES   | REVENUES      |       |
|-----------|------------------------------|-------------------|------------|---------------|-------|
|           |                              |                   | Gross Cost | Reserve Funds | Total |
| 02-770002 | MUSEUM FACILITY IMPROVEMENTS | Recurring Project | 9,000      | 9,000         | 9,000 |
| TOTAL     |                              |                   | 9,000      | 9,000         | 9,000 |

# 2020 Consolidated Budget



### **PLANNING & DEVELOPMENT - CAPITAL**

| Asset Class  | Town-Owned Assets | Cost                         |  |  |  |  |
|--|-------------------|------------------------------|--|--|--|--|
| Equipment  | Computers         | Historical \$ 12,000         |  |  |  |  |
| Levels of Service<br>Asset Class Expectations How do we meet expectations? |                   |                              |  |  |  |  |
|  |                   | How do we meet expectations? |  |  |  |  |

### 2020 Consolidated Budget



### **ENVIRONMENTAL SERVICES - CAPITAL**

# Sanitary Sewer Services

# Water System

| Asset Class   | Town-Owned Assets  |   | Cost         |   |            |            |
|---|--|---|--------------|---|------------|------------|
| Land  | 1 parcel   |   |              | Historical  | \$         | 20,000     |
| Land improvements   | s Water filling station  |   |              | Historical  | \$         | 25,000     |
| Vehicles  | Van, sewer flusher/cleane  | r, pickup trucks                                |              | Replaceme   | nt\$       | 310,000    |
| Equipment   | Maintenance equipment, I   | oaders, testing                                 |              | Replaceme   | nt\$       | 400,000    |
|   | equipment, excavator<br>Water meters   | 18,000  |              | Replaceme   | nt\$       | 1,680,000  |
| Infrastructure  | Water mains<br>Water laterals<br>Hydrants<br>Sanitary mains<br>Sanitary laterals             | 130 km<br>8,900 km<br>906<br>110 km<br>7,750 km |              | Historical  | \$1        | 18,000,000 |
| Levels of Service<br>Asset Class                            | Expectations   |   | How          | do we meet  | exp        | ectations? |
| Land improvement<br>Vehicles<br>Equipment<br>Infrastructure | ts safe, functional, & reliable<br>safe & reliable<br>reliable & efficient<br>safe &reliable | 9   | regu<br>regu | lar maintena<br>lar maintena<br>lar maintena<br>lar maintenar | nce<br>nce |            |



TOWN OF GRIMSBY
 2020 CAPITAL BUDGET SUMMARY
 SANITARY SEWER SYSTEM

|           |  |                       | EXPENSES   | REVENUES  |           |
|-----------|--|-----------------------|------------|-----------|-----------|
|           |  |                       | Gross Cost | Reserves  | Total     |
| 04-400002 | INFILTRATION REDUCTION & SEWER REHABILITATION                                    | Recurring Project     | 400,000    | 400,000   | 400,000   |
| 04-400012 | 2009 PPCP IMPLEMENTATION PLAN  | Non-Recurring Project | 800,000    | 800,000   | 800,000   |
| 04-400029 | FLOW MONITORING & MODELLING PROGRAM<br>MAINTENANCE MANAGEMENT SOFTWARE (TO ROADS | Recurring Project     | 100,000    | 100,000   | 100,000   |
| 04-400033 | CAPITAL)   | Recurring Project     | 25,000     | 25,000    | 25,000    |
| 04-400034 | OPERATIONS CENTER SECURITY (TO ROADS CAPITAL)                                    | Non-Recurring Project | 5,000      | 5,000     | 5,000     |
| 04-400035 | PPCP STUDY 2020 FLOW MONITORING  | Non-Recurring Project | 480,000    | 480,000   | 480,000   |
| TOTAL     |  |                       | 1,810,000  | 1,810,000 | 1,810,000 |



|           |   |                          | EXPENSES   |           | REVENUE                | S                         |           |
|-----------|---|--------------------------|------------|-----------|------------------------|---------------------------|-----------|
|           |   |                          | Gross Cost | Reserves  | Development<br>Charges | External<br>Contributions | Total     |
| 06-440025 | WATER DISTRIBUTION SYSTEM MODELLING   | Recurring Project        | 20,000     | 20,000    |                        |                           | 20,000    |
| 06-440047 | WATERMAIN REHABILITATION 2020   | <b>Recurring Project</b> | 2,640,000  | 1,935,000 | 650,000                | 55,000                    | 2,640,000 |
| 06-440049 | SYSTEM LEAK & ILI PROGRAM   | Recurring Project        | 50,000     | 50,000    |                        |                           | 50,000    |
| 06-440053 | CONTRIBUTION TO ROADS CAPITAL RESERVE   | <b>Recurring Project</b> | 120,000    | 120,000   |                        |                           | 120,000   |
| 06-440054 | WATERMAIN REHABILITATION 2022 (DOWNTOWN)<br>MAINTENANCE MANAGEMENT SOFTWARE (TO ROADS | Recurring Project        | 150,000    | 150,000   |                        |                           | 150,000   |
| 06-440063 | CAPITAL)  | Recurring Project        | 25,000     | 25,000    |                        |                           | 25,000    |
| 06-440065 | OPERATIONS CENTER SECURITY (TO ROADS CAPITAL)   | Non-Recurring Project    | 5,000      | 5,000     |                        |                           | 5,000     |
| TOTAL     |   |                          | 3,010,000  | 2,305,000 | 650,000                | 55,000                    | 3,010,000 |